



AUBURN UNIVERSITY
OFFICE OF THE PRESIDENT

January 26, 2016

MEMORANDUM TO: Board of Trustees

SUBJECT: February 4-5 Board of Trustees Workshop and Meeting

Enclosed are materials that comprise the proposed agenda for the February 4-5, 2016 workshop and meeting of the Board of Trustees. Listed below is the tentative schedule; times and locations that are subject to adjustment, depending on length of individual meetings.

Thursday, February 4, 2016

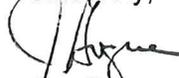
1:30 p.m. Workshop (President's Board Room, 107 Samford Hall)

Friday, February 5, 2016 (Rooms #222- #223 Taylor Center, AUM Campus)

9:30 a.m. Property and Facilities
10:00 a.m. Academic Affairs, AUM and Finance Committees
10:30 a.m. Audit and Compliance Committees
10:45 a.m. Executive Committee
10:50 a.m. Trustee Reports
10:55 a.m. Regular Meeting of the Board of Trustees (Rooms #222- #223 Taylor Center, AUM Campus)
(Proposed Executive Session – Chancellor's Dining Room, Taylor Center)
11:30 a.m. Reconvened Meeting of the Board of Trustees (Rooms #222- #223 Taylor Center, AUM Campus)
12:00 noon Luncheon (Room #230 Taylor Center, AUM Campus)

We appreciate all that you do for Auburn University and look forward to seeing you on Thursday, February 4 and Friday, February 5, 2016. Please call me, if you have questions regarding the agenda. Also, please let Grant Davis, Sherri Williams, or me know if you need assistance with travel and/or lodging arrangements.

Sincerely,



Jay Gogue
President

JG/smw

Enclosure

c: President's Cabinet (w/encl.)
Mr. Grant Davis (w/encl.)

**DRAFT SCHEDULE & AGENDA
AUBURN UNIVERSITY BOARD OF TRUSTEES
FEBRUARY 5, 2016
ROOMS 222-223, TAYLOR CENTER
AUM CAMPUS**

THURSDAY, FEBRUARY 4, 2016

- I. 1:30 p.m. - Workshop (President's Office Board Room, 107 Samford Hall)

FRIDAY, FEBRUARY 5, 2016

- I. Meetings (Room 222-223, Taylor Center, AUM Campus)
**Meetings will begin at 9:30 a.m. - - all other meetings are subject to change in starting time, depending upon the length of individual meetings.
- A. Property and Facilities/Chairperson Roberts/9:30 a.m.
1. [Band Practice Dressing Rooms, Storage Building, & Artificial Turf, Approval of Project Program, Site, Budget, Funding Plan, and Schematic Design](#) (Dan King/Joe Aistrup)
 2. [Poultry Research Farm Unit Relocation—Phase I, Approval of Project Program, Site, Budget, Funding Plan, and Schematic Design](#) (Dan King/Art Appel)
 3. [Auburn University Hotel Porte-Cochere and Front Drive Improvements, Approval of Project Initiation and Project Program, Site, Budget, Funding Plan, and Schematics](#) (Dan King/Don Large)
 4. [Auburn University Hotel Governors Room, Board Room, and Restroom Renovations, Approval of Project Initiation and the Project Architect Selection](#) (Dan King/Don Large)
 5. [Mell Classroom Building, Approval of Budget Increase](#) (Dan King/Tim Boosinger)
 6. [Public Safety Building Expansion, Approval of Project Initiation and Authorization to Commence the Project Architect Selection Process](#) (Dan King/Melvin Owens)
 7. [Campus Master Plan Update: Landscape Master Plan & Building Element](#) (Dan King)
 8. [North Auburn Telecommunication Tower Lease](#) (Dan King/Mark Stirling)
 9. [North Parking Deck Real Estate Acquisition](#) (Dan King/Mark Stirling)
 10. [Railroad Warehouse Real Estate Disposition](#) (Dan King/Mark Stirling)
 11. Status Updates: *For Information Only*
 - A. [Current Status of New Construction/Renovation/Infrastructure Projects with Budgets of \\$1,000,000 and Greater](#)
 - B. [Quarterly Report for Projects Costing More than \\$500,000 but Less than \\$1,000,000 –1st QTR Fiscal Year 2016](#)
 - C. [Project Status Report](#)

- B. Academic Affairs, AUM and Finance Committees/Chairpersons Newton, Sahlie and Harbert/10:00 a.m.
1. [Proposed Housing Rental Rate, Auburn University at Montgomery](#) (John Veres/Joe King)
 2. [Proposed Bachelor of Fine Arts Degree](#) (John Veres/Joe King)
 3. [Proposed Master of Science in Health Care Information and Leadership](#) (John Veres/Joe King)
 4. [Proposed Policy on Tuition for Undergraduate Online Programs](#) (Tim Boosinger/Don Large)
 5. [Proposed Bachelor of Science in Industrial Design Studies](#) (Tim Boosinger/Vini Nathan)
 6. [Proposed Master of Arts Degree in Counseling Psychology](#) (Tim Boosinger/Betty Lou Whitford)
 7. [Proposed Master of Social Work Degree](#) (Tim Boosinger/Joe Aistrup)
- C. Audit and Compliance Committee/Chairperson Bob Dumas/10:30 a.m.
1. [Review of Audited Statements](#)
- D. Executive Committee/Chairperson DeMaioribus/10:45 a.m.
1. [Proposed Board of Trustees Meeting Dates](#)
 2. Proposed Awards and Namings (Mike DeMaioribus)
- E. Trustee Reports/10:50 a.m.
1. Agricultural and Natural Resources/Mr. Jimmy Sanford, Chair
 2. Finance/Mr. Raymond Harbert, Chair
 3. Governmental Affairs/Mr. Jimmy Rane, Chair
 4. Research and Technology (Economic Development)/Mr. Jim Pratt, Chair
 5. Student Affairs/Ms. Elizabeth Huntley, Chair
 6. Alumni and AUM/Mr. Clark Sahlie, Lead Trustee
 7. Athletics/Mr. Gaines Lanier, Lead Trustee
 8. Legal/Ms. Elizabeth Huntley, Lead Trustee
- II. REGULAR MEETING OF THE BOARD OF TRUSTEES/10:55 A.M.
(Room 222-223, Taylor Center, AUM Campus)
- Proposed Executive Session (Chancellor's Dining Room, Taylor Center)
- III. RECONVENED MEETING OF THE BOARD OF TRUSTEES/11:30 A.M.
(Room 222-223, Taylor Center)
(Agenda items are determined primarily based upon committee actions.)

12:00 noon - LUNCHEON (Room 230 Taylor Center)

**EXECUTIVE SUMMARIES
FEBRUARY 5, 2016**

A. Property and Facilities Committee

**1. Band Practice Complex—Dressing Rooms, Storage Building, & Artificial Turf:
Approval of Project Program, Site, Budget, Funding Plan, and Schematic Design**

Project Summary: The proposed project will construct two dressing rooms and a storage building at the Band Practice Complex located adjacent to the West Campus Parking Lot off of Hemlock Drive. The proposed project will also replace the existing grass field with artificial turf.

Requested Action: The College of Liberal Arts is requesting approval of the project program, site, budget, funding plan, and schematic design. With this approval, the Board of Trustees will authorize the President to establish a budget of \$3.0 million, to be financed by College of Liberal Arts gift funds and University general funds, and execute the project.

Previous Approvals: On September 24, 2009, the Board of Trustees approved the initiation of a Band Rehearsal Hall project consisting of two projects: (1) a band practice pavilion at the Band Practice Complex and (2) a Band Rehearsal Hall Facility at the Band Practice Complex. On November 12, 2010, the Board of Trustees approved the construction of the Band Practice Complex—Pavilion at the Band Practice Complex which was completed in 2011.

Project Execution Schedule: The project will bid in Spring 2016 with construction scheduled for Summer 2016.

2. Poultry Research Farm Unit Relocation—Phase I: Approval of Project Program, Site, Budget, Funding Plan, and Schematic Design

Project Summary: Currently, the Poultry Research Farm Unit Relocation is located within the Auburn Research Park in the southeast area of the University's main campus. To facilitate future growth of the Auburn Research Park, the Campus Master Plan has called for the relocation of the Poultry Research Farm Unit to the North Auburn Campus. This project is the first of several phases to accomplish this relocation.

Requested Action: The College of Agriculture is requesting approval of the project program, site, budget, funding plan, and schematic design to construct three biosecure poultry facilities at the North Auburn Campus. The estimated total project cost to relocate and construct the new research facilities is \$1.3 million, to be financed by College of Agriculture reserve and gift funds, and industry donations of equipment.

Previous Approvals: The Poultry Farm Unit Relocation—Phase I project was presented to the Board of Trustees, for information only, on September 25 2015. The project was presented for information only in anticipation the total project would not exceed the Board of Trustee capital project approval threshold of \$1,000,000. The Phase II project was presented for final approval at the November 20, 2015 Board of Trustees meeting.

Project Execution Schedule: The project will bid in Spring 2016 with construction scheduled for Summer 2016.

3. Auburn University Hotel Porte-Cochere and Front Drive Improvements: Approval of Project Initiation and Project Program, Site, Budget, Funding Plan, and Schematic Design

Project Summary: As part of a continuing effort to improve the quality of the facility and to achieve a AAA four diamond rating, the Auburn Hotel and Conference Center (AUHCC) proposes a project to construct a porte-cochere and make improvements to the front drive. The proposed porte-cochere would provide cover to AUHCC guests as they get out of their vehicles and is a key element in achieving the desired four diamond rating.

Requested Action: It is proposed that the Board of Trustees approve the project initiation and the project program, site, budget, funding plan, and schematic design for the Auburn University Hotel Porte-Cochere and Front Drive Improvements project. The estimated total cost is \$1.2 million, to be financed by University funds accrued by AUHCC revenues.

Previous Approvals: None.

Project Execution Schedule: The project will bid in Spring 2016 with construction scheduled for Summer 2016.

4. Auburn University Hotel Governor's Room, Board Room, and Restroom Renovations: Approval of Project Initiation and Project Architect Selection

Project Summary: As part of a continuing effort to improve the quality of the facility and to achieve AAA four diamond rating, the Auburn Hotel and Conference Center (AUHCC) proposes a project to renovate the Conference Center Governor's Room, Board Room, and restrooms. The proposed renovations are a key element in achieving the desired AAA four diamond rating.

Requested Action: It is requested that the Board of Trustees approve the Auburn University Hotel Governor's Room, Board Room, and Restroom Renovations project, and authorize Birchfield Penuel & Associates LLC, of Birmingham, Alabama, as the project architect.

Previous Approvals: None.

Project Schedule: The project is anticipated to execute in 2016.

5. Mell Classroom Building: Approval of Budget Increase

Project Summary: The Mell Classroom Building The project was competitively bid on November 17, 2015. Based on the bid results, an increase of \$2.0 million is requested to fully award the contract. The requested increase covers the amount that the low bid was over the University's budget and to purchase the following bid alternates that will enhance the quality of the classroom building.

Requested Action: The request to the Board of Trustees is to increase the Mell Classroom Building project budget to from \$33.0 to \$35.0 million, to be funded by University general funds.

Previous Approvals: At its meeting on June 5, 2015, the Board of Trustees adopted a resolution to approve a \$33.0 million budget for the Mell Classroom Building project.

Project Execution Schedule: The Mell Classroom Building is currently under construction and is anticipated to be completed by the 2017 fall semester.

6. Public Safety Building Expansion: Approval of Project Initiation and Authorization to Commence the Architect Selection Process

Project Summary: The Executive Director of Public Safety proposes a project to expand the existing Auburn University Public Safety building located on Magnolia Avenue. The building expansion is another step in our campus safety planning. It will consolidate and centralize operations and personnel and is part of our ongoing commitment to campus safety. It is anticipated that this project will be funded by University General funds.

Requested Action: It is requested that the Board of Trustees approve the project initiation and to authorize the commencement of the project architect selection process.

Previous Approvals: None.

Project Execution Schedule: To be determined.

7. Campus Master Plan 2015 Update: Landscape Master Plan & Building Element

Project Summary: Over the last several years, significant changes to the Auburn University campus necessitate an update to two elements of the Campus Master Plan: Facility Development and Landscape Master Plan. The Facility Development element identifies likely major capital projects for 2015-2025 based on the specific programmatic requirements of Colleges and Schools, as well as non-academic units. The Landscape Master Plan establishes the requirements and design approach to guide all exterior construction projects to protect and enhance the unique character of the Auburn University campus setting and environment.

Requested Action: It is requested that the Board of Trustees approve the Facility Development element and the Landscape Master Plan, as an update to the Campus Master Plan.

Previous Approvals: The Board of Trustees approved a comprehensive update to the Campus Master Plan in November 2013.

8. North Auburn Telecommunication Tower Lease

Project Summary: Auburn University proposes to issue a request for proposals and to subsequently lease 0.2 acres of University property at the North Auburn Campus for the installation of a cellular telecommunications tower to service the general Auburn area. The revenue generated from the ground lease will be used, along with other telecommunication revenue, to further the academic mission of the University.

Requested Action: It is requested that the Board of Trustees authorize the President to execute the proposed lease.

Previous Approvals: None.

9. North Park Deck Real Estate Acquisition

Project Summary: The University proposed to purchase the North Park Deck property located at 712 West Magnolia Avenue, Auburn, Alabama. The property consists of a six-story parking deck with 920 parking spaces and is situated on approximately 2.0 acres of land. The University could effectively utilize the parking deck for residential student parking, which in return would free up 635 parking spaces currently located in the West Village parking lot. The West Village parking lot would then be able to be utilized for daytime commuter student parking, Auburn Arena special events, football Gameday parking, and future development of this area of campus.

Requested Action: It is requested that the Board of Trustees approve the purchase of the North Park Deck property located at 712 West Magnolia Avenue, Auburn, Alabama.

Previous Approvals: None.

10. Railroad Warehouse Real Estate Disposition

Project Summary: The University proposes to sell the Railroad Warehouse facility and property, a 6,708 square foot, one-story storage facility situated on 0.6 acres of land, located on 227 North College Street, Auburn, Alabama. Due to its location and limited vehicle access, the utility of the property has diminished to the University, while recent development in the area has increased commercial interest in this property. Proceeds from the sale of the property will be combined with Facilities Management reserve funds to construct a new, and larger, warehouse at the University's In-South property near the airport.

Requested Action: It is requested that the Board of Trustees approve the sale of the Railroad Warehouse facility and property.

Previous Approvals: Auburn University purchased the Railroad Warehouse property in 1948.

11. Status Updates *(For Information Only)*

B. Academic Affairs, AUM and Finance Committees

1. **Proposed Housing Rental Rate, Auburn University at Montgomery**

Auburn University at Montgomery is recommending the establishment of rental rates for the New Residence Hall for fall 2016 and a 4% increase in those rates for fall 2017. This recommendation provides funds to cover the costs of operating and maintaining the residence hall. The recommended rate is in line with those being charged at other state institutions for accommodations of similar quality and conveniences. Additionally, all housing rates are competitive with the local apartment market when utilities, residential life activities, and proximity to campus are considered.

2. **Proposed Bachelor of Fine Arts Degree**

Auburn University at Montgomery is committed to increasing opportunities for students. AUM has long offered the Bachelor of Arts in Fine Arts with options in Studio Art, Graphic Design, Art History and Visual Arts. These curricula are, however, appropriate for the Bachelor of Fine Arts degree, which is the more professional degree. We therefore submit a proposed Bachelor of Fine Arts in Art with options in Studio Art and Graphic Design. The program (120 hours) will help students obtain entry into graduate programs in Studio Art and Graphic Design. AUM currently offers all the courses in the program; offering the BFA will not require additional resources. The Bachelor of Arts in Fine Arts with options in Visual Arts and Art History will be retained. This proposal was reviewed and is recommended by the Chair and Faculty of the Department of Fine Arts, the College of Arts and Sciences Curriculum Committee, the Dean of the College of Arts and Sciences, the University Curriculum Committee, the Provost and Chancellor. It is requested that the Board consider a resolution to approve the proposed Bachelor of Fine Arts in Art degree for Auburn University at Montgomery.

3. **Proposed Master of Science in Health Care Information and Information and Leadership**

This proposal is submitted in consideration of the AUM College of Nursing and Health Sciences goals to develop creative programs that have the potential to increase enrollment and revenue and expand opportunities for students interested in careers in healthcare leadership. In an effort to meet the demand for highly educated individuals in the healthcare field, the College of Nursing and Health Sciences (CONHS) proposes a one year Master of Science in Health Informatics and Leadership. The program will be taught in collaboration with College of Business (COB) faculty. The COB faculty will participate in instructional design and delivery of courses specific to business and the CONHS faculty will deliver courses specific to healthcare informatics. Both the CONHS and COB have sufficient expert faculty to teach in the program. As hospitals and healthcare systems redefine and restructure the delivery and financing of health care, the need for advanced education of all upper level employees is imperative in order to prepare a workforce that is well prepared for the future. This includes nurses as well as non-nurse administrators. With this in mind, the CONHS is collaborating with the COB to offer this approach to meet the demand for advanced education in the area of informatics and leadership. The proposed program moves beyond a focus on just informatics and administration, through a combined emphasis on using health informatics to guide healthcare leadership practices for system viability and sustainability. This proposal was approved by the Graduate Council, Dean of the College of Nursing and Health Sciences, the Dean of the College of Business, the Provost and the Chancellor. This program will require no additional resources. It is requested that the Board consider a resolution to approve the proposed Master of Science degree in Healthcare Informatics and Leadership at Auburn University at Montgomery.

4. **Proposed Policy on Tuition for Undergraduate Online Programs**

The Provost's Office is proposing that the President of Auburn University be authorized by the Board of Trustees to set tuition, at market-competitive rates and considering costs, for undergraduate online degree programs offered by the Auburn Campus.

5. **Proposed Bachelor of Science in Industrial Design Studies**

The School of Industrial and Graphic Design in the College of Architecture, Design and Construction is proposing the establishment of a new post-baccalaureate degree program in Industrial Design Studies. The program is designed for students who hold bachelor's degrees in fields other than industrial design, and need basic coursework to prepare for a master's in Industrial Design. The program is affiliated with the existing Bachelor of Science in Environmental Design, but establishes a separate program from the college's other programs (as recommended by its accrediting body). The program will use existing coursework and does not require any additional resources.

6. **Proposed Master of Arts Degree in Counseling**

The Department of Special Education, Rehabilitation, & Counseling in the College of Education is proposing the establishment of a Master of Arts degree in Counseling Psychology for qualified individuals to earn a master's degree as they progress towards attainment of their doctorate. The degree allows students the opportunity to earn a master's-level credential that is often a requirement for internships and individual work with clients. The program will use existing coursework and does not require any additional resources.

7. **Proposed Master of Social Work Degree**

The Department of Sociology, Anthropology, and Social Work in the College of Liberal Arts is proposing the establishment of a Master of Social Work degree. The department currently offers a Bachelor of Arts degree in Social Work, and would like to create a graduate degree program that enables students to acquire advanced knowledge and skills necessary for direct social work practice, including a strategic focus on health disparities. This degree reflects the increasing demand for qualified social work professionals, particularly within health-related fields. Resources required to establish the degree, including new faculty, space, and library resources, will be provided by the Provost's Office.

C. **Audit and Compliance Committee**

1. **Review of Audited Statements**

Time will be allocated for a review of the AU Audited Statements

D. **Executive Committee**

1. **Proposed Board of Trustees Meeting Dates**

Friday, September 16, 2016

Friday, November 18, 2016

Friday, February 3, 2017

Friday, April 7, 2017

Friday, June 9, 2017

2. **Proposed Awards and Namings (Mike DeMaioribus)**

Time will be allocated for presentation of any awards and namings.

RESOLUTION

APPROVAL OF MINUTES

WHEREAS, copies of the minutes of the Reconvened Meeting on Friday, November 20, 2015 have been distributed to all members of this Board for review.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees that the minutes of its Friday, November 20, 2015 meeting is hereby approved as distributed.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

BAND PRACTICE COMPLEX—DRESSING ROOMS, STORAGE BUILDING, &
ARTIFICIAL TURF

APPROVAL OF PROJECT PROGRAM, SITE, BUDGET,
FUNDING PLAN, AND SCHEMATIC DESIGN

WHEREAS, at its meeting on September 24, 2009, the Board of Trustees adopted a resolution which approved the initiation of a Band Rehearsal Hall project which was to consist of two projects: (A) a pavilion at the Band Practice Complex and (B) a Band Rehearsal Hall Facility at the Band Practice Complex; and

WHEREAS, at its meeting on November 12, 2010, the Board of Trustees approved the construction of a pavilion adjacent to the Band Practice Complex, with the pavilion structure being completed in 2011; and

WHEREAS, in the subsequent years, while fund raising efforts were underway for the Band Rehearsal Hall facility, the College of Liberal Arts has revised its plan to make it more affordable, and the plan now consists of two projects:

1. A project to construct a 20,000 square foot addition to Goodwin Hall to serve as the band rehearsal facility; and
2. A project to construct dressing rooms and a band instrument storage facility at the Band Practice Complex and to replace the existing grass field with artificial turf; and

WHEREAS, the proposed Band Practice Complex—Dressing Rooms, Storage Building & Artificial Turf project will construct two dressing rooms adjacent to the existing practice field pavilion, add a storage building, and replace the practice field grass with artificial turf; and

WHEREAS, the Band Practice Complex—Dressing Rooms, Storage Building, & Artificial Turf project is estimated to cost \$3.0 million, to be financed by College of Liberal Arts gift funds and University general funds; and

WHEREAS, the schematic design of the Band Practice Complex—Dressing Rooms, Storage Building, & Artificial Turf project has been determined by the University Architect to be consistent with the “*Comprehensive Master Plan*,” the facility program, and the project budget; and

WHEREAS, the remaining project for the Band Rehearsal Facility—Goodwin Hall Addition will be presented to the Board of Trustees at a later date for approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to:

1. Establish a budget for the Band Practice Complex—Dressing Rooms, Storage Building, & Artificial Turf project in the amount of \$3.0 million, to be financed by College of Liberal Arts gift funds and University general funds.
2. Direct the design team to complete the required plans for the project.
3. Solicit bids and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the project budget.



TO: JAY GOGUE, President
THROUGH: DONALD L. LARGE, Executive Vice President
FROM: DAN KING, Associate Vice President for Facilities
SUBJECT: PROPERTY AND FACILITIES COMMITTEE

BAND PRACTICE COMPLEX—DRESSING ROOMS, STORAGE BUILDING & ARTIFICIAL TURF: APPROVAL OF PROJECT PROGRAM, SITE, BUDGET, FUNDING PLAN, AND SCHEMATIC DESIGN

DATE: JANUARY 22, 2016

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for February 5, 2016.

Proposal:

Consistent with standing policy, it is proposed that the Band Practice Complex—Dressing Rooms, Storage Building & Artificial Turf project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that approves the program requirements, budget, funding plan, site, and schematic design. If approved, the resolution would authorize the President to direct Auburn University Facilities Management to complete the project design, solicit bids, and award a contract for construction.

Review and Consultation:

The Board of Trustees at the meeting held on September 24, 2009, adopted a resolution which approved the Band Rehearsal Hall project and authorized the President to initiate the process for the selection of a design consultant. A plan was developed to execute this project in two phases: Phase 1 was to consist of the construction of a pavilion adjacent to the Band Practice Complex to shelter the band members from inclement weather or the sun. Phase 2 was to consist of the construction of a new 30,000 square foot Band Rehearsal Hall facility at the Band Practice Complex site.

During its meeting on November 12, 2010 the Board of Trustees adopted a resolution that approved the project program, site, budget, funding plan, and schematic design for Phase 1, the Band Practice Pavilion, which was subsequently built in 2011. Phase 2 of the project was put on hold awaiting fund raising efforts for the Band Rehearsal Hall facility.

Since 2011, the College of Liberal Arts has revised its plan to make it more affordable. The plan now consists of two projects:

1. A project to construct a 20,000 square foot addition to Goodwin Hall to serve as the band rehearsal facility.
2. A project to construct dressing rooms and a band instrument storage facility at the Band Practice Complex and to replace the existing grass field with artificial turf.

The College of Liberal Arts has secured funding, and the architectural team has completed the schematic design for the Band Practice Complex—Dressing Rooms, Storage Building, & Artificial Turf project. As a result, this request for facility program, budget, funding plan, site, and schematic design approval only applies to the Band Practice Complex—Dressing Rooms, Storage, & Artificial Turf project. The project to construct an addition onto Goodwin Hall will be brought before the Board of Trustees at a later date.

The Band Practice Complex—Dressing Rooms, Storage Building, & Artificial Turf project details are provided below:

- Program Requirements: The project program includes the construction of two dressing rooms, totaling 2,590 square feet, on the East and West ends of the existing band pavilion and a 3,800 square foot storage building at the East end of the practice field. The existing grass practice field will be replaced with artificial turf.
- Budget: The estimated total cost of Band Practice Complex—Dressing Rooms, Storage Building & Artificial Turf project is \$3.0 million.
- Funding Plan: The project will be financed by College of Liberal Arts gift funds and University general funds.
- Project Location: The project will be constructed at the Band Practice Complex adjacent to the West Campus Parking Lot off of Hemlock Drive. See Attachment 1.

If you concur, it is proposed the facility program, budget, funding plan, site, and schematic design be presented to the Board of Trustees for consideration of an appropriate resolution for approval at the meeting scheduled for February 5, 2016.

Rationale for Recommendation:

Standing policy of the Board of Trustees stipulates that all construction, renovation/adaptation, infrastructure or outdoor facility projects with budgets of \$1,000,000 or more, be submitted to the Board of Trustees for action.

Attachment 1

Band Practice Complex—Dressing Rooms, Storage Building, & Artificial Turf



PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

POULTRY RESEARCH FARM UNIT RELOCATION PHASE I

APPROVAL OF PROJECT INITIATION AND
PROGRAM, SITE, BUDGET, FUNDING PLAN, AND SCHEMATIC DESIGN

WHEREAS, the College of Agriculture proposes a project to relocate several Poultry Research Farm Unit buildings currently within the Auburn Research Park to the North Auburn Campus; and

WHEREAS, this relocation is consistent with the Campus Master Plan and the North Auburn Land Use Plan; and

WHEREAS, Phase I of the project would consist of the construction of three biosecure poultry houses: a 9,660 square foot house utilized for Poultry Feed Conversion, a 13,440 square foot house utilized for Poultry Husbandry, and a 16,500 square foot house for the National Poultry Technology Center that would serve as a Poultry Equipment Test House; and

WHEREAS, the Poultry Research Farm Unit Relocation is estimated to cost \$1.3 million, to be funded by gift funds, industry donations of equipment, and College of Agriculture funds; and

WHEREAS, the new facilities will be constructed at the Poultry and Animal Nutrition Center complex along Auburn Lakes Road in the North Auburn Campus; and

WHEREAS, the proposed project is expected to cost in excess of \$1,000,000 and Board of Trustees policy stipulates that all construction and renovation/adaptation, infrastructure or outdoor facility projects with budgets of \$1,000,000 or more, must be submitted to the Board through the Property and Facilities Committee for action.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Poultry Research Farm Unit Relocation Phase I project is approved and Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to:

1. Establish a budget for the Poultry Research Farm Unit Relocation Phase I project in the amount of \$1.3 million, to be gift funds, industry donations of equipment, and College of Agriculture funds.
2. Direct the consultants to complete the required plans for the project.
3. Solicit bids and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the project budget.



TO: JAY GOGUE, President
THROUGH: DONALD L. LARGE, Executive Vice President
FROM: DAN KING, Associate Vice President for Facilities
SUBJECT: PROPERTY AND FACILITIES COMMITTEE

POULTRY RESEARCH FARM UNIT RELOCATION PHASE I: APPROVAL OF PROJECT INITIATION AND APPROVAL OF PROJECT PROGRAM, SITE, BUDGET, FUNDING PLAN, AND SCHEMATIC DESIGN

DATE: JANUARY 22, 2016

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for February 5, 2016.

Proposal:

Consistent with standing policy, it is proposed that the Poultry Research Farm Unit Relocation Phase I project be presented to the Board of Trustees through the Property and Facilities Committee for appropriate action that will approve both the initiation of the project, as well as the program requirements, budget, funding plan, site, and schematic design. If approved, the resolution would authorize the President to direct the consultants to complete the project design; solicit bids; and award a contract for construction.

Review and Consultation:

The Poultry Research Farm Unit is currently located within the Auburn Research Park in the southeast area of the University's main campus. It is a complex of over 20 barns, processing facilities, and administrative buildings needed to conduct the instruction and research mission of the Poultry Science Department within the College of Agriculture. To facilitate future growth of the Auburn Research Park, the Campus Master Plan has called for the relocation of these facilities to the North Auburn Campus.

The Poultry Research Farm Unit Relocation Phase I project was presented to the Board of Trustees, for information only, at its meeting on September 25, 2015. The program for the project was presented as construction of two poultry houses and a National Poultry Technology Center building. At the time, it was anticipated that the cost of those projects would be less than the Board of Trustees capital project approval threshold of \$1,000,000 due to the building kits being donated by industry. Since that time, as the project design and plan has developed, it has been determined that it is Auburn University's best interests to purchase the building kits. As a result, the cost of this project is now expected to exceed \$1,000,000 and thus requires Board of Trustees approval.

The project details are provided below:

- Program Requirements: The site work for the North Auburn Poultry Research Farm Unit area and construction of the following facilities:
 - A 9,660 square foot biosecure poultry house utilized for Poultry Feed Conversion.
 - A 13,440 square foot biosecure poultry house utilized for Poultry Husbandry.
 - A 16,500 square foot biosecure poultry house for the National Poultry Technology Center that would serve as a Poultry Equipment Test House.
- Budget: The estimated total project cost to construct the new research facility is \$1.3 million.
- Funding Plan: The project will be financed using gift funds, industry donations of equipment, and College of Agriculture funds.
- Project Location: The new facilities will be constructed at the Poultry and Animal Nutrition Center complex along Auburn Lakes Road in the North Auburn Campus. See Attachment 1.

If you concur, it is proposed the project initiation, as well as the facility program, budget, funding plan, site, and schematic design be presented to the Board of Trustees for consideration of an appropriate resolution for approval at the meeting scheduled for February 5, 2016.

Rationale for Recommendation:

The Poultry Research Farm Unit Relocation Phase I project is expected to cost in excess of \$1,000,000. Standing Board of Trustees policy stipulates that all construction, renovation/adaptation, infrastructure, or outdoor facility projects with budgets of \$1,000,000 or more, be submitted to the Board of Trustees for action.

Attachment 1

Poultry Research Farm Unit Relocation Phase I

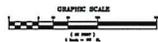
Page 21/89 3



LEGEND	
A	FLOOR PEN HOUSE (12,500 SF)
B	FLOOR PEN HOUSE (17,000 SF)
C	NATIONAL POULTRY CENTER BUILDING (16,500 SF)
D	ADMINISTRATIVE BUILDING (8,000 SF)
E	MULTIPURPOSE HOUSE (17,000 SF)
F	CAGE/AVIARY (17,000 SF)
G	BATTERY HOUSE (17,000 SF)
H	CHAMBER FACILITY (17,000 SF)
I	HATCHERY (3,000 SF)
J	PROCESSING PLANT (12,000 SF)
K	BREEDER FACILITY (17,000 SF)
L	NECROPSY LABORATORY (17,000 SF)
M	BSL-2 NECROPSY LABORATORY (1600 SF)
N	POULTRY HEALTH RESEARCH FACILITY (2400 SF)



OFFICE of the
UNIVERSITY ARCHITECT
1000 College Ave., Building
1000, Auburn, AL 36849



LINE MATCH

NOTES

N. Auburn Poultry Science Farm
Preliminary Master Plan Site Layout
DRAFT
Project No. 15-130

DATE
August 10, 2015

Page 01

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

AUBURN UNIVERSITY HOTEL PORTE-COCHERE
AND FRONT DRIVE IMPROVEMENTS

APPROVAL OF PROJECT INITIATION AND
PROGRAM, SITE, BUDGET, FUNDING PLAN, AND SCHEMATIC DESIGN

WHEREAS, to improve the quality of the facility and to achieve a AAA four diamond rating, the Auburn University Hotel and Conference Center (AUHCC) proposes to make improvements to the front drive to increase traffic flow and to construct a porte-cochere at the hotel entrance; and

WHEREAS, the porte-cochere would provide cover for guests entering and is a key element in achieving the desired AAA four diamond rating; and

WHEREAS, the project is estimated to cost \$1.2 million and will be financed by University funds accrued from AUHCC revenues; and

WHEREAS, the proposed project is expected to cost in excess of \$1,000,000 and Board of Trustees policy stipulates that all construction and renovation/adaptation, infrastructure or outdoor facility projects with budgets of \$1,000,000 or more, must be submitted to the Board through the Property and Facilities Committee for action.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Auburn University hotel Porte-Cochere and Front Drive Improvements project is approved and Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to:

1. Establish a budget for the Auburn University hotel Porte-Cochere and Front Drive Improvements project in the amount of \$1.2 million, to be financed by University funds accrued from AUHCC revenues.
2. Direct the consultants to complete the required plans for the project.
3. Solicit bids for construction conditioned upon the availability of sufficient funding as approved by the President.
4. Award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the project budget.



TO: JAY GOGUE, President
THROUGH: DONALD L. LARGE, Executive Vice President
FROM: DAN KING, Associate Vice President for Facilities
SUBJECT: PROPERTY AND FACILITIES COMMITTEE

**AUBURN UNIVERSITY HOTEL PORTE-COCHERE AND FRONT DRIVE
IMPROVEMENTS: APPROVAL OF PROJECT INITIATION AND PROJECT
PROGRAM, SITE, BUDGET, FUNDING PLAN AND SCHEMATIC DESIGN**

DATE: JANUARY 22, 2016

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for February 5, 2016.

Proposal:

Consistent with standing policy, it is proposed that the Auburn University Hotel Porte-Cochere and Front Drive Improvements project be presented to the Board of Trustees through the Property and Facilities Committee for appropriate action that will: approve (1) the project initiation and (2) the project program, site, budget, funding plan, and schematic design.

Review and Consultation:

As part of a continuing effort to improve the quality of the facility and to achieve a AAA four diamond rating, the Auburn Hotel and Conference Center (AUHCC) proposes a project to construct a porte-cochere and make improvements to the front drive. A porte-cochere is a roofed structure at the entrance to a building to provide cover for people getting in and out of cars as they enter the building. The proposed porte-cochere would provide cover to AUHCC guests and is a key element in achieving the desired AAA four diamond rating.

The project details are provided below:

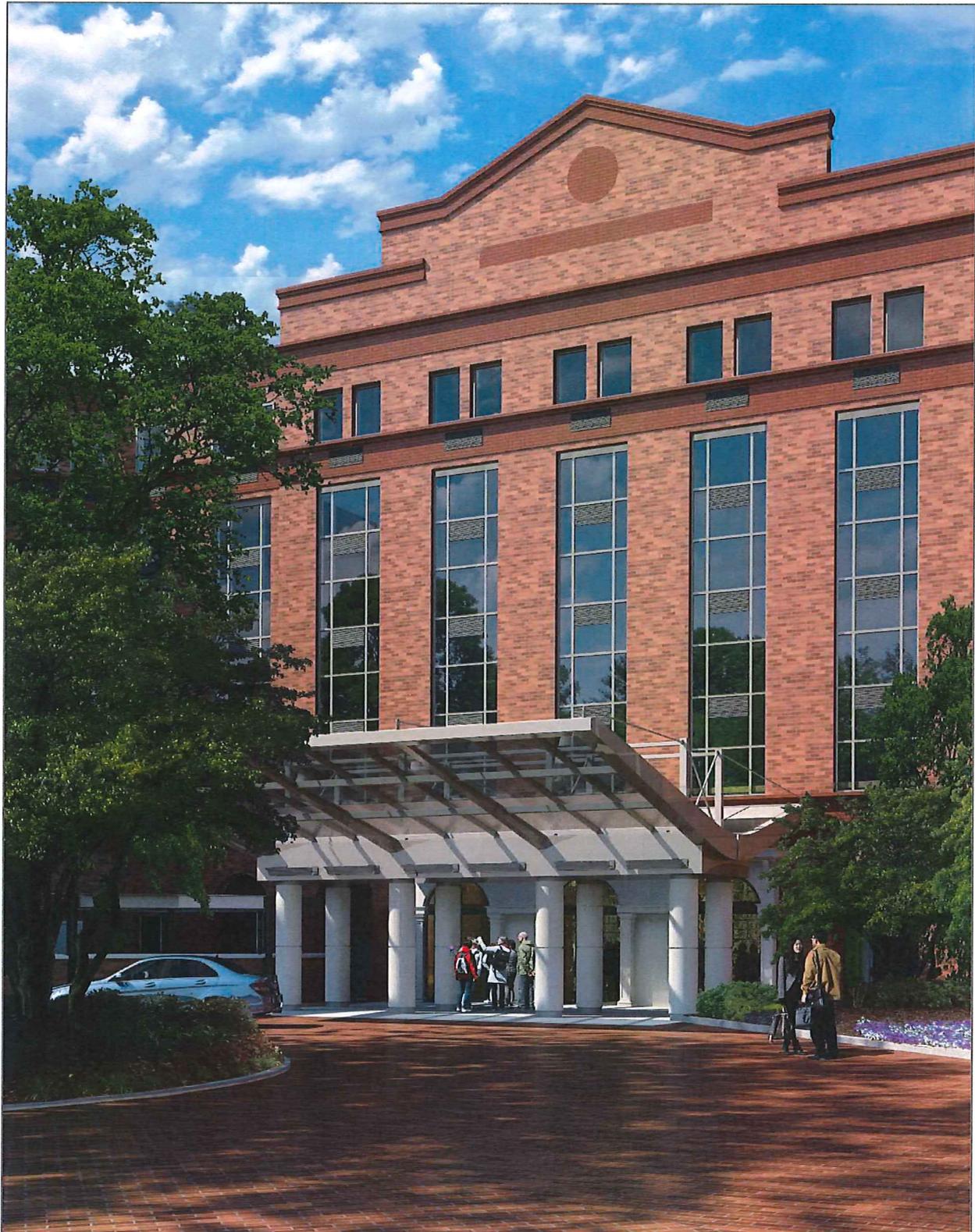
- **Program Requirements:** The project would construct a porte-cochere at the AUHCC entrance and make improvements to the front drive to improve traffic flow. See Attachment 1 for an architectural rendering of the porte-cochere.
- **Budget:** The estimated total project cost is \$1.2 million.
- **Funding Plan:** The project will be financed by University funds accrued from AUHCC revenues.
- **Project Location:** The project will be constructed at the AUHCC on College Street.

If you concur, it is proposed the project initiation, as well as the facility program, budget, funding plan, site, and schematic design be presented to the Board of Trustees for consideration of an appropriate resolution for approval at the meeting scheduled for February 5, 2016.

Rationale for Recommendation:

The Auburn University Hotel Porte-Cochere and Front Drive Improvements project is expected to cost in excess of \$1,000,000. Standing policy of the Board of Trustees stipulates that all construction, renovation/adaptation, infrastructure, or outdoor facility projects with budgets of \$1,000,000 or more, be submitted to the Board of Trustees for action.

Attachment 1
Architectural Rendering of the Auburn University Hotel Porte-Cochere



PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

AUBURN UNIVERSITY HOTEL GOVERNOR'S ROOM,
BOARD ROOM, AND RESTROOM RENOVATIONS

APPROVAL OF PROJECT INITIATION
AND THE PROJECT ARCHITECT SELECTION

WHEREAS, to improve the quality of the facility and to achieve a AAA four diamond rating, the Auburn University Hotel and Conference Center (AUHCC) proposes a project to renovate the Conference Center Governor's Room, the Board Room, and the restrooms; and

WHEREAS, the proposed renovations are key elements in the University's plan to achieve a AAA four diamond rating for the AUHCC; and

WHEREAS, the University Architect recommends the firm, Birchfield Penuel & Associates LLC, of Birmingham, Alabama, be retained as the project architect; and

WHEREAS, Board of Trustees policy stipulates that all construction and renovation/adaptation, infrastructure or outdoor facility projects with budgets of \$1,000,000 or more must be submitted to the Board through the Property and Facilities Committee for action; and

WHEREAS, while the cost of this project is not expected to exceed \$1,000,000, given the numerous Auburn University Hotel projects currently under consideration, this project is being submitted to the Board of Trustees for approval to ensure a full understanding of the overall hotel renovation program.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Auburn University Hotel Governor's Room, Board Room, and Restroom Renovations project is approved; and Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to:

1. Engage the firm, Birchfield Penuel & Associates LLC, of Birmingham, Alabama, as project architect to consult in the development of the facility program and project design.
2. Limit the project planning and design development to the schematic design phase until such time as the program requirements, budget, funding plan, and site are approved by the Board.

TO: JAY GOGUE, President
THROUGH: DONALD L. LARGE, Executive Vice President
FROM: DAN KING, Associate Vice President for Facilities
SUBJECT: PROPERTY AND FACILITIES COMMITTEE

AUBURN UNIVERSITY HOTEL GOVERNOR'S ROOM, BOARD ROOM, AND RESTROOM RENOVATIONS: APPROVAL OF PROJECT INITIATION AND THE PROJECT ARCHITECT SELECTION

DATE: JANUARY 22, 2016

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for February 5, 2016.

Proposal:

Consistent with standing policy, it is proposed that the Auburn University Hotel Governor's Room, Board Room, and Restroom Renovations project be presented to the Board of Trustees through the Property and Facilities Committee for appropriate action that will: (1) approve the project initiation and (2) approve the project architect selection.

Review and Consultation:

As part of a continuing effort to improve the quality of the facility and to achieve a AAA four diamond rating, the Auburn Hotel and Conference Center (AUHCC) proposes a project to renovate the Conference Center Governor's Room, Board Room, and restrooms. The proposed renovations are a key element in achieving the desired AAA four diamond rating. The anticipated timing for this project would be in 2016, and it would be financed by University funds accrued from AUHCC revenues.

The University Architect requests that the firm, Birchfield Penuel & Associates LLC, of Birmingham, Alabama, be approved by the Board of Trustees as the project architect for the Auburn University Hotel Governor's Room, Board Room, and Restroom Renovations project. This selection is based on the fact that Birchfield Penuel & Associates LLC has successfully designed other projects for AUHCC, and their knowledge and expertise regarding AUHCC operations and systems will be valuable in the design of this project.

Rationale for Recommendation:

The Auburn University Hotel Governor's Room, Board Room, and Restroom Renovations project is not expected to cost in excess of \$1,000,000, but given the numerous Auburn University Hotel projects currently under consideration, this project is being submitted to the Board of Trustees for approval to ensure full understanding of the overall hotel renovation program.

PROPERTY AND FACILITIES COMMITTEE
RESOLUTION
MELL CLASSROOM BUILDING
APPROVAL OF PROJECT BUDGET INCREASE

WHEREAS, at its meeting on June 5, 2015, the Board of Trustees adopted a resolution to approve a \$33.0 million project budget for the Mell Classroom Building; and

WHEREAS, since that time, the project has been competitively bid, and, based on the bid results, an additional \$2.0 million is required to fully award the contract; and

WHEREAS, the requested increase will cover the amount that the low bid was over the budgeted amount and to purchase several bid alternates that will enhance the classroom building; and

WHEREAS, the estimated total project cost of the Mell Classroom Building project is \$35.0 million, to be funded by University general funds.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the increased project budget for the Mell Classroom Building project is approved, and Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to establish a total project budget in the amount of \$35.0 million to be funded by previously budgeted University funds.



TO: JAY GOGUE, President
THROUGH: DONALD L. LARGE, Executive Vice President
FROM: DAN KING, Associate Vice President for Facilities
SUBJECT: PROPERTY AND FACILITIES COMMITTEE
MELL CLASSROOM BUILDING: APPROVAL OF PROJECT BUDGET INCREASE
DATE: JANUARY 22, 2016

This memorandum requests the following item be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda of the meeting scheduled for February 5, 2016.

Proposal:

It is proposed that the Mell Classroom Building project be presented to the Board of Trustees through the Property and Facilities Committee for the consideration of a resolution to approve an increase the project budget necessary to award the contract for the project.

Review and Consultation:

At its meeting on June 5, 2015, the Board of Trustees adopted a resolution to approve a \$33.0 million budget for the Mell Classroom Building project.

The project was competitively bid on November 17, 2015. Based on the bid results, an increase of \$2.0 million is requested to fully award the contract. The requested increase covers the amount that the low bid was over the University's budget and to purchase the following bid alternates that will enhance the quality of the classroom building:

- RBD Library second floor renovations
- Repairs to the existing RBD Library HVAC system
- Operable partitions for new classrooms
- Terrazzo flooring in the Mell Classroom Building lobby

The request to the Board of Trustees is to increase the Mell Classroom Building project budget to \$35.0 million, to be funded by University general funds.

If you concur, it is proposed that the revised project budget increase be presented to the Board of Trustees for consideration of an appropriate resolution for approval at the meeting scheduled for February 5, 2016.

Rationale for Recommendation:

Consistent with standing policy, revisions to facility program requirements, schematic design, and budget of the project shall be presented to the Board of Trustees through the Property and Facilities Committee for review and appropriate action.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

PUBLIC SAFETY BUILDING EXPANSION

APPROVAL OF PROJECT INITIATION AND AUTHORIZATION
TO COMMENCE THE PROJECT ARCHITECT SELECTION PROCESS

WHEREAS, the Executive Director of Public Safety has proposed a project to expand the existing Auburn University Public Safety building located on Magnolia Avenue; and

WHEREAS, the building expansion will consolidate and centralize operations and personnel and is part of our ongoing commitment to campus safety; and

WHEREAS, the proposed project is expected to cost in excess of \$1,000,000 and Board of Trustees policy stipulates that all construction and renovation/adaptation, infrastructure or outdoor facility projects with budgets of \$1,000,000 or more, must be submitted to the Board through the Property and Facilities Committee for action.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Public Safety Building Expansion project is approved; and Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to commence the selection processes for a project architect.



TO: JAY GOGUE, President
THROUGH: DONALD L. LARGE, Executive Vice President
FROM: DAN KING, Associate Vice President for Facilities
SUBJECT: PROPERTY AND FACILITIES COMMITTEE

**PUBLIC SAFETY BUILDING EXPANSION: APPROVAL OF PROJECT
INITIATION AND AUTHORIZATION TO COMMENCE THE PROJECT
ARCHITECT SELECTION PROCESS**

DATE: JANUARY 22, 2016

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for February 5, 2016.

Proposal:

Consistent with standing policy, it is proposed that the Public Safety Building Expansion project be presented to the Board of Trustees through the Property and Facilities Committee for appropriate action that will approve the initiation of the project and authorize the commencement of the project architect selection process.

Review and Consultation:

The Executive Director of Public Safety proposes a project to expand the existing Auburn University Public Safety building located on Magnolia Avenue. The building expansion is another step in our campus safety planning. The building expansion will consolidate and centralize operations and personnel and is part of our ongoing commitment to campus safety. It is anticipated that this project will be funded by University general funds.

Rationale for Recommendation:

The Public Safety Building Expansion project is expected to cost in excess of \$1,000,000. Standing Board of Trustees policy stipulates that all construction, renovation/adaptation, infrastructure, or outdoor facility projects with budgets of \$1,000,000 or more, be submitted to the Board of Trustees for action.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

CAMPUS MASTER PLAN 2015 UPDATE

WHEREAS, the Board of Trustees approved a Campus Master Plan in June 2002 with the intent that it be a “living document” with periodic updates; and

WHEREAS, in November 2013 the Board of Trustees approved an update to the Campus Master Plan, including elements for Academic Buildings and Campus Landscape; and

WHEREAS, recent changes on the campus now necessitate a further update of these two elements of the Campus Master Plan; and

WHEREAS, the Academic Buildings element, now retitled as the “Facility Development”, identifies potential major building and related projects for 2015-2025, based on the specific programmatic requirements of Colleges and Schools, as well as those of non-academic units; and

WHEREAS, the Campus Landscape element, as the result of an extended planning effort, has likewise been expanded into a comprehensive Landscape Master Plan that will establish requirements and design approaches to guide all exterior construction projects so that the unique character of Auburn University’s campus setting and environment will be protected and enhanced.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the two revised elements of the Campus Master Plan—Facility Development and Landscape Master Plan—are approved as an update to the Campus Master Plan and that Jay Gogue, President, or such other person who may be acting as President, be and the same is hereby authorized and empowered to implement the recommendations of the updated Campus Master Plan.



TO: JAY GOGUE, President
THROUGH: DONALD L. LARGE, Executive Vice President
FROM: DAN KING, Associate Vice President for Facilities
SUBJECT: PROPERTY AND FACILITIES COMMITTEE
CAMPUS MASTER PLAN 2015 UPDATE
DATE: JANUARY 22, 2016

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for February 5, 2016.

Proposal:

It is proposed that an update to the Campus Master Plan be presented to the Board of Trustees through the Property and Facilities Committee for approval.

Review and Consultation:

Auburn University developed and approved a Campus Master Plan which was originally approved by the Board of Trustees at its meeting in June 2002. At that time, the intent of the Board of Trustees was that the Campus Master Plan should be a “living document” with routine updates. The Campus Master Plan was subsequently updated in 2007.

At its April 2012 meeting, the Board of Trustees approved a set of planning elements, including an Academic Buildings Element and a Landscape Element, for inclusion in the Campus Master Plan 2013 Update. At its November 2013 meeting, the Board of Trustees approved the Campus Master Plan 2013 Update, which included these two elements.

Over the last several years, significant changes to the Auburn University campus necessitate an update to both elements:

1. Facility Development

The Academic Buildings Element previously identified academic building projects resulting from the Auburn University Strategic Plan, the space needs of Colleges and Schools, and other identified University project requirements, as well as appropriate building sites for each project. Since the Campus Master Plan 2013 Update, Auburn University has worked to revise the list of major academic projects and to include

non-academic requirements as well. The update to this element is now complete and has been retitled as “Facility Development”.

The Facility Development element identifies likely major building and non-building projects for 2015-2025 based on the specific programmatic requirements of Colleges and Schools, as well as non-academic units.

2. Landscape Master Plan

Over the last several years, significant changes to the Auburn University campus necessitated the development of a comprehensive planning effort specifically focused on the character and advancement of the campus landscape. As a result, Auburn University has undertaken an extended planning effort to expand the Landscape Element into a comprehensive Landscape Master Plan. The Landscape Master Plan is now complete.

The Landscape Master Plan establishes the requirements and design approach to guide all exterior construction projects to protect and enhance the unique character of the Auburn University campus setting and environment.

The Landscape Master Plan document is intended to aid in defining the project scope of each campus project that affects Auburn University exterior facilities, including, but not limited to: buildings, roads, walkways, trails, grading, lighting, signage and landscape. It outlines a broad general vision for the future development of the campus landscape and provides guidelines and standards to ensure that each project is viewed within its larger campus context and that each project therefore contributes to the success of the larger campus landscape.

It is requested that the Board of Trustees approve the Facility Development element and the Landscape Master Plan, as an update to the Campus Master Plan. It is further proposed that these be updated periodically and brought before the Board of Trustees for approval.

If you concur, it is recommended that the proposal be presented to the Board of Trustees, through the Property and Facilities Committee, for appropriate review and action as requested.

Rationale for Recommendation:

Board of Trustee policy stipulates that periodic updates of the Campus Master Plan are subject to the approval by the Board. It is therefore appropriate that the 2015 Campus Master Plan Update be similarly submitted to the Board of Trustees for approval.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

NORTH AUBURN TELECOMMUNICATIONS TOWER LEASE
AUBURN, ALABAMA

WHEREAS, Auburn University owns approximately 3,200 acres of real property in Lee County, Alabama, that constitute the North Auburn Campus; and

WHEREAS, Auburn University has received inquiries regarding leasing 0.2 acres of University property at the North Auburn Campus for the installation of a cellular telecommunications tower to service the general Auburn area; and

WHEREAS, the installation of a cellular telecommunications tower at this location will improve cell phone service in the area and benefit the University; and.

WHEREAS, the ground lease opportunity will be offered to the general public in the form of a Request for Bid, and the University proposes to enter into a twenty-five (25) year ground lease for 0.2 acres with the successful bidder; and

WHEREAS, the proposed lease and the telecommunications tower will not require any University funds and will not interfere normal operations of Auburn University; and

WHEREAS, Auburn University's Office of Information Technology will manage the ground lease agreement, with revenues from the ground lease being used to further the University's academic mission.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such persons as may be acting as President, be and the same is hereby authorized and empowered to:

1. Take such action as necessary and desirable to prepare the appropriate lease agreements between Auburn University and the successful bidder; and
2. Execute such agreements as may be necessary to complete these transactions with the understanding that all instruments required for consummation of the leases be reviewed as to form by legal counsel for Auburn University.



TO: JAY GOGUE, President
THROUGH: DONALD L. LARGE, Executive Vice President
FROM: JOHN HELMS, Director of Information Technology
DAN KING, Associate Vice President for Facilities
MARK STIRLING, Director of Real Estate
SUBJECT: PROPERTY AND FACILITIES COMMITTEE
NORTH AUBURN TELECOMMUNICATION TOWER LEASE
AUBURN, ALABAMA
DATE: JANUARY 22, 2016

This is to request that the following item be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda of the meetings scheduled for February 5, 2016.

Proposal:

Auburn University is requesting authority to issue a ground lease for a cellular telecommunications tower site on Farmville Road on North Auburn Campus.

Review and Consultation:

Auburn University has received inquiries regarding leasing University property at the North Auburn Campus for the installation of a cellular telecommunications tower to service the general Auburn area. The installation of a cellular telecommunications tower at this location will improve cell phone service in the area and benefit the University. The proposed location is a wooded area adjacent to the City of Auburn water tower and is not visible from Auburn University's main campus. See attachment 1. The agreement will be managed by Office of Information Technology. The revenue generated from the ground lease will be used, along with other telecommunication revenue, to further the academic mission of the University.

Auburn University will develop and advertise a Request for Proposals (RFP) for the ground lease of 0.2 acres of land; bids will be received in accordance with University policy; and the successful bidder will be issued a twenty-five (25) year ground lease for the site. The successful bidder will be responsible for all expenses and maintenance of the site.

There will be no Auburn University funds required to complete this transaction. The proposal for ground lease is recommended by the Associate Vice President for Facilities, the Interim Dean of the College of Agriculture, and the Director of Real Estate. If you concur, it is requested that you recommend the proposal to the Board of Trustees through the Property and Facilities Committee at the meeting scheduled for February 5, 2016.

Rationale for Recommendation:

Standing policy requires that the Board of Trustees approve all leases of University property.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

REAL ESTATE ACQUISITION

NORTH PARK DECK
712 WEST MAGNOLIA AVENUE, AUBURN, ALABAMA

WHEREAS, Auburn University has an opportunity to acquire North Park Deck, a privately owned parking deck located at the corner of West Magnolia Avenue and Wire Road in Auburn, Alabama; and

WHEREAS, the property offered for sale consists of a six-story structure with 920 parking spaces on approximately 2.0 acres of land; and

WHEREAS, the acquisition of the North Park Deck would enable the University to use it for residential student parking, thus freeing up the West Village Parking lot for:

- Daytime commuter student parking;
- Auburn Arena events;
- Football Gameday parking;
- Future development in that sector of campus; and

WHEREAS, consistent with standing policy, two (2) MAI appraisals were secured and although the purchase price will exceed the appraisal price, the benefits to the University are believed to far outweigh the additional price.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such person as may be acting as President, be and the same is hereby authorized and empowered to take such action as is necessary and desirable to purchase the North Park Deck property located at 712 West Magnolia Avenue, Auburn, Alabama. All documents consummating the purchase of the property shall be reviewed as to form by legal counsel for Auburn University.



FACILITIES MANAGEMENT
M E M O R A N D U M

TO: JAY GOGUE, President
THROUGH: DONALD L. LARGE, Executive Vice President
FROM: DAN KING, Associate Vice President for Facilities
MARK STIRLING, Director of Real Estate
SUBJECT: PROPERTY AND FACILITIES COMMITTEE
REAL ESTATE ACQUISITION: NORTH PARK DECK AT 712 WEST MAGNOLIA AVENUE, AUBURN, ALABAMA
DATE: JANUARY 22, 2016

This is to request that the following item be presented to the Board of Trustees through the Property and Facilities Committee and be included on the agenda of the meeting scheduled for February 5, 2016.

Proposal:

It is proposed that Auburn University purchase the North Park Deck located at 712 West Magnolia Avenue, Auburn, AL. The North Park Deck is a six-story parking structure consisting of 920 parking spaces and is situated on approximately 2.0 acres of land.

Review and Consultation:

In 2010, a private developer built the parking deck on property adjacent to Auburn University's main campus. Since the opening of the deck, the developer has expressed a strong interest in having Auburn University purchase the parking structure.

Auburn University could effectively utilize the North Park Deck for residential student parking. Utilizing the North Park Deck for residential parking would free up 635 parking spaces in the West Village parking lot. The University could then utilize the West Village parking lot for:

- Daytime commuter student parking
- Auburn Arena events
- Football Gameday parking
- Future development in that sector of campus

At the proposed sales price, the cost per parking space is significantly lower than the cost of building new parking spaces on campus, thus making the purchase advantageous to the University.

The property offered for sale consists of a six-story structure with 920 parking spaces and approximately 2.0 acres of land. (See Attachment 1) Consistent with standing policy, two (2) MAI appraisals were secured. The purchase price WILL exceed the appraisal price; however, the benefits to the University far outweigh the price. Specifically, the opportunity will immediately take care of an existing need for parking at a price significantly less than we could build it for.

Funds to offset the purchase price are available from unrestricted University sources. The proposal for acquisition is recommended by the Associate Vice President for Facilities, the Associate Vice President of Auxiliary Services, and the Director of Real Estate. If you concur, it is requested that you recommend the proposal to the Board of Trustees through the Property and Facilities Committee at the meetings scheduled for February 5, 2016.

Rationale for Recommendation:

Standing University policy requires the Board of Trustees to approve all purchases of real property.

Attachment 1

North Park Deck—Site Map

 AUBURN UNIVERSITY	OFFICE of the UNIVERSITY ARCHITECT 1161 West Sanford Ave., Building 1 Auburn, AL 36849	NOTES <hr/> <hr/> <hr/> <hr/>	NORTH PARK DECK <hr/> DATE January 13, 2016 Page 01
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PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

REAL ESTATE DISPOSITION

SALE OF THE RAILROAD WAREHOUSE
227 NORTH COLLEGE STREET, AUBURN, ALABAMA

WHEREAS, Auburn University purchased the Railroad Warehouse, a 6,708 square-foot storage facility on approximately 0.6 acres of land, located at 227 North College Street, Auburn, Alabama, in 1948; and

WHEREAS, adjacent landowners have expressed interest in purchasing the property; and

WHEREAS, due to its location and limited access, the Railroad Warehouse is no longer needed to carry out the mission of the University, and the property can be better utilized for business expansion by the private sector; and

WHEREAS, consistent with standing policy, the property will be offered for sale by issuance of a request for bids, which will set a minimum acceptable bid at the MAI appraised value; and

WHEREAS, consistent with standing policy, proceeds from the sale will be used to build a replacement facility at an alternative location on University property.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such person as may be acting as President, be and the same is hereby authorized and empowered to take such action as is necessary and desirable to sell at a price not less than the MIA appraised value, the Railroad Warehouse and 0.6 acres of property located at 227 North College Street, Auburn, Alabama. All documents consummating the purchase of the property shall be reviewed as to form by legal counsel for Auburn University.



TO: JAY GOGUE, President
THROUGH: DONALD L. LARGE, Executive Vice President
FROM: DAN KING, Associate Vice President for Facilities
MARK STIRLING, Director of Real Estate
SUBJECT: PROPERTY AND FACILITIES COMMITTEE

**REAL ESTATE DISPOSITION: SALE OF THE RAILROAD WAREHOUSE
PROPERTY AT 227 NORTH COLLEGE STREET, AUBURN, ALABAMA**

DATE: JANUARY 22, 2016

This is to request that the following item be presented to the Board of Trustees through the Property and Facilities Committee and be included on the agenda of the meeting scheduled for February 5, 2016.

Proposal:

It is proposed that Auburn University sell the Railroad Warehouse, a 6,708 square foot, one-story, storage facility situated on 0.6 acres of land located at 227 North College Street, Auburn, AL. See Attachment 1.

Review and Consultation:

Auburn University purchased the Railroad Warehouse storage facility on North College Street in 1948. The property, formerly the Auburn Wholesale Grocery Company, was purchased primarily to accommodate material deliveries because of the railroad spur located on site. At the present time, the spur has been removed, and Facilities Management uses the facility to store maintenance materials. Due to its location and the limited vehicle access, the utility of the property has diminished to the University. Recent development built under City of Auburn Urban Core Zoning has created a parking shortage, causing patrons of the adjoining business to use the property to park at all times of the day. The owners of the adjoining property have requested that Auburn sell the property to resolve the parking issue.

Auburn University Board of Trustees policy discourages the sale of real property with the exception of certain conditions. This property fits into the policy exceptions in that:

1. The property is no longer required to carry out the mission of the University;
2. The maintenance costs exceed the property's productive income; and
3. The property can be utilized for business expansions by the private sector.

For these reasons, we recommend that the property be offered for sale to the general public by open bid.

To sell the property, Auburn University will create a Request for Proposals (RFP) for the sale of the Railroad Warehouse and the 0.6 acres of land. The RFP will be advertised; bids will be received in accordance with University Policy; and the successful bidder will be sold the property. Consistent with standing policy, one (1) MAI appraisal was secured. The RFP will set a minimum bid price that will exceed the appraised price. Board of Trustees policy also requires that proceeds from the sale of real estate should be used for the purchase of capital assets required to carry out the mission of the University. Funds received from the sale will be used as a capital project to replace the storage space at another location.

No University funds are required for this transaction. The proposal for disposition is recommended by the Associate Vice President for Facilities and the Director of Real Estate. If you concur, it is requested that you recommend the proposal to the Board of Trustees through the Property and Facilities Committee at the meeting scheduled for February 5, 2016.

Rationale for Recommendation:

Standing policy requires that the Board of Trustees approve the sale of all University property.

Attachment 1

Railroad Warehouse Property & Building—Site Map

Railroad Warehouse
Property & Building



AUBURN
UNIVERSITY

OFFICE of the
UNIVERSITY ARCHITECT
1161 West Sarnford Ave., Building 1
Auburn, AL 36849

NOTES

RAILROAD WAREHOUSE

DATE
January 13, 2016

Page 01



TO: JAY GOGUE, President
THROUGH: DONALD L. LARGE, Executive Vice President
FROM: DAN KING, Associate Vice President for Facilities
SUBJECT: PROPERTY AND FACILITIES COMMITTEE

**CURRENT STATUS OF NEW CONSTRUCTION/RENOVATION/
INFRASTRUCTURE PROJECTS WITH BUDGETS OF \$1,000,000
AND GREATER**

(For Information Only)

DATE: JANUARY 22, 2016

This is to request that the following proposal be submitted to the Property and Facilities Committee and included on the agenda of the Board of Trustees meeting scheduled for February 5, 2016.

Proposal:

Consistent with standing practice, it is proposed that the current status report of new construction/renovation/infrastructure projects with budgets greater than \$1,000,000 be submitted, *for information only*, to the Board of Trustees through the Property and Facilities Committee.

Review and Consultation:

The Board of Trustees at its meeting on June 4, 2001, requested that it receive a regular update on the financial status of Board approved projects. The attached list includes projects at Auburn University and outlying units.

Rationale for Recommendation:

Consistent with the request of the Board of Trustees for a current status report of new construction/renovation/infrastructure projects with budgets greater than \$1,000,000, the attached listing is provided, *for information only*, to the Board through the Property and Facilities Committee for inclusion on the agenda of the meeting scheduled for February 5, 2016.

Auburn University Facilities Management
 Current Capital Projects
 (Spending across Multiple Years)
Summary of Cash Flow by Project Phase

<i>Project Phase</i>	<i>Previous Approved Budget Amount</i>	<i>Current Approved Budget Amount</i>	<i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Cash Flow Assuming Remainder of Budget for FY2016</i>	<i>Estimated Cash Flow Assuming Remainder of Budget for FY2017 & Forward</i>
Substantial Completion	246,773,000	250,423,000	245,352,299	4,600,769	469,932
Construction	3,650,000	36,900,000	2,464,381	19,091,155	15,344,464
Design	56,543,110	80,026,168	6,128,919	29,180,172	44,717,077
Planning	6,807,497	10,810,057	674,072	3,681,655	6,454,330
Totals	313,773,607	378,159,225	254,619,671	56,553,751	66,985,803
Other Open Capital Projects	52,753,549	41,909,182	19,936,449	13,200,000	8,772,733
Grand Totals	366,527,156	420,068,407	274,556,120	69,753,751	75,758,536

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Current Capital Projects

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

Project Name	Project Phase	Original Approved Budget Amount	(A)		AU Bond Funding	Federal/ State or Local Funding	(B)			(C)	(A)-(B)-(C)
			Current Approved Budget Amount	AU Funding (includes gifts/grants)			Actual Spending to Date (across multiple years)	Estimated Cash Flow Assuming Remainder of Budget for FY2016	Estimated Cash Flow Assuming Remainder of Budget for FY2017 & Forward		
SUBSTANTIAL COMPLETION PHASE											
Student Recreation & Wellness Center Building (07-225)	Substantial Completion	72,000,000	72,000,000	5,000,000	67,000,000		70,975,404	1,024,596	0	583,933	440,663
Small Animal Teaching Hospital (09-083.1 Ph I, 09-083 Ph II)	Substantial Completion	70,000,000	74,000,000	30,000,000	34,000,000	10,000,000	73,248,952	636,048	115,000	680,081	70,967
South Donahue Residence Hall, Dining, Biggio Parking Facility 10-217	Substantial Completion	73,600,000	75,200,000	6,600,000	68,600,000		73,598,518	1,601,482	0	511,587	1,089,895
Powder Hall - East Courtyard, New Student Lounge (12-013)	Substantial Completion	1,400,000	1,400,000	1,400,000			1,311,711	88,289	0	6,527	81,762
East Glenn Administrative Support Facility - Comprehensive Renovation 13-150	Substantial Completion	3,750,000	3,750,000	3,750,000			3,741,470	8,530	0	0	8,530
Foy Hall - Convert Loading Dock Area Into A New Dining Facility 13-180	Substantial Completion	1,600,000	2,200,000	2,200,000			1,935,684	264,316	0	82,576	181,740
Woodfield Drive - Roadway Extension To New VCOM Site & Other Site Improvements 14-052	Substantial Completion	1,400,000	1,400,000	1,400,000			1,273,863	126,137	0	102,403	23,734
Samford Park Redevelopment: Phase II 14-257	Substantial Completion	900,000	900,000	900,000			806,482	93,518	0	15,581	77,937
Martin Hall - 1st Floor, Renovations & New ADA Ramp For The Freshman Advising Ctr 14-302	Substantial Completion	1,200,000	1,200,000	1,200,000			1,136,240	63,760	0	5,888	57,872
Facilities Mgmt Complex - New Facility For Waste Reduction, Mail Services & Service Support 13-194	Substantial Completion	823,000	823,000	823,000			758,774	64,226	0	27,756	36,470

Current Capital Projects

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>(A)</i>		<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>(B)</i>			<i>(C)</i>	<i>(A)-(B)-(C)</i>
			<i>Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>			<i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Cash Flow Assuming Remainder of Budget for FY2016</i>	<i>Estimated Cash Flow Assuming Remainder of Budget for FY2017 & Forward</i>		
Jordan-Hare Stadium - South Side, Provide A New Score & Video Board System 14-286	Substantial Completion	13,900,000	13,900,000	13,900,000			13,655,951	244,049	0	129,437	114,612
Pebble Hill Renovation 06-176	Substantial Completion	2,500,000	2,750,000	2,750,000			2,095,068	300,000	354,932	143,310	511,622
Cater Hall Repair & Renovation (Phase I) 14-220	Substantial Completion	900,000	900,000	900,000			814,182	85,818	0	42,810	43,008
Total Substantial Completion			250,423,000	70,823,000	169,600,000	10,000,000	245,352,299	4,600,769	469,932	2,331,889	2,738,812

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Current Capital Projects

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>(A)</i>		<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>(B)</i>			<i>(C)</i>	<i>(A)-(B)-(C)</i>
			<i>Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>			<i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Cash Flow Assuming Remainder of Budget for FY2016</i>	<i>Estimated Cash Flow Assuming Remainder of Budget for FY2017 & Forward</i>		
CONSTRUCTION PHASE											
Mell Classroom Building 11-209	Construction	25,000,000	33,000,000	29,500,000	3,500,000		2,311,072	15,344,464	15,344,464	26,305,540	4,383,388
AU Regional Airport T-Hangar Construction Phase I 15-093	Construction	2,000,000	2,000,000	2,000,000			98,798	1,901,202	0	1,835,192	66,010
Offsite Library Archiving Facility 15-142	Construction	1,900,000	1,900,000	1,900,000			54,511	1,845,489	0	1,110,386	735,103
Total Construction			36,900,000	33,400,000	3,500,000	0	2,464,381	19,091,155	15,344,464	29,251,118	5,184,501

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Current Capital Projects

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

Project Name	Project Phase	Original Approved Budget Amount	(A)		AU Bond Funding	Federal/ State or Local Funding	(B)		Estimated Cash Flow Assuming Remainder of Budget for FY2016	Estimated Cash Flow Assuming Remainder of Budget for FY2017 & Forward	(C) Current Encumbrances Against Project	(A)-(B)-(C) Current Open Balance (Budget less Actuals and Encumbrances)
			Current Approved Budget Amount	AU Funding (includes gifts/grants)			Actual Spending to Date (across multiple years)	Estimated Cash Flow Assuming Remainder of Budget for FY2016				
DESIGN PHASE												
Ag Heritage Park 98-333	Construction and Design Future Projects	2,666,320	2,666,320	2,666,320			1,427,581	0	1,238,739	0	1,238,739	
Hill Residence Halls - Building Renovations & Upgrades 10-155	Design (Partial budget Phase I only at this point)	15,859,848	15,859,848	13,373,258	2,486,590		1,888,690	4,191,347	9,779,811	1,488,353	12,482,805	
Jordan-Hare Stadium Improvements: Phase 1 Storm Drain & Sewer Repairs 15-056	Design	4,500,000	4,500,000		4,500,000		1,318,913	3,181,087	0	1,431,838	1,749,249	
Cater Hall Repair & Renovation Phase II 15-334	Design	1,950,000	1,950,000	1,950,000			1,139	1,948,861	0	0	1,948,861	
Health Science Sector Infrastructure 15-222	Design	6,000,000	6,000,000	6,000,000			0	6,000,000	0	23,800	5,976,200	
School of Nursing Facility 15-035	Design	29,000,000	29,000,000	29,000,000			667,646	7,083,088	21,249,266	488,020	27,844,334	
Pharmaceutical Research Building 14-193	Design	16,600,000	16,600,000	16,600,000			708,202	3,972,949	11,918,849	367,084	15,524,714	
Garden of Memory - Student Memorial 14-336	Design	1,250,000	1,250,000	1,250,000			38,396	1,211,604	0	55,651	1,155,953	
Auburn Arena Volleyball Team Space Improvements 14-273	Design	2,200,000	2,200,000	2,200,000			78,352	1,591,236	530,412	63,667	2,057,981	
Total Design			80,026,168	73,039,578	6,986,590	0	6,128,919	29,180,172	44,717,077	3,918,413	69,978,836	

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

Project Name	Project Phase	Original Approved Budget Amount	(A)		AU Bond Funding	Federal/ State or Local Funding	(B)		Estimated Cash Flow Assuming Remainder of Budget for FY2016	Estimated Cash Flow Assuming Remainder of Budget for FY2017 & Forward	(C) Current Encumbrances Against Project	(A)-(B)-(C) Current Open Balance (Budget less Actuals and Encumbrances)
			Current Approved Budget Amount	AU Funding (includes gifts/grants)			Actual Spending to Date (across multiple years)	Estimated Cash Flow Assuming Remainder of Budget for FY2016				
PLANNING PHASE												
Student Activities Center - Comprehensive Renovation 13-110	Schematic Design (Partial budget only at this point)	150,000	150,000	150,000			96,166	53,834	0		20,818	33,016
Band Rehearsal Hall Facility (phase II) 09-183	Schematic Design (Partial budget only at this point)	230,000	230,000	230,000			228,528	1,472	0		207	1,265
Athletics Sports Medicine Facility - New Building & Relocation from BEMC 12-132	Schematic Design (Partial budget only at this point)	75,000	75,000		75,000		11	0	74,989		50,000	24,989
Regional Airport - Aviation Education Facility 13-285	Schematic Design (Partial budget only at this point)	120,355	120,355	120,355			79,702	40,653	0		10,300	30,353
Graduate Business Education Bldg 14-044	Schematic Design (Partial budget only at this point)	650,000	650,000	650,000			141,462	50,854	457,684		181	508,357
Gavin Engineering Research Laboratory - Comprehensive Renovations 14-308	Schematic Design (Partial budget only at this point)	1,250,000	1,250,000	1,250,000			72,469	1,177,531	0		688,413	489,118
Broun Hall Building Wide Renovation 15-068	Planning/Schematic Design (Partial budget only at this point)	50,000	50,000	50,000			35,368	14,632	0		2,000	12,632
Leach Science Ctr - Building Expansion & Partial Renovation 15-208	Pre-design (Partial budget only at this point)	650,000	650,000	650,000			3,353	646,647	0		267,688	378,959
Risk Management and Safety Facility - New Building 15-150	Pre-design (Partial budget only at this point)	20,000	20,000	20,000			17,013	2,987	0		0	2,987
Academic Classroom & Laboratory Complex 15-034	Planning/Schematic Design (Partial budget only at this point)	4,047,007	4,047,007	4,047,007			0	202,350	3,844,657		0	4,047,007

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>(A)</i>		<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>(B)</i>			<i>(C)</i>	<i>(A)-(B)-(C)</i>
			<i>Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>			<i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Cash Flow Assuming Remainder of Budget for FY2016</i>	<i>Estimated Cash Flow Assuming Remainder of Budget for FY2017 & Forward</i>		
Auxiliary Services Building 15-301	Planning/Schematic Design (Partial budget only at this)	177,695	177,695	177,695			0	177,695		0	177,695
Engineering Achievement Center 15-157	Planning/Schematic Design (Partial budget only at this)	3,100,000	3,100,000	3,100,000			0	1,023,000	2,077,000	0	3,100,000
President's House Renovation 14-296	Planning/Schematic Design (Partial budget only at this)	240,000	240,000	240,000			0	240,000		0	240,000
Well Street, West Samford Avenue, & Thach Avenue Traffic & Parking Improvements 15-311	Planning/Schematic Design (Partial budget only at this)	50,000	50,000	50,000			0	50,000		0	50,000
Total Planning			10,810,057	10,735,057	75,000	0	674,072	3,681,655	6,454,330	1,039,607	9,096,378
Other Open Capital Projects	Various Stages		41,909,182	39,665,345	1,902,120	341,717	19,936,449	13,200,000	8,772,733	5,021,766	16,950,967
GRAND TOTAL			420,068,407	227,662,980	182,063,710	10,341,717	274,556,120	69,753,751	75,758,536	41,562,793	103,949,494



TO: JAY GOGUE, President
THROUGH: DONALD L. LARGE, Executive Vice President
FROM: DAN KING, Associate Vice President for Facilities
SUBJECT: PROPERTY AND FACILITIES COMMITTEE

QUARTERLY REPORT FOR PROJECTS COSTING MORE THAN \$500,000 BUT LESS THAN \$1,000,000 – 1st QTR FISCAL YEAR 2016
(For Information Only)

DATE: JANUARY 22, 2016

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda of the meeting scheduled for February 5, 2016.

Proposal:

The Board of Trustees, at its meeting on April 11, 2014, adopted a resolution stipulating that all projects with a total cost in the range of \$500,000 to \$1,000,000 be reported quarterly. The intent of this report is to keep the Property and Facilities Committee informed of those projects as they are occurring on campus. Consistent with standing policy, it is proposed that this report be submitted for information only.

Review and Consultation:

Projects initiated in the 1st Quarter of Fiscal Year 2016 and costing more than \$500,000 but less than \$1,000,000 are listed in the following table.

1st Quarter FY 2016 Projects \$500,000 - \$1,000,000	Project Number	Account Number	Cost
*** NONE TO REPORT ***			

Rationale for Recommendation:

Consistent with standing policy, this report is submitted to the Board of Trustees through the Property and Facilities Committee for information at the meeting scheduled for February 5, 2016.



TO: JAY GOGUE, President
THROUGH: DONALD L. LARGE, Executive Vice President
FROM: DAN KING, Associate Vice President for Facilities
SUBJECT: PROPERTY AND FACILITIES COMMITTEE
PROJECT STATUS REPORT
DATE: JANUARY 22, 2016

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for February 5, 2016.

Proposal:

In response to informal inquiries with regard to particular projects in progress or envisaged, it is proposed that a brief report regarding the status of Board of Trustees approved projects be submitted, *for information only*, to the Board of Trustees through the Property and Facilities Committee.

Review and Consultation:

The responsibility of the Board of Trustees extends to the oversight of funding, planning, design, construction, maintenance and operation of University buildings and facilities. The date of project establishment in the development process is often separated by years from the date of dedication. Although the process is prolonged, Board interest remains enthusiastic throughout. This Project Status Report is intended to inform interested parties of the status of projects previously approved by the Board of Trustees.

Rationale for Recommendation:

The desire to be responsive to inquiries regarding specific capital projects and the process from conception to completion has prompted the development of a Project Status Report. The current memo is provided, *for information only*, to the Board of Trustees through the Property and Facilities Committee for inclusion on the agenda of the meeting scheduled for February 5, 2016.

PROJECT/PHASE

STATUS

Projects in Planning Stage:

- Equine Sciences – New Facilities Phase I
- Performing Arts Center
- Agricultural Sciences Research Building
- Interdisciplinary Science Building

On hold pending funding
Initiated June 2015
Initiated November 2015
Initiated November 2015

Projects in Design Stage:

- Band Rehearsal Hall Phases 2 and 3
- Hill Residence Hall Renovations
- Relocation of Sports Medicine and Other Team Functions from the Coliseum
- Aviation Education Facility
- Graduate Business Education Building
- Gavin Engineering Research Lab Renovation
- Academic Classroom & Laboratory Complex
- Jordan-Hare Stadium Improvements
- Broun Hall Renovation
- Repairs and Renovations to President’s Home
- Campus Utility System Expansion
- Engineering Achievement Center
- Leach Science Center Addition
- Auxiliary Services Building
- Risk Management & Safety Facility
- AUM Admissions & Alumni Center
- Mell Street and Thach Ave Traffic and Parking Improvements
- Poultry Research Farm Relocation Phase 2

Initiation Approved

Initiated September 2009
Initiated June 2010
Initiated February 2012

On hold pending funding
On hold pending funding
Initiated November 2014
Initiated February 2015
Initiated February 2015
Initiated April 2015
Initiated April 2015
Initiated June 2015
Initiated June 2015
Initiated September 2015
Initiated September 2015
Initiated September 2015
Initiated September 2015
Initiated November 2015

Schematic Design Approved:

- Food Animal Research Facility
- Arena Volleyball Team Space Improvements
- The Auburn Memorial

Schematic Design Approved

Approved September 2015
Approved November 2015
Approved November 2015

Projects in Construction Stage:

- Mell Classroom Building
- AUM Residence Hall
- Airport T-Hangars
- Offsite Library Archive Facility
- Cater Hall Repairs & Renovation Phase II
- Health Science Sector Infrastructure
- Pharmaceutical Research Building
- School of Nursing Facility

Approved September 2014
Approved June 2015
Approved June 2015
Approved September 2015
Approved November 2015
Approved November 2015
Approved November 2015
Approved November 2015

AUBURN MONTGOMERY COMMITTEE
AND
FINANCE COMMITTEE

RESOLUTION

PROPOSED HOUSING RENTAL RATE
AUBURN UNIVERSITY AT MONTGOMERY

WHEREAS, housing facilities are provided on the Auburn University at Montgomery campus as a convenience and service to our students, and these housing operations must be fiscally self-supporting; and

WHEREAS, the administration regularly reviews housing operations on the campus to assure they are responsive to student needs and that they continue to be fiscally sound; and

WHEREAS, the new residence hall will open fall 2016 and housing rates need to be established for that facility; and

WHEREAS, these programs have continued to experience cost increases for utilities, materials and supplies purchased, for renewal and maintenance of the facilities themselves; and

WHEREAS, the appropriate residence management and senior administrators at AUM have proposed housing rates and increases in response to these costs.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized to effect student housing rates and increases for Auburn University at Montgomery, as displayed on Schedule A attached to this resolution, with the rates becoming established for the 2016 fall semester and the subsequent academic years.

AUBURN UNIVERSITY at MONTGOMERY

NEW RESIDENCE HALL RATES FOR
ACADEMIC YEARS 2016-17 & 2017-18

	Proposed Semester Rate 2016 - 17	Proposed Semester Rate 2017 - 18	Rent Increase Percentage <small>Between 2016/2017</small>	2015-2016 Local Comparable Housing Rates	Number of Beds
Residence Hall Room Type					
Fall/Spring					
➤ 2 Bedroom for Two Students	\$3,850	\$4,000	4%	\$3,182 - \$4,262	100
➤ 2 Bedroom for Four Students	\$2,500	\$2,600	4%	\$2,730 - \$4,374	100
➤ 1 Bedroom for One Student	\$4,200	\$4,370	4%	\$4,100 - \$5,875	4
Summer					
➤ 2 Bedroom for Two Students	\$2,440	\$2,540	4%	\$3,182 - \$4,262	100
➤ 2 Bedroom for Four Students	\$1,580	\$1,650	4%	\$2,730 - \$4,374	100
➤ 1 Bedroom for One Student	\$2,640	\$2,750	4%	\$4,100 - \$5,875	4



AUBURN

MONTGOMERY

OFFICE OF THE CHANCELLOR

7 January 2016

TO: Dr. Jay Gogue
President

FROM: John G. Veres III *JGV*
Chancellor

SUBJECT: Proposed Board Agenda Item
Rental Rates for New Residence Hall

Please consider including the following item for presentation to the Board of Trustees through the Auburn Montgomery Committee and the Property and Facilities Committee for inclusion on the agenda at the meeting scheduled for 5 February 2016.

Action Recommended: Consistent with standing policy, AUM requests the Board of Trustees be asked to approve the 2016-17 and 2017-18 rental rates for the new residence hall.

Review and Consultation: The proposal to establish the new residence hall rental rates was initiated by the Director of Housing and Residence Life and Chief Campus Services Officer. Upon review, the Vice Chancellor for Financial and Administrative Services believes the proposed rental rates are sufficient to maintain profitability and are competitively priced to attract AUM residents.

Rationale for Recommendation: Auburn University at Montgomery desires to provide and maintain high quality residence halls that are both desirable and affordable for students. After review of the projected occupancy rates and expected expenses, the proposed rental rates will cover the buildings operating costs and allow for the building of deferred maintenance funds to sustain the building in the future.

Thank you for your consideration.

AUBURN UNIVERSITY AT MONTGOMERY

P.O. Box 244023, Montgomery, AL 36124-4023; Telephone: 334-244-3602. Fax: 334-244-3920

www.aum.edu
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AUBURN MONTGOMERY COMMITTEE

AND

ACADEMIC AFFAIRS COMMITTEE

RESOLUTION

PROPOSED BACHELOR OF FINE ARTS IN ART DEGREE

WHEREAS, the AUM College of Arts and Sciences wishes to enhance the ability of its students in studio art and graphic design to obtain admission to graduate study; and

WHEREAS, the Bachelor of Fine Arts in Art degree is the professional undergraduate degree in art and is preferred by most graduate programs in studio art and graphic design; and

WHEREAS, the AUM College of Arts and Sciences seeks to recruit more students into its baccalaureate program in studio art and graphic design; and

WHEREAS, no institution in the River Region offers the Bachelor of Fine Arts in Art degree; and

WHEREAS, the request to create the Bachelor of Fine Arts in Art degree has been endorsed by the Chair and Faculty of the Department of Fine Arts, the Dean of College of Arts and Sciences, the College of Arts and Sciences Curriculum Committee, the University Curriculum Committee, the Provost, and the Chancellor;

WHEREAS, this program will require no additional resources;

NOW, THEREFORE, BE IT RESOLVED by Auburn University's Board of Trustees that the proposed Bachelor of Fine Arts in Art degree from the College of Arts and Sciences be approved and submitted to the Alabama Commission on Higher Education for review and approval.

Re: Curriculum for proposed Bachelor of Fine Arts in Art

For all Majors:

University Core Curriculum and UNIV 1000: 44 hours

Major Core:

VISU 1102 2-D Design (3)

VISU 1132 3-D Design (3)

VISU 1112 Drawing 1 (3)

One of the following courses: (3)

VISU 1122 Drawing 2 (3)

VISU 2812 Digital Photography (3)

VISU 2030 Art History 1(3)

VISU 2040 Art History 2 (3)

Two of the three following courses: (6)

VISU 2212 Painting 1 (3)

VISU 2312 Sculpture 1(3)

VISU 2502 Printmaking 1(3)

Two 3000-level Art History courses (WI) (8)

VISU 4982 Senior Project (3)

Total: 35 hours

Graphic Design Emphasis

VISU 2212 Painting 1 OR VISU 2202 Watercolor (3)

(VISU 2212 Painting 1 counts for major core)

VISU 2722 Typography 1 (3)

VISU 2812 Digital Photography (3) (counts for major core)

VISU 2702 Computer Graphics (3)

VISU 2732 Graphic Design 1 (3)

VISU 3732 Graphic Design 2 (3)

VISU 4732 Graphic Design (WI) (4)

VISU 3722 Typography 2 (3)

VISU 3702 3-D Animation (3)

VISU 4702 Graphics 1(3)

VISU 4712 Graphics 2 (3)
VISU 4742 Advertising Art (3)
Total graphic design: 29-36 hours
Free Electives: 10
Total: 123

Ceramics emphasis:

VISU 1122 Drawing 2 (3) (counts for major core)
One of the following if not taken for major core: (3):
 VISU 2212 Painting 1 (3)
 VISU 2312 Sculpture 1(3)
 VISU 2502 Printmaking 1(3)
VISU 3112 Figure Drawing (3)
VISU 3122 Advanced Drawing (3)
VISU 3412 Ceramics 1(3)
VISU 3322 Ceramics 2 (3)
VISU 4332 Ceramics 3 (3)
VISU 4342 Ceramics 4(3)
Total: 18-24
Art Electives: 9
Free Electives: 12
Total: 120

Painting emphasis:

VISU 1122 Drawing 2 (3) (counts for major core)
One of the following if not taken for major core: (3):
 VISU 2212 Painting 1 (3)
 VISU 2312 Sculpture 1(3)
 VISU 2502 Printmaking 1(3)
VISU 2202 Watercolor (3)
VISU 3112 Figure Drawing (3)
VISU 3122 Advanced Drawing (3)
VISU 3222 Painting 2 (3)
VISU 3512 Painting 3(3)
VISU 4242 Painting 4 (3)
Total painting: 21-24
Visual Arts Electives: 12
Free Electives: 9
Total: 121

Sculpture Emphasis:

VISU 1122 Drawing 2 (3) (counts for major core)
One of the following if not taken for major core: (3):
 VISU 2212 Painting 1 (3)

VISU 2312 Sculpture 1(3)
VISU 2502 Printmaking 1(3)
VISU 3112 Figure Drawing (3)
VISU 3122 Advanced Drawing (3)
VISU 3412 Ceramics 1(3)
VISU 3322 Sculpture 2 (3)
VISU 4332 Sculpture 3 (3)
VISU 4342 Sculpture 4 (3)
Total sculpture: 18-24
Art Electives: 9
Free Electives: 12
Total: 120

Photography emphasis:

VISU 1122 Drawing 2 (3)
VISU 2702 Computer Graphics (3)
VISU 2712 Photography I (3)
VISU 2812 Digital Photography (3) if not taken for major core
VISU 2912 Alternative Processes (3)
VISU 3812 Advanced Digital Photography (3)
VISU 4010 History of Photography (WI) (4)
Total photography: 19-22
Art electives: 9
Minor: 12
Free electives: 4
Total: 120

Re: Curriculum for proposed Bachelor of Fine Arts in Art

For all Majors:

University Core Curriculum and UNIV 1000: 44 hours

Major Core:

VISU 1102 2-D Design (3)

VISU 1132 3-D Design (3)

VISU 1112 Drawing 1 (3)

One of the following courses: (3)

 VISU 1122 Drawing 2 (3)

 VISU 2812 Digital Photography (3)

VISU 2030 Art History 1(3)

VISU 2040 Art History 2 (3)

Two of the three following courses: (6)

 VISU 2212 Painting 1 (3)

 VISU 2312 Sculpture 1(3)

 VISU 2502 Printmaking 1(3)

Two 3000-level Art History courses (WI) (8)

VISU 4982 Senior Project (3)

Total: 35 hours

Graphic Design Emphasis

VISU 2212 Painting 1 OR VISU 2202 Watercolor (3)
(VISU 2212 Painting 1 counts for major core)

VISU 2722 Typography 1 (3)

VISU 2812 Digital Photography (3) (counts for major core)

VISU 2702 Computer Graphics (3)

VISU 2732 Graphic Design 1 (3)

VISU 3732 Graphic Design 2 (3)

VISU 4732 Graphic Design (WI) (4)

VISU 3722 Typography 2 (3)

VISU 3702 3-D Animation (3)

VISU 4702 Graphics 1(3)

VISU 4712 Graphics 2 (3)
VISU 4742 Advertising Art (3)
Total graphic design: 29-36 hours
Free Electives: 10
Total: 123

Ceramics emphasis:

VISU 1122 Drawing 2 (3) (counts for major core)
One of the following if not taken for major core: (3):
 VISU 2212 Painting 1 (3)
 VISU 2312 Sculpture 1(3)
 VISU 2502 Printmaking 1(3)
VISU 3112 Figure Drawing (3)
VISU 3122 Advanced Drawing (3)
VISU 3412 Ceramics 1(3)
VISU 3322 Ceramics 2 (3)
VISU 4332 Ceramics 3 (3)
VISU 4342 Ceramics 4(3)
Total: 18-24
Art Electives: 9
Free Electives: 12
Total: 120

Painting emphasis:

VISU 1122 Drawing 2 (3) (counts for major core)
One of the following if not taken for major core: (3):
 VISU 2212 Painting 1 (3)
 VISU 2312 Sculpture 1(3)
 VISU 2502 Printmaking 1(3)
VISU 2202 Watercolor (3)
VISU 3112 Figure Drawing (3)
VISU 3122 Advanced Drawing (3)
VISU 3222 Painting 2 (3)
VISU 3512 Painting 3(3)
VISU 4242 Painting 4 (3)
Total painting: 21-24
Visual Arts Electives: 12
Free Electives: 9
Total: 121

Sculpture Emphasis:

VISU 1122 Drawing 2 (3) (counts for major core)
One of the following if not taken for major core: (3):
 VISU 2212 Painting 1 (3)

VISU 2312 Sculpture 1(3)
VISU 2502 Printmaking 1(3)
VISU 3112 Figure Drawing (3)
VISU 3122 Advanced Drawing (3)
VISU 3412 Ceramics 1(3)
VISU 3322 Sculpture 2 (3)
VISU 4332 Sculpture 3 (3)
VISU 4342 Sculpture 4 (3)
Total sculpture: 18-24
Art Electives: 9
Free Electives: 12
Total: 120

Photography emphasis:

VISU 1122 Drawing 2 (3)
VISU 2702 Computer Graphics (3)
VISU 2712 Photography I (3)
VISU 2812 Digital Photography (3) if not taken for major core
VISU 2912 Alternative Processes (3)
VISU 3812 Advanced Digital Photography (3)
VISU 4010 History of Photography (WI) (4)
Total photography: 19-22
Art electives: 9
Minor: 12
Free electives: 4
Total: 120



AUBURN

MONTGOMERY

OFFICE OF THE CHANCELLOR

January 7, 2016

To: Dr. Jay Gogue
President

From: John G. Veres III 

Subject: Proposed Board Agenda Item
Bachelor of Fine Arts in Art Degree

Please consider including this proposal on the agenda of the February 5, 2016, meeting of the Board of Trustees.

Proposal:

AUM has long offered the Bachelor of Arts in Fine Arts, a liberal arts degree, with options in Studio Art, Graphic Design, Art History and Visual Arts. In 2013-14, external reviewers of the AUM Department of Fine Arts recommended that AUM move to offer the Bachelor of Fine Arts in Art, the professional degree in art, with options in Studio Art and Graphic Design, observing that the curricula of those options were already appropriate to the BFA. The Bachelor of Arts in Fine Art with options in Art History and Visual Arts will be retained. The BFA would better enable students seeking admission to graduate study in art.

Review and Consultation:

The proposed degree was reviewed by the Department of Fine Arts, the Curriculum Committee of the College of Arts and Sciences, the Dean of the College of Arts and Sciences, the University Curriculum Committee, and the Provost.

The program draws entirely on courses currently offered by AUM and will not require additional resources.

Rationale for Recommendation:

The proposed Bachelor of Fine Arts in Art will enhance the ability of our students to gain admission to graduate studies in Studio Art and Graphic Design and will better enable AUM to recruit students into this baccalaureate program. Therefore, it is proposed that the Board consider a resolution adopting the Bachelor of Fine Arts in Art degree. It is recommended that the proposal be submitted to the Board of Trustees through the Auburn Montgomery Committee and Academic Affairs Committee and placed on the agenda at the meeting scheduled for February 5, 2016.

Dr. King and I are available to answer any questions you may have regarding this proposal.

Thank you for your kind attention.

AUBURN UNIVERSITY AT MONTGOMERY

P.O. Box 244023, Montgomery, AL 36124-4023; Telephone: 334-244-3602; Fax: 334-244-3920

www.aum.edu

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AUBURN MONTGOMERY COMMITTEE

AND

ACADEMIC AFFAIRS COMMITTEE

RESOLUTION

PROPOSED MASTER OF SCIENCE IN HEALTHCARE INFORMATICS AND
LEADERSHIP

WHEREAS, the Auburn University at Montgomery (AUM) College of Nursing and Health Sciences seeks to provide students interested in advancing education and careers with an opportunity to obtain a Master of Science in Healthcare Informatics and Leadership; and

WHEREAS, this degree for healthcare leaders closes the gap between being able to identify healthcare information (Healthcare Informatics) and using it to promote continued growth of health systems (Healthcare Leadership); and

WHEREAS, the program will be taught in collaboration with the College of Business faculty; and

WHEREAS, the addition of the M.S. in Healthcare Informatics and Leadership will allow students interested in health systems leadership an opportunity to advance their careers; and

WHEREAS, the creation of the Master of Science in Healthcare Informatics and Leadership will require no additional resources; and

WHEREAS, the request to create the Master of Science in Healthcare Informatics and Leadership degree has been endorsed by the College of Nursing and Health Sciences Graduate Council, the faculty of the College of Nursing and Health Sciences, the University Graduate Council, the Dean of the College of Nursing and Health Sciences, the Dean of the College of Business, the Provost, and the Chancellor;

NOW, THEREFORE, BE IT RESOLVED by Auburn University's Board of Trustees that the proposed Master of Science in Healthcare Informatics and Leadership be approved and submitted to the Alabama Commission on Higher Education for review and approval.



AUBURN

MONTGOMERY

OFFICE OF THE CHANCELLOR

January 7, 2016

To: Dr. Jay Gogue
President

From: John G. Veres III 

Subject: Proposed Board Agenda Item
Master of Science in Healthcare Informatics and Leadership

Please consider including this proposal on the agenda of the February 5, 2016 meeting of the Board of Trustees.

Proposal:

The College of Nursing and Health Sciences, School of Nursing, is requesting Board of Trustees approval for a Master of Science in Healthcare Informatics and Leadership. This program will be administered by the College of Nursing and Health Sciences. This program will help recruit students seeking an advanced healthcare informatics and leadership degree and will strengthen AUM's ability to serve the River Region.

Review and Consultation:

The proposal has been reviewed by the Graduate Council, the Dean of the College of Nursing and Health Sciences, the Dean of the College of Business, and the Provost. This program will require no additional resources.

Rationale for Recommendation:

This proposal is submitted in consideration of the College of Nursing and Health Sciences goals to develop creative programs that have the potential to increase enrollment and revenue, and to expand opportunities for students interested in careers in healthcare administration. In an effort to meet the demand for highly educated individuals in the healthcare field, the College of Nursing and Health Sciences proposes a one year Master of Science with a focus on Health Informatics and Leadership. The program will be taught in collaboration with College of Business faculty. It is recommended that the proposal be submitted to the Board of Trustees through the Auburn Montgomery Committee and Academic Affairs Committee and placed on the agenda at the meeting scheduled for February 5, 2016.

Dr. King and I are available to answer any questions you may have regarding this proposal.

Thank you for your kind attention.

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ACADEMIC AFFAIRS COMMITTEE

FINANCE COMMITTEE

RESOLUTION

PROPOSED POLICY ON TUITION FOR UNDERGRADUATE ONLINE PROGRAMS

WHEREAS, the 2013-2018 Auburn University Strategic Plan calls for the establishment of fully-online, undergraduate degree completion programs in marketable fields; and

WHEREAS, the State of Alabama maintains a significant population that have earned college credit, but not completed an undergraduate degree; and

WHEREAS, Auburn University has the capacity and desire to provide high-quality, fully-online degree completion programs for this target audience; and

WHEREAS, it is desirable that Auburn University offer undergraduate programs designed for online delivery at competitive prices.

NOW, THEREFORE, BE IT RESOLVED by Auburn University's Board of Trustees that Jay Gogue, President, or such other person who is serving as President, is authorized to set tuition at market competitive rates and considering costs for undergraduate online degree programs offered by the Auburn Campus.



AUBURN UNIVERSITY

OFFICE OF THE PROVOST
AND VICE PRESIDENT FOR
ACADEMIC AFFAIRS

January 4, 2016

MEMORANDUM TO: Jay Gogue
President

FROM: Timothy R. Boosinger *Timothy R. Boosinger*
Provost and Vice President for Academic Affairs

SUBJECT: Agenda Item for the Board of Trustees—Proposal to Establish a
Policy on Tuition for Undergraduate Online Programs

I am writing to request that the following item be added to the agenda for the **February 5, 2016** meeting of the Board of Trustees.

Proposal: That the President of Auburn University be authorized by the Board of Trustees to set tuition rates for undergraduate degree programs offered via distance learning.

Rationale: The University's 2013-18 Strategic Plan calls for the development of fully online undergraduate degree programs, aimed at degree completers, in a small and strategically identified number of fields identified through careful market research. At its November 20, 2015 meeting, the Board of Trustees authorized the establishment of two such program, and a third proposal is under review by the faculty and administration of the University. In addition to these targeted undergraduate online programs, the University may seek to develop additional online offerings at the undergraduate level. Because of the variety of unique supply and demand circumstances that each of these programs may present, tuition rates for this type of undergraduate program may need to vary from general undergraduate tuition rates, and there may need to be variation in rates among on-line undergraduate programs. These things considered, it would be prudent for the President to be authorized to set tuition rates for undergraduate online programs as circumstances require and to present to the Board of Trustees from time to time a report on those rates.

Recommendation: It is recommended that the Board of Trustees be asked to authorize the President, or such other person who may be serving as President, to set tuition rates for undergraduate degree programs offered via distance learning.

ACADEMIC AFFAIRS COMMITTEE

RESOLUTION

PROPOSED BACHELOR OF SCIENCE IN INDUSTRIAL DESIGN STUDIES

WHEREAS, the School of Industrial and Graphic Design in the College of Architecture, Design, and Construction currently offers a curriculum aimed at students who hold bachelor's degrees in other areas but who seek to prepare for graduate work in the field of industrial design; and

WHEREAS, this curriculum is currently articulated within the college's program leading to the Bachelor of Science in Environmental Design; and

WHEREAS, the School wishes to create a clearer and more appropriate distinction between this design program and the college's other programs, an action recommended by its accrediting body; and

WHEREAS, to that end the School has proposed the establishment of a separate program of study leading to the Bachelor of Science in Industrial Design Studies where students lacking a bachelor's degree in Industrial Design may acquire the knowledge and technique necessary to succeed in the School's Master of Industrial Design program; and

WHEREAS, the proposed new degree program would use existing coursework and would not require any additional resources, faculty, or space; and

WHEREAS, the request to establish a Bachelor of Science in Industrial Design Studies has been endorsed by the Dean of the College of Architecture, Design, and Construction, by the University Curriculum Committee, and by the Provost and President.

NOW, THEREFORE, BE IT RESOLVED by Auburn University's Board of Trustees that the establishment of a program leading to the Bachelor of Science in Industrial Design Studies be approved and submitted to the Alabama Commission on Higher Education for review and approval.



AUBURN UNIVERSITY

OFFICE OF THE PROVOST
AND VICE PRESIDENT FOR
ACADEMIC AFFAIRS

January 4, 2016

MEMORANDUM TO: Jay Gogue
President

FROM: Timothy R. Boosinger *Tim R. Boosinger*
Provost and Vice President for Academic Affairs

SUBJECT: Agenda Item for the Board of Trustees –
Proposed Bachelor of Science degree in Industrial Design Studies

I am writing to request that the following item be added to the Board of Trustees' agenda for the **February 5, 2016** meeting.

Proposal: The College of Architecture, Design and Construction is proposing the establishment of a Bachelor of Science degree in Industrial Design Studies.

Review and Consultation: Faculty in the School of Industrial and Graphic Design initiated this proposal to establish a post-baccalaureate degree program for qualified individuals who hold a bachelor's degree in a field other than Industrial Design and who are interested in pursuing a master's degree. Students enrolled in the program will acquire the technical understanding and skills necessary to succeed in an Industrial Design graduate program. Upon completion, eligible graduates will be permitted to apply to the Master of Industrial Design program. This proposal establishes a unique degree for students who have previously taken courses within the College's accredited Bachelor of Science degree in Environmental Design. Following the recommendation of the School's accrediting body, the National Association of Schools of Art and Design, the unit is requesting to create a separate degree program. The program will utilize existing faculty, and will not require any additional resources.

Recommendation: It is recommended that the Board approve the proposed Bachelor of Science degree in Industrial Design Studies. The proposed degree was reviewed and approved by Auburn University's Curriculum Committee in fall 2015, and has been approved by both the College of Architecture, Design and Construction, and the Provost's Office. If approved by the Auburn University Board of Trustees, the proposed option will be forwarded to the Alabama Commission on Higher Education (ACHE) for review and approval.



COLLEGE OF ARCHITECTURE,
DESIGN & CONSTRUCTION

OFFICE OF THE DEAN

MEMORANDUM

DATE: December 7, 2015

TO: Timothy Boosinger
Provost and Vice-President for Academic Affairs

THROUGH: Constance Rellihan
Associate Provost for Undergraduate Studies

THROUGH: Vini Nathan 
Dean, College of Architecture Design and Construction

FROM: Clark Lundell 
Professor and Head, School of Industrial and Graphic Design

SUBJECT: Item for the Board of Trustees—Establishment of a BS in Industrial Design Studies degree in the School of Industrial and Graphic Design

We are writing to request that the following item be added to the Board of Trustees' agenda for their February 2016 meeting.

Proposal: The School of Industrial and Graphic Design (SIGD) within the College of Architecture Design and Construction (CADC) is proposing a Bachelor of Science in Industrial Design Studies. SIGD has offered an accredited post baccalaureate degree program for the past twenty years under the bachelor of environmental design, a general design degree track within the CADC. As a result of its most recent accreditation visit to Auburn University in Spring 2015, the National Association of Schools of Art and Design (NASAD), which is the external accrediting agency for industrial and graphic design programs, has recommended that the post baccalaureate degree be appropriately distinct from other CADC degree programs. The proposed degree creates the clear differentiation required by NASAD. Because it is comprised of existing undergraduate courses, it will not require additional funding. The new BS in Industrial Design Studies degree will have a CIP Code of 50.0404. If approved by the Offices of the Provost and the President, the proposed program would be forwarded to Auburn University's Board of Trustees for review and approval.

Review and Consultation: Review and Consultation: The Bachelor of Science in Industrial Design Studies is being proposed as a means of addressing Auburn University's mission to "provide traditional and not-traditional students broad access to the institution's educational resources." The Bachelor of Science in Industrial Design Studies allows students with an accredited baccalaureate degree in a non-design field to acquire the necessary background in industrial design to apply directly to a graduate program in Industrial Design.

Recommendation: It is recommended that the establishment of a BS in Industrial Design Studies be approved and forwarded to Auburn University's Board of Trustees for review and approval.

202 Dudley Commons
Auburn, AL 36849-5313

Telephone:
334-844-4524

Fax:
334-844-2735

www.cadc.auburn.edu

BACHELOR OF SCIENCE IN INDUSTRIAL DESIGN STUDIES
CURRICULUM MODEL



BACHELOR OF SCIENCE IN INDUSTRIAL DESIGN STUDIES (BSIDS) NASAD ACCREDITED

The BSIDS-Post Baccalaureate degree is required for admission to the Industrial Design (INDD) Masters program (MID) by students who do not hold a bachelor’s degree in INDD from an accredited institution. Students holding a previous bachelor’s degree with a 2.5 GPA may seek admission, as an undergraduate transfer student, to pursue the BSIDS-Post Bacc. degree. Applications are due April 1. At the end of the BSIDS-Post Baccalaureate students who choose not to pursue or do not pass the BSIDS-Post Bacc. degree and may pursue career elsewhere. BSIDS-Post Baccalaureate students seeking admission to the MID must maintain a 3.0 G.P.A in all INDD courses and apply to the Graduate School (Hargis Hall) during the first weeks of Spring semester. During the last week of Spring semester BSIDS-Post Baccalaureate students who are MID candidates must prepare for the BSIDS-Post Baccalaureate Review (display of representative work from all INDD classes taken) and coordinate the time/place with the INDD 5960 faculty.

The display must be self-explanatory; students are not present during the review. Students who fail the review are given additional course requirements to be completed before a second and last review can be scheduled. Once the BSIDS-Post Baccalaureate review and BSIDS-EVDI curriculum are successfully completed and the BSIDS-EVDI degree awarded, students can complete their application to the Graduate School. Once accepted students can begin the MID graduate program during the summer or fall semester.

PLAN OF STUDY

SUMMER

COURSE NO.	COURSE NAME	HRS.
INDD 1310	Synthesis of Drawing	10
INDD 1320	Prototype Fabrication	3
INDD 1400	Careers in Industrial Design	2
TOTAL CREDIT HOURS		15

FALL

COURSE NO.	COURSE NAME	HRS.
INDD 2110	Two Dimensional Principles	6
INDD 2120	Computer and Design Communications	3
INDD 2130	Rendering	3
INDD 1400	Industrial Design Methods	3
TOTAL CREDIT HOURS		15

SPRING

COURSE NO.	COURSE NAME	HRS.
INDD 3210	Product Design	6
INDD 3220	Materials and Technology	3
INDD 2220	Anthropometry	3
INDD 5960	Special Problems (School Head)	1
UNIV4AAOAR1 Graduation Check - BSIDS		
TOTAL CREDIT HOURS		13

DEGREE TOTAL: 43 HOURS

ACADEMIC AFFAIRS COMMITTEE

RESOLUTION

PROPOSED MASTER OF ARTS DEGREE IN COUNSELING PSYCHOLOGY

WHEREAS, the Department of Special Education, Rehabilitation, & Counseling in the College of Education currently offers a Doctor of Philosophy degree in Counseling Psychology; and

WHEREAS, the department has proposed the establishment of a Master of Arts degree in Counseling Psychology for qualified individuals to earn a master's degree as they progress towards attainment of their doctorate; and

WHEREAS, the program would allow students the opportunity to earn a master's-level credential that is often a requirement for internships and individual work with clients; and

WHEREAS, the proposed degree would utilize existing coursework and would not require any additional resources, faculty or space; and

WHEREAS, the request to establish a Master of Arts degree in Counseling Psychology has been endorsed by the Dean of the College of Education, the Graduate Council, the Provost, and the President.

NOW, THEREFORE, BE IT RESOLVED by Auburn University's Board of Trustees that the establishment of a Master of Arts degree in Counseling Psychology be approved and submitted to the Alabama Commission on Higher Education for review and approval.



AUBURN UNIVERSITY

OFFICE OF THE PROVOST
AND VICE PRESIDENT FOR
ACADEMIC AFFAIRS

January 4, 2016

MEMORANDUM TO: Jay Gogue
President

FROM: Timothy R. Boosinger 
Provost and Vice President for Academic Affairs

SUBJECT: Agenda Item for the Board of Trustees –
Proposed Master of Arts degree in Counseling Psychology

I am writing to request that the following item be added to the Board of Trustees' agenda for the **February 5, 2016** meeting.

Proposal: The College of Education is proposing establishment of a Master of Arts degree in Counseling Psychology (CIP 42.0601).

Review and Consultation: Faculty in the Department of Special Education, Rehabilitation, and Counseling initiated this graduate level degree program for qualified individuals who hold a baccalaureate degree and are pursuing a doctorate in Counseling Psychology. The program offers those students already enrolled in the doctoral program the opportunity to earn a master's credential which is often a requirement for internships and individual work with clients.

Students enrolled in the program will continue be involved in outreach while completing training at the Auburn University Counseling Center—a unit that engages in outreach to campus constituents. The program will utilize existing coursework; therefore, no additional faculty, space or resources are required.

Recommendation: It is recommended that the Board approve the proposed Master of Arts degree in Counseling Psychology. The proposed degree was reviewed and approved by Auburn University's Graduate Council in fall 2015, and has been approved by both the College of Education and the Provost's Office. If approved by the Auburn University Board of Trustees, the proposed option will be forwarded to the Alabama Commission on Higher Education (ACHE) for review and approval.



AUBURN

UNIVERSITY

DEPARTMENT OF
SPECIAL EDUCATION,
REHABILITATION, AND COUNSELING

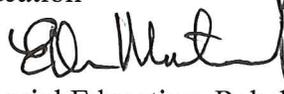
Memorandum

DATE: December 7, 2015

TO: Timothy Boosinger
Provost and Vice-President for Academic Affairs

THROUGH: George Flowers
Dean, Graduate School

THROUGH: Betty Lou Whitford 
Dean, College of Education

FROM: E. Davis Martin, Jr. 
Department Head, Special Education, Rehabilitation, & Counseling

SUBJECT: Item for the Board of Trustees – Establishment of a MA degree in Counseling Psychology

We are writing to request that the following item be added to the Board of Trustees' agenda for their February 5, 2016 meeting.

Proposal: The Department of Special Education, Rehabilitation, and Counseling is proposing a Master of Arts in Counseling Psychology, which would be attached to the Counseling Psychology doctoral program. The new degree will support the doctoral program by allowing students who enter without a graduate degree to earn the MA en route to the doctorate and will be included in the same CIP, 42.0601. If approved by the Offices of the Provost and the President, the proposed program would be forwarded to the Auburn University's Board of Trustees for review and approval.

Review and Consultation: The proposed MA in Counseling Psychology reflects a national trend in the field of doctoral applied psychology programs. Specifically, programs like the one at Auburn University that admit students at the post-baccalaureate level typically provide a mechanism for students to earn a masters degree as they progress toward the completion of the doctorate. The proposal was reviewed by the Auburn University Graduate School, and received its approval in Fall 2015.

Recommendation: It is recommended that establishment of the MA degree in Counseling Psychology be approved and forwarded to Auburn University's Board of Trustees for review and approval.

Counseling Psychology MA Curriculum Model

The Counseling Psychology MA program is a 33 credit hour degree program. The following courses (all of which already exist) are required for completion of the degree.

COUN 8530: Contemporary Issues in Counseling Psychology (3 credits)
COUN 7250: Advanced Assessment and Diagnosis in Counseling (3 credits)
COUN 7320: Counseling Theories (3 credits)
COUN 7330: Counseling Diverse Populations (3 credits)
COUN 7340: Group Counseling (3 credits)
COUN 7350: Introduction to Counseling Practice (3 credits)
COUN 7910: Practicum (6 credits, 2 semesters at 3 credits each of counseling psychology practicum)
ERMA 8350: Advanced Measurement Theory (3 credits)
Stats courses approved by program (6 credits)

COUN 8910: Advanced Practicum can substitute for COUN 7910 (the student must still complete 6 credits total from COUN 7910 or COUN 8910).

In addition to the above stated requirements, students must submit documentation of their clinical hours (including hours of direct provision of psychotherapy services to clients), evaluation forms completed by external supervisors for the two semesters of COUN 7910 (8910, if used to substitute for COUN 7910), and annual self-evaluations required by the program using the program form.

The student must meet the following additional outcomes beyond completion of courses with grades of Satisfactory (for S/U) courses and a GPA of 3.0 or better for traditionally graded courses:

- A. Accumulate 100 hours of direct provision of psychotherapy services to clients;
- B. Receive ratings of "meets expectations" or better in two semesters of practicum (COUN 7910 or COUN 8910) for the following items on the student evaluation form completed by external supervisors:
 1. ability to form good relationships with clients,
 2. ability to work with diverse clients (a rating of "cannot judge" is acceptable for one of the two semesters of this particular outcome but no ratings of "below expectations" or worse are acceptable for the two semesters used to meet this required outcome for the MA degree), and
 3. ability to handle cases more effectively as a result of supervision;
- C. Two semesters of practicum ratings in which they did not receive a rating suggesting that the supervisor believes the student violated ethical principles of psychologists (this criterion requires that, for two semesters of practicum, a supervisor not indicate "yes" in response to the question, "Do you have any reason to believe that the student has violated ethical principles of psychologists?" found on the rating form that is completed by external supervisors);
- D. Successful completion of an outcome assessment assignment used in COUN 7910 (successful completion is defined as "acceptable/meets expectations/satisfactory" or better); and
- E. Receive a rating of satisfactory on making progress in research from program faculty during annual faculty evaluations of students.

ACADEMIC AFFAIRS COMMITTEE

RESOLUTION

PROPOSED MASTER OF SOCIAL WORK DEGREE

WHEREAS, the Department of Sociology, Anthropology, and Social Work in the College of Liberal Arts currently offers a Bachelor of Arts degree in Social Work; and

WHEREAS, the department has proposed the establishment of a Master of Social Work degree for qualified individuals to earn advanced knowledge and skills necessary for direct social work practice, with a strategic focus on health disparities; and

WHEREAS, the proposed degree would address an increasing demand for qualified social work professionals, particularly within health-related fields; and

WHEREAS, the University has identified resources needed to establish this program; and

WHEREAS, the request to establish a Master of Social Work has been endorsed by the Dean of the College of Liberal Arts, the Graduate Council, the Provost, and the President.

NOW, THEREFORE, BE IT RESOLVED by Auburn University's Board of Trustees that the establishment of a Master of Social Work degree be approved and submitted to the Alabama Commission on Higher Education for review and approval.



AUBURN UNIVERSITY

OFFICE OF THE PROVOST
AND VICE PRESIDENT FOR
ACADEMIC AFFAIRS

January 4, 2016

MEMORANDUM TO: Jay Gogue
President

FROM: Timothy R. Boosinger
Provost and Vice President for Academic Affairs

SUBJECT: Agenda Item for the Board of Trustees –
Proposed Master of Social Work degree

I am writing to request that the following item be added to the Board of Trustees' agenda for the **February 5, 2016** meeting.

Proposal: The College of Liberal Arts is proposing the establishment of a Master of Social Work degree program (CIP 44.0701).

Review and Consultation: Faculty in the Department of Sociology, Anthropology, and Social Work initiated this graduate degree program for qualified individuals who hold a bachelor's degree and are pursuing graduate-level coursework in the field of social work. The proposed degree would prepare students for advanced social work practice, with a strategic emphasis on health disparities and mental health. The program would offer students advanced training in a professional field of increased demand.

Additional resources required to establish the proposed program, including additional faculty members, office space, and library resources, will be provided by my office.

Recommendation: It is recommended that the Board approve the proposed Master of Social Work degree. The proposed degree was reviewed and approved by Auburn University's Graduate Council in fall 2015, and has been approved by both the College of Liberal Arts and the Provost's Office. If approved by the Auburn University Board of Trustees, the proposed option will be forwarded to the Alabama Commission on Higher Education (ACHE) for review and approval.



COLLEGE OF LIBERAL ARTS
DEPARTMENT OF SOCIOLOGY, ANTHROPOLOGY & SOCIAL WORK

MEMO

DATE: December 3, 2015

TO: Timothy Boosinger
Provost and Vice-President for Academic Affairs

THROUGH: George Flowers *George T. Flowers*
Dean, Graduate School

THROUGH: Joe Aistrup *Joe Aistrup*
Dean, College of Liberal Arts

FROM: Allen Furr *Allen Furr*
Professor and Chair, Department of Sociology,
Anthropology, and Social Work

Subject: Item for the Board of Trustees – Establishment of a master's degree in Social Work

We are writing to request that the following item be added to the Board of Trustees' agenda for their February 5, 2016 meeting.

Proposal: The Department of Sociology, Anthropology, and Social Work within the College of Liberal Arts is proposing to create a Master of Social Work degree program (MSW). The program CIP Code associated with the request is 44.0701. This new degree will be administered in the Department and the Department's Social Work Program. If approved by the Offices of the Provost and the President, the proposed program would be forwarded to Auburn University's Board of Trustees for review and approval.

Review and Consultation: The proposed MSW program reflects the growth in demand for social work professionals in both Alabama and the nation. The US Bureau of Labor Statistics shows that overall employment of social workers is projected to grow 19% from 2012-2022, faster than the average (11%) for all occupations. The MSW proposal was reviewed and approved by the Auburn University Graduate Council and College of Liberal Arts Curriculum Committee in Fall 2015.

7030 HALEY CENTER
AUBURN, AL 36849-5256

TELEPHONE:
334-844-5049

FAX:
334-844-2851

Recommendation: It is recommended that establishment of an a Master's degree in Social Work be approved and forwarded to Auburn University's Board of Trustees for review and approval.

**AUBURN UNIVERSITY MASTER OF SOCIAL WORK
PROGRAM OF STUDIES
TRADITIONAL (61 CREDIT) CLINICAL SOCIAL WORK CONCENTRATION**

Scheduled Sem./Yr.	Course Number & Name	Hrs.
Fall- Year One	SOWO 7000 Introduction to the Social Work Profession	3
Fall- Year One	SOWO 7800 Human Behavior and the Social Environment	3
Fall- Year One	SOWO 7060 Social Work Practice with Individuals and Families	3
Fall- Year One	SOWO 7090 Advanced Social Welfare Policy	3
Spring- Year One	SOWO 7070 Social Work with Groups and Communities	3
Spring- Year One	SOWO 7700 Foundations of Social Work Research	3
Spring- Year One	SOWO 7920 Generalist Field*	10
Summer- Year One	SOWO 7020 Psychopathology	3
Summer- Year One	SOWO Elective	3
Fall- Year Two	SOWO 7030 Evaluation in Social Work Practice	3
Fall- Year Two	SOWO 7010 Advanced Clinical Practice	3
Fall- Year Two	SOWO Elective	3
Fall- Year Two	SOWO Elective	3
Spring- Year Two	SOWO 7930 Advanced Field**	12
Spring- Year Two	SOWO 7950 Integrative Seminar	3
	TOTAL CREDITS REQUIRED TO GRADUATE	61

*Students will complete 2 internships in this program. The first internship is a generalist placement focusing on the acquisition and development of generalist practice skills using a strengths perspective (27 hours per week for 16 weeks – total of 432 hours). [Note: Students are expected to follow the work schedule of the agency with whom they are interning. They are expected to complete internship hours during the weeks of Spring Break, Fall Break, or Thanksgiving, should the agency be open during that time].

**The second internship is an advanced clinical placement focusing on the development of advanced clinical social work practice skills (32 hours per week for 16 weeks).

AUDIT AND COMPLIANCE COMMITTEE

REVIEW OF AUDITED FINANCIAL STATEMENTS

The administration anticipates having the financial statement audit and the Fiscal Year 2015 Financial Report completed and is requesting an opportunity to review the Report with the Audit and Compliance Committee of the Board of Trustees. PricewaterhouseCoopers, the University's independent auditors, and members of University Administration will be on hand to present and respond to questions as appropriate.



AUBURN UNIVERSITY

OFFICE OF THE VICE PRESIDENT
FOR BUSINESS AND FINANCE AND CFO

January 5, 2016

MEMORANDUM TO: President Jay Gogue

THROUGH: Executive Vice President Donald L. Large, Jr.

FROM: Marcie C. Smith *Marcie C. Smith*

RE: Audit and Compliance Committee Review of Audited Financial Report

PricewaterhouseCoopers is in the process of completing their audit of the University's financial statements for the Fiscal Year Ended September 30, 2015. We anticipate having the final published Audit Report completed prior to the February Board meeting and would appreciate the opportunity to review the report with the Audit and Compliance Committee of the Board of Trustees. PricewaterhouseCoopers will also be present to address the Board as required in the *Auburn University Board of Trustees Audit and Compliance Committee Charter* and to respond to questions as appropriate.

AUBURN UNIVERSITY
FINANCIAL RATIOS**
FOR THE FISCAL YEARS ENDED SEPTEMBER 30

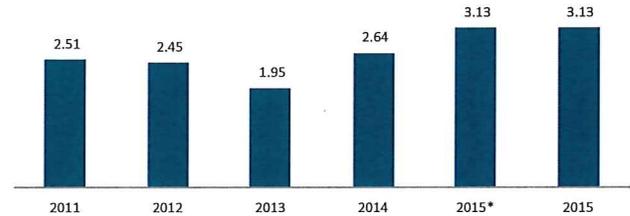
Financial Ratios

NOTE: For illustrative purposes only, 2015* uses the net position excluding the cumulative effect of the adoption of GASB Statement No. 68, which reduced the University's October 1, 2014 net position by \$558,573,898. In contrast, 2015 uses the net position including the adoption of GASB Statement No. 68.

Debt Service Coverage Ratio

The debt service coverage ratio measures the ability to cover annual debt service obligations from current year operating cash flows. A ratio of at least 1.0 is desirable.

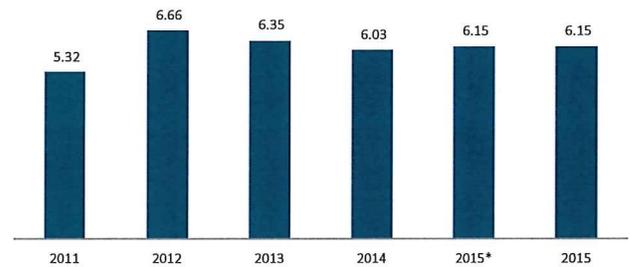
From 2011 through 2013, the University's debt service coverage ratio decreased due to new debt issuances. The ratio began rebounding as the University paid down portions of the outstanding amounts. The ratio remains sufficiently above the desired 1.0 in all years presented and was not affected by the implementation of GASB Statement No. 68.



Debt Service Burden

This ratio measures the percentage of annual operating expenses devoted to debt service. A ratio below 7% is desirable.

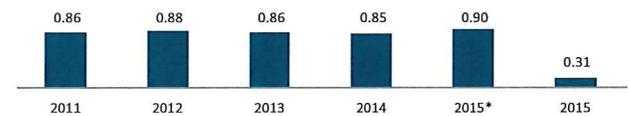
The University's debt service burden increased due to new debt issuances in 2011 and 2012. However, in 2013 and 2014, debt service remained relatively consistent, while operating expenses increased. The ratio increased slightly in fiscal year 2015, as debt service increased. Management strategically planned for debt service to increase as certain projects funded by the debt became revenue-generating. The ratio was not affected by the implementation of GASB Statement No. 68.



Primary Reserve Ratio

The Primary Reserve Ratio measures the financial strength of the institution by indicating how many years it could operate using expendable net position without relying on additional revenue. It is generally recommended that the ratio be at least 0.40.

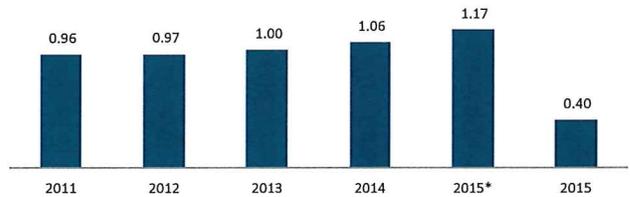
Although the primary reserve ratio is significantly impacted by the implementation of GASB Statement No. 68, management believes the University has sufficient expendable net position to continue to operate.



Viability Ratio

This ratio measures the availability of expendable net position to cover debt obligations should the institution be required to settle them immediately. A ratio of 1.0 indicates that the institution could pay off all debts.

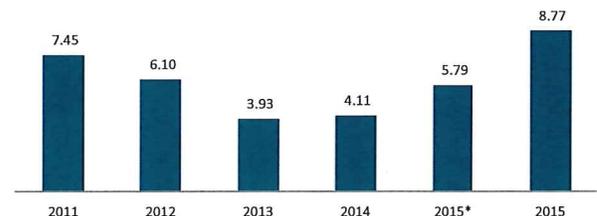
While new debt issuances in 2011 dropped the ratio below 1.0%, the ratio has since rebounded with an increase in the subsequent three years. The viability ratio is significantly impacted by the implementation of GASB Statement No. 68. However, management believes the University has sufficient expendable net position to cover debt obligations.



Return on Net Position Ratio

This ratio measures total economic return and can be used to indicate whether the institution is financially stronger or weaker over time. It is generally recommended that the goal be a 3% - 4% return over the long-term.

The University's return on net position ratio remains strong. The implementation of GASB Statement No. 68 lowered the beginning net position, which resulted in a higher ratio for 2015.



**These financial ratios are presented for purposes of additional analysis and are not a required part of the basic financial statements. These ratios include only the University's financial statements and may not be comparable to other institutions.

2016-2017
AUBURN UNIVERSITY BOARD OF TRUSTEES
MEETING DATES - PENDING

Friday, September 16, 2016
Friday, November 18, 2016
Friday, February 3, 2017
Friday, April 7, 2017
Friday, June 9, 2017

