



AUBURN UNIVERSITY  
OFFICE OF THE PRESIDENT

November 10, 2011

**MEMORANDUM TO:** Board of Trustees

**SUBJECT:** November 18, 2011 Meeting

Enclosed are materials that comprise the proposed agenda for the November 18, 2011 meeting of the Board of Trustees in Auburn. Listed below is the tentative schedule; times are subject to adjustment, depending on length of individual meetings.

Friday, November 18, 2011 (Ballroom B, AU Hotel)

9:00 a.m. Joint Committee/AUM and Property & Facilities  
10:00 a.m. Academic Affairs Committee  
10:30 a.m. Executive Committee  
10:45 a.m. Regular Meeting of the Board of Trustees  
(Proposed Executive Session – Meeting Room A, AU Hotel)  
11:15 a.m. Reconvene Regular Meeting of the Board of Trustees (Ballroom B)  
11:45 a.m. Luncheon (Ballroom A, Right, AU Hotel)

We appreciate all that you do for Auburn University and look forward to seeing you on Friday, November 18, 2011. Please call me, if you have questions regarding the agenda. Also, please let Grant Davis, Sherri Williams, or me know if you need assistance with travel and/or lodging arrangements.

Sincerely,



Jay Gogue  
President

JG/smw

Enclosure

c: President's Cabinet (w/encl.)  
Mr. Grant Davis (w/encl.)

DRAFT SCHEDULE & AGENDA  
AUBURN UNIVERSITY BOARD OF TRUSTEES  
FRIDAY, NOVEMBER 18, 2011

I. Committee Meetings (Ballroom B, AU Hotel)

\*\*Committee Meetings will begin at 9:00 a.m. - - all other meetings are subject to change in starting time, depending upon the length of individual meetings.

A. [Joint Committee/AUM and Property and Facilities](#)/Chairpersons Newton and Blackwell/9:00 a.m.

1. [Auburn Montgomery Residence Hall, Approval of the Facility Program, Budget, Funding Plan, Site and Schematic Design](#) [Attachment](#) (Joint Item) (Dan King/John Veres)
2. [Solon Dixon Forestry Education Center Classroom Facility, Approval of the Facility Program, Budget, Funding Plan, Site and Schematic Design](#) [Attachment](#) (Dan King/Jim Shepard)
3. [Telfair Peet Theater Addition, Approval of the Facility Program, Budget, Funding Plan, Site and Schematic Design](#) [Attachment](#) (Dan King/Anna Gramberg)
4. [Auburn's Wellness Kitchen Dining Facility, Approval of the Facility Program, Budget, Funding Plan, Site and Schematic Design](#) [Attachment](#) (Dan King/Jon Waggoner)
5. [Real Estate Acquisition, Bruno's Building and Property, 1530 East Glenn Avenue, Auburn, Alabama](#) [Attachment A](#) [Attachment B](#) (Dan King/Mark Stirling)
6. [Kappa Sigma Fraternity, Request to Renew Lease, 104 Hemlock Drive](#) [Attachment](#) (Dan King/Ainsley Carry)
7. Status Reports (Dan King)
  - A. [Current Status of New Construction/Renovation/Infrastructure, Budgets of \\$750,000 and Greater](#) [Attachment](#)
  - B. [Quarterly Report for Projects Costing More than \\$500,000 but Less than \\$750,000, Fourth Quarter FY 2011](#)
  - C. [Annual Report of Maintenance, Projects Greater than \\$500,000 - FY 2011](#)
  - D. [Projects Status Report: October 2011](#)
  - E. [Key Projects Memo: October 2011](#)

B. [Academic Affairs Committee](#)/Chairperson Thompson/10:00 a.m.

1. [Proposed Bachelor of Music](#) [Attachment](#) (Tim Boosinger/Anna Gramberg)
2. [Proposed Concentration in Chinese for International Business Program in the BSBA](#) [Attachment](#) Boosinger/Bill Hardgrave)
3. [Proposed Renaming of the Community Agency Counseling Option as the Clinical Mental Health Counseling Option](#) [Attachment](#) (Tim Boosinger/Betty Lou Whitford)

4. [Proposed Renaming of the Joint Master of Science in Nursing-Clinical Nurse Specialist as the Joint Master of Science in Nursing Attachment](#) (Tim Boosinger/Gregg Newschwander)
5. [Establishment of Managerial Group to Enable Auburn University to Conduct Selected Classified Research Programs](#) (Tim Boosinger/John Mason)

C. [Executive Committee](#)/Chairperson Rane/10:30 a.m.

1. [Posthumous Awarding of the Bachelor of Arts Degree in Political Science for Kyle E. Nixon Attachment](#) (Tim Boosinger)

2. Proposed Awards and Namings

II. REGULAR MEETING OF THE BOARD OF TRUSTEES/10:45 A.M.

A. Proposed Executive Session (Meeting Room A, AU Hotel)

III. REGULAR MEETING OF THE BOARD OF TRUSTEES/11:15 A.M. (Ballroom B, AU Hotel)

(Agenda items are determined primarily based upon committee actions.)

11:45 P.M. – LUNCHEON – BALLROOM A, RIGHT (AU HOTEL)

## RESOLUTION

### APPROVAL OF MINUTES

WHEREAS, copies of the minutes of the Reconvened Meeting on Friday, September 9, 2011 have been distributed to all members of this Board for review.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees that the minutes of its September 9, 2011 meeting are hereby approved as distributed.



MINUTES OF RECONVENED MEETING OF THE  
BOARD OF TRUSTEES  
OF  
AUBURN UNIVERSITY

SEPTEMBER 9, 2011

**AGENDA**  
AUBURN UNIVERSITY BOARD OF TRUSTEES  
SEPTEMBER 9, 2011

1. Approval of the June 17, 2011, Meeting Minutes
2. President's Report
3. Action Items and Committee Reports
  - A. Finance Committee/Chairperson Lowder
    1. Approval of 2011-2012 Budget
    2. Proposed Election to Increase Certain ACES Employee Retirement Contributions
  - B. Property and Facilities Committee/Chairperson McCrary
    1. Solon Dixon Forestry Education Classroom, Selection of Architect
    2. Real Estate Acquisition, Marie B. Golden Property
    3. Student Residence Hall at West Samford Avenue and South Donahue Drive, Approval of the Facility Program, Budget Funding Plan, Site and Schematic Design
  - C. Executive Committee/Chairperson Rane
    1. Posthumous Awarding of the Interdisciplinary Studies Degree for John D. Pribonic
    2. Proposed Appointment of the Director of the Alabama Cooperative Extension System
    3. Presidential Assessment
    4. Proposed Awards and Namings
4. Recess Meeting

MINUTES OF A RECONVENED MEETING OF THE  
AUBURN UNIVERSITY BOARD OF TRUSTEES OF AUBURN UNIVERSITY  
HELD FRIDAY, SEPTEMBER 9, 2011  
BALLROOM B, AU HOTEL  
AUBURN UNIVERSITY

The Board of Trustees of Auburn University reconvened for a meeting on Friday, September 9, 2011, in Ballroom B of the Auburn University Hotel on the Auburn campus. President Pro Tempore Raymond Harbert convened the meeting at 10:43 a.m. Upon roll call by the Board Secretary Grant Davis, the following named members of the Board of Trustees were deemed to be in attendance:

John G. Blackwell, Dwight L. Carlisle, Byron P. Franklin, Samuel L. Ginn, Raymond J. Harbert, D. Gaines Lanier, Robert E. Lowder, Sarah B. Newton, James W. Rane, and Virginia N. Thompson

The following named Trustees were absent:

Mr. Charles McCrary and Governor Robert Bentley

The individuals listed above represent all persons recognized as members of the Board of Trustees of Auburn University at the time of the meeting. Also sitting with the Board were faculty advisors, Claire Crutchley (AU) and Neleigh McKenzie (AUM); Auburn University SGA President Kirby Turnage; and Auburn University Montgomery SGA President, Darius Pettway.

Other persons in attendance for the meeting included the following:

Jay Gogue, President; Timothy Boosinger, Interim Provost; Don Large, Executive Vice President; John Veres, Chancellor for AUM; Grant Davis, Secretary to the Board of Trustees; Lee Armstrong, General Counsel; Jon Waggoner, Auburn University Counsel; Brian Keeter, Director of Public Affairs; Sherri Fulford, Executive Director of Governmental Affairs; Dan King, Assistant Vice President for Facilities; Wayne Alderman, Dean of Enrollment Services; Royrickers Cook, Assistant Vice President for Outreach; John Mason, Vice President for Research; Larry Filmer, Executive Director for Program Development; Deedie Dowdle Executive Director Communications and Marketing; Nakeisha Janigan, Chair, AU Staff Council; Seth Humphrey, Chair AU Administrative and Professional Assembly; Ralph Ioimo, AUM Faculty President, Ann Beth Presley, AU Faculty Senate Chair; members of the media; and others.

Mr. Harbert asked Mr. Armstrong if there were matters to be discussed in Executive Session. Mr. Armstrong indicated that there were pending or potential litigation matters to discuss. A motion was received from Mr. Harbert to move into Executive Session, seconded by Ms. Newton and the Board of Trustees unanimously approved. Mr. Harbert announced that the meeting would reconvene within twenty minutes.

Mr. Harbert reconvened the meeting at 11:20 a.m. and a motion was received from Mr. Blackwell to approve the minutes from the June 17, 2011, meeting. Mr. Lanier seconded the motion, and the minutes were unanimously approved.

## RESOLUTION

### APPROVAL OF MINUTES

WHEREAS, copies of the minutes of the Reconvened Meeting on Friday, June 17, 2011 have been distributed to all members of this Board for review.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees that the minutes of its June 17, 2011, meeting are hereby approved as distributed.

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Mr. Harbert then called upon Dr. Gogue for the President's Report. Dr. John Veres presented a report from the AUM Campus and then Dr. Boosinger introduced Dr. Thomas from Physics for an academic presentation. Upon its conclusion, Dr. Gogue reported on the impact of the 9/11 events on the economy and the career paths now chosen by students in security.

Mr. Harbert then moved into Committee Reports as follows:

Finance Committee -- Chairperson Lowder indicated that the Committee met earlier and discussed the approval of 2011-2012 budget and increase certain ACES employee retirement contributions. He then made a motion to adopt the consent agenda; seconded by Mr. Rane; Board unanimously agreed; and the following was adopted:

## RESOLUTION

### APPROVAL OF 2011-2012 BUDGET

BE IT RESOLVED by the Board of Trustees of Auburn University as follows:

Section 1. The operating budget for Auburn University covering current operating funds and auxiliary funds for the fiscal year beginning October 1, 2011, and ending September 30, 2012, as presented by the President and approved by the Finance Committee of the Board of Trustees, be, and the same is hereby approved.

Section 2. Nothing in said budget shall be accepted or construed to be legal obligations or liabilities against Auburn University. The amounts fixed in the components of the budget for the year 2011-2012 shall be understood to be the relative amounts to be paid or expended for those components in relationship to the funds and/or income of the University available for the support and maintenance of the University.

Section 3. The proposed expenditure amounts as set out in the budget are hereby approved and adopted, and the President is authorized and empowered to enact such budget on October 1, 2011. The President is further authorized and empowered to effect routine adjustments to this budget as deemed necessary and appropriate.

Section 4. The Finance Committee of the Board of Trustees is requested and authorized to approve material adjustments in this budget as may be determined necessary and presented by the President.

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## RESOLUTION

### PROPOSED ELECTION TO INCREASE CERTAIN ACES EMPLOYEE RETIREMENT CONTRIBUTIONS

WHEREAS, Act 2011-676 of the 2011 Regular Session of the Alabama Legislature provides for an increase in the employee contribution rates for state agencies and entities participating in the State Employees Retirement System within The Retirement Systems of Alabama; and

WHEREAS, because certain Auburn University employees of the Alabama Cooperative Extension System are active members of the Employees Retirement System as provided in Section 36-27-6, Code of Alabama, the Chief Financial Officer of The Retirement Systems of Alabama has notified Auburn University of the requirement of a Auburn University Board of Trustees resolution indicating the University's election to adopt the increase in the employee rate, or to elect not to adopt the increase; and

WHEREAS, under the provisions of Act 2011-676, participating entities in the Employees Retirement System shall cause to be deducted for each pay date beginning on or after October 1, 2011, an employee contribution rate of 7.25% and beginning on or after October 1, 2012, an employee contribution rate of 7.50%.

NOW, THEREFORE, BE IT RESOLVED that the Board of Trustees elects to come under the provisions of Act 2011-676 for all employees, including those currently participating in DROP and hereby authorizes Jay Gogue, President, or such other person as may be acting a President, to notify the Board of Control of The Retirement System of Alabama that Auburn University elects to come under provisions of Act 2011-676 of the 2011 Regular Session of the Alabama Legislature.

BE IT FURTHER RESOLVED, that the election to come under the provisions of this Act is irrevocable as the effective date of this resolution.

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Property and Facilities Committee -- Chairperson Blackwell. Mr. Blackwell indicated several items were discussed during the Property and Facilities Committee meeting and motion offered a motion to adopt the consent agenda. A second was received from Ms. Newton and the following was approved:

RESOLUTION  
SOLON DIXON FORESTRY EDUCATION CENTER CLASSROOM  
SELECTION OF AN ARCHITECT

WHEREAS, the Board of Trustees at its meeting held on April 15, 2011, adopted a resolution which approved the Solon Dixon Forestry Education Center Classroom project and authorized the President to initiate the process for the selection of an architect; and

WHEREAS, Statements of Qualifications were solicited for the architectural services; responses were received from twenty seven (27) architectural firms which were reviewed by members of the Architect Selection Committee; and four (4) firms were selected for interviews; and

WHEREAS, the firm The Architects Group of Mobile, Alabama was judged by the Committee as best qualified to provide architectural services for the proposed project. The name of the firm was submitted to the President for his consideration and recommendation.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to:

1. Engage The Architects Group of Mobile, Alabama to consult in the development of the facility program; to participate in space analysis and site planning; to compare alternative design concepts for consideration; to quantify and qualify project scope and cost alternatives; and
2. Limit the project plan and plan development to the schematic design phase until such time as the program requirements, budget, funding plan, and site are approved by the Board.

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RESOLUTION

REAL ESTATE ACQUISITION  
MARIE B. GOLDEN PROPERTY

WHEREAS, the Board of Trustees at its meeting on November 9, 1990, adopted a resolution which approved a master plan for the College of Veterinary Medicine to guide the design and layout of the Veterinary Medicine Campus; and subsequent revisions to that master plan, were approved by the Board at its meetings on March 22, 1996; November 21, 1997; and January 31, 2008; and

WHEREAS, the long-range parameters and goals set forth in the master plan include the expansion of property and facilities of the Veterinary Medicine Campus; and approximately 1.58 acres of land has been offered for sale to the University by the owner of adjoining property; and

WHEREAS, the purchase of this land would effectively contribute to the provision of a secure site for a canine field-training facility for the Animal Health and Performance Program; and funds to offset the amount of the purchase are to be provided from unrestricted University funds.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such person as may be acting as President, be and the same is hereby authorized and empowered to take such action as is necessary and desirable to purchase from Marie B. Golden approximately 1.58 acres of land with improvements that include a house and barn, located at 477 Webster Road, Auburn, Alabama. An appraisal of the property was completed by Carmichael & Mitchell, MAI on August 11, 2011. All documents consummating the purchase of the property shall be reviewed as to form by legal counsel for Auburn University.

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## RESOLUTION

### STUDENT RESIDENCE HALL AT WEST SAMFORD AVENUE AND SOUTH DONAHUE DRIVE APPROVAL OF THE FACILITY PROGRAM, BUDGET, FUNDING PLAN, SITE & SCHEMATIC DESIGN

WHEREAS, the Board of Trustees at its meeting held on February 4, 2011, adopted a resolution that approved the Student Housing and Parking Facility project and approved the selection of the firms Goodwin, Mills, Cawood as architect and Harbert International as construction manager for the project; and

WHEREAS, a facility program has been developed for a student housing facility of approximately 246,000 square feet which will house approximately 420 students in 205 suites; and

WHEREAS, the cost of the Student Residence Hall has been estimated in the amount of \$59.5 million, and funds for the project will be furnished from the sale of bonds to be offset by resident room and board fees or institutional funds; and

WHEREAS, a site for the residence hall has been identified on the northeast corner of West Samford Avenue and South Donahue Drive, where Sewell Hall currently exists; and

WHEREAS, the Student Residence Hall shall be developed and designed consistent with the "*Comprehensive Master Plan*" and the "*Image and Character of Auburn University*".

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to:

1. Establish a total project budget in the amount of \$59.5 million to be funded from the sale of bonds to be offset by resident room and board fees.

2. Direct the consultants to complete the required plans for the project.
3. Solicit bids for construction conditioned upon the ability of sufficient funding as approved by the President.
4. Award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the project budget.

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Executive Committee -- Chairperson Rane. Mr. Rane introduced the first item for review, a request to award the degree of Bachelor of Science in Interdisciplinary Studies posthumously to John D. Pribonic. Upon reading of the resolution by Secretary Davis, Mr. Rane moved for adoption, seconded by Mr. Ginn, and the Board unanimously approved the following:

#### RESOLUTION

#### POSTHUMOUS AWARDING OF THE INTERDISCIPLINARY STUDIES DEGREE FOR JOHN D. PRIBONIC

WHEREAS, John D. Pribonic, an undergraduate student at Auburn University, passed away on April 30, 2011; and

WHEREAS, John D. Pribonic would have completed the requirements necessary for the Bachelor of Science Degree in Interdisciplinary University Studies in Fall 2011; and

WHEREAS, the Director of the Interdisciplinary University Studies Program, the Faculty Advisory Committee for the Interdisciplinary Studies Undergraduate Degree Program, the Associate Provost for Undergraduate Studies; the Interim Provost; and the President recommend that a Bachelor of Science in Interdisciplinary Studies be awarded posthumously;

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Bachelor of Science in Interdisciplinary Studies is hereby granted posthumously to John D. Pribonic in recognition of his academic achievements while in attendance as an undergraduate student at Auburn University.

BE IT FURTHER RESOLVED that the Board hereby expresses its sympathy and condolences to the family of John D. Pribonic in this period of sadness and that a copy of this resolution be presented to them so that they will know of this action and the University's deep loss.

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Mr. Rane then moved to the next item, Proposed Appointment of the Director of the Alabama Cooperative Extension System. President Gogue informed the Board that approval be given to name Dr. Gary Lemme as the Director of the Alabama Cooperative Extension System. A motion to adopt was received from Mr. Rane, seconded by Rev. Franklin and the Board unanimously approved the following:

## RESOLUTION

### PROPOSED APPOINTMENT OF THE DIRECTOR OF THE ALABAMA COOPERATIVE EXTENSION SYSTEM

WHEREAS, state law requires that the Director of the Alabama Cooperative Extension System (ACES) be appointed by the Presidents of Auburn University and Alabama A&M University with approval of their respective Boards of Trustees; and

WHEREAS, after a national search by a committee which included representatives of stakeholders in the agriculture industry both within the universities and around the state, Dr. Gary Lemme was identified as the best candidate to lead the Alabama Cooperative Extension System; and

WHEREAS, the President hereby requests the Board's approval of the appointment of Dr. Lemme to the position of Director of the Alabama Cooperative Extension System.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the appointment of Dr. Gary Lemme as Director of the Alabama Cooperative Extension System is hereby approved.

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Mr. Rane then called on Mr. Harbert for discussion of the next item, Presidential Assessment. Mr. Harbert thanked President Gogue for another outstanding year. He also thanked Trustees Lanier, McCrary, and Newton for facilitating this process. See the Assessment (Attachment A) attached to these minutes. Mr. Lowder reported that the Compensation Committee approved a 3% raise for both President Gogue and Mr. Davis and moved for adoption by the Board. A second was received Mr. Franklin, and the Board unanimously agreed.

Mr. Rane then introduced the final item, a request to name the drive at the Southeastern Raptor Rehabilitation Center as the Pratt-Carden Drive in honor of Dr. Bruce Pratt and his daughter Tosh Carden. Upon reading of the resolution, Mr. Rane moved for adoption, seconded by Mr. Blackwell, and the Committee unanimously agreed.

There being no other items for discussion, the meeting was recessed at 11:49 a.m.



Grant Davis  
Secretary to the Board of Trustees

AUBURN UNIVERSITY  
ANNUAL PRESIDENTIAL ASSESSMENT

Attachment A

The Board of Trustees should perform annually a Presidential Performance Assessment, typically on or before the Annual Board Meeting.

**Primary Purposes**

- To assess overall performance in a manner which enables the Board to assess the President and strengthen Presidential performance.
- To enable the Board and President to assess current goals and set mutually agreed upon goals.

**Presidential Self-Assessment**

The President, in consultation with the President Pro Tempore, and prior to the Performance Assessment, must submit a report regarding the Assessment period including, but not limited to the following:

- Summarize performance in addressing previously established goals and objectives.
- Highlight particularly significant accomplishments during the Assessment period.
- Identify continuing problems the President is facing and recommend how the Board and President might work together to address these problems.
- Describe three major challenges and three opportunities the University will face in the upcoming year and what role the President will play in addressing them.
- Briefly discuss the strengths and overall performance of the Senior Administrative Staff.
- Provide a brief summary of goals and objectives for the University for the year ahead as well as longer range.
- Provide recommendations concerning timing of a Presidential Search and Appointment.

## Assessment Criteria

### General Administrative Effectiveness

- Management of human, fiscal, and physical resources. Including planning, decision making, solving problems, leading change, linking plans and actions, developing a management team, and delegating responsibility.
- Establishment and supervision of an effective administrative team.
- Development, maintenance, and renewal of plans to meet long-term needs.
- Provision of leadership, direction, and support for periodic Assessment of academic and co-curricular programs and accomplishments which stimulate teaching, learning, research, scholarship, and professional development.

### Communications

- Encouragement and support for open lines of communication throughout the University.
- Consultation within, participation in, and promotion of a shared vision within the University community.
- Encouragement of community involvement and shared vision within the University.
- Facilitation of regular communication with Board members concerning pertinent University issues.

### Advancement

- Demonstrated evidence of community understanding and support for University advancement.
- Establishment and maintenance of constructive relations with federal, state, and local governments.
- Establishment and maintenance of constructive relations with the media.
- Effective leadership and support for institutional advancement and development programs.
- Successful enhancement of the University's local, regional, and national reputation.

Personal Attributes

The President:

- Effectively articulates concepts and initiatives.
- Efficiently and innovatively solves problems.
- Considers the public relations and political implications of his actions.
- Manages multiple problems and events simultaneously.
- Withstands criticism and directs opposition into productive channels.
- Understands issues and facts before making decisions.
- Identifies and addresses central issues in complex problems.
- Promotes coordinated and efficient programs and operations.
- Is readily available to consult with necessary University constituents and board members.

Comments: See Attached Sheet

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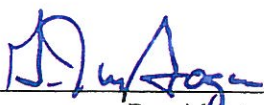
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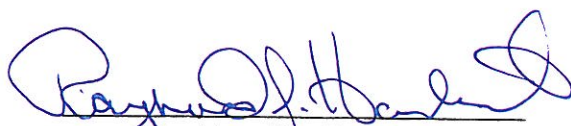
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\_\_\_\_\_  
President

  
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President Pro Tempore





## AUBURN UNIVERSITY

OFFICE OF THE SECRETARY  
TO THE BOARD OF TRUSTEES

### Memorandum

**To:** President Jay Gogue  
**Re:** Presidential Assessment  
**Date:** September 9, 2011

The yearly assessment for the Auburn President, according to policies of the Board of Trustees, is based on six topical areas. Trustees have reviewed your self-assessment and unanimously agree that you have excelled in each category, achieving numerous accomplishments and much more. We commend you for another year of outstanding leadership, particularly notable given continued reductions in the university budget, and for your positive standing in the local community and beyond.

Following are our conclusions in the six areas:

1) Summarize performance in addressing previously established goals and objectives

Dr. Gogue was asked to summarize performance in addressing previously established goals and objectives. In his first year, through his leadership, a strategic plan that identified 60 academic and non-academic objectives was developed. In three years, more than half of the goals are completed with remaining goals in various stages of progress. Faculty and staff have taken ownership of the strategic plan and are working together to realize its full implementation.

2) Highlight particularly significant accomplishments during the assessment period

Dr. Gogue was asked to highlight significant accomplishments during the academic year. While there are many, several are particularly noteworthy. First, academic strength for each freshman class has risen the past several years and stands at an all-time high. In fact, the 2010 freshman class surpassed the goal set for 2013. (As of this writing, scores for the 2011 class are not yet available.) Second, the common book program initiated in 2010 continues to generate enthusiasm and a shared academic experience across campus. Third, the university has developed a number of outreach partnerships that work to assist and support under-served schools in surrounding communities. Fourth, President Gogue continues to demonstrate adept leadership in managing reductions in the university budget. As a result, Auburn has not suffered diminished academic quality or elimination of academic programs as other universities have faced.

- 3) Identify continuing problems the President is facing and recommend how the Board and the President might work together to address these problems

Dr. Gogue identified two major issues. The first relates to the pre-paid college program (PACT). A resolution was reached through the judicial system, and we agree with President Gogue that he and the Board must continue to work together on PACT and other related issues to ensure Auburn's long-term financial strength. The second relates to implementation and costs of Alabama's new immigration law. Several parts of the law would prove costly to the university, such as the section on "business transactions." Among other things, this section could impact passports or birth certificates for students, services provided on campus or extension offices around the State, purchasing cards, summer camp programs and sporting event tickets.

- 4) Describe three major challenges and three opportunities the university will face in the upcoming year and what roles the president will play in them

Dr. Gogue was asked to name three major challenges for the upcoming year and to talk about the role he will play in addressing those challenges. First, the most pressing challenge continues to be the financial resources Auburn needs to move forward. Curtailing growth in programs and scholarships are two potential options he specified. Second, President Gogue identified the potential for significant changes in composition of the Board. While stating it is ethically inappropriate for him to be involved in Board selections, he hopes the Trustee selection process is conducted in the spirit of Auburn's best interests. Third, the 2013 regional accreditation reaffirmation is another challenge. Work is underway to address all required standards.

- 5) Briefly discuss the strengths and overall performance of the senior administrative staff

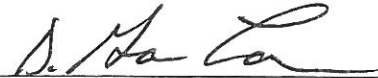
Dr. Gogue was asked to briefly discuss the strengths and overall performance of senior administrative staff. President Gogue completed annual reviews of those who report to him and, along with the Athletics Director, reviewed each head coach at the end of their respective season. Dr. Mary Ellen Mazey departed Auburn to serve as president of Bowling Green State University. She served Auburn well as provost. For a variety of reasons, one vice president was removed. President Gogue and others are working to ensure that division performs as expected. Two senior administrators, Executive Vice President Don Large and Vice President for Student Affairs Ainsley Carry, continue to perform well in their respective roles. They are described by President Gogue as "star performers."

- 6) Provide a brief summary of goals and objectives for the university for the year ahead as well as longer range

Dr. Gogue was asked to provide a brief summary of goals and objectives. First, Auburn will focus its attention on implementation of strategic plan elements yet to be accomplished. In coming years, he expects to see increases in graduation rates, the academic quality metric in which Auburn is weakest. Auburn is now recruiting

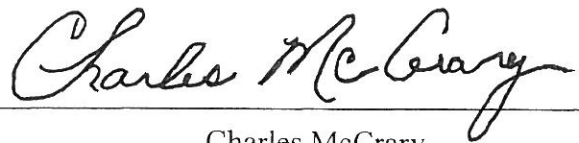
academically stronger students than in the past, there are new programs to support student learning, and costs have been maintained below Auburn's peer institutions. Second, Auburn will continue working to improve graduate programs. Graduate enrollment increased five percent in the past year, but more progress is needed.

In conclusion, the Board is pleased with your commitment and dedication to the university. Auburn is clearly a stronger institution thanks to your leadership. We are likewise grateful for the way in which you and Susie represent Auburn in any setting. We look forward to working with you in the future to continue moving Auburn forward.



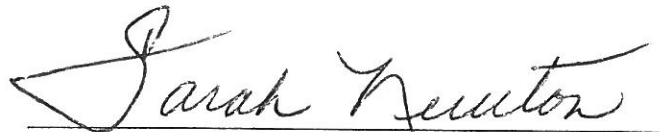
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Gaines Lanier  
Presidential Assessment



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Charles McCrary  
Presidential Assessment



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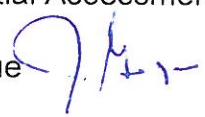
Sarah Newton  
Presidential Assessment



AUBURN UNIVERSITY

OFFICE OF THE PRESIDENT

August 10, 2011

MEMORANDUM TO: Presidential Assessment Group  
FROM: Jay Gogue   
SUBJECT: Annual Self-Assessment (2010-2011)

Based on Auburn University Board of Trustees policy, there are six areas I should address in my annual self-assessment of my performance. Those areas and my thoughts are outlined below:

1. Summarize performance in addressing previously established goals and objectives.

During my first year at Auburn, we collectively identified approximately 60 goals or objectives as part of our strategic plan. These goals are mission related and address both academic and non-academic programmatic areas of Auburn and Auburn-Montgomery. Each year in the spring, a diverse group of campus employees, as well a board member, review annual progress. During the past three years, we have fully completed more than half of our goals and we are making progress on the remainder. While I was clearly involved in setting the framework of our strategic plan, the results are the work of our faculty, staff, and administrative employees. I truly believe they have done a remarkable job—the goal is for it to be their plan, not the President's plan.

2. Highlight particularly significant accomplishments during the 2010-2011 assessment period.

Attachment 1 provides detailed information for the assessment period. Following are highlights of particular importance:

- Academic strength of the 2010 freshman class surpassed the goal for 2013;



- A common book program that generates a shared academic experience;
- Outreach partnerships with under-served schools in surrounding communities; and,
- Leadership during reductions in the University budget to protect academic quality and prevent elimination of academic programs.

3. Identify continuing problems the President is facing and recommend how the Board and President might work together to address these problems.

For several years, the Pre-paid college tuition program has been a long-term major concern to us. One of the legislative actions would have cost Auburn about \$575 million over the remaining life of the PACT program. In the past few months, the courts have ruled that PACT participants will receive funding equal to 2010 tuition levels for the remaining 20 years of the program; this is something the Board and the administration worked on collectively and is extremely important to our long-term financial strength.

A concern in the coming year will be the new immigration law; not the pros and cons of the law, but its implementation and costs. The section that prohibits "business transactions" is the most troubling portion of the law. Some of the issues that we have identified are:

- Passports or birth certificates for 25,000 students;
- Services for fee on campus and at our 67 extension offices—for example, a fertilizer recommendation for a soil sample involves a fee and is, therefore, a business transaction and requires documentation of citizenship;
- Purchasing cards that are used by employees throughout the state will require an affidavit that no illegal persons are employed at that business;
- Transportation of 4-H and student groups;
- Auburn summer camp programs where a fee is charged; and,
- While far-fetched, some argue that a ticket to a sporting event is a business transaction and, therefore, subject to the documentation requirement.

There are other examples that, if full compliance is expected, will be very costly.

4. Describe three major challenges and three opportunities the University will face in the upcoming year and what role the president will play in addressing them.

The top challenge this year, as in the past, will be financial resources. The economy in the state and nationally will have continued impacts on what we are able to accomplish. It appears the federal budget will be curtailed, and directed appropriations have slowed greatly. Within the state, the tax base is making little progress in terms of real growth. We have to curb our appetite in terms of program growth and scholarships.

A second challenge will again be the potential for significant changes in Board of Trustees composition. I believe Auburn has an excellent Board and massive change is always very disruptive to any institution. Since it is ethically inappropriate for a university president to be involved in Board selections, I will simply hope that our process works and that the spirit of selection is based on what is best for Auburn.

The third challenge is our reaffirmation visit by our regional accreditation body in 2013. Much work is underway and we are hopeful we can address the required standards. There is one issue that requires a Board policy for the removal of Trustees. I have asked our staff to determine what we need to be compliant and to present it for your thoughts and discussion.

5. Briefly discuss the strengths and overall performance of the Senior Administrative staff.

All annual reviews of those who report to me have been completed and I would be happy to share my assessment of each of them with you. In addition, I, along with the Athletics Director, review each head coach at the end of their season of competition. In general, we have an excellent senior staff. This past year, Dr. Mary Ellen Mazey accepted a presidential position and she will be missed—her reviews were excellent and she was a pleasure to work with. One Vice President was removed from his position for a

variety of reasons and we are working to bring that division to the level expected. There are a couple of "star performers" that I have mentioned in the past, i.e., Dr. Don Large and Dr. Ainsley Carry. Both continue to do well and are a pleasure to work with.

6. Provide a brief summary of goals and objectives for the University for the year ahead as well as longer range.

We will focus on those elements of the strategic plan that have yet to be completed as our overall guidance for the upcoming year. Of all the metrics that measure academic quality in a university our weakest is still graduation rates. We will see increases in the next few years—we are admitting a much stronger student than in the past, we have many programs to support student learning, and we have maintained costs levels below that of our peer institutions.

The second area of improvement that we are still working on is the area of graduate programs. Graduate enrollment is up this past year by five percent, but we still have much progress to make.

In conclusion, I want to say that Susie and I appreciate being at Auburn. It is exciting and rewarding. If you have specific questions, I would be delighted to respond. As you conduct this review, I only ask that my salary not be increased should you be so inclined.

Attachment

c: Raymond Harbert

Of the 59 goals identified in the Strategic Plan, we have completed 33 and continue working on 26.

### TALKING POINTS FROM 2010-2011 STRATEGIC GOALS

#### STRATEGIC PRIORITY 1: ELEVATE UNDERGRADUATE EDUCATION AND ENRICH THE UNDERGRADUATE EXPERIENCE

- **2010-2011 Strategic Goal:** Begin implementing the new Honors Curriculum and the General Education Core Curriculum in fall 2010, and start assessing their success.
  - Implementation of the new Honors Curriculum has been completed, including the addition of new Honors Interdisciplinary Symposia, new Honors Departmental courses, Honors Seminars, series of Honors participation courses, and the new capstone “Apogee Experience.”
  - In addition to a thesis, Honors students may also complete a portfolio, conference-style presentation, team project, study abroad, service learning project, or completion of two upper-level Honors Seminars as part of the new Honor’s requirements.
  - The Core Curriculum has been revised to include nearly 20 new courses in the Literature, Humanities, Fine Arts, and Social Science areas.
  - Existing core courses began assessing Student Learning Outcomes in fall 2010; by fall 2011, all core courses will be collecting assessment data in preparation for SACS reaffirmation in 2013.
- **2010-2011 Strategic Goal:** Implement writing in the disciplines and open the Writing Center to all Undergraduate Students beginning fall 2010.
  - As of February 2011, The University Writing Committee has approved writing plans from 41 programs.
  - The Miller Writing Center now maintains seven satellite locations and completed 2,152 consultations in the fall term.
- **2010-2011 Strategic Goal:** Continue to internationalize Auburn University programming efforts, including the global service initiative.
  - In 2011, reciprocal academic exchanges will be created with strategic partners overseas.
  - Efforts to recruit top international students are underway; international alumni are being contacted to assist Auburn efforts overseas.
  - International Programs is facilitating overseas service opportunities among the Colleges and Schools, Student Services, and University Outreach.

➤ **2010-2011 Strategic Goal:** Increase graduation rates through better advising, use of summer schedule, and class loads taken.

- Initiatives to enhance academic advising include the implementation of a new degree audit system, Degree Works; completion of a pilot study where faculty report mid-term grades; completion of the Advising Manual; and increased use of peer advisors in several colleges.
- Following tuition restructuring, students are encouraged to take 15-18 hours a semester, and attend in the summer. The Office of Distance Learning is also developing more distance course offerings for students to take in the summer.

➤ **2010-2011 Strategic Goal:** Continue to support Distance Education by creating additional online courses and targeted programs at both undergraduate and graduate levels.

- An incentive model for faculty was established in fall 2010 to encourage the creation of new distance course offerings, particularly at the undergraduate level.
- The Office of Distance Learning is currently working with units to develop 10 core/high demand courses to be offered summer/fall 2011 with plans to develop an additional 10 core/high demand courses by fall 2011.
- By the end of 2011, the goal is to offer 20 new quality undergraduate distance courses with a minimum enrollment of 25 students per section.
- This will assist with the capacity issue by adding 500 seats in core and high demand courses.
- Also, the use of virtual labs will allow the institution to more than double the use of lab spaces.

## **STRATEGIC PRIORITY 2: BUILD THE FOUNDATION FOR A STRONGER AND LARGER RESEARCH ENTERPRISE**

➤ **2010-2011 Strategic Goal:** Increase external funding for research and increase the number of competitive research grant proposals submitted and funded.

- Auburn University research expenditures have remained steady, and research awards have increased 9% over the past three years. The total number of proposal submissions for 2010 was 17% above the three year average.
- A new Auburn University -Intramural Grants Program approved 55 internal proposals, resulting in over \$2.5 million in awards across all colleges and schools during its inaugural year.
- The Vice President for Research has made tremendous progress in encouraging faculty to submit collaborative proposals with other institutions.

➤ **2010-2011 Strategic Goal:** Increase the number of graduate students – goal is 5,000.

- Graduate enrollment has increased by 5% over last year, with a total graduate enrollment of 3,874 (as of Fall 2010).



- A number of initiatives for enrollment growth have been developed, including graduate certificate programs (approximately 12), new distance education offerings, and the Accelerated Bachelors-Masters Program (approximately 9 are in place).

#### **STRATEGIC PRIORITY 4: REDOUBLE EFFORTS TO SUPPORT, DEVELOP, AND STRENGTHEN OUR PEOPLE**

➤ **2010-2011 Strategic Goal: Improve Auburn University's promotion and tenure process.**

- Departments continue to develop specific guidelines for achieving promotion and tenure. Some have been approved, others are in progress.
- In June 2011, the BOT will receive proposed changes to Chapter Three of the *Faculty Handbook*. These revisions include (1) the recognition of newly established Departmental P&T Guidelines; (2) revised procedures for P&T voting and appeals; and (3) simplified language and clarification.

#### **STRATEGIC PRIORITY 5: COMMITTING TO CONTINUOUS IMPROVEMENT IN STRENGTHENING OUR MANAGEMENT APPROACHES AND INCREASING OUR EFFICIENCY**

➤ **2010-2011 Strategic Goal: Increase opportunities for campus-wide collaboration and external funding as it relates to the Office of Sustainability.**

- The Office of Sustainability has developed the Climate Action Plan 1.0 to provide a vehicle for increasing opportunities for ongoing campus-wide collaboration. Initial planning steps have involved 150 participants from administration, faculty, staff, and students, in nine working groups.
- The Sustainability Minor includes instructors or course offerings from nine of the colleges and schools. Approximately 70 students are currently enrolled in the minor; to date 20 students have graduated with the minor in sustainability.
- Collaborating with other campus units, the Office of Sustainability is developing capacities to provide fee-based consulting services to external audiences for sustainability-related training.

➤ **2010-2011 Strategic Goal: Conduct a formal readiness audit in preparation for the submission of Auburn University's SACS Compliance Certification; identify the focus for the Quality Enhancement Plan.**

- A Compliance Readiness Audit Team is currently working to gather evidence that Auburn remains in compliance with all SACS standards and federal requirements.
- A broad-based Quality Enhancement Plan Exploratory Committee – including faculty, learning specialists, staff, students and an alumnus – submitted a “short list” of three feasible topics, from which Auburn's QEP project will be selected. To gather ideas and build involvement, the committee has conducted focus groups, surveys, and issued a formal call for proposals.

- **2010-2011 Strategic Goal: Continue to identify and implement areas of collaboration between Auburn and AUM.**
  - There have been numerous collaborative efforts between Auburn and AUM in the past year. Two efforts of significant impact include:
  - The joint Master's degree in Cybersystems and Information Security.
  - Establishing a system for transitioning Auburn University deferred students into the Seamless Program.
    - A letter, co-signed by the AUM Provost and the Auburn University Director of University Recruitment, has been sent to all Auburn University deferred applicants who meet the established requirements for admission in this program inviting them to participate in the program.
    - To date, AUM has accepted more than 858 students into the Seamless Admissions program.
    - Although not all students have chosen to participate, both institutions are confident the numbers of students participating will more than double in the 2011-12 year.
- **2010-2011 Strategic Goal: Establish a draft policy for Board of Trustees review that sets priorities for campus master plan implementation.**
  - Facilities provided the Capital Projects Program plan and funding requirements to University leadership for presentation to the Board of Trustees in November 2010.
  - Process for the Master Plan Update for 2012 is underway and is in the data-gathering phase.

#### **STRATEGIC PRIORITY 6: CONTINUE TO DRAMATICALLY EXPAND THE ENDOWMENT, ANNUAL FUND, AND GIFTS TO THE UNIVERSITY, TO SUPPORT ACADEMIC EXCELLENCE AND INCREASE SCHOLARSHIPS**

- **2010-2011 Strategic Goal: Develop an integrated marketing and communications plan.**
  - A comprehensive plan and policy to improve communications quality and processes and create stronger relationships among decentralized communicators and the central office has been developed, approved by senior administration, and is receiving input from around campus.
  - A new university website is in place, with almost all colleges and schools having moved to a unified new template, and soon able to update information more easily through a content management system managed by IT.
- **2010-2011 Strategic Goal: Develop plans for one new major income stream for Auburn University.**
  - The university continues to review its academic and non academic areas for ways to enhance current revenue streams and opportunities for new streams.
  - A goal is to have one to three new revenue streams identified in the near future.

## RESOLUTION

### AWARDING OF DEGREES

WHEREAS, Auburn University confers appropriate degrees upon those individuals who have completed requirements previously approved by this Board of Trustees and stated in University Catalogs.

NOW, THEREFORE, BE IT RESOLVED as follows:

1. That all degrees to be awarded by the faculties of Auburn University on December 12, 2011 and Auburn University Montgomery on December 17, 2011, complying with requirements heretofore established by the Board of Trustees, be and the same are hereby approved.
2. That a list of the degrees awarded on the above listed dates be filed in the Book of Exhibits and made a part of this resolution and of these minutes.



## PROPERTY AND FACILITIES COMMITTEE

### RESOLUTION

#### AUBURN'S WELLES KITCHEN APPROVAL OF THE FACILITY PROGRAM, BUDGET, FUNDING PLAN, SITE AND SCHEMATIC DESIGN

WHEREAS, The Board of Trustees, at its meeting held on September 24, 2010, adopted a resolution that approved a project to renovate the Sewell Hall student housing and dining facility; and

WHEREAS, The Board of Trustees, at its meeting held on February 4, 2011, adopted a resolution that approved the change of scope of the project from a renovation to a replacement of Sewell Hall with a new student residence hall, dining, and transportation facilities; and

WHEREAS, The Board of Trustees, at its meeting held on September 9, 2011, approved the facility program requirements, site location, budget, funding plan, and schematic design for the South Donahue and West Samford Avenue Residence Hall; and

WHEREAS, the University's Strategic Dining Plan, as well as peer institutions and national collegiate dining professionals, have recognized the need for and advantages of a campus dining facility that caters to students' special dietary concerns, as well as the demanding eating regimens of competitive student athletes desirous of improving their overall health and wellness through high caliber, performance-based nutritional meal choices; and

WHEREAS, a facility program has been developed for a student dining facility ("Auburn's Wellness Kitchen") of approximately 9,500 net square feet with seating for between 170 and 200 students; and

WHEREAS, this dining facility will serve the entire student body, faculty and staff, consistent with the Board's stated objective of enhancing students' ability to utilize Required Meal Plan dollars within the campus community; and

WHEREAS, the cost of the South Donahue Dining Facility has been estimated in the amount of \$5.0 million, and will be constructed using Athletic Department funds; and

WHEREAS, a site for the dining facility has been identified adjacent to the Biggio Drive Parking Facility to the north of the Athletics Complex and across South Donahue Drive from the new South Donahue and West Samford Avenue Residence Hall; and

WHEREAS, the South Donahue Dining Facility shall be developed and designed consistent with the "*Comprehensive Master Plan*" and the "*Image and Character of Auburn University*".

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to:

1. Establish a total project budget in the amount of \$5.0 million to be funded by the Athletic Department.
2. Direct the consultants to complete the required plans for the project.
3. Solicit bids for construction conditioned upon the availability of sufficient funding as approved by the President.
4. Award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the project budget.



# AUBURN


MONTGOMERY

OFFICE OF THE CHANCELLOR

INTERNAL MEMORANDUM

18 October 2011

To: Dr. Jay Gogue  
President

From: John G. Veres III 

Subject: Request for Auburn Montgomery and Property & Facilities Committees to consider Approval of Facility Program, Site, Budget, Funding Plan & Schematic Design for the Auburn Montgomery Residence Hall

I am writing to request that the following be presented to the Board of Trustees as an action item through the Auburn Montgomery Committee and the Property and Facilities Committee, and included on the agenda at the meeting scheduled for 18 November 2011.

**Proposal:**

It is proposed that the Auburn Montgomery Residence Hall project be presented to the Board of Trustees through the Auburn Montgomery Committee and the Property and Facilities Committee for consideration of a resolution that approves the program requirements, budget, funding plan, site, and schematic design; and authorizes the President to direct the consultants to complete the required plans; solicit bids for construction and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the project budget.

**Review and Consultation:**

The Board of Trustees, at its meeting held on 15 April 2011, adopted a resolution that approved the Auburn Montgomery Residence Hall project. The Board of Trustees, at its meeting held on 17 June 2011, adopted a resolution that approved the selection of the firm Williams and Blackstock as the design consultant and B.L. Harbert International as construction manager. Since the 17 June 2011 Board meeting, the project team has worked to complete the schematic design for the Auburn Montgomery Residence Hall. The details of the project are provided below:

Program Requirements: The Auburn Montgomery Residence Hall is designed to be a 144,740 square foot facility which will house 293 students in 148 suites. The general configuration of the housing unit includes a variety of one, two, and three-bedroom units. One hundred fifteen of the units are two-bedroom units, with approximately 18 one-bedroom units, and 15 as three-bedroom units. The design also provides for kitchenettes, with stoves, and a living room in each living unit.

AUBURN UNIVERSITY AT MONTGOMERY

P.O. Box 244023 Montgomery, AL 36124-4023; Telephone: 334-244-3602; Fax: 334-244-3920

www.aum.edu

The building is designed to be five stories in height and clad primarily with brick and architectural precast concrete accents. A low slope roof with parapet exterior walls will be provided.

Student common areas are distributed throughout the building with lounge and study spaces on each floor. A smaller, two-story "Commons" wing is located at the southeast wing. This area provides multi-purpose functions including classroom and conference rooms, recreation rooms, Residence Life offices and a student lounge.

Budget: The estimated total project cost for the Auburn Montgomery Residence Hall is \$30 million.

Funding Plan: This project will be constructed using funds furnished from the sales of bonds to be offset by resident room fees or institutional funds.

Project Location: The location for the Auburn Montgomery Residence Hall will be on the east side of campus parallel to Taylor Road and will establish the eastern edge of the campus to reinforce the distinction between public (Montgomery) and private (AUM). The new residence hall highlights the East-West pedestrian path leading from the academic core to the housing district while the main entry to the building is on axis with this path and provides an attractive terminus to this important path. In addition, this building has been planned to unify the existing housing communities of West Courtyards and North Commons by starting to define and suggest a common outdoor area to be shared by all residents. A completely defined "common ground" can be achieved in future phases of development as Auburn Montgomery continues to accommodate growth and attain its goal of increasing the percentage of students living on campus.

The schematic design and site plan of the Auburn Montgomery Residence Hall was prepared by the architect as a phased residential master plan. The new Residence Hall has been sited and designed to accommodate and hopefully inspire future growth in this residential district of the campus.

If you concur, it is proposed that the facility program, budget, funding plan, site, and schematic design be presented to the Board of Trustees for consideration of an appropriate resolution for approval at the meeting scheduled for 18 November 2011.

**Rationale for Recommendation:**

Campus Housing has been at capacity for the past two Fall terms. Additional bed space is pivotal to AUM's efforts to recruit out-of-state and international students, groups who typically seek on-campus housing in much higher percentages than River Region students. Increasing the number of international students is an integral part of AUM's strategic plan. Board approval is necessary to allow advancement of this important project.

## PROPERTY AND FACILITIES COMMITTEE

### RESOLUTION

#### SOLON DIXON FORESTRY EDUCATION CENTER CLASSROOM FACILITY APPROVAL OF THE FACILITY PROGRAM, BUDGET, FUNDING PLAN, SITE & SCHEMATIC DESIGN

WHEREAS, the Board of Trustees, at its meeting held on April 15, 2011, approved the initiation of the Solon Dixon Forestry Education Center Classroom Facility project and authorized the President to initiate the process for the selection of an architect.

WHEREAS, the Board of Trustees, at its meeting held on September 9, 2011, approved The Architects Group of Mobile, Alabama as the project architect; and

WHEREAS, the Solon Dixon Forestry Education Center Classroom Facility will be a 6,500 square feet facility consisting of one 100-seat auditorium, one 40-seat classroom and required support spaces; and

WHEREAS, the estimated total project cost for the Solon Dixon Forestry Education Center Classroom Facility is \$1.65 million to be funded with a combination of gift and School of Forestry and Wildlife Science funds; and

WHEREAS, the new facility will be located at the Solon Dixon Forestry Education Center, near Andalusia, Alabama; and

WHEREAS, the schematic design of Solon Dixon Forestry Education Center Classroom Facility, prepared by the architect, has been determined to be consistent with the image and character of the surrounding buildings on the Solon Dixon campus, the facility program and the project budget.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to:

1. Establish a total project budget in the amount of \$1.65 million to be funded from gifts and School of Forestry and Wildlife Science funds.
2. Direct the consultants to complete the required plans for the project.
3. Solicit bids for construction conditioned upon the availability of sufficient funding as approved by the President.
4. Award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the project budget.



FACILITIES MANAGEMENT  
M E M O R A N D U M

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**TO:** JAY GOGUE, President  
**THROUGH:** DONALD L. LARGE, Executive Vice President  
**FROM:** DAN KING, Assistant Vice President for Facilities  
**SUBJECT:** PROPERTY AND FACILITIES COMMITTEE

**SOLON DIXON FORESTRY EDUCATION CENTER CLASSROOM  
FACILITY: APPROVAL OF FACILITY PROGRAM, SITE, BUDGET,  
FUNDING PLAN & SCHEMATIC DESIGN**

**DATE:** OCTOBER 18, 2011

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This is to request that the following items be presented to the Board of Trustees through the Property and Facilities Committee and be included on the agenda of the meeting scheduled for November 18, 2011.

**Proposal:**

It is proposed that the Solon Dixon Forestry Education Center Classroom Facility project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that approves the program requirements, budget, funding plan, site, and schematic design; and authorizes the President to direct the consultants to complete the required plans; solicit bids for construction and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the project budget.

**Review and Consultation:**

The Board of Trustees, at its meeting held on April 15, 2011, adopted a resolution which approved the Solon Dixon Forestry Education Center Classroom Facility project and authorized the President to initiate the process for the selection of an architect. At the September 9, 2011 meeting, the Board approved the selection of The Architects Group of Mobile, Alabama as project architect.

Since the last Board meeting, the project team has worked to complete the schematic design for the Solon Dixon Forestry Education Center Classroom Facility project. The details of the project are provided below:

Program Requirements: The Solon Dixon Forestry Education Center Classroom Facility will be a 6,500 square feet facility consisting of one 100-seat auditorium, one 40-seat classroom and required support spaces.

Budget: The estimated total project cost for the Solon Dixon Forestry Education Center Classroom Facility is \$1.65 million.

Funding Plan: This project will be constructed using a combination of gift and School of Forestry and Wildlife Science funds.

Project Location: The new facility will be located at the Solon Dixon Forestry Education Center, near Andalusia, Alabama.

The schematic design of Solon Dixon Forestry Education Center Classroom Facility, prepared by the architect, has been determined to be consistent with the image and character of the surrounding buildings on the Solon Dixon campus, the facility program, and the project budget.

If you concur, it is proposed that the facility program, budget, funding plan, site, and schematic design be presented to the Board of Trustees for consideration of an appropriate resolution for approval at the meeting scheduled for November 18, 2011.

**Rationale for Recommendation:**

Standing policy stipulates that project and plan development are limited to the schematic design phase until the facility program; site; budget and funding plan are approved by the Board. Board approval is necessary to allow advancement of the project.

## PROPERTY AND FACILITIES COMMITTEE

### RESOLUTION

#### TELFAIR PEET THEATER ADDITION APPROVAL OF THE FACILITY PROGRAM, BUDGET, FUNDING PLAN, SITE AND SCHEMATIC DESIGN

WHEREAS, The Board of Trustees, at its meeting held on November 6, 2009, adopted a resolution that approved a project to construct an addition to Telfair Peet Theater; and

WHEREAS, The Board of Trustees, at its meeting held on June 17, 2011, adopted a resolution that approved selection of the firm Davis Associates, Inc. of Birmingham, Alabama as the architect on the project; and

WHEREAS, a facility program has been developed for an addition of approximately 7,600 net square feet consisting of a 125 seat Black Box Theatre with support spaces such as control rooms and dressing rooms, as well as a 2,200 square foot Dance Studio and additional offices should favorable bids be received; and

WHEREAS, the cost of the Telfair Peet Theater Addition has been estimated in the amount of \$3.3 million, and the project is to be funded by College of Liberal Arts gift funds and reserves and University general funds; and

WHEREAS, a site for the new addition has been identified adjacent to Telfair Peet Theater on the east side of the existing facility; and

WHEREAS, the Telfair Peet Theater Addition shall be developed and designed consistent with the “*Comprehensive Master Plan*” and the “*Image and Character of Auburn University*”.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to:

1. Establish a total project budget in the amount of \$3.3 million to be funded by College of Liberal Arts gift funds and reserves and University general funds.
2. Direct the consultants to complete the required plans for the project.
3. Solicit bids for construction conditioned upon the availability of sufficient funding as approved by the President.
4. Award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the project budget.





FACILITIES MANAGEMENT  
M E M O R A N D U M

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**TO:** JAY GOGUE, President  
**THROUGH:** DONALD L. LARGE, Executive Vice President  
**FROM:** DAN KING, Assistant Vice President for Facilities  
**SUBJECT:** PROPERTY AND FACILITIES COMMITTEE  
**TELFAIR PEET THEATER ADDITION: APPROVAL OF FACILITY  
PROGRAM, SITE, BUDGET, FUNDING PLAN & SCHEMATIC DESIGN**  
**DATE:** OCTOBER 18, 2011

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This is to request that the following items be presented to the Board of Trustees through the Property and Facilities Committee and be included on the agenda of the meeting scheduled for November 18, 2011.

**Proposal:**

It is proposed that the Telfair Peet Theater Addition project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that approves the program requirements, budget, funding plan, site, and schematic design; and authorizes the President to direct the consultants to complete the required plans; solicit bids for construction and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the project budget.

**Review and Consultation:**

The Board of Trustees, at its meeting held on November 6, 2009, adopted a resolution that approved a project to construct an addition to Telfair Peet Theater. The Board of Trustees, at its meeting held on June 17, 2011, adopted a resolution that approved the selection of Davis Associates, Inc. of Birmingham, Alabama as the architect on the project.

The project team has worked to complete the schematic design for the Telfair Peet Theater Addition. The details of the project are provided below:

**Program Requirements:** The Telfair Peet Theater Addition will be a 7,600 square foot facility consisting of a 125 seat Black Box Theatre with support spaces, such as control rooms and dressing rooms. Should bids come in favorably, alternates for a 2,200 square foot Dance Studio and additional offices will be included. If affordable and accepted in the bid process, these bid alternates would add 3,000 square feet, increasing the total size of the addition to 10,600 square feet.

Budget: The estimated total project cost for the Telfair Peet Theater Addition is \$3.3 million.

Funding Plan: This project will be constructed using College of Liberal Arts gift funds and reserves and University general funds.

Project Location: The location for the new addition will be adjacent to Telfair Peet Theater on the east side of the existing facility.

The schematic design of Telfair Peet Theater Addition, prepared by the architect, has been determined to be consistent with the “*Comprehensive Master Plan*”, the “*Image and Character of Auburn University*”, the facility program and the project budget.

If you concur, it is proposed that the facility program, budget, funding plan, site, and schematic design be presented to the Board of Trustees for consideration of an appropriate resolution for approval at the meetings scheduled for November 18, 2011.

**Rationale for Recommendation:**

Standing policy stipulates that project and plan development are limited to the schematic design phase until the facility program; site; budget and funding plan are approved by the Board. Board approval is necessary to allow advancement of the project.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

REAL ESTATE ACQUISITION  
BRUNO'S BUILDING AND PROPERTY  
1530 EAST GLENN AVENUE  
AUBURN, ALABAMA

WHEREAS, the Board of Trustees, in June 2002, adopted a resolution that approved the Auburn University Comprehensive Campus Master Plan which included among its goals and principles the creation of a pedestrian-friendly campus and a compact core of academic facilities and activities; and

WHEREAS, the Board of Trustees in April 2011, approved a set of Campus Objectives which called for the revitalization of the core of campus by replacing several older, deteriorated academic buildings; and

WHEREAS, certain facilities and functions located within the academic core that do not require a core presence have been routinely relocated to perimeter or off-campus locations to make room for functions that do require campus core locations; and some non-core functions have been relocated to off-campus leased space; and

WHEREAS, approximately 6.11 acres of land and a building located at 1530 East Glenn Avenue in the City of Auburn have been offered for sale to the University by the owner of the vacant Bruno's food market; and

WHEREAS, the purchase of this land and building will reinforce and increase the effectiveness of the campus academic core through the provision of a site for the relocation of certain units located in the core that do not require a core location; and/or provide a location for the consolidation of off-campus leased space.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such person as may be acting as President, be and the same is hereby authorized and empowered to take such action as is necessary and desirable, including acceptance of a statutory warranty deed, to purchase approximately 6.11 acres of land with improvements that include a building and parking lot, located at 1530 East Glenn Avenue, Auburn, Alabama. Two MAI appraisals of the property have been completed and the purchase price shall not exceed the appraisal price. All documents consummating the purchase of the property shall be reviewed as to form by legal counsel for Auburn University.



FACILITIES MANAGEMENT  
M E M O R A N D U M

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**TO:** JAY GOGUE, President  
**THROUGH:** DONALD L. LARGE, Executive Vice President  
**FROM:** DAN KING, Assistant Vice President for Facilities  
**SUBJECT:** PROPERTY AND FACILITIES COMMITTEE  
**REAL ESTATE ACQUISITION: BRUNO'S BUILDING AND  
PROPERTY AT 1530 EAST GLENN AVENUE AUBURN, ALABAMA**  
**DATE:** 10/26/2011

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This is to request that the following item be presented to the Board of Trustees through the Property and Facilities Committee and be included on the agenda of the meeting scheduled for November 18, 2011.

**Proposal:**

It is proposed that approximately 6.11 acres of land occupied by the vacant Bruno's food market be acquired by the University to provide a site for the consolidation of off-campus leased space and/or the relocation of certain academic and administrative units that do not require a campus core presence.

**Review and Consultation:**

The Board of Trustees at its meeting on June 3, 2002, adopted a resolution that approved the *Auburn University Comprehensive Campus Master Plan*. Among the goals and principles of the master plan were the creation of a pedestrian-friendly campus and a compact core of academic facilities and activities. In April 2011, the University Board of Trustees approved a set of Campus Objectives that called for the revitalization of the core of campus by replacing several older, deteriorated academic facilities. The relocation of functions to sites outside of the core of campus assists in the execution of that plan. An opportunity has arisen for the Board of Trustees to consider the purchase of a parcel of land located at 1530 East Glenn Avenue, offered for sale by the owner of the vacant Bruno's food market.

The property offered for sale consists of a 55,000 square-foot building, 220 parking spaces and approximately 6.11 acres of land. (Attachments A, B and C) Consistent with standing policy, two MAI appraisals were secured and the purchase price will not exceed the appraisal price. Funds to offset the purchase price are available from unrestricted University sources.

The purchase of this land and building will reinforce and increase the effectiveness of the campus academic core through the provision of a site for the relocation of certain units located in the core that do not require a core location, require adjacent parking or provide a site for the consolidation of off-campus leased space.

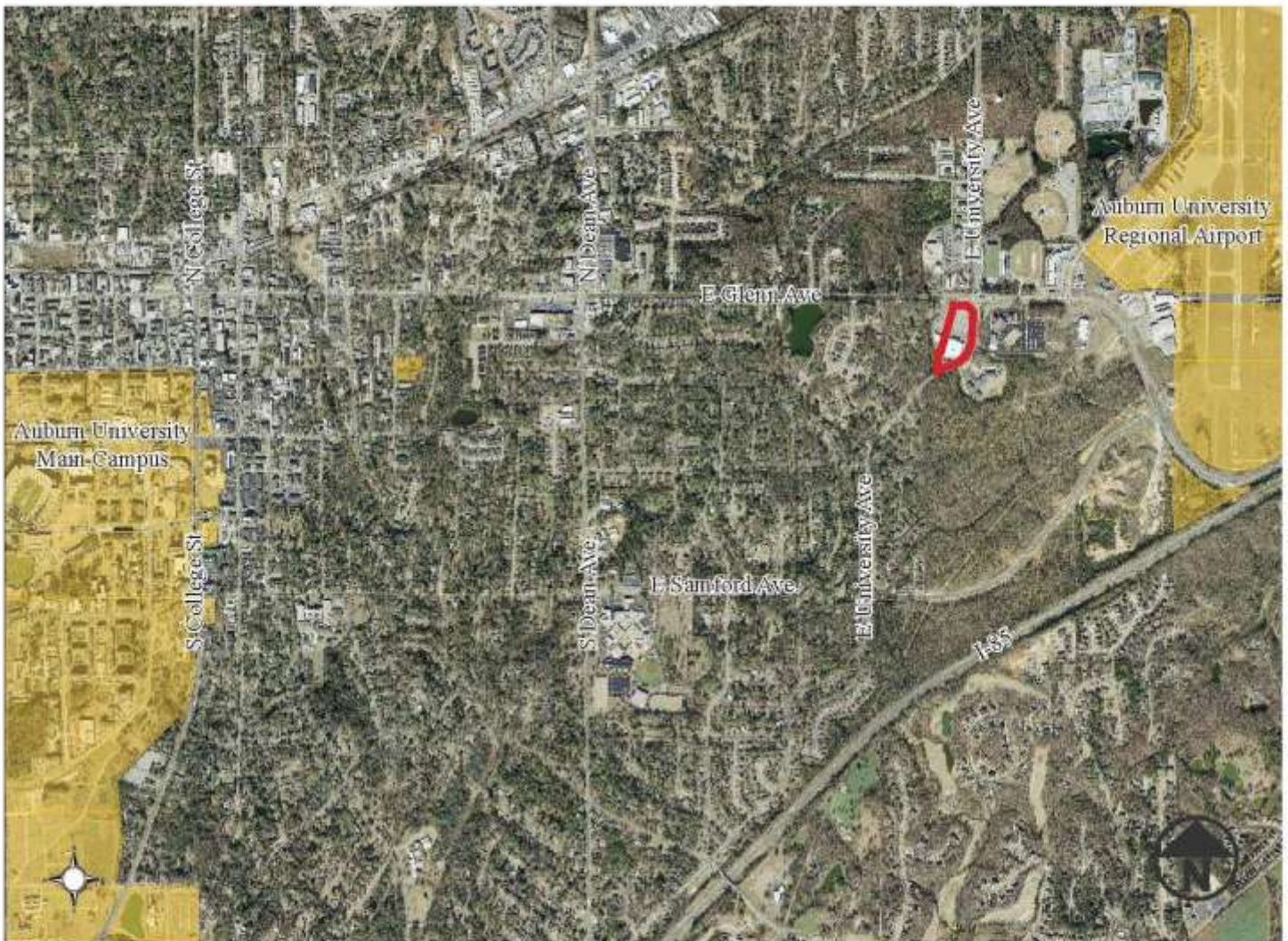
The proposal for acquisition is recommended by the Assistant Vice President for Facilities. If you concur, it is requested that you recommend the proposal to the Board of Trustees through the Property and Facilities Committee at the meetings scheduled for November 18, 2011.

**Rationale for Recommendation:**

The relocation of campus functions from the academic core to locations outside the core is consistent with the long range goals and principles of the campus master plan as approved by the Board of Trustees. Board policy outlining the procedure for the acquisition of real estate has been followed in establishing the fair market value of the property. The amount payable to the sellers will not exceed the MAI appraised value and funds to offset the purchase price are available from unrestricted University funds. It is therefore recommended that the property offered for sale by the owner of the vacant Bruno's food market be purchased by the University.

## ATTACHMENT A

**BRUNO'S BUILDING AND LAND  
1530 EAST GLENN AVENUE  
AUBURN, ALABAMA**



Parcel: 0908282000009000

Pin: 26397

Address: 1530 E Glenn Ave.

GIS Acres: 6.1

\*Information Source: City of Auburn



## ATTACHMENT B

BRUNO'S BUILDING AND LAND  
1530 EAST GLENN AVENUE  
AUBURN, ALABAMA



Parcel: 0908282000009000  
Pin: 26397  
Address: 1530 E Glenn Ave.  
GIS Acres: 6.1  
\*Information Source: City of Auburn



## ATTACHMENT C

**BRUNO'S BUILDING AND LAND  
1530 EAST GLENN AVENUE  
AUBURN, ALABAMA**



Parcel: 0908282000009000

Pin: 26397

Address: 1530 E Glenn Ave.

GIS Acres: 6.1

\*Information Source: City of Auburn





FACILITIES MANAGEMENT  
M E M O R A N D U M

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**TO:** JAY GOGUE, President  
**THROUGH:** DONALD L. LARGE, Executive Vice President  
**FROM:** DAN KING, Assistant Vice President for Facilities  
**SUBJECT:** PROPERTY AND FACILITIES COMMITTEE  
**KAPPA SIGMA FRATERNITY: REQUEST TO RENEW LEASE  
104 HEMLOCK DRIVE**  
**DATE:** 10/27/2011

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This is to request that the following item be presented to the Board of Trustees through the Property and Facilities Committee and be included on the agenda of the meeting scheduled for November 18, 2011.

**Proposal:**

The Kappa Sigma Fraternity has requested the approval of a 49-year lease renewal for the site located at 104 Hemlock Drive on Auburn University property.

**Review and Consultation:**

The Beta Eta Chapter of the Kappa Sigma Fraternity was chartered at Auburn University in 1900. They currently own a fraternity house on the Auburn campus located at 104 Hemlock Drive. The ground lease for this property expires May 31, 2012. If this lease renewal is approved, Kappa Sigma will fund and renovate the existing fraternity house on the property.

Renovations will be phased with Phase I consisting of general repair and improvements including the installation of code complicate fire alarm and suppression systems. Completion of the Phase I improvements will allow the first and second floors of the house to be utilized as a lodge for meetings and social activities. Funding for Phase I in the amount of \$110,000 has been received from alumni donation with \$60,000 has been spent to date on electrical, plumbing, wall and floor renovations; and \$50,000 has been set aside to be used for code-compliance items. Phase I portions of the building are to be used for chapter meetings and social events and will be code compliant and ready for occupancy prior to May 31, 2012.

Fundraising is underway for Phase II which will target exterior improvements that include a new entry plaza and a new roof. The cost of Phase II is expected to be approximately \$120,000 and funds are expected from alumni contributions.

Phase III of the renovation will address the residential area of the building on the third floor and is expected to cost approximately \$450,000 to be funded also from alumni donations. The Fraternity will be required to complete all phases of the work and bring all improvements into compliance with applicable University, local, state, or federal codes, rules and regulations by May 31, 2017.

This request was initiated by Kappa Sigma Fraternity through the Office of Greek Life and the Vice President for Student Affairs. The Vice President of Student Affairs indicates this request has been reviewed by a University Committee on Fraternities and Sororities and the Office of Campus Planning and Space Management. Both groups recommend that the Kappa Sigma request be supported by the University. If you concur, it is requested that the proposal be presented to the Property and Facilities Committee and upon approval of the committee, be placed on the agenda of the full Board of Trustees scheduled for November 18, 2011.

**Rationale for Recommendation:**

Renewal of this lease will allow the renovation to the Kappa Sigma Fraternity house at 104 Hemlock Drive. The Vice President of Student Affairs has indicated that the fraternity is a significant and stable organization within the Auburn Greek Life System. Continuation of Kappa Sigma's long-time service to the campus is noted to be important; therefore, it is appropriate that their meeting and housing facilities reflect due prominence in our fraternity system and ensure the safety of their residents.

It is therefore appropriate that the proposed lease renewal be presented to the Property and Facilities Committee and upon receiving endorsement by the committee, be recommended to the full Board of Trustees for consideration of a resolution which authorizes the President to execute the lease with provisions deemed to be in the best interest of Auburn University.



FACILITIES MANAGEMENT  
M E M O R A N D U M

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**TO:** JAY GOGUE, President  
**THROUGH:** DONALD L. LARGE, Executive Vice President  
**FROM:** DAN KING, Assistant Vice President for Facilities  
**SUBJECT:** PROPERTY AND FACILITIES COMMITTEE  
**CURRENT STATUS OF NEW CONSTRUCTION/RENOVATION/  
INFRASTRUCTURE PROJECTS WITH BUDGETS OF \$750,000  
AND GREATER**  
*(For Information Only)*  
**DATE:** 10/18/2011

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This is to request that the following proposal be submitted to the Property and Facilities Committee and included on the agenda of the Board of Trustees meetings scheduled for November 18, 2011.

**Proposal:**

Consistent with standing practice, it is proposed that the current status report of new construction/renovation/infrastructure projects with budgets greater than \$750,000 be submitted, *for information only*, to the Board of Trustees through the Property and Facilities Committee.

**Review and Consultation:**

The Board of Trustees at its meeting on June 4, 2001, requested that it receive a regular update on the status of new projects that are underway or planned which have project budgets of \$750,000 or more. The attached list includes projects at Auburn University and outlying units.

**Rationale for Recommendation:**

Consistent with the request of the Board of Trustees for a current status report of new construction/renovation/infrastructure projects with budgets greater than \$750,000, the attached listing is provided, *for information only*, to the Board through the Property and Facilities Committee for inclusion on the agenda of the meetings scheduled for November 18, 2011.

# *Auburn University Facilities Division*

## Current Capital Projects

(Spending across Multiple Years)

### *Summary of Cashflow by Project Phase*

<i>Project Phase</i>	<i>Previous Approved Budget Amount</i>	<i>Current Approved Budget Amount</i>	<i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Cashflow Assuming Remainder of Budget for FY2012</i>	<i>Estimated Cashflow Assuming Remainder of Budget for FY2013 &amp; Forward</i>
Substantial Completion	407,269,460	408,069,460	378,134,692	27,744,366	*
Construction	161,364,505	160,564,505	26,269,788	72,594,717	61,700,000
Design	133,700,470	133,700,470	5,598,125	57,963,606	70,138,739
Planning	18,207,620	21,707,620	852,062	6,389,509	14,466,049
Totals	720,542,055	724,042,055	410,854,667	164,692,198	146,304,788 *
Other Open Capital Projects	50,275,996	50,903,335	19,680,231	20,000,000	11,223,104
Grand Totals	770,818,051	774,945,390	430,534,898	184,692,198	157,527,892 *

\* On the lines with the astericks, the sum of the spending column and both cashflow columns does not equal the current approved budget figure. The reasons relate to three projects that were completed under budget: (1) "New Basketball Arena" project under budget by \$1,806,130. (2) "Student Ancillary Project" under budget by \$156,953. (3) "New Track & Soccer Facility" under budget by \$227,319.

Small Animal Teaching Hospital (09-083.1 Ph I, 09-083 Ph II)	74000000	24000000	##	10000000	6547430
Small Animal Teaching Hospital (09-083.1 Ph I, 09-0	73800343	23800343	##	10000000	6547430
Gilmer Turnham Renovation for Labs (11-194)	199657	199657			

74000000    24000000 ## 10000000    6547430



65000000  
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9171990  
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## Current Capital Projects

**ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY**

			(A)				(B)			(C)
<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>	<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Cashflow Assuming Remainder of Budget for FY2012</i>	<i>Estimated Cashflow Assuming Remainder of Budget for FY2013 &amp; Forward</i>	<i>Current Encumbrances Against Project</i>
<b><i>SUBSTANTIAL COMPLETION PHASE</i></b>										
New Basketball Arena 06-156	Completed	92,500,000	86,000,000	6,765,422	79,234,578		84,193,870	0	0	0
Student Center Ancillary Projects I & II	Completed	8,121,433	10,419,313	1,297,880	9,121,433		10,262,360	0	0	0
New Track & Soccer Facility 07-192	Completed	6,500,000	6,500,000		6,500,000		6,272,681	0	0	0
Auburn-Opelika Robert G. Pitts Airport - Terminal Bldg 98-196	Substantial Completion	6,500,000	6,500,000			6,500,000	6,085,178	414,822	0	56,232
DEP Expansion - Ph I & II 06-072	Substantial Completion	11,856,193	11,856,193	4,118,153	7,738,040		9,084,273	2,771,920	0	20,325
Housing Project: All inclusive - Main Housing, Housing Ancillary, Housing Infrastructure, & Housing Dining projects.	Substantial Completion	118,950,000	157,840,000	2,351,000	155,489,000		150,957,167	6,882,833	0	697,506
Auburn-Opelika Robert G. Pitts Airport - New Aircraft Hanger 08-134	Substantial Completion	1,639,000	1,639,000	1,639,000			1,610,650	28,350	0	8,443
MRI Research Center - New Building 09-098	Substantial Completion	11,201,000	11,201,000			11,201,000	9,510,010	1,690,990	0	871,510

## Current Capital Projects

**ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY**

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>(A)</i>		<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>(B)</i>		<i>Estimated Cashflow Assuming Remainder of Budget for FY2012</i>	<i>Estimated Cashflow Assuming Remainder of Budget for FY2013 &amp; Forward</i>	<i>(C)</i>	
			<i>Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>			<i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Cashflow Assuming Remainder of Budget for FY2012</i>			<i>Current Encumbrances Against Project</i>	
Information Technology Center 09-118	Substantial Completion	14,000,000	24,000,000		19,092,271	4,907,729	18,435,160	5,564,840	0		590,825	
South Quad Multimodal Facility - New Building 09-076	Substantial Completion	7,852,000	10,102,000	703,444		9,398,556	8,592,811	1,509,189	0		587,317	
Transportation Technology Phase 2 04-111	Substantial Completion	49,500,000	52,545,000	18,107,515		34,437,485	46,527,067	6,017,933	0		2,912,489	
Plant Sciences Center - Soil and Plant Samples Bldg 07-132	Substantial Completion	1,152,000	1,152,000	1,152,000			1,060,993	91,007	0		85,015	
Aquatics Resource Center 06-106	Substantial Completion	5,644,000	8,614,954			8,614,954	8,528,508	86,446	0		17,054	
Multipurpose Indoor Practice Facility - New Building (include Tatum Ctr Renovation) 10-126 & 10-138	Substantial Completion	16,500,000	16,500,000	1,575,000	14,925,000		14,300,524	2,199,476	0		1,343,801	
CDRI Kennel Expansion - Construct New Modular Buildings (phase I) 10-246	Substantial Completion	2,400,000	2,400,000			2,400,000	2,040,401	359,599	0		3,326	
Band Rehearsal Hall, Phase 1: Pavillion Construction 09-210	Substantial Completion	800,000	800,000	800,000			673,039	126,961	0		64,400	
<i>Total Substantial Completion</i>			408,069,460	38,509,414	292,100,322	77,459,724	378,134,692	27,744,366	0		7,258,243	

## Current Capital Projects

**ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY**

			(A)				(B)			(C)
<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>	<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Cashflow Assuming Remainder of Budget for FY2012</i>	<i>Estimated Cashflow Assuming Remainder of Budget for FY2013 &amp; Forward</i>	<i>Current Encumbrances Against Project</i>
<b>CONSTRUCTION PHASE</b>										
Wire Road New Bicycle Facilities 08-103	Construction	1,447,868	1,447,868	528,668		919,200	855,512	592,356	0	468,207
Small Animal Teaching Hospital (09-083.1 Ph I, 09-083 Ph II)	Construction	70,000,000	74,000,000	24,000,000	40,000,000	10,000,000	9,286,909	29,713,091	35,000,000	6,587,193
Facilities Buildings 6, 7 and Related Projects 07-054 & 10-149	Construction	7,500,000	7,500,000	4,323,980		3,176,020	3,036,678	2,763,322	1,700,000	1,522,332
Poultry & Animal Nutrition Center - Feed Mill Building 09-079	Construction	1,966,637	1,966,637	1,966,637			886,522	1,080,115	0	697,710
Student Recreation & Wellness Center Building (07-225)	Construction	72,000,000	72,000,000	5,000,000	67,000,000		10,807,376	36,192,624	25,000,000	45,480,234
Campus Pedestrian Improvements - Tiger Concourse - Ginn Plaza 08-116	Construction	2,500,000	2,500,000	500,000	2,000,000		1,124,035	1,375,965	0	1,104,935
Tennessee Valley Research & Extension Center 07-145	Construction	1,000,000	1,150,000	1,150,000			272,756	877,244	0	822,338
<b>Total Construction</b>			160,564,505	37,469,285	109,000,000	14,095,220	26,269,788	72,594,717	61,700,000	56,682,949

## Current Capital Projects

**ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY**

			(A)				(B)			(C)
<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>	<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Cashflow Assuming Remainder of Budget for FY2012</i>	<i>Estimated Cashflow Assuming Remainder of Budget for FY2013 &amp; Forward</i>	<i>Current Encumbrances Against Project</i>
<b>DESIGN PHASE</b>										
Ag Heritage Park 98-333	Construction and Design Future Projects	2,666,320	2,666,320	2,666,320			1,427,581	300,000	938,739	0
Pebble Hill Renovation 06-176	Design	2,500,000	2,500,000	2,500,000			236,871	563,129	1,700,000	60,236
ARRA - Center for Advanced Science, Innovation, and Commerce (NIST) 09-218	Design	29,834,150	29,834,150	1,307,075		28,527,075	1,640,250	14,193,900	14,000,000	2,426,382
Biodiversity Learning Center (Previously named COSAM-Preserved Specimens Laboratory) 06-010	Design	2,650,000	3,500,000		3,500,000		268,385	2,731,615	500,000	221,396
Student Recreation (Kinesiology) - New Building 09-220	Design	21,600,000	21,600,000		21,600,000		1,135,436	17,464,564	3,000,000	592,368
South Donahue Residence Hall, Dinning, Biggio Parking Facility 10-217	Design	61,500,000	73,600,000	5,000,000	68,600,000		889,602	22,710,398	50,000,000	7,345,472
<i>Total Design</i>			133,700,470	11,473,395	93,700,000	28,527,075	5,598,125	57,963,606	70,138,739	10,645,854

## Current Capital Projects

**ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY**

			(A)				(B)			(C)
<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>	<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Cashflow Assuming Remainder of Budget for FY2012</i>	<i>Estimated Cashflow Assuming Remainder of Budget for FY2013 &amp; Forward</i>	<i>Current Encumbrances Against Project</i>
<b>PLANNING PHASE</b>										
Equestrian Center 05-103	Planning	9,000,000	9,000,000	4,500,000		4,500,000	233,951	250,000	8,516,049	0
WW Walker Bldg Phase II - Pharmaceutical Research & Development Ct 07-037	Planning (Partial budget only at this point)	2,807,620	2,807,620	2,807,620			545,124	262,496	2,000,000	1,212,717
Biological Engineering Research Laboratory (BERL) 09-181	Planning	6,400,000	6,400,000	1,776,992		4,623,008	72,987	5,127,013	1,200,000	428,022
Central Classroom Facility - New Building 11-209	Planning (Partial budget only at this point)	3,500,000	3,500,000		3,500,000		0	750,000	2,750,000	
<b>Total Planning</b>			21,707,620	9,084,612	3,500,000	9,123,008	852,062	6,389,509	14,466,049	1,640,739
Other Open Capital Projects	Various Stages		50,903,335	41,272,783	9,460,204	170,348	19,680,231	20,000,000	11,223,104	6,951,132
<b>GRAND TOTAL</b>			774,945,390	137,809,489	507,760,526	129,375,375	430,534,898	184,692,198	157,527,892	83,178,917

\* On the lines with the astericks, the sum of the spending column and both cashflow columns does not equal the current approved budget figure. The reasons relate to projects that were completed under budget: (1) "New Basketball Arena" project under budget by \$1,806,130. (2) "Student Ancillary Project" under budget by \$156, Track & Soccer Facility" under budget by \$227,319.

## Current Capital Projects

**ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY**

<i>(A)-(B)-(C)</i>
<i>Current Open Balance (Budget less Actuals and Encum- brances)</i>
1,806,130 *
156,953 *
227,319 *
358,590
2,751,595
6,185,327
19,907
819,480



## Current Capital Projects

**ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY**

<i>(A)-(B)-(C)</i>
<i>Current Open Balance (Budget less Actuals and Encum- brances)</i>
4,974,015
921,872
3,105,444
5,992
69,392
855,675
356,273
62,561
22,676,525 *

## Current Capital Projects

**ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY**

<i>(A)-(B)-(C)</i>
<i>Current Open Balance (Budget less Actuals and Encum- brances)</i>
124,149
58,125,898
2,940,990
382,405
15,712,390
271,030
54,906
77,611,768

## Current Capital Projects

**ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY**

<i>(A)-(B)-(C)</i>
<i>Current Open Balance (Budget less Actuals and Encum- brances)</i>
1,238,739
2,202,893
25,767,518
3,010,219
19,872,196
65,364,926
117,456,491

## Current Capital Projects

**ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY**

<i>(A)-(B)-(C)</i>
<i>Current Open Balance (Budget less Actuals and Encum- brances)</i>
8,766,049
1,049,779
5,898,991
3,500,000
19,214,819
24,271,972
261,231,575 *

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,953. (3) "New



FACILITIES MANAGEMENT  
M E M O R A N D U M

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**TO:** JAY GOGUE, President  
**THROUGH:** DONALD L. LARGE, Executive Vice President  
**FROM:** DAN KING, Assistant Vice President for Facilities  
**SUBJECT:** PROPERTY AND FACILITIES COMMITTEE  
**QUARTERLY REPORT FOR PROJECTS COSTING MORE THAN  
\$500,000 BUT LESS THAN \$750,000 –4th<sup>rd</sup> QTR FY 2011  
(For Information Only)**  
**DATE:** 10/10/2011

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This is to request that the following item be submitted to the Board of Trustees through the Property and Facilities Committee at the meetings scheduled for November 18, 2011.

**Proposal:**

The Board of Trustees, at its meeting on June 4, 2001, adopted a resolution stipulating that all projects with a total cost in the range of \$500,000 to \$750,000 be reported quarterly. The intent of this report is to keep the Property and Facilities Committee informed of those projects as they are occurring on campus. Consistent with standing policy it is proposed that this report be submitted for information only.

**Review and Consultation:**

Projects initiated in the 4th Quarter 2011 and costing more than \$500,000 but less than \$750,000 are listed on the following table.

4th Quarter FY 2011 Projects \$500,000 - \$750,000	Project Number	Account Number	Cost
Walker Pharmacy Bldg, Rm 2210/2212	11-019	920932-102048-P100	\$565,445

**Rationale for Recommendation:**

Consistent with standing policy, this report is submitted to the Board of Trustees through the Property and Facilities Committee for information at the meetings scheduled for November 18, 2011.



FACILITIES MANAGEMENT  
M E M O R A N D U M

**TO:** JAY GOGUE, President  
**THROUGH:** DONALD L. LARGE, Executive Vice President  
**FROM:** THOMAS E. TILLMAN  
**SUBJECT:** PROPERTY AND FACILITIES COMMITTEE  
**ANNUAL REPORT OF MAINTENANCE  
PROJECTS GREATER THAN \$500,000 – FY 2011**  
*(For Information Only)*  
**DATE:** 10/10/2011

This is to request that the following item be submitted through the Property and Facilities Committee to the Board of Trustees at the meeting scheduled for November 18, 2011.

**Proposal:**

It is proposed that the *Annual Report of Maintenance Projects Greater than \$500,000* for Fiscal Year 2011 be submitted, *for information only*, to the Board of Trustees through the Property and Facilities Committee.

**Review and Consultation:**

The Board of Trustees at its June 4, 2001 meeting asked that maintenance projects that cost more than \$500,000 be reported to the Board on an annual basis. A listing of all the maintenance projects that cost more than \$500,000 for FY 2011 is provided as follows:

Project Number	Account Number	FY 2011 Maintenance Projects more than \$500,000	Cost	M & O Year
09-067	920627	Lowder Business Bldg, Exterior Brick, Roof, Exp Joints	6,320,760	2011
10-230	920776	Various Bldgs, Connect to District Hot Water & Chilled Water Systems	1,299,780	2011
11-003	720827	J-H Stadium – 5 <sup>th</sup> Level, E. Concourse Repairs	1,381,926	2011
NA	NA	AUM – Campus Entrance Roads & Parking	2,000,000	2011

**Rationale for Recommendation:**

Consistent with the request of the Board of Trustees for an annual report of maintenance projects costing more than \$500,000, this listing is provided, *for information only*, to the Board through the Property and Facilities Committee for inclusion on the agenda of the meeting scheduled for November 18, 2011.



FACILITIES MANAGEMENT  
M E M O R A N D U M

**TO:** JAY GOGUE, President  
**THROUGH:** DONALD L. LARGE, Executive Vice President  
**FROM:** DAN KING, Assistant Vice President for Facilities  
**SUBJECT:** PROPERTY AND FACILITIES COMMITTEE

**PROJECT STATUS REPORT**

**DATE:** OCTOBER 18, 2011

This is to inform the Board of Trustees of the status of projects which have been approved by the Board within the last year.

**Proposal:**

In response to informal inquiries with regard to particular projects in progress or envisaged, it is proposed that a brief report regarding the status of Board approved projects be submitted, *for information only*, to the Board of Trustees through the Property and Facilities Committee.

**Review and Consultation:**

Interest and responsibility of the Board of Trustees extends to the oversight of funding, planning, design, construction, maintenance and operation of University buildings and facilities. The date of project establishment in the development process is often separated by years from the date of dedication. Although the process is prolonged, Board interest remains enthusiastic throughout. The Project Status Report is intended to inform interested parties of status taking place among projects approved by the Board of Trustees.

**Rationale for Recommendation:**

The desire to be responsive to inquiries regarding specific capital projects and the process from conception to completion has prompted the development of a Project Status. The current memo is provided, *for information only*, to the Board of Trustees through the Property and Facilities Committee for inclusion on the agenda of the meetings scheduled for November 18, 2011.

**PROJECT/PHASE**

**STATUS**

**Projects in Planning Stage:**

- |   |                         |
|---|-------------------------|
| • Equine Studies – New Facilities                 | On hold pending funding |
| • Band Rehearsal Hall Phase 2                     | On hold pending funding |
| • Equine Plasma Storage Building                  | Approved September 2009 |
| • Renovations to the Hill and CDV Residence Halls | Approved June 2010      |
| • Wire Road Widening and Realignment              | Approved April 2011     |



**Projects in Design Stage:**

- |  |                        |
|--|------------------------|
| • Pharmaceutical Research & Development Center       | Approved June 2007     |
| • Telfair Peet Theatre Addition                      | Approved November 2009 |
| • Student Housing and Dining: West Samford & Donahue | Approved February 2011 |
| • AUM: Student Residence Hall                        | Approved April 2011    |
| • Watson Field House Renovation                      | Approved April 2011    |
| • Solon Dixon Forestry Education Center Classroom    | Approved April 2011    |
| • Central Classroom Facility                         | Approved June 2011     |

**Schematic Design Approved:**

- |   |                         |
|---|-------------------------|
| • COSAM – Biodiversity Learning Center                | Approved November 2006  |
| • Pebble Hill Renovation & Addition                   | Approved November 2007  |
| • Center for Adv Science, Innovation & Commerce       | Approved September 2009 |
| • Small Animal Teaching Hospital – Phase II           | Approved February 2010  |
| • Department of Kinesiology Building                  | Approved September 2010 |
| • Biological Engineering Research Laboratory          | Approved November 2010  |
| • Parking and Transportation Facility at Biggio Drive | Approved February 2011  |

**Projects in Construction Stage:**

- |   |                         |
|---|-------------------------|
| • Plant Science Center Complex–Processing & Handling Fac. | Approved November 2007  |
| • Wire Road – New Bicycle Facilities                      | Approved June 2008      |
| • Poultry & Animal Nutrition Center – Feed Mill Building  | Approved March 2009     |
| • Small Animal Teaching Hospital – Phase I                | Approved Feb 2010       |
| • AAES Tennessee Valley Research & Extension Center       | Approved June 2010      |
| • AUM Wellness Center                                     | Approved June 2010      |
| • Student Wellness and Sustainability Center              | Approved June 2010      |
| • Facilities Division Buildings VI & VII                  | Approved June 2010      |
| • Campus Pedestrian Improvements                          | Approved September 2010 |

**Projects in Closeout Stage or Complete:**

- |  |                        |
|--|------------------------|
| • Infrastructure Phase IV                            | Approved August 2001   |
| • Information Technology (OIT) Building              | Approved March 2004    |
| • Aquatics Resource Management Center – New Building | Approved November 2006 |
| • Shelby Center for Engineering – Phase 2            | Approved April 2007    |
| • South Quad Multimodal Facility–New Building        | Approved January 2009  |
| • MRI Research Center – New Building                 | Approved March 2009    |
| • Multipurpose Indoor Practice Facility              | Approved June 2010     |
| • Band Practice Pavilion                             | Approved November 2010 |



FACILITIES MANAGEMENT  
M E M O R A N D U M

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**TO:** JAY GOGUE, President  
**THROUGH:** DONALD L. LARGE, Executive Vice President  
**FROM:** DAN KING, Assistant Vice President for Facilities  
**SUBJECT:** PROPERTY AND FACILITIES COMMITTEE  
**KEY PROJECTS REPORT** (*For Information Only*)  
**DATE:** OCTOBER 18, 2011

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This is to request that the following proposal be submitted to the Board of Trustees through the Property and Facilities Committee and included on the agenda of meetings scheduled for November 18, 2011.

**Proposal:**

In response to informal inquiries with regard to particular projects in progress or envisaged, it is proposed that a brief presentation in the form of a “Key Projects Report” be given to the Board of Trustees, *for information only*, during the Property and Facilities Committee portion of the Board meeting.

**Review and Consultation:**

Interest and responsibility of the Board of Trustees extends to the oversight of funding, planning, design, construction, maintenance and operation of University buildings and facilities. The Key Projects Report presentation is intended to inform interested parties of activities taking place among projects in progress and projects on the planning horizon contending for serious consideration.

**Rationale for Recommendation:**

The desire to be responsive to inquiries regarding specific capital projects and the process from conception to construction has prompted the development of a Key Projects Report presentation. It is recommended that this presentation be made, *for information purposes only*, to the Board of Trustees through the Property and Facilities Committee and included as part of the agenda for the November 18, 2011 meeting.

COMMITTEE MEETING AGENDA  
AUBURN UNIVERSITY BOARD OF TRUSTEES  
ACADEMIC AFFAIRS COMMITTEE  
FRIDAY, NOVEMBER 18, 2011 AT 10:00A.M.  
BALLROOM B, AU HOTEL

1. Proposed Bachelor of Music (Tim Boosinger/Anna Gramberg)
2. Proposed Concentration in Chinese for International Business Program in the BSBA (Tim Boosinger/Bill Hardgrave)
3. Proposed Renaming of the Community Agency Counseling Option as the Clinical Mental Health Counseling Option (Tim Boosinger/Betty Lou Whitford)
4. Proposed Renaming of the Joint Master of Science in Nursing-Clinical Nurse Specialist as the Joint Master of Science in Nursing (Tim Boosinger/Gregg Newschwander)
5. Establishment of Managerial Group to Enable Auburn University to Conduct Selected Classified Research Programs (Tim Boosinger/John Mason)

ACADEMIC AFFAIRS COMMITTEE

Ms. Virginia N. Thompson, Chair  
Mr. John G. Blackwell  
Mr. Raymond J. Harbert  
Ms. Sarah B. Newton  
Mr. James W. Rane  
Dr. Ann Beth Presley, Chair  
Faculty Senate (ex-officio, non-voting)

## ACADEMIC AFFAIRS COMMITTEE

### RESOLUTION

#### PROPOSED BACHELOR OF MUSIC DEGREE

WHEREAS, the Department of Music in the College of Liberal Arts has proposed a Bachelor of Music degree program; and

WHEREAS, establishing a Bachelor of Music degree would serve undergraduate students interested in pursuing graduate programs in music performance and in seeking careers as professional musicians; and

WHEREAS, the proposed Bachelor of Music would serve students in other music-related degrees and is considered to be a professional program by the National Association of Schools of Music; and

WHEREAS, offering a Bachelor of Music Degree would enable Auburn University to become more competitive with peer institutions that offer such a degree program; and

WHEREAS, the proposed Bachelor of Music would not require any additional faculty resources; and

WHEREAS, the request to establish the Bachelor of Music degree has been endorsed by the Dean of the College of Liberal Arts, the University Curriculum Committee, the Interim Provost, and the President.

NOW, THEREFORE, BE IT RESOLVED by Auburn University's Board of Trustees that the proposed reopening of the Bachelor of Music program from the College of Liberal Arts be approved and submitted to the Alabama Commission on Higher Education (ACHE) for review and approval.



AUBURN UNIVERSITY

OFFICE OF THE PROVOST  
AND VICE PRESIDENT FOR  
ACADEMIC AFFAIRS

October 14, 2011

MEMORANDUM TO: Jay Gogue  
President

FROM: Timothy R. Boosinger *Timothy R. Boosinger*  
Interim Provost and Vice President for Academic Affairs

SUBJECT: Agenda Item for the Board of Trustees –  
Proposed Bachelor of Music Degree

I am writing to request that the following item be added to the Board of Trustees' agenda for the November 18, 2011 meeting.

**Proposal:** It is recommended that the Board approve the proposed Bachelor of Music degree program, submitted by the College of Liberal Arts.

**Review and Consultation:** Proposed by faculty members in the Department of Music, the Bachelor of Music would offer an intensive music curriculum for students desiring a more professional program not currently available through the Bachelor of Arts in Music or the Bachelor of Science in Music Education. The Bachelor of Music degree will place a stronger curricular emphasis on the areas of music performance, history, and technical mechanics and will provide a greater balance of students across all three degree programs. The program would also enhance the undergraduate course offerings available, and is a more desired program for those students interested in pursuing graduate programs in music performance or in careers as professional musicians.

Currently, the faculty in the Department of Music teach approximately 50 students in the BA program, along with students from the College of Education. Establishing the degree would enable interested current Bachelor of Arts students to transition to this degree, and would allow students majoring in music education to double major in the Bachelor of Music Degree. The department projects a student enrollment of 35-40 majors within the first four years of offering the program.

Many of Auburn University's peers currently offer a Bachelor of Music, in addition to the Bachelor of Arts and Bachelor of Music Education degrees. In order for Auburn to remain competitive with our peer SEC intuitions, it is important that we offer this program to current and prospective students. Establishing this program will not require any additional faculty resources, and the Bachelor of Music is considered a professional degree by the National Association of Schools of Music. The proposal was reviewed and approved by the Auburn University Curriculum Committee in fall 2011.

**Recommendation:** The proposed Bachelor of Music degree will offer a more intensive music curriculum that is not currently available through existing programs. If approved by the Auburn University Board of Trustees, the proposed degree program would be forwarded to the Alabama Commission on Higher Education (ACHE) as an item for review and approval.

October 4, 2011

MEMORANDUM OF REQUEST

To: Dr. Timothy Boosinger, Interim Provost  
From: Anna Gramberg, Dean, College of Liberal Arts  
Re: Bachelor of Music Degree



The Department of Music proposes the addition of a Bachelor of Music degree program. The addition of the Bachelor of Music degree will add an in-depth study of music performance, the technical mechanics of music, and music in historical perspective to the existing music curricula. A comprehensive music program should include varied opportunities for students, and this degree complements the department's Bachelor of Arts in Music and Bachelor of Music Education degrees.

The degree program requires no additional faculty, space, library resources, or GTA support, and prepares students for success in the today's job market and for additional training and education in graduate music programs. Students develop cognitive and collaborative skills, strong discipline, self motivation and time management skills, and a comprehensive and complex understanding of music theory and performance that lead to employment opportunities within the music industry and beyond, including the fields of law, teaching, and medicine.

321 TICHENOR HALL

AUBURN, AL 36849-5223

TELEPHONE:

334-844-4026

FAX:

334-844-2378

ACADEMIC AFFAIRS COMMITTEE

RESOLUTION

PROPOSED CONCENTRATION IN CHINESE FOR  
INTERNATIONAL BUSINESS PROGRAM IN THE BSBA

WHEREAS, the College of Business proposes to create a new concentration in Chinese for the existing International Business Program in the BSBA program; and

WHEREAS, offering a concentration in Chinese would enhance the existing concentrations in French, German, and Spanish and would address an area of growing demand; and

WHEREAS, the proposed concentration would address an increasing need for graduates in diverse international business related fields; and

WHEREAS, the request to create this concentration has been endorsed by the Dean of the College of Business, the University Curriculum Committee, the Interim Provost, and the President

NOW, THEREFORE, BE IT RESOLVED by Auburn University's Board of Trustees that the proposed concentration in Chinese for the International Business program in the College of Business be approved and submitted to the Alabama Commission on Higher Education (ACHE) as an item of information.





AUBURN UNIVERSITY

OFFICE OF THE PROVOST  
AND VICE PRESIDENT FOR  
ACADEMIC AFFAIRS

October 14, 2011

MEMORANDUM TO: Jay Gogue  
President

FROM: Timothy R. Boosinger *Timothy R. Boosinger*  
Interim Provost and Vice President for Academic Affairs

SUBJECT: Agenda Item for the Board of Trustees –  
Proposed Concentration in Chinese for International Business  
Program in the BSBA

I am writing to request that the following item be added to the Board of Trustees' agenda for the November 18, 2011 meeting.

**Proposal:** It is recommended that the Board approve the proposed concentration in Chinese for the International Business program within the BSBA, submitted by the College of Business. If approved, the concentration will provide an additional concentration to the existing concentrations in French, German, and Spanish.

**Review and Consultation:** Offering a concentration in Chinese in the International Business BSBA will enable students to study the increasing interconnectivity and globalization of Chinese international trade, finance, and capital growth. Proposed by faculty members in the College of Business, this concentration will expand and enhance the current International Business program, providing for a unique plan of study that combines language skills with business theory.

The proposed concentration will also enable the College of Business to remain competitive in the programs it offers through enhancing existing study abroad opportunities and language arts courses. According to the Dean, the concentration will not require any additional resources and students will have the opportunity to complete their foreign language requirements through courses offered in the College of Liberal Arts. The proposal was reviewed and approved by the Auburn University Curriculum Committee in fall 2011.

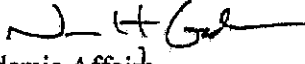
**Recommendation:** The proposed concentration expands the versatility of the existing International Business program to include a focus on an area of increasing importance and demand. If approved by the Auburn University Board of Trustees, the proposed degree program would be forwarded to the Alabama Commission on Higher Education (ACHE) as an item of information.




## COLLEGE OF BUSINESS

OFFICE OF THE DEAN

TO: Dr. Timothy R. Boosinger  
Interim Provost and Vice-President of Academic Affairs

FROM: Dr. Norman H. Godwin   
Associate Dean for Academic Affairs

THROUGH: Dr. Bill Hardgrave   
Dean, College of Business

DATE: October 6, 2011

RE: Addition of Chinese Language Option for International Business  
(IBUS)

The College of Business proposes the addition of a Chinese option to the International Business curriculum. The College currently offers options in French, German, and Spanish but does not yet offer an option in an Asian language. The addition of Chinese will therefore expand the program more globally and provide students with the opportunity to study a language and culture of a major economic partner. Furthermore, the option will enable the College of Business to remain competitive with our peer institutions in recruiting students interested in international business.

The Department of Foreign Languages and Literatures is supportive of the addition. According to faculty in that department, a large percentage of students studying Chinese are College of Business majors. Therefore, demand for the option is strong.

415 WEST MAGNOLIA AVENUE

SUITE 516

AUBURN, AL 36849-5240

TELEPHONE:

334-844-4030

FAX:

334-844-4861

[www.auburn.edu](http://www.auburn.edu)

**NEW MODEL WITH FOOTNOTE NOTING CHINESE COURSE REQUIREMENTS**  
**Auburn University College of Business • 2011-2012 INTERNATIONAL BUSINESS • 123 hrs**  
*Auburn University requires a minimum 2.0 major GPA & a minimum 2.0 AU cumulative GPA to satisfy graduation requirements.*

**University Requirements: 42 hours**

Option 1	Option 2
<input type="checkbox"/> ENGL 1100-English Composition I (3)	<input type="checkbox"/> ENGL 1100-English Composition I (3)
<input type="checkbox"/> ENGL 1120-English Composition II (3)	<input type="checkbox"/> ENGL 1120-English Composition II (3)
<input type="checkbox"/> MATH 1680- Calculus w/ Business Applic. I (4)	<input type="checkbox"/> MATH 1680- Calculus w/ Business Applic. I (4)
<input type="checkbox"/> Core Lab Science I (4)	<input type="checkbox"/> Core Lab Science I (4)
<input type="checkbox"/> Core Lab Science II (4)	<input type="checkbox"/> Core Lab Science II (4)
<input type="checkbox"/> Core Fine Arts (3)	<input type="checkbox"/> Core Fine Arts (3)
<input type="checkbox"/> PHIL 1020-Ethics or PHIL 1040-Business Ethics (3)*	<input type="checkbox"/> PHIL 1020-Ethics or PHIL 1040-Business Ethics (3)*
<input type="checkbox"/> ECON 2020-Microeconomics (3)	<input type="checkbox"/> ECON 2020-Microeconomics (3)
<input type="checkbox"/> Core Literature I (3)	<input type="checkbox"/> Core Literature (3)
<input type="checkbox"/> Core Literature II (3)	<input type="checkbox"/> HIST 1010-World History I
<input type="checkbox"/> HIST 1010-World History I or HIST 1020-World History II (3)	<input type="checkbox"/> HIST 1020-World History II (3)
<input type="checkbox"/> Core Social Science (3)	<input type="checkbox"/> Core Social Science (3)
<input type="checkbox"/> Core Social Science (3)	<input type="checkbox"/> Core Humanities (3)

\*Also satisfies AACSB-related supporting requirements for second degree students.

**College of Business Requirements: 32 hours**

**Comments**

<input type="checkbox"/> BUSI 1010-Contemporary Issues in Business Admin (1)	
<input type="checkbox"/> BUSI 2100-Oral Communication for Business (1)	
<input type="checkbox"/> MNGT 2600-Business Analytics I (3)	
<input type="checkbox"/> MNGT 3600-Business Analytics II (3)	
<input type="checkbox"/> ECON 2030-Macroeconomics (3)	
<input type="checkbox"/> ACCT 2110-Financial Accounting (3)	
<input type="checkbox"/> ACCT 2210-Manageial Accounting (3)	
<input type="checkbox"/> ACCT 2990-Business Law (3)	
<input type="checkbox"/> MNGT 3100-Principles of Management (3)	
<input type="checkbox"/> MKTG 3310-Principles of Marketing (3)	
<input type="checkbox"/> FINC 3610-Principles of Finance (3)	
<input type="checkbox"/> MNGT 4800-Strategic Management (3)	

**Major Requirements: 35 hrs**

**Comments**

<input type="checkbox"/> Intermediate Foreign Language I (4) ♦	
<input type="checkbox"/> Intermediate Foreign Language II (4) ♦	
<input type="checkbox"/> Foreign Language Conversation (3) ♦	Check for special course frequency in AU Bulletin
<input type="checkbox"/> Foreign Language Composition (3) ♦	Check for special course frequency in AU Bulletin
<input type="checkbox"/> Business-based Foreign Language (3) ♦	Check for special course frequency in AU Bulletin
<input type="checkbox"/> FINC 5510 – Multinational Finance (3)	
<input type="checkbox"/> ECON 4300 – International Economics (3)	
<input type="checkbox"/> Business Concentration (3) ■	Check for special course frequency in AU Bulletin
<input type="checkbox"/> Business Concentration (3) ■	Check for special course frequency in AU Bulletin
<input type="checkbox"/> Business Concentration (3) ■	Check for special course frequency in AU Bulletin
<input type="checkbox"/> Business Concentration (3) ■	Check for special course frequency in AU Bulletin

Auburn University requires a minimum 2.0 major GPA to satisfy graduation requirements.

Total Major GPA =

♦IBUS majors must choose a foreign language concentration of Spanish, French, German Or Chinese. Each language option and class listing is detailed on the next 1-2 pages.  
 ■ IBUS majors must choose a business concentration of Economics, Entrepreneurship & Family Business, Finance, Marketing, or Supply Chain Management. Each business concentration option is detailed on the next 1-2 pages.

**Supporting Requirements: 10 hrs**

**Comments**

<input type="checkbox"/> Elementary Foreign Language I (4)	
<input type="checkbox"/> Elementary Foreign Language I (4)	
<input type="checkbox"/> COMP 1000 or COMP 1003-Personal Computer Apps (2)	

**Free electives: 4 hrs**

<ul style="list-style-type: none"> <li>• maximum PHED hrs toward graduation is 4 hrs</li> <li>• maximum ROTC hrs toward graduation is 6 hrs</li> <li>• no credit for repeated course work</li> <li>• no credit for remedial coursework</li> </ul>
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**Students enrolled in the University Honors College may enroll in the Honors equivalents to the core options listed below.**

**Core Literature options**

(Reminder: If choosing the "two Literatures, one History" option of the Humanities/Social Sciences requirements, the two Lit courses must be a sequence.)

- ENGL 2200 (World Literature I)- 3 hrs and/or ENGL 2210 (World Literature II)- 3 hrs
- ENGL 2230 (British Literature I)- 3 hrs and/or ENGL 2240 (British Literature II)- 3 hrs
- ENGL 2250 (American Literature I)- 3 hrs and/or ENGL 2260 (American Literature II)- 3 hrs

**Core Fine Arts options**

- ARCH 2600 (The Art of Architecture, Place, and Culture)- 3 hrs
- ARTS 1720 (Introduction to Art History II)- 3 hrs
- MUSI 2730 (Appreciation of Music)- 3 hrs
- THEA 2010 (Introduction to Theatre)- 3 hrs
- ARTS 1710 (Introduction to Art History I)- 3 hrs
- ARTS 1730 (Introduction to Art History III)- 3 hrs
- RTVF 2350 (Introduction to Film Studies)- 3 hrs

**Humanities core elective options**

- FLGC 1150 (Global Fluency and Awareness) -3 hrs
- PHIL 1030 (Ethics & Health Sciences)- 3 hrs
- PHIL 1060 (Political Philosophy) - 3 hrs
- PHIL 1080 (Intro to Philosophy of Religion) - 3 hrs
- PHIL 1100 (Intro to Philosophy) - 3 hrs
- HONR 1007 (Technology and Culture I) - 3 of 6 hrs **HONORS STUDENTS ONLY**
- HONR 1017 (Technology and Culture II) - 3 of 6 hrs **HONORS STUDENTS ONLY**
- PHIL 1010 (Intro to Logic) - 3 hrs
- PHIL 1050 (Philosophy East and West) - 3 hrs
- PHIL 1070 (Philosophy of Art, Value and Society) - 3 hrs
- PHIL 1090 (Philosophy of Race and Gender) - 3 hrs
- UNIV 2710 (Human Odyssey I) - 3 hrs

**Social Science core elective options**

**Students who receive core History credit for AP American History must complete one of the following: ANTH 1000, GEOG 1010, PSYC 2010, or SOCY 1000**

- ANTH 1000 (Intro to Anthropology) - 3 hrs
- POLI 1050 (Global Politics and Issues) - 3 hrs
- PSYC 2010 (Intro to Psychology) - 3 hrs
- UNIV 2720 (Human Odyssey II) - 3 hrs
- HONR 1007 (Technology and Culture I) - 3 of 6 hrs **HONORS STUDENTS ONLY**
- HONR 1017 (Technology and Culture II) - 3 of 6 hrs **HONORS STUDENTS ONLY**
- HONR 1027 (Sustainability and Our World I) - 3 hrs **HONORS STUDENTS ONLY**
- HONR 1037 (Sustainability and Our World II) - 3 hrs **HONORS STUDENTS ONLY**
- GEOG 1010 (Global Geography) - 3 hrs
- POLI 1090 (American Government) - 3 hrs
- SOCY 1000 (Sociology: Global Persp.) - 3 hrs

**Core Lab Science options:** Aviation Mngt majors and Professional Flight majors **MUST** complete SCMH 1010 & PHYS 1500 **-OR-** PHYS 1500 & PHYS 1510

All lab science options are 4 hrs each (3 hours lecture plus 1 hour lab)

If Core Science I is:	Then Core Science II must be:
SCMH 1010	BIOL 1010* or GEOL 1100* or CHEM 1010* or CHEM 1030* or CHEM 1110* or PHYS 1000 or PHYS 1150 or PHYS 1600
BIOL 1000*	BIOL 1010*
BIOL 1020* or BIOL 1027*	BIOL 1030* or BIOL 1037* (NOTICE: THIS IS PRE-MED BIOLOGY!)
CHEM 1010*	CHEM 1020*
CHEM 1030* or CHEM 1037*	CHEM 1040* or CHEM 1047* (NOTICE: THIS IS PRE-MED CHEMISTRY!)
CHEM 1110*	CHEM 1120* (NOTICE: THIS IS ENGINEERING CHEMISTRY!)
GEOL 1100*	GEOL 1110*
PHYS 1500	PHYS 1510
PHYS 1600	PHYS 1610 (NOTICE: THIS IS ENGINEERING PHYSICS!)

**\*Must also register for accompanying lab**

**Foreign Language Concentrations: Must choose ONE Foreign Language concentration and take ALL courses listed**

- ◆ **FRENCH:** FLFR 1010 ELEMENTARY FRENCH I, FLFR 1020 ELEMENTARY FRENCH II, FLFR 2010 INTERMEDIATE FRENCH I, FLFR 2020 INTERMEDIATE FRENCH II, FLFR 3030 FRENCH CONVERSATION, FLFR 3040 FRENCH COMPOSITION, and FLFR 3310/3313 BUSINESS FRENCH
- ◆ **GERMAN:** FLGR 1010 ELEMENTARY GERMAN I, FLGR 1020 ELEMENTARY GERMAN II, FLGR 2010 INTERMEDIATE GERMAN I, FLGR 2020 INTERMEDIATE GERMAN II, FLGR 3010 BEGINNING GERMAN COMPOSITION AND CONVERSATION, FLGR 3020 INTERMEDIATE GERMAN COMPOSITION AND CONVERSATION, and FLGR 4310 GERMAN FOR BUSINESS AND ECONOMICS I
- ◆ **SPANISH:** FLSP 1010 ELEMENTARY SPANISH I, FLSP 1020 ELEMENTARY SPANISH II, FLSP 2010 INTERMEDIATE SPANISH I, FLSP 2020 INTERMEDIATE SPANISH II, FLSP 3030 SPANISH CONVERSATION, FLSP 3040 SPANISH COMPOSITION, and FLSP 3310 COMMERCIAL SPANISH TRANSLATION **-or-** FLSP 4310 BUSINESS SPANISH I
- ◆ **CHINESE:** FLCN 1010 ELEMENTARY CHINESE I, FLCN 1020 ELEMENTARY CHINESE II, FLCN 2010 INTERMEDIATE CHINESE I, FLCN 2020 INTERMEDIATE CHINESE II, FLCN 3030 CHINESE CONVERSATION, AND TWO OF EITHER FLCN 3510 INTRODUCTION TO CHINESE CULTURE, FLCN 3450 TOPICS IN CHINESE LITERATURE AND CULTURE OR FLCN 3050 CHINESE CINEMA.

**Business Concentration: Must choose ONE Business concentration**

- **ECONOMICS** (choose four courses): ECON 3020, ECON 3030, ECON 3100, ECON 3200, ECON 3300, ECON 3400, ECON 3500, ECON 3600, ECON 3700, ECON 3800, ECON 4000, ECON 4100, ECON 4200, ECON 4500, ECON 4600, ECON 4700, ECON 5020, ECON 5030, ECON 5100, ECON 5200, ECON 5400, ECON 5600, ECON 5700, ECON 5800
- **ENTREPRENEURSHIP AND FAMILY BUSINESS** (choose four courses): ENFB 4140 - offered Spring semester only, ENFB 4170 - offered Spring semester only, ENFB 4180 - offered Spring semester only, ENFB 4190 - offered Fall semester only, or ENFB 4200 - offered Spring only
- **FINANCE** (choose four courses): FINC 3630, FINC 3640, FINC 3700, FINC 4630, FINC 4650, FINC 4660, FINC 4700, FINC 5680

■ **MARKETING** (choose four courses): MKTG 3410, MKTG 4320, MKTG 4330, MKTG 4350, MKTG 4360, MKTG 4370, MKTG 4380, MKTG 4390, MKTG 4400, MKTG 4500, MKTG 4600, MKTG 4700

■ **SUPPLY CHAIN MANAGEMENT** (must take all five courses listed): SCM 3150, SCM 3710, SCM 3720, SCM 3730, SCM 4810

## **International Business-Chinese**

The standard Foreign Language requirements for the International Business (IBUS) major include:

- 1 year of the Elementary Foreign Language sequence
- 1 year of the Intermediate Foreign Language sequence
- 1 year of the Advanced Foreign Language (Conversation and Composition)
- 1 semester of Foreign Business Language

As of now, the Department of Foreign Languages and Literatures has limited Chinese language resources to offer the above listed courses. However, if a student fulfilled the following Chinese Language requirements in addition to their IBUS requirements offered at the College of Business, she or he can earn the undergraduate major in the International Business-Chinese.

FLCN requirement\*:

1. Elementary Chinese

FLCN1010, FLCN1020 (offered on the AU campus)

2. Intermediate Chinese (1<sup>st</sup> part)

FLCN2010 (offered on the AU campus)

3. Intermediate Chinese (2<sup>nd</sup> part), and Chinese Conversation

FLCN2020, FLCN3010 (offered by the AU Summer Abroad in Shanghai)\*\*

4. Two additional courses\*\*\* from:

FLCN3510 (Introduction to Chinese Culture)

FLCN3450 (Topics in Chinese Literature and Culture)

FLCN3050 (Chinese Cinema)

\* We plan to develop and offer Business Chinese courses in the near future.

\*\* Students must consult the Foreign Language advisor if they consider participating in a program offered by other institutions, or private providers.

\*\*\* We plan to develop and offer a business-oriented course in the near future. The course will specifically focus on Chinese business customs, cultures, and its history—essential knowledge and understanding that students should acquire in order to successfully build their career in international business with China.

## ACADEMIC AFFAIRS COMMITTEE

### RESOLUTION

#### PROPOSED RENAMING OF THE COMMUNITY AGENCY COUNSELING OPTION AS THE CLINICAL MENTAL HEALTH COUNSELING OPTION

WHEREAS, Community Agency Counseling is a formal option available to students completing the Master of Science or Master of Education programs in Counselor Education in the College of Education; and

WHEREAS, the graduate programs in Counselor Education were recently reaccredited by the Council for the Accreditation of Counseling Related Education Programs; and

WHEREAS, the accrediting body recommends that the degree option in Community Agency Counseling be renamed to more closely align it with similar programs in the discipline; and

WHEREAS, the requested renaming has been endorsed by the Dean of the College of Education, the Graduate Council, the Interim Provost, and the President.

NOW, THEREFORE, BE IT RESOLVED by Auburn University's Board of Trustees that the College of Education's Community Agency Counseling Option be renamed as the Clinical Mental Health Counseling Option, and that the renaming be forwarded to the Alabama Commission on Higher Education as an item of information.

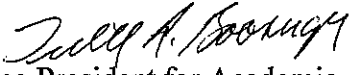


AUBURN UNIVERSITY

OFFICE OF THE PROVOST  
AND VICE PRESIDENT FOR  
ACADEMIC AFFAIRS

October 14, 2011

MEMORANDUM TO: Jay Gogue  
President

FROM: Timothy R. Boosinger,   
Interim Provost and Vice President for Academic Affairs

SUBJECT: Agenda Item for the Board of Trustees –  
Proposed Renaming of the MS and MEd in Community Agency  
Counseling Option as the MS and MEd in Clinical Mental Health  
Counseling

I am writing to request that the following item be added to the Board of Trustees' agenda for their November 18, 2011 meeting.

**Proposal:** It is recommended that the Board approve the proposed renaming of the *Community Agency Counseling Option within the MS and MEd in Counselor Education* as the *Clinical Mental Health Counseling Option* in the College of Education.

**Review and Consultation:** Faculty in the College of Education initiated this proposal following the recent reaccreditation from the Council for the Accreditation of Counseling Related Educational Programs (CACREP). The CACREP advised that the title for both programs reflect its most recent accreditation standards, and would also bring the option name into alignment with similar programs accredited by CACREP. The proposal was reviewed and approved by the Graduate Council in spring 2011, and has also received the approval of both the College of Education and the Provost's Office.

**Recommendation:** The proposed renaming of the degree programs would better serve the College of Education by aligning the programs more precisely with programs similarly titled at other institutions. If approved by the Auburn University Board of Trustees, the proposed degree renaming request would be forwarded to the Alabama Commission on Higher Education (ACHE) as an item of information.

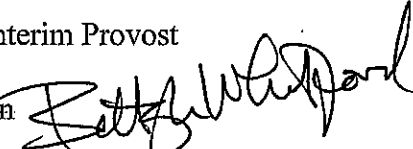




# COLLEGE OF EDUCATION

OFFICE OF THE DEAN

## MEMORANDUM

**TO:** Timothy R. Boosinger, Interim Provost  
**FROM:** Betty Lou Whitford, Dean   
**DATE:** October 24, 2011  
**SUBJECT:** Request to Rename the MS and MEd in Community Agency Counseling Option

Following the recent reaccreditation of the MS and MEd degrees in the College of Education's Community Agency Counseling program (CIP 13.1101), I am requesting that this option be renamed the option in Clinical Mental Health Counseling. This request follows the recommendation from the accrediting body, Council for the Accreditation of Counseling Related Education Programs (CACREP), as better aligning the program's title with its current standards as well as similar programs found at peer institutions.

Faculty members in the program's department support this renaming, and the proposal was reviewed and approved by the Graduate Council in spring 2011.

I ask that you please add this to the agenda for the November Board of Trustees meeting.

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AUBURN UNIVERSITY

GRADUATE SCHOOL

**TO:** Timothy Boosinger  
Interim Provost and Vice-President for Academic Affairs

**FROM:** George Flowers *George T. Flowers*  
Dean, Graduate School

**DATE:** October 17, 2011

**RE:** Renaming of Master's Level Program Option in Community Agency Counseling

I am writing to request that the *Community Agency Counseling* (MEd/MS) Option, noted under Counselor Education in the ACHE inventory (CIP 13.1101) be renamed *Clinical Mental Health Counseling*.

Standards published in the 2009 Council for the Accreditation of Counseling Related Educational Programs (CACREP) recommend the use of *Clinical Mental Health Counseling* for programs previously titled *Community Agency Counseling*. As part of the reaccreditation process, program faculty are requesting this name change to align with current CACREP standards.

The proposal has been reviewed and approved by the College of Education as well as by the Auburn University Graduate Council.

ACADEMIC AFFAIRS COMMITTEE

RESOLUTION

PROPOSED RENAMING OF THE  
JOINT MASTER OF SCIENCE IN NURSING-CLINICAL NURSE SPECIALIST  
AS THE JOINT MASTER OF SCIENCE IN NURSING

WHEREAS, the Auburn University/Auburn University Montgomery Joint Master of Science-Clinical Nurse Specialist program currently offers two formal options; and

WHEREAS, removal of the phrase “Clinical Nurse Specialist” from the current Master of Science in Nursing program title would better represent the programs offered; and

WHEREAS, the request to rename the *Joint Master of Science in Nursing Program-Clinical Nurse Specialist* as the *Joint Master of Science in Nursing* has received the approval of the Dean of the School of Nursing, Auburn University’s Graduate Council, Auburn University Montgomery’s Graduate Council, Auburn University’s Interim Provost, Auburn University Montgomery’s Chancellor, and the President.

NOW, THEREFORE, BE IT RESOLVED by Auburn University’s Board of Trustees that the proposed renaming of the Joint MSN program be approved, and that the renaming be forwarded to the Alabama Commission on Higher Education as an item of information.



AUBURN UNIVERSITY

OFFICE OF THE PROVOST  
AND VICE PRESIDENT FOR  
ACADEMIC AFFAIRS

October 14, 2011

MEMORANDUM TO: Jay Gogue  
President

FROM: Timothy R. Boosinger *Timothy R. Boosinger*  
Interim Provost and Vice President for Academic Affairs

SUBJECT: Agenda Item for the Board of Trustees –  
Proposed Renaming of the Joint Master of Science Nursing-  
Clinical Nurse Specialist as the Joint Master of Science in Nursing

I am writing to request that the following item be added to the Board of Trustees' agenda for the November 18, 2011 meeting.

**Proposal:** It is recommended that the Board approve the proposed renaming of Auburn University/Auburn University Montgomery's *Joint Master of Science in Nursing-Clinical Nurse Specialist* as the *Joint Master of Science in Nursing*.

**Review and Consultation:** Faculty in the School of Nursing initiated this proposal to (1) reflect curricular changes completed in 2010 and (2) eliminate the phrase "Clinical Nurse Specialist" from the title of the MSN program. This change will align the MSN program with the accreditation standards set forth by the American Association of Colleges of Nursing Masters, better preparing it for reaccreditation in 2014. The renaming better reflects the two formal options offered (Nurse Education and Primary Care Nurse Practitioner) that were approved by the Alabama Commission on Higher Education in September 2010. Removing "Clinical Nurse Specialist" from the title also allows the School of Nursing to add in additional tracks under an abridged program title.

The proposal was reviewed and approved by Auburn University's Graduate Council in Fall 2011, and has been endorsed by the Graduate Council at Auburn University Montgomery. The proposed renaming has also received approval from the Collegiate Commission on Nursing Education.

**Recommendation:** The proposed renaming will align the name of the degree program with the options contained therein. If approved by the Auburn University Board of Trustees, the request to rename the degree program would be forwarded to the Alabama Commission on Higher Education (ACHE) as an item of information.



## SCHOOL OF NURSING

OFFICE OF THE DEAN

**TO:** Timothy Boosinger, Interim Provost  
**FROM:** Gregg Newschwander, Dean, School of Nursing  
**DATE:** October 10, 2011  
**SUBJECT:** Name change for the Auburn University/Auburn Montgomery Joint Master of Science in Nursing Program.

The graduate nursing program made major changes to its formal program offerings in 2010. In the spring of 2010 the curriculum model underwent significant changes to bring the core courses into meeting the new American Association of Colleges of Nursing Masters Essential, which were proposed at that time. The new essentials were approved and on our next accreditation visit (2014) the program will be held to those standards.

After the approval on both campuses of the new curriculum model and the two new formal program options (Nurse Education and Primary Care Nurse Practitioner) the new program options were approved by Alabama Commission on Higher Education in September of 2010. The program began enrolling students in the new program options in the spring 2011 semester. At that time the program put what had been the only program option (Clinical Nurses Specialist with specialization in education) on hold and has not admitted to that option since fall 2009. All students in the original program option either changed options or graduated spring 2011.

The current name of the program is listed as Clinical Nurse Specialist (CNS) with specialization in education. Since the program now prepares Nurse Educators and Primary Care Nurse Practitioners the program is requesting to change the name of the program to Masters of Science in Nursing. This name will reflect our current program options and any options that might be considered at the master's level that in the future.

This name change was approved by the Auburn Graduate Council in September 2011 and an information memorandum will be presented at the first meeting of the Graduate Council at Auburn Montgomery. Additionally, the Commission on Collegiate

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Nursing Education (CCNE) has approved the substantive changes to the masters program and the Alabama Board of Nursing has been informed about the changes and CCNE's approval.

Thank you in advance for your consideration of this request. If you require any further information please contact me.

## ACADEMIC AFFAIRS COMMITTEE

### RESOLUTION

#### ESTABLISHMENT OF MANAGERIAL GROUP TO ENABLE AUBURN UNIVERSITY TO CONDUCT SELECTED CLASSIFIED RESEARCH PROGRAMS

WHEREAS, the Board of Trustees acknowledges that Auburn has been conducting classified research since 1971 and that continuation of such research remains important to Auburn University; and

WHEREAS, only universities and contractors who have been granted a facility security clearance, and individuals holding appropriate security clearances are permitted access to classified information; and

WHEREAS, in order for Auburn University to continue to conduct classified research it is required by the Department of Defense to establish a Managerial Group charged with the responsibility for the protection of classified information under classified contracts awarded to Auburn University.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that those persons occupying the following positions among the officers of Auburn University, or such other person as may be acting in such positions shall be known as the Managerial Group, having the authority and responsibility for the negotiation, execution, and administration of Department of Defense (DoD) or User Agency contracts, as described in DOD 5220.22-M, “National Industrial Security Program Operating Manual” (NISPOM).

***Title:***

President  
Provost and Vice President for Academic Affairs  
Associate Provost and Vice President for Research  
Associate Vice President for Research  
Assistant Vice President for Facilities  
Executive Director for Program Development  
Executive Director for AU Huntsville Office

BE IT FURTHER RESOLVED that the President and all other members of the Managerial Group have been processed, or will be processed, for a personnel security clearance for access to classified information to the level of the facility security clearance granted to this institution, as provided for in the NISPOM. The said Management Group is hereby delegated all of the Board’s duties and responsibilities pertaining to the protection of classified information under classified contracts of the DoD or User Agencies of the NISPOM awarded to Auburn University. The following officer positions as well as any members of the Board of Trustees shall not require,

shall not have, and can be effectively excluded from, access to all classified information in the possession of Auburn University, and do not occupy positions that would enable them to affect adversely the policies and practices of Auburn University in the performance of classified contracts for the DoD or User Agencies of the NISPOM awarded to Auburn University, and need not be processed for a personnel security clearance.

***Officers:***

Executive Vice President and CFO  
Assistant Vice President for University Outreach  
Vice President for Student Affairs  
Vice President for Alumni Affairs  
Vice President for Development  
Chancellor, Auburn University at Montgomery  
Director, Alabama Cooperative Extension System  
Director, Alabama Agricultural Experiment Station  
Director of Intercollegiate Athletics  
Secretary to the Board of Trustees

***Board of Trustees***

***Title:***

President Board of Trustees/Governor  
President Pro Tempore (At-Large)  
Member, District 1  
Member, District 2  
Member, District 3  
Member, District 3-Lee County  
Member, District 4  
Member, District 5  
Member, District 6  
Member, District 7  
Member, District 8  
Member, District 9  
At-Large  
At-Large



COMMITTEE MEETING AGENDA  
AUBURN UNIVERSITY BOARD OF TRUSTEES  
EXECUTIVE COMMITTEE  
FRIDAY, NOVEMBER 18, 2011 AT 10:30 A.M.  
BALLROOM B, AU HOTEL

1. Posthumous Awarding of the Bachelor of Arts Degree in Political Science for Kyle E. Nixon (Tim Boosinger)
2. Proposed Awards and Namings (Jimmy Rane)

EXECUTIVE COMMITTEE

Mr. James W. Rane, Chair  
Mr. Samuel L. Ginn  
Mr. Raymond J. Harbert  
Mr. D. Gaines Lanier  
Mr. Robert E. Lowder



## EXECUTIVE COMMITTEE

### RESOLUTION

#### POSTHUMOUS AWARDING OF THE BACHELOR OF ARTS DEGREE IN POLITICAL SCIENCE FOR KYLE E. NIXON

WHEREAS, Kyle E. Nixon, an undergraduate student at Auburn University, passed away on September 29, 2011; and

WHEREAS, Kyle E. Nixon would have completed the requirements necessary for the Bachelor of Arts Degree in Political Science in spring 2012; and

WHEREAS, the faculty of the Department of Political Science, the Dean of the College of Liberal Arts, the Associate Provost for Undergraduate Studies, the Interim Provost, and the President recommend that a Bachelor of Arts Degree in Political Science be awarded posthumously.

NOW, THEREFORE, BE IT RESOLVED by this Board of Trustees of Auburn University that the Bachelor of Arts in Political Science is hereby granted posthumously to Kyle E. Nixon in recognition of his academic achievements while in attendance as an undergraduate student at Auburn University.

BE IT FURTHER RESOLVED that the Board hereby expresses its sympathy and condolences to the of family Kyle E. Nixon in this period of sadness and that a copy of this resolution be presented to them so that they will know of this action and the university's deep loss.



AUBURN UNIVERSITY

OFFICE OF THE PROVOST  
AND VICE PRESIDENT FOR  
ACADEMIC AFFAIRS

OK  
JA

October 14, 2011

MEMORANDUM TO: Jay Gogue  
President

FROM: Timothy R. Boosinger *Tim R. Boosinger*  
Interim Provost and Vice President for Academic Affairs

SUBJECT: Agenda Item for the Board of Trustees –  
Posthumous Degree for Kyle E. Nixon

I am writing to request that the following item be added to the Board of Trustees' agenda for the November 18, 2011 meeting.

I have received a request from the College of Liberal Arts to award posthumously the Bachelor of Arts Degree in Political Science to Kyle E. Nixon. Mr. Nixon passed away on September 29 2011, while in his senior year. Following a careful review of his academic records, the faculty in the Department of Political Science, the Dean of the College of Liberal Arts, and the Associate Provost for Undergraduate Studies all concur that Mr. Nixon would have met all of the academic requirements to be awarded an Bachelor's Degree posthumously. Mr. Nixon would have completed all of the necessary coursework in fall 2011 and would have likely graduated from Auburn University in spring 2012.

Please find attached the requests from Dr. Gerry Gryski, Chair of the Department of Political Science, Dr. Anne-Katrin Gramberg, Dean of the College of Liberal Arts, and Dr. Constance Relihan, Associate Provost for Undergraduate Studies, a copy of the Board of Trustees Resolution, and additional supporting documentation. I am requesting that this item be placed on the Board of Trustees Agenda for the November 18, 2011 meeting.



AUBURN UNIVERSITY

OFFICE OF  
UNDERGRADUATE STUDIES

October 3, 2011

To: Timothy Boosinger, Interim Provost

From: Constance C. Relihan, Associate Provost for Undergraduate Studies

Subject: Posthumous Degree for Kyle Nixon (902149249)

Upon review of his academic record, I support the request of the Department of Political Science and the College of Liberal Arts to award a posthumous Bachelor of Arts degree in Political Science to Mr. Kyle Nixon.



COLLEGE OF LIBERAL ARTS

OFFICE OF THE DEAN

October 3, 2011

To: Constance Relihan, Associate Provost

From: Anne-Katrin Gramberg, Dean  
College of Liberal Arts

Re: Posthumous Degree for Kyle Nixon (902149249)

I strongly support the recommendation of the faculty of the Department of Political Science to confer a posthumous Bachelor of Arts degree to Mr. Kyle Nixon. Our deepest sympathies go out to Kyle's family and friends.

cc: Dan LaRocque  
Julie Huff  
Gerard Gryski

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03 October 2011

To: Anne-Katrin Gramberg, Dean  
College of Liberal Arts

From: Gerard Gryski, Chair

Re: Posthumous Degree for Kyle Nixon (902149249)

The faculty of the Department of Political Science recommends that a B.A. in Political Science be awarded posthumously to Kyle Nixon; I concur. I have verified that Mr. Nixon was nearing completion of all degree requirements with a likely spring 2012 graduation, and would have completed all requirements for the Political Science major by the end of fall 2011.

Thank you for your consideration.

cc: Dan LaRocque  
Constance Relihan  
Julie Huff