



AUBURN UNIVERSITY
OFFICE OF THE PRESIDENT

November 9, 2015

MEMORANDUM TO: Board of Trustees

SUBJECT: November 19 - 20 Board of Trustees Workshop and Meeting

Enclosed are materials that comprise the proposed agenda for the November 19-20, 2015 workshop and meeting of the Board of Trustees in Auburn. Listed below is the tentative schedule; times and locations that are subject to adjustment, depending on length of individual meetings.

Thursday, November 19, 2015

2:00 p.m. Workshop (Dixon Conference Room #3315
Forestry and Wildlife Sciences)

Friday, November 20, 2015

9:30 a.m. AUM and Property and Facilities
10:00 a.m. Academic Affairs and AUM
10:45 a.m. Audit and Executive
10:55 a.m. Trustee Reports
11:00 a.m. Regular Meeting of the Board of Trustees (Ballroom B)
(Proposed Executive Session – Meeting Room A, AU Hotel)
11:30 a.m. Reconvene Regular Meeting of the Board of Trustees (Ballroom B)
12:00 noon Luncheon (Ballroom A, Right)

We appreciate all that you do for Auburn University and look forward to seeing you on Thursday, November 19 and Friday, November 20, 2015. Please call me, if you have questions regarding the agenda. Also, please let Grant Davis, Sherri Williams, or me know if you need assistance with travel and/or lodging arrangements.

Sincerely,



Jay Gogue
President

JG/smw

Enclosure

c: President's Cabinet (w/encl.)
Mr. Grant Davis (w/encl.)

**DRAFT SCHEDULE & AGENDA
AUBURN UNIVERSITY BOARD OF TRUSTEES
NOVEMBER 19-20, 2015
AUBURN UNIVERSITY**

THURSDAY, NOVEMBER 19, 2015

- I. 2:00 p.m. Workshop (Dixon Conference Room #3315, Forestry & Wildlife Sciences Bldg.)
 - A. Policy Discussion -- Facilities (Dan King)
 - B. COSAM Facility (Tim Boosinger/Dan King)
 - C. Facilities Update (Dan King)

FRIDAY, NOVEMBER 20, 2015

- I. Meetings (Ballroom B, AU Hotel)
 - **Meetings will begin at 9:30 a.m. - - all other meetings are subject to change in starting time, depending upon the length of individual meetings.
 - A. AUM and Property and Facilities/Chairpersons Sahlie and Roberts/9:30 a.m.

Final Project Approvals:

- 1. [Health Science Sector Infrastructure, Approval of Project Program, Site, Budget, Funding Plan, and Schematic Design](#) (Dan King)
- 2. [School of Nursing Facility, Approval of Project Program, Site, Budget, Funding Plan, and Schematic Design](#) (Dan King/Gregg Newschwander)
- 3. [Pharmaceutical Research Building, Approval of Project Program, Site, Budget, Funding Plan, and Schematic Design](#) (Dan King/Lee Evans)
- 4. [Auburn Arena Volleyball Support Improvements, Approval of Project Program, Site, Budget, Funding Plan, and Schematic Design](#) (Dan King/Jay Jacobs)
- 5. [The Auburn Memorial, Approval of Project Program, Site, Budget, Funding Plan, and Schematic Design](#) (Dan King/Walker Byrd)
- 6. [Jordan-Hare Stadium Improvements—Phase I: Storm Drain and Sewer Replacement, Approval of Project Program, Site, Budget, Funding Plan, and Schematic](#) (Dan King/Jay Jacobs)

Approval of Architect Selections:

- 7. [Auburn Montgomery Admissions and Alumni Center, Approval of Project Architect Selection](#) (Dan King/John Veres)
- 8. [Auxiliary Services Maintenance Building, Approval of Project Architect Selection](#) (Dan King/Bob Ritenbaugh)

9. [Risk Management and Safety Building, Approval of Project Architect Selection](#) (Dan King/Christine Eick)
10. [Mell Street, West Samford Avenue, and Thach Avenue Traffic and Parking Improvements, Approval of Project Architect Selection](#) (Dan King)
11. [Poultry Research Farm Unit Relocation Phase II, Approval of Project Initiation and Architect Selection](#) (Dan King/Art Appel)

Approval of Project Initiations:

12. [Interdisciplinary Science Building, Approval of Project Initiation and Authorization to Commence the Project Architect and Construction Manager Selection Processes](#) (Dan King/Tim Boosinger)
13. [Agricultural Sciences Research Building, Approval of Project Initiation and Authorization to Commence the Project Architect and Construction Manager Selection Processes](#) (Dan King/Tim Boosinger)

Approval of Real Estate Transactions:

14. [Delta Chi Fraternity: Lease Amendment](#) (Dan King/Mark Stirling)
15. [Real Estate Acquisition: Refer to Legal Counsel](#) (Dan King/Mark Stirling)
16. [Real Estate Acquisition: Refer to Legal Counsel](#) (Dan King/Mark Stirling)

Informational Reports:

17. Status Updates: For Information Only
 - A. [Current Status of New Construction/Renovation/Infrastructure Projects with Budgets of \\$1,000,000 and Greater](#)
 - B. [Quarterly Report for Projects Costing More than \\$500,000 but Less than \\$1,000,000 –4th QTR Fiscal Year 2015](#)
 - C. [Project Status Report](#)
- B. Academic Affairs and AUM Committees/Chairpersons Newton and Sahlie/10:00 a.m.
 1. [Proposed Master of Science in Applied Economics](#) (Joint Item) (John Veres/Joe King)
 2. [Proposed Bachelor of Science in Business Administration in Entrepreneurship](#) (Joint item) (John Veres/Joe King)
 3. [Proposed Graduate Certificate in Technology Leadership](#) (Joint Item) (John Veres/Joe King)

4. [Proposed Certificate in Online Teaching and Learning](#) (Joint Item) (John Veres/Joe King)
5. [Proposed Online Bachelor of Science Degree in Applied Biotechnology](#) (Tim Boosinger/Arthur Appel)
6. [Proposed Online Bachelor of Computer Science Degree Program](#) (Tim Boosinger/Chris Roberts)
7. [Proposed OnLine Option for Registered Nurses Seeking the Bachelor of Science in Nursing](#) (Tim Boosinger/Gregg Newschwander)
8. [Proposed New Ed.S. Option in Collaborative Teacher Special Education](#) (Tim Boosinger/Betty Lou Whitford)

C. Institutional Advancement/Chairperson Smith/10:30 a.m.

1. [Auburn University Endowment Portfolio Update](#) (Don Large/Jane Parker)

D. Audit and Executive/Chairpersons Dumas and DeMaioribus/10:45 a.m.

1. [Revision of Board of Trustees By-Laws](#) (Lee Armstrong)
2. [Posthumous Awarding of the Bachelor of Science Degree in Kinesiology/Sport Leadership to Carlton Wade Corbett](#) (John Veres/Joe King)
3. Proposed Awards and Namings (Mike DeMaioribus)

E. Trustee Reports

1. Agricultural and Natural Resources/Mr. Jimmy Sanford, Chair
2. Finance/Mr. Raymond Harbert, Chair
3. Governmental Affairs/Mr. Jimmy Rane, Chair
4. Research and Technology (Economic Development)/Mr. Jim Pratt, Chair
5. Student Affairs/Ms. Elizabeth Huntley, Chair
6. Alumni/Mr. Clark Sahlie, Lead Trustee
7. Athletics/Mr. Gaines Lanier, Lead Trustee
8. Legal/Ms. Elizabeth Huntley, Lead Trustee

II. REGULAR MEETING OF THE BOARD OF TRUSTEES/11:00 A.M. (Ballroom B, AU Hotel)

A. Proposed Executive Session (Meeting Room A, AU Hotel)

III. RECONVENED MEETING OF THE BOARD OF TRUSTEES/11:30 A.M. (Ballroom B)
(Agenda items are determined primarily based upon committee actions.)

12:00 - LUNCHEON (Ballroom A, Right)

RESOLUTION

APPROVAL OF MINUTES

WHEREAS, copies of the minutes of the Reconvened Meeting on Friday, September 25, 2015 have been distributed to all members of this Board for review.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees that the minutes of its Friday, September 25, 2015 meeting is hereby approved as distributed.

RESOLUTION

AWARDING OF DEGREES

WHEREAS, Auburn University confers appropriate degrees upon those individuals who have completed requirements previously approved by this Board of Trustees and stated in University Catalogs.

NOW, THEREFORE, BE IT RESOLVED as follows:

1. That all degrees to be awarded by the faculties of Auburn University and Auburn University Montgomery on Saturday, December 12, 2015, and complying with requirements heretofore established by the Board of Trustees, be and the same are hereby approved.
2. That a list of the degrees awarded on the above listed dates be filed in the Book of Exhibits and made a part of this resolution and of these minutes.

**EXECUTIVE SUMMARIES
NOVEMBER 20, 2015**

A. Auburn University at Montgomery and Property and Facilities

1. Health Science Sector Infrastructure: Approval of Project Program, Site, Budget, Funding Plan, and Schematic Design (Dan King)

Project Summary: The proposed infrastructure project will deliver water, electric power, chilled water/hot water, sewer, and information/communication technologies to the new Health Science Sector of campus at the corner of South Donahue Drive and Lem Morrison Drive. This infrastructure will support the upcoming new School of Nursing and Pharmaceutical Research buildings, as well as future projects to be built in the Health Science Sector.

Requested Action: It is requested that the Board of Trustees provide final approval of this project to include the project program, site, budget and funding plan. With this approval, the Board of Trustees will authorize the President to establish a budget of \$6.0 million for this project, to be funded by University General funds.

Previous Approvals: The Board of Trustees approved the initiation of the project and approved the selection of the LBYD Inc., of Birmingham, Alabama, as the project engineer during its September 2015 meeting.

Project Execution Schedule: This project will be bid in late fall 2015, with construction scheduled for January to August 2016.

2. School of Nursing Facility: Approval of Project Program, Site, Budget, Funding Plan, and Schematic Design (Dan King/Gregg Newschwander)

Project Summary: The proposed project will construct a new School of Nursing facility at the Health Science Sector of campus, located at the corner of Lem Morrison and South Donahue Drives. The new facility will contain 89,000 gross square feet of classroom, simulation laboratories, clinical, and departmental space on three floors.

Requested Action: It is requested that the Board of Trustees provide final approval of this project to include the project program, site, budget and funding plan. With this approval, the Board of Trustees will authorize the President to establish a budget of \$29.0 million for this project, to be funded by gifts and University General funds.

Previous Approvals: The Board of Trustees approved the selection of the architectural team of Stacy Norman, of Auburn, Alabama, with Ayers Saint Gross, of Baltimore, Maryland, and the construction management firm of Hoar Program Management, of Birmingham, Alabama, at its April 2015 meeting.

Project Execution Schedule: This project will be bid in late fall 2015, with construction scheduled for January 2016 to August 2017.

3. **Pharmaceutical Research Building: Approval of Project Program, Site, Budget, Funding Plan, and Schematic Design (Dan King/Lee Evans)**

Project Summary: The proposed project will construct a new Pharmaceutical Research Building at the Health Science Sector of campus, located at the corner of Lem Morrison and South Donahue Drives. The new facility is the first of a two-module facility that will contain 37,000 gross square feet of pharmaceutical and interdisciplinary research laboratories, principal investigator, graduate fellow, research support, and departmental space on three floors.

Requested Action: It is requested that the Board of Trustees provide final approval of this project to include the project program, site, budget and funding plan. With this approval, the Board of Trustees will authorize the President to establish a budget of \$16.6 million for this project, to be funded by Harrison School of Pharmacy reserve funds.

Previous Approvals: The Board of Trustees approved the selection of the architectural firm Infinity Architecture, of Montgomery, Alabama, at its August 2007 meeting.

Project Execution Schedule: This project will be bid in late fall 2015, with construction scheduled for January 2016 to August 2017.

4. **Auburn Arena Volleyball Team Space Improvements : Approval of Project Program, Site, Budget, Funding Plan, and Schematic Design (Dan King/Jay Jacobs)**

Project Summary: The Auburn Arena Volleyball Team Space Improvements project will build out 7,200 square feet of shell space in the Auburn Arena to include: locker rooms, team meeting rooms, coaches' offices, and other support spaces for the women's volleyball team.

Requested Action: It is requested that the Board of Trustees provide final approval of this project to include the project program, site, budget and funding plan. With this approval, the Board of Trustees will authorize the President to establish a budget of \$2.2 million for this project, to be funded by Athletic Department funds.

Previous Approvals: The Board of Trustees approved the selection of the architectural firm, The Architects Group, of Mobile, Alabama, at its April 2015 meeting.

Project Execution Schedule: This project will be bid early February 2016, with construction scheduled for March-August 2016.

5. **The Auburn Memorial: Approval of Project Program, Site, Budget, Funding Plan, and Schematic Design (Dan King/Walker Byrd)**

Project Summary: The Auburn Memorial project will provide a memorial area on campus to honor and recognize Auburn University students, faculty, staff, alumni, and veterans, and is designed to provide a tranquil place for private tribute or more formal commemorative events. The memorial will consist of a commemorative plaza location with stanzas excerpted from the Auburn Creed, improved and enlarged lawn space for memorial events, a reinforced path network for both circulation, ADA access, and pond and stream enhancements.

The Auburn Memorial will be located within the Garden of Memory on Lem Morrison Drive

Requested Action: It is requested that the Board of Trustees provide final approval of this project to include the project program, site, budget and funding plan. With this approval, the Board of Trustees will authorize the President to establish a budget of \$1.25 million for this project, to be funded by Student Government Association, gift, and University general funds.

Previous Approvals: The Board of Trustees approved the initiation of the project and authorized preliminary design work to be completed at its February 2015 meeting.

Project Execution Schedule: This project will be bid and constructed in 2016.

6. **Jordan-Hare Stadium Improvements, Phase I, Storm Drain and Sewer Repairs: Approval of Project Program, Site, Budget, Funding Plan, and Schematic Design (Dan King/Jay Jacobs)**

Project Summary: The Jordan-Hare Stadium Improvements Phase I will replace a large storm drain and a sanitary sewer underneath the Stadium north end zone as well as construct tower crane foundations and pads in the north end zone parking lot.

Requested Action: It is requested that the Board of Trustees provide final approval of this project to include the project program, site, budget and funding plan. With this approval, the Board of Trustees will authorize the President to establish a budget of \$4.5 million for this project, to be financed by bonds, with the debt service on the bonds be funded by Athletic Department funds.

Previous Approvals: The Board of Trustees approved the initiation of the project and authorized preliminary design work to be completed at its February 2015 meeting.

Project Execution Schedule: This project will be completed in the spring and summer of 2016.

7. **Auburn University at Montgomery Admissions and Alumni Center: Approval of Project Architect Selection (Dan King/John Veres)**

Project Summary: The Auburn University at Montgomery Admissions and Alumni Center project will serve as a welcoming center for prospective students, alumni, and campus visitors. The new facility will also allow the University to reduce the amount of leased space and will house Admissions and Enrollment Management, the Office of Advancement and Alumni Affairs, Outreach, and Campus Police.

Requested Action: It is requested that the Board of Trustees approve the architectural firm Williams Blackstock Architects of Birmingham, Alabama, as the project architect for the Auburn University at Montgomery Admissions and Alumni Center project. With this approval, Facilities Management will commence the design of the project.

Previous Approvals: The Board of Trustees approved the initiation of the project and authorized the commencement of the architect selection process at its September 2015 meeting.

8. **Auxiliary Services Maintenance Building: Approval of Project Architect Selection (Dan King/Bob Ritenbaugh)**

Project Summary: Auxiliary Services proposes a project to construct a new maintenance building in the Facilities Management Complex on West Samford Avenue to relocate some Auxiliary Services staff and to provide additional storage space for materials currently stored in the Food Services Warehouse on South Donahue Drive.

Requested Action: It is requested that the Board of Trustees approve the architectural firm Seay Seay & Litchfield, of Montgomery, Alabama, as the project architect for the Auxiliary Services Maintenance Building project. With this approval, Facilities Management will commence the design of the project.

Previous Approvals: The Board of Trustees approved the initiation of the project and authorized the commencement of the architect selection process at its September 2015 meeting.

9. **Risk Management and Safety Building: Approval of Project Architect Selection (Dan King/Christine Eick)**

Project Summary: The University proposes a project to construct a new administrative building in the Facilities Management Complex on West Samford Avenue to relocate the Risk Management and Safety staff from Leach Hall. This relocation is required to construct an addition onto Leach Hall to relocate the Physics Department faculty and staff from Parker and Allison Halls which are scheduled for demolition as part of the Academic Classroom and Laboratory Complex.

Requested Action: It is requested that the Board of Trustees approve the architectural firm Seay Seay & Litchfield, of Montgomery, Alabama, as the project architect for the Risk Management & Safety Building project. With this approval, Facilities Management will commence the design of the project.

Previous Approvals: The Board of Trustees approved the initiation of the project and authorized the commencement of the architect selection process at its September 2015 meeting.

10. **Mell Street, West Samford Avenue, and Thach Avenue Traffic and Parking Improvements: Approval of Project Architect Selection (Dan King)**

Project Summary: The Mell Street, West Samford Avenue, and Thach Avenue Traffic and Parking Improvements project will improve parking adjacent to Ross Square, increase parking at Mary Martin Hall, increase traffic control on Thach Avenue, and will improve the Mell Street-West Samford Avenue intersection.

Requested Action: It is requested that the Board of Trustees approve the architectural firm Holcombe Norton Partners, of Birmingham, Alabama, as the project architect for the Mell Street, West Samford Avenue, and Thach Avenue Traffic and Parking Improvements project. With this approval, Facilities Management will commence the design of the project.

Previous Approvals: The Board of Trustees approved the initiation of the project and authorized the commencement of the architect selection process at its September 2015 meeting.

11. Poultry Research Farm Unit Relocation Phase II: Approval of Project Initiation and Architect Selection (Dan King/Art Appel)

Project Summary: The Poultry Research Farm Unit is currently located within the Auburn Research Park in the southern area of the University's main campus. A project to relocate the unit to the North Auburn Campus initially began in March of 2009. At its 2 September 2015 meeting, the Board of Trustees were informed that the Poultry Research Farm Unit Relocation Phase I would begin relocating the remaining buildings. Phase I will relocate three buildings and is anticipated to cost below the \$1,000,000 Board of Trustees approval threshold. Phase II proposes to construct 3 additional buildings at the North Auburn Campus location: 2 multi-purpose poultry houses and an administrative building to provide classrooms, meeting rooms, locker rooms, and a technology display space.

Requested Action: It is requested that the Board of Trustees approve Phase II of the Poultry Research Farm Unit Relocation project and the selection of the architectural firm Ghafari Associates, of Birmingham, Alabama, as the project architect. With this approval, Facilities Management will commence the design of the project.

Previous Approvals: The Board of Trustees received an informational item, the Poultry Research Unit Relocation Phase I, at the Board meeting in September 2015.

12. Interdisciplinary Science Building: Approval of Project Initiation and Authorization to Commence the Architect and Construction Manager Selection Processes (Dan King/Tim Boosinger)

Project Summary: The Provost proposes a project, the Interdisciplinary Science Building, to provide state-of-the-art instructional and research laboratories, specialized classrooms, collaboration/team space, meeting facilities, and office space to replace the College of Science and Mathematics (COSAM) spaces in Funchess Hall, Petrie Hall, and Haley Center. It is anticipated that the Interdisciplinary Science Building will house the instructional, research, collaborative, and administrative functions of the Biological Sciences and Geosciences Departments within COSAM.

The Interdisciplinary Science Building is part of a two project plan to replace Funchess Hall, an instructional and research facility which is in a deteriorated state and has outlived its useful life.

Requested Action: It is requested that the Board of Trustees approve the project initiation and authorize the commencement of the architect and construction manager selection processes.

Previous Approvals: None.

13. **Agricultural Sciences Research Building: Approval of Project Initiation and Authorization to Commence the Architect and Construction Manager Selection Processes (Dan King/Tim Boosinger)**

Project Summary: The Provost proposes a project, the Agricultural Sciences Research Building, to provide state-of-the-art instructional and research laboratories, specialized classrooms, collaboration/team space, meeting facilities, and office space to replace the College of Agriculture spaces in Funchess Hall. It is anticipated that the Agricultural Sciences Research Building will house the instructional, research, collaborative, and administrative functions of the Crop Soil and Environmental Sciences, Entomology and Plant Pathology, and Horticulture Departments within the College of Agriculture.

The Agricultural Sciences Research Building is part of a two project plan to replace Funchess Hall, an instructional and research facility which is in a deteriorated state and has outlived its useful life.

Requested Action: It is requested that the Board of Trustees approve the project initiation and authorize the commencement of the architect and construction manager selection processes.

Previous Approvals: None.

14. **Delta Chi Fraternity: Request to Renew and Modify the Lease (Dan King/Mark Stirling)**

Request Summary: The Delta Chi Fraternity has requested the approval of a 49-year lease extension for the current site located at 530 Biggio Drive on Auburn University property. In addition, the fraternity requests the mortgage cap be increased to \$250,000 from \$175,000 in order to refinance the existing mortgage to fund renovation expenses. Renewing and modifying the lease will allow Delta Chi Fraternity to renovate their current house.

Requested Action: It is requested that the Board of Trustees approve the lease renewal for a 49 year extension and to approve the proposed mortgage cap increase from \$175,000 to \$250,000.

Previous Approvals: None.

15. **Real Estate Acquisition: Refer to Legal Counsel (Dan King/Mark Stirling)**

Time will be allocated for discussion of Real Estate Acquisition.

16. **Real Estate Acquisition: Refer to Legal Counsel (Dan King/Mark Stirling)**

Time will be allocated for discussion of Real Estate Acquisition.

17. **Status Updates (For Information Only)**

- A. Current Status of New Construction/Renovation/Infrastructure Projects with Budgets of \$1,000,000 and Greater
- B. Quarterly Report for Projects Costing More than \$500,000 but Less than \$1,000,000 –4th QTR Fiscal Year 2015
- C. Project Status Report

B. **Academic Affairs and AUM**

1. **Proposed Masters in Science in Applied Economics (Joint Item) (John Veres/Joe King)**

The Department of Economics in the College of Public Policy and Justice is seeking approval of a proposal to create a Master of Science in Applied Economics. This degree proposal includes two options: The Health Economics option and The Economics of Government and Law option. The wishes of the faculty are to provide the opportunities to graduate students to tailor their studies to their unique career goals. The proposed degree program would provide Auburn University at Montgomery with a more comprehensive graduate program and position AUM to be more visible and attract more students desiring a degree focused on economics. The proposed degree would not require additional space or additional faculty; and the proposal for the M.S. in Applied Economics has been endorsed by the faculty of the Economics department, the Dean of the College of Public Policy and Justice, the University Graduate Council Committee, the Provost, and the Chancellor. It is requested that the Board consider a resolution to approve the proposed M.S. in Applied Economics for Auburn University at Montgomery.

2. **Proposed Bachelor of Science, Business Administration in Entrepreneurship (Joint Item) (John Veres/Joe King)**

The College of Business at Auburn University at Montgomery has submitted a proposal for a B.S.B.A. in Entrepreneurship. The wishes of the faculty are to provide opportunities to undergraduate students to tailor their studies to their unique career goals including entrepreneurial startups and small business management. Each year more than 600,000 businesses get started and small firms create more than 75% of new jobs in the US. The number of colleges and universities that offer courses related to entrepreneurship in the US has grown from a handful in the 1970s to over 2,500 in 2014. The proposed degree program would provide Auburn University at Montgomery with a more competitive, comprehensive, market-relevant, and interdisciplinary undergraduate

program and position AUM to be more visible and attract more students desiring a degree focused on entrepreneurial opportunities in the marketplace. The proposed degree would not require additional space or additional faculty; and the request to introduce this new specialization has been endorsed by the Dean of the College of Business, the College of Business Undergraduate Curriculum Committee, the Faculty of the College of Business, the University Undergraduate Curriculum Committee, the Provost, and the Chancellor. It is requested that the Board consider a resolution to approve the proposed B.S.B.A. in Entrepreneurship for Auburn University at Montgomery.

3. **Proposed Graduate Certificate in Technology Leadership (Joint Item) (John Veres/Joe King)**

The Department of Curriculum, Instruction, and Technology at Auburn University at Montgomery currently offers a Master's Degree in Education with an option in Instructional Technology and a post-master's option in Instructional Technology at the Education Specialist level that provide educators and other professionals with opportunities to tailor their advanced studies to their unique career goals. The Department of Curriculum, Instruction, and Technology wishes to provide a graduate certificate in technology leadership that provides educators with opportunities to tailor their advanced studies to their unique career goals in online instructions. This certificate will target P-12 teachers, current and aspiring instructional leaders, district and school technology coordinators/directors, media specialists, superintendents, and other educators. This graduate certificate will assist educators with meeting the demands of the 21st century classroom. More importantly, the certificate will improve technology integration into learning by providing decision makers with a technology leadership foundation. The graduate certificate would provide Auburn University at Montgomery with a more comprehensive and flexible program and position AUM to be more visible and attract educators desiring credentials in technology leadership but that are not in the market for completing an entire graduate degree program. The proposed certificate would not require additional resources or faculty and has been endorsed by the Instructional Technology faculty, the Head of the Department of Curriculum, Instruction, and Technology, the Dean of the College of Education, the Graduate Council, the Provost, and the Chancellor. It is requested that the Board consider a resolution to approve the proposed graduate certificate in Technology Leadership for Auburn University at Montgomery at the November 20, 2015 meeting.

4. **Proposed Certificate in Online Teaching and Learning (Joint Item) John Veres/Joe King)**

The Department of Curriculum, Instruction, and Technology at Auburn University at Montgomery currently offers a Master's Degree in Instructional Technology and a post-master's option in Instructional Technology at the Education Specialist level that provide educators and other professionals with opportunities to tailor their advanced studies to their unique career goals. The Department of Curriculum, Instruction, and Technology

wishes to provide a graduate certificate in online teaching and learning that will offer educators and other professionals an opportunity to tailor their advanced studies to their unique career goals in online teaching and instruction. This certificate will target P-12 teachers and instructional leaders developing online programs, instructional designers, human resources professionals, training and professional development managers in government and the private sector, distance education or online learning administrators, department heads that evaluate distance education courses in higher education institutions, or any individual preparing for or pursuing a leadership role in distance learning. The certificate would provide Auburn University at Montgomery with a more comprehensive and flexible program and position AUM to be more visible and attract students desiring credentials in online teaching and learning but not in the market for completing an entire graduate degree program. The proposed graduate certificate would not require additional resources or faculty and has been endorsed by the Instructional Technology faculty, the Head of the Department of Curriculum, Instruction, and Technology, the Dean of the College of Education, the Graduate Council, the Provost and the Chancellor. It is requested that the Board consider a resolution to approve the proposed Graduate Certificate in Online Teaching and Learning for Auburn University at Montgomery.

5. **Proposed Bachelor of Science Degree in Applied Biotechnology (Tim Boosinger/Arthur Appel)**

The College of Agriculture proposes to add a new undergraduate degree program for students seeking to acquire the knowledge and skills necessary for graduate study or professional careers in the emerging field of biotechnology. The proposed B.S. in Applied Biotechnology will be an interdisciplinary degree program will be administered by the Department of Entomology and Plant Pathology, with instructional support from several other departments in the College of Agriculture. No new resources are required for the program, which has been endorsed at each level of institutional review and which is recommended for approval by the Board of Trustees.

6. **Proposed Online Bachelor of Computer Science Degree Program for Non-Traditional Students (Tim Boosinger/Chris Roberts)**

The Department of Computer Science and Software Engineering, with support from the Office of the Provost, proposes to add a new, online degree program in Computer Science for students who seek to become qualified to enter the fields of software development and applications. The proposed online Bachelor of Computer Science degree will be offered in concentrated, eight-week terms to enable mastery and reduce time-to-degree. This degree program—targeted at students with some prior college credits but no bachelor's degree—supports the University's strategic goal of expanding online enrollment opportunities at the undergraduate level. The new instructional resources required for the program will be offset by anticipated tuition revenues, and the program, which has been endorsed at each level of institutional review, is recommended for approval by the Board of Trustees.

7. **Proposed OnLine Option for Registered Nurses Seeking the Bachelor of Science in Nursing (Tim Boosinger/Gregg Newschwander)**

The School of Nursing proposes to add a fully online option to its existing Bachelor of Science in Nursing program. The option, developed with support from the Office of the Provost, will provide Registered Nurses with a convenient, high-quality means to earn a baccalaureate-level credential, expected to become an increasingly common requirement for professional practice in the field. This degree option supports the University's strategic goal of expanding online enrollment opportunities at the undergraduate level and, having been endorsed at each level of institutional review, is recommended for approval by the Board of Trustees.

8. **Proposed New Ed.S. Option in Collaborative Teacher Special Education (Tim Boosinger/Betty Lou Whitford)**

The Department of Special Education, Rehabilitation, and Counseling in the College of Education proposes to add a new option to Auburn's existing Educational Specialist degree program. The Ed.S. option in Collaborative Teacher Special Education will provide preparation beyond the Master's degree for teachers who serve students with disabilities in grades K-12 and who may be seeking advanced teaching, service, or leadership positions. No new resources are required for the addition of this option, which makes use of existing course work. The proposed option has been endorsed at each level of institutional review and is recommended for approval by the Board of Trustees.

C. **Institutional Advancement**

1. **Auburn University Endowment Portfolio Update (Don Large/Jane Parker)**

Time will be allocated for an update on the Auburn University Endowment Portfolio.

D. **Audit and Executive**

1. **Revision of Board of Trustees By-Laws (Lee Armstrong)**

A proposal is before the Board to approve revising the By-Laws to amend the Audit Committee Charter. This proposal has been discussed with the Executive Director of Internal Auditing, the Executive Vice President, Secretary of the Board of Trustees and the President Pro Tempore of the Auburn University Board of Trustees

2. **Posthumous Awarding of the Bachelor of Science Degree in Kinesiology/Sport Leadership to Carlton Wade Corbett (John Veres/Joe King)**

Time will be allocated for discussion of awarding a Posthumous Degree of the Bachelor of Science Degree in Kinesiology/Sport Leadership to Carlton Wade Corbett.

3. **Proposed Awards and Namings (Mike DeMaioribus)**

Time will be allocated for presentation of any awards and namings.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

HEALTH SCIENCE SECTOR INFRASTRUCTURE

APPROVAL OF PROJECT PROGRAM, SITE, BUDGET,
FUNDING PLAN, AND SCHEMATIC DESIGN

WHEREAS, the Board of Trustees approved the initiation and the engineer selection for the Health Science Sector Infrastructure project at its meeting on September 25, 2015; and

WHEREAS, the utility infrastructure project will provide hot and chilled water, domestic water, sanitary sewer, natural gas, electric power, communications, and information technology to the Health Science Sector of campus at the corner of Lem Morrison and South Donahue Drives; and

WHEREAS, the necessary utility infrastructure work will support and enable the timely construction of the new School of Nursing and Pharmaceutical Research facilities, to be located at the Health Science Sector; and

WHEREAS, the Health Science Sector Infrastructure project is estimated to cost \$6.0 million, to be funded by University General Funds; and

WHEREAS, the schematic design of the Health Science Sector Infrastructure project has been determined by the University Architect to be consistent with the "*Comprehensive Master Plan*," the facility program, and the project budget.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to:

1. Establish a budget for the Health Science Sector Infrastructure project in the amount of \$6.0 million, to be financed by University General Funds.
2. Direct the consultants to complete the required plans for the project.
3. Solicit bids and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the project budget.



TO: JAY GOGUE, President
THROUGH: DONALD L. LARGE, Executive Vice President
FROM: DAN KING, Associate Vice President for Facilities
SUBJECT: PROPERTY AND FACILITIES COMMITTEE
**HEALTH SCIENCE SECTOR INFRASTRUCTURE: APPROVAL OF PROJECT
PROGRAM, SITE, BUDGET, FUNDING PLAN, AND SCHEMATIC DESIGN**
DATE: NOVEMBER 9, 2015

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for November 20, 2015.

Proposal:

Consistent with standing policy, it is proposed that the Health Science Sector Infrastructure project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that approves the program requirements, project location, schematic design budget, and funding plan, and for the project. If approved, the resolution would authorize the President to direct the consultants to complete the project design; solicit bids; and award a contract for construction.

Review and Consultation:

At its meeting held on September 25, 2015, the Board of Trustees adopted a resolution that approved the project initiation and engineer selection of LBYD Inc., of Birmingham, Alabama, for the Health Science Sector Infrastructure project.

Since that time, the project design team has worked to complete the schematic design for the Health Science Sector Infrastructure project. The project details are provided below:

- **Program Requirements:** To provide the necessary utility infrastructure to the new Health Science Sector to support these and future projects. The utilities required include:
 - Domestic Water
 - Electric power
 - Chilled Water/Hot Water
 - Sewer
 - Information Technology and Communications.
- **Project Location:** The project will extend utility lines to the new Health Science Sector of campus on the corner of Lem Morrison Drive and South Donahue Drive. See Attachment 1.

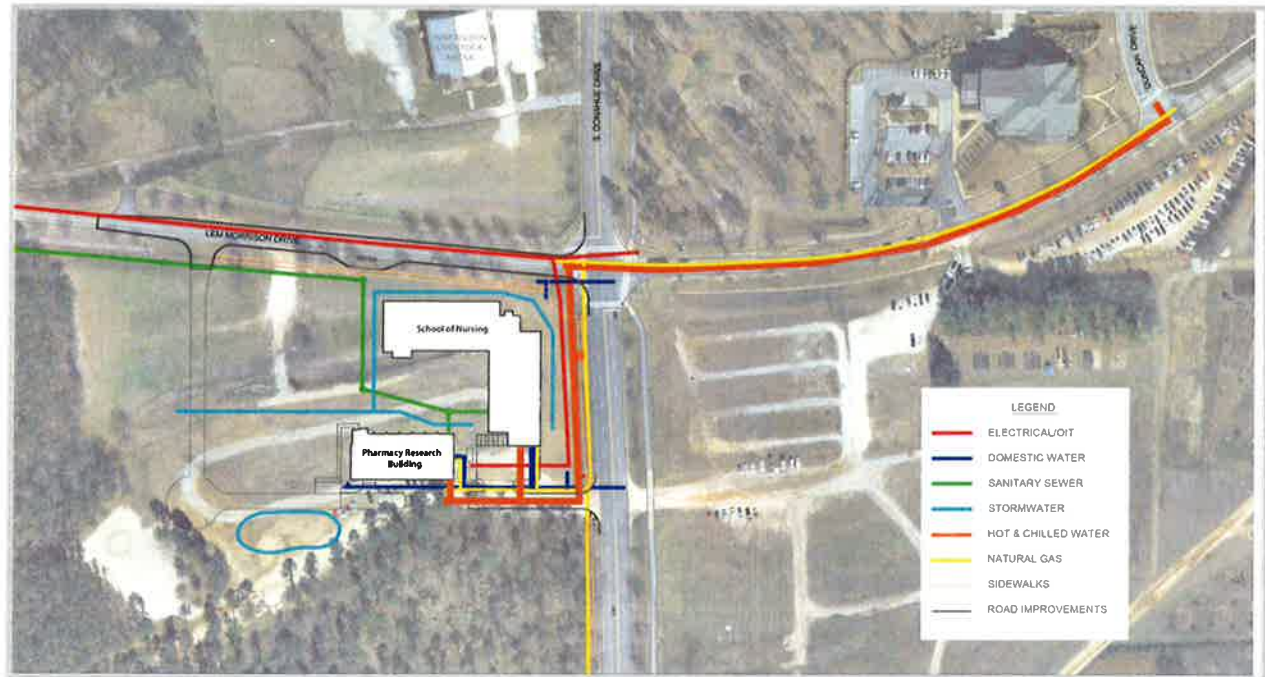
- Budget: The estimated total project cost is \$6.0 million.
- Funding Plan: The project will be financed using University General Funds.

If you concur, it is proposed the facility program, project location, budget, funding plan, and schematic design be presented to the Board of Trustees for consideration of an appropriate resolution for approval at the meeting scheduled for November 20, 2015.

Rationale for Recommendation:

Standing policy of the Board of Trustees stipulates that all construction, renovation/adaptation, infrastructure or outdoor facility projects with budgets of \$1,000,000 or more, be submitted to the Board of Trustees for action.

Health Science Sector Infrastructure



Site Plan of Utilities to Be Run to Health Science Sector

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

SCHOOL OF NURSING FACILITY

APPROVAL OF PROJECT PROGRAM, SITE, BUDGET,
FUNDING PLAN, AND SCHEMATIC DESIGN

WHEREAS, the Board of Trustees approved the initiation of the School of Nursing Facility project at its meeting on February 6, 2015, and the selections of the project architect and construction manager at its meeting of April 17, 2015; and

WHEREAS, the project will construct a 89,000 square foot School of Nursing Facility consisting of classrooms, simulation laboratories, clinical, and departmental space on three floors; and

WHEREAS, the School of Nursing Facility is estimated to cost \$29.0 million, to be funded by University General Funds and gift funds; and

WHEREAS, the new facility will be constructed in the Health Science Sector at the corner of Lem Morrison Drive and South Donahue Drive; and

WHEREAS, the schematic design of the School of Nursing Facility project has been determined by the University Architect to be consistent with the "*Comprehensive Master Plan*," the "*Image and Character of Auburn University*," the facility program, and the project budget.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to:

1. Establish a budget for the School of Nursing Facility project in the amount of \$29.0 million, to be financed by gifts and University General funds.
2. Direct the consultants to complete the required plans for the project.
3. Solicit bids for construction and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the project budget.



TO: JAY GOGUE, President

THROUGH: DONALD L. LARGE, Executive Vice President

FROM: DAN KING, Associate Vice President for Facilities

SUBJECT: PROPERTY AND FACILITIES COMMITTEE

**SCHOOL OF NURSING FACILITY: APPROVAL OF PROJECT PROGRAM, SITE,
BUDGET, FUNDING PLAN, AND SCHEMATIC DESIGN**

DATE: NOVEMBER 9, 2015

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for November 20, 2015.

Proposal:

Consistent with standing policy, it is proposed that the new School of Nursing project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that approves the program requirements, budget, funding plan, site, and schematic design for the project. If approved, the resolution would authorize the President to direct the consultants to complete the project design; solicit bids; and award a contract for construction.

Review and Consultation:

At its meeting held on April 17, 2015, the Board of Trustees adopted a resolution that approved the project architectural team of Stacy Norman Architects, of Auburn, Alabama, with Ayers Saint Gross, of Baltimore, Maryland.

Since that time, the project design team has worked to complete the schematic design for the School of Nursing Facility project. The project details are provided below:

- **Program Requirements:** The new School of Nursing Facility will contain 89,000 square feet of classroom, simulation laboratories, clinical, and departmental space on three floors.
- **Budget:** The estimated total project cost to construct the new School of Nursing Facility is \$29.0 million.
- **Funding Plan:** The project will be financed using gifts and University General funds.

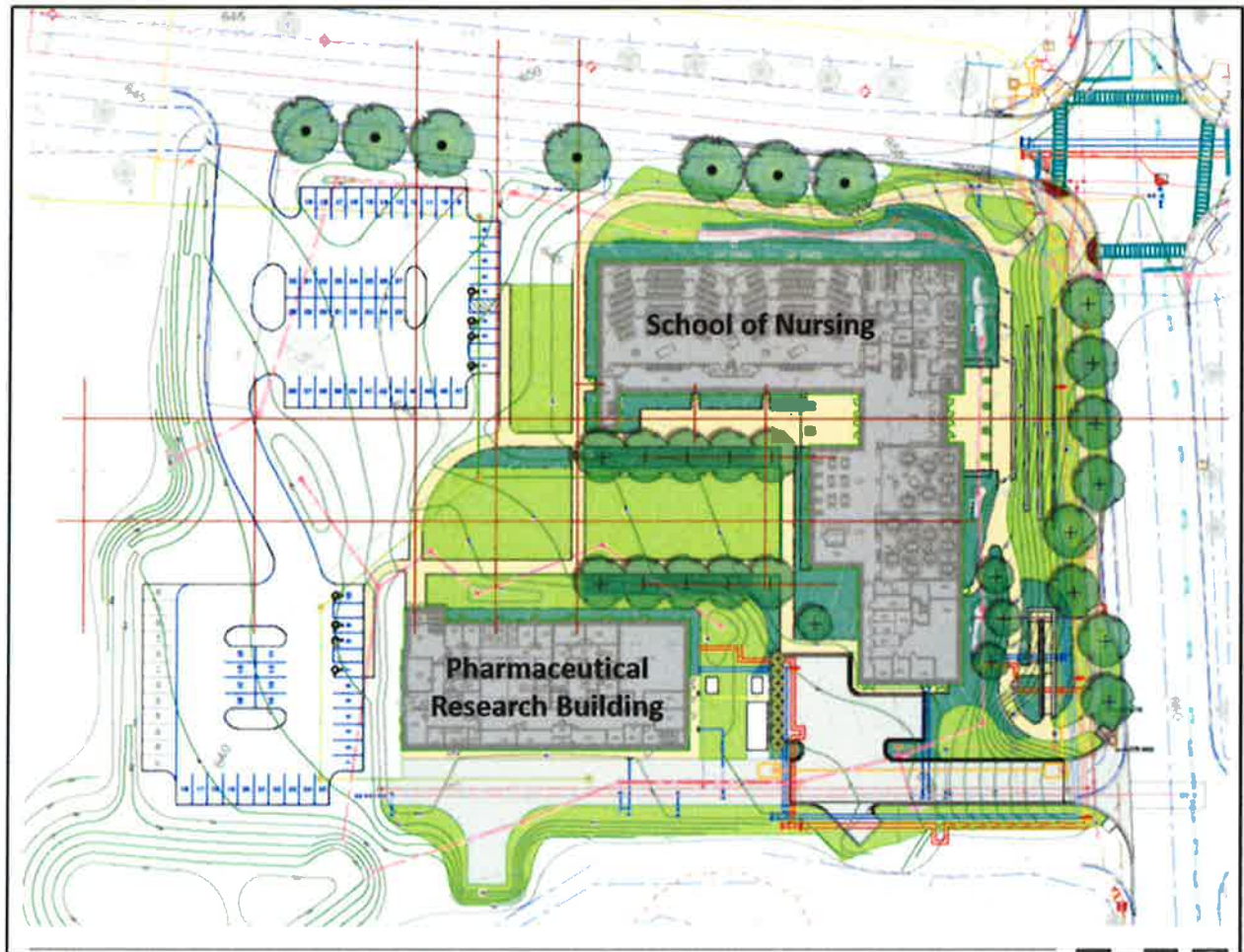
- Project Location: The project is located at the new Health Science Sector of campus on the corner of Lem Morrison Drive and South Donahue Drive. See Attachment 1.

If you concur, it is proposed the facility program, budget, funding plan, site, and schematic design be presented to the Board of Trustees for consideration of an appropriate resolution for approval at the meeting scheduled for November 20, 2015.

Rationale for Recommendation:

Standing policy of the Board of Trustees stipulates that all construction, renovation/adaptation, infrastructure or outdoor facility projects with budgets of \$1,000,000 or more, be submitted to the Board of Trustees for action.

Attachment I
Proposed Site Location for the School of Nursing Facility



PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

PHARMACEUTICAL RESEARCH BUILDING

APPROVAL OF PROJECT PROGRAM, SITE, BUDGET,
FUNDING PLAN, AND SCHEMATIC DESIGN

WHEREAS, the Board of Trustees, at its meeting of June 28, 2007, adopted a resolution which approved the initiation of the Pharmaceutical Research Building project as Phase II of the Walker Pharmacy Building project; and

WHEREAS, at its meeting of August 15, 2007, the Board of Trustees approved the request to engage Infinity Architecture as the project architect; and

WHEREAS, the proposed Pharmaceutical Research Building project is the first of a two-module research facility that will contain 37,000 square feet of pharmaceutical and interdisciplinary research laboratories, principal investigator, graduate fellow, research support, and departmental space on three floors; and

WHEREAS, the research building will be constructed in the Health Science Sector of campus at the corner of Lem Morrison and South Donahue Drives; and

WHEREAS, the estimated total project cost for the Pharmaceutical Research Building project is \$16.6 million, to be funded by Harrison School of Pharmacy reserve funds; and

WHEREAS, the schematic design of the Pharmaceutical Research Building project, has been determined by the University Architect to be consistent with the "*Comprehensive Master Plan*," the "*Image and Character of Auburn University*," the facility program, and the project budget.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to:

1. Establish a total project budget in the amount of \$16.6 million, to be financed by Harrison School of Pharmacy reserve funds.
2. Direct the consultants to complete the required plans for the project.
3. Solicit bids for construction and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the project budget.

TO: JAY GOGUE, President

THROUGH: DONALD L. LARGE, Executive Vice President

FROM: DAN KING, Associate Vice President for Facilities

SUBJECT: PROPERTY AND FACILITIES COMMITTEE

**PHARMACEUTICAL RESEARCH BUILDING: APPROVAL OF PROJECT
PROGRAM, SITE, BUDGET, FUNDING PLAN, AND SCHEMATIC DESIGN**

DATE: NOVEMBER 9, 2015

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for November 20, 2015.

Proposal:

Consistent with standing policy, it is proposed that the new Pharmaceutical Research Building project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that approves the program requirements, budget, funding plan, site, and schematic design for the project. If approved, the resolution would authorize the President to direct the consultants to complete the project design; solicit bids; and award a contract for construction

Review and Consultation:

During its meeting on August 28, 2007, the Board of Trustees adopted a resolution that approved the engagement of Infinity Architecture, of Montgomery, Alabama, as the project architect. The new laboratory facility will enhance research capabilities and efforts in support of the University's strategic research initiatives.

Since that time, the project team has worked to complete the schematic design for the Pharmaceutical Research Building project. The project details are provided below:

- **Program Requirements:** The new Pharmaceutical Research Building is the first of a two-module research facility that will contain 37,000 square feet of pharmaceutical and interdisciplinary research laboratories, principal investigator, graduate fellow, research support, and departmental space on three floors.
- **Budget:** The estimated total cost of the Pharmaceutical Research Building project is \$16.6 million.
- **Funding Plan:** The project will be financed by Harrison School of Pharmacy reserve funds.

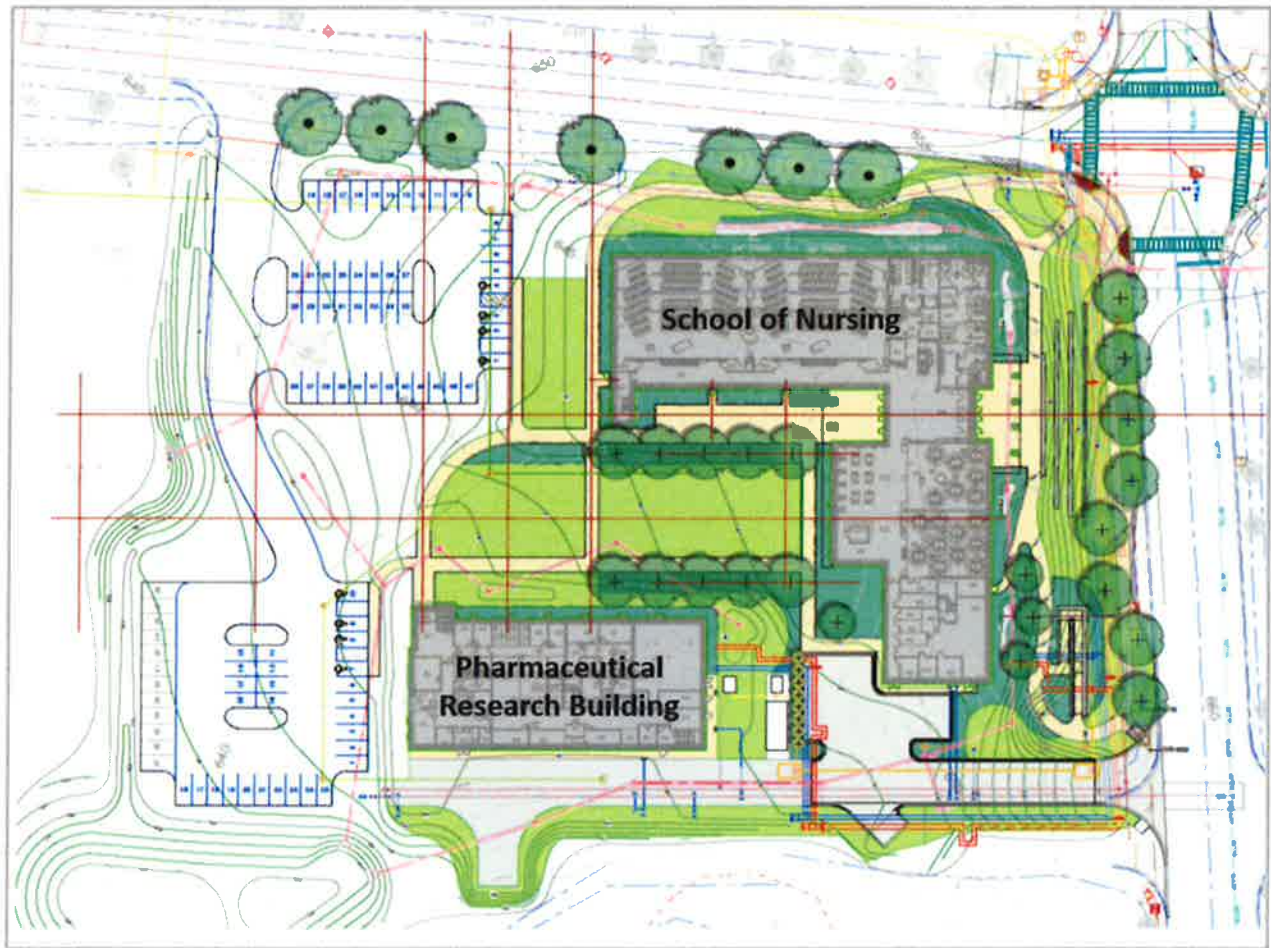
- Project Location: The project is located at the new Health Science Sector of campus on the corner of Lem Morrison Drive and South Donahue Drive. See Attachment 1.

If you concur, it is proposed the facility program, budget, funding plan, site, and schematic design be presented to the Board of Trustees for consideration of an appropriate resolution for approval at the meeting scheduled for November 20, 2015.

Rationale for Recommendation:

Standing policy of the Board of Trustees stipulates that all construction, renovation/adaptation, infrastructure or outdoor facility projects with budgets of \$1,000,000 or more, be submitted to the Board of Trustees for action.

Attachment 1
Site Location of Pharmaceutical Research Building



PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

AUBURN ARENA VOLLEYBALL TEAM SPACE IMPROVEMENTS

APPROVAL OF PROJECT PROGRAM, SITE, BUDGET,
FUNDING PLAN, AND SCHEMATIC DESIGN

WHEREAS, at its meeting of February 6, 2015 the Board of Trustees approved the initiation of the Auburn Arena Volleyball Team Space Improvements project, and the selection of The Architects Group, of Mobile, Alabama, as the project architect at its meeting of April 17, 2015; and

WHEREAS, the Auburn Arena Volleyball Team Space Improvements project will build out 7,200 square feet of shell space previously constructed in the Auburn Arena, and these team spaces will include: locker rooms, team meeting rooms, coaches offices, and other support spaces for the women's Volleyball team; and

WHEREAS, the estimated total cost for the Auburn Arena Volleyball Team Space Improvements project is \$2.2 million, to be funded by Athletics Department funds; and

WHEREAS, the schematic design of the Auburn Arena Volleyball Team Space Improvements project has been determined by the University Architect to be consistent with the "*Comprehensive Master Plan*," the "*Image and Character of Auburn University*," the facility program, and the project budget.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to:

1. Establish a budget for the Auburn Arena Volleyball Team Space Improvements project in the amount of \$2.2 million, to be financed by Athletics Department funds.
2. Direct the consultants to complete the required plans for the project.
3. Solicit bids for construction and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the project budget.



TO: JAY GOGUE, President
THROUGH: DONALD L. LARGE, Executive Vice President
FROM: DAN KING, Associate Vice President for Facilities
SUBJECT: PROPERTY AND FACILITIES COMMITTEE

**AUBURN ARENA VOLLEYBALL TEAM SPACE IMPROVEMENTS: APPROVAL
OF PROJECT PROGRAM, SITE, BUDGET, FUNDING PLAN, AND SCHEMATIC
DESIGN**

DATE: NOVEMBER 9, 2015

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for November 20, 2015.

Proposal:

Consistent with standing policy, it is proposed that the Auburn Arena Volleyball Team Space Improvements project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that approves the program requirements, budget, funding plan, site, and schematic design for the project. If approved, the resolution would authorize the President to direct the consultants to complete the project design; solicit bids; and award a contract for construction.

Review and Consultation:

During its meeting of February 6, 2015, the Board of Trustees approved the initiation of the Auburn Arena Volleyball Team Space Improvements project and authorized the commencement of the architect selection process. At its meeting of April 17, 2015, the Board of Trustees approved The Architects Group, of Mobile, Alabama, as the project architect.

Since that time, the project design team has worked to complete documentation through the Design Development phase of design for the Auburn Arena Volleyball Team Space Improvements project. The project details are provided below:

- **Program Requirements:** This project will build out 7,200 square feet of shell space previously constructed in the Auburn Arena. The team spaces will include: locker rooms, team meeting rooms, coaches offices, and other support spaces for the women's Volleyball team. See Attachments 1 and 2 for a floor plan and renderings of the team spaces.

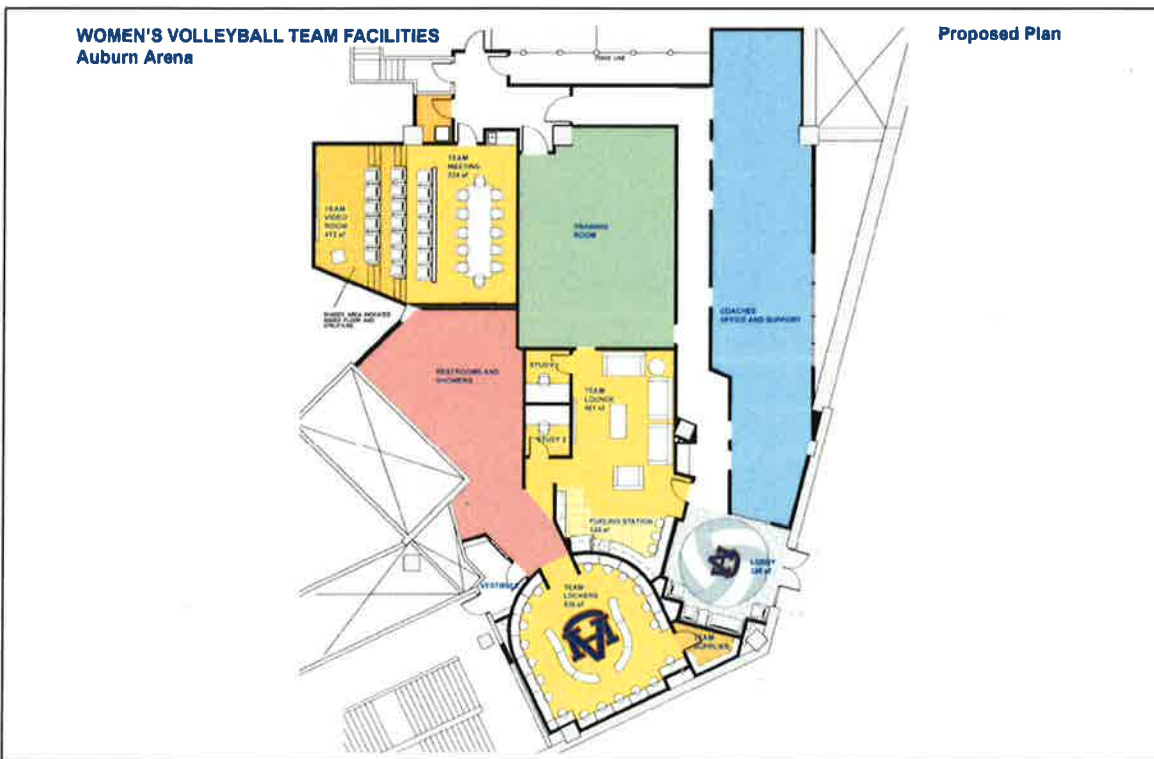
- Budget: The estimated total project cost is \$2.2 million.
- Funding Plan: The project will be financed using Athletics Department funds.
- Project Location: The Auburn Arena. See attachment 1.
- Project Schedule: Construction is tentatively scheduled to start in late March 2016 with occupancy by the end of the 2016 Summer Semester.

If you concur, it is proposed the facility program, budget, funding plan, site, and schematic design be presented to the Board of Trustees for consideration of an appropriate resolution for approval at the meeting scheduled for November, 20, 2015.

Rationale for Recommendation:

Standing policy of the Board of Trustees stipulates that all construction, renovation/adaptation, infrastructure or outdoor facility projects with budgets of \$1,000,000 or more, be submitted to the Board of Trustees for action.

Site Location and Floor Plan of the Volleyball Team Space Improvements



Attachment 2

Renderings of the Volleyball Team Space Improvements



PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

THE AUBURN MEMORIAL

APPROVAL OF PROJECT PROGRAM, SITE, BUDGET,
FUNDING PLAN, AND SCHEMATIC DESIGN

WHEREAS, the Board of Trustees, at its meeting of June 5, 2015, adopted a resolution which approved the initiation and the landscape architect for The Auburn Memorial project; and

WHEREAS, the project design team has designed the Auburn Memorial as an area on campus to honor and recognize Auburn University students, faculty, staff, alumni, and veterans and provide a tranquil place for private tribute or more formal commemorative events; and

WHEREAS, the proposed site for The Auburn Memorial is within the Garden of Memory located on Lem Morrison Drive; and

WHEREAS, the estimated total project cost for The Auburn Memorial project is \$1.25 million, to be funded by Student Government Association, gift, and University general funds; and

WHEREAS, the schematic design of The Auburn Memorial project, has been determined by the University Architect to be consistent with the "*Comprehensive Master Plan*," the "*Image and Character of Auburn University*," the facility program, and the project budget.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to:

1. Establish a total project budget in the amount of \$1.25 million, to be financed by a combination of Student Government Associate, gift, and University general funds.
2. Direct the consultants to complete the required plans for the project.
3. Solicit bids for construction conditioned and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the project budget.



TO: JAY GOGUE, President
THROUGH: DONALD L. LARGE, Executive Vice President
FROM: DAN KING, Associate Vice President for Facilities
SUBJECT: PROPERTY AND FACILITIES COMMITTEE
**THE AUBURN MEMORIAL: APPROVAL OF PROJECT PROGRAM, SITE,
BUDGET, FUNDING PLAN, AND SCHEMATIC DESIGN**
DATE: NOVEMBER 9, 2015

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for November 20, 2015.

Proposal:

Consistent with standing policy, it is proposed that The Auburn Memorial project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that approves the program requirements, budget, funding plan, site, and schematic design for the project. If approved, the resolution would authorize the President to direct the consultants to complete the project design, solicit bids, and award a contract for construction.

Review and Consultation:

During its meeting on June 5, 2015, the Board of Trustees adopted a resolution that approved the engagement of Holcombe Norton Partners of Birmingham, Alabama, as the landscape architect.

Since that time, the project team has worked to complete the schematic design for The Auburn Memorial project. The project details are provided below:

- **Program Requirements:** The project will create a memorial area on campus to honor and recognize Auburn University students, faculty, staff, alumni, and veterans. The Auburn Memorial would provide a tranquil place for private tribute or more formal commemorative events. The Auburn Memorial will consist of a memorial plaza location with stanzas excerpted from the Auburn Creed, improved and enlarged lawn space for memorial events, a reinforced path network for both circulation and ADA access, and pond and stream enhancements. See Attachment 1 for a site plan and rendering of the memorial plaza.
- **Budget:** The estimated total cost of The Auburn Memorial project is \$1.25 million.
- **Funding Plan:** The project will be financed by Student Government Association, gift, and University general funds.

- Project Location: The Auburn Memorial will be at the Garden of Memory on Lem Morrison Drive across from the President's Home.

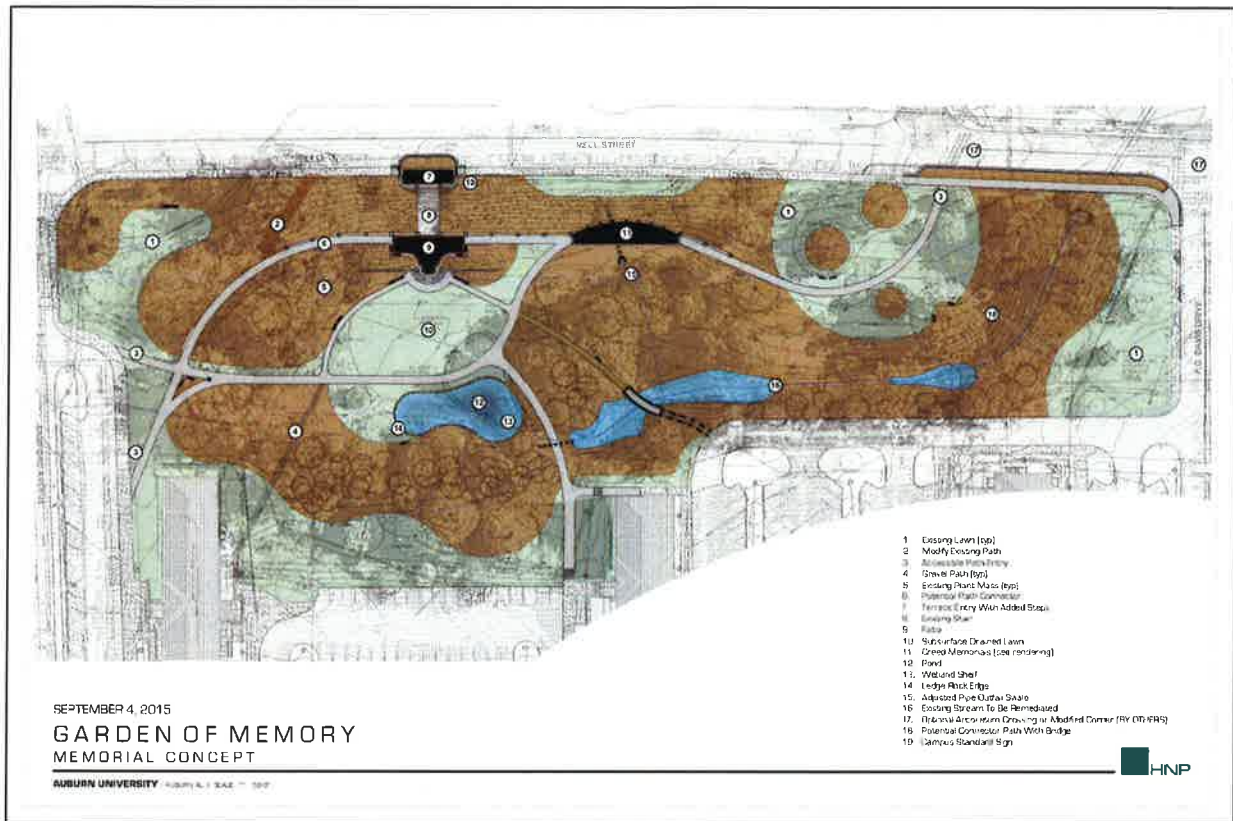
If you concur, it is proposed the facility program, budget, funding plan, site, and schematic design be presented to the Board of Trustees for consideration of an appropriate resolution for approval at the meeting scheduled for November 20, 2015.

Rationale for Recommendation:

Standing policy of the Board of Trustees stipulates that all construction, renovation/adaptation, infrastructure or outdoor facility projects with budgets of \$1,000,000 or more, be submitted to the Board of Trustees for action.

Attachment 1

Auburn Memorial Site Plan and Rendering of Memorial Plaza



PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

JORDAN-HARE STADIUM IMPROVEMENTS: PHASE I
STORM DRAIN AND SEWER REPAIRS

APPROVAL OF PROJECT PROGRAM, SITE, BUDGET,
FUNDING PLAN, AND SCHEMATIC DESIGN

WHEREAS, the Board of Trustees, at its meeting of February 6, 2015, approved the initiation of the Jordan-Hare Stadium Improvements project and authorized preliminary design work to be completed; and

WHEREAS this design effort has identified some key Stadium maintenance items of work that need to be completed prior to the start of the main portion of the project. This preliminary work is being considered Phase I of the project and consists of the following:

- Replacement of a 6 foot by 8 foot storm drain underneath the North End Zone,
- Replacement of a sanitary sewer line under the North End Zone,
- The construction of tower crane foundations and pads in the North End Zone Parking Lot; and

WHEREAS, it is recommended that this work be completed in the Spring/Summer of 2016; and

WHEREAS, the estimated cost for Phase I of the Jordan-Hare Stadium Improvements Phase I project is \$4,500,000, to be financed by bonds with the debt service on the bonds funded by the Athletics Department; and

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Jordan-Hare Stadium Improvements Phase I Storm Drain and Sewer Replacement project is approved, and Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to:

1. Establish a Phase I budget for the project in the amount of \$4,500,000, to be financed by bonds, with the debt service on the bonds funded by the Athletics Department funds.
2. Direct the consultants to complete the required plans for the project.
3. Solicit bids for construction.
4. Award contracts for Phase I Storm Drain and Sewer Repairs construction consistent with the project budget.

TO: JAY GOGUE, President
THROUGH: DONALD L. LARGE, Executive Vice President
FROM: DAN KING, Associate Vice President for Facilities
SUBJECT: PROPERTY AND FACILITIES COMMITTEE

**JORDAN-HARE STADIUM IMPROVEMENTS—PHASE I STORM DRAIN
AND SEWER REPAIRS: APPROVAL OF PROJECT PROGRAM, SITE,
BUDGET, FUNDING PLAN, AND SCHEMATIC DESIGN**

DATE: NOVEMBER 9, 2015

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for November 20, 2015.

Proposal:

Consistent with standing policy, it is proposed that the Jordan-Hare Stadium Improvements: Phase I Storm Drain and Sewer Repairs project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that approves the program requirements, budget, funding plan, site, and schematic design. If approved, the resolution would authorize the President to direct the consultants to complete the project design; solicit bids; and award a contract for Phase I of the construction.

Review and Consultation:

The Jordan-Hare Stadium Improvements project proposes to make improvements to the North End Zone and other areas throughout the Stadium.

At its meeting of February 6, 2015, the Board of Trustees approved the initiation of the Jordan-Hare Stadium Improvements project and authorized preliminary design work to be completed. At that meeting, the Board of Trustees also approved HOK Architects of Kansas City, Missouri, as the project architect and B.L. Harbert International as the project construction manager.

Since the February, 2015 approval of the project by the Board of Trustees, the project design team has worked collaboratively with the Athletics Department and Facilities Management to advance the design for the Stadium Improvements project. This design effort has identified some key items of work that need to be completed prior to the start of the main portion of the project. This preliminary work is being considered Phase I of the project.

The Phase I project details are provided below:

- Phase I Program Requirements: Phase I of this project includes:
 - Replacement of a 6 foot by 8 foot storm drain underneath the North End Zone.
 - Replacement of a sanitary sewer line under the North End Zone.
 - The construction of tower crane foundations and pads in the North End Zone Parking Lot.
- Project Schedule: January 2016-Aug 2016:
- Phase I Budget: The estimated total project cost for Phase I of the Jordan-Hare Stadium Improvement project is \$4,500,000.
- Phase I Funding Plan: The project will be financed using bonds with the debt service on those bonds paid for by the Athletics Department.
- Project Location: Jordan-Hare Stadium. Attachment 1 details the locations of the storm drain, sanitary sewer line, tower crane pads in the North End Zone area.

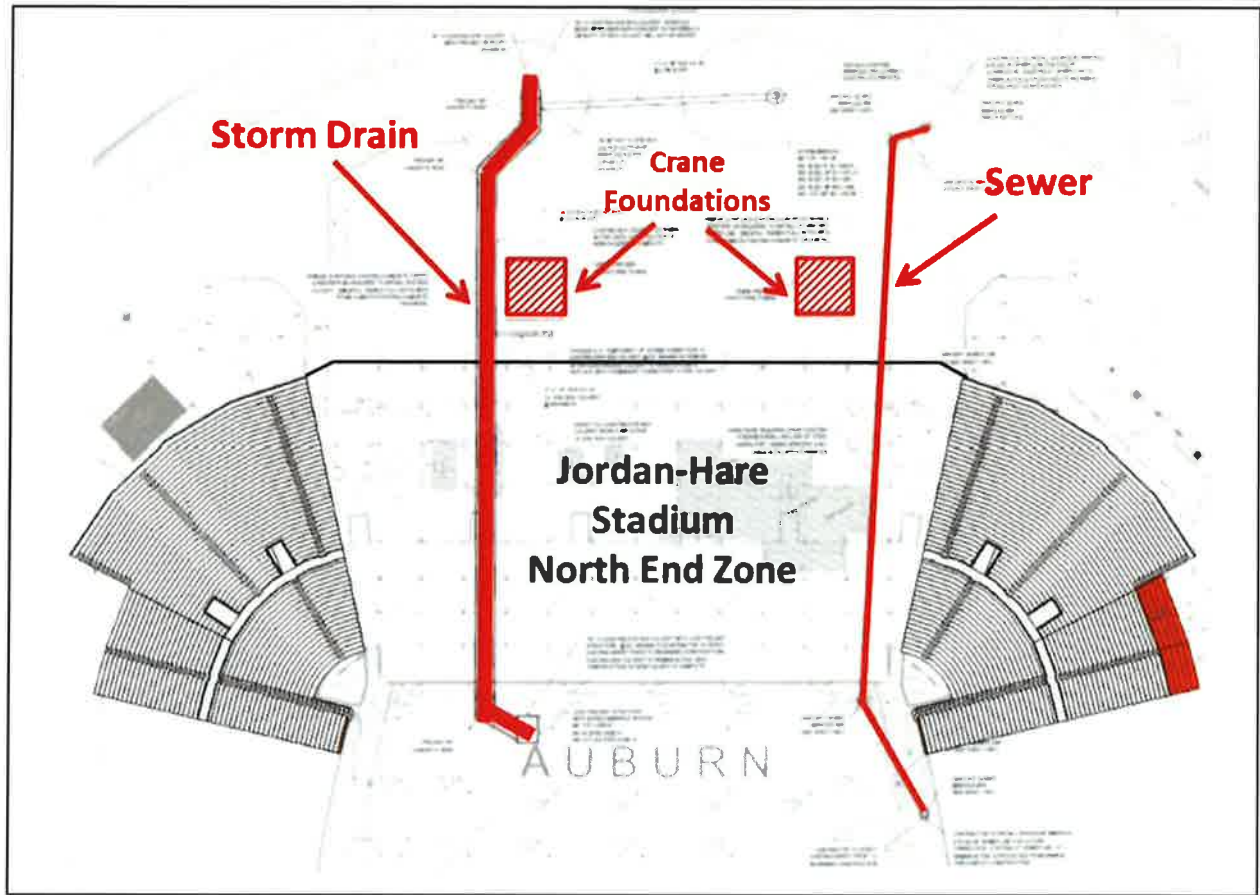
If you concur, it is proposed the facility program, budget, funding plan, site, and schematic design for Phase I of the project be presented to the Board of Trustees for consideration of an appropriate resolution for approval at the meeting scheduled for November 20, 2015.

Rationale for Recommendation:

The Jordan-Hare Stadium Improvements project is expected to cost in excess of \$1,000,000. Standing policy of the Board of Trustees stipulates that all construction and renovation, adaptation, infrastructure or outdoor facility projects with budgets of \$1,000,000 or more, be submitted to the Board of Trustees for action.

Attachment 1

Jordan-Hare Stadium Improvements—Phase I



AUBURN MONTGOMERY COMMITTEE
AND
PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

AUBURN UNIVERSITY AT MONTGOMERY ADMISSIONS AND ALUMNI CENTER
SELECTION OF AN ARCHITECT

WHEREAS, the Board of Trustees at its meeting held on 25 September 2015 adopted a resolution which approved the Auburn Montgomery Admissions and Alumni Center project and authorized the President to initiate the process for selection of an architect; and

WHEREAS, Request for Qualifications were solicited; statements of qualifications were received from thirteen (13) firms which were reviewed by members of the Admissions and Alumni Center Committee and the Assistant Director of the University Architect Office; and three (3) firms were selected for interviews; and

WHEREAS, the firm Williams Blackstock Architects of Birmingham, Alabama was judged by the Committee as the best qualified to provide architectural services for the proposed project, and the name of the team was submitted to the president for his review and recommendation to the Board of Trustees.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gouge, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to:

1. Engage Williams Blackstock Architects of Birmingham, Alabama as project architect to consult in the development of the facility program and project design.
2. Limit the project planning and design development to the schematic design phase until such time as the program requirement, budget, funding plan, and site are approved by the Board.

October 31, 2015

To: Dr. Jay Gogue
President

From: John G. Veres III
Chancellor

Subject: Proposed Board Agenda Item
Admissions and Alumni Center: **Approval of Project Architect Selection**

Please consider including the following item for presentation to the Board of Trustees through the Auburn Montgomery Committee and the Property and Facilities Committee for inclusion on the agenda at the meeting scheduled for 20 November 2015.

Action Recommended: Consistent with standing policy, it is proposed that the Auburn University at Montgomery Admissions and Alumni Center project be presented to the Board of Trustees through the Property and Facilities Committee for appropriate action that will approve the selection of the project architect.

Review and Consultation: During its meeting of 25 September 2015, the Board of Trustees adopted a resolution that approved the initiation of the Auburn University at Montgomery Admissions and Alumni Center project and authorized the commencement of the architect selection process.

Since that time, a Request for Qualifications was published for architectural services and an Architect Selection Committee comprised of AUM staff members, AUM's Chief Campus Services Officer, and the Assistant Director of Auburn's University Architects Office, was formed. The committee completed a thorough review and interview process of Architect qualifications and recommends the selection of Williams Blackstock Architects of Birmingham, Alabama as the project architect.

Rationale for Recommendation: The Architect Selection Committee reviewed thirteen (13) architectural firms' qualifications, and interviewed three (3) firms. The committee determined that the firm Williams Blackstock Architects of Birmingham, Alabama was best qualified to provide architectural services on this project.

Thank you for your consideration.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

AUXILIARY SERVICES MAINTENANCE BUILDING

APPROVAL OF PROJECT ARCHITECT SELECTION

WHEREAS, the Board of Trustees, at the meeting held on September 25, 2015, approved the initiation of a project to construct a new Auxiliary Services Maintenance Building at the Facilities Management Complex, and authorized the commencement of the processes to select a project architect; and

WHEREAS, the University Architect, after conducting interviews with three candidate firms, determined the architectural firm of Seay Seay & Litchfield of Montgomery, Alabama, was best qualified to provide architectural services on this project; and

WHEREAS, the proposed project is anticipated to cost in excess of \$1,000,000 and Board of Trustee policy stipulates that all construction and renovation/adaptation, infrastructure or outdoor facility projects with budgets over \$1,000,000 or more, must be submitted to the Board through the Property and Facilities Committee for action.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to:

1. Engage the architectural firm Seay Seay & Litchfield of Montgomery, Alabama, as project architect to consult in the development of the facility program and project design.
2. Limit the project planning and design development to the schematic design phase until such time as the program requirements, budget, funding plan, and site are approved by the Board.



TO: JAY GOGUE, President

THROUGH: DONALD L. LARGE, Executive Vice President

FROM: DAN KING, Associate Vice President for Facilities

SUBJECT: PROPERTY AND FACILITIES COMMITTEE

**AUXILIARY SERVICES MAINTENANCE BUILDING: APPROVAL OF PROJECT
ARCHITECT SELECTION**

DATE: NOVEMBER 9, 2015

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for November 20, 2015.

Proposal:

Consistent with standing policy, it is proposed that the Auxiliary Services Maintenance Building project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that approves the selection of the project architect.

Review and Consultation:

During its meeting of September 25, 2015, the Board of Trustees approved the initiation of a project to construct a new Auxiliary Services Maintenance Building at the Facilities Management Complex and authorized the commencement of the architect selection process.

Since that time, Requests for Qualifications were published for architectural services. Of the thirteen architectural firms who submitted qualifications, three were interviewed by the Architect Selection Committee. The committee determined that the architectural firm, Seay Seay & Litchfield of Montgomery, Alabama, was best qualified to provide architectural services on this project. The University Architect concurs with this recommendation.

It is, therefore, appropriate that a resolution be presented to the Board of Trustees for their consideration to approve the selection of Seay Seay & Litchfield of Montgomery, Alabama as the project architect, for the Auxiliary Services Maintenance Building project. If you concur, it is recommended the resolution be presented to the Board of Trustees, through the Property and Facilities Committee, for appropriate review and action.

Rationale for Recommendation:

Standing policy of the Board of Trustees stipulates that all construction, renovation/adaptation, infrastructure or outdoor facility projects with budgets of \$1,000,000 or more, be submitted to the Board of Trustees for action.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

RISK MANAGEMENT AND SAFETY BUILDING

APPROVAL OF PROJECT ARCHITECT SELECTION

WHEREAS, the Board of Trustees, at the meeting held on September 25, 2015, approved the initiation of a project to construct a new Risk Management and Safety building at the Facilities Management Complex, and authorized the commencement of the processes to select a project architect; and

WHEREAS, the University Architect, after conducting interviews with three candidate firms, determined the architectural firm Seay Seay & Litchfield of Montgomery, Alabama, was best qualified to provide architectural services on this project; and

WHEREAS, the proposed project is anticipated to cost in excess of \$1,000,000 and Board of Trustee policy stipulates that all construction and renovation/adaptation, infrastructure or outdoor facility projects with budgets over \$1,000,000 or more, must be submitted to the Board through the Property and Facilities Committee for action.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to:

1. Engage the architectural firm Seay Seay & Litchfield of Montgomery, Alabama, as project architect to consult in the development of the facility program and project design.
2. Limit the project planning and design development to the schematic design phase until such time as the program requirements, budget, funding plan, and site are approved by the Board.



TO: JAY GOGUE, President

THROUGH: DONALD L. LARGE, Executive Vice President

FROM: DAN KING, Associate Vice President for Facilities

SUBJECT: PROPERTY AND FACILITIES COMMITTEE

**RISK MANAGEMENT AND SAFETY BUILDING: APPROVAL OF PROJECT
ARCHITECT SELECTION**

DATE: NOVEMBER 9, 2015

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for November 20, 2015.

Proposal:

Consistent with standing policy, it is proposed that the Risk Management and Safety Building project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that approves the selection of the project architect.

Review and Consultation:

During its meeting of September 25, 2015, the Board of Trustees approved the initiation of a project to construct a new Risk Management and Safety building at the Facilities Management Complex and authorized the commencement of the architect selection process.

Since that time, a Request for Qualifications was published for architectural services. Of the thirteen architectural firms who submitted qualifications, three were interviewed by the Architect Selection Committee. The committee determined that the architectural firm, Seay Seay & Litchfield of Montgomery, Alabama, was best qualified to provide architectural services on this project. The University Architect concurs with this recommendation.

It is, therefore, appropriate that a resolution be presented to the Board of Trustees for their consideration to approve the selection of Seay Seay & Litchfield of Montgomery, Alabama, as the project architect, for the Risk Management and Safety Building project. If you concur, it is recommended the resolution be presented to the Board of Trustees, through the Property and Facilities Committee, for appropriate review and action.

Rationale for Recommendation:

Standing policy of the Board of Trustees stipulates that all construction, renovation/adaptation, infrastructure or outdoor facility projects with budgets of \$1,000,000 or more, be submitted to the Board of Trustees for action.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

MELL STREET, WEST SAMFORD AVENUE,
AND THACH AVENUE TRAFFIC AND PARKING IMPROVEMENTS

APPROVAL OF PROJECT ARCHITECT SELECTION

WHEREAS, the Board of Trustees, at the meeting held on September 25, 2015, approved the initiation of a project to improve parking and traffic on Mell Street, West Samford Avenue, and Thach Avenue, and authorized the commencement of the architect selection process; and

WHEREAS, the University Architect, after conducting interviews with four candidate firms, determined the architectural firm of Holcombe Norton Partners, of Birmingham, Alabama, was best qualified to provide architectural services on this project; and

WHEREAS, the proposed project is anticipated to cost in excess of \$1,000,000 and Board of Trustee policy stipulates that all construction and renovation/adaptation, infrastructure or outdoor facility projects with budgets over \$1,000,000 or more, must be submitted to the Board through the Property and Facilities Committee for action.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to:

1. Engage the architectural firm Holcombe Norton Partners, of Birmingham, Alabama, as project architect to consult in the development of the facility program and project design.
2. Limit the project planning and design development to the schematic design phase until such time as the program requirements, budget, funding plan, and site are approved by the Board.



TO: JAY GOGUE, President

THROUGH: DONALD L. LARGE, Executive Vice President

FROM: DAN KING, Associate Vice President for Facilities

SUBJECT: PROPERTY AND FACILITIES COMMITTEE

**MELL STREET, WEST SAMFORD, AND THACH AVENUE TRAFFIC AND
PARKING IMPROVEMENTS: APPROVAL OF PROJECT ARCHITECT
SELECTION**

DATE: NOVEMBER 9, 2015

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for November 20, 2015.

Proposal:

Consistent with standing policy, it is proposed that the Mell Street, West Samford Avenue, and Thach Avenue Traffic and Parking Improvements project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that approves the selection of the project architect.

Review and Consultation:

During its meeting of September 25, 2015, the Board of Trustees approved the initiation of a project to improve traffic and parking on Mell Street, West Samford Avenue, and Thach Avenue, and authorized the commencement of the architect selection process.

Since that time, Requests for Qualifications were published for architectural services. Of the nine architectural firms who submitted qualifications, four were interviewed by the Architect Selection Committee. The committee determined that the architectural firm, Holcombe Norton Partners, of Birmingham, Alabama, was best qualified to provide architectural services on this project. The University Architect concurs with this recommendation.

It is, therefore, appropriate that a resolution be presented to the Board of Trustees for their consideration to approve the selection of Holcombe Norton Partners, of Birmingham, Alabama, as the project architect, for the Mell Street, West Samford and Thach Avenue Traffic and Parking Improvements project. If you concur, it is recommended the resolution be presented to the Board of Trustees, through the Property and Facilities Committee, for appropriate review and action.

Rationale for Recommendation:

Standing policy of the Board of Trustees stipulates that all construction, renovation/adaptation, infrastructure or outdoor facility projects with budgets of \$1,000,000 or more, be submitted to the Board of Trustees for action.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

POULTRY RESEARCH FARM UNIT RELOCATION PHASE II

APPROVAL OF PROJECT INITIATION AND ARCHITECT SELECTION

WHEREAS, the College of Agriculture proposes a project, Poultry Research Farm Unit Relocation Phase II, to relocate several Poultry Research Farm Unit buildings currently within the Auburn Research Park to the North Auburn campus; and

WHEREAS, this relocation is consistent with the Campus Master Plan and the North Auburn Land Use Plan; and

WHEREAS, Phase II of the project would consist of the construction of three buildings: an administrative building to provide classrooms, meeting rooms, offices, technology display space, and locker rooms and two multi-purpose poultry houses; and

WHEREAS, the anticipated cost of Phase II of the Poultry Research Farm Unit Relocation project is anticipated to be over \$1 million, and the project is expected to be financed by gift funds; and

WHEREAS, it is also recommended that the Board of Trustees approve the selection of Ghafari Associates, of Birmingham Alabama as the project architect for the Phase II project, since they have been involved in Phase I of the relocation and have developed considerable knowledge regarding the Poultry Research Unit Relocation project; and

WHEREAS, the proposed project is expected to cost in excess of \$1,000,000 and Board of Trustees policy stipulates that all construction and renovation/adaptation, infrastructure or outdoor facility projects with budgets of \$1,000,000 or more, must be submitted to the Board through the Property and Facilities Committee for action.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Poultry Research Farm Unit Relocation Phase II project is approved; and Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to:

1. Engage the architectural firm Ghafari Associates, of Birmingham Alabama, as project architect to consult in the development of the facility program and project design.
2. Limit the project planning and design development to the schematic design phase until such time as the program requirements, budget, funding plan, and site are approved by the Board.



TO: JAY GOGUE, President
THROUGH: DONALD L. LARGE, Executive Vice President
FROM: DAN KING, Associate Vice President for Facilities
SUBJECT: PROPERTY AND FACILITIES COMMITTEE
**POULTRY RESEARCH FARM UNIT RELOCATION PHASE II:
APPROVAL OF PROJECT INITIATION AND ARCHITECT SELECTION**
DATE: NOVEMBER 9, 2015

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for November 20, 2015.

Proposal:

Consistent with standing policy, it is proposed that the Poultry Research Farm Unit Relocation Phase II project be presented to the Board of Trustees through the Property and Facilities Committee for appropriate action that will approve the initiation of the project and project architect selection.

Review and Consultation:

The Poultry Research Farm Unit is currently located within the Auburn Research Park in the southern area of the University's main campus. It is complex of over 20 barns, processing facilities, and administrative buildings needed to conduct the instruction and research mission of the Poultry Science Department within the College of Agriculture.

To facilitate future growth of the Auburn Research Park, the Campus Master Plan has called for the relocation of these facilities to the North Auburn Campus. This plan was originally proposed as part of the North Auburn Land Use Plan which was adopted in 2005. The process of moving to the North Auburn Campus began in March of 2009 when the Board of Trustees approved a resolution initiating the Poultry and Animal Nutrition Center project. This \$7.1 million state-of-the-art feed mill facility was officially opened in November 2012.

The relocation of the remaining buildings in the Poultry Research Farm Unit will be accomplished through partnerships between Auburn University, the Poultry industry, and private donors.

At the September 25, 2015 Board of Trustees meeting, an informational item was presented which detailed Phase I of the Poultry Research Farm Unit Relocation, a project consisting of three buildings. The anticipated cost of Phase I is anticipated to be under the Board of Trustees approval threshold of \$1,000,000.

The Department of Poultry Science proposes to initiate Phase II of the relocation. The Phase II project would consist of the construction of three additional buildings:

1. An administrative building to provide classrooms, meeting rooms, offices, technology display space, and locker rooms. This building is needed to relocate the Poultry Research Unit staff to the North Auburn campus.
2. Multi-Purpose Poultry House 1
3. Multi-Purpose Poultry House 2

The anticipated cost of Phase II of the Poultry Research Farm Unit relocation is anticipated to be over \$1 million, and the project is expected to be financed by gift funds.

It is also requested that the Board approve the selection of Ghafari Associates, of Birmingham Alabama as the project architect for the Phase II project. Ghafari Associates has worked on the Phase I project and has developed an understanding of the Poultry Research Farm Unit operation which will enable them to produce the Phase II design more quickly and efficiently.

Rationale for Recommendation:

The Research Building I project is expected to cost in excess of \$1,000,000. Standing Board of Trustees policy stipulates that all construction, renovation/adaptation, infrastructure, or outdoor facility projects with budgets of \$1,000,000 or more, be submitted to the Board of Trustees for action.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

INTERDISCIPLINARY SCIENCE BUILDING

APPROVAL OF PROJECT INITIATION AND AUTHORIZATION
TO COMMENCE THE PROJECT ARCHITECT AND
CONSTRUCTION MANAGER SELECTION PROCESSES

WHEREAS, the Provost proposes a project, the Interdisciplinary Science Building, to provide state-of-the-art instructional and research laboratories, specialized classrooms, collaboration/team space, meeting facilities, and office space to replace the College of Science and Mathematics (COSAM) spaces in Funchess Hall, Petrie Hall, and Haley Center; and

WHEREAS, it is anticipated that the Interdisciplinary Science Building will house the instructional, research, collaborative, and administrative functions of the Biological Sciences and Geosciences Departments within COSAM; and

WHEREAS, the Interdisciplinary Science Building is part of a two project plan to replace Funchess Hall, an instructional and research facility which is in a deteriorated state and has outlived its useful life; the second project will construct a new facility to replace the College of Agriculture space within Funchess Hall; and

WHEREAS, upon completion of the Interdisciplinary Science Building and the Agricultural Sciences Research Building, Funchess Hall would be demolished; and

WHEREAS, the proposed project is expected to cost in excess of \$1,000,000 and Board of Trustees policy stipulates that all construction and renovation/adaptation, infrastructure or outdoor facility projects with budgets of \$1,000,000 or more, must be submitted to the Board through the Property and Facilities Committee for action.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Interdisciplinary Science Building project is approved; and Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to commence the selection processes for a project architect and a construction manager.

TO: JAY GOGUE, President
THROUGH: DONALD L. LARGE, Executive Vice President
FROM: DAN KING, Associate Vice President for Facilities
SUBJECT: PROPERTY AND FACILITIES COMMITTEE

**INTERDISCIPLINARY SCIENCE BUILDING: APPROVAL OF PROJECT
INITIATION AND AUTHORIZATION TO COMMENCE THE PROJECT
ARCHITECT AND CONSTRUCTION MANAGER SELECTION PROCESSES**

DATE: NOVEMBER 9, 2015

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for November 20, 2015.

Proposal:

Consistent with standing policy, it is proposed that the Interdisciplinary Science Building project be presented to the Board of Trustees through the Property and Facilities Committee for appropriate action that will approve the initiation of the project and authorize the commencement of the project architect and construction manager selection processes.

Review and Consultation:

The Provost proposes a project, the Interdisciplinary Science Building, to provide state-of-the-art instructional and research laboratories, specialized classrooms, collaboration/team space, meeting facilities, and office space to replace the College of Science and Mathematics (COSAM) spaces in Funchess Hall, Petrie Hall, and Haley Center. It is anticipated that the Interdisciplinary Sciences Building will house the instructional, research, collaborative, and administrative functions of the Biological Sciences and Geosciences Departments within COSAM.

The Interdisciplinary Science Building is part of a two project plan to replace Funchess Hall, an instructional and research facility which is in a deteriorated state and has outlived its useful life. The second project will construct a new facility to replace the College of Agriculture space within Funchess Hall. Upon completion of the Interdisciplinary Science Building and the Agricultural Sciences Research Building, Funchess Hall would be demolished.

Rationale for Recommendation:

The Interdisciplinary Science Building project is expected to cost in excess of \$1,000,000. Standing Board of Trustees policy stipulates that all construction, renovation/adaptation, infrastructure, or outdoor facility projects with budgets of \$1,000,000 or more, be submitted to the Board of Trustees for action.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

AGRICULTURAL SCIENCES RESEARCH BUILDING

APPROVAL OF PROJECT INITIATION AND AUTHORIZATION
TO COMMENCE THE PROJECT ARCHITECT AND
CONSTRUCTION MANAGER SELECTION PROCESSES

WHEREAS, the Provost proposes a project, the Agricultural Sciences Research Building, to provide state-of-the-art instructional and research laboratories, specialized classrooms, collaboration/team space, meeting facilities, and office space to replace the College of Agriculture spaces in Funchess Hall; and

WHEREAS, it is anticipated that the Agricultural Sciences Research Building will house the instructional, research, collaborative, and administrative functions of the Crop Soil and Environmental Sciences, Entomology and Plant Pathology, and Horticulture Departments within the College of Agriculture; and

WHEREAS, The Agricultural Sciences Research Building is part of a two project plan to replace Funchess Hall, an instructional and research facility which is in a deteriorated state and has outlived its useful life; the second project, Research Building I, will construct a new facility to replace the College of Science and Mathematics space within Funchess Hall and Petrie Hall; and

WHEREAS, upon completion of the Interdisciplinary Science Building and the Agricultural Sciences Research Building, Funchess Hall would be demolished; and

WHEREAS, it is anticipated that this project will be financed by a combination of University general funds, gifts, and state funding; if the fund raising goals of this project are not achieved within three years (November 2018), this project will be cancelled, and resubmitted at a later date once such funding is obtained; and

WHEREAS, the proposed project is expected to cost in excess of \$1,000,000 and Board of Trustees policy stipulates that all construction and renovation/adaptation, infrastructure or outdoor facility projects with budgets of \$1,000,000 or more, must be submitted to the Board through the Property and Facilities Committee for action.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Agricultural Sciences Research Building project is approved; and Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to commence the selection processes for a project architect and a construction manager.



TO: JAY GOGUE, President

THROUGH: DONALD L. LARGE, Executive Vice President

FROM: DAN KING, Associate Vice President for Facilities

SUBJECT: PROPERTY AND FACILITIES COMMITTEE

**AGRICULTURAL SCIENCES RESEARCH BUILDING: APPROVAL OF PROJECT
INITIATION AND AUTHORIZATION TO COMMENCE THE PROJECT
ARCHITECT AND CONSTRUCTION MANAGER SELECTION PROCESSES**

DATE: NOVEMBER 9, 2015

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for November 20, 2015.

Proposal:

Consistent with standing policy, it is proposed that the Agricultural Sciences Research Building project be presented to the Board of Trustees through the Property and Facilities Committee for appropriate action that will approve the initiation of the project and authorize the commencement of the project architect and construction manager selection processes.

Review and Consultation:

The Provost proposes a project, the Agricultural Sciences Research Building, to provide state-of-the-art instructional and research laboratories, specialized classrooms, collaboration/team space, meeting facilities, and office space to replace the College of Agriculture spaces in Funchess Hall. It is anticipated that the Agricultural Sciences Research Building will house the instructional, research, collaborative, and administrative functions of the Crop Soil and Environmental Sciences, Entomology and Plant Pathology, and Horticulture Departments within the College of Agriculture.

The Agricultural Sciences Research Building is part of a two project plan to replace Funchess Hall, an instructional and research facility which is in a deteriorated state and has outlived its useful life. The second project, the Interdisciplinary Science Building, will construct a new facility to replace the College of Science and Mathematics space within Funchess Hall and Petrie Hall. Upon completion of the Interdisciplinary Science Building and the Agricultural Sciences Research Building, Funchess Hall would be demolished.

It is anticipated that this project will be financed by a combination of University general funds, gifts, and state funding. If the fund raising goals of this project are not achieved within three years (November 2018), this project will be cancelled, and resubmitted at a later date once such funding is obtained.

Rationale for Recommendation:

The The Agricultural Sciences Research Building project is expected to cost in excess of \$1,000,000. Standing Board of Trustees policy stipulates that all construction, renovation/adaptation, infrastructure, or outdoor facility projects with budgets of \$1,000,000 or more, be submitted to the Board of Trustees for action.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

DELTA CHI FRATERNITY

REQUEST TO RENEW AND MODIFY THE LEASE

WHEREAS, the Delta Chi Fraternity currently owns a fraternity house on campus at 530 Biggio Drive pursuant to a lease that expires October 6, 2030; and

WHEREAS, the Fraternity would like to refinance the existing mortgage and plan for future renovations to the structure and has requested an extension to the term of the ground lease and an increase in the mortgage cap; and

WHEREAS, this request has been reviewed and recommended by the Vice President of Student Affairs, the Committee on Fraternities and Sororities, the Office of Campus Planning and Space Management, and the President concurs.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to:

1. Execute for and on behalf of Auburn University a 49 year lease extension at \$1.00/yr for the site at 530 Biggio Drive; and
2. Increase the terms of the lease to increase the mortgage cap from \$175,000.00 to \$250,000.00; and
3. Authorize such other or further provisions of said lease as may be found by him to be desirable and in the University's best interest. All actions and instruments in this transaction shall be approved as to legal form by the General Counsel for Auburn University.



TO: JAY GOGUE, President
THROUGH: DONALD L. LARGE, Executive Vice President
THROUGH: DAN KING, Associate Vice President for Facilities
FROM: MARK STIRLING, DIRECTOR OF REAL ESTATE
SUBJECT: PROPERTY AND FACILITIES COMMITTEE
**DELTA CHI FRATERNITY: REQUEST TO RENEW LEASE
AT 530 BIGGIO DRIVE**
DATE: NOVEMBER 9, 2015

This is to request that the following item be presented to the Board of Trustees through the Property and Facilities Committee and be included on the agenda of the meeting scheduled for November 20, 2015.

Proposal:

The Delta Chi Fraternity has requested the approval of a 49-year lease extension for the site located at 530 Biggio Drive on Auburn University property. In addition, they request the mortgage cap be increased to \$250,000.

Review and Consultation:

The Auburn Chapter of the Delta Chi Fraternity was chartered at Auburn University in 1951. They currently own a fraternity house on the Auburn campus located at 530 Biggio Drive. The ground lease for this property expires on October 6, 2030.

Delta Chi is requesting a modification to their existing lease in order to re-finance their existing mortgage and in expectation of financing additional renovations in the future. Delta Chi currently has a mortgage cap of \$175,000.00. The estimated cost of the renovations will require them to borrow above the cap. In addition, the mortgage company would like for the lease to be in place for more than the remaining 15 years to allow them to have the right to use the property for the length of their mortgage.

This request was initiated by Delta Chi Epsilon through the Office of Greek Life and the Vice President for Student Affairs. The Vice President of Student Affairs indicates this request has been reviewed by a University Committee on Fraternities and Sororities and the Office of Campus Planning and Space Management. Both groups recommend that the Delta Chi request be supported by the University. If you concur, it is requested that the proposal be presented to the Property and Facilities Committee and upon approval of

the committee, be placed on the agenda of the full Board of Trustees meeting scheduled for November 20, 2015.

Rationale for Recommendation:

Renewal and modification of this lease will allow the renovation to the Delta Chi Fraternity house at 530 Biggio Drive. The Vice President of Student Affairs has indicated that the fraternity is a significant and stable organization within the Auburn Greek Life System. Continuation of Delta Chi's long-time service to the campus is noted to be important; therefore, it is appropriate that their meeting and housing facilities reflect due prominence in our fraternity system and ensure the safety of their residents.

It is therefore appropriate that the proposed lease revisions be presented to the Property and Facilities Committee and upon receiving endorsement by the committee, be recommended to the full Board of Trustees for consideration of a resolution which authorizes the President to execute the lease with provisions deemed to be in the best interest of Auburn University. All lease documents for the Lease of the property shall be reviewed as to form by legal counsel for Auburn University.

PROPERTY AND FACILITIES COMMITTEE

Real Estate Acquisition: Refer to Legal Counsel (Dan King/Mark Stirling)
PENDING!

PROPERTY AND FACILITIES COMMITTEE

Real Estate Acquisition: Refer to Legal Counsel (Dan King/Mark Stirling)
PENDING!



TO: JAY GOGUE, President
THROUGH: DONALD L. LARGE, Executive Vice President
FROM: DAN KING, Associate Vice President for Facilities
SUBJECT: PROPERTY AND FACILITIES COMMITTEE
**CURRENT STATUS OF NEW CONSTRUCTION/RENOVATION/
INFRASTRUCTURE PROJECTS WITH BUDGETS OF \$1,000,000
AND GREATER**
(For Information Only)
DATE: NOVEMBER 9, 2015

This is to request that the following proposal be submitted to the Property and Facilities Committee and included on the agenda of the Board of Trustees meeting scheduled for November 20, 2015.

Proposal:

Consistent with standing practice, it is proposed that the current status report of new construction/renovation/infrastructure projects with budgets greater than \$1,000,000 be submitted, *for information only*, to the Board of Trustees through the Property and Facilities Committee.

Review and Consultation:

The Board of Trustees at its meeting on June 4, 2001, requested that it receive a regular update on the financial status of Board approved projects. The attached list includes projects at Auburn University and outlying units.

Rationale for Recommendation:

Consistent with the request of the Board of Trustees for a current status report of new construction/renovation/infrastructure projects with budgets greater than \$1,000,000, the attached listing is provided, *for information only*, to the Board through the Property and Facilities Committee for inclusion on the agenda of the meeting scheduled for November 20, 2015.

Auburn University Facilities Management

Current Capital Projects (Spending across Multiple Years)

Summary of Cash Flow by Project Phase

Project Phase	Previous Approved Budget Amount	Current Approved Budget Amount	Actual Spending to Date (across multiple years)	Estimated Cash Flow Assuming Remainder of Budget for FY2016	Estimated Cash Flow Assuming Remainder of Budget for FY2017 & Forward
Substantial Completion	231,750,000	246,773,000	241,902,578	4,870,422	0
Construction	19,573,000	3,650,000	2,314,724	1,335,276	0
Design	54,643,110	56,543,110	6,299,545	23,262,858	26,980,707
Planning	5,987,497	6,807,497	1,033,221	5,699,287	74,989
Totals	311,953,607	313,773,607	251,550,068	35,167,843	27,055,696
Other Open Capital Projects	52,092,653	52,753,549	20,172,736	21,200,000	11,380,813
Grand Totals	364,046,260	366,527,156	271,722,804	56,367,843	38,436,509

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>(A)</i>	<i>AU Funding (includes gifts/grants)</i>	<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>(B)</i> <i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Cash Flow Assuming Remainder of Budget for FY2016</i>	<i>Estimated Cash Flow Assuming Remainder of Budget for FY2017 & Forward</i>	<i>(C)</i> <i>Current Encumbrances Against Project</i>	<i>(A)-(B)-(C)</i> <i>Current Open Balance (Budget less Actuals and Encumbrances)</i>
SUBSTANTIAL COMPLETION PHASE											
Student Recreation & Wellness Center Building (07-225)	Substantial Completion	72,000,000	72,000,000	5,000,000	67,000,000		70,964,423	1,035,577	0	594,823	440,754
Small Animal Teaching Hospital (09-083.1 Ph I, 09-083 Ph II)	Substantial Completion	70,000,000	74,000,000	30,000,000	34,000,000	10,000,000	73,196,497	803,503	0	728,830	74,673
South Donahue Residence Hall, Dining, Biggio Parking Facility 10-217	Substantial Completion	73,600,000	75,200,000	6,600,000	68,600,000		73,593,031	1,606,969	0	519,954	1,087,015
Lowder Hall - East Courtyard, New Student Lounge (12-013)	Substantial Completion	1,400,000	1,400,000	1,400,000			1,311,687	88,313	0	184	88,129
East Glenn Administrative Support Facility - Comprehensive Renovation 13-150	Substantial Completion	3,750,000	3,750,000	3,750,000			3,741,470	8,530	0	0	8,530
Foy Hall - Convert Loading Dock Area into A New Dining Facility 13-180	Substantial Completion	1,600,000	2,200,000	2,200,000			1,935,884	264,316	0	82,576	181,740
Woodfield Drive - Roadway Extension To New VCOM Site & Other Site Improvements 14-052	Substantial Completion	1,400,000	1,400,000	1,400,000			1,270,136	129,864	0	52,682	77,182
Samford Park Redevelopment: Phase II 14-257	Substantial Completion	900,000	900,000	900,000			761,246	138,754	0	55,065	83,689
Martin Hall - 1st Floor, Renovations & New ADA Ramp For The Freshman Advising Ctr 14-302	Substantial Completion	1,200,000	1,200,000	1,200,000			1,075,741	124,259	0	40,100	84,159

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>(A)</i>	<i>AU Funding (includes gifts/grants)</i>	<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>(B)</i> <i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Cash Flow Assuming Remainder of Budget for FY2016</i>	<i>Estimated Cash Flow Assuming Remainder of Budget for FY2017 & Forward</i>	<i>(C)</i> <i>Current Encumbrances Against Project</i>	<i>(A)-(B)-(C)</i> <i>Current Open Balance (Budget less Actuals and Encumbrances)</i>
Facilities Mgmt Complex - New Facility For Waste Reduction, Mail Services & Service Support 13-194	Substantial Completion	823,000	823,000	823,000			688,117	134,883	0	68,011	66,872
Jordan-Hare Stadium - South Side, Provide A New Score & Video Board System 14-286	Substantial Completion	13,900,000	13,900,000	13,900,000			13,364,546	535,454	0	210,557	324,897
Total Substantial Completion			246,773,000	67,173,000	169,600,000	10,000,000	241,902,578	4,870,422	0	2,352,782	2,517,640

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>(A) Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>	<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>(B) Actual Spending to Date (across multiple years)</i>	<i>Estimated Cash Flow Assuming Remainder of Budget for FY2016</i>	<i>Estimated Cash Flow Assuming Remainder of Budget for FY2017 & Forward</i>	<i>(C) Current Encumbrances Against Project</i>	<i>(A)-(B)-(C) Current Open Balance (Budget less Actuals and Encumbrances)</i>
CONSTRUCTION PHASE											
Pebble Hill Renovation 06-176	Construction	2,500,000	2,750,000	2,750,000			1,828,839	921,161	0	349,096	572,065
Cater Hall Repair & Renovation 14-220	Construction	900,000	900,000	900,000			485,885	414,115	0	359,570	54,545
Total Construction			3,650,000	3,650,000	0	0	2,314,724	1,335,276	0	708,666	626,610

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>(A)</i>	<i>AU Funding (includes gifts/grants)</i>	<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>(B)</i>	<i>Estimated Cash Flow Assuming Remainder of Budget for FY2016</i>	<i>Estimated Cash Flow Assuming Remainder of Budget for FY2017 & Forward</i>	<i>(C)</i>	<i>(A)-(B)-(C)</i>
DESIGN PHASE											
Ag Heritage Park 98-333	Construction and Design Future Projects	2,666,320	2,666,320	2,666,320			1,427,581	0	1,238,739	0	1,238,739
Hill Residence Halls - Building Renovations & Upgrades 10-155	Design (Partial budget Phase I only at this point)	15,859,848	15,859,848	13,373,258	2,486,590		1,558,234	4,290,484	10,011,130	1,800,927	12,500,687
Mell Classroom Building 11-209	Design	25,000,000	33,000,000	33,000,000			2,269,162	15,000,000	15,730,838	549,857	30,180,981
Jordan-Hare Stadium Improvements 15-056	Design	100,000	3,116,942	3,116,942			1,035,718	2,081,224	0	1,640,923	440,301
Offsite Library Archiving Facility 15-142	Design	1,900,000	1,900,000	1,900,000			8,850	1,891,150	0	49,090	1,842,060
Total Design			56,543,110	54,056,520	2,486,590	0	6,299,545	23,262,858	26,980,707	4,040,797	46,202,768

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>	<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>(B) Actual Spending to Date (across multiple years)</i>	<i>Estimated Cash Flow Assuming Remainder of Budget for FY2016</i>	<i>Estimated Cash Flow Assuming Remainder of Budget for FY2017 & Forward</i>	<i>(C) Current Encumbrances Against Project</i>	<i>(A)-(B)-(C) Current Open Balance (Budget less Actuals and Encumbrances)</i>
PLANNING PHASE											
Student Activities Center - Comprehensive Renovation 13-110	Schematic Design (Partial budget only at this point)	150,000	150,000	150,000			96,166	53,834	0	20,818	33,016
Band Rehearsal Hall Facility (phase II) 09-183	Schematic Design (Partial budget only at this point)	230,000	230,000	230,000			228,528	1,472	0	207	1,265
Athletics Sports Medicine Facility - New Building & Relocation from BEMC 12-132	Schematic Design (Partial budget only at this point)	75,000	75,000		75,000		11	0	74,989	50,000	24,989
AU Regional Airport - Aviation Education Facility 13-285	Schematic Design (Partial budget only at this point)	120,355	120,355	120,355			79,702	40,653	0	10,300	30,353
Graduate Business Education Bldg 14-044	Schematic Design (Partial budget only at this point)	650,000	650,000	650,000	0	0	141,462	508,538	0	181	508,357
Auburn Arena Volleyball Support Improvements 14-273	Planning (Partial budget only at this point)	217,500	217,500	217,500			36,977	180,523	0	0	180,523
AU Regional Airport T-Hangar Construction Phase I 15-093	Planning (Partial budget only at this point)	2,000,000	2,000,000	2,000,000			242	1,999,758	0	0	1,999,758
School of Nursing Facility 15-035	Planning/Schematic Design (Partial budget only at this point)	1,284,642	1,284,642	1,284,642			327,532	957,110	0	788,386	168,724
Gavin Engineering Research Laboratory - Comprehensive Renovations 14-308	Planning/Schematic Design (Partial budget only at this point)	1,250,000	1,250,000	1,250,000			72,469	1,177,531	0	688,413	489,118

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>	<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>(B) Actual Spending to Date (across multiple years)</i>	<i>Estimated Cash Flow Assuming Remainder of Budget for FY2016</i>	<i>Estimated Cash Flow Assuming Remainder of Budget for FY2017 & Forward</i>	<i>(C) Current Encumbrances Against Project</i>	<i>(A)-(B)- (C) Current Open Balance (Budget less Actuals and Encumbrances)</i>
Broun Hall Building Wide Renovation 15-068	Planning/Schematic Design (Partial budget only at this	50,000	50,000	50,000			35,368	14,632	0	2,000	12,632
Garden of Memory - Student Memorial 14-336	Planning/Schematic Design (Partial budget only at this	110,000	110,000	110,000			14,764	95,236	0	79,271	15,965
Leach Science Ctr - Building Expansion & Partial Renovation 15-208	Planning/Schematic Design (Partial budget only at this	650,000	650,000	650,000			0	650,000	0	0	650,000
Risk Management and Safety Facility - New Building 15-150	Planning/Schematic Design (Partial budget only at this	20,000	20,000	20,000			0	20,000	0	17,000	3,000
Total Planning			6,807,497	6,732,497	75,000	0	1,033,221	5,699,287	74,989	1,656,576	4,117,700
Other Open Capital Projects	Various Stages		52,753,549	50,509,712	1,902,120	341,717	20,172,736	21,200,000	11,380,813	5,863,501	26,717,312

GRAND TOTAL			366,527,156	182,121,729	174,063,710	10,341,717	271,722,804	56,367,843	38,436,509	14,622,322	80,182,030
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TO: JAY GOGUE, President
THROUGH: DONALD L. LARGE, Executive Vice President
FROM: DAN KING, Associate Vice President for Facilities
SUBJECT: PROPERTY AND FACILITIES COMMITTEE

**QUARTERLY REPORT FOR PROJECTS COSTING MORE THAN
\$500,000 BUT LESS THAN \$1,000,000 – 4th QTR FISCAL YEAR 2015**
(For Information Only)

DATE: NOVEMBER 9, 2015

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda of the meeting scheduled for November 20, 2015.

Proposal:

The Board of Trustees, at its meeting on April 11, 2014, adopted a resolution stipulating that all projects with a total cost in the range of \$500,000 to \$1,000,000 be reported quarterly. The intent of this report is to keep the Property and Facilities Committee informed of those projects as they are occurring on campus. Consistent with standing policy, it is proposed that this report be submitted for information only.

Review and Consultation:

Projects initiated in the 4th Quarter of Fiscal Year 2015 and costing more than \$500,000 but less than \$1,000,000 are listed in the following table.

4 th Quarter FY 2015 Projects \$500,000 - \$1,000,000	Project Number	Account Number	Cost
*** NONE TO REPORT ***			

Rationale for Recommendation:

Consistent with standing policy, this report is submitted to the Board of Trustees through the Property and Facilities Committee for information at the meeting scheduled for November 20, 2015.



TO: JAY GOGUE, President
THROUGH: DONALD L. LARGE, Executive Vice President
FROM: DAN KING, Associate Vice President for Facilities
SUBJECT: PROPERTY AND FACILITIES COMMITTEE
PROJECT STATUS REPORT
DATE: NOVEMBER 9, 2015

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for November 20, 2015.

Proposal:

In response to informal inquiries with regard to particular projects in progress or envisaged, it is proposed that a brief report regarding the status of Board of Trustees approved projects be submitted, *for information only*, to the Board of Trustees through the Property and Facilities Committee.

Review and Consultation:

The responsibility of the Board of Trustees extends to the oversight of funding, planning, design, construction, maintenance and operation of University buildings and facilities. The date of project establishment in the development process is often separated by years from the date of dedication. Although the process is prolonged, Board interest remains enthusiastic throughout. This Project Status Report is intended to inform interested parties of the status of projects previously approved by the Board of Trustees.

Rationale for Recommendation:

The desire to be responsive to inquiries regarding specific capital projects and the process from conception to completion has prompted the development of a Project Status Report. The current memo is provided, *for information only*, to the Board of Trustees through the Property and Facilities Committee for inclusion on the agenda of the meeting scheduled for November 20, 2015.

PROJECT/PHASE**STATUS****Projects in Planning Stage:**

- Equine Sciences – New Facilities Phase I
- Band Rehearsal Hall Phase 2
- Performing Arts Center
- Auxiliary Services Building
- Risk Management & Safety Facility
- AUM Admissions & Alumni Center

On hold pending funding
On hold pending funding
Initiated June 2015
Initiated September 2015
Initiated September 2015
Initiated September 2015

Projects in Design Stage:

- Pharmaceutical Research Building
- Renovations to the Hill and CDV Residence Halls
- Relocation of Sports Medicine and Other Team Functions from the Coliseum
- Aviation Education Facility
- Graduate Business Education Building
- Gavin Engineering Research Lab Renovation
- School of Nursing Facility
- Academic Classroom & Laboratory Complex
- Arena Volleyball Support Improvements
- Jordan-Hare Stadium Improvements
- Broun Hall Renovation
- Repairs and Renovations to President's Home
- The Auburn Memorial
- Campus Utility System Expansion
- Engineering Achievement Center
- Health Science Sector Infrastructure

Initiation Approved

Initiated June 2007
Initiated June 2010
Initiated February 2012

On hold pending funding
Initiated February 2014
Initiated November 2014
Initiated February 2015
Initiated February 2015
Initiated February 2015
Initiated February 2015
Initiated April 2015
Initiated April 2015
Initiated June 2015
Initiated June 2015
Initiated June 2015
Initiated September 2015

Schematic Design Approved:

- Mell Classroom Building
- Cater Hall Repairs & Renovation Phase II
- Food Animal Research Facility
- Offsite Library Archive Facility

Schematic Design Approved

Approved September 2014
Approved April 2015
Approved September 2015
Approved September 2015

Projects in Construction Stage:

- AUM Residence Hall
- Airport T-Hangars

Approved June 2015
Approved June 2015

Substantially Complete:

- Recycling and Service Support Facility
- Pebble Hill Renovation & Addition
- Samford Park Redevelopment: Phase II
- Cater Hall Repairs & Renovation: Phase I

Approved June 2014
Approved November 2014
Approved February 2015
Approved April 2015

AUBURN MONTGOMERY AND ACADEMIC AFFAIRS

RESOLUTION

PROPOSED MASTERS OF SCIENCE IN APPLIED ECONOMICS

WHEREAS, a Master of Science in Applied Economics is designed to develop the knowledge and skills for a professional in a leadership position in a globally competitive market; and

WHEREAS, the Department of Economics at Auburn University at Montgomery wishes to create a Master of Science in Applied Economics with options in Health Economics and Economics of Government & Law; and

WHEREAS, the proposed program would provide Auburn University at Montgomery with a more comprehensive graduate economics program with collaboration between colleges and departments; and

WHEREAS, the proposed program would enhance enrollment of students by providing them with the opportunity to tailor their studies to their unique career goals; and

WHEREAS, the proposed program would position Auburn University at Montgomery to be more visible and attract more students interested in making themselves more marketable by enhancing their economics exposure and knowledge; and

WHEREAS, the proposed program would not require any additional faculty or resources; and

WHEREAS, the proposal for the Masters of Science in Applied Economics has been endorsed by the College of Public Policy and Justice faculty, the Dean of the College of Public Policy and Justice, the University Graduate Council Committee, the Provost, and the Chancellor.


NOW, THEREFORE, BE IT RESOLVED by the Auburn University Board of Trustees that the proposed Masters of Science in Applied Economics from the College of Public Policy and Justice at Auburn University at Montgomery be approved and submitted to the Alabama Commission on Higher Education for review and approval.



OFFICE OF THE CHANCELLOR

October 19, 2015

TO: Dr. Jay Gogue
President

FROM: John G. Veres, III 
Chancellor

SUBJECT: Proposed Board Agenda Item
Masters of Science in Applied Economics

Please consider including this proposal on the agenda of the November 20, 2015 meeting of the Board of Trustees.

Proposal: Auburn University at Montgomery (AUM) proposes a Master of Science in Applied Economics. This degree includes two options: The Health Economics option and The Economics of Government and Law option. This additional degree program will support the missions of Auburn University at Montgomery and the College of Public Policy and Justice. It is designed to develop the knowledge and skills for a professional in a leadership position in a globally competitive market. The proposed degree will provide students with the opportunity to develop broad knowledge and skills that will enhance their chances of innovative career choices in business, law, medicine, government, non-profits, and international relations, as well as in academic roles.

Some graduates are drawn by the love of the study of economics and the prospect of teaching and writing about economics as a career.

Review and Consultation:

The College of Public Policy and Justice faculty, the Dean of the College of Public Policy and Justice, the University Graduate Council and the Provost, have endorsed this proposal.

The program will not require any additional space or faculty.

Rational for Recommendation:

The proposed Master of Science in Applied Economics will provide students with a degree that matches their own career goals in a globally competitive marketplace, and positions the university and college to become more visible and attract more students. In addition, this proposed program is critical for fulfilling demand for employees with advanced skills in economics.

It is recommended that the proposal be submitted to the Board of Trustees through the Auburn Montgomery Committee and Academic Affairs Committee and placed on the agenda at the meeting scheduled for *November 20, 2015*.

Dr. King and I are available to answer any questions you may have regarding this proposal.

Thank you for your kind attention.

AUBURN MONTGOMERY AND ACADEMIC AFFAIRS

RESOLUTION

PROPOSED BACHELOR OF SCIENCE, BUSINESS ADMINISTRATION
IN ENTREPRENEURSHIP

WHEREAS, a Bachelor of Science Business Administration in Entrepreneurship is designed to develop entrepreneurial knowledge, skills and experiential learning for business professionals holding leadership roles in starting and growing businesses within our constantly changing and globally competitive markets; and

WHEREAS, the Department of Business Administration at Auburn University at Montgomery wishes to introduce a full-fledged program in Entrepreneurship at the undergraduate level; and

WHEREAS, the proposed program would provide Auburn University at Montgomery with a more competitive, market-relevant, comprehensive and inter-disciplinary undergraduate business program with collaboration across disciplines; and

WHEREAS, the proposed program would enhance enrollment of students by providing them with opportunities to develop broad knowledge and skills that will enhance their chances of business ownership, small business management and/or innovative career choices; and

WHEREAS, the proposed program would position Auburn University at Montgomery to be more visible and attract more students interested in making themselves more marketable by enhancing their innovative thinking and knowledge and by creating self-employment through business startups; and

WHEREAS, the proposed program would not require any additional resources or faculty; and

WHEREAS, the request to introduce the new Bachelor of Science Business Administration in Entrepreneurship has been endorsed by the College of Business faculty, the Dean of the College of Business, the College of Business Undergraduate Curriculum Committee, the University Undergraduate Curriculum Committee, the Provost, and the Chancellor.

NOW, THEREFORE, BE IT RESOLVED by the Auburn University Board of Trustees that the proposed Bachelor of Science Business Administration in Entrepreneurship from the College of Business at Auburn University at Montgomery be approved and submitted to the Alabama Commission on Higher Education for review and approval.




AUBURN

MONTGOMERY

OFFICE OF THE CHANCELLOR

October 19, 2015

TO: Dr. Jay Gogue
President

FROM: John G. Veres, III 
Chancellor

SUBJECT: Proposed Board Agenda Item
B.S.B.A. Entrepreneurship

Please consider including this proposal on the agenda of the November 20, 2016, meeting of the Board of Trustees.

Proposal: Auburn University at Montgomery (AUM) proposes a BSBA with a specialization in Entrepreneurship. This program supports the missions of Auburn University at Montgomery and the College of Business. It is designed to develop entrepreneurial knowledge, skills and experiential learning for business professionals holding leadership roles in starting and growing businesses within our constantly changing and globally competitive markets. The proposed degree will provide students with opportunities to develop broad knowledge and skills that will enhance their chances of business ownership, small business management and/or innovative career choices.

Review and Consultation:

The College of Business faculty, the College of Business Undergraduate Curriculum Committee, the Dean of the College of Business, the University Undergraduate Curriculum Committee, and the Provost have endorsed this proposal.

The program will not require any additional space or faculty.

Rationale for Recommendation:

The proposed Entrepreneurship program will provide current students with a degree that matches their own career goals in a competitive marketplace, and positions the university and college to become more visible and attract more students. In addition, this proposed program is critical for fulfilling demand for employees with advanced skills and entrepreneurial thinking.

It is recommended that the proposal be submitted to the Board of Trustees through the Auburn Montgomery Committee and Academic Affairs Committee and placed on the agenda at the meeting scheduled for November 20, 2016.

Dr. King and I are available to answer any questions you may have regarding this proposal.

Thank you for your kind attention.

AUBURN UNIVERSITY AT MONTGOMERY

P.O. Box 244023, Montgomery, AL 36124-4023; Telephone: 334-244-3602; Fax: 334-244-3920

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www.aum.edu

Undergraduate Program:

Degree Title: BSBA in Entrepreneurship

Offering Unit: College of Business, AUM

Credit Hours in Degree: 121 hours

On-Campus Approval: 2015

Board of Trustees Approval:

ACHE Notification: Submission of proposal to ACHE for review and approval to follow Board approval, if obtained.

Effective Term: Fall 2016

Program Outline:

- Required courses (University Core Curriculum and Core Business Courses) (96 hrs.)
- The Entrepreneurship Specialization is interdisciplinary, therefore the degree consists of courses from multiple disciplines. (25 hrs.)

Required Courses (19 hours):

BUSN 3300	New Venture Creation
HRSM 3150	Human Resource Management (WAC)
FINA 3500	Entrepreneurial Finance
BUSN 4000	Creativity and Innovation
MKTG 4410	Buyer Behavior
MNGT 4010	Entrepreneurship and Business Planning (capstone course)

Electives (6 hours - choose any two of the following):

BUSN 4924	Internship: Start-Up Entrepreneurship Internship
FINA 4210	Enterprise Risk Management
HRSM 4600	Employee Recruitment, Selection and Appraisal
MKTG 4380	Retailing
MKTG 4600	Services Marketing
MNGT 4390	Small Business

Program Specific Courses: None

Related Programs: None

Additional Information: This degree program will require no additional resources or faculty.

AUBURN MONTGOMERY AND ACADEMIC AFFAIRS

RESOLUTION

PROPOSED GRADUATE CERTIFICATE IN TECHNOLOGY LEADERSHIP

WHEREAS, the Proposed Graduate Certificate in Technology Leadership will target P-12 teachers, current and aspiring instructional leaders, district and school technology coordinators/directors, media specialists, superintendents, and other educators. This graduate certificate will assist educators with meeting the demands of the 21st century classroom, and more importantly, will improve technology integration into learning by providing decision makers with a Technology Leadership foundation; and

WHEREAS, the Department of Curriculum, Instruction, and Technology at Auburn University at Montgomery wishes to provide a graduate certificate in Technology Leadership; and

WHEREAS, the proposed online graduate certificate would provide Auburn University at Montgomery with a more comprehensive and competitive graduate program; and

WHEREAS, the proposed online graduate certificate would position Auburn University at Montgomery to be more visible and attract more educators interested in making themselves more marketable by developing a foundation in Technology Leadership; and

WHEREAS, the proposed online graduate certificate would serve as a feeder for individuals interested in Auburn University at Montgomery's Master's and Educational Specialist degrees in Instructional Technology; and

WHEREAS, the proposed online graduate certificate will not require any new faculty members or additional course offerings; and


WHEREAS, the request to create this online graduate certificate has been endorsed by the Instructional Technology faculty, the Head of the Department of Curriculum, Instruction, and Technology, the Dean of the College of Education, the Graduate Council, the Provost, and the Chancellor.

NOW, THEREFORE, BE IT RESOLVED by the Auburn University Board of Trustees that the proposed graduate certificate in Technology Leadership from the College of Education at Auburn University at Montgomery be approved and submitted to the Alabama Commission on Higher Education for review as an information item.



OFFICE OF THE CHANCELLOR
October 19, 2015

TO: Dr. Jay Gogue
President

FROM: John G. Veres, III
Chancellor 

SUBJECT: Proposed Board Agenda Item
Graduate Certificate in Technology Leadership

Please consider including this proposal on the agenda of the November 20, 2015 meeting of the Board of Trustees.

Proposal: Auburn University at Montgomery (AUM) proposes to develop a graduate certificate in technology leadership. This graduate certificate will expand our program offerings and allow AUM to offer instructional technology programs that will be more attractive to students and will allow them more flexibility to tailor their advanced studies to meet their unique career goals. This certificate will target P-12 teachers, current and aspiring instructional leaders, district and school technology coordinators/directors, media specialists, superintendents, and other educators. This graduate certificate will assist educators with meeting the demands of the 21st century classroom. More importantly, the certificate will improve technology integration into learning environments by providing decision makers with a technology leadership foundation.

Review and Consultation:

This online graduate certificate was reviewed by Instructional Technology faculty and the Department Head in Curriculum, Instruction, and Technology, the Dean of the College of Education, the Graduate Council, and the Provost.

This graduate certificate will not require any additional resources or faculty members.

Rational for Recommendation:

The proposed graduate certificate would enhance AUM's ability to serve students globally with a totally online graduate certificate in technology leadership. This proposed certificate is critical for fulfilling the supply and demand for employees with advanced skills in technology leadership. In addition, completers interested in pursuing a Master's or Educational Specialist degree in Instructional Technology will have opportunities to utilize electives to meet pre-requisites or credit hours towards completion in these programs.

It is recommended that the proposal be submitted to the Board of Trustees through the Auburn Montgomery Committee and Academic Affairs Committee and placed on the agenda at the meeting scheduled for November 20, 2015.

Dr. King and I are available to answer any questions you may have regarding this proposal.

Thank you for your kind attention.

Graduate Certificate Program:

Certificate Title: Graduate Certificate in Technology Leadership

Offering Unit: College of Education, AUM

Credit Hours in Graduate Certificate: 12 hours

On-Campus Approval: 2015

ACHE Notification: Submission of proposal to ACHE for review and approval to follow Board approval, if obtained.

Effective Date: Fall 2016

Program Outline:

- The Technology Leadership specialization is interdisciplinary; therefore the certificate consists of courses from the College of Education's Instructional Leadership and Instructional Technology programs.

Required Courses: (12 hours)

- FNDS 7200: Designing & Leading 21st Century Learning Environments
- FNDS 6253: Coordinating Technology
- LEAD 6500: The Role of the Instructional Leader in Technology
- FNDS 7500: Trends, Issues, & Ethics in Technology

Electives: (Not Applicable)

Program Specific Courses: Yes (Instructional Technology and Instructional Leadership)

Related Programs; Master's of Art and Educational Specialist degrees in Instructional Technology and Instructional Leadership Master's degree program

Additional Information: This graduate certificate will not require any additional resources or faculty.

AUBURN MONTGOMERY COMMITTEE AND ACADEMIC AFFAIRS

RESOLUTION

PROPOSED GRADUATE CERTIFICATE IN ONLINE TEACHING AND LEARNING

WHEREAS, the Proposed Graduate Certificate in Online Teaching and Learning will target P-12 teachers and instructional leaders developing online programs, instructional designers, human resources professionals, training and professional development managers in government and the private sector, distance education or online learning administrators, department heads that evaluate distance education courses in higher education institutions, or any individual preparing for or pursuing a leadership role in distance learning; and

WHEREAS, the Department of Curriculum, Instruction, and Technology at Auburn University at Montgomery wishes to provide a graduate certificate in Online Teaching and Learning; and

WHEREAS, the proposed online graduate certificate would provide Auburn University at Montgomery with more comprehensive and competitive graduate programs; and

WHEREAS, the proposed online graduate certificate would enhance enrollment of students by providing them with the opportunity to tailor their advanced studies to their unique career goals associated with developing and accessing online instruction; and

WHEREAS, the proposed online graduate certificate would position Auburn University at Montgomery to be more visible and attract more educators interested in making themselves more marketable by developing a foundation in online instruction; and

WHEREAS, the proposed online graduate certificate option would serve as a feeder for individuals interested in Auburn University at Montgomery's Master's and Educational Specialist degrees in Instructional Technology; and

WHEREAS, the proposed online graduate certificate will not require any new resources or faculty; and

WHEREAS, the request to create this online graduate certificate has been endorsed by the Instructional Technology faculty, the Head of the Department of Curriculum, Instruction, and Technology, the Dean of the College of Education, the Graduate Council, the Provost, and the Chancellor.

NOW, THEREFORE, BE IT RESOLVED by the Auburn University Board of Trustees that the proposed graduate certificate in Online Teaching and Learning from the College of Education at Auburn University at Montgomery be approved and submitted to the Alabama Commission on Higher Education as an information item.



AUBURN

MONTGOMERY

OFFICE OF THE CHANCELLOR

October 19, 2015

TO: Dr. Jay Gogue
President

FROM: John G. Veres, III
Chancellor 

SUBJECT: Proposed Board Agenda Item
Graduate Certificate in Online Teaching and Learning

Please consider including this proposal on the agenda of the November 20, 2015 meeting of the Board of Trustees.

Proposal: Auburn University at Montgomery (AUM) proposes to develop a Graduate Certificate in Online Teaching and Learning. This graduate certificate will expand our program offerings and allow AUM to offer instructional technology programs that will be more attractive to students and will allow them more flexibility to tailor their advanced studies to meet their unique career goals. This certificate will target P-12 teachers and instructional leaders developing online programs, instructional designers, human resources professionals, training and professional development managers in government and the private sector, distance education or online learning administrators, department heads that evaluate distance education courses in higher education institutions, or any individual preparing for or pursuing a leadership role in distance learning. Benefits of completing the graduate certificate will include earning transferrable college credit, utilization of a variety of current and emerging distance learning technologies, and evaluating/managing online programs.

Review and Consultation:

The online graduate certificate was reviewed by Instructional Technology faculty and the Department Head in Curriculum, Instruction, and Technology, the Dean of the College of Education, the Graduate Council, and the Provost.

The graduate certificate will not require any additional resources or faculty members.

Rational for Recommendation:

The proposed graduate certificate would enhance AUM's ability to serve students globally with a totally online graduate certificate in online teaching and learning. This proposed certificate is critical for fulfilling the supply and demand for employees with advanced skills in instructional technology. In addition, completers interested in pursuing a Master's or Educational Specialist degree in Instructional Technology will have opportunities to utilize electives toward meeting prerequisites or credit hours for completion of these programs offered at AUM.

It is recommended that the proposal be submitted to the Board of Trustees through the Auburn Montgomery Committee and Academic Affairs Committee and placed on the agenda at the meeting scheduled for *November 20, 2015*.

Dr. King and I are available to answer any questions you may have regarding this proposal.

Thank you for your kind attention.

AUBURN UNIVERSITY AT MONTGOMERY

P.O. Box 244023, Montgomery, AL 36124-4023; Telephone: 334-244-3602; Fax: 334-244-3920

Graduate Certificate Program:

Certificate Title: Graduate Certificate in Online Teaching & Learning

Offering Unit: College of Education, AUM

Credit Hours in Graduate Certificate: 12 hours

On-Campus Approval: 2015

ACHE Notification: Submission of proposal to ACHE for review and approval to follow Board approval, if obtained.

Effective Date: Fall 2016

Program Outline:

- Required courses are core or elective course options offered in the Instructional Technology Master's and Educational Specialist degree programs.

Required Courses: (12 hours)

- FNDS 6010: Innovations in E-Learning
- FNDS 7400: Principles of Teaching at a Distance
- FNDS 7300: Digital & Interactive Media Design
- FNDS 6243: Instructional Design

Electives (Not Applicable)

Program Specific Courses: Yes (Instructional Technology Program)

Related Programs; Master's of Art and Educational Specialist degree programs in Instructional Technology.

Additional Information: This graduate certificate will not require any additional resources or faculty.

ACADEMIC AFFAIRS COMMITTEE

RESOLUTION

PROPOSED BACHELOR OF SCIENCE DEGREE IN APPLIED BIOTECHNOLOGY

WHEREAS, the College of Agriculture currently offers academic programs that support the study of biotechnology for the use and improvement of plants, animals, and micro-organisms; and

WHEREAS, the College proposes to offer a Bachelor of Science degree program in Applied Technology that would provide opportunities for students to acquire the interdisciplinary knowledge and skills necessary for graduate study or professional careers in the biotechnology, agricultural, or pharmaceutical industries; and

WHEREAS, Auburn University would be the first institution in Alabama to offer such a degree program; and

WHEREAS, the proposed degree program would be taught by existing faculty members and would not require any additional resources or space; and

WHEREAS, the request to create this degree program has been endorsed by the Interim Dean of the College of Agriculture, the University Curriculum Committee, the Provost, and the President.

NOW, THEREFORE, BE IT RESOLVED by Auburn University's Board of Trustees that the proposed Bachelor of Science in Applied Biotechnology be approved and submitted to the Alabama Commission on Higher Education for review and approval.




AUBURN UNIVERSITY

OFFICE OF THE PROVOST
AND VICE PRESIDENT FOR
ACADEMIC AFFAIRS

October 15, 2015

MEMORANDUM TO: Jay Gogue
President

FROM: Timothy R. Boosinger 
Provost and Vice President for Academic Affairs

SUBJECT: Agenda Item for the Board of Trustees –
Proposed Bachelor of Science in Applied Biotechnology

I am writing to request that the following item be added to the Board of Trustees' agenda for the **November 20, 2015** meeting.

Proposal: The College of Agriculture is proposing the establishment of a new interdisciplinary degree program in Applied Biotechnology (CIP 26.1201).

Review and Consultation: Faculty in the Department of Entomology and Plant Pathology initiated this proposal to establish a new degree program in Applied Biotechnology. The proposed interdisciplinary degree will provide students with the theoretical background and practical laboratory experience necessary for careers in the biotechnology, agricultural, and pharmaceutical industries. The program will also prepare students interested in pursuing graduate studies in the applications of biotechnology for the use and improvement of plants, animals, and micro-organisms.

If approved, the College of Agriculture will become the first institution in Alabama to offer an undergraduate degree in Applied Biotechnology. The proposed degree does not require any additional resources or space and will be taught by existing faculty within the College of Agriculture.

Recommendation: It is recommended that the Board approve the proposed Bachelor of Science in Applied Biotechnology. The proposed degree was reviewed and approved by Auburn University's Curriculum Committee in Fall 2015, and has been approved by both the College of Agriculture and the Provost's Office. If approved by the Auburn University Board of Trustees, the proposed option will be forwarded to the Alabama Commission on Higher Education for review and approval.

MEMO

Date: October 5, 2015

To: Timothy Boosinger
Provost and Vice-President for Academic Affairs

Through: Constance Relihan
Associate Provost for Undergraduate Studies

Through: Dr. Arthur Appel
Interim Dean, College of Agriculture

From: Dr. Nannan Liu
Professor and Chair, Department of Entomology and Plant Pathology

Subject: Item for the Board of Trustees – Establishment of a BS Degree in Applied Biotechnology

We are writing to request that the following item be added to the Board of Trustees' agenda for their **November 20, 2015** meeting.

Proposal: The Department of Entomology and Plant Pathology and College of Agriculture are proposing to develop a new Bachelor of Science degree program in Applied Biotechnology (CIP 26.1201). This new interdisciplinary degree program will be administrated by the Department of Entomology and Plant Pathology, but will receive instructional support from several departments in the College of Agriculture. Courses in the biological sciences are also an important part of the proposed program. If approved by the Offices of the Provost and President, the proposed program would be forwarded to Auburn University's Board of trustees for review and approval.

Review and Consultation: The proposed establishment of the BS in Applied Biotechnology reflects the rapid growth of the biotechnology industry with applications in agriculture, pharmaceuticals, and medicine. The degree will prepare undergraduate students to meet the needs of biotechnology companies in the food and agricultural sector, will assist students in developing the specialized skills and acquiring the specialized knowledge for future work in this developing scientific field, and will prepare students for careers or further graduate studies in agriculture, biological sciences, and biotechnology. The proposal was reviewed by the Auburn University Curriculum Committee, the College, and the Department and received approval in September 2015.

Recommendation: It is recommended that the interdisciplinary BS in Applied Biotechnology be approved and forwarded to Auburn University's board of Trustees for their review and approval.

301 FUNCHESS HALL
AUBURN, AL 36849-5413

TELEPHONE:
334-844-5006

FAX:
334-844-5005

Biotechnology B. S. Degree
Department of Entomology and Plant Pathology
College of Agriculture
Auburn University

Proposed BS in Applied Biotechnology Curriculum Model

Freshman			
Fall	Hours	Spring	Hours
MATH 1130 Pre-Calculus Trigonometry	3	BIOL 1020 Principles of Biology & BIOL 1021 Principles of Biology Laboratory	4
CHEM 1030 Fundamental Chemistry I	3	CHEM 1040 Fundamental Chemistry I	3
CHEM 1031 Fundamental Chemistry I Laboratory	1	CHEM 1041 Fundamental Chemistry I Laboratory	1
ENGL 1100 English Composition I	3	ENGL 1120 English Composition II	3
AGBT 1000 Applied Biotechnology	2	Core Humanities (Fine Arts)	3
COMM 1000 Public Speaking	3		
	15		14
Sophomore			
Fall	Hours	Spring	Hours
BIOL 1030 Principles of Biology & BIOL 1031 Principles of Biology Laboratory	4	CHEM 2030 Survey of Organic Chemistry	3
STAT 2510 Statistics for Biological and Health Sciences	3	CSES 2040 Basic Soil Science or ENTM PLPA 2000 Pest, Pathogens, and People	4/3
ECON 2020 Principles of Microeconomics	3	PHYS 1000 Fundamentals of Physics	4
Core Humanities (English Lit)	3	Core History I	3
Free electives	2	Free electives	2
	15		15/16
Junior			
Fall	Hours	Spring	Hours
BIOL 3000 Genetics or *CSES 5100 Plant Genetics	4	PLPA 3000 General Plant Pathology or ENTM 3040 General Entomology or CSES 3120 Principles of Weed Science	4
BIOL 3100 Plant Biology or BIOL 3200 General Microbiology or *BIOL 3020 Genomic Biology	4	ANSC 3400 Animal Nutrition or ANSC 3610 Animal Growth and Development	4
BCHE 3200 Principles of Biochemistry	3	AGBT 3100 Biotechnology I	4
Core History II	3	Core Humanities	3
Free electives	2		
	16		15
Summer			
AGBT 5920 Internship	3		
Senior			
Fall	Hours	Spring	Hours
AGBT 4100 Biotechnology II	4	Plant or Animal Science core electives	10
Plant or Animal Science core electives	11	Core Social Science	3
		ENTM/PLPA 4950 Senior Seminar	1
		UNIV 4AA0 University Graduation	0
	15		14
Total Hours: 122			

Six credits of advanced ROTC can be substituted for free electives

CHEM 1030/1030 and 1040/1041 sequence can substitute for CHEM 1110/1111 and 1120/1121.

*Both CSES 5100 and BIOL 3020 may not both be taken for credit.

ACADEMIC AFFAIRS COMMITTEE

RESOLUTION

PROPOSED ONLINE BACHELOR OF COMPUTER SCIENCE DEGREE PROGRAM

WHEREAS, the Department of Computer Science and Software Engineering in the Samuel Ginn College of Engineering currently offers an on-campus program of study leading to the Bachelor of Science in Computer Science; and

WHEREAS, the Department proposes to leverage the expertise already in place for this program to add a fully online undergraduate program of study in Computer Science that would enable qualified individuals with prior college credits to complete their degrees and gain advanced knowledge and marketable skills; and

WHEREAS, the proposed degree program will be offered in concentrated, eight-weeks terms to enable students to master course materials in a focused and expeditious way; and

WHEREAS, the addition of this fully online Bachelor of Computer Science program supports the University's strategic goal of expanding online enrollment opportunities for students who have accumulated some college credits without yet completing a bachelor's degree; and

WHEREAS, the addition of this program will also help to meet increasing demand for qualified professionals in the fields of software development and applications; and

WHEREAS, the additional instructional resources needed for this program will be offset by anticipated tuition revenues; and

WHEREAS, the proposed online Bachelor of Computer Science degree program has been endorsed by the Dean of the Samuel Ginn College of Engineering, the University Curriculum Committee, the Provost, and the President.

NOW, THEREFORE, BE IT RESOLVED by Auburn University's Board of Trustees that the proposed online Bachelor of Computer Science program be approved and submitted to the Alabama Commission on Higher Education for review and approval.



AUBURN UNIVERSITY

OFFICE OF THE PROVOST
AND VICE PRESIDENT FOR
ACADEMIC AFFAIRS

October 15, 2015

MEMORANDUM TO: Jay Gogue
President

FROM: Timothy R. Boosinger *Tim R Boosinger*
Provost and Vice President for Academic Affairs

SUBJECT: Agenda Item for the Board of Trustees –
Proposed Bachelor of Computer Science

I am writing to request that the following item be added to the Board of Trustees' agenda for the **November 20, 2015** meeting.

Proposal: The Samuel Ginn College of Engineering is proposing establishment of a new online degree program in Computer Science (CIP 11.0701) to be called the Bachelor of Computer Science.

Review and Consultation: Faculty in the Department of Computer Science and Software Engineering initiated this proposal to establish a new online undergraduate degree program in Computer Science. The proposed degree utilizes on-campus courses in the existing Bachelor of Science Degree in Computer Science, and will provide non-traditional students with some college an opportunity to complete their degree or those with a bachelor's degree already to pursue a second bachelor's degree.

The proposal supports the University's Strategic Goal to expand undergraduate enrollment through offering fully online distance education degree programs. Since 2013, the University has engaged with Everspring to identify and develop, through careful market research, academic opportunities for non-traditional students to complete their degrees online. This proposal represents one of three programs currently under development. Any additional resources required to administer the program will be provided by the department using anticipated tuition revenues.

Recommendation: It is recommended that the Board approve the proposed Bachelor of Computer Science. The proposed degree was reviewed and approved by Auburn University's Curriculum Committee in Fall 2015, and has been approved by both the Samuel Ginn College of Engineering and the Provost's Office. If approved by the Auburn University Board of Trustees, the proposed option will be forwarded to the Alabama Commission on Higher Education for review and approval.



AUBURN UNIVERSITY

SAMUEL GINN
COLLEGE OF ENGINEERING

November 7, 2015

TO: Timothy Boosinger
Provost and Vice-President for Academic Affairs

THROUGH: Constance Relihan
Associate Provost for Undergraduate Studies

THROUGH: Chris Roberts
Dean, Samuel Ginn College of Engineering

FROM: Kai Chang
Chair, Department of Computer Science and Software Engineering

SUBJECT: Item for the Board of Trustees – Establishment of the Bachelor of Computer Science degree program

We are writing to request that the following item be added to the Board of Trustees' agenda for their **November 20, 2015** meeting.

Proposal: The Department of Computer Science and Software Engineering within the Samuel Ginn College of Engineering is proposing the establishment of the **Bachelor of Computer Science (BCS)** with CIP code 11.0701. If approved by the Offices of the Provost and the President, the proposed program establishment would be forwarded to Auburn University's Board of Trustees for review and approval.

Review and Consultation: The proposed establishment of the Bachelor of Computer Science degree is a result of the department's desire to offer a high-quality on-line computer science program as a completer or second bachelor's degree. All computer science courses for the program will be available on-line. The existing on-campus degree program offered by the department is the Bachelor of Science in Computer Science (BSCS) with CIP Code 11.0101. The proposal was reviewed by Auburn University's Curriculum Committee and received its approval in Fall 2015.

Recommendation: It is recommended that the establishment of the program be approved, and forwarded to Auburn University's Board of Trustees for review and approval.

**Bachelor of Computer Science (CPSC) Curriculum
2016-17**

Term	Course 1	Course 2
1	CPSC 1213 Introduction to Computer Science I (3)	CPSC 3243 Discrete Structures (3)
2	CPSC 1223 Introduction to Computer Science II (3)	CPSC 3303 Computer Organization (3)
3	CPSC 1233 Data Structures (3)	CPSC 4733 Computer Ethics (3)
4	CPSC 3273 Algorithms I (3)	CPSC 2713 Software Construction Fundamentals (3)
5	CPSC 3283 Algorithms II (3)	CPSC 3333 Operating Systems(3)
6	CPSC 3353 Computer Networks I (3)	CPSC 5123 Database I (3)
7	CPSC 3703 Software Engineering (3)	CPSC 5133 Database II (3)
8	CPSC 5333 Mobile Application Development I(3)	CPSC 5203 Web Development I (3)
9	CPSC 5213 Web Development II (3)	CPSC Elective (3)
10	CPSC 5343 Mobile Application Development II (3)	CPSC Elective (3)

1. This is a completor or 2nd Bachelor's degree program.
2. The CPSC courses are offered completely on-line in 8-week terms (5 terms/year).
3. The number of credit hours for each course is indicated in parentheses after the name.
All courses are three credit hour courses.
4. If taken as a first bachelor's degree, the total number of credit hours is 120. The core and general studies requirements can be satisfied by acceptable transfer credit, using standard university policies for accepting transfer credit as is used for the on-campus CSCI program, or by taking the Auburn University courses, either on campus or on-line. If taken as a second bachelor's degree, only the CPSC courses indicated above are required.
5. For first bachelor's degree students, courses for CPSC Elective and Core Science Sequence must be chosen in accordance with CPSC degree policies and approved course listings. Students must consult with the CPSC Academic Advisor when selecting these courses. For first bachelor's students, the Humanities and Social Science courses must be chosen from the set of courses designated as Humanities or Social Sciences in the Auburn University Core Curriculum.

Math (Core)

- 4 MATH1610 Calculus I
3 STAT3010 Probability and Statistics

Composition and Humanities (Core)

- 3 ENGL1100 English Comp I
3 ENGL1120 English Comp II
3 ENGL2200 World Lit I
3 ENGL2210 World Lit II
3 Core Fine Art
3 Additional core humanities

Science (Core)

- 4 Core Science Sequence I
4 Core Science Sequence II

Social Science (Core)

- 3 Core Social Science Group I
3 Core Social Science Group II
3 Core History I
3 Core History II

Other

- 3 COMM 1000 Public Speaking
12 Free Electives (including ROTC)

TOTAL 120 SEMESTER HOURS

ACADEMIC AFFAIRS COMMITTEE

RESOLUTION

PROPOSED ONLINE OPTION FOR REGISTERED NURSES SEEKING
THE BACHELOR OF SCIENCE IN NURSING

WHEREAS, the School of Nursing currently offers through on-campus instruction a program of study leading to the Bachelor of Science in Nursing; and

WHEREAS, demand for licensed nurses holding this professional credential is projected to rise sharply over the next decade, leading many current Registered Nurses with Associate degrees to seek further education in their field; and

WHEREAS, it is feasible for the School of Nursing to add an option to the current BSN program that would allow current Registered Nurses to complete a customized, online bachelor's degree program; and

WHEREAS, establishing such an online pathway to the BSN for current Registered Nurses would support the University's strategic goal of expanding online enrollment opportunities for students who have accumulated some college credits without yet completing a bachelor's degree; and

WHEREAS, the request to add an online option, customized for Registered Nurses, to Auburn's existing BSN program has been endorsed by the Dean of the School of Nursing, the University Curriculum Committee, the Provost, and the President.

NOW, THEREFORE, BE IT RESOLVED by Auburn University's Board of Trustees that the proposed online option for Registered Nurses seeking the Bachelor of Science in Nursing be approved and submitted to the Alabama Commission on Higher Education for review and approval.



AUBURN UNIVERSITY

OFFICE OF THE PROVOST
AND VICE PRESIDENT FOR
ACADEMIC AFFAIRS

October 15, 2015

MEMORANDUM TO: Jay Gogue
President

FROM: Timothy R. Boosinger *Tim R. Boosinger*
Provost and Vice President for Academic Affairs

SUBJECT: Agenda Item for the Board of Trustees –
Proposed Online Option for Registered Nurses seeking a Bachelor
of Science in Nursing

I am writing to request that the following item be added to the Board of Trustees' agenda for the **November 20, 2015** meeting.

Proposal: It is recommended that the Board approve the proposed online RN to BSN Program from the School of Nursing.

Review and Consultation: The School of Nursing proposes to initiate the University's first fully online degree program which will serve qualified registered nurses interested in pursuing a Bachelor of Science degree in Nursing.

The proposal supports the University's Strategic Goal to expand undergraduate enrollment through offering fully online distance education degree programs. Since 2013, the University has engaged with Everspring to identify and develop, through careful market research, academic opportunities for non-traditional students to complete their degrees online. This proposal represents the first of three programs under development.

Creating an online RN to BSN program will enable the School of Nursing to offer its highly competitive degree program to current and future nurses, providing economic development for the state of Alabama and addressing a national demand for qualified nurses with baccalaureate degrees. As stated in Dean Newschwander's request, approximately 40% of current nurses hold a BS degree, with projected increases in demand for nurses holding this professional credential.

Recommendation: It is recommended that the Board approve the proposed online RN to BSN Program. The proposed degree was reviewed and approved by Auburn University's Curriculum Committee fall 2015, and has been approved by both the School of Nursing and the Provost's Office. If approved by the Auburn University Board of Trustees, the proposed degrees will be forwarded to the Alabama Commission on Higher Education (ACHE) for review and approval.



SCHOOL OF NURSING

TO: Timothy Boosinger
Provost and Vice-President for Academic Affairs

THROUGH: Constance Relihan *C. Relihan*
Associate Provost for Undergraduate Studies

THROUGH: Gregg Newschwander *G. Newschwander*
Dean, School of Nursing

FROM: Francine Parker *Francine Parker*
Associate Dean for Academic Affairs
School of Nursing

DATE: September 21, 2015

SUBJECT: Item for the Board of Trustees - Establishment of an online RN to BSN Program

We are writing to request that the following item be added to the Board of Trustees' agenda for the November 20, 2015 meeting.

Proposal: The School of Nursing is proposing to add an online RN to BSN curriculum option in the Bachelor of Science in Nursing degree. If approved by the Offices of the Provost and the President, the proposed program would be forwarded to the Auburn University Board of Trustees for review and approval.

Justification and Review: Offering an RN to BSN curriculum online is consistent with Auburn University's 2013-2018 Strategic Plan, Priority 1, Goals 3A and 3B to offer fully online undergraduate degree completion programs in a small number of fields identified through market research. Auburn University, along with Everspring, evaluated potential online undergraduate completion programs. Based on the results of the evaluation, a RN to BSN program was rated as the second highest in demand among potential students and employers. Evaluation of the financial viability of the program indicates a positive net cash flow by the third year of program implementation. In *The Future of Nursing* report, the Institute of Medicine called for increasing the number of baccalaureate-prepared nurses in the workforce to 80% by 2020. Currently, approximately 40% of licensed nurses hold a baccalaureate degree in nursing. The RN to BSN program proposal was reviewed and approved by the Auburn University School of Nursing Curriculum Committee and the Auburn University Curriculum Committee.

Recommendation: It is recommended that establishment of an online RN to BSN program be approved and forwarded to the Auburn University Board of Trustees for review and approval.

107 MILLER HALL

AUBURN, AL 36849-5505

TELEPHONE:

334-844-5665

FAX:

334-844-4177

www.nursing.auburn.edu

www.auburn.edu

Proposed Curriculum for Auburn University RN to BSN Program

Fall Semester (1)	Credit Hours	Spring Semester (2)	Credit Hours	Summer Semester (3)	Credit Hours
NURS 3813-Holistic Nursing Pathophysiology and Health Assessment	6	NURS 3833-Nursing Informatics and Evidence-Based Practice*	6	NURS 4843-Transition to Professional Nursing Practice*	6
NURS 3843- Formation of Professional Nursing Practice	5	NURS 4833-Leadership and Management in Professional Nursing	3	NURS 4853- Clinical Prevention and Population Health*	5
Total Hours	11		9		11

Program of study is a cumulative total of 31 hours

*These courses include professional practice projects

ACADEMIC AFFAIRS COMMITTEE

RESOLUTION

PROPOSED NEW ED.S. OPTION IN
COLLABORATIVE TEACHER SPECIAL EDUCATION

WHEREAS, the Department of Special Education, Rehabilitation, and Counseling in the College of Education currently offers a graduate program of study leading to the Master of Science in Collaborative Teacher Special Education for teachers who serve students with disabilities in grades K-12; and

WHEREAS, the College of Education also offers the Education Specialist (Ed.S.) degree—designed for those who seek further graduate training beyond a Master’s degree—with options in many areas but with none, to date, in the area of Collaborative Teacher Special Education; and

WHEREAS, adding an option in Collaborative Teacher Special Education to the existing Ed.S. degree would enable qualified individuals to pursue advanced teaching, service, and leadership positions in Special Education and related fields; and

WHEREAS, the request to add an Ed.S. option in Collaborative Teaching Special Education has been endorsed by the Dean of the College of Education, the Graduate Council, the Provost, and the President.

NOW, THEREFORE, BE IT RESOLVED by Auburn University’s Board of Trustees that the proposed option in Collaborative Teacher Special Education within the existing Ed.S. degree program be approved and submitted to the Alabama Commission on Higher Education for review and approval.

EdS in Special Education, Collaborative Education Specialist

Outcomes and Assessment Methods:

The overall purpose of the Special Education, Collaborative Education Specialist (EdS) program is to provide advanced training and leadership experiences to equip and prepare current and future leaders in the field of special education. The expected student outcomes of the Special Education-Collaborative Education Specialist (EdS) program are listed below and cross-referenced with the State of Alabama teacher certification requirements where appropriate.

This graduate level program will provide special education professionals with specialized training to prepare them to be effective local, state, or federal leaders in the field (e.g., local lead teachers, district special education coordinators, state special education specialists, federal team members).

Goal 1 - Effective Communication

1. Students will effectively communicate their knowledge of special education in a variety of modalities and with a number of audiences.
2. Students will demonstrate their understanding of current information and knowledge in the field of special education by clearly and effectively sharing their knowledge with others.

Goal 2 - Information Literacy

1. Students will indicate information literacy in the field of special education and demonstrate mastery of program content through maintaining a 3.25 GPA in all courses (290-3-3.52(3)5a).
2. Students will access information and critically review and evaluate literature in the field to demonstrate an awareness and understanding of the special education field. They will earn a passing score on written comprehensive assessment documenting mastery of the curriculum (290-3-3.52(3)5c).

Special Admission / Continuation Requirements:

The admission requirements for the proposed education specialist program in special education-collaborative education include:

- Having a GPA requirement of 3.25 on a 4.0 scale for all coursework taken above the baccalaureate level (290-3-3-.52 (3)(b)(4)(a));
- Submitting three letters of reference;
- Completing a writing sample of professional intent in the field of special education;
- Having related experience in teaching and/or leadership in education, according to one of the following (290-3-3-.52(1) (a)):
 1. a master's degree and Alabama Class A teacher certification (or its equivalent from another state) in special education;
 2. a master's degree and Alabama Class A teacher certification (or its equivalent from another state) in general education (290-3-3-.52(3)(b)(1)); (290-3-3-.52(3)(b)(4)(d));
 3. a master's degree and Alabama Class A teacher certification (or its equivalent from another state) in educational leadership (290-3-3-.52(3)(b)(1)); (290-3-3-.52(3)(b)(4)(d)); and
- Meeting the Praxis II requirements of the Alabama Prospective Teacher Testing Program (APTTP) (290-3-3-.52(3)(b) (5));.

Program Curriculum:

The coursework degree requirements for the proposed Special Education, Collaborative Education Specialist (EdS) program is the completion of a minimum of 30 semester hours beyond the master's degree which will include a core set of courses in special education totaling 15 semester hours, or one-

half of the program (290-3-3-.52. (3)(a)(1)) and (290-3-3-.52.(3)(b)(c)). The other half of this program will be comprised of 15 semester hours of a concentration area, to be chosen by the student, with advisor guidance. Students have the option of completing coursework to obtain a graduate certificate available within the Department of Special Education, to meet the 15 hour concentration requirements.

RSED 7420/6	Research in Specialization	3 c.h.
RSED 7430/6	Research into Practice	3 c.h.
RSED 8030	Disabilities and Professional Issues	3 c.h.
RSED 8050/8056	Disabilities and the Law	3 c.h.
RSED 8950/8956	Seminar-Supervision & Administration	3 c.h.
* RSED 7910/7916	Practicum	3 c.h.

Core Coursework Special Education SUBTOTAL HOURS 15
(for students certified in special education)

Core Coursework Non-Special Education SUBTOTAL HOURS
(*for students certified in areas other than special education) 18

** Concentration Coursework (Advisor Approved)
minimum SUBTOTAL HOURS 15

Coursework Special Education PROGRAM TOTAL 30
(for students certified in special education)
15 hours in special education core coursework + 15 hours concentration coursework)

OR

Coursework Non-Special Education PROGRAM TOTAL
(for students certified in areas other than special education) 33
18 hours special education core coursework + concentration coursework)


**Concentration Coursework. In addition to core coursework requirements, an additional minimum of 15 semester hours of advisor approved electives must be taken for the remaining credit hour requirements for the education specialist program. Students may choose to complete this concentration requirement by fulfilling the requirements of one of the graduate certificate options available within the Department of Special Education, Rehabilitation, and Counseling. Completion of graduate certificate programs, in addition to the education specialist program requirements, will provide students with another exiting credential (i.e., graduate certificate) at the conclusion of their programs; however, it must be noted that the graduate certificate programs typically require slightly more than 15 hours.



AUBURN UNIVERSITY
OFFICE OF THE PRESIDENT

October 22, 2015

MEMORANDUM TO: President Jay Gogue

FROM: Donald L. Large, Jr. 

SUBJECT: Board of Trustees Agenda Item

- Auburn University Endowment Portfolio Update

PROPOSAL:

It is proposed that the Institutional Advancement Committee of the Board of Trustees be presented an update from endowment manager, Prime Buchholz who provides management consulting services for Auburn University and the Auburn University Foundation endowments.

BACKGROUND AND INFORMATION:

Auburn University contracts with the Auburn University Foundation to manage the university's endowment portfolio. While maintaining its fiduciary responsibility for ownership of the Auburn University endowments by establishing investment and spending policies, the Board of Trustees delegates authority to the Auburn University Foundation for the day-to-day management of the endowment portfolio. This includes development of investment strategies, tactical allocation among approved asset classes, strategies within asset classes, and investment manager selection and termination. In order to facilitate communication and reporting between the Auburn University Board of Trustees and the Auburn University Foundation Investment Committee, a member of the Auburn University Board serves on the Auburn University Investment Committee. Attachment 1 provides various summary information regarding goals and responsibilities of the Endowment Investment process.

RATIONALE FOR RECOMMENDATION:

The Board of Trustees should periodically receive reports from the university endowment manager. We are recommending the November 2015 meeting as an appropriate opportunity for the proposed reporting.

pah

c: Mr. Grant Davis



ENDOWMENT INVESTMENT REVIEW

NOVEMBER 20, 2015

Long-range Goals



- ❑ To earn a total investment return, with prudent levels of risk, which maintains the purchasing power of the endowment and supports the endowment's mission.
- ❑ To provide consistent annual payouts in support of the university's programs.

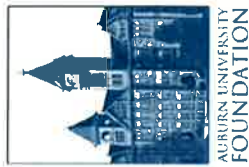
Investment Fund Responsibility Matrix



Auburn University Foundation Investment Committee:

- ❑ Develop and recommend Investment and Spending Policies
- ❑ Evaluate and select Investment Consultant
- ❑ Approve Asset Allocation policy changes
- ❑ Approve investment managers and custodian changes
- ❑ Monitor investment performance and liquidity and report to the Board

Investment Fund Responsibility Matrix (cont'd)



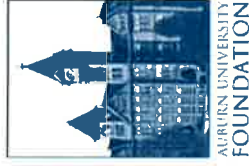
Investment Consultant, Prime Buchholz (hired 2003):

- ☐ Provide market overview regarding investment opportunities/risks
- ☐ Recommend Investment Policy and Asset Allocation changes
- ☐ Conduct due diligence on current and prospective investment managers
- ☐ Evaluate fund and manager performance, maintain manager watch list, and report to the Investment Committee
- ☐ General support to the committee and Investment Office
- ☐ Primary contact: Ben Riordan

Investment Fund Responsibility Matrix (cont'd)

Auburn University Foundation Board:

- Approve Investment Policy and Spending Policy as recommended by the Investment Committee
- Receive periodic reports from the Investment Committee regarding Fund investment performance



Appendix I: AUF Investment Committee Members



Charles D. Miller, Chair, Birmingham, Ala.



- ❑ has served as executive VP and CFO for Harbert Management Corp. since 2002; joined HMC in 1994.
- ❑ manages all fundraising and investor relations operations, along with credit and treasury functions, across HMC.
- ❑ has served in various treasury and financial management roles, including treasurer, CFO, and director of corporate acquisitions.
- ❑ completed the Wharton Executive Program on Financial Management at the University of Pennsylvania.

Michael A. McLain (Mike), Vice Chair, Atlanta, Ga.



- ❑ currently CEO and managing partner of ICON Investment Partners.
- ❑ previously served as president, CEO and director of Aearo Technologies; served as president of DowBrands Europe for three years and was brought back to lead its turnaround.
- ❑ serves as a director of Playcore and Timex, chair of the Porex Corp. Board, and executive chair of Thermadyne.

Appendix I: AUF Investment Committee Members (cont'd)



Melanie Whatley Barstad, Southlake, Texas



- ❑ retired as president of the Women's Health Initiatives for the Medical Devices and Diagnostics sector of Johnson & Johnson.
- ❑ previously served as president of Acute Care for Johnson & Johnson Health Care Systems Inc., co-chaired the Coalition to Protect America's Health Care, was and a board member of the Assoc. of periOperative Registered Nurses Foundation.

Cheryl L. Casey, Fort Lauderdale, Fla.



- ❑ has spent her 30-year career in financial services.
- ❑ currently serves as senior VP with Dreyfus Investments.
- ❑ previously held VP positions with Nuveen Investments, Putnam Investments, Evergreen Investments, and MainStay Investments.
- ❑ is a Certified Financial Planner (CFP), fully licensed financial professional, and member of both the Financial Planning Assoc. and the Stock and Bond Club of Fort Lauderdale.

Appendix I: AUF Investment Committee Members (cont'd)



Joe W. Forehand, Dallas, Texas



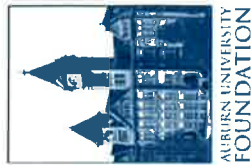
- ❑ led Accenture through a period of significant change and growth as CEO from 1999 to 2004.
- ❑ currently serves on the Aricent Board of Directors and is a senior advisor for Kohlberg Kravis Roberts & Co.
- ❑ recipient of the Carl S. Sloane Award for Excellence in Management Consulting, the Morgan Stanley Leadership Award for Global Commerce, and Captains of Industry Award from the Institute of Industrial Engineers.

Benny M. LaRussa Jr., Birmingham, Ala.



- ❑ is founder and CEO of Sterling Capital Management.
- ❑ joined Azalea Capital in 2008 as a general partner; actively involved with the firm's investing activities.
- ❑ chairs The Joseph S. Bruno Charitable Foundation; serves on the board of Jack's Family Restaurants Inc.; St. Vincent's Hospital Health Sys.; Sunbelt Chemicals Corp.; Security Engineers Inc.; Orbital Tool Technologies; First Commercial Bank and the Crippled Children's Foundation.

Appendix I: AUF Investment Committee Members (cont'd)



Wayne T. Smith, AU Board of Trustees, At-Large (Trustee Liaison), Franklin, Tenn.



- ❑ chairman, president and CEO of Community Health Systems, Inc.
- ❑ currently chairs the Federation of American Hospitals and The Nashville Chamber of Commerce.
- ❑ named one of the “100 Most Influential People in Healthcare” by *Modern Healthcare* magazine for past 11 consecutive years; voted one of the top healthcare CEOs in *Institutional Investor* magazine for past 8 consecutive years.

W. Allen Reed, (Committee Advisor), Johns Island, S.C.



- ❑ managed \$165 billion in benefit fund assets for GM and others as chairman of the GM Asset Management Co., until retirement in 2006.
- ❑ served as president and CEO of the GM Asset Management Co. from 1994-2005; and as chairman and CEO of the GM Trust Bank and as corporate VP of General Motors Corp. until 2005.
- ❑ currently serves as chairman of the board at Legg Mason Inc. and as a board member for Morgan Stanley Mutual Fund.



Investment Consultant to Auburn University

November 20, 2015

Firm Overview

SUMMARY

Full service, **independent**, institutional investment consulting firm established in 1988.

SEC registered investment advisor since inception.

Headquartered in Portsmouth, NH with offices in Boston and Atlanta.

Advise more than 260 full-retainer institutional clients.

100+ employees – more than 50 experienced investment professionals.

Full range of service offerings.

CLIENTS SERVED

Private and Public Foundations

Educational Endowments

Cultural and Faith-Based Organizations

Health Care and Insurance

Pensions

Private Wealth



Prime
SOLUTIONS

Auburn University Foundation

DIFFERENTIATORS

Independence

Unbiased investment advice; no outside influences; all revenues are derived from services provided to clients' investment programs.

Experience

Principals possess a unique combination of institutional investment experience in investment consulting, client fund management, and institutional finance; Principals average 25 years of experience—no junior consultants.

Stability

Firm is Principal-owned; no departure of owner Principals since inception; consultant teams stay constant, providing clients a stable and direct relationship with their service team.

Client Service

Serve as a comprehensive, open-ended resource; responsive to unique requirements and needs; two assigned principals provide consistency in the investment approach and increased senior-level service coverage.

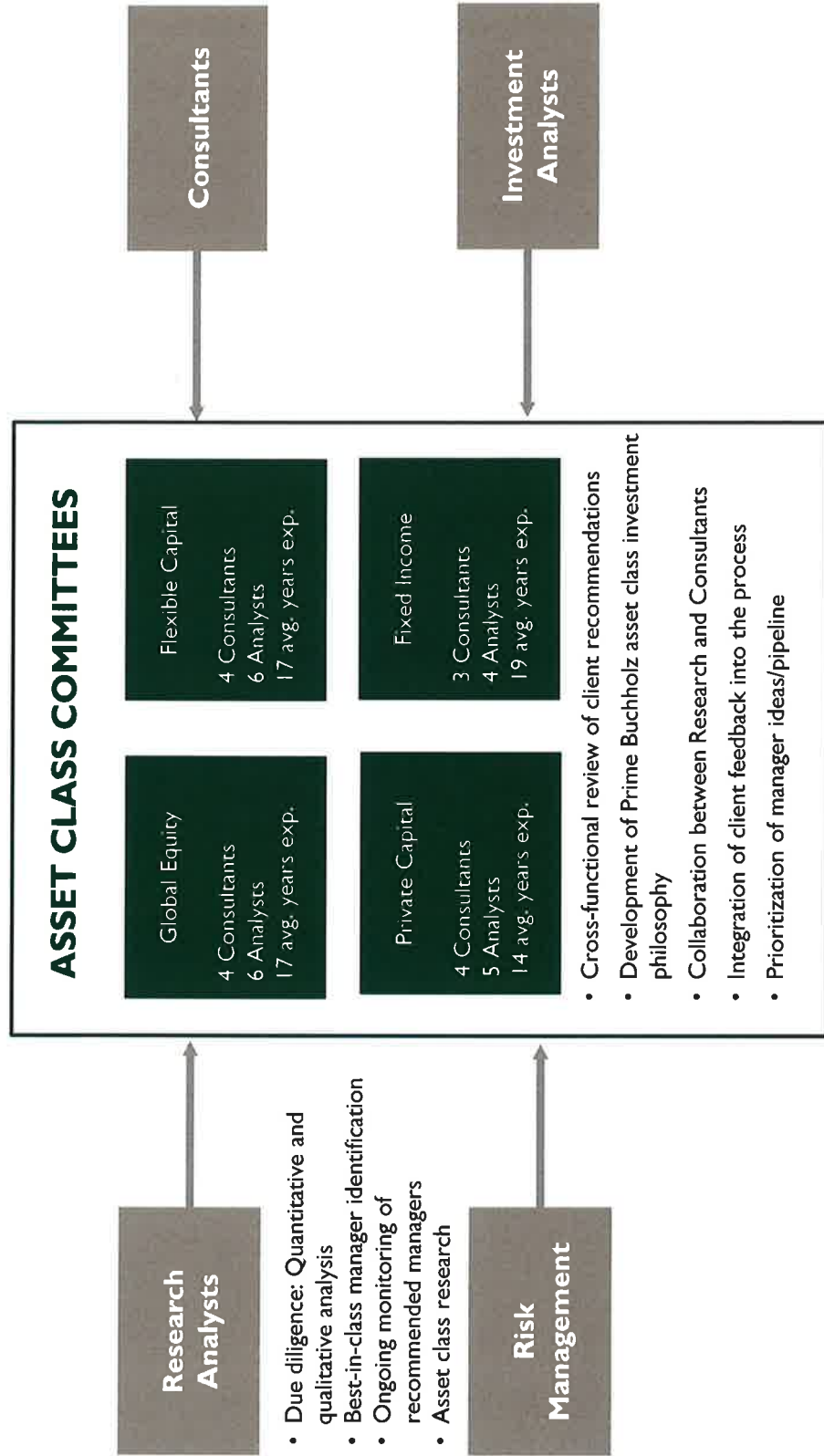
Value-Added

Disciplined investment process designed to control risk through asset allocation, diversification, and rigorous manager selection/evaluation.

Investment Decision Framework

INVESTMENT COMMITTEE

The Investment Committee guides Prime Buchholz investment philosophy and process; decisions are implemented through four Asset Class Committees (“ACCs”). The ACCs are responsible for asset class implementation philosophy and the oversight of manager recommendations and the due diligence process.



Substantial Investment Industry Experience

Name	Joined Firm/Yrs in Industry	Previous Experience
Jon Prime, Founder	1988	47 Wellesley Group, Inc., Swarthmore College, St. Louis University, Rochester Institute of Technology (RIT)
James Buchholz, Founder	1988	47 Washington University, University of Missouri System, RIT, The American Council on Education
William McCarron, Managing Principal	1990	30 New England Pension Consultants, Boston Safe Deposit & Trust, Wellesley Group, Inc.
Gregory DeSisto, CFA, Managing Principal	1993	27 Boston Safe Deposit & Trust
Gregory Johnson, CFA, Managing Principal	1993	24 State Street Bank and Trust Co.
Jessica Patten, CFA, Head of Flexible Capital	1994	20 Prime Buchholz
Marshall Raucci, Jr., Managing Principal	1996	36 Fleet Investment Service
Karen Labenski, CFA, CAIA, Director of Information Systems	1997	17 Prime Buchholz
Jeffrey Croteau, CFA, Managing Principal	2000	17 Mercer Investment Consulting
Cassandra Binette, CFA, Consultant	2000	15 Mellon Financial
Ryan O'Quinn, CFA, Principal/Consultant	2001	18 John Hancock, The Vanguard Group
Ben Riordan, Managing Principal	2003	27 Commonfund, Merrill Lynch, Pitney Bowes, Inc.
Sean Higman, Principal/Consultant	2003	25 Mpower Communications Corp., RGS Energy Group
Rick Morrison, CFA, Dir. of Investment Strategy	2004	20 Harvard Management Company, Fidelity Investments
Kristin Giraldo, Head of Global Equity	2005	14 Putnam Investments, Legg Mason Wood Walker
Alice DonnaSelva, CFA, Consultant	2005	14 Whitegate Investment Counselors
Thomas Lupone, Principal/Consultant	2006	19 Credit Suisse, Cambridge Associates, LLC
Brian Matthews, CFA, CAIA, Head of Fixed Income	2006	17 Wellington Management Co., State Street Research & Mgmt Co.
George Hauptfuhrer, CFA, Principal/Consultant	2006	34 Invesco
Michael Soares, Principal/Consultant	2006	19 BatteryMarch Financial Management
Jared Fuller, CAIA, Head of Non-Marketable	2007	16 Harvard Management Company
John Kane, CFA, Consultant	2007	16 State Street Global Advisors
Sean Cleary, Director, Operational Due Diligence	2008	19 Evergreen Investments, Brown Brothers
Michael Toland, CFA, Director of Risk Management	2010	21 Redbrick Capital Management, L.P., Harvard Management Company
Ian MacPherson, CFA, CAIA, Consulting Analyst	2011	10 Wells Fargo Family Wealth

EXECUTIVE AND AUDIT COMMITTEES

RESOLUTION

REVISION OF BOARD OF TRUSTEES BY-LAWS

WHEREAS, this Board approved its initial set of By-Laws on November 4, 1983, to serve as guidance for Board operations and has revised them periodically; and

WHEREAS, the Audit Committee Charter is an appendix to the By-Laws and Board members have been forwarded proposed changes to the Audit Committee Charter to expand the compliance oversight responsibilities of the recently renamed "Audit and Compliance Committee."

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Board By-Laws revision, as set forth in the attached Exhibit A, be and is hereby approved.

EXHIBIT A

Auburn University Board of Trustees Audit and Compliance Committee Charter

Section 1. Purpose

The purpose of the Audit and Compliance Committee (the “Committee”) is to assist the Board of Trustees in fulfilling its oversight responsibilities in the areas of financial practices, internal controls, financial management, regulatory compliance and administration of the Board of Trustees’ Code of Ethics. The Committee will be the focal point of communication between the Board of Trustees, auditors, and management.

Section II. Membership

- 2.1 The Committee shall be comprised of at least three (3) Trustees, appointed by the President Pro Tempore, each of whom shall be independent Trustees and free from any relationship that, in the opinion of the President Pro Tem, might impair or interfere with the exercise of his/her judgment as Committee member.
- 2.2 Committee members should have a working familiarity with basic financial and accounting practices and at least one (1) member of the Committee shall have accounting or related financial management expertise. Committee members may enhance their familiarity with finance, accounting, regulatory compliance and internal control issues by participation in educational programs and discussions with both auditors and management.

Section III. Responsibilities

3.1 Compliance

- 3.1.1 The Committee shall monitor compliance with the Board of Trustees Code of Ethics policy and annually report their results to the full Board and public.

3.1.2 The persons responsible for Athletic SEC/NCAA Compliance, Legal Compliance, Affirmative Action/Equal Employment Opportunity Compliance, Cyber Security Compliance and Research Compliance shall have unrestricted access to the Committee Chair or President Pro Tem to report any failure by the University to properly manage compliance issues arising from those areas.

3.2 External Auditors

3.2.1 The Committee shall recommend to the Board the appointment or replacement of the independent auditors and approve the terms on which the independent auditors are engaged for the ensuing year. The Committee shall solicit input of management in this process.

3.2.2 The Committee ~~shall~~should review and approve (or disallow) fees to be paid to the independent auditor, authorize (or prohibit) the provision of any non-audit services.

3.2.3 The Committee ~~shall~~should meet with the independent auditors before the annual financial statement audit to discuss the nature and scope of the audit. This meeting shall be held in the absence of management if the Committee deems appropriate.

3.2.4 The Committee ~~shall~~should meet with the independent auditors upon completion of the financial statement audit to discuss findings, recommendations, and management responses.

3.2.5 The Committee shall review the independent auditor's management letter and management's responses. This discussion should include any unique or emerging risks the independent auditor notes during the engagement.

3.2.6 The Committee shall review any other audit services performed by the independent auditor such as federally required A-133 audit. The Committee shall also review any non-audit services completed by the auditors, if such services have been performed.

3.3 Internal ~~Auditing~~Audit and Compliance

3.3.1 The Committee shall have general oversight of the University's internal audit and compliance function with the ~~Executive Director of Internal Audit~~chief audit and compliance executive having access to the Committee through a dual reporting line to the Committee and the President (or his/her designee). ~~The Executive Director~~The chief audit and compliance executive shall have unrestricted access to the Committee and provide information to

the Committee with respect to internal audit and institutional compliance operations. The Audit and Compliance Committee shall approve any changes in the position of Executive Director of Internal Auditing ~~chief audit~~ and compliance executive.

3.3.2 Internal Audit will maintain an anonymous reporting process to facilitate reporting of alleged unethical behavior involving the University, investigate as appropriate, and provide periodic reports on use of that process.

3.3.3 Institutional compliance will periodically report the results of compliance risk assessments & monitoring to the Committee. In addition, the Committee will receive communications regarding new and emerging risks of significance identified by institutional compliance.

Section IV. Meetings

The Committee shall meet as frequently as circumstances dictate but at a minimum twice per year: once prior to the commencement of the annual financial statement audit, and once again prior to the presentation of the audited financial statements to the full Board.

Section V. Implementation

The Committee ~~shall~~ should develop procedures to ensure the implementation of this charter and periodically assess the charter and their compliance with the responsibilities herein defined. As part of their evaluation, the Committee should assess whether modifications are need to the charter.

Revised: November 2012
Revised: _____



TO: Dr. Jay Gogue, President

FROM: Lee F. Armstrong, General Counsel

SUBJECT: EXECUTIVE COMMITTEE
Proposed Revision Board By-Laws

DATE: OCTOBER 19, 2015

This is to request that the following proposal be submitted to the Board of Trustees through the Executive Committee and included on the agenda of the meeting scheduled for November 20, 2015

Proposal: To revise the Board By-Laws to amend the Audit Committee Charter.

Review and Consultation: This proposal has been discussed with the Executive Director of Internal Audit, the Executive Vice President, Secretary of the Board of Trustees and the President Pro Tem of the Board.

Rationale for Recommendation: A change in the Audit Committee Charter, which is an appendix to the By-Laws, is being forwarded. The administration is placing oversight for university compliance responsibilities in the Office of Internal Audit, whose title will become the "Office of Internal Audit and Compliance." At the September Board meeting, the Audit Committee's title was amended to the "Audit and Compliance Committee" and a proposed revised charter, attached as Exhibit A was distributed. The revised Charter reflects the name change and expansion of duties related to compliance issues.

EXECUTIVE COMMITTEE

RESOLUTION

POSTHUMOUS AWARDING OF THE BACHELOR OF SCIENCE DEGREE
IN KINESIOLOGY TO CARLTON WADE CORBETT

WHEREAS, Carlton Wade Corbett, an undergraduate student at Auburn University at Montgomery, passed away on May 24, 2015; and

WHEREAS, Carlton Wade Corbett would have completed the requirements necessary for a Bachelor of Science Degree in Kinesiology; and

WHEREAS, the Head of the Department of Kinesiology; the Dean of the College of Education; the Provost; and the Chancellor recommend that the degree of Bachelor of Science in Kinesiology be awarded posthumously,

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the degree of Bachelor of Science in Kinesiology is hereby granted posthumously to Carlton Wade Corbett in recognition of this academic achievement as an undergraduate student at Auburn University at Montgomery.

BE IT FURTHER RESOLVED that the Board hereby expresses its sympathy and condolences to the family of Carlton Wade Corbett in this period of sadness and that a copy of this resolution be presented to them so they will know of this action and the university's deep loss.



AUBURN

MONTGOMERY

OFFICE OF THE CHANCELLOR

To: Dr. Jay Gogue
President

From: John G. Veres III
Chancellor

IV by Joe King

Date: October 29, 2015

Subject: Posthumous Degree Award for Carlton Wade Corbett

Carlton Wade Corbett, a senior pursuing a Bachelor of Science in Kinesiology/Sport Leadership, passed away on May 24, 2015. At the time of his death he was nearing completion of the work required for his degree and was in good standing.

Upon recommendation of the faculty in the Department of Kinesiology and with the concurrence of Dean Sheila Austin, and Provost King, I am requesting that a posthumous degree be awarded to Mr. Carlton Wade Corbett. I recognize that final approval for awarding a posthumous degree rests with the Board of Trustees. I am asking for your help in moving this forward for Board consideration.

Thank you for your time and consideration of this request.



To: John G. Veres III
Chancellor

From: Joe M. King
Provost

Date: June 17, 2015

Subject: Posthumous Degree Award for Carlton Wade Corbett

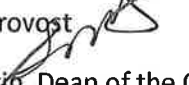
I am requesting that you consider forwarding a request for a posthumous degree for Carlton Wade Corbett.

Carlton was pursuing a Bachelor of Science in Kinesiology/Sport Leadership and passed away on May 24, 2015. At the time of his death he was nearing completion of the work required for his degree and was in good standing.

Thank you for your time and consideration of this request.



June 1, 2015

TO: Dr. Joe King, Provost 
From: Dr. Sheila Austin, Dean of the College of Education
RE: Posthumous degree for Carlton Wade Corbett

I write to recommend the award of posthumous degree to Carlton Wade Corbett, undergraduate who sadly died on May 24, 2015. Mr. Corbett, who had an overall GPA of 2.88, was making fine progress on the BS in Kinesiology/Sport Leadership and was expected to possibly graduate in December 2015. The faculty and the Department Head support this recommendation. You will find attached a letter of support from Dr. George Schaefer, Department Head of Kinesiology.

Please let me know if I can supply any further information on this matter.



June 2, 2015

TO: Dr. Joe King, Provost
From: Dr. George R. Schaefer, Department Head, Kinesiology
RE: Posthumous degree for Carlton Wade Corbett

I am writing to recommend the award of posthumous degree to Carlton Wade Corbett, an undergraduate student in the Department of Kinesiology, who sadly died on May 24, 2015. Wade was a dedicated student and was well liked by his classmates. I personally had Wade in several classes and enjoyed my teaching/professional interactions with him. Just recently, Wade had met with me regarding his career aspirations (looking for some guidance) as he was expecting to do his internship in the fall and graduate with a BS in Kinesiology/Sport Leadership in December. The faculty in the Department of Kinesiology supports this recommendation. Please let me know if any further information is required.

Sincerely,

A handwritten signature in dark ink, appearing to read "G. R. Schaefer", written over a light blue horizontal line.

George R. Schaefer