



AUBURN UNIVERSITY  
OFFICE OF THE PRESIDENT

March 29, 2016

**MEMORANDUM TO:** Board of Trustees

**SUBJECT:** April 7-8, 2016 Board of Trustees Workshop and Meeting

Enclosed are materials that comprise the proposed agenda for the Thursday, April 7, 2016 workshop and Friday, April 8, 2016 meeting of the Board of Trustees. Listed below is the tentative schedule; times and locations that are subject to adjustment, depending on length of individual meetings.

Thursday, April 7, 2016

1:30 p.m. Workshop (President's Board Room, 107 Samford Hall)

Friday, April 8, 2016 (Ballroom B, AU Hotel)

8:30 a.m. Property and Facilities  
9:00 a.m. Academic Affairs, AUM and Finance Committees  
9:30 a.m. Executive Committee  
9:45 a.m. Trustee Reports  
10:00 a.m. Regular Meeting of the Board of Trustees (Ballroom B, Au Hotel)  
(Proposed Executive Session – Meeting Room A, AU Hotel)  
10:30 a.m. Reconvened Meeting of the Board of Trustees (Ballroom B, AU Hotel)  
11:00 a.m. Brunch (Ballroom A, Right, AU Hotel)

We appreciate all that you do for Auburn University and look forward to seeing you on Thursday, April 7, 2016 and Friday, April 8, 2016. Please call me, if you have questions regarding the agenda. Also, please let Grant Davis, Sherri Williams, or me know if you need assistance with travel and/or lodging arrangements.

Sincerely,

Jay Gogue  
President

JG/smw

Enclosure

c: President's Cabinet (w/encl.)  
Mr. Grant Davis (w/encl.)

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## RESOLUTION

### APPROVAL OF MINUTES

WHEREAS, copies of the minutes of the Reconvened Meeting on Friday, February 5, 2016, 2016 and the minutes of a Reconvened Meeting on Friday, February 19, 2016, have been distributed to all members of this Board for review.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees that the minutes of its Friday, February 5, 2016 and February 19, 2016 meetings are hereby approved as distributed.

## RESOLUTION

### AWARDING OF DEGREES

WHEREAS, Auburn University confers appropriate degrees upon those individuals who have completed requirements previously approved by this Board of Trustees and stated in University Catalogs.

NOW, THEREFORE, BE IT RESOLVED as follows:

1. That all degrees to be awarded by the faculties of Auburn University on May 7 and May 8, 2016; and Auburn University Montgomery on Saturday, May 14, 2016, and complying with requirements heretofore established by the Board of Trustees, be and the same are hereby approved.
2. That a list of the degrees awarded on the above listed dates be filed in the Book of Exhibits and made a part of this resolution and of these minutes.

**EXECUTIVE SUMMARIES**  
**APRIL 8, 2016**

**A. Property and Facilities Committee**

**1. Risk Management and Safety Building: Approval of Project Program, Site, Budget, Funding Plan, and Schematic Design**

Project Summary: Currently, Risk Management and Safety (RMS) personnel are located in the Leach Science Center and the Safety Annex on Camp Auburn Road. The proposed project will construct a new building at the Facilities Management Complex on West Samford Avenue to relocate and consolidate RMS personnel and service functions. Requested Action: It is requested that the Board of Trustees approve the project program, site, budget, funding plan, and schematic design for the new Risk Management and Safety Building. The estimated total project cost to construct the new RMS building is \$2.8 million, to be financed by University general funds. Previous Approvals: At its meeting on November 20, 2015, the Board of Trustees approved Seay Seay & Litchfield, of Montgomery, Alabama, as the project architect. Project Execution Schedule: June 2016-January 2017

**2. Performing Arts Center: Approval of Project Architect Selection**

Project Summary: The University proposes to construct a new Performing Arts Center to celebrate the performing arts at Auburn University, and within the region, by providing a high quality space to support musical, theatrical, and other events. Requested Action: It is requested that the Board of Trustees approve the firm (name to be provided the week of the Board of Trustees Meeting), as the project architect for the new Performing Arts Center. Previous Approvals: At its meeting on June 5, 2015, the Board of Trustees approved the project initiation and authorized the commencement of the architect and construction manager selection processes.

**3. Interdisciplinary Science Building: Approval of Project Architect Selection**

Project Summary: The Interdisciplinary Science Building project is proposed to provide state-of-the-art instructional and research laboratories, specialized classrooms, collaboration space, meeting facilities, and office space to replace the College of Science and Mathematics spaces in Funchess Hall, Petrie Hall, and Haley Center. The Interdisciplinary Science Building is part of a two project plan to replace Funchess Hall. Requested Action: It is requested that the Board of Trustees approve the firm, Davis Architects, of Birmingham, Alabama, as the architect of record for the Interdisciplinary Science Building project. Previous Approvals: At its meeting on November 20, 2015, the Board of Trustees approved the project initiation, and authorized the commencement of the architect and construction manager selection processes.



#### **4. Agricultural Sciences Research Building: Approval of Project Architect Selection**

Project Summary: The Agricultural Sciences Research Building project is proposed to provide state-of-the-art instructional and research laboratories, specialized classrooms, collaboration space, meeting facilities, and offices to replace the College of Agriculture spaces in Funchess Hall. The Agricultural Sciences Research Building is part of a two project plan to replace Funchess Hall. Requested Action: It is requested that the Board of Trustees approve the firm, Foil Wyatt Architects and Planners, of Jackson, Mississippi, as the architect of record for the Agricultural Sciences Research Building project. Previous Approvals: At its meeting on November 20, 2015, the Board of Trustees approved the project initiation, and authorized the commencement of the architect and construction manager selection processes.

#### **5. Public Safety Building Expansion: Approval of Project Architect Selection**

Project Summary: The Public Safety Building Expansion project will consolidate and centralize Public Safety and Auburn Police operations and personnel on campus and is part of Auburn University's ongoing commitment to campus safety. Requested Action: It is requested that the Board of Trustees approve the firm, Seay Seay & Litchfield, of Montgomery, Alabama, as the architect of record for the Public Safety Building Expansion project. Previous Approvals: At its meeting on February 5, 2016, the Board of Trustees approved the project initiation, and authorized the commencement of the architect selection process.

#### **6. President's Home Repairs and Renovations: Final Project Approval**

Project Summary: The project team has conducted an initial assessment of interior and exterior repairs and renovations for the President's home, and is now ready to complete the required plans for the project. Requested Action: It is requested that the Board of Trustees authorize the final project approval required to complete the required plans for the project, and to solicit bids and award a contract for construction, conditioned upon the lowest responsible and responsive bid. Previous Approvals: At its meeting on June 5, 2015, the Board of Trustees approved Christopher Architecture and Interiors, of Birmingham, Alabama, as the architect of record for President's Home Repairs and Renovations project.

#### **7. South College Street Right-of-Way**

Project Summary: The City of Auburn has proposed a \$3.1 million project to make improvements to South College Street from Roosevelt Drive to south of West Samford Avenue by widening the street and adding a median. The result of this work will be improved traffic flow, reduced congestion at the intersection, and enhanced vehicular and pedestrian safety. The City has requested that the University provide 0.2 acres of Auburn University property to serve as a Right-of-Way for this project. Requested Action: It is requested that the Board of Trustees authorize Auburn University to

provide 0.2 acres to serve as the Right-of-Way for the South College Street improvements project in exchange for sidewalk and parking lot improvements along South College Street and Samford Avenue. Previous Approvals: None.

**8. Purchase of Properties at 1415 Pumphrey Avenue and 1440 West Samford Avenue, Auburn, Alabama**

Project Summary: It is proposed that Auburn University purchase the properties located at 1415 Pumphrey Avenue and 1440 West Samford Avenue, Auburn, Alabama. The proposed purchase of the warehouse and adjoining property would allow the University to relocate the Auxiliary Services Maintenance staff and operations without incurring the cost of constructing a new facility. Requested Action: It is requested that the Board of Trustees authorize Auburn University to purchase the properties located at 1415 Pumphrey Avenue and 1440 West Samford Avenue, Auburn, Alabama, to serve as the Auxiliary Services Maintenance building. Previous Approvals: None.

**9. Status Updates (For Information Only)**

- a. Current Status of New Construction/Renovation/Infrastructure Projects with Budgets of \$1,000,000 and Greater
- b. Quarterly Report for Projects Costing More than \$500,000 but Less than \$1,000,000 –1<sup>st</sup> QTR Fiscal Year 2016
- c. Project Status Report

**B. Academic Affairs, AUM and Finance Committees**

**1. Proposal to Establish Engineering Undergraduate Student Fees in the Samuel Ginn College of Engineering (Tim Boosinger/Chris Roberts) (Academic Affairs and Finance)**

The Samuel Ginn College of Engineering is proposing Student Fees as a means of sustaining its existing instructional programs and student services. Reasons for the fee include continued enrollment growth within the College; the need for more faculty lines to support instruction; the increasing demand for student services, primarily advising; and the need for more instructional laboratory space to cover required coursework as well as grow undergraduate research.

**2. Proposed Master of Science in Industrial and Organizational Psychology (Tim Boosinger/Joe Aistrup) (Academic Affairs)**

The College of Liberal Arts is proposing a Master of Science in Industrial and Organizational Psychology to provide graduate students with the knowledge and skills necessary for applying principles of psychology to various professions and

industries. Auburn will become the first institution in Alabama to offer the degree, and it does not require any additional resources or space.

**3. Proposed Renaming of the Department of Aviation and Supply Chain Management as the Department of Systems and Technology (Tim Boosinger/Bill Hardgrave)**

Faculty in the Department of Aviation and Supply Chain Management initiated a department renaming to better reflect the ongoing research and instructional programs offered across the unit. The department maintains five different disciplines that all share common academic threads of systems and technology. The title “Systems and Technology” better reflects current and future degree offerings and will align the department’s title with similar programs at peer institutions, enabling it to remain competitive. The proposal maintains the full support of the Dean and the Dean’s Advisory Council, a group that has supported a change in the department’s nomenclature for several years.

**4. Proposed Changes to Faculty Personnel Policies (Tim Boosinger)**

The Provost’s Office and the University Senate are proposing recommended changes to the faculty personnel policies included in the Faculty Handbook. The proposed changes delineate existing policies and provide increased comprehensiveness, organization, and clarity to standing practices regarding (1) the department’s and dean’s recommendations for faculty tenure, (2) the noncontinuation of probationary faculty, and (3) the termination of faculty because of Financial Exigency.

**5. Proposed Master of Science Nursing Options (Tim Boosinger/John Veres/Gregg Newschwander/Jean Leuner) (Academic Affairs and AUM)**

The Schools of Nursing at Auburn and AUM have proposed new options that support the educational needs of the nursing workforce and have the potential to increase enrollment and generate revenue. The proposed program options include Nursing Informatics and Health Systems Leader, in addition to the existing options in Primary Care Nurse Practitioners and Nurse Educators. The options will not require additional resources other than a modest expenditure on library resources that will be met by reallocation of existing funds.

**6. Proposed Option in Counseling Psychology Within the Master of Science in Psychology (John Veres/Joe King) (Academic Affairs and AUM)**

AUM seeks to provide students the opportunity to expand their options in seeking professional licensure at the end of their master's program by providing an option in Counseling Psychology within the Master's of Science in Psychology. This option will be presented in cooperation with the Department of Counselor, Leadership and Special Education. Upon graduating, students will be able to apply for licensure as a counselor in the state of Alabama. This option will also allow students who move out-of-state to be able to apply for licensure in states that do not have a licensure option at the psychology master's level. The option will require no additional faculty lines or other resources and has been endorsed by faculty in the Department of Psychology, the Head of the Department of Psychology, the Head and faculty of the Department of Counselor, Leadership and Special Education, the Dean of the College of Arts and Sciences, the Dean of the College of Education, the AUM Graduate Council, the Provost and the Chancellor. It is requested that the Board consider a resolution to approve the proposed Counseling Psychology option in the Master of Science in Clinical Psychology for Auburn University at Montgomery.

**7. Tuition for Fall 2016 for Auburn University and Auburn University at Montgomery (Don Large/John Veres) (Combined item)**

Time will be allocated for discussion of Tuition for Fall 2016 for Auburn University and Auburn University at Montgomery.

**8. Clarification of the Student Residence Tuition Policy (Don Large/Marcie Smith) (Finance)**

Time will be allocated for discussion of the Student Residence Tuition Policy and Clarification of that policy.

**C. Executive Committee**

**1. Posthumous Awarding of the Doctor of Philosophy Degree to Andrew Randolph Shotts (Tim Boosinger/George Flowers)**

The Graduate School and the College of Liberal Arts have submitted a proposal to award posthumously the Doctor of Philosophy Degree in English for Andrew Randolph Shotts. Mr. Shotts passed away in September 2015 while completing the requirements necessary for his Ph.D. in English. He maintained a GPA of 4.0 and also served as an Instructor with the Alabama Prison System.

2. **Establishment of Managerial Group to Enable Auburn University to Conduct Selected Classified Research Programs** (Tim Boosinger/Ronald Burgess)

The Department of Defense 5220.22-M National Industrial Security Program Operating Manual paragraph 2-106.1 authorizes the Board of Trustees to delegate certain duties and responsibilities related to contracts and grants to a university managerial group. This authority pertaining to the protection of classified information will be delegated to a managerial group within Auburn University. This resolution is required by Department of Defense regulations.

The list of eligible university positions known as the Managerial Group for Auburn University is to be updated by adding the position 'Senior Counsel for National Security Programs, Cyber Programs and Military Affairs'. The Department of Defense – Defense Security Service (DSS) has approved this addition. This is the only significant change to the resolution.

3. **Proposed Awards and Namings** (Mike DeMaioribus)

Time will be allocated for presentation of any awards and namings.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

RISK MANAGEMENT & SAFETY BUILDING

APPROVAL OF PROJECT PROGRAM, SITE, BUDGET,  
FUNDING PLAN, AND SCHEMATIC DESIGN

WHEREAS, at its meeting of September 25, 2015, the Board of Trustees approved the initiation of the Risk Management & Safety Building project; and

WHEREAS, the project would construct a 9,840 square foot building to relocate and consolidate Risk Management & Safety personnel from the Leach Science Center and the Safety Annex on Camp Auburn Road to the Facilities Management Complex located on West Samford Avenue; and

WHEREAS, the estimated total project cost for the Risk Management & Safety Building project is \$2.8 million, to be financed by University general funds.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Risk Management & Safety Building project is approved and Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to:

1. Establish a budget for the Risk Management & Safety Building project in the amount of \$2.8 million, to be financed by University general funds.
2. Direct the consultants to complete the required plans for the project.
3. Solicit bids and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the project budget.



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**TO:** JAY GOGUE, President  
**THROUGH:** DONALD L. LARGE, Executive Vice President  
**FROM:** DAN KING, Associate Vice President for Facilities  
**SUBJECT:** PROPERTY AND FACILITIES COMMITTEE

**RISK MANAGEMENT & SAFETY BUILDING: APPROVAL OF PROJECT  
PROGRAM, SITE, BUDGET, FUNDING PLAN, AND SCHEMATIC DESIGN**

**DATE:** MARCH 28, 2016

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This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for April 8, 2016.

**Proposal:**

Consistent with standing policy, it is proposed that the Risk Management & Safety Building project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that approves the program requirements, budget, funding plan, site, and schematic design. If approved, the resolution would authorize the President to direct Auburn University Facilities Management to complete the project design, solicit bids, and award a contract for construction.

**Review and Consultation:**

At its meeting held on September 25, 2015, the Board of Trustees adopted a resolution that approved the initiation of the Risk Management & Safety Building, and authorized the commencement of the architect selection process.

Since that time, the project design team has worked to complete the schematic design for the Risk Management & Safety Building project. The new building is intended to facilitate the consolidation of Risk Management & Safety personnel from the Leach Science Center and the Safety Annex on Camp Auburn Road. The project details are provided below:

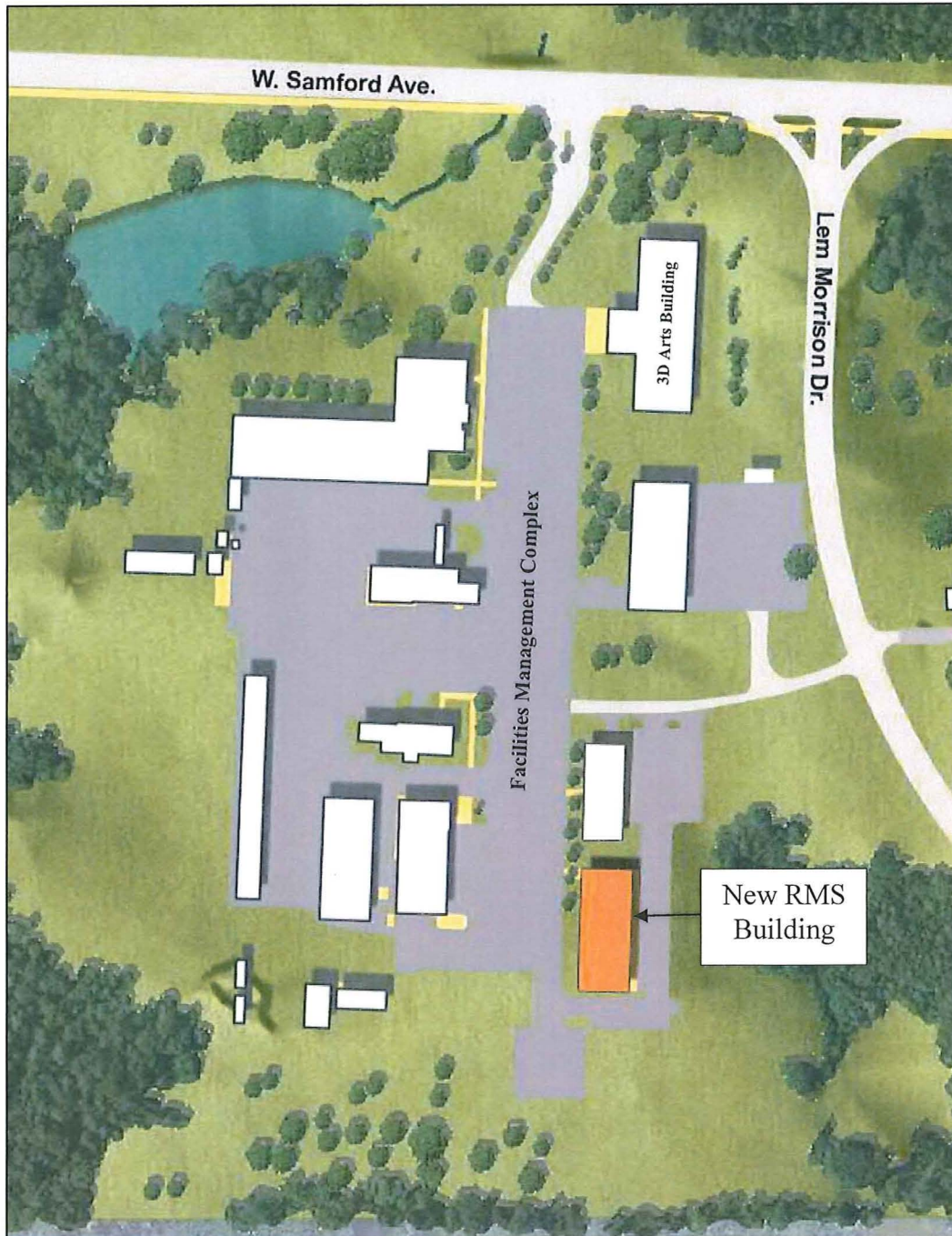
- Program Requirements: The project includes the construction of a 9,840 square foot building for the Auburn University Risk Management and Safety Department, to include office space, meeting rooms, support space, and associated parking.
- Budget: The estimated total cost of Risk Management & Safety Building project is \$2.8 million, to be financed by University general funds.
- Project Location: The project will be constructed at the Facilities Management Complex located on West Samford Avenue. See Attachment 1.

If you concur, it is proposed the facility program, budget, funding plan, site, and schematic design be presented to the Board of Trustees for consideration of an appropriate resolution for approval at the meeting scheduled for April 8, 2016.

## Attachment 1

### Risk Management & Safety Building

#### Illustrative Site Map





PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

PERFORMING ARTS CENTER

APPROVAL OF PROJECT ARCHITECT SELECTION

WHEREAS, the Board of Trustees, at the meeting held on June 5, 2015, approved the initiation of a project to construct a Performing Arts Center and authorized the commencement of the processes to select a project architect; and

WHEREAS, the University Architect, after conducting interviews with five candidate firms, determined the architectural firm of XXXXX, was best qualified to provide architectural services on this project; and

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to:

1. Engage XXXXX, as project architect to consult in the development of the facility program and project design.
2. Limit the project planning and design development to the schematic design phase until such time as the program requirements, budget, funding plan, and site are approved by the Board.



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**TO:** JAY GOGUE, President  
**THROUGH:** DONALD L. LARGE, Executive Vice President  
**FROM:** DAN KING, Associate Vice President for Facilities  
**SUBJECT:** PROPERTY AND FACILITIES COMMITTEE  
**PERFORMING ARTS CENTER: APPROVAL OF PROJECT ARCHITECT  
SELECTION**  
**DATE:** MARCH 28, 2016

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This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for April 8, 2016.

**Proposal:**

Consistent with standing policy, it is proposed that the Performing Arts Center project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that approves the selection of the project architect.

**Review and Consultation:**

During its meeting of June 5, 2015, the Board of Trustees approved the initiation of a project to construct a new Performing Arts Center and authorized the commencement of the architect selection process.

Since that time, Requests for Qualifications were published for architectural services. Of the nine architectural firms who submitted qualifications, five were interviewed by the Architect Selection Committee. These five firms also participated in the design charrette held March 31 to April 2, 2016, after which the architect selection was finalized. The committee determined that the architectural firm, XXXXX was best qualified to provide architectural services on this project. The University Architect concurs with this recommendation.

It is, therefore, appropriate that a resolution be presented to the Board of Trustees for their consideration to approve the selection of XXXXX as the project architect, for the Performing Arts Center project. If you concur, it is recommended the resolution be presented to the Board of Trustees, through the Property and Facilities Committee, for appropriate review and action.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

INTERDISCIPLINARY SCIENCE BUILDING

APPROVAL OF PROJECT ARCHITECT SELECTION

WHEREAS, the Board of Trustees, at the meeting held on November 20, 2015, approved the initiation of a project to construct a new Interdisciplinary Science Building and authorized the commencement of the process to select a project architect; and

WHEREAS, the University Architect, after conducting interviews with four candidate firms, determined that Davis Architects, of Birmingham, Alabama, was best qualified to provide architectural services on this project; and

WHEREAS, it is anticipated that this project will be financed by gifts and University general funds and that, if the fund raising goals of this project are not achieved by November 2018, within three years of initial project approval, this project will be withdrawn and resubmitted at a later date, once such funding is obtained.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to:

1. Engage Davis Architects, of Birmingham, Alabama, as project architect to consult in the development of the facility program and project design.
2. Limit the project planning and design development to the schematic design phase until such time as the program requirements, budget, funding plan, and site are approved by the Board.



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**TO:** JAY GOGUE, President

**THROUGH:** DONALD L. LARGE, Executive Vice President

**FROM:** DAN KING, Associate Vice President for Facilities

**SUBJECT:** PROPERTY AND FACILITIES COMMITTEE

**INTERDISCIPLINARY SCIENCE BUILDING: APPROVAL OF PROJECT  
ARCHITECT SELECTION**

**DATE:** MARCH 28, 2016

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This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for April 8, 2016.

**Proposal:**

Consistent with standing policy, it is proposed that the Interdisciplinary Science Building project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that approves the selection of the project architect.

**Review and Consultation:**

During its meeting of November 20, 2015, the Board of Trustees approved the initiation of a project to construct a new Interdisciplinary Science Building and authorized the commencement of the architect selection process.

Since that time, Requests for Qualifications were published for architectural services. Of the seventeen architectural firms who submitted qualifications, four were interviewed by the Architect Selection Committee. The committee determined that Davis Architects, of Birmingham, Alabama, was best qualified to provide architectural services on this project. The University Architect concurs with this recommendation.

It is, therefore, appropriate that a resolution be presented to the Board of Trustees for their consideration to approve the selection of Davis Architects, of Birmingham, Alabama, as the project architect for the Interdisciplinary Science Building project. If you concur, it is recommended the resolution be presented to the Board of Trustees, through the Property and Facilities Committee, for appropriate review and action.

It is anticipated that this project will be financed by gifts and University general funds and that, if the fund raising goals of this project are not achieved by November 2018, within three years of initial project approval, this project will be withdrawn and resubmitted at a later date, once such funding is obtained.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

AGRICULTURAL SCIENCES RESEARCH BUILDING

APPROVAL OF PROJECT ARCHITECT SELECTION

WHEREAS, the Board of Trustees, at the meeting held on November 20, 2015, approved the initiation of a project to construct a new Agricultural Sciences Research Building and authorized the commencement of the process to select a project architect; and

WHEREAS, the University Architect, after conducting interviews with four candidate firms, determined that Foil Wyatt Architects and Planners, of Jackson, Mississippi, was best qualified to provide architectural services on this project; and

WHEREAS, it is anticipated that this project will be financed by gifts and University general funds and that, if the fund raising goals of this project are not achieved by November 2018, within three years of initial project approval, this project will be withdrawn and resubmitted at a later date, once such funding is obtained.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to:

1. Engage Foil Wyatt Architects and Planners, of Jackson, Mississippi, as project architect to consult in the development of the facility program and project design.
2. Limit the project planning and design development to the schematic design phase until such time as the program requirements, budget, funding plan, and site are approved by the Board.



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**TO:** JAY GOGUE, President

**THROUGH:** DONALD L. LARGE, Executive Vice President

**FROM:** DAN KING, Associate Vice President for Facilities

**SUBJECT:** PROPERTY AND FACILITIES COMMITTEE

**AGRICULTURAL SCIENCES RESEARCH BUILDING: APPROVAL OF PROJECT  
ARCHITECT SELECTION**

**DATE:** MARCH 28, 2016

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This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for April 8, 2016.

**Proposal:**

Consistent with standing policy, it is proposed that the Agricultural Sciences Research Building project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that approves the selection of the project architect.

**Review and Consultation:**

During its meeting of November 20, 2015, the Board of Trustees approved the initiation of a project to construct a new Agricultural Sciences Research Building and authorized the commencement of the architect selection process.

Since that time, Requests for Qualifications were published for architectural services. Of the seventeen firms who submitted qualifications, four were interviewed by the Architect Selection Committee. The committee determined that Foil Wyatt Architects and Planners, of Jackson, Mississippi, was best qualified to provide architectural services on this project. The University Architect concurs with this recommendation.

It is, therefore, appropriate that a resolution be presented to the Board of Trustees for their consideration to approve the selection of Foil Wyatt Architects and Planners, of Jackson, Mississippi, as the project architect for the Agricultural Sciences Research Building project. If you concur, it is recommended the resolution be presented to the Board of Trustees, through the Property and Facilities Committee, for appropriate review and action.

It is anticipated that this project will be financed by gifts and University general funds and that, if the fund raising goals of this project are not achieved by November 2018, within three years of initial project approval, this project will be withdrawn and resubmitted at a later date, once such funding is obtained.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

PUBLIC SAFETY BUILDING EXPANSION

APPROVAL OF PROJECT ARCHITECT SELECTION

WHEREAS, the Board of Trustees, at the meeting held on February 5, 2016, approved the initiation of the Public Safety Building Expansion project, and authorized the commencement of the process to select a project architect; and

WHEREAS, after holding interviews with three candidate firms, the University Architect has determined that Seay Seay & Litchfield, of Montgomery, Alabama, is best qualified to provide architectural services on this project.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to:

1. Engage Seay Seay & Litchfield, of Montgomery, Alabama, as project architect to consult in the development of the facility program and project design.
2. Limit the project planning and design development to the schematic design phase until such time as the program requirements, budget, funding plan, and site are approved by the Board.



**AUBURN**  
UNIVERSITY

**FACILITIES MANAGEMENT**  
**M E M O R A N D U M**

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**TO:** JAY GOGUE, President  
**THROUGH:** DONALD L. LARGE, Executive Vice President  
**FROM:** DAN KING, Associate Vice President for Facilities  
**SUBJECT:** PROPERTY AND FACILITIES COMMITTEE  
**PUBLIC SAFETY BUILDING EXPANSION: APPROVAL OF PROJECT ARCHITECT SELECTION**  
**DATE:** MARCH 28, 2016

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This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for April 8, 2016.

**Proposal:**

Consistent with standing policy, it is proposed that the Public Safety Building Expansion project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that approves the selection of the project architect.

**Review and Consultation:**

During its meeting of February 5, 2016, the Board of Trustees approved the initiation of a project to expand the Public Safety Building located on Magnolia Avenue and authorized the commencement of the architect selection process.

After conducting interviews with three candidate architectural firms, the University Architect has determined that Seay Seay & Litchfield, of Montgomery, Alabama, is best qualified to provide architectural services on this project.

It is, therefore, appropriate that a resolution be presented to the Board of Trustees for their consideration to approve the selection of Seay Seay & Litchfield as the project architect for the Public Safety Building Expansion project. If you concur, it is recommended the resolution be presented to the Board of Trustees, through the Property and Facilities Committee, for appropriate review and action.



PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

PRESIDENT'S HOME REPAIRS AND RENOVATIONS

FINAL PROJECT APPROVAL

WHEREAS, at its meeting on April 17, 2015, the Board of Trustees approved the initiation of a project to repair and renovate the President's home; and

WHEREAS, a project team has conducted an initial assessment of interior and exterior repairs and renovations that may be required.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Donald L. Large Jr, Executive Vice President, or such other person as may be acting as Executive Vice President, with the approval of the President Pro Tempore of this Board be and the same is hereby authorized and empowered to:

1. Complete the required plans for the project.
2. Solicit bids and award a contract for construction, conditioned upon the lowest responsible and responsive bid.



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**TO:** JAY GOGUE, President  
**THROUGH:** DONALD L. LARGE, Executive Vice President  
**FROM:** DAN KING, Associate Vice President for Facilities  
**SUBJECT:** PROPERTY AND FACILITIES COMMITTEE  
**PRESIDENT'S HOME REPAIRS AND RENOVATIONS: FINAL PROJECT APPROVAL**  
**DATE:** MARCH 28, 2016

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This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for April 8, 2016.

**Proposal:**

Consistent with standing policy, it is proposed that the President's Home Repairs and Renovations project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that provides final approval of the project. If approved, the resolution would authorize the Executive Vice President, with the approval of the President Pro Tempore of the Board, to direct Auburn University Facilities Management to complete the project design, solicit bids, and award a contract for construction.

**Review and Consultation:**

At its meeting on April 17, 2015, the Board of Trustees approved the initiation of a project to repair and renovate the President's home.

Since that time, the project team has conducted an initial assessment of interior and exterior repairs and renovations that may be required and is ready to complete the required plans for the project, solicit bids, and award a contract for construction, conditioned upon the lowest responsible and responsive bid received.

If you concur, it is proposed that the attached resolution be presented to the Board of Trustees for consideration at the meeting scheduled for April 8, 2016.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

SOUTH COLLEGE STREET IMPROVEMENTS RIGHT-OF-WAY

WHEREAS, the City of Auburn has proposed a \$3.1 million project to make improvements to South College Street from Samford Avenue to Roosevelt Drive that will improve safety and traffic flow; and

WHEREAS, the City of Auburn is requesting that Auburn University provide 0.2 acres of land to serve as a Right-of-Way for the improvement of South College Street; and

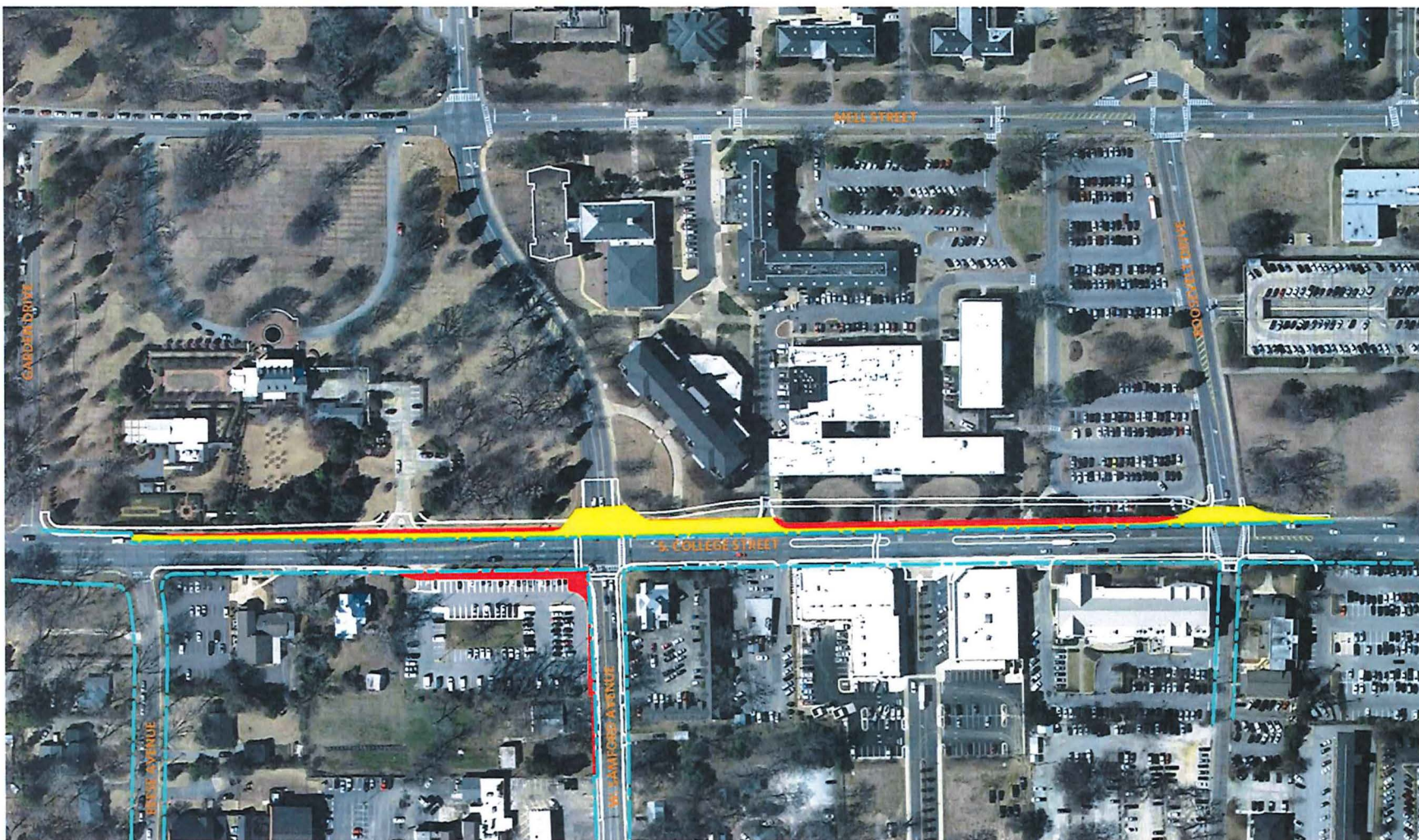
WHEREAS, the University land needed for the Right-of-Way has an estimated value of \$260,000, and, in exchange for the Right-of-Way, the City of Auburn will make sidewalk and parking lot improvements, totaling approximately \$369,000, to University property along South College Street and at the corner of the Samford Avenue and South College Street intersection; and

WHEREAS, given the traffic and safety enhancements that will result, it is in the University's best interest to support the South College Street project by providing 0.2 acres of land to serve as the Right-of-Way for the City of Auburn; and

WHEREAS, the proposed real estate action would also document a prescriptive Right-of-Way of 0.6 acres of the existing South College Street roadway which is on University land.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such person as may be acting as President, be and the same is hereby authorized and empowered to execute a Right-of -Way for the property described in Exhibit 1 to facilitate the improvements to South College Street. All documents consummating the Right-of -Way Agreement shall be reviewed as to form by legal counsel for Auburn University.

# Exhibit 1 South College Street Improvements Right-of-Way



**AUBURN**  
UNIVERSITY

FACILITIES MANAGEMENT

OFFICE of the  
UNIVERSITY ARCHITECT  
1161 West Sanford Ave., Building  
Auburn, AL 36849

## LEGEND

- EXISTING RIGHT-OF-WAY (ROW)
- PRESCRIPTIVE ROW (0.585 ACRES)
- PROPOSED AU ROW ACQUISITION (0.286 ACRES)

CITY OF AUBURN - S COLLEGE STREET IMPROVEMENTS  
RIGHT OF WAY EXHIBIT

DATE  
March 15, 2016



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**TO:** JAY GOGUE, President  
**THROUGH:** DONALD L. LARGE, Executive Vice President  
**THROUGH:** DAN KING, Associate Vice President for Facilities  
**FROM:** MARK STIRLING, Director of Real Estate  
**SUBJECT:** PROPERTY AND FACILITIES COMMITTEE  
**SOUTH COLLEGE STREET IMPROVEMENTS RIGHT-OF-WAY  
AUBURN, ALABAMA**  
**DATE:** MARCH 28, 2016

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This is to request that the following item be presented to the Board of Trustees through the Property and Facilities Committee and be included on the agenda of the meeting scheduled for April 8, 2016.

**Proposal:**

The City of Auburn is requesting Auburn University grant a Right-of-Way for a project to make improvements to South College Street.

**Review and Consultation:**

The City of Auburn, in partnership with Alabama Department of Transportation (ALDOT) and Auburn University, is proposing a project to widen South College Street from Samford Avenue to Roosevelt Drive and to make improvements to the South College Street and Samford Avenue intersection. The specific improvements include increasing the north and southbound lanes to two lanes in each direction and adding a northbound right turn lane onto Samford Avenue. (See Exhibit 1). The result of this work will be improved traffic flow, reduced congestion at the intersection, and enhanced vehicular and pedestrian safety.

The City of Auburn has requested a Right-of-Way because the road widening will encroach onto University property by approximately ten (10) feet.

The estimated construction cost of the project for the City of Auburn is \$3,100,000. As its contribution to the project, Auburn University has been asked to provide 0.2 acres of land needed to widen the road on the University side of South College Street. The estimated value of the acreage impacted by the easement to be donated is \$260,000. In return, the City of Auburn will make sidewalk and parking lot improvements totaling approximately \$369,000 to University property along South College Street and at the corner of Samford Avenue and South College Street intersection.

The proposed real estate action would also document a prescriptive Right-of-Way of 0.6 acres of the existing South College Street roadway which is on University land.

The City of Auburn plans to execute this project beginning in the summer of 2016, pending successful bid results on other road projects. To obtain final approval from ALDOT, the City of Auburn must certify that all property has been acquired for the project.

Given the traffic and safety enhancements which will result, the Associate Vice President for Facilities and Director of Real Estate believe it is in the University's best interest to support the South College Street project by providing 0.2 acres of land to serve as the Right-of-Way for the City of Auburn.

**Rational and Recommendation:**

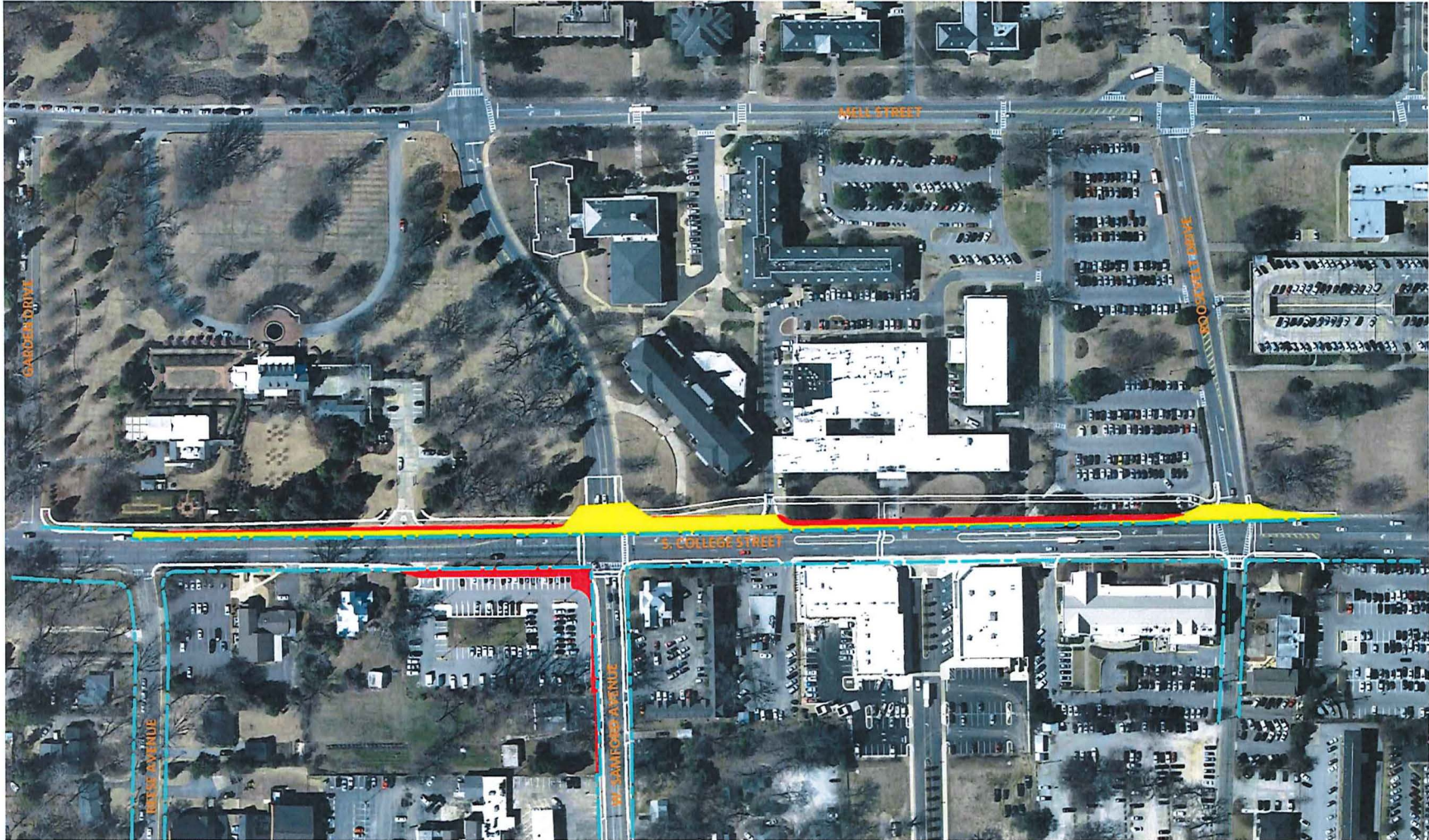
Standing policy of the Board of Trustees requires that all Auburn University real estate actions be approved by the Board of Trustees.



# Exhibit1

## South College Street Improvements Project

Page 3 of 3



FACILITIES MANAGEMENT

OFFICE of the  
UNIVERSITY ARCHITECT  
1161 West Sanford Ave., Building  
Auburn, AL 36849

### LEGEND

- EXISTING RIGHT-OF-WAY (ROW)
- PRESCRIPTIVE ROW (0.585 ACRES)
- PROPOSED AU ROW ACQUISITION (0.286 ACRES)

CITY OF AUBURN - S COLLEGE STREET IMPROVEMENTS  
RIGHT OF WAY EXHIBIT

DATE  
March 15, 2016

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

REAL ESTATE ACQUISITION

PURCHASE OF PROPERTIES AT 1415 PUMPHREY AVENUE AND  
1440 WEST SAMFORD AVENUE, AUBURN, ALABAMA

WHEREAS, it is proposed that Auburn University purchase the properties 1415 Pumphrey Avenue and 1440 West Samford Avenue, Auburn, Alabama; and

WHEREAS, the property at 1415 Pumphrey Avenue consists of a 13,400 square foot warehouse, situated on 2.3 acres of land, and has a proposed sale price of \$599,000; and

WHEREAS, the property at 1440 West Samford Avenue consists of 1.33 adjoining acres of undeveloped land, and has a proposed sale price of \$162,500; and

WHEREAS, the proposed purchase of the warehouse and adjoining property would allow the University to relocate the Auxiliary Services Maintenance staff and operations without incurring the cost of constructing a new facility; and

WHEREAS, this project will result in the cancellation of the Auxiliary Services Maintenance Building project initiated by the Board of Trustees on September 25, 2015.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such person as may be acting as President, be and the same is hereby authorized and empowered purchase the properties at 1415 Pumphrey Avenue and 1440 West Samford Avenue, Auburn, Alabama. All documents consummating the purchase shall be reviewed as to form by legal counsel for Auburn University.





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**TO:** JAY GOGUE, President

**THROUGH:** DONALD L. LARGE, Executive Vice President

**FROM:** DAN KING, Associate Vice President for Facilities  
MARK STIRLING, Director of Real Estate

**SUBJECT:** PROPERTY AND FACILITIES COMMITTEE

**REAL ESTATE ACQUISITION: PURCHASE OF PROPERTIES AT  
1415 PUMPHREY AVENUE AND 1440 WEST SAMFORD AVENUE, AUBURN,  
ALABAMA**

**DATE:** MARCH 28, 2016

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This is to request that the following item be presented to the Board of Trustees through the Property and Facilities Committee and be included on the agenda of the meeting scheduled for April 8, 2016.

**Proposal:**

It is proposed that Auburn University purchase the properties 1415 Pumphrey Avenue and 1440 West Samford Avenue, Auburn, Alabama.

**Review and Consultation:**

At its meeting on September 25, 2015, the Board of Trustees approved a project to relocate the Auxiliary Services Maintenance Building from Hemlock Avenue to the Facilities Management complex on West Samford Avenue.

The proposed purchase of the warehouse and adjoining property would allow the University to relocate the Auxiliary Services Maintenance staff and operations without incurring the cost of constructing a new facility.

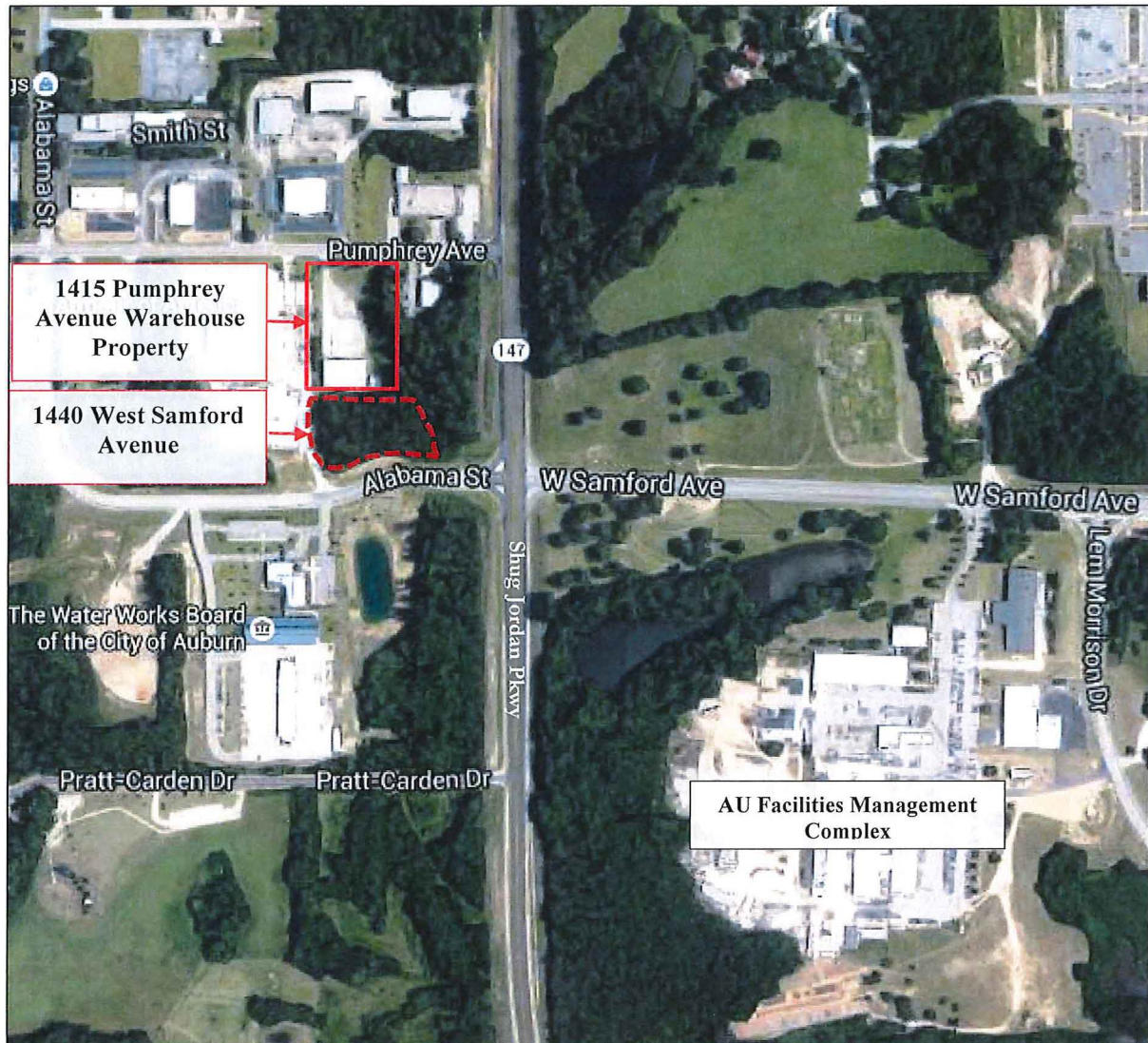
The property at 1415 Pumphrey Avenue consists of a 13,400 square foot warehouse, constructed in 1997, situated on 2.3 acres of land, and is complete with office and storage space and a paved parking area. The proposed sale price for the 1415 Pumphrey Avenue property is \$599,000.

The property at 1440 West Samford Avenue consists of 1.33 adjoining acres of undeveloped land and provides opportunities for future growth of Auxiliary Services or other University functions. The proposed sale price for the 1440 West Samford Avenue property is \$162,500.

Consistent with standing policy, one (1) MAI appraisal was secured. The purchase price will not exceed the appraisal price. Auxiliary Services funds are available to purchase the properties.

## Attachment 1

### Pumphrey Avenue and West Samford Avenue Properties—Site Map





AUBURN  
UNIVERSITY

FACILITIES MANAGEMENT  
M E M O R A N D U M

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**TO:** JAY GOGUE, President  
**THROUGH:** DONALD L. LARGE, Executive Vice President  
**FROM:** DAN KING, Associate Vice President for Facilities  
**SUBJECT:** PROPERTY AND FACILITIES COMMITTEE  
**CURRENT STATUS OF NEW CONSTRUCTION/RENOVATION/  
INFRASTRUCTURE PROJECTS WITH BUDGETS OF \$1,000,000  
AND GREATER**  
*(For Information Only)*  
**DATE:** MARCH 2, 2016

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This is to request that the following proposal be submitted to the Property and Facilities Committee and included on the agenda of the Board of Trustees meeting scheduled for April 8, 2016.

**Proposal:**

Consistent with standing practice, it is proposed that the current status report of new construction/renovation/infrastructure projects with budgets greater than \$1,000,000 be submitted, *for information only*, to the Board of Trustees through the Property and Facilities Committee.

**Review and Consultation:**

The Board of Trustees at its meeting on June 4, 2001, requested that it receive a regular update on the financial status of Board approved projects. The attached list includes projects at Auburn University and outlying units.

**Rationale for Recommendation:**

Consistent with the request of the Board of Trustees for a current status report of new construction/renovation/infrastructure projects with budgets greater than \$1,000,000, the attached listing is provided, *for information only*, to the Board through the Property and Facilities Committee for inclusion on the agenda of the meeting scheduled for April 8, 2016.

Data as of 02/17/2016

*Auburn University Facilities Management*  
 Current Capital Projects  
 (Spending across Multiple Years)  
*Summary of Cash Flow by Project Phase*

<i>Project Phase</i>	<i>Previous Approved Budget Amount</i>	<i>Current Approved Budget Amount</i>	<i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Cash Flow Assuming Remainder of Budget for FY2016</i>	<i>Estimated Cash Flow Assuming Remainder of Budget for FY2017 &amp; Forward</i>
Substantial Completion	250,423,000	250,423,000	246,928,143	3,011,582	474,983
Construction	36,900,000	103,084,651	8,122,853	52,649,354	42,312,444
Design	80,026,168	24,476,168	3,792,928	5,189,611	15,493,629
Planning	10,810,057	16,757,432	937,541	6,967,056	8,852,835
Totals	378,159,225	394,741,251	259,781,465	67,817,603	67,133,891
Other Open Capital Projects	41,909,182	43,880,191	20,876,999	11,500,000	11,503,192
Grand Totals	420,068,407	438,621,442	280,658,464	79,317,603	78,637,083

\* On the lines with the asterisks, the sum of the spending column and both cash flow columns does not equal the current approved budget figure. The reason relates to one project that was completed under budget: (1) "East Glenn Administrative Support Facility - Comprehensive Renovation" project under budget by \$8,292.

## Current Capital Projects

## ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>(A)</i>		<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>(B)</i>		<i>Estimated Cash Flow Assuming Remainder of Budget for FY2017 &amp; Forward</i>	<i>(C)</i>	<i>(A)-(B)-(C)</i>
			<i>Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>			<i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Cash Flow Assuming Remainder of Budget for FY2016</i>		<i>Current Encumbrances Against Project</i>	<i>Current Open Balance (Budget less Actuals and Encumbrances)</i>
<b><i>SUBSTANTIAL COMPLETION PHASE</i></b>											
East Glenn Administrative Support Facility - Comprehensive Renovation 13-150	Completed	3,750,000	3,750,000	3,750,000			3,741,708	0	0	0	8,292 *
Student Recreation & Wellness Center Building (07-225)	Substantial Completion	72,000,000	72,000,000	5,000,000	67,000,000		71,041,658	958,342	0	522,299	436,043
Small Animal Teaching Hospital (09-083.1 Ph I, 09-083 Ph II)	Substantial Completion	70,000,000	74,000,000	30,000,000	34,000,000	10,000,000	73,300,577	584,423	115,000	577,868	121,555
South Donahue Residence Hall, Dinning, Biggio Parking Facility 10-217	Substantial Completion	73,600,000	75,200,000	6,600,000	68,600,000		74,700,005	499,995	0	0	499,995
Lowder Hall - East Courtyard, New Student Lounge (12-013)	Substantial Completion	1,400,000	1,400,000	1,400,000			1,318,921	2,000	79,079	0	81,079
Foy Hall - Convert Loading Dock Area Into A New Dining Facility 13-180	Substantial Completion	1,600,000	2,200,000	2,200,000			1,978,658	221,342	0	39,602	181,740
Woodfield Drive - Roadway Extension To New VCOM Site & Other Site Improvements 14-052	Substantial Completion	1,400,000	1,400,000	1,400,000			1,338,646	36,354	25,000	38,934	22,420
Samford Park Redevelopment: Phase II 14-257	Substantial Completion	900,000	900,000	900,000			819,519	80,481	0	6,215	74,266
Martin Hall - 1st Floor, Renovations & New ADA Ramp For The Freshman Advising Ctr 14-302	Substantial Completion	1,200,000	1,200,000	1,200,000			1,144,645	55,355	0	6,062	49,293

## Current Capital Projects

## ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<i>Project Name</i>	<i>Project Phase</i>	<i>(A)</i>					<i>(B)</i>			<i>Estimated Cash Flow Assuming Remainder of Budget for FY2017 &amp; Forward</i>	<i>(C)</i>		<i>(A)-(B)-(C)</i>  <i>Current Open Balance (Budget less Actuals and Encumbrances)</i>
		<i>Original Approved Budget Amount</i>	<i>Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>	<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Cash Flow Assuming Remainder of Budget for FY2016</i>			<i>Current Encumbrances Against Project</i>		
Facilities Mgmt Complex - New Facility For Waste Reduction, Mail Services & Service Support 13-194	Substantial Completion	823,000	823,000	823,000			768,665	54,335	0		27,756		26,579
Jordan-Hare Stadium - South Side, Provide A New Score & Video Board System 14-286	Substantial Completion	13,900,000	13,900,000	13,900,000			13,712,433	187,567	0		42,576		144,991
Pebble Hill Renovation 06-176	Substantial Completion	2,500,000	2,750,000	2,750,000			2,244,096	300,000	205,904		78,764		427,140
Cater Hall Repair & Renovation (Phase I) 14-220	Substantial Completion	900,000	900,000	900,000			818,612	31,388	50,000		41,710		39,678
<b>Total Substantial Completion</b>			250,423,000	70,823,000	169,600,000	10,000,000	246,928,143	3,011,582	474,983		1,381,786		2,113,071 *

## Current Capital Projects

## ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>(A)</i>		<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>(B)</i>		<i>Estimated Cash Flow Assuming Remainder of Budget for FY2017 &amp; Forward</i>	<i>(C)</i>	<i>(A)-(B)-(C)</i>	
			<i>Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>			<i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Cash Flow Assuming Remainder of Budget for FY2016</i>		<i>Current Encumbrances Against Project</i>	<i>Current Open Balance (Budget less Actuals and Encumbrances)</i>	
<b>CONSTRUCTION PHASE</b>												
Mell Classroom Building 11-209	Construction	25,000,000	35,000,000	31,500,000	3,500,000		3,366,988	15,816,506	15,816,506	25,462,117	6,170,895	
AU Regional Airport T-Hangar Construction Phase I 15-093	Construction	2,000,000	2,000,000	2,000,000			168,338	1,831,662	0	1,788,730	42,932	
Offsite Library Archiving Facility 15-142	Construction	1,900,000	1,900,000	1,900,000			435,827	1,464,173	0	738,998	725,175	
Jordan-Hare Stadium Improvements: Phase 1 Storm Drain & Sewer Repairs 15-056	Construction	4,500,000	10,634,651	10,634,651			2,392,952	8,241,699	0	4,324,725	3,916,974	
Cater Hall Repair & Renovation Phase II 15-334	Construction	1,950,000	1,950,000	1,950,000			6,282	1,943,718	0	1,280,663	663,055	
Health Science Sector Infrastructure 15-222	Construction	6,000,000	6,000,000	6,000,000			312,362	5,687,638	0	4,627,343	1,060,295	
School of Nursing Facility 15-035	Construction	29,000,000	29,000,000	29,000,000			714,679	11,314,128	16,971,193	2,474,423	25,810,898	
Pharmaceutical Research Building 14-193	Construction	16,600,000	16,600,000	16,600,000			725,425	6,349,830	9,524,745	1,213,064	14,661,511	
<b>Total Construction</b>			103,084,651	99,584,651	3,500,000	0	8,122,853	52,649,354	42,312,444	41,910,063	53,051,735	



## Current Capital Projects

## ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

Project Name	Project Phase	Original Approved Budget Amount	( A )		AU Bond Funding	Federal/ State or Local Funding	( B )		Estimated Cash Flow Assuming Remainder of Budget for FY2017 & Forward	( C )	(A)-(B)-( C )	
			Current Approved Budget Amount	AU Funding (includes gifts/grants)			Actual Spending to Date (across multiple years)	Estimated Cash Flow Assuming Remainder of Budget for FY2016			Current Encum- brances Against Project	Current Open Balance (Budget less Actuals and Encum- brances)
DESIGN PHASE												
Ag Heritage Park 98-333	Construction and Design Future Projects	2,666,320	2,666,320	2,666,320			1,427,581	0	1,238,739		0	1,238,739
Hill Residence Halls - Building Renovations & Upgrades 10- 155	Design (Partial budget - Phase I only at this point)	15,859,848	15,859,848	13,373,258	2,486,590		2,125,099	0	13,734,749		1,252,148	12,482,601
Garden of Memory - Student Memorial 14-336	Design	1,250,000	1,250,000	1,250,000			55,904	1,194,096	0		42,029	1,152,067
Auburn Arena Volleyball Team Space Improvements 14- 273	Design	2,200,000	2,200,000	2,200,000			119,436	1,560,423	520,141		35,271	2,045,293
Poultry Research Farm Unit Relocation Phase I 15-140	Design	1,300,000	1,300,000	1,300,000			5,008	1,294,992	0		46,888	1,248,104
Auburn University Hotel Porte- Cochere & Front Drive Improvements 13-268	Design	1,200,000	1,200,000	1,200,000			59,900	1,140,100	0		9,363	1,130,737
Total Design			24,476,168	21,989,578	2,486,590	0	3,792,928	5,189,611	15,493,629		1,385,699	19,297,541



## Current Capital Projects

## ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

Project Name	Project Phase	Original Approved Budget Amount	(A)		AU Bond Funding	Federal/ State or Local Funding	(B)		Estimated Cash Flow Assuming Remainder of Budget for FY2017 & Forward	(C)	(A)-(B)-(C)	
			Current Approved Budget Amount	AU Funding (includes gifts/grants)			Actual Spending to Date (across multiple years)	Estimated Cash Flow Assuming Remainder of Budget for FY2016		Current Encumbrances Against Project	Current Open Balance (Budget less Actuals and Encumbrances)	
<b>PLANNING PHASE</b>												
Student Activities Center - Comprehensive Renovation 13-110	Schematic Design (Partial budget only at this point)	150,000	150,000	150,000			96,166	53,834	0	20,818	33,016	
Band Rehearsal Hall Facility (phase II) 09-183	Schematic Design (Partial budget only at this point)	3,000,000	3,000,000	3,000,000			228,528	2,078,604	692,868	207	2,771,265	
Athletics Sports Medicine Facility - New Building & Relocation from BEMC 12-132	Schematic Design (Partial budget only at this point)	75,000	75,000		75,000		11	74,989	0	50,000	24,989	
AU Regional Airport - Aviation Education Facility 13-285	Schematic Design (Partial budget only at this point)	120,355	120,355	120,355			79,702	40,653	0	10,300	30,353	
Graduate Business Education Bldg 14-044	Schematic Design (Partial budget only at this point)	650,000	650,000	650,000			141,462	0	508,538	37,981	470,557	
Gavin Engineering Research Laboratory - Comprehensive Renovations 14-308	Schematic Design (Partial budget only at this point)	1,250,000	1,250,000	1,250,000			210,786	1,039,214	0	556,286	482,928	
Broun Hall Building Wide Renovation 15-068	Planning/Schematic Design (Partial budget only at this point)	392,370	392,370	392,370			36,358	356,012	0	227,988	128,024	
Leach Science Ctr - Building Expansion & Partial Renovation 15-208	Predesign (Partial budget only at this point)	650,000	650,000	650,000			109,239	540,761	0	471,260	69,501	
Risk Management and Safety Facility - New Building 15-150	Predesign (Partial budget only at this point)	165,043	165,043	165,043			17,013	148,030	0	0	148,030	

## Current Capital Projects

## ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

Project Name	Project Phase	Original Approved Budget Amount	( A )		AU Bond Funding	Federal/ State or Local Funding	( B )		Estimated Cash Flow Assuming Remainder of Budget for FY2017 & Forward		( C )		(A)-(B)- ( C )
			Current Approved Budget Amount	AU Funding (includes gifts/grants)			Actual Spending to Date (across multiple years)	Estimated Cash Flow Assuming Remainder of Budget for FY2016			Current Encum- brances Against Project	Current Open Balance (Budget less Actuals and Encum- brances)	
Academic Classroom & Laboratory Complex 15-034	Planning/Sche- matic Design (Partial budget only at this	4,047,007	4,047,007	4,047,007			0	202,350	3,844,657		0	4,047,007	
Auxiliary Services Building 15-301	Planning/Sche- matic Design (Partial budget only at this	177,695	177,695	177,695			0	177,695	0		115,226	62,469	
Engineering Achievement Center 15-157	Planning/Sche- matic Design (Partial budget only at this	3,100,000	3,100,000	3,100,000			0	1,023,000	2,077,000		426,874	2,673,126	
President's House Renovation 14-296	Planning/Sche- matic Design (Partial budget only at this	240,000	240,000	240,000			0	240,000	0		140,000	100,000	
Mell Street, West Samford Avenue, & Thach Avenue Traffic & Parking Improvements 15-311	Planning/Sche- matic Design (Partial budget only at this	50,000	50,000	50,000			25	49,975	0		47,460	2,515	
Performing Arts Center - New Building 15-158	Pre-Design (Partial budget only at this point)	2,600,000	2,600,000	2,600,000			18,251	851,977	1,729,772		94,249	2,487,500	
Auburn University Hotel Governor's Room, Board Room, & Restroom Renovations 15-326	Pre-Design (Partial budget only at this point)	89,962	89,962	89,962			0	89,962	0		0	89,962	
Total Planning			16,757,432	16,682,432	75,000	0	937,541	6,967,056	8,852,835		2,198,649	13,621,242	

## Current Capital Projects

## ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	(A)	<i>AU Funding (includes gifts/grants)</i>	<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	(B)	<i>Estimated Cash Flow Assuming Remainder of Budget for FY2016</i>	<i>Estimated Cash Flow Assuming Remainder of Budget for FY2017 &amp; Forward</i>	(C)	(A)-(B)-(C)
			<i>Current Approved Budget Amount</i>				<i>Actual Spending to Date (across multiple years)</i>			<i>Current Encumbrances Against Project</i>	<i>Current Open Balance (Budget less Actuals and Encumbrances)</i>
Other Open Capital Projects	Various Stages		43,880,191	41,636,354	1,902,120	341,717	20,876,999	11,500,000	11,503,192	4,286,789	18,716,403
<b>GRAND TOTAL</b>											
			438,621,442	250,716,015	177,563,710	10,341,717	280,658,464	79,317,603	78,637,083	51,162,986	106,799,992 *

\* On the lines with the asterisks, the sum of the spending column and both cash flow columns does not equal the current approved budget figure. The reason relates to one project that was completed under budget: (1) "East Glenn Administrative Support Facility - Comprehensive Renovation" project under budget by \$8,292.



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**TO:** JAY GOGUE, President  
**THROUGH:** DONALD L. LARGE, Executive Vice President  
**FROM:** DAN KING, Assistant Vice President for Facilities  
**SUBJECT:** PROPERTY AND FACILITIES COMMITTEE  
**QUARTERLY REPORT FOR PROJECTS COSTING MORE THAN  
\$500,000 BUT LESS THAN \$1,000,000 – 2<sup>nd</sup> QTR FISCAL YEAR 2016  
(For Information Only)**  
**DATE:** MARCH 2, 2016

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This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda of the meeting scheduled for April 8, 2016.

**Proposal:**

The Board of Trustees, at its meeting on April 11, 2014, adopted a resolution stipulating that all projects with a total cost in the range of \$500,000 to \$1,000,000 be reported quarterly. The intent of this report is to keep the Property and Facilities Committee informed of those projects as they are occurring on campus. Consistent with standing policy, it is proposed that this report be submitted for information only.

**Review and Consultation:**

Projects initiated in the 2<sup>nd</sup> Quarter of Fiscal Year 2016 and costing more than \$500,000 but less than \$1,000,000 are listed in the following table.

<b>2<sup>nd</sup> Quarter FY 2016 Projects \$500,000 - \$1,000,000</b>	<b>Project Number</b>	<b>Account Number</b>	<b>Cost</b>
Walker Pharmacy Bldg. – Roof Replacement	14-213	922374-102048-P100	\$501,770
Duncan Hall & Annex – Roof Replacement	14-221	922377-102048-P100	\$502,952
Lowder Hall – Ground Level, Carpet Replacement for All Classrooms	15-146	922668-102048-P100	\$585,400

**Rationale for Recommendation:**

Consistent with standing policy, this report is submitted to the Board of Trustees through the Property and Facilities Committee for information at the meeting scheduled for April 8, 2016.



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**TO:** JAY GOGUE, President  
**THROUGH:** DONALD L. LARGE, Executive Vice President  
**FROM:** DAN KING, Associate Vice President for Facilities  
**SUBJECT:** PROPERTY AND FACILITIES COMMITTEE

**PROJECT STATUS REPORT**

**DATE:** MARCH 2, 2016

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This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for April 8, 2016.

**Proposal:**

In response to informal inquiries with regard to particular projects in progress or envisaged, it is proposed that a brief report regarding the status of Board of Trustees approved projects be submitted, *for information only*, to the Board of Trustees through the Property and Facilities Committee.

**Review and Consultation:**

The responsibility of the Board of Trustees extends to the oversight of funding, planning, design, construction, maintenance and operation of University buildings and facilities. The date of project establishment in the development process is often separated by years from the date of dedication. Although the process is prolonged, Board interest remains enthusiastic throughout. This Project Status Report is intended to inform interested parties of the status of projects previously approved by the Board of Trustees.

**Rationale for Recommendation:**

The desire to be responsive to inquiries regarding specific capital projects and the process from conception to completion has prompted the development of a Project Status Report. The current memo is provided, *for information only*, to the Board of Trustees through the Property and Facilities Committee for inclusion on the agenda of the meeting scheduled for April 8, 2016.

**PROJECT/PHASE****STATUS****Projects in Planning Stage:**

- Equine Sciences – New Facilities Phase I
- Performing Arts Center
- Agricultural Sciences Research Building
- Interdisciplinary Science Building
- Public Safety Building Expansion

On hold pending funding  
Initiated June 2015  
Initiated November 2015  
Initiated November 2015  
Initiated February 2016

**Projects in Design Stage:**

- Band Rehearsal Hall Phases 2 and 3
- Hill Residence Hall Renovations
- Relocation of Sports Medicine and Other Team Functions from the Coliseum
- Aviation Education Facility
- Graduate Business Education Building
- Gavin Engineering Research Lab Renovation
- Academic Classroom & Laboratory Complex
- Jordan-Hare Stadium Improvements
- Broun Hall Renovation
- Repairs and Renovations to President's Home
- Campus Utility System Expansion
- Engineering Achievement Center
- Leach Science Center Addition
- Auxiliary Services Building
- Risk Management & Safety Building
- AUM Admissions & Alumni Center
- Mell Street and Thach Ave Traffic and Parking Improvements
- Poultry Research Farm Unit Relocation Phase II
- AUHCC—Governor's Room, Board Room, and Restrooms

**Initiation Approved**

Initiated September 2009  
Initiated June 2010  
Initiated February 2012  
  
On hold pending funding  
On hold pending funding  
Initiated November 2014  
Initiated February 2015  
Initiated February 2015  
Initiated April 2015  
Initiated April 2015  
Initiated June 2015  
Initiated June 2015  
Initiated September 2015  
Initiated September 2015  
Initiated September 2015  
Initiated September 2015  
Initiated September 2015  
Initiated November 2015  
Initiated February 2016

**Schematic Design Approved:**

- Food Animal Research Facility
- The Auburn Memorial
- Poultry Research Farm Unit Relocation Phase I
- Band Practice Complex—Dressing Rooms, Storage, & Turf
- AUHCC—Porte-Cochere & Front Drive Improvements

**Schematic Design Approved**

Approved September 2015  
Approved November 2015  
Approved February 2016  
Approved February 2016  
Approved February 2016

**Projects in Construction Stage:**

- Mell Classroom Building
- AUM Residence Hall
- Airport T-Hangars
- Offsite Library Archive Facility
- Cater Hall Repairs & Renovation Phase II
- Health Science Sector Infrastructure
- Jordan-Hare Stadium Sewer Repairs
- Pharmaceutical Research Building
- School of Nursing Facility
- Arena Volleyball Team Space Improvements

Approved September 2014  
Approved June 2015  
Approved June 2015  
Approved September 2015  
Approved November 2015  
Approved November 2015  
Approved November 2015  
Approved November 2015  
Approved November 2015  
Approved November 2015

ACADEMIC AFFAIRS COMMITTEE

AND

FINANCE COMMITTEE

RESOLUTION

PROPOSAL TO ESTABLISH ENGINEERING UNDERGRADUATE STUDENT FEES IN  
THE SAMUEL GINN COLLEGE OF ENGINEERING

WHEREAS, the Samuel Ginn College of Engineering is committed to providing the highest quality instruction to its undergraduate students; and

WHEREAS, the College has experienced dramatic enrollment growth in recent years, resulting in an increased demand for course sections, faculty, student services, and instructional laboratory space; and

WHEREAS, establishing student fees would enable the College to increase its faculty and enhance its academic programs and support services for students, including academic advising and undergraduate research opportunities; and

WHEREAS, the proposed fee structure aligns with student fees for Engineering students at peer institutions; and

WHEREAS, the College has communicated the proposed fee structure to its primary stakeholders, including current students, faculty, staff, and alumni and has achieved their consensus; and

WHEREAS, the request to establish Engineering Student Fees has been endorsed by the Dean of the Samuel Ginn College of Engineering, the Engineering Alumni Council, the Provost, and the President.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to implement the establishment of Engineering Student Fees for undergraduate students enrolled in the Samuel Ginn College of Engineering according to the following schedule:

1. Effective Fall 2016 for academic year 2016-17 only, the fee will be \$400 per semester for freshmen, sophomores, juniors, and seniors enrolled in the college;
2. Effective Fall 2017 for academic year 2017-18 and thereafter, the fee will be \$400 per semester for freshmen and \$700 per semester for sophomores, junior, and seniors;
3. Effective Fall 2018 for academic year 2018-19 and thereafter, each fee level will be adjusted in proportion to any percentage increases that may be necessary in undergraduate tuition, such that a 1% increase in tuition would correspond to a 1% increase in Engineering Student Fees.






AUBURN UNIVERSITY

OFFICE OF THE PROVOST  
AND VICE PRESIDENT FOR  
ACADEMIC AFFAIRS

February 29, 2016

**MEMORANDUM TO:** Jay Gogue  
President

**FROM:** Timothy R. Boosinger   
Provost and Vice President for Academic Affairs

**SUBJECT:** Agenda Item for the Board of Trustees –  
Proposal to Establish Engineering Student Fees in the Samuel Ginn  
College of Engineering

I am writing to request that the following item be added to the Board of Trustees' agenda for the **April 8, 2016** meeting.

**Proposal:** The Samuel Ginn College of Engineering recommends that the Board approve the establishment of Engineering Student Fees applicable to undergraduate students enrolled in the Samuel Ginn College of Engineering, effective Fall 2016 and thereafter. I concur with this recommendation.

**Rationale:** The Samuel Ginn College of Engineering has experienced dramatic growth in enrollment over the last decade. Because this growth has not been accompanied by a commensurate increase in the College's financial resources, course sections have grown more crowded, the ratio of students to faculty has widened, demands on student services and instructional laboratories have become more intense, and physical facilities have been strained. Taken together, these trends raise concerns about the College's ongoing ability to provide the level of instructional and research excellence that Auburn expects. Engineering is an inherently expensive field of study to teach; to teach it at the scale and quality required by student ability and demand requires more resources than the College is able to realize from general undergraduate tuition at current rates. Enrollments in Engineering are increasing at land-grant research universities more generally, causing the same set of problems at many of Auburn's peer institutions. As the attached documentation from the College demonstrates, a common, fair, and feasible solution to those welcome problems is the establishment of student fees for Engineering students, over and above general tuition rates. The College is proposing a fee structure of \$400 per semester for freshmen in Engineering and \$700 per semester for sophomores, juniors, and seniors. In order to phase in this new fee structure, the College is proposing to assess all undergraduate students at the freshman rate of \$400 in 2016-17. In 2017-18 and thereafter, these fees would be tied to the rate of increase in resident student tuition, measured in percentage terms.



**Review and Consultation:** At your instruction, the Dean of the Samuel Ginn College of Engineering has sought the advice and consent of the College's stakeholders before bringing forward this proposal. The proposal has the support of the College's academic leadership and faculty as well as of the Engineering Alumni Council and the Engineering Young Alumni Council. It has been communicated in face-to-face meetings and through social media to currently enrolled students and student leadership groups, including the executive officers of the Cupola Engineering Ambassadors and the Engineering Student Council.

**Recommendation:** The proposed establishment of undergraduate student fees will allow the Samuel Ginn College of Engineering better to meet student demand for challenging, effective Engineering education, will assure that the growth of student interest in Engineering does not require undue diversion of resources from other areas of instruction and research within Auburn University's mission, will emulate the successful student fee initiatives at peer Engineering programs, and will fulfill the recommendation of the College's alumni advisory groups. I support the establishment of these undergraduate student fees.



## AUBURN UNIVERSITY

SAMUEL GINN  
COLLEGE OF ENGINEERING

OFFICE OF THE DEAN

### MEMORANDUM

Date: February 23, 2016

To: Timothy R. Boosinger, Provost and Vice President for Academic Affairs

From: Christopher B. Roberts, Dean of Engineering

Subject: Proposal for Engineering Student Fees Initiative

As we have discussed, the Samuel Ginn College of Engineering has experienced significant enrollment growth over the past ten year period. Given that there has not been a commensurate increase in resources available to the college, I am very concerned about our ability to maintain the level of instructional and research quality that we expect, particularly in light of the increased course section sizes, the elevated undergraduate to faculty ratio, the increased demands on our student services (including advising), and the physical and scheduling limitations in our hands-on teaching laboratories (which are the stalwart of a meaningful engineering experience). Please refer to Figures 1&2 below that illustrate the enrollment changes that Auburn University and the Samuel Ginn College of Engineering have experienced during this time frame. I will note that this increase in engineering enrollment is not entirely unique to Auburn. Engineering enrollments nationally have increased significantly over the past ten years driven in part by our national initiatives to increase STEM education. As such, students are increasingly seeking engineering degrees. I do not wish for our college of engineering to fall behind our competition in this critical area, but rather, I would like for us to position ourselves to have the necessary resources to provide the best possible student-centered engineering experience to our students while elevating research expectations in our programs. As you and I have discussed (and as was illustrated in the materials that I provided from our competitor institutions) several engineering programs have taken on initiatives to increase the number of faculty in their college in order to maintain an appropriate student to faculty ratio and to meet these added demands for engineering education opportunities.

Given the limitations of our current financial budget, as well as the proposed future budgeting model, it is unlikely that our need for additional resources stemming from enrollment growth will be met without an influx of additional revenues. This is particularly true given the higher cost of educating an engineer relative to certain other majors on campus. As such, the leadership team of the Samuel Ginn College of Engineering is recommending that an Engineering Student Fee be assessed similar to the professional fee that is administered to the students in the Raymond J. Harbert College of Business (e.g. \$560 per semester), as well as students in other high-cost programs on campus. **The Engineering Student Fee that we are proposing is \$400 per semester for freshmen and \$700 per semester for sophomores, juniors and seniors. In**

**addition, we are proposing that this fee be proportionally adjusted according to tuition increases in subsequent years** (e.g. if tuition goes up by 1% in a given year, these engineering fees would also be increased by 1%). I will note that this fee amount was determined by performing an analysis of the revenues that we believe are necessary to meet our needs as described above. Several meetings were held that included our college's Associate Deans, Department Chairs, Financial Administrator, as well as prominent members of our Engineering Alumni Council as part of this exercise. In fact, our Executive Committee of the Auburn Engineering Alumni Council voted to support implementation of these proposed fees. The outcomes of these meetings resulted in a strong level of support, and it was determined that close to \$7 million in additional revenues would be required. Table 1 illustrates that this fee structure proposed above would result in close to \$7 million in new revenues to the Samuel Ginn College of Engineering based on the enrollment during the past three semesters. Table 2 presents an estimate of the use of these revenues to hire new faculty, lecturers, student support services staff, some teaching assistants in critical areas, and funding to expand the capacity of our teaching laboratories in which we have experienced significant bottlenecks due to the increased demand for these courses. In addition, this would allow us to open seats and sections for high demand courses (thereby affecting graduation rates) and we would be able to re-expand our offering of technical electives. These other colleges have already been able use these differential student fees to address their internal needs in an effort to maintain high quality. The Samuel Ginn College of Engineering would utilize these funds to reduce course section sizes, address our elevated undergraduate student to faculty ratio, and improve the quality of our students' experience/success while increasing our research capacity. It is noted that we have already begun to experience a decrease in the number of extramurally funding research projects that have been pursued this year due to changes in course assignments that have resulted from this enrollment growth. Specifically, the vast majority of the Engineering Student Fee funds would be used to hire new tenure-track faculty and lecturers, as illustrated in Table 2.

Over the course of the last several months, our college has taken on an exercise to assess several other engineering programs at peer institutions and their implementation of student fees, as well as their total cost of tuition+fees. I would ask that you please refer to Table 3 for detailed information that we have collected on programs ranging from the University of Alabama, Georgia Tech, the University of Tennessee, Clemson, and others. As you will see in this data, inclusion of this fee keeps us competitive in terms of total tuition+fee cost. In terms of the total in-state value, our major competition is the University of Alabama where we would be \$602 higher, though we would argue that this is highly justified based on the quality and reputation of our engineering program. Relative to the out-of-state values, we remain \$2,230 below Georgia Tech's current value and commensurate with the other programs of comparable reputation (e.g. Texas A&M, Florida, and Virginia Tech). However, it is important to note that we would remain \$1,328 below the University of Tennessee and \$1,875 below Clemson University (both of these are programs that we were recently ranked higher than by U.S. News & World Report).

This proposal for an Engineering Student Fee initiative has been discussed with and supported by the college's department chairs. The department chairs have also informed and discussed it with their faculty members. Additionally, the college's leadership has informed and discussed the proposed fees initiative with the Engineering Alumni Council as well as with the Engineering Young Alumni Council. Both groups are supportive. On August 20, 2015, the dean and associate dean met with the college's student leadership comprised of the executive officers of the Cupola

Engineering Ambassadors and the Engineering Student Council, and the engineering senators in the Student Government Association. A website was created to inform students and stakeholders about this initiative, as well to describe the need for and the planned outcome of the proposed fee initiative. We have communicated the initiative to our students by social media. The college held hold open forums, open to all engineering students, on August 31, 2015 and September 3, 2015 to further discuss the proposed fees initiative.

Based on the foregoing discussion, we respectfully request consideration, support and implementation of this proposed Engineering Student Fee. I stand ready to meet with you to further discuss this request. Please feel free to contact me at your convenience. I feel that this will improve the Samuel Ginn College of Engineering and Auburn University.

Figure 1: Auburn University Enrollment

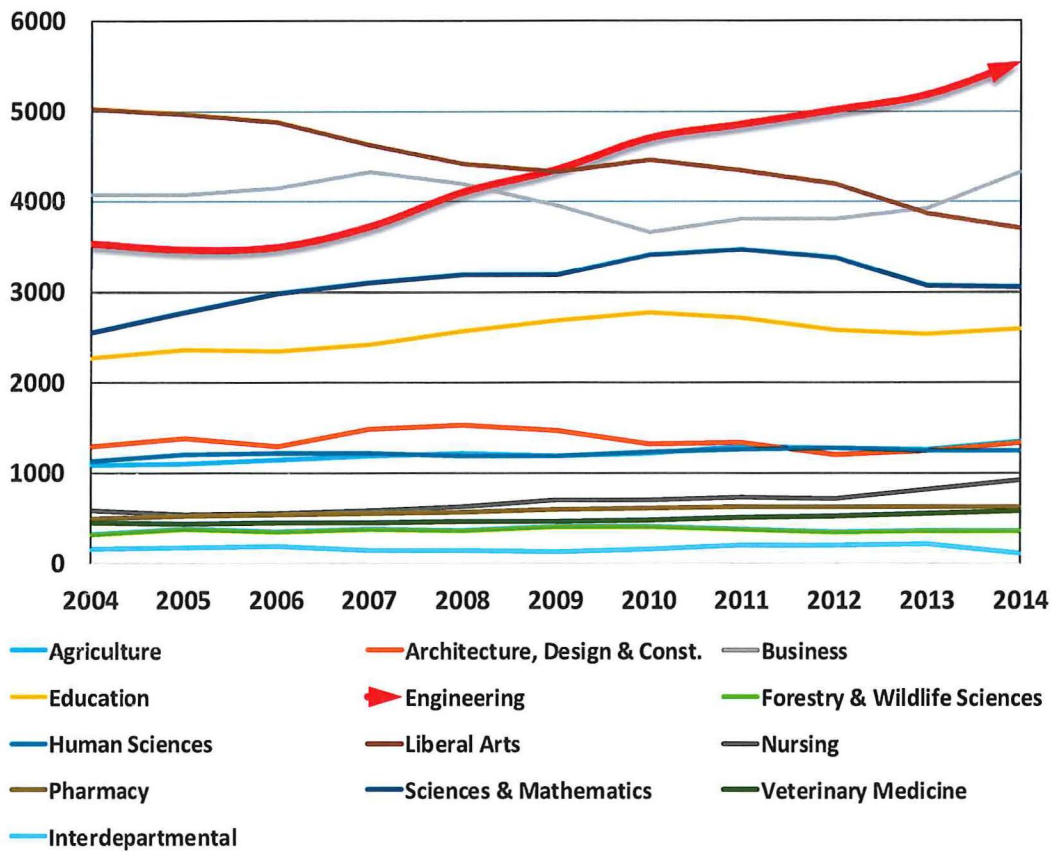


Figure 2: Samuel Ginn College of Engineering Enrollment by Department

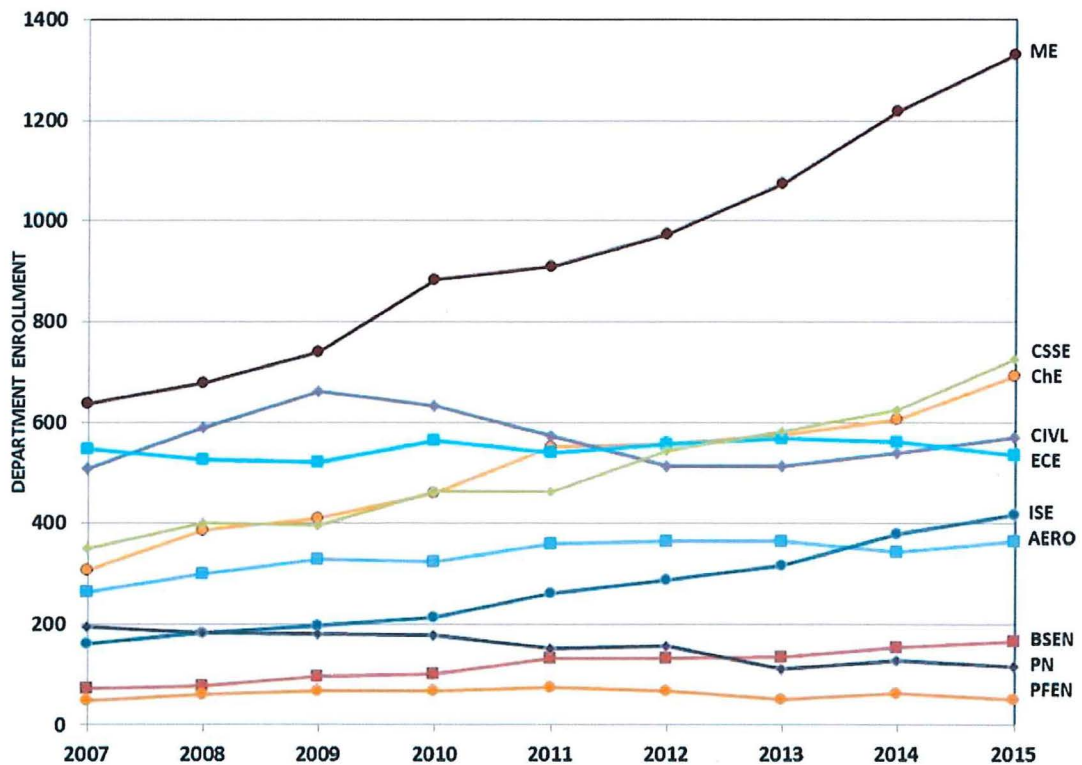


Table 1:

ENGINEERING ENROLLMENT (USING SU2015, FALL2015, SPR2016 enrollment data)					Proposed	Class
	Summer	Fall	Spring	TOTAL	Fee	Total Amount
Freshman	67	1,475	922	2,464	\$ 400	\$ 985,600
Sophomore	227	1,053	996	2,276	\$ 700	\$ 1,593,200
Junior	453	962	968	2,383	\$ 700	\$ 1,668,100
Senior	828	1,478	1,611	3,917	\$ 700	\$ 2,741,900
<b>TOTAL</b>	<b>1,575</b>	<b>4,968</b>	<b>4,497</b>	<b>11,040</b>		<b>\$ 6,988,800</b>

Table 2:

PROPOSED FEE USAGE	Loaded Cost	Quantity	Total Cost
Faculty	\$ 126,000	35	\$ 4,410,000
Lecturers	\$ 105,000	8	\$ 840,000
Student Svcs Support Staff	\$ 54,500	6	\$ 327,000
Teaching Assistants	\$ 22,000	26	\$ 572,000
Labs			\$ 839,800
<b>TOTAL</b>			<b>\$ 6,988,800</b>

Table 3:

TUITION & FEES WITH ADD-ONS INCLUDED								
Differential Tuition Based on Straight Fee or 10 Engineering Credit Hours per Semester								
IN STATE TUITION & FEES with Engr Fees							In State	Out of State
Ranking	Per Semester; Full-time Student	In State Tuition & Fees	Out of State Tuition & Fees	Engineering Fees In-state	Engineering Fees Out of State		Per Semester	Per Semester
1	University of Florida	3,155.00	14,294.00					
2	Mississippi State University	3,751.00	10,071.00					
3	Louisiana State University	4,830.00	13,410.00					
4	University of Alabama	5,310.00	13,200.00	22.50	22.50 Per Engr hour		225.00	225.00
5	Auburn University	* 5,912.00	14,720.00	700.00	700.00 Per semester		700.00	700.00
6	Texas A&M University	* 6,015.00	15,835.00	1,000.00	1,000.00 Per semester		1,000.00	1,000.00
7	Georgia Institute of Technology	6,350.00	16,950.00					
8	University of Missouri	6,432.00	14,158.00	113.90	155.90 Per Engr hour		1,139.00	1,559.00
9	Virginia Institute of Technology	6,615.00	14,935.00	37.00	37.00 Per Engr hour		370.00	370.00
10	University of Tennessee	6,838.00	16,048.00	62.00	62.00 Per Engr hour		620.00	620.00
11	Clemson University	7,136.00	16,595.00					

OUT OF STATE TUITION & FEES with Engr Fees								
Ranking	Per Semester; Full-time Student	In State Tuition & Fees	Out of State Tuition & Fees	Engineering Fees In-State	Engineering Fees Out of State		In State Per Semester	Out of State Per Semester
1	Mississippi State University	3,751.00	10,071.00					
2	University of Alabama	5,310.00	13,200.00	22.50	22.50 Per Engr hour		225.00	225.00
3	Louisiana State University	4,830.00	13,410.00					
4	University of Missouri	6,432.00	14,158.00	113.90	155.90 Per Engr hour		1,139.00	1,559.00
5	University of Florida	3,155.00	14,294.00					
6	Auburn University	* 5,912.00	14,720.00	700.00	700.00 Per semester		700.00	700.00
7	Virginia Institute of Technology	6,615.00	14,934.00	37.00	37.00 Per Engr hour		370.00	370.00
8	Texas A&M University	* 6,015.00	15,835.00	1,000.00	1,000.00 per semester		1,000.00	1,000.00
9	University of Tennessee	6,838.00	16,048.00	62.00	62.00 Per Engr hour		620.00	620.00
10	Clemson University	7,136.00	16,595.00					
11	Georgia Institute of Technology	6,350.00	16,950.00					

\* Proposed



# Engineering Fee 2015-2016

Per Semester\*

Institution	Undergraduate		Graduate	
	Res	Non-Res	Res	Non-Res
University of Arizona	450-900	450-900	-	-
University of Colorado - Boulder	1500	1368	1575	1251
Colorado State University	1044	1044	990	990
University of Illinois - Urbana Champaign	2502	2502	2784	2784
Iowa State University	1083	1073	621	598
University of Michigan - Ann Arbor	481-1753	127-1273	1433	1264
Michigan State University	620	620	620	620
University of Missouri	988.8	988.8	741.6	741.6
Ohio State University	589.2	589.2	-	-
Pennsylvania State University	831	924	547	621
University of Pittsburgh	577	1301	1571	2588
Purdue University	1025	1025	562	562
Rutgers University	622	1891	-	-
University of Tennessee	744	744	558	558
University of Texas - Austin	434	1099	1018	910
Virginia Tech	474	474	479	479
Average	926.63	1063.63	843.73	872.91

\*Based on a 12-credit hour semester Undergraduate, 9-credit hour semester Graduate

1. The Engineering Fee 2015-2016 chart (above) is taken from the Virginia Tech website:  
<https://www.eng.vt.edu/students/prospective/engineeringfee>
2. Please note that the engineering fee listed on the Virginia Tech website for the University of Missouri does not match the engineering fee information listed on the University of Missouri website. The engineering fee for the University of Missouri is correctly stated in the information we have provided in Table 3.



ACADEMIC AFFAIRS COMMITTEE

RESOLUTION

PROPOSED MASTER OF SCIENCE IN  
INDUSTRIAL AND ORGANIZATIONAL PSYCHOLOGY

WHEREAS, the College of Liberal Arts currently offers graduate programs leading to the Master of Science in Applied Behavioral Analysis, and the Doctor of Philosophy in Cognitive and Behavioral Sciences, Clinical Psychology, and Industrial/Organizational Psychology; and

WHEREAS, the department desires to create a new Master of Science degree in Industrial and Organizational Psychology that would provide opportunities for students to acquire the knowledge and skills necessary for the application of the principles of psychology within various professions and industries; and

WHEREAS, Auburn University would be the first public institution in Alabama to offer such a degree program; and

WHEREAS, the proposed graduate degree program will utilize existing faculty, and will not require any additional resources or space; and

WHEREAS, the request to create this degree has been endorsed by the Dean of the College of Liberal Arts, the Graduate Council, the Provost, and the President.

NOW, THEREFORE, BE IT RESOLVED by Auburn University's Board of Trustees that the proposed Master of Science in Industrial and Organizational Psychology be approved and submitted to the Alabama Commission on Higher Education for review and approval.



AUBURN UNIVERSITY

OFFICE OF THE PROVOST  
AND VICE PRESIDENT FOR  
ACADEMIC AFFAIRS

March 2, 2016

MEMORANDUM TO: Jay Gogue  
President

FROM: Timothy R. Boosinger *Timothy R. Boosinger*  
Provost and Vice President for Academic Affairs

SUBJECT: Agenda Item for the Board of Trustees –  
Proposed Master of Science in Industrial and Organizational  
Psychology

I am writing to request that the following item be added to the Board of Trustees' agenda for the **April 8, 2016** meeting.

**Proposal:** The College of Liberal Arts is proposing the establishment of a new graduate degree program in Industrial and Organizational Psychology.

**Review and Consultation:** Faculty in the Department of Psychology initiated this proposal to establish a new Master of Science degree in Industrial and Organizational Psychology. The proposed degree will provide graduate students with the knowledge and skills necessary for applying principles of psychology to various professions and industries. The U.S. Department of Labor projects demand for professionals in this field will remain strong, resulting in graduates that will enter the field with a marketable degree.

If approved, the College of Liberal Arts will become the first institution in Alabama to offer a Master of Science in Industrial and Organizational Psychology. The proposed degree does not require any additional resources or space, and will be taught by existing faculty within the Department of Psychology.


**Recommendation:** It is recommended that the Board approve the proposed Master of Science in Industrial and Organizational Psychology. The proposed degree was reviewed and approved by Auburn University's Graduate Council in Spring 2016, and has been approved by both the College of Liberal Arts and the Provost's Office. If approved by the Auburn University Board of Trustees, the proposed option will be forwarded to the Alabama Commission on Higher Education for review and approval.

MEMO

DATE: March 1, 2016

To: Dr. Timothy Boosinger  
Provost & Vice President for Academic Affairs

THROUGH: Dr. George Flowers   
Dean, Graduate School

THROUGH: Dr. Joe Aistrup   
Dean, College of Liberal Arts

FROM: Dr. Peter Chen   
Professor and Head, Department of Psychology

We are writing to request that the following item be added to the Board of Trustees' agenda for their **April 8, 2016** meeting.

**Proposal:** The Department of Psychology within the College of Liberal Arts is proposing to create a Master's Degree in Industrial and Organizational Psychology and accepts 8-10 individuals per year seeking to earn a Master of Science in the proposed field and who do not wish to pursue a doctoral program. The new degree will be administered in the Department of Psychology without requesting additional resources.

**Review and Consultation:** According to U.S. Department of Labor in 2016, Industrial and Organizational Psychologist is one of the Bright Outlook occupations, which is projected to grow much faster than average (employment increase of 14% or more) over the next decade. The above projection suggests that this degree will support and enhance marketability of the students entering this field upon completion. American Psychological Association has documented that students with this degree can apply principles of psychology to business, industry, labor, public (including non-profit), academic, community and health organizations. In addition, no current Master's Degree in Industrial and Organizational psychology programs exist in the State of Alabama. Hence, we will provide a unique opportunity to citizens of the State.

**Recommendation:** It is recommended that establishment of a Master's Degree in Industrial and Organizational Psychology in 2017-2018 be approved by the Offices of the Provost and the President and be forwarded to Auburn University's Board of Trustees as well as the Alabama Commission on Higher Education for review and approval.



## Proposed M.S. in Industrial and Organizational Psychology

<b>1<sup>st</sup> YEAR of GRADUATE STUDIES</b>			
<b>FALL</b>	<b>Hours</b>	<b>SPRING</b>	<b>Hours</b>
PSYC 7700: Foundations in Industrial and Organizational Psychology	3	PSYC 7720: Personnel Selection	3
PSYC 7690 Research Applications in Industrial/Organizational Psychology	3	PSYC 7730: Research Methods in Industrial/Organizational Psychology	3
Graduate PSYC Elective <sup>1</sup>	3	Graduate PSYC Elective <sup>1</sup>	3
	<b>9</b>		<b>9</b>
<b>2<sup>nd</sup> YEAR of GRADUATE STUDIES</b>			
<b>FALL</b>	<b>Hours</b>	<b>SPRING</b>	<b>Hours</b>
PSYC 7750- Ethics and Professional Issues in I/O Psychology	3	PSYC 7910 Practicum in Applied Psychology	6
PSYC 7710: Training and Development in Organizations	3	Graduate PSYC Elective <sup>1</sup>	3
Graduate PSYC Elective <sup>1</sup>	3		
	<b>9</b>		<b>9</b>

<sup>1</sup> Graduate PSYC Elective: Students may select elective courses offered in the Department of Psychology at the 7000 level and above. Students should consult with the Program Director to make certain that the elective course is suitable for the Masters of Science in Industrial and Organizational Psychology degree.

ACADEMIC AFFAIRS COMMITTEE

RESOLUTION

PROPOSED RENAMING OF THE DEPARTMENT OF AVIATION AND SUPPLY CHAIN  
MANAGEMENT AS THE DEPARTMENT OF SYSTEMS AND TECHNOLOGY

WHEREAS, the Department of Aviation and Supply Chain Management in the College of Business is a multi-disciplinary unit encompassing programs in Aviation Management, Business Analytics, Information Systems, Professional Flight, and Supply Chain Management; and

WHEREAS, the department's current name does not adequately reflect its instructional and research programs; and

WHEREAS, the department has experienced considerable growth and student demand for its programs over the last five years; and

WHEREAS, renaming the Department of Aviation and Supply Chain Management as the Department of Systems and Technology would bring increased visibility to its programs and identify the unit's common themes of systems and technology; and

WHEREAS, the request to rename the department has received the endorsement of the Dean of the College of Business, the Provost, and the President.

NOW, THEREFORE, BE IT RESOLVED by Auburn University's Board of Trustees that the Department of Aviation and Supply Chain Management in the College of Business be renamed the Department of Systems and Technology, with the change to be reported to the Alabama Commission on Higher Education.




AUBURN UNIVERSITY

OFFICE OF THE PROVOST  
AND VICE PRESIDENT FOR  
ACADEMIC AFFAIRS

March 2, 2016

MEMORANDUM TO: Jay Gogue  
President

FROM: Timothy R. Boosinger   
Provost and Vice President for Academic Affairs

SUBJECT: Agenda Item for the Board of Trustees –  
Proposed Renaming of the Department of Aviation and Supply Chain  
Management as the Department of Systems and Technology

I am writing to request that the following item be added to the Board of Trustees' agenda for the **April 8, 2016** meeting.

**Proposal:** It is recommended that the Board approve the proposed renaming of the *Department of Aviation and Supply Chain Management as the Department of Systems and Technology*. The proposed title would better represent the instructional and research programs offered and would bring increased visibility to the unit.

**Review and Consultation:** Faculty in the Department of Aviation and Supply Chain Management initiated this proposal in an effort to more accurately reflect the ongoing research and instructional programs offered across the unit. Since its establishment, the department has continued to offer degrees across five disciplines that share common academic threads of systems and technology. In addition to the department's continued enrollment growth, faculty agree that a renaming of the unit from "Aviation and Supply Chain Management" to "Systems and Technology" would better reflect current and future degree offerings. The proposed renaming will align the department's title with similar programs at peer institutions, enabling it to remain competitive. The proposed title maintains the full support of the Dean and the Dean's Advisory Council, a group that has supported a change in the department's nomenclature for several years.

**Recommendation:** The proposed name change will allow the department to better reflect the academic and research programs offered, and provide a more recognizable unit title. I support the renaming of the Department of Aviation and Supply Chain Management as the Department of Systems and Technology.





## RAYMOND J. HARBERT COLLEGE OF BUSINESS

### DEPARTMENT OF AVIATION & SUPPLY CHAIN MANAGEMENT

**TO:** Provost Timothy Boosinger

**THROUGH:** Dean Bill Hardgrave

**FROM:** Dr. David Paradice – Chair, Aviation & Supply Chain Management

**DATE:** February 26, 2016

**SUBJECT:** Department Name Change Request

The Department of Aviation and Supply Chain Management (AVSC) asks that you consider a request to change our name to the Department of Systems and Technology. The department has been formed over a period of time as a result of internal reorganizations and the development of new programs. Simply put, the current name no longer adequately describes this faculty or the programs in this department.

Originally formed as the Department of Aviation and Supply Chain Management, the department has grown to include programs (and associated faculty) of aviation, supply chain, information systems and business analytics. The current make-up of the department is as follows:

Program	Faculty FTE	# of students
Aviation Management (U)	3	49
*Business Analytics (U)	4	31
Information Systems (U, M, D)	5	137
Professional flight (U)	2	39
Supply chain (U)	10	294
Notes: 1. U=undergraduate; M=masters; D=doctoral 2. *Business analytics is a new undergraduate major launched in fall 2014. We also have six hours of business analytics in the business core.		

As shown, the department now encompasses a variety of programs. While no name will be perfect for a collection of our various programs, the common thread that underlies all of these programs is one of systems and technology. Indeed, these programs are especially complementary with respect to systems and technology. Supply chain systems are built on information systems and

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leverage analytics to optimize distribution channels and logistics. Analytics requires high quality and efficiently organized “big data” in information systems to create predictive models used in business, healthcare, homeland security, and many other areas. The aviation industry is built on a wide range of systems – avionics as well as customer-facing systems – and the aviation industry is a heavy user of analytics.

The AVSC Department has become, essentially, the STEM Department in the Harbert College of Business, but that aspect of these programs is not discernable from the current department name. The business world increasingly recognizes the value of data-driven decision making in all operations, and our corporate friends are eager to hire students with combined business and STEM expertise, especially in the area of business analytics. However, the current name inhibits the growth of our strategically important program in business analytics by omitting any possible reference to it in the department name.

Overall, the current name is limiting and not representative of all programs in the department. Conversely, a name that tries to identify each individual program in the department would be unwieldy. Furthermore, the current name, which is program specific, suggests that only those programs exist in the department. Industry has expressed confusion regarding the current name. Also, the Dean’s Advisory Council has asked the college to consider changing the department’s name to reflect the breadth of programs in the department.

Thus, after much discussion, the faculty of the Department of Aviation and Supply Chain Management have voted to request a change of the name of the department to Department of Systems and Technology.

The vote results are:

In favor: 20

Against: 3

Abstain: 1

We greatly appreciate your consideration of this request.

ACADEMIC AFFAIRS COMMITTEE

RESOLUTION

PROPOSED CHANGES TO FACULTY PERSONNEL POLICIES

WHEREAS, the faculty personnel policies included in the *Faculty Handbook* reflect Auburn University policies and information; and

WHEREAS, the proposed changes to the faculty personnel policies have been recommended by the University Senate and have received the approval of the Provost and the President; and

WHEREAS, the Board defines policies related to appointment, promotion, tenure and dismissal of faculty, and development and approval of procedures to implement those policies is the responsibility of the President or those duly authorized by the President.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized to revise the contents of the faculty personnel policies as shown on Attachment A and is delegated the authority to approve procedures for the administration of these policies.

## Appendix A

### Section 3.9 Termination of Faculty Appointments

#### 3.9.1 Noncontinuation of ~~Faculty~~†

Deleted: Appointment

##### 3.9.1.1 Noncontinuation of Probationary Faculty

Notice of noncontinuation prior to a tenure decision shall be given in writing to full-time faculty members on probationary appointment. If a faculty member whose appointment is not to be continued so requests, he or she shall be provided with a written statement of reasons why the appointment is not to be continued. Reasons for the noncontinuation of a probationary faculty member prior to a tenure decision may include unsatisfactory performance of assigned duties, misconduct, or other reasons that do not violate applicable law or university policy. If a probationary faculty member believes that the decision of noncontinuation was based on inadequate consideration in terms of the relevant standards of the institution, an appeal may be made to the Faculty Dismissal Hearing Committee to be considered under procedures developed by the committee and approved by the Provost's Office. This committee shall review the faculty member's allegation to determine whether the decision was the result of adequate consideration in terms of the relevant standards of the institution. If the committee believes that adequate consideration was not given to the faculty member's qualifications, it will request consideration by the departmental tenured faculty indicating the respects in which it believes the consideration may have been inadequate. It will provide copies of the Review Committee findings to the faculty member and to the president.

Deleted: he or she

Deleted: to be

The provisions for notice of noncontinuation described in this section apply only to full-time faculty members on probationary appointment. All full-time service, whether in a tenure-track position or not, must be counted in determining the length of notice required. The provisions are not applicable to terminations for cause or where a termination is specified in the appointment instrument.

The following schedule applies to notice of noncontinuation:

#### A. For academic year (nine-month) appointments:

1. By February 15 of the first academic year of service.
2. By December 31 of the second academic year of service.
3. At least 12 months before the expiration of an appointment (May 15) for faculty members with two or more years of service, except that faculty members who are not to be reappointed due to failure to obtain tenure shall be given notice by August 15 that they will not be reappointed the following August.

#### B. For 12-month appointments:

1. Six months prior to noncontinuation date during first three years of service.

2. 12 months prior to noncontinuation after three years of service.

If shorter notice is necessary because of major enrollment shifts, program changes, or financial exigency, the affected faculty member shall be informed as soon as possible, and every effort shall be made to find another appropriate position in the University. It is anticipated that analyses of enrollment pressures can be made each fall in time for affected faculty members to be notified by November 15.

#### 3.9.1.2 Noncontinuation of Nontenure-track Faculty

Nontenure-track faculty on continuing appointment are considered to have ongoing appointments until written notice of noncontinuation is given.

#### **3.9.2 Dismissal of Tenured Faculty‡**

#### **3.9.3 Termination because of Financial Exigency ‡**

Termination of an appointment with continuous tenure before the end of the specified term may occur under extraordinary circumstances because of a demonstrably bona fide financial exigency, i.e., a severe financial crisis that fundamentally compromises the academic integrity of the Auburn University as a whole and that cannot be alleviated by less drastic means. In the event that financial stress poses a threat to University programs or continuation of faculty employment, the nature and extent of the situation shall be demonstrated to faculty by appropriate documentation. An explanatory statement shall be issued by the president, after consultation with the leadership of the University Senate, to the University Faculty concerning the financial condition of the University and the relation of that condition to all units and programs. Faculty and administrators shall then be involved in formulating plans that could result in discontinuation of programs or dismissal of personnel. A review process that includes the considerations noted below shall be implemented to guarantee the right of due process to those affected.

If the administration issues notice to a faculty member of an intention to terminate his or her appointment because of financial exigency, the faculty member shall have the right to a full hearing before a faculty committee. The hearing need not conform in all respects to one conducted by the Faculty Dismissal Hearing Committee, but the essentials of an on-the-record adjudicative hearing shall be observed. The issues in this hearing may include:

1. The existence and extent of the condition of financial exigency. The burden of proof shall rest on the University.
2. The validity of the educational judgments and the criteria for identification for termination. The recommendations of a faculty body on these matters shall be considered valid.
3. Whether the criteria are being properly applied in the individual case.

If the University terminates appointments because of financial exigency, it shall not make new appointments at the same time except in extraordinary circumstances where a serious distortion

in the University's teaching, research, or outreach program would otherwise result. The appointment of a faculty member with tenure shall not be terminated in favor of retaining a faculty member without tenure.

Before terminating an appointment because of financial exigency, the University, with faculty participation, shall make every effort to place the faculty member concerned in another suitable position within the University.

In all cases of termination of appointment of a tenured faculty member because of financial exigency, the faculty member concerned shall be given severance pay in accord with the terminal salary schedule described in Section 3.9.2 ("Dismissal") above.

In all cases of termination of appointment because of financial exigency, the place of the faculty member concerned shall not be filled by a replacement within a period of three years unless the released faculty member has been offered a reinstatement

#### **3.9.4 Termination without Financial Exigency ‡**

Termination of a tenured appointment or a probationary appointment before the end of the specified term may occur as a result of bona fide formal discontinuance of a program or department. The following standards and procedures shall apply:

1. The decision to discontinue formally a program or department shall be based essentially upon educational considerations as determined primarily by the faculty as a whole or an appropriate faculty committee ([see section 2.1.2, article 4, Academic Program Review Committee](#)). It should be recognized that educational considerations do not include cyclical or temporary variations in enrollment. They must reflect long-range judgments that the educational mission of the University as a whole shall be enhanced by the discontinuance.
2. Before the administration issues notice to a faculty member of its intention to terminate an appointment because of discontinuance of a program or department, the institution shall make every effort to place the faculty member in another suitable position. If such placement would be facilitated by training, financial and other support for such training shall be proffered. If no position is available, the faculty member's appointment may be terminated but only with a severance salary equitably adjusted to the faculty member's length of past and potential service.
3. A faculty member may appeal a proposed relocation or termination resulting from a discontinuance and has a right to a full hearing before a faculty committee. The essentials of an on-the-record adjudicative hearing shall be observed. The issues in such a hearing may include the institution's failure to satisfy any of the conditions in this section of the *Faculty Handbook*. In such a hearing, a faculty determination that a program or department is to be discontinued shall be considered presumptively valid, but the burden of proof on other issues shall rest on the administration.

ACADEMIC AFFAIRS COMMITTEE

AND

AUBURN MONTGOMERY COMMITTEE

RESOLUTION

PROPOSED MASTER OF SCIENCE IN NURSING OPTIONS

WHEREAS, the Joint AU/AUM Master of Science in Nursing program currently affords two options (Primary Care Nurse Practitioner and Nurse Educator) for students interested in advancing their careers; and

WHEREAS, the addition of Health Systems Leader and Nursing Informatics options will allow students interested in additional advanced practice degree options to advance their nursing careers; and

WHEREAS, the addition of these options to the Master of Science in Nursing program would require no additional resources except for a modest expenditure on library resources which will be met through reallocation of existing funds; and

WHEREAS, the request to create the Health Systems Leader and Nursing Informatics options in the Master of Science in Nursing degree program has been endorsed by the Joint AU/AUM MSN Curriculum Committee and Council, AU/AUM Schools of Nursing, Graduate Curriculum Committee and the Graduate Council at each institution, the Dean of AUM's College of Nursing and Health Sciences and the Dean of AU's School of Nursing, the Provosts at both AU and AUM, the AUM Chancellor, and the President.

NOW, THEREFORE, BE IT RESOLVED by Auburn University's Board of Trustees that the proposed Health Systems Leader and Nursing Informatics options of the Master of Science in Nursing in the Joint AU/AUM MSN Program be approved and submitted to the Alabama Commission on Higher Education for review and approval.






# AUBURN SCHOOLS OF NURSING





**DATE:** March 1, 2016

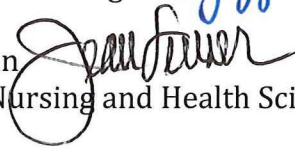
**TO:** Jay Gogue, President  
Auburn University

**TO:** John Veres, Chancellor  
Auburn University at Montgomery

**THROUGH:** Timothy Boosinger   
Auburn Provost and Vice-President for Academic Affairs

**THROUGH:** Joe King, Provost  
Auburn University at Montgomery 

**FROM:** Gregg Newschwander, Dean  
Auburn School of Nursing 

**FROM:** Jean Leuner, Dean  
AUM College of Nursing and Health Sciences 

**SUBJECT:** Item for the Board of Trustees - Establishment of  
Two Additional Master of Science Tracks

We are writing to request that the following item be added to the Board of Trustee's agenda for their April 8, 2016 meeting.

**Proposal:** The AU/AUM joint Master of Science in Nursing (MSN) program is seeking approval to add two tracks to the existing program. The proposed tracks are Nursing Informatics and Health Systems Leader. These two new tracks will be primarily administered on the Auburn Montgomery campus with MSN core courses being administered jointly by AU and AUM. Shared core and nursing track-specific courses will not compete with established Nurse Educator (NE) and Primary Care Nurse Practitioner (PCNP) tracks. NE and PCNP tracks are administered, for the most part, on the Auburn campus.



These new MSN tracks are proposed additions to the existing Joint AU/AUM MSN Program. Faculty hold joint appointments on both campuses and resources are shared. Faculty meet on a regular basis to discuss curriculum, admissions, and program evaluation. Students are admitted through AU graduate school and adhere to AU graduate student policies. The program is delivered primarily online and students are very satisfied with the Joint Program.

Graduates of the Nursing Informatics track will be involved in system implementation, user support, patient safety, workflow analysis, integration of medical devices, and remote monitoring (telehealth). Nurse Informaticists hold positions within healthcare systems, business and industry, and academia. Technology is revolutionizing the manner in which health care is delivered. Clinicians and consumers are incorporating high-speed data networks, wireless solutions, handheld devices, and automated exchanges between organizations/clinicians, and patients. Nurses are at the core of these changes and are the care providers with the greatest amount of direct patient contact. Nurse informaticists will help organizations achieve data supported goals and priorities. Informatics is the future of health care delivery and coordination making the field of nurse informatics valuable to a variety of stakeholders. According to the 2015 Impact of the Informatics Nurse Survey conducted by Healthcare Information and Management Systems Society (HIMSS), informatics nurses are widely seen as bringing value to the use of clinical systems technologies at their health care organizations. This survey was conducted in all regions of the U.S. According to the American Medical Informatics Association (AMIA) around 70,000 specialists in this field will be needed within the next few years due to the impact that recent federal laws have had on the health care system-specifically the mandate for electronic records. According to HIMSS, in 2014 the average salary reported for Nurse Informaticists was \$100,717 and positions were available nationwide.

The Health Systems Leadership graduates will be responsible for patient care outcomes, applying evidence-based information to design, implement, and evaluate health care systems and models of care delivery. Graduates acquire the breadth of management knowledge and skills needed to perform effectively and assume leadership positions in health care organizations. The graduate of this track could be employed in inpatient and outpatient health care facilities, data management firms, and/or private corporations. Many hospitals are working to obtain Magnet Status and graduates from this track will possess the preparation and skills necessary to help agencies achieve this level of excellence. Discussion with regional health care agencies who are working towards Magnet Status identified a lack of master's level nurses with health systems backgrounds. Give the increased job opportunities and lucrative salaries for master's level nurses with this background, the program will be very attractive to prospective students.

The MSN faculty voted in favor of the recommendation to have two new tracks at a MSN faculty meeting that occurred June 24, 2015. Initial discussions about these new tracks started in January, 2012. The curricula for the two new tracks were sent forward to the ADM Curriculum Committee on June 29, 2015 and the AU Curriculum Committee on July 29, 2015.

All AU/AUM MSN students are required to take the same core courses. These nine courses cover content required by our accrediting agency for all students obtaining a master's degree in nursing. These two tracks have all of the nine courses (24 credit hours) included in their plan of study as well as track specific courses. In the Nurse Informatics Track there are the nine core courses (24 credit hours) and five track specific courses (20 credit hours) for a total of 44 credits. The Health System Leader Track has the nine core courses (24 credit hours) and four track specific courses (16 credit hours) for a total of 37 credits.

**Number of Students Serviced:** It is anticipated that 5-10 students will enroll and graduate in each track in the first year and 10-12 will enroll and graduate in subsequent years.

**Resources:** No additional resources are needed.

If approved by the Provost and the President, the proposed program tracks will be forwarded to Auburn University's Board of Trustees for review and approval. The proposal was approved by the AU/AUM MSN Curriculum Committees and Graduate Councils at both institutions, AUM's Dean of Nursing and Health Sciences and AU's Dean of School of Nursing, and the Provost at AUM.

**Review and Consultation:** The proposed establishment of the two MSN tracks reflects growth of the current Master's in Nursing program. These tracks are a reflection of a changing health care system and the response of the nursing profession to meet the challenges it presents. The proposal was revised by the Auburn University Graduate Curriculum Committee and the schools received approval in Spring 2016.

**Recommendation:** It is recommended that establishment of the two new AU/AUM MSN tracks be approved and forwarded to Auburn University's Board of Trustees for review and approval.



# AUBURN SCHOOLS OF NURSING



## MSN NURSING

MSN Nurse Informatics Track	
SEMESTER 1	SEMESTER2
NURS 7346 Advanced Theory Formulation.....3 NURS 7326 Advanced Pharmacology .....3 NURS 7366 Evidence Based Practice I.....2	NURS 7246 Advanced Pathophysiology ..... 3 NURS 7116 Advanced Health and Physical Assessment..... 3 NURS 7256 Healthcare Policy and Ethics..... 3
SEMESTER3	SEMESTER4
NURS 6316 Nurse Informatics Role and Competencies.....3 NURS 6216 Advanced Healthcare Informatics.....3 NURS 6226 Strategy and Analysis of Organizational Process.....3	NURS 6326 Advanced Nursing Informatics.....3 NURS 7126 Quality Improvement and Process Management.....3 NURS 7376 Evidence Based Practice II.....2
SEMESTER5	
NURS 6336 Informatics Practicum..... 8 NURS 7946 Evidence Based Practice III..... 2	
Total Credits 44	

- All core courses and track specific courses, except the co-requisite EBP III course, must be successfully completed prior Practicum courses.
- EBP courses must be taken in sequence and successfully completed.
- You may not start Semester 2 courses until all Semester 1 courses are successfully completed.
- All courses are only offered in the specific semester listed.



MSN Health Systems Leader Track	
SEMESTER 1	SEMESTER2
NURS 7346 Advanced Theory Formulations..... 3 NURS 7326 Advanced Pharmacology..... 3 NURS 7366 Evidence Based Practice I ..... 2	NURS 7246 Advanced Pathophysiology.....3 NURS 7116 Advanced Health and Physical Assessment.....3 NURS 7256 Healthcare Policy and Ethics..... 3
SEMESTER3	SEMESTER4
NURS 6416 Health System Leader Role and Competencies ..... 3 NURS 6226 Strategy and Analysis of Organizational Process..... 3 NURS 6216 Advanced Healthcare Informatics..... 3	NURS 7376 Evidence Based Practice II.....2 NURS 7126 Quality Improvement and Process Management.....3
SEMESTER5	
NURS 6436 Health System Leader Practicum.....4 NURS 7946 Evidence Based Practice III.....2	
Total Credits 37	

- All core courses and track specific courses, except the co-requisite EBP III course, must be successfully completed prior Practicum courses.
- EBP courses must be taken in sequence and successfully completed.
- You may not start Semester 2 courses until all Semester 1 courses are successfully completed.
- All courses are only offered in the specific semester listed.

AUBURN MONTGOMERY COMMITTEE  
AND  
ACADEMIC AFFAIRS COMMITTEE

RESOLUTION

PROPOSED OPTION IN COUNSELING PSYCHOLOGY WITHIN THE MASTER OF  
SCIENCE IN PSYCHOLOGY

WHEREAS, a Master of Science in Psychology prepares individuals who are seeking careers in health and health-related fields; and

WHEREAS, the Department of Psychology at AUM wishes to establish a Counseling Psychology option within its Master of Science in Psychology Degree; and

WHEREAS, the AUM Department of Psychology and AUM Department of Counselor, Leadership and Special Education will work together to provide this option; and

WHEREAS, the proposed option will provide Auburn University at Montgomery with a more comprehensive graduate program; and

WHEREAS, the proposed option will enhance enrollment of graduate students seeking professional licensure at the end of their master's program; and

WHEREAS, the proposed option will not require additional budget support, space, or faculty;

WHEREAS, the request to create this option has been endorsed by the faculty and chair of the Department of Psychology, the faculty and chair of the Department of Counselor, Leadership and Special Education, the AUM Graduate Council, the Dean of the College of Arts and Sciences, the Dean of the College of Education, the Provost and the Chancellor,

NOW, THEREFORE, BE IT RESOLVED by the Auburn University's Board of Trustees that the proposed option in Counseling Psychology within the Master's of Science Psychology program in the College of Arts and Sciences at Auburn University at Montgomery be approved and submitted to the Alabama Commission on Higher Education for review and approval.

AUBURN MONTGOMERY COMMITTEE  
AND  
ACADEMIC AFFAIRS COMMITTEE

EXECUTIVE SUMMARY

OPTION IN COUNSELING PSYCHOLOGY IN MASTER'S OF SCIENCE IN  
PSYCHOLOGY PROGRAM  
AT AUBURN UNIVERSITY AT MONTGOMERY

AUM seeks to provide students the opportunity to expand their options in seeking professional licensure at the end of their master's program by providing an option in Counseling Psychology within the Master's of Science in Psychology. This option will be presented in cooperation with the Department of Counselor, Leadership and Special Education. Upon graduating, students will be able to apply for licensure as a counselor in the state of Alabama. This option will also allow students who move out-of-state to be able to apply for licensure in states that do not have a licensure option at the psychology master's level. The option will require no additional faculty lines or other resources and has been endorsed by faculty in the Department of Psychology, the Head of the Department of Psychology, the Head and faculty of the Department of Counselor, Leadership and Special Education, the Dean of the College of Arts and Sciences, the Dean of the College of Education, the AUM Graduate Council, the Provost and the Chancellor.

It is requested that the Board consider a resolution to approve the proposed Counseling Psychology option in the Master of Science in Clinical Psychology for Auburn University at Montgomery.




AUBURN

MONTGOMERY

OFFICE OF THE CHANCELLOR

March 1, 2016

TO: Dr. Jay Gogue  
President

FROM: John G. Veres, III   
Chancellor

SUBJECT: Proposed Board Agenda Item  
Proposed Counseling Psychology Option in Master of Science in Psychology

Please consider including this proposal on the agenda of the April 8, 2016 meeting of the Board of Trustees.

Proposal: The Department of Psychology at Auburn University at Montgomery proposes to develop a Counseling Psychology option in the Master of Science in Psychology program. This option will be presented in cooperation with the Department of Counselor, Leadership and Special Education. The new option will allow AUM's Department of Psychology to provide a more comprehensive graduate program by offering a new program specialty for students interested in graduate study in the science of psychology and in the practice of counseling.

Rational for Recommendation:

The proposed Counseling Psychology option in the Master of Science in Psychology will enhance AUM's ability to serve Montgomery and the State of Alabama by preparing highly qualified Master level counselors. This new option will allow students to apply for licensure as a counselor in the state of Alabama.

Review and Consultation:

The proposed option has been reviewed by the Department of Psychology faculty, the Chair of the Department of Psychology, the Dean of the College of Arts and Sciences, the Department Head in Counselor, Leadership and Special Education, the Graduate Council, the Dean of the College of Education, the Provost, and the Chancellor.

The proposed option will not require additional budget support, space, or faculty.

Dr. King and I are available to answer any questions you may have regarding this proposal.

Thank you for your kind attention.

AUBURN UNIVERSITY AT MONTGOMERY

P.O. Box 244023, Montgomery, AL 36124-4023; Telephone: 334-244-3602; Fax: 334-244-3920

www.aum.edu



**Core courses common to all tracks for the MS in Psychology:**

PSYC 6150 Theories of Psychotherapy	(3 hours)
PSYC 6273 Individual Intelligence Testing	(3 hours)
PSYC 6190 Research Methods	(3 hours)
PSYC 6263 Psychometrics for Psychological Assessment (online)	(1 hours)
PSYC 6530 Advanced Abnormal Psychology	(3 hours)
PSYC 6283 Objective Psychological Assessment	(4 hours)
PSYC 6290 Research Statistics	(3 hours)
PSYC 6100 Professional Issues, Ethics, and Diversity	(3 hours)
PSYC 6243 Psychotherapy Skills and Basic Principles	(4 hours)
PSYC 6250 Group Psychotherapy	(3 hours)
PSYC 6450 Advanced Social Psychology	(3 hours)
PSYC 6780 Advanced Developmental Psychology	(3 hours)
PSYC 6160 History and Systems of Psychology	(3 hours)
PSYC 6982 Master of Psychology Comprehensive Exam	(0 hours)
<hr/>	
<b>39 hours from PSYC</b>	

**Courses required for the Counseling Psychology option within the MS in Psychology that come from the College of Education will include the following:**

ECED 6240 Professional Orientation to Clinical Mental Health Counseling	(3 hours)
ECED 6260 Career Development and Vocational Assessment	(3 hours)
ECED 6270 Counseling Diverse Populations	(3 hours)

**One of the following:**

*ECED 6380 Disaster and Crisis Intervention	(3 hours)
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**Or**

*ECED 6370 Addictions Counseling	(3 hours)
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ECED 6914 Practicum in Counseling	(3 hours)
ECED 6924 Counseling Internship I	(3 hours)
ECED 6925 Counseling Internship II	(3 hours)


**21 hours from ECED**



AUBURN UNIVERSITY  
OFFICE OF THE PRESIDENT

March 1, 2016

MEMORANDUM TO: President Jay Gogue

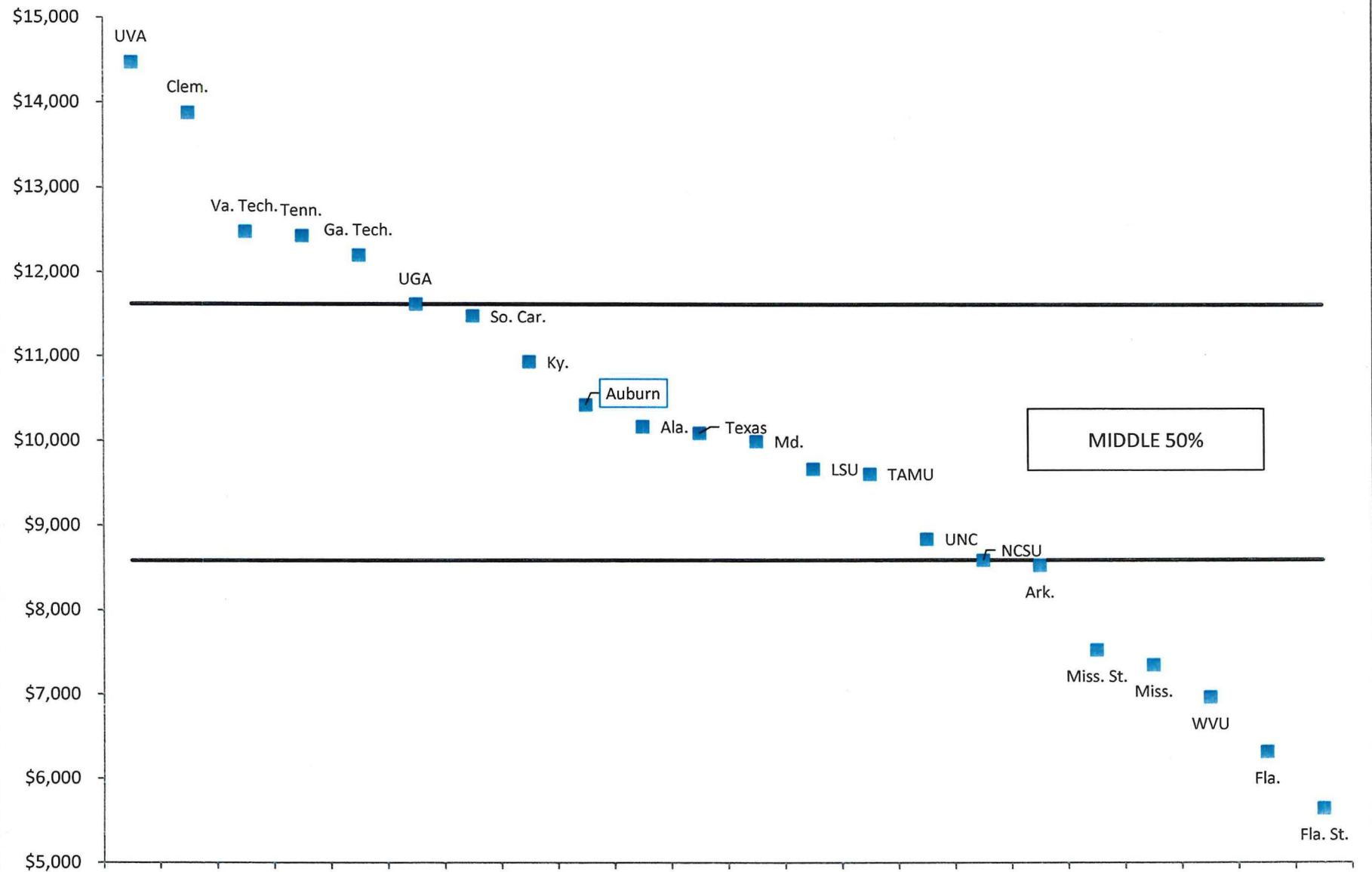
FROM: Donald L. Large, Jr. 

SUBJECT: Board of Trustees Agenda Item

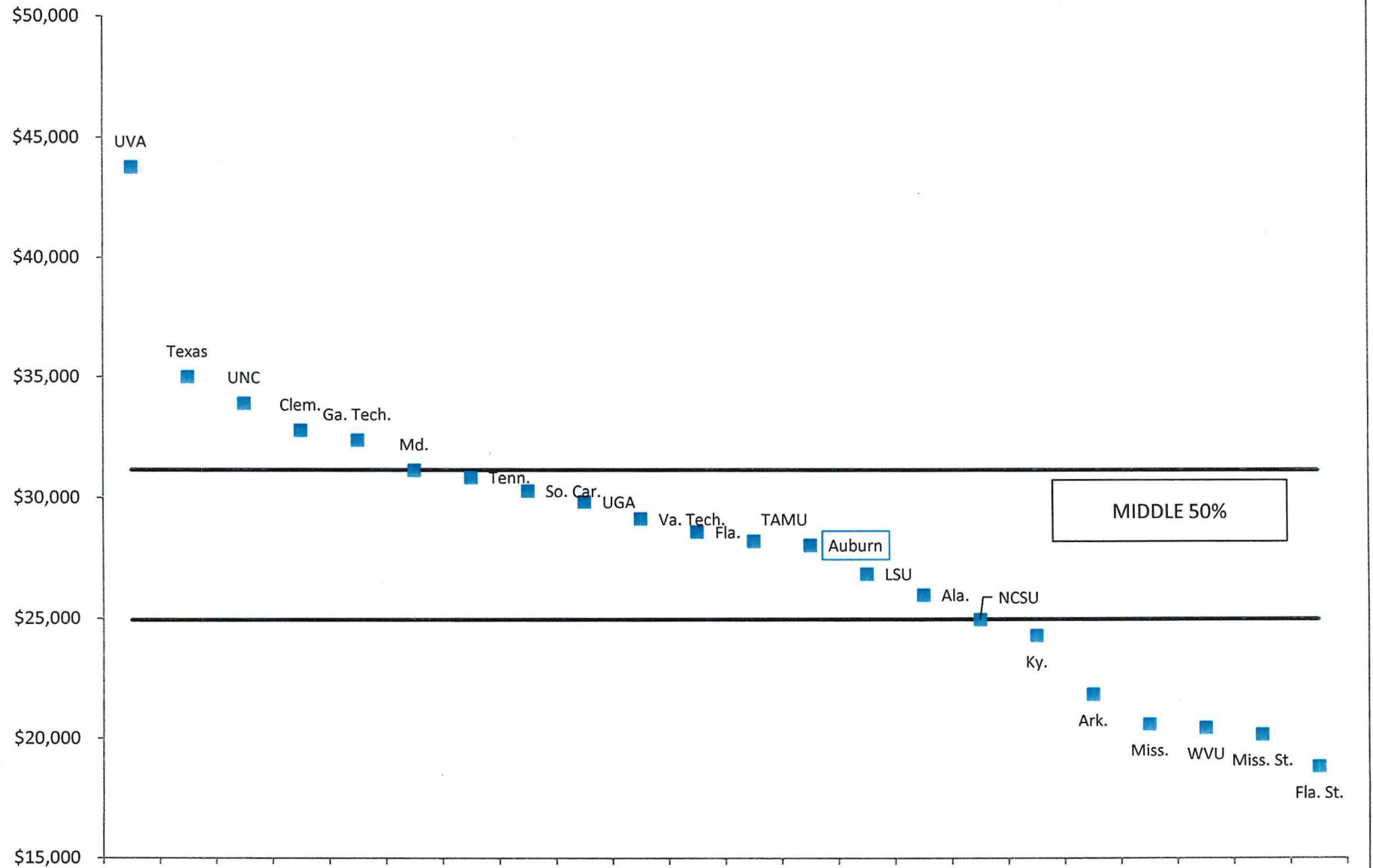
- Tuition Discussions for Fall 2016 for Auburn University and Auburn University at Montgomery

Please allow time for a Finance Committee discussion of our current tuition and appropriate tuition rates for Fall 2016. We are currently developing information for the Board to review and consider for the FY 2017 budget that will begin October 1, 2016. It is likely that additional operating revenues may be required to address increasing operating costs, debt service increases, and Board of Trustee and Administration priorities. Additional tuition revenues would likely be the source to address at least some of these priorities. We will be prepared to present information at the upcoming meeting for discussion and consideration of Fall tuition levels. Please find attached certain comparative data relative to peer groups for Auburn University (Attachment 1) and Auburn University at Montgomery (Attachment 2) that may be helpful in our discussions and decision making.

## Annual Published Undergraduate Tuition & Fees, Resident Students Auburn University and SREB Peers, 2015-16



## Annual Published Undergraduate Tuition & Fees, Non-Resident Students Auburn University and SREB Peers, 2015-16



**Alabama Public Senior Institutions  
UNDERGRADUATE TUITION AND FEE CHARGES  
2015-2016**

Institutions	Annual Tuition & Fees		Resident Rank
	Resident	Non-Resident	
University of Montevallo	\$11,410	\$22,780	1
Auburn University	\$10,424	\$28,040	2
University of Alabama	\$10,170	\$25,950	3
Troy University	\$9,880	\$18,490	4
University of Alabama at Birmingham	\$9,596	\$21,956	5
University of North Alabama	\$9,513	\$18,149	6
Alabama A&M	\$9,366	\$17,136	7
<b><i>Auburn University Montgomery</i></b>	<b>\$9,350</b>	<b>\$20,210</b>	<b>8</b>
Jacksonville State University	\$9,300	\$18,300	9
University of Alabama at Huntsville	\$9,128	\$20,622	10
University of South Alabama	\$8,790	\$17,580	11
University of West Alabama	\$8,734	\$15,878	12
Alabama State University	\$8,720	\$15,656	13
Athens State University	\$6,270	\$11,790	14

## FINANCE COMMITTEE

### RESOLUTION

#### CLARIFICATION OF THE STUDENT RESIDENCY TUITION POLICY

WHEREAS, Board Policy, sets the criteria and procedure for determining student residency for purposes of assessing in state tuition, such criteria being consistent with state law; and

WHEREAS, the current policy lacked clarity regarding current practice in waiving tuition for certain scholarship students.

Now, therefore, be it resolved that the proposed revision of the Student Residency Tuition Policy be approved as set forth in Exhibit A.



## **STUDENT RESIDENCY TUITION POLICY**

For the purpose of assessing fees, applicants shall be classified as Alabama or non-Alabama students. Non-Alabama students are required to pay a non-resident tuition fee.

An Alabama student is a person who shall be a citizen of the United States, or a resident alien, and who shall have resided and had habitation, home, and permanent abode in the State of Alabama for at least twelve (12) consecutive months immediately preceding current registration. In applying this regulation, "applicant" shall mean a person applying for admission to the institution, if applicant is married or nineteen (19) years of age, and financially independent. Otherwise, it shall mean parents, parent, or legal guardian of his/her person. If the parents are divorced, residence will be determined by the residency of the parent to whom the court has granted custody.

A person who establishes a guardianship for purpose of avoiding non-Alabama fees will be subject to non-resident tuition.

No person who moves to Alabama for the primary purpose of attending college shall be considered to have demonstrated intent to establish domicile in the State of Alabama and will generally not be considered eligible for classification as a resident student. Clear and convincing evidence to the contrary must be presented to overcome this presumption.

In determining Alabama student status for purposes of assessing fees, the burden of proof is on the applicant.

### **ADDITIONAL PERSONS ELIGIBLE FOR RESIDENT TUITION**

- A. Military personnel on active duty stationed in Alabama, their spouses, and dependent children (as defined by Internal Revenue Codes), as well as military personnel whose "Home of Record" is Alabama, who have continuously filed Alabama income tax returns for the duration of their service, and their spouses and dependent children.
- B. Non-resident undergraduate students who are currently being awarded an academic, athletic, or other scholarship by Auburn University that is at least equal to the amount of the current tuition rate for Alabama students, provided that the scholarship is fully funded by a donor or other external source, graduate students appointed on assistantships of at least one-fourth -time and veterans who live in Alabama consistent with the provisions of Alabama Act 2013-423. Veterans and their spouses and dependents who live in Alabama may qualify for resident tuition under Section 702 of the Veterans Access, Choice and Accountability Act of 2014
- C. Full-time employees of a State of Alabama agency or institution, their spouses, and dependent children.
- D. Spouse and dependent children of a nonresident, provided the non-resident has been employed in Alabama full-time for at least twelve (12) consecutive months prior to registration, has filed an Alabama Income Tax Return for the tax year prior to the year in which the student is admitted, and did not claim a credit on the Alabama return for income taxes paid to another state.

Non-resident students enrolled in programs included in the Southern Regional Education Board Academic Common Market, provided the student does not change to another program not included. In such cases of change, the student will be classified as a non-resident for tuition purposes.

Persons whose spouses by legal marriage are bona fide Alabama residents.

Spouses and dependent children of persons, who establish domicile within the State of Alabama, provided that the person who establishes domicile is employed full-time in a permanent position in Alabama.

Non-resident persons enrolled in programs of Auburn University not funded by tax revenues of the State of Alabama.

Students enrolled in the College of Veterinary Medicine professional D.V.M. program, admitted under contract with the Southern Regional Education Board.

## **INITIAL DETERMINATION OF ELIGIBILITY**

In order to be initially classified as eligible for resident tuition, students must demonstrate that they or their parent, guardian, or spouse qualify for one of the eligibility categories prior to the first day of class. A signed statement is required attesting that qualification for the eligibility category claimed has been met prior to registration.

## **CHANGE IN ELIGIBILITY FOR RESIDENT TUITION**

Students determined to be eligible for resident tuition will maintain that eligibility upon re-enrollment within twelve (12) months of their most recent enrollment, unless there is evidence that the student subsequently has abandoned resident status (e.g., registering to vote in another state). Students failing to re-enroll within twelve (12) months must establish eligibility upon re-enrollment.

Students initially classified as ineligible for resident tuition will retain that classification for tuition purposes until they provide clear and convincing evidence that they have established permanent domicile in Alabama. The burden of proof of change in eligibility rests upon those requesting change. Evidence relevant to an initial determination of eligibility is also relevant to establishing a change in eligibility.

Non-resident students who carry an academic load considered normal (ten (10) or more hours per term) for students at Auburn University will be presumed to be in the State of Alabama primarily for the purpose of gaining an education and, thus, have not demonstrated the intent to establish a true domicile in Alabama. Clear and convincing proof may overcome this presumption, but again, the burden of proof rests upon those requesting change in eligibility. Any change in resident tuition eligibility occurring during an academic term will not become effective until registration for the succeeding term.

The following types of evidence may be presented in an effort to establish 12- month residency the State of Alabama. In all cases, the person must be at least nineteen (19) years of age

or married and financially independent. Otherwise, the person's residency will be based upon that of the parent or guardian.

- A. Ownership or rental of residential property in the State of Alabama and continuous occupation thereof on an extended term of not less than twelve (12) consecutive months.
- B. Full-time permanent employment in the State of Alabama.
- C. Possession of State of Alabama License(s) required doing business or practicing a profession in Alabama.
- D. Legal marriage to a bona fide Alabama resident.
- E. Registration to vote in the State of Alabama.
- F. Filing of Alabama resident income tax returns.
- G. Holding of a current Alabama driver's license.
- H. Registration of vehicle in Alabama and payment of property taxes thereon.
- I. Evidence of banking activity within the State of Alabama for twelve (12) consecutive months prior to making application for residency change.

The Registrar at Auburn University and the Director of Admissions at AUM shall have the responsibility for determining whether a student shall be classified as an Alabama or non-Alabama student. The decision of the Registrar/Admissions Director shall be subject to review by the President (at Auburn) or the Chancellor (at AUM), or the designated representative of each, upon written request of the applicant.

ADOPTED: October, 27, 1989  
REVISED: March 25, 1994  
REVISED: August 18, 1995  
REAFFIRMED: June 19, 2009  
REVISED: April 17, 2015



AUBURN UNIVERSITY  
OFFICE OF THE PRESIDENT

March 14, 2016

TO: Donald L. Large, Jr.  
Executive Vice President

FROM: Marcie C. Smith  
Vice President for Business and Finance

RE: Student Residency Tuition Policy

Please consider the attached policy for presentation to the Board of Trustees at the April 8, 2016 meeting.

**Action Recommended:** We request the Board of Trustees be asked to approve the attached policy which clarifies the application of resident tuition to eligible non-resident undergraduate scholarship recipients. The proposed clarification is shown in red.

**Review and Consultation:** The need for clarification of this policy was identified by the Office of Enrollment Management and brought forward to the Office of Undergraduate Studies and the Vice President for Business and Finance for discussion. The proposed changes were discussed in the University Enrollment Management Council and it was agreed the clarification of policy was necessary to eliminate potential confusion for students and parents.

**Rationale for Recommendation:** The Student Residency Tuition Policy has, since 1994, authorized students on scholarships to receive resident tuition. However, when the policy was adopted, Auburn University scholarships were exclusively externally funded. With the creation of internally funded scholarships, questions arose about whether those recipients qualified for in state tuition and an administrative decision was made that doing so would not be in keeping with the intent of original resolution and existing policy. In order to clearly align our practice with policy it is recommended that the policy be clarified to clearly exclude application of the policy to scholarships with no identified source of external funding.

Please let me know if there is further information is needed.

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REVISED: March 25, 1994  
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REVISED: April 17, 2015

EXECUTIVE COMMITTEE

RESOLUTION

AWARDING THE DOCTOR OF PHILOSOPHY DEGREE  
TO ANDREW RANDOLPH SHOTTS

WHEREAS, Andrew Randolph Shotts, a doctoral student in English at Auburn University, passed away on September 11, 2015; and

WHEREAS, Andrew Randolph Shotts would have completed the requirements necessary for the Doctor of Philosophy in English; and

WHEREAS, faculty in the Department of English, the Dean of the College of Liberal Arts, the Dean of the Graduate School, the Provost, and the President recommend that the Doctor of Philosophy in English be awarded posthumously.

NOW, THEREFORE, BE IT RESOLVED by the Auburn University Board of Trustees that the degree of Doctor of Philosophy in English is hereby granted posthumously to Andrew Randolph Shotts in recognition of his academic achievements as a graduate student at Auburn University.

BE IT FURTHER RESOLVED that the Board hereby expresses its sympathy and condolences to the family of Andrew Randolph Shotts in this period of sadness and that a copy of this resolution be presented to them so that they will know of this action and the university's deep loss.



AUBURN UNIVERSITY

OFFICE OF THE PROVOST  
AND VICE PRESIDENT FOR  
ACADEMIC AFFAIRS

February 29, 2016

MEMORANDUM TO: Jay Gogue  
President

FROM: Timothy R. Boosinger *Tim R. Boosinger*  
Provost and Vice President for Academic Affairs

SUBJECT: Agenda Item for the Board of Trustees -  
Posthumous Awarding the Doctor of Philosophy Degree in English  
to Mr. Andrew Randolph Shotts

I have received a request from the Graduate School and the College of Liberal Arts to award posthumously the Doctor of Philosophy Degree in English for Andrew Randolph Shotts. Mr. Shotts passed away in September 2015 while completing the requirements necessary for his Ph.D. in English. Following a careful review of his academic records, the faculty in the Department of English all concur that his exemplary academic achievements (including an overall GPA of 4.0) and his outstanding service to the department as a GTA and Instructor with the Alabama Prison System ensure Mr. Shotts meets the academic requirements necessary to be awarded a Ph.D. posthumously.

Please find attached a formal request from Dr. George Flowers, Dean of the Graduate School. I am requesting that this item be placed on the Board of Trustees Agenda for April 8, 2016 meeting.



## AUBURN UNIVERSITY

GRADUATE SCHOOL

**To:** Dr. Timothy Boosinger, Provost  
**FROM:** Dr. George T. Flowers, Dean Graduate School  
**SUBJECT:** Posthumous Degree for Andrew Shotts  
**DATE:** February 23, 2016

I am requesting that a PhD degree be awarded posthumously to Mr. Andrew Shotts. Mr. Shotts received his Master of Arts degree from the University of Alabama and Master of Teaching in Secondary Language Arts from Springhill College before coming to Auburn to complete the PhD in the English department. Mr. Shotts had completed all of the PhD coursework here at Auburn and already entered the dissertation writing phase, focusing on American long poem, before he was diagnosed with Stage 4 cancer. Mr. Shotts completed his last semester at Auburn in the spring of 2014 before having to take a medical leave of absence. Andrew was an outstanding student in the department and at the time he had to take a LOA, in the summer of 2014, he had a grade point average of 4.0. Dr. Bolton stated Andrew possessed "an unflagging enthusiasm for literature, especially poetry."

Unfortunately Andrew lost his battle with cancer on September 11, 2015.

The Graduate School and the Department of English are hopeful Andrews's substantial work as an Auburn student, a graduate teaching assistant in English, and as an instructor for the Alabama Prison Arts & Education Program can in some measure be recognized by the award of the posthumous PhD.

This request comes with full support from Dr. Jeremy Downes and Dr. Jonathan Bolton through the Graduate School. Please contact me with any questions or concerns regarding this request.

**Cc:** Dr. Jeremy M. Downes, Professor & Chair, Department of English  
Dr. Jonathan Bolton, Hollifield Professor of English  
Mr. Clint Lovelace, Coordinator of Student Services, Graduate School

## EXECUTIVE COMMITTEE

### RESOLUTION

#### ESTABLISHMENT OF MANAGERIAL GROUP TO ENABLE AUBURN UNIVERSITY TO CONDUCT SELECTED CLASSIFIED RESEARCH PROGRAMS

WHEREAS, the Board of Trustees acknowledges that Auburn has been conducting classified research since 1971 and that continuation of such research remains important to Auburn University; and

WHEREAS, only universities and contractors who have been granted a facility security clearance and individuals holding appropriate security clearances are permitted access to classified information; and

WHEREAS, in order for Auburn University to continue to conduct classified research it is required by the Department of Defense to establish a Managerial Group charged with the responsibility for the protection of classified information under classified contracts awarded to Auburn University.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that those persons occupying the following positions among the officers of Auburn University, or such other person as may be acting in such positions shall be known as the Managerial Group, having the authority and responsibility for the negotiation, execution, and administration of Department of Defense (DoD) or User Agency contracts, as described in DOD 5220.22-M, "National Industrial Security Program Operating Manual" (NISPOM).

#### *Title:*

President  
Provost and Vice President for Academic Affairs  
Vice President for Research and Economic Development  
Associate Vice President for Research and Associate Provost  
Assistant Vice President for Facilities  
Executive Director for Office of Program Development  
Executive Director for AU Huntsville Office  
Senior Counsel for National Security Programs, Cyber Programs, & Military Affairs

BE IT FURTHER RESOLVED that the President and all other members of the Managerial Group have been processed, or will be processed, for a personnel security clearance for access to classified information to the level of the facility security clearance granted to this institution, as provided for in the NISPOM. The said Managerial Group is hereby delegated all of the Board's duties and responsibilities pertaining to the protection of classified information under classified contracts of the DoD or User Agencies of the NISPOM awarded to Auburn University. The following officer positions as well as any members of the Board of Trustees shall not require, shall not have, and can be effectively excluded from, access to all classified information in the possession of Auburn University, and do not occupy positions that would enable them to affect adversely the policies and

practices of Auburn University in the performance of classified contracts for the DoD or User Agencies of the NISPOM awarded to Auburn University, and need not be processed for a personnel security clearance.

***Officers:***

Executive Vice President (currently Donald L. Large, Jr.)  
Assistant Vice President for University Outreach (currently Royrickers Cook)  
Associate Provost & Vice President for Student Affairs (currently Bobby Woodard)  
Vice President for Alumni Affairs (currently Gretchen VanValkenburg)  
Vice President for Development (currently Jane DiFolco Parker)  
Chancellor, Auburn University at Montgomery (currently John G. Veres, III)  
Director, Alabama Cooperative Extension System (currently Gary Lemme)  
Director, Alabama Agricultural Experiment Station (currently Paul Patterson)  
Director of Intercollegiate Athletics (currently Jay Jacobs)  
Secretary to the Board of Trustees (currently Grant Davis, Jr.)  
General Counsel (currently Lee F. Armstrong)  
Executive Director Governmental Affairs (currently Sherri Fulford)

***Board of Trustees***

***Title:***

President Board of Trustees/Governor (currently Robert Bentley)  
President Pro Tempore/At-Large (currently Charles D. McCrary)  
District 1 (currently B.T. Roberts)  
District 2 (currently Clark Sahlie)  
District 3 (currently James W. Rane)  
District 3 – Lee County (currently Bob Dumas)  
District 4 (currently Jimmy H. Sanford)  
District 5 (currently D. Gaines Lanier)  
District 6 (currently Elizabeth Huntley)  
District 7 (currently Sarah B. Newton)  
District 8 (currently Michael A. DeMaioribus)  
District 9 (currently James Pratt)  
At-Large (currently Raymond J. Harbert)  
At-Large (currently Wayne T. Smith)


This resolution was adopted unanimously by  
the Board of Trustees on Friday, April 8,  
2016

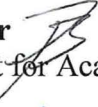
Grant Davis  
Secretary to the Board of Trustees







**March 23, 2016**

**TO:** **Dr. Jay Gogue**   
President, Auburn University

**THROUGH:** **Dr. Timothy R. Boosinger**   
Provost and Vice President for Academic Affairs

**THROUGH:** **Dr. John M. Mason, Jr.**   
Vice President for Research and Economic Development

**FROM:** **LTG (Ret) Ronald L. Burgess, Jr.**   
Senior Counsel for National Security Programs, Cyber Programs and  
Military Affairs

**SUBJECT:** Academic Affairs Committee  
**Addition of Position to Managerial Group Resolution**

We are writing to request that the following resolution be presented to the Board of Trustees through the Academic Affairs Committee and included on the agenda for their **April 8, 2016** meeting.

**Proposal:** The Research Security Office, within the Office of the Vice President for Research and Economic Development, is proposing that a position be added to the approved list of positions known as the Managerial Group. This Group is charged with the responsibility for the protection of classified information under classified contracts awarded to Auburn University.

**Review and Consultation:** The new position to be added to the Managerial Group is the Senior Counsel for National Security Programs, Cyber Programs and Military Affairs, and has been approved by the Defense Security Service.

**Recommendation:** It is recommended that the addition of the position of Senior Counsel for National Security Programs, Cyber Programs and Military Affairs be approved and forwarded to Auburn University's Board of Trustees for review and final approval.