## Guidelines for Pro Forma Budget for New Academic Programs

All requests for new academic programs (certificate, online, undergraduate, graduate) must include a pro forma budget. The guidelines below were developed to establish a common set of assumptions for completing the pro forma budget using the long-term scenario-planning tool. This pro forma budget will also accompany any documentation submitted to the Alabama Commission on Higher Education (ACHE) and/or the AU Board of Trustees.

NOTE: When using the long-term scenario-planning tool, only new students, faculty, space, and expenses should be included:

## Revenue

- We are going to present total projected expenses and supporting revenues, tied to the budget model. In the scenario-planning tool, select the fiscal year in which the requested program will begin.
- 2. We will use your projected enrollment numbers and your projected number of new faculty and graduate assistantships, if any, to populate the scenario-planning tool.
- 3. Allocated tuition and state appropriation revenues will be based on the following assumptions:
  - a. Enrollment will be split 60% resident and 40% non-resident
  - Undergraduate and Master's students in the program will take 30 credit hours per academic/fiscal year. Please disclose the number of credit hours per student per academic/fiscal year for doctoral, online, and certificate programs.
  - c. For undergraduate programs, program faculty, on average, will teach one-third of the credit hours taken. For graduate programs, program faculty will teach all of the credit hours taken.
- 4. Direct Revenues such as differential tuition/course fees and distance learning fees will be calculated based on your projected enrollment numbers and proposed fee structure, if different from the published AU schedule of tuition and fees.

## **Expenses**

- 5. We will make the following assumptions about any new employees:
  - a. New faculty will start at a salary equal to the average salary for his or her rank in that department in 2017-18, with a benefit rate equal to the current AU Fixed Fringe Benefit rate.
  - b. New non-faculty employees will start at a salary equal to the midpoint of the salary scale published for that job description, with a benefit rate equal to the current AU Fixed Fringe Benefit rate.
  - c. After Year 1, this person's salary and benefits will inflate by 3% annually.
- 6. Non-personnel expenses should include additional square footage for office/lab space (classroom space is allocated for the Provost); travel; expendable office and lab supplies; and technology.
- 7. Central Unit Allocations and contribution to the University's Mission Enhancement Fund will automatically calculate based on the inputs above.