



AUBURN UNIVERSITY

OFFICE OF THE PRESIDENT

November 18, 2020

**MEMORADUM TO:** Board of Trustees

**SUBJECT:** November 19-20, 2020 Board of Trustees Workshop and Meeting

Enclosed are materials that comprise the proposed agenda for the November 19, 2020 Workshop and the November 20, 2020 Board Meeting. Listed below is the tentative schedule. All of the meetings will be held via Zoom conference call.

**Thursday, November 19, 2020**

1:00 p.m. Board of Trustees Workshop

**Friday, November 20, 2020**

9:00 a.m. Property and Facilities Committee Meeting  
9:15 a.m. Academic Affairs Committee Meeting  
9:30 a.m. Executive Committee  
9:45 a.m. Regular Meeting of the Board of Trustees  
9:50 a.m. Proposed Executive Session  
10:30 a.m. Reconvened Meeting of the Board of Trustees

We appreciate all that you do for Auburn University and look forward to seeing you at the Workshop and Board Meeting. Please call me if you have any questions regarding the agenda. Also, please let Jon Waggoner, Sherri Williams, or me know if you need assistance.

Sincerely,

G. Jay Gogue  
President

JGW/smw

Enclosure

c: President's Cabinet (w/encl.)  
Mr. Jon G. Waggoner (w/encl.)

107 Samford Hall, Auburn, AL 36849-5113; Telephone: 334-844-4650; Fax: 334-844-6179

***SCHEDULE & AGENDA***  
**NOVEMBER 19, 2020 BOARD WORKSHOP**  
**AUBURN UNIVERSITY BOARD OF TRUSTEES**  
**VIA ZOOM CONFERENCE CALL**

**Instructions to join the Zoom Conference Call:**

Join online via video conference:

1. Click: <https://auburn.zoom.us/j/83488475518>

Note: There is **not** a participation code, simply press #.

or

Join via telephone call (non-video):

1. Dial: (346) 248-7799
2. Enter the Meeting ID: 834 8847 5518

Note: There is **not** a participation code, simply press #.

**I. BOARD OF TRUSTEES WORKSHOP | 1:00 P.M.**

**SCHEDULE & AGENDA  
NOVEMBER 20, 2020 BOARD MEETING  
AUBURN UNIVERSITY BOARD OF TRUSTEES  
VIA ZOOM CONFERENCE CALL**

**Instructions to join the Zoom Conference Call:**

Join online via video conference:

1. Click: <https://auburn.zoom.us/j/86838524845>

Note: There is **not** a participation code, simply press #.

*or*

Join via telephone call (non-video):

1. Dial: (346) 248-7799
2. Enter the Meeting ID: 868 3852 4845

Note: There is **not** a participation code, simply press #.

**I. COMMITTEE MEETINGS | 9:00 A.M.**

(Committee meeting start times are subject to change depending upon the length of the prior meeting(s).)

- A. Property and Facilities Committee | Chairperson DeMaioribus | 9:00 a.m.

Project Approvals:

1. STEM and Agricultural Sciences Complex, Approval of Architect Selection (King/Hardgrave)
2. Auburn University Regional Airport, General Consultant Selection (King/Hutto)
3. Lowder Hall New Finance Laboratory Renovations, Project Initiation and Authorization to Commence the Architect Selection Process (King/Ranft)
4. Hood McPherson Building Renovation, Approval of Project Initiation and Authorization to Commence the Architect Selection Process (King/Stirling)

Informational Reports:

5. Status Updates (*For Information Only*)
  - a. Current Status of New Construction/Renovation/Infrastructure Projects with Budgets of \$1,000,000 and Greater
  - b. Project Status Report

***SCHEDULE & AGENDA***  
**NOVEMBER 20, 2020 BOARD MEETING**  
**AUBURN UNIVERSITY BOARD OF TRUSTEES**  
**VIA ZOOM CONFERENCE CALL**

- B. Academic Affairs Committee | Chairperson Newton | 9:15 a.m.
  - 1. Proposed Master of Science in Supply Chain Management (Hardgrave/Ranft)
  - 2. Proposed Master of Science in Applied Behavior Analysis (Hardgrave/Aistrup)
  - 3. Agenda Item for the Board of Trustees - Information Items (Hardgrave)
  - 4. Closure of the Bachelor of Science in Business Administration in International Business (Stockton)
  - 5. Closure of the Bachelor of Science in Geographical Information Systems (Stockton)
  - 6. Closure of the Master of Teaching Writing (Stockton)
  - 7. Proposed Master of Science in Speech-Language Pathology Program (Stockton)
- C. Executive Committee | Chairperson McCrary | 9:30 a.m.
  - 1. Proposed Building Name Removal Policy (Pratt)
  - 2. Removal of Governor Graves' Name for Amphitheater and Drive (Huntley)
  - 3. Proposed Awards and Namings (McCrary)
- D. Trustee Reports
  - 1. Academic Affairs Committee | Chairperson Newton
  - 2. Alumni Committee | Lead Trustee Huntley
  - 3. Governmental Affairs Committee | Chairperson Rane
  - 4. Institutional Advancement Committee | Chairperson Roberts
  - 5. Research and Technology Committee | Chairperson Austin

**II. REGULAR MEETING OF THE BOARD OF TRUSTEES | 9:45 A.M.**

**III. PROPOSED EXECUTIVE SESSION | 9:50 A.M.**

**IV. RECONVENED MEETING OF THE BOARD OF TRUSTEES | 10:30 A.M.**



## RESOLUTION

### APPROVAL OF MINUTES

WHEREAS, copies of the minutes of the Reconvened Meeting via telephone conference on Friday, September 4, 2020 and the Special Called Meeting on October 16, 2020 via telephone conference have been distributed to all members of this Board of Trustees for review; and

WHEREAS, the members have reviewed the minutes and determined that they constitute a true and correct recitation of the business of the respective meetings.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees that the minutes of its Reconvened Meeting via telephone conference on Friday, September 4, 2020 and the Special Called Meeting on October 16, 2020 via telephone are hereby approved as distributed.

**MINUTES NOT YET APPROVED**

MINUTES OF A RECONVENED MEETING OF THE  
BOARD OF TRUSTEES  
OF  
AUBURN UNIVERSITY

SEPTEMBER 4, 2020

**RECONVENED MEETING AGENDA**  
**SEPTEMBER 4, 2020**

*Telephone conference instructions to join by phone:*

*Telephone Number: (312) 626-6799*

*Meeting ID: 452 787 9439*

1. Approval of the July 9, 2020 Annual Meeting Minutes
2. AUM Chancellor's Report
3. President's Report
4. Action Items and Committee Reports
  - A. Property and Facilities Committee | Chairperson DeMaioribus
    1. New Chilled Water Plant, Final Project Approval
    2. Quad Residence Halls Renovation, Architect Selection
    3. STEM and Agricultural Sciences Complex, Project Initiation
    4. Five-Year Timber Harvest Plan for the Alabama Cooperative Extension System
    5. Five-Year Timber Harvest Plan for the Alabama Agricultural Experiment Station
    6. Five-Year Timber Harvest Plan for Auburn University
    7. Five-Year Timber Harvest Plan for the Solon Dixon Forestry Education Center
  - B. Finance Committee | Chairperson Harbert
    1. 2020-2021 Budget
  - C. Executive Committee | Chairperson McCrary
    1. Posthumous Awarding of the Bachelor of Science in Biomedical Sciences to Stacy D. Russell, Jr.
    2. Proposed Awards and Namings

5. Trustee Reports

1. Alumni Committee | Lead Trustee Huntley

2. Trustee Task Force | Chairpersons Huntley and Pratt

6. Recess Meeting

MINUTES OF A RECONVENED MEETING OF THE  
AUBURN UNIVERSITY BOARD OF TRUSTEES  
FRIDAY, SEPTEMBER 4, 2020 AT 9:00 A.M.  
VIA TELEPHONE CONFERENCE CALL

As *President Pro Tempore* of the Auburn University Board of Trustees, Mr. Wayne Smith convened the meeting of the Auburn University Board of Trustees, via telephone conference call, with Committee Meetings beginning at 9:00 a.m. CDT, and the Reconvened Board Meeting at 10:45 a.m. CDT, each on Friday, September 4, 2020.

After calling the meeting to order, *President Pro Tempore* Smith called upon Board Secretary Jon Waggoner to call the roll. The following named members of the Board of Trustees were deemed to be in attendance via telephone conference call: Lloyd Austin, Mike DeMaioribus, Bob Dumas, Raymond Harbert, Elizabeth Huntley, Gaines Lanier, Charles McCrary, Sarah Newton, James Pratt, Jimmy Rane, Quentin Riggins, B.T. Roberts, Clark Sahlie, Jimmy Sanford, and Wayne Smith.

Governor Kay Ivey, President of the Board of Trustees, was absent from the meeting. The individuals listed above represent all persons recognized as members of the Auburn University Board of Trustees at the time of the meeting.

Also on the conference call with the Board were Dr. Nedret Billor, Faculty Advisor to the Board of Trustees for Auburn University; Dr. Tara L. R. Beziat, Faculty Advisor to the Board of Trustees for AUM; Ada Ruth Huntley, Auburn University Student Government Association President; and Ciara Freeman, AUM Student Government Association President. Jon Waggoner attended as Secretary to the Board of Trustees.

Other persons in attendance via telephone conference call included the following: Jay Gogue, President; Ron Burgess, Executive Vice President; Carl Stockton, Chancellor of AUM; Bill Hardgrave, Provost and Senior Vice President for Academic Affairs; Jaime Hammer, General Counsel; Bobby Woodard, Senior Vice President for Student Affairs; Kelli Shomaker, Vice President for Business & Finance and Chief Financial Officer; Gretchen VanValkenburg, Vice President for Alumni Affairs and Executive Director of the Auburn Alumni Association; Simon Yendle; University Architect; Mark Stirling, Director of Auburn University Real Estate; Paul Patterson, Dean of the College of Agriculture and Director of the Alabama Agricultural Experiment Station; Jared White, Executive Director of Government Affairs; Janaki Alavalapati, Dean of the School of Forestry and Wildlife Sciences; Chris Roberts, Interim Vice President for Development and Interim President of the Auburn University Foundation; and Jim O'Connor, Chief Information Officer.

## MINUTES NOT YET APPROVED

*President Pro Tempore* Smith welcomed the following persons that serve Auburn University and AUM: Dr. Donald Mulvaney, Auburn University Senate Chair and Academic Affairs Faculty Representative; Dr. Glen Ray, AUM Faculty Senate President; Dr. Kiara Bowen, Agriculture and Natural Resources Committee Faculty Representative; Dr. Shelia Mehta, AUM Committee Faculty Representative; Dr. Andrew McLelland, Finance Committee Faculty Representative; Dr. Kim Brackett, Finance Committee Faculty Representative; Dr. Ana Franco-Watkins, Institutional Advancement Committee Faculty Representative; Mr. David Hinton, Property and Facilities Committee Faculty Representative; Dr. Karley Riffe, Student Affairs Faculty Representative; Dr. Paul Fox, Student Affairs Faculty Representative; Ms. Paige Patterson, Chair of the Auburn University Staff Council; Mr. Rudy Tobias, AUM Staff Council President; Mr. Benny LaRussa, Chair of the Auburn University Foundation Board of Directors; and Mr. Van Henley, President of the Auburn Alumni Association.

This being the last meeting for Mr. Henley in his role, *President Pro Tempore* Smith thanked Mr. Henley for his service to Auburn University. *President Pro Tempore* Smith stated that Mr. Henley has had a great impact not only on the Alumni Association but on Auburn University and the Auburn Family.

*President Pro Tempore* Smith then indicated that the Board Meeting was occurring via telephone conference call due to the COVID-19 pandemic. He commended the faculty and staff for their outstanding work during the pandemic. He, on behalf of the entire Board, expressed gratitude to each member of the Auburn Family for their adaptability and flexibility during these times. He also commended the technical staff for their hard work, especially for making the remote meetings run so smoothly.

The Board then met in various committees, each discussing the items which would later appear on the Reconvened Board Meeting Agenda.

## MINUTES NOT YET APPROVED

After reconvening the meeting at 10:45 a.m., *President Pro Tempore* Smith asked for a motion to adopt the minutes from the July 9, 2020 Annual Meeting. A motion was received from Ms. Huntley. The motion was seconded by Mr. Lanier, and the resolution was approved by a voice vote.

The following resolution was approved:



RESOLUTION

APPROVAL OF MINUTES

WHEREAS, copies of the minutes of the Annual Meeting via telephone conference on Thursday, July 9, 2020 have been distributed to all members of this Board of Trustees for review; and

WHEREAS, the members have reviewed the minutes and determined that they constitute a true and correct recitation of the business of the meeting.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees that the minutes of its July 9, 2020 Annual Meeting are hereby approved as distributed.



## MINUTES NOT YET APPROVED

Following the approval of the July 9, 2020 Annual Meeting Minutes, *President Pro Tempore* Smith called upon Dr. Stockton for the AUM Chancellor's Report.

Dr. Stockton began his report by indicating that the Fall 2020 semester at AUM is off to a great start and is close to being a best-case scenario in terms of operating under the conditions caused by the COVID-19 pandemic. Dr. Stockton reported that AUM has less than 25 positive COVID-19 cases and AUM's enrollment is higher than projected.

Dr. Stockton stated that AUM's enrollment for the Fall 2020 semester sits at over 5,000 students. Additionally, Dr. Stockton reported that AUM's enrollment for the Summer 2020 semester was up 6.49% compared to the Summer 2019 semester. Moreover, Dr. Stockton announced that the Summer 2020 enrollment numbers were the highest in the past eight years.

Dr. Stockton then thanked Governor Ivey for her support of the Guide Safe testing program. Dr. Stockton explained that through the Guide Safe program and the students tested through the WarHawk Health Services Clinic, of the on-campus students tested, there was a positivity rate of less than one-half of one-percent testing positive. Dr. Stockton reported that of the students who have tested positive since August 1, 2020, 22 of the 24 students have been cleared to go back to campus. He reported that the other two students are isolating until they are medically cleared. Dr. Stockton reported that as part of the Guide Safe program, random sentinel testing for students and employees will begin after Labor Day and will continue until Thanksgiving.

Dr. Stockton reported that the *U.S. News & World Report* September 2020 issue once again recognizes AUM as one of the top regional comprehensive universities in the South. Dr. Stockton indicated that AUM has improved its overall position and ranking among public institutions since the previous year. Dr. Stockton announced that AUM's ranking has risen every year for the past four years.

Dr. Stockton reported that AUM has been recognized as one of the best colleges in the Southeast by the *Princeton Review*. Additionally, Dr. Stockton announced that voters in the Montgomery Advertiser's 2020 Readers' Choice Awards selected AUM as the top university in Alabama's River Region for the third consecutive year.

Dr. Stockton concluded the AUM Chancellor's Report by stating that, for the first time, AUM has been nominated by the Montgomery Chamber of Commerce as one of the finalists for the MGM Impact Makers Award under the Large Business Category. Dr. Stockton explained that this award recognized businesses within the community that are making an impact in areas such as education, workforce development, the economy, and philanthropy.

*President Pro Tempore* Smith thanked Dr. Stockton for his report and subsequently called upon Dr. Gogue for the Auburn University President's Report.

Dr. Gogue began the President's Report by calling upon Dr. Fred Kam, Director of the Auburn University Medical Clinic, for an update regarding the COVID-19 pandemic.

Dr. Kam reported that in order to make the world as safe as possible, everyone must do their best in terms of testing, isolating, tracing, and quarantining. He explained that everyone is responsible for educating themselves as new information is constantly released and being adaptable as the COVID-19 pandemic is ever-evolving.

Dr. Kam stated that consistently wearing appropriate masks, physically socially distancing, sanitizing hands, and cleaning highly touched surfaces is what has worked so far and what needs to continue in an effort to minimize the spread of the coronavirus.

Dr. Kam then announced that there is no exact number of positive cases that will cause Auburn University to pivot to online, remote learning and operations. He explained several variables should be used for that determination, such as the status at the East Alabama Medical Center, the COVID-19 ICU, bed capacity, the percentage of positive tests at the Auburn University Medical Clinic, Guide Safe, the Self Report process, and many others that are used to determine if such an action is necessary.

Dr. Kam reported that the Auburn University medical staff is in constant contact with relevant entities including the East Alabama Medical Center, the Alabama Department of Public Health, the Centers for Disease Control and Prevention, and the city of Auburn.

Dr. Kam explained that in early February, the Auburn University medical staff has worked diligently and collaboratively to execute plans and processes to make the university safer. Dr. Kam explained that the health and well-being of members of the Auburn Family is a top priority and that the medical staff will continue to work around-the-clock to ensure that the staff is doing all they can to keep everyone safe and healthy.

Dr. Kam indicated that several spikes in the number of positive COVID-19 cases should be expected. He explained that the first spike has already occurred. He stated that a spike will likely occur following Labor Day weekend and that a third spike will most likely occur in mid to late-October.

Dr. Kam stated that the Auburn University Medical Clinic is well-equipped to handle the number of COVID-19 tests and that the clinic is well-stocked with personal protection equipment.

Dr. Kam reported that starting the week after Labor Day, sentinel testing will begin with the support of the Guide Safe/Healthy at Work program that will be managed by the Auburn University Harrison School of Pharmacy.

Dr. Kam concluded his report by stating that although much is unknown about what the future holds regarding the COVID-19 pandemic, if each of us do our part, we can help mitigate the situation and help return the world to normal operations.



Dr. Gogue thanked Dr. Kam for his report and all the hard work he and his staff have done over the past several months. Dr. Gogue indicated that Dr. Kam and his staff have been working and continue to work practically non-stop and that they have maintained that pace since around mid-March. Dr. Gogue expressed a great thanks for the medical staff for all they have done for the Auburn Family.

Dr. Gogue then reported that the situation with the coronavirus is both fragile and fluid as it has been from the beginning. He explained that as circumstances constantly change, the members of the Auburn community must be ready to pivot and adapt quickly. Dr. Gogue then committed that with every decision and action, the university will do its best with the information provided.

Dr. Gogue then reported that he and all the administrators are taking all the correspondence from students, parents, faculty, staff, and members of the Auburn Family extremely seriously and that they are not dismissed. Dr. Gogue reaffirmed Auburn University's commitment to acting on behalf of the health and safety of all those on Auburn's campus and in the Auburn community.

Dr. Gogue reported that enrollment numbers for the Fall 2020 semester are on par with projections in terms of total students and the incoming class. Dr. Gogue announced that for the incoming class, Auburn University welcomed nearly 6,000 new students this semester. Dr. Gogue then stated that the School of Nursing grew by 13 percent this semester which is certainly good news amid the COVID-19 pandemic.

Dr. Gogue then indicated that, according to Dr. Gaymon, Vice President for Enrollment, applications from Black perspective students have increased by more than 15 percent from last year and admits for Black students have increased by more than seven percent.

Dr. Gogue reported that philanthropic support for Auburn University remains strong. He explained that prior to the COVID-19 pandemic, Development set a \$120.5 million fundraising goal for the year. Dr. Gogue indicated that, according to Chris Roberts, Interim Vice President for Development, the goal has almost been met with more than \$112 million to date.

Dr. Gogue then reported that research numbers have increased significantly. He stated that according to Jim Weyhenmeyer, Vice President for Research and Economic Development, sponsored program awards have increased 67 percent compared to this time last year. Dr. Gogue explained that, in terms of dollars, that is \$60 million more than the same period in fiscal year 2019.

Dr. Gogue concluded his report by stating that although the world is experiencing extremely difficult times, the efforts and accomplishments of all the members of the Auburn Family are impressive and he is thankful for everything that everyone has done to help.

*President Pro Tempore* Smith thanked Dr. Stockton, Dr. Gogue, and Dr. Kam for their reports and then moved to the Action Items and Committee Reports as follows:

**Property and Facilities Committee**

Chairperson DeMaioribus indicated that the Property and Facilities Committee met earlier and discussed seven action items and one informational item. Chairperson DeMaioribus moved for approval of a unanimous consent agenda. The motion was seconded by General Austin, and the resolutions were approved by a voice vote.

The following resolutions were approved in the unanimous consent agenda:

RESOLUTION

NEW CHILLED WATER PLANT

FINAL PROJECT APPROVAL

WHEREAS, at its previous meeting on June 5, 2015, the Board of Trustees adopted a resolution that approved the initiation of the Campus Utility System Expansion project, and at its meeting on September 25, 2015, the Board of Trustees adopted a resolution that approved the engineer selection; and

WHEREAS, a key component of the overall Campus Utility System Expansion project is to construct a New Chilled Water Plant in the southern part of campus; and

WHEREAS, the significant growth of the Auburn campus has caused the demand for chilled water to increase, and it is projected that within the next few years, that the Campus Utility System will not be able to adequately cool university buildings without additional chilled water production capacity; and

WHEREAS, the proposed New Chilled Water Plant project will replace an aging and inadequate Chilled Water Plant in the core of campus and provide additional chilled water system production capacity for the campus; and

WHEREAS, the New Chilled Water Plant project will construct a 7,200 square foot building which will house two 2500 ton chiller units, with future expansion capacity for a third chiller unit, and includes the demolition of Chilled Water Plant 1; and

WHEREAS, the New Chilled Water Plant will be located near the Northwest corner of Lem Morrison Drive and South Donahue Drive, to the west of Ham Wilson Arena; and

WHEREAS, the estimated total project cost of the New Chilled Water Plant project is \$24.0 million, to be financed by university bonds with the debt service financed by University General Fund; and

WHEREAS, pursuant to the Board of Trustees policy "D-3, Capital Projects Approval," the final approval of the project must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the New Chilled Water Plant project is approved and that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

**MINUTES NOT YET APPROVED**

1. Establish a budget for the New Chilled Water Plant project in the amount of \$24 million, to be financed by university bonds with the debt service financed by University General Funds; and
2. Direct the consultants to complete the required plans for the project; and
3. Solicit bids and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the project budget approved above.



RESOLUTION

QUAD RESIDENCE HALLS RENOVATION

APPROVAL OF PROJECT ARCHITECT

WHEREAS, at its meeting of July 9, 2020, the Board of Trustees adopted a resolution that approved the initiation of the Quad Residence Halls Renovation project and authorized the commencement of the architect selection process; and

WHEREAS, since that time, a Request for Qualifications was published for design services; and eighteen (18) architectural firms responded; and

WHEREAS, the University Architect, after conducting interviews with four (4) candidate firms, determined the architectural firm DAVIS of Birmingham, Alabama, was best qualified to provide design services on this project; and

WHEREAS, pursuant to the Board of Trustees policy "D-3, Capital Projects Approval," the selection of the project architect must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee for approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Engage DAVIS of Birmingham, Alabama, as project architect to consult in the development of the facility program and project design; and
2. Limit the project planning and design development to the schematic design phase until such time as the program requirements, budget, funding plan, and site are approved by the Board.

RESOLUTION

STEM AND AGRICULTURAL SCIENCES COMPLEX

APPROVAL OF PROJECT INITIATION AND AUTHORIZATION  
TO COMMENCE THE PROJECT ARCHITECT SELECTION PROCESS

WHEREAS, the Office of the Provost proposes the construction of a new STEM and Agricultural Sciences Complex (STEM+Ag); and

WHEREAS, the STEM+Ag project will facilitate a long-standing effort to replace STEM-related and agricultural science facilities that have exceeded their useful life and are inadequate in terms of size, accessibility, and modern functionality; and

WHEREAS, in December 2019, the University submitted a proposal to the State of Alabama for this project, and was recently notified that it will receive approximately \$36 million in state bond funding; and

WHEREAS, the proposed project will enable the Department of Mathematics & Statistics to be relocated from Parker Hall; the Department of Geology to be relocated from Beard Eaves Memorial Coliseum, and College of Agriculture departments to be relocated from Funchess Hall; and

WHEREAS, it is anticipated that this project would be financed by a combination of Public School and College Authority (PSCA) Funds, college reserves and gifts, and university bond funding with the debt service paid for by University General Funds; and

WHEREAS, pursuant to the Board of Trustees policy, "D-3, Capital Projects Approval", the initiation of this project must be submitted to the Board, through the Property and Facilities Committee, for approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the initiation of the new STEM and Agricultural Sciences Complex project is approved; and Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to commence the project architect selection process.



RESOLUTION

FIVE-YEAR TIMBER HARVEST PLAN FOR  
ALABAMA COOPERATIVE EXTENSION SYSTEM

WHEREAS, the Alabama Cooperative Extension System owns and manages approximately 400 acres of forest land in Lee County, Alabama known as the Mary Olive Thomas Demonstration Forest; and

WHEREAS, the School of Forestry and Wildlife Sciences has been delegated management authority; and

WHEREAS, the School of Forestry and Wildlife Sciences has prepared a five-year timber harvest plan entitled, Alabama Cooperative Extension System Five-Year Timber Harvest Plan 2020-2025 based on sound forestry practices, for the years of 2020 – 2025.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Alabama Cooperative Extension System Five-Year Timber Harvest Plan 2020-2025 is approved and that G. Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to implement said schedule, including the harvesting of timber in areas identified in the plan – such sales to be conducted in accordance with the bid laws of the State of Alabama.

BE IT FURTHER RESOLVED that the funds generated from the sale of timber be used for forest regeneration, management and use, and support of teaching, demonstration and research programs on the Mary Olive Thomas Demonstration Forest.

RESOLUTION

FIVE-YEAR TIMBER HARVEST PLAN FOR THE  
ALABAMA AGRICULTURAL EXPERIMENT STATION

WHEREAS, the Alabama Agricultural Experiment Station owns and manages approximately 9,670 acres of forest land in 23 different research units; and

WHEREAS, the School of Forestry and Wildlife Sciences has been delegated management authority; and

WHEREAS, the School of Forestry and Wildlife Sciences has prepared a five-year timber harvest plan entitled, Alabama Agricultural Experiment Station Five-Year Timber Harvest Plan 2020-2025 based on sound forestry practices, for the years of 2020 – 2025.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Alabama Agricultural Experiment Station Five-Year Timber Harvest Plan 2020-2025 is approved and that G. Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to implement said schedule, including the harvesting of timber in areas identified in the plan – such sales to be conducted in accordance with the bid laws of the State of Alabama.

BE IT FURTHER RESOLVED that the funds generated from the sale of timber be used for forest regeneration, management, use, and support of operations of the Alabama Agricultural Experiment Station.

RESOLUTION

FIVE-YEAR TIMBER HARVEST PLAN FOR  
AUBURN UNIVERSITY

WHEREAS, Auburn University owns and manages approximately 1,480 acres in five forested properties known as the Koart Property, West Property, McClure Property, Kreher Preserve and Nature Center, and the NCAT Test Track; and

WHEREAS, the School of Forestry and Wildlife Sciences has been delegated management authority; and

WHEREAS, the School of Forestry and Wildlife Sciences has prepared a five-year timber harvest plan entitled, Auburn University Five-Year Timber Harvest Plan 2020-2025 based on sound forestry principles, for the years of 2020-2025.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Auburn University Five-Year Timber Harvest Plan 2020-2025 is approved and that G. Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to implement said schedule, including the harvesting of timber in areas identified in the plan – such sales to be conducted in accordance with the bid laws of the State of Alabama.

BE IT FURTHER RESOLVED that the funds generated from the sale of timber be used for forest regeneration, management, use, and support of operations of the respective property owners: the Raymond J. Harbert College of Business, the School of Forestry and Wildlife Sciences, the Kreher Preserve and Nature Center, and the National Center for Asphalt Technology.

RESOLUTION

FIVE-YEAR TIMBER HARVEST PLAN FOR THE  
SOLON DIXON FORESTRY EDUCATION CENTER

WHEREAS, Auburn University owns and manages those lands known as the Solon Dixon Forestry Education Center consisting of approximately 5,430 acres located in Escambia and Covington Counties, Alabama; and

WHEREAS, the School of Forestry and Wildlife Sciences manages said lands through the employment of full-time professional staff located at the Solon Dixon Center; and

WHEREAS, the Solon Dixon Center has prepared a five-year timber harvest plan entitled, Solon Dixon Forestry Education Center Five-Year Timber Harvest Plan 2020-2025 based on sound forestry principles, for the years of 2020-2025.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Solon Dixon Forestry Education Center Five-Year Timber Harvest Plan 2020-2025 is approved and that G. Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to implement said schedule, including the harvesting of timber in areas identified in the plan – such sales to be conducted in accordance with the bid laws of the State of Alabama.

BE IT FURTHER RESOLVED that the funds generated from the sale of timber be used for forest regeneration, management, use, and support of operations of the Solon Dixon Forestry Education Center.

**Finance Committee**

Chairperson Harbert indicated that the Finance Committee met earlier and discussed one action item. Chairperson Harbert moved for approval of the action item. The motion was seconded by Mr. Riggins, and the resolution was approved by a voice vote.

The following resolution was unanimously approved:



RESOLUTION

2020-2021 BUDGET

BE IT RESOLVED by the Board of Trustees of Auburn University as follows:

Section 1. The operating budget for Auburn University covering restricted, unrestricted and auxiliary funds for the fiscal year beginning October 1, 2020, and ending September 30, 2021, as presented by the President and approved by the Finance Committee of the Board of Trustees, be, and the same is hereby approved.

Section 2. Nothing in said budget shall be accepted or construed to be legal obligations or liabilities against Auburn University. The amounts fixed in the components of the budget for the year 2020-2021 shall be understood to be the relative amounts to be paid or expended for those components in relationship to the funds and/or income of the University available for the support and maintenance of the University.

Section 3. The proposed expenditure amounts as set out in the budget are hereby approved and adopted and the President is authorized and empowered to enact such budget on October 1, 2020. The President is further authorized and empowered to effect routine adjustments to this budget as deemed necessary and appropriate.

Section 4. The Finance Committee of the Board of Trustees is requested and authorized to approve material adjustments in this budget as may be determined necessary and presented by the President.

Section 5. In order to manage the University's opportunities to refinance its outstanding General Fee Revenue Bonds and thereby reduce the University's overall debt service obligations as and when possible, the Authorization attached as Exhibit A is hereby approved and adopted as if set forth in full in this resolution.

EXHIBIT A

**AUTHORIZATION FOR THE ISSUANCE  
OF REVENUE REFUNDING BONDS OF AUBURN UNIVERSITY**

**WHEREAS**, it is desirable and appropriate for Auburn University (the “University”) to issue its General Fee Revenue Bonds from time to time for the purpose of refunding and paying certain of its prior outstanding bonds and thereby achieving an overall interest rate expense savings to the University; and

**WHEREAS**, in order to manage the University’s refunding opportunities in the most efficient manner possible and to permit the University to take advantage of changing market conditions, it is desirable and appropriate to authorize the officers of the University to arrange for the issuance of refunding bonds without further approval of the Board of Trustees, subject to the limitations expressed in this authorization.

**THEREFORE**, by virtue of the Resolution to which this Authorization is attached, the Board of Trustees hereby and thereby authorizes the following:

**Section 1. Findings.** The following bonds or leases of the University are currently outstanding:

- (i) General Fee Revenue Bonds, Series 2011-A, dated May 1, 2011, issued under the Fifteenth Supplemental General Fee Indenture dated as of May 1, 2011;
- (ii) General Fee Revenue Bonds, Series 2012-A and Series 2012-B (Taxable), dated March 27, 2012, issued under the Sixteenth Supplemental General Fee Indenture dated as of March 1, 2012;
- (iii) General Fee Revenue Bonds, Series 2014-A, dated July 1, 2014, issued under the Seventeenth Supplemental General Fee Indenture dated as of July 1, 2014;
- (iv) General Fee Revenue Bonds, Series 2015-A, dated March 18, 2015, issued under the Eighteenth Supplemental General Fee Indenture dated as of March 1, 2015;
- (v) General Fee Revenue Bonds, Series 2015-B, dated September 10, 2015, issued under the Nineteenth Supplemental General Fee Indenture dated as of September 1, 2015;

- (vi) General Fee Revenue Bonds, Series 2016-A, dated August 17, 2016, issued under the Twentieth Supplemental General Fee Indenture dated as of August 1, 2016;
- (vii) General Fee Revenue Bonds, Series 2018-A dated June 21, 2018, issued under the Twenty-First Supplemental General Fee Indenture dated as of June 1, 2018;
- (viii) General Fee Revenue Refunding Bonds, Series 2020-A, dated March 18, 2020, issued under the Twenty-Second Supplemental General Fee Indenture dated as of March 1, 2020;
- (ix) Taxable General Fee Revenue Refunding Bonds, Series 2020-B, dated March 18, 2020, issued under the Twenty-Second Supplemental General Fee Indenture dated as of March 1, 2020;
- (x) Taxable General Fee Revenue Bonds, Series 2020-C, dated July 29, 2020, issued under the Twenty-Third Supplemental General Fee Indenture dated as of July 1, 2020
- (xi) Athletic Revenue Bonds, Series 2001-A, dated December 1, 2001;
- (xii) Lease Revenue Bonds, Series 2017 (Auburn University Educational Complex Gulf Shores Project).

The bonds described in (i) – (xii) above are herein referred to as the “Outstanding Bonds.”

**Section 2. Authorization of Bonds.** The University is hereby authorized to issue its revenue bonds for the purpose of refunding any or all of the Outstanding Bonds. The said bonds shall be issued under the terms, conditions and provisions set out in the General Fee Revenue Trust Indenture dated as of June 1, 1985 between the University and The Bank of New York Mellon Trust Company, N.A., as successor trustee (herein called the “Trustee”), as heretofore supplemented, and as further supplemented by the Supplemental General Fee Revenue Indentures (the “Supplemental General Fee Indentures”) provided for in Section 6 of this authorization (the original General Fee Revenue Trust Indenture, as so supplemented being herein referred to as the “General Fee Revenue Indenture”). The bonds herein authorized (the “Bonds”) may be issued at such time or times and in such series as may be most advantageous to the University, subject to the provisions of Section 12 of this authorization. The Outstanding Bonds to be refunded by the Bonds are hereinafter referred to as the “Refunded Bonds.”

All the provisions of the General Fee Revenue Indenture, as applicable to the Bonds, are hereby adopted as a part of this authorization as if set out at length herein.



**Section 3. Bonds to be Issued as Additional Parity Bonds; Special Findings.** The Bonds shall be issued as additional parity bonds under Article VIII of the General Fee Revenue Indenture.

In accordance with the provisions of Section 8.2(b) of the General Fee Revenue Indenture, the Board hereby finds and declares as follows:

(a) The University is not now in default under the General Fee Revenue Indenture and no such default is imminent.

(b) Bonds the interest on which is excludable from gross income for purposes of federal income taxation shall be designated "General Fee Revenue Refunding Bonds, Series \_\_\_\_". If it is necessary and appropriate to issue a portion of the Bonds as bonds the interest on which is taxable for purposes of federal income taxation, such bonds shall be designated "Taxable General Fee Revenue Refunding Bonds, Series \_\_\_\_". The series designation shall be completed to reflect the calendar year in which the Bonds are issued and to provide any further identification of the Bonds as is appropriate.

(c) The persons to whom the Bonds are to be delivered are set forth in Sections 7 and 9 hereof.

(d) All of the Bonds are to be issued by sale in accordance with Section 7 hereof.

(e) The sale price of the Bonds shall be as set forth in Sections 7 and 12 hereof.

(f) The only parity bonds that have previously been issued by the University under the General Fee Revenue Indenture and that are currently outstanding are those bonds listed in (i) – (x) of Section 1 above along with the supplemental indentures under which they were issued.

(g) The Refunded Bonds are to be refunded from proceeds of the Bonds, subject to the determinations and conditions set forth in Sections 11 and 12 hereof.

The Trustee is hereby requested to authenticate and deliver the Bonds to the purchaser specified in Section 7 hereof upon payment of the purchase price designated therein.

**Section 4. Source of Payment of the Bonds.** The principal of and the interest on the Bonds shall be payable from (i) the gross revenues from those general tuition fees levied against students at the Auburn, Alabama campus and the Montgomery, Alabama campus of the University that are more particularly described and referred to as "General Fees" in the General Fee Indenture; (ii) the gross revenues derived by the University from the operation of its housing and dining facilities located on the Auburn campus and on the Montgomery campus that are more particularly described and referred to as "Housing and Dining Revenues" in the General Fee Indenture; (iii) the gross revenues derived by the University from the operation of its athletics programs that are more particularly described and referred to as "Athletic Fee Revenues" in the General Fee Indenture; and (iv) the several student fees levied against students at the Auburn campus and the Montgomery campus that are more particularly described and referred to as the "Pledged Student Fees" in the General Fee Indenture. The said General Fees, Housing and Dining Revenues, Athletic Fee Revenues, and Pledged Student Fees are referred to herein as the "Pledged Revenues."

Nothing contained in this authorization, in the Bonds, in the General Fee Revenue Indenture, or in the supplemental indentures hereinafter authorized shall be deemed to impose any obligations on the University to pay the principal of or the interest on the Bonds except from the Pledged Revenues. Neither the Bonds, nor the pledge or any agreement contained in the General Fee Revenue Indenture, in any supplemental indenture or in this authorization shall be or constitute an obligation of any nature whatsoever of the State of Alabama, and neither the Bonds nor any obligation arising from the aforesaid pledge or agreements shall be payable out of any moneys appropriated to the University by the State of Alabama. The agreements, covenants or representations contained in this authorization, in the Bonds, in the General Fee Revenue Indenture, and in any supplemental indenture do not and shall never constitute or give rise to any personal or pecuniary liability or charge against the general credit of the University, and in the event of a breach of any such agreement, covenant or representation, no personal or pecuniary liability or charge payable directly or indirectly from the general revenues of the University shall arise therefrom. Nothing contained in this section shall, however, relieve the University from the observance and performance of the several covenants and agreements on its part herein contained.

**Section 5. Bonds Payable at Par.** All remittances of principal of and interest on the Bonds to the holders thereof shall be made at par without any deduction for exchange or other costs, fees or expenses. The bank or banks at which the Bonds shall at any time be payable shall be considered by acceptance of their duties hereunder to have agreed that they will make or cause to be made remittances of principal of and interest on the Bonds, out of the moneys provided for that purpose, in bankable funds at par without any deduction for exchange or other cost, fees or expenses. The University will pay to such bank or banks all reasonable charges made and expenses incurred by them in making such remittances in bankable funds at par.

**Section 6. Authorization of Supplemental Indentures.** The Board does hereby authorize and direct the President of the University to approve, execute and deliver, for and in the name and behalf of the University, to the Trustee, a Supplemental General Fee Revenue Indenture with respect to each series of the Bonds, and does hereby authorize and direct the Secretary of the Board to affix the official seal of the University to said Supplemental General Fee Revenue Indenture and to attest the same.



**Section 7. Sale of the Bonds.** The Bonds may be sold as an underwritten public sale, or by a private placement with one or more banks or other institutional purchasers, as determined under Section 12 hereof. If the Bonds are sold through an underwritten public sale, the Board does hereby authorize and direct the President of the University or the Vice-President for Business & Finance and CFO of the University to approve, execute and deliver, for and in the name and behalf of the University, one or more Bond Purchase Agreements with respect to each series of Bonds between the University and an underwriter or underwriters (the "Underwriter") approved under Section 12 of this authorization. If the Bonds are sold by private placement, the Board does hereby authorize and direct the President of the University or the Vice-President for Business & Finance and CFO of the University to approve, execute and deliver, for and in the name and behalf of the University, a Placement Agreement or similar document with the purchaser(s) of the Bonds approved under Section 12 of this resolution.

**Section 8. Authorization of Official Statements.** The Board does hereby authorize and direct the Underwriter and/or Professionals designated under Section 14 of this authorization to prepare and distribute, for and in the name and on behalf of the University, a Preliminary Official Statement and a final Official Statement with respect to each series of Bonds issued under this authorization. The Board does hereby further authorize and direct the President or the Vice President for Business & Finance and CFO of the University to execute and deliver, for and on behalf of the University, such final Official Statement(s) and does hereby declare that the Official Statement(s) so executed by the President or the Vice President for Business & Finance and CFO of the University shall be the Official Statement(s) of the University with respect to the Bonds covered by such Official Statement(s).

**Section 9. Execution and Delivery of Bonds.** The Board does hereby authorize and direct the President of the University to execute the Bonds, in the name and on behalf of the University, by causing his signature or a facsimile thereof to be placed or imprinted on the Bonds, and does hereby authorize and direct the Secretary of the Board to cause the official seal (or a facsimile thereof) of the University to be applied or imprinted on the Bonds and to attest the same by causing his signature or a facsimile thereof to be placed or imprinted on the Bonds, all in the manner provided in the General Fee Revenue Indenture. The President of the University is hereby further authorized and directed to deliver the Bonds, subsequent to their execution as provided herein to the Trustee, and to direct the Trustee to authenticate all the Bonds and to deliver them to the Underwriter, upon payment to the University of the purchase price therefor in accordance with the provisions of Sections 7 and 12 hereof.

**Section 10. Application of Proceeds.** The entire proceeds derived by the University from the sale of the Bonds shall be paid to the Trustee under the General Fee Revenue Indenture. The Trustee is thereupon authorized and directed to apply and disburse such moneys for the purposes and in the order specified in the Supplemental General Fee Indentures.

**Section 11. Redemption of Refunded Bonds; Authorization of Escrow Trust Agreement.** Any series of Outstanding Bonds to be refunded by the Bonds or any series of the Bonds shall be called for redemption on the first date permitted for the call and redemption of such Outstanding Bonds subsequent to the date of issuance of the Bonds, at and for a redemption price equal to 100% of the principal amount of each bond so redeemed, plus accrued interest. The President and the Vice President for Business & Finance and CFO of the University are separately authorized to direct the Trustee to mail and/or publish notice of such redemption as required under the terms of the General Fee Revenue Indenture. Any such redemption notice mailed or published prior to the date of issuance of the Bonds shall provide that the call of the affected Refunded Bonds for redemption is contingent upon the issuance and sale of the Bonds.

Pursuant to Section 6.1(a) of the General Fee Revenue Indenture, the Board hereby confirms that the University is not in default under said indenture.

The President of the University is hereby authorized to approve, execute and deliver in the name and on behalf of the University an Escrow Trust Agreement or Agreements, between the University and the Trustee, if necessary or desirable, with respect to each series of Refunded Bonds to provide for the escrow and investment of proceeds of the Bonds until the redemption date of the Refunded Bonds.

**Section 12. Authorization to Approve Certain Matters.** The Board has determined that it is in the best interest of the University to authorize the issuance of the Bonds for the purposes described in this authorization and subject to the limitations of this authorization without a further meeting or approval of the Board. The Vice President for Business & Finance and CFO of the University and the Chairman of the Finance Committee of the Board are hereby authorized:

(a) to determine when and if any Bonds shall be issued and to approve the schedule of issuance for each series of Bonds; provided that no Bonds shall be issued under the authority of this authorization after December 31, 2021;

(b) to approve the principal amount of the Bonds to be issued in each series and the designation of the Bonds as tax-exempt or taxable Bonds; provided that the aggregate principal amount of each series of Bonds shall not exceed the amount necessary to pay the principal and interest on the Refunded Bonds (taking into account any original issue premium or discount) and the costs of issuing the Bonds;

(c) to determine which of the Refunded Bonds are to be refunded and redeemed by the Bonds; provided that any such refunding shall result in a minimum net present value savings of at least 3%;

(d) to determine whether the Bonds are to be sold to the public or are to be privately placed with one or more banks or other institutions, and the terms of either form of sale;



(e) to approve the forms of Supplemental General Fee Indenture(s), Bond Purchase Contract(s) (if the Bonds are sold to the public), Placement Agreement (if the Bonds are privately placed with a bank or financial institution), Preliminary Official Statement(s), Official Statement(s) and Escrow Agreement(s) to be delivered in connection with each series of Bonds;

(f) to approve the final form and pricing details of each series of Bonds, including the interest rates to be borne by such Bonds, the principal maturities thereof and any original issue discount or premium with respect to the Bonds; provided that the net interest cost of any series of Bonds shall not exceed 6%;

(g) to approve the expenses of issuing the Bonds; and

(h) to take such other steps and to execute and approve such other documents as may be necessary or appropriate to cause the Bonds to be issued, sold and delivered consistent with the provisions of this authorization and the General Fee Revenue Indenture.

The final approval by the Vice President for Business & Finance and CFO of the University and the Chairman of the Finance Committee of the Board of the items listed above may be conclusively evidenced by a certificate signed by each of them and delivered at the time of issuance of the Bonds.

**Section 13. Severability.** The various provisions of this authorization are hereby declared to be severable. If any provision hereof shall be held invalid by a court of competent jurisdiction, such invalidity shall not affect any other portion of this authorization.

**Section 14. Designation of Professionals.** The retention of PFM Financial Advisors LLC as financial advisor to the University, and the law firm of Balch & Bingham LLP as bond counsel to the University for the issuance of the Bonds are hereby authorized.

**Section 15. General Authorization.** The President of the University, Vice President for Business & Finance and CFO of the University and the Secretary of the Board are hereby authorized to execute such further certifications or other documents and to take such other action as any of them may deem appropriate or necessary for the consummation of the matters covered by this authorization, to the end that the Bonds may be executed and delivered at the times and on the terms most advantageous to the University.

**Executive Committee**

Chairperson McCrary indicated that the Executive Committee met earlier and discussed two action items and two informational items. Chairperson McCrary moved for approval of a unanimous consent agenda. The motion was seconded by Ms. Newton, and the resolutions were approved by a voice vote.

Following the approval of the consent agenda, Mr. Pratt, Co-Chairperson of the Trustee Task Force, commented on one of the resolutions, the naming of the Student Center in honor of Auburn alumnus, Harold Melton, Chief Justice of the Supreme Court of Georgia.

Mr. Pratt began his remarks by stating that, "Naming our student center in honor of Chief Justice Melton is an important, historic step in our long-term, deliberative, inclusive effort to strengthen Auburn and ensure that all members of the Auburn Family reach their fullest potential." Mr. Pratt expressed a deep concern for valuing both diversity and inclusion on and off Auburn's campus.

Mr. Pratt indicated that this naming is a prime example of the work the Trustee Task Force, which was assembled earlier in the year to address issues of diversity, equity, and inclusion, will continue to better both the Auburn campus and the Auburn community at-large. Mr. Pratt expressed that the unofficial motto of the committee is, "To do the right thing at the right time for the right reason."

Following Mr. Pratt's remarks, Ms. Ada Ruth Huntley, president of the Auburn University Student Government Association, shared her thoughts on the Melton naming. Ms. Huntley, the first black female to serve as SGA president, stated, "[This] is a definitely a personally significant event. The Student Center, under normal circumstances, is host to more than 5,000 visitors each day. It is really the focal point for where the Auburn Family and all of its students come together on campus, and I cannot think of a more fitting person to name it after other than Harold Melton."

Ms. Ada Ruth Huntley highlighted Chief Justice Melton's accomplishments at Auburn indicating that not only was Chief Justice Melton the first black SGA president, but he was the first SGA president to be unaffiliated with a Greek like organization. Ms. Huntley indicated that, "During his tenure, Chief Justice Melton worked to improve student life at Auburn, and his contributions were impactful in ensuring he would not be the last African-American SGA president. He was forward in paving the way for many Black student leaders to come, myself included."

Ms. Ada Ruth Huntley concluded by stating that, "[Melton is] part of the reason why I'm able to serve in the role I am today, so I cannot be more honored, on behalf of the student body, to suggest that we name the Student Center the "Harold D. Melton Student Center."

Following Ms. Ada Ruth Huntley's comments, Ms. Elizabeth Huntley, Co-Chairperson of the Trustee Task Force, also shared her thoughts on the matter. Ms. Huntley shared that she was also influenced by Chief Justice Melton during her time as an Auburn student. Melton's success, in fact, led Ms. Huntley to run for SGA president. Ms. Huntley stated, "[Melton] left a legacy at the university regarding student leadership, inclusivity, and diversity." Ms. Huntley also stated, "[Melton] did not stop just there with his work for Auburn and his love for Auburn and commitment to Auburn. I cannot even count the number of times that he has worked with Auburn, whether it be in capital campaigns or coming back to talk with students and supporting other Auburn initiatives."

Ms. Huntley expressed gratitude for student leaders who played a role in this process. She said, "I am so proud of the students who have been so forward-thinking in celebrating diversity." Ms. Huntley concluded her comments by stating, "[Melton] is the right person for the right building at the right time."

Subsequently, *President Pro Tempore* Smith announced that the 2020-2021 list of committee chairs, lead trustees, college and school assignments, and board members serving on affiliated non-profit boards has been finalized and that the list is available on the Board of Trustees website.

The following resolutions were approved by voice vote in the consent agenda:



RESOLUTION

POSTHUMOUS AWARDING OF THE BACHELOR OF SCIENCE  
IN BIOMEDICAL SCIENCES TO STACY D. RUSSELL, JR.

WHEREAS, Mr. Stacy D. Russell, Jr., and undergraduate student in the Pre-Health Professional Program in the College of Sciences and Mathematics at Auburn University, passed away in July 2020; and

WHEREAS, Mr. Russell passed away before he could complete the final requirements necessary for a Bachelor of Science in Biomedical Sciences, with a concentration in Pre-Pharmacy; and

WHEREAS, the faculty and dean in the College of Sciences and Mathematics, the Provost, and the President recommend that the Bachelor of Science in Biomedical Sciences be awarded posthumously.

NOW, THEREFORE, BE IT RESOLVED by the Auburn University Board of Trustees that the degree of Bachelor of Science in Biomedical Sciences is hereby granted posthumously to Mr. Stacy D. Russell, Jr. in recognition of his academic achievements as a student at Auburn University.

BE IT FURTHER RESOLVED that the Board hereby expresses its sympathy and condolences to the family of Mr. Stacy D. Russell, Jr. in this period of sadness and that a copy of this resolution be presented to them so that they will know of this action and the university's deep loss.



RESOLUTION

NAMING A TEAM ROOM  
ON THE FIRST FLOOR OF THE HORTON-HARDGRAVE HALL AS  
THE PERRY AND DONNA WELCH TEAM ROOM

WHEREAS, Mrs. Kathryn Rose O'Shaughnessy is a graduate of the College of Liberal Arts where she earned a bachelor's degree in Youth Services in 1981 and a master's degree in Sociology in 1984; and

WHEREAS, Mrs. O'Shaughnessy has been a generous supporter of the Harbert College of Business through her endowed scholarship and her fund for excellence, both named in honor of her parents, Perry and Donna Welch; and

WHEREAS, Kathy previously served on the Harbert College of Business Management Information System Advisory Board, and was a club officer for her local Auburn Alumni Club; and

WHEREAS, Kathy's commitment to the Harbert College and Auburn University is evident through her membership in the Shareholders' Recognition Society, the James E. Foy Loyalty Society, and the 1856 Society; and

WHEREAS, Kathy's time at Auburn had a profound impact on her and, therefore, she is passionate about the direction of the Harbert College of Business and is committed to its continued progress.

NOW, THEREFORE, BE IT RESOLVED that one of the team rooms on the first floor of Horton-Hardgrave Hall be named The Perry and Donna Welch Room in honor of her generous support and ongoing dedication.

RESOLUTION

NAMING THE PODCAST BOOTH OF  
THE TONY AND LIBBA RANE CULINARY SCIENCE CENTER AS  
THE MEREDITH BIRCHFIELD AND JOE SALOOM PODCAST BOOTH

WHEREAS, the Auburn University Hospitality Program is held in high acclaim regionally, nationally and internationally and has increasing demand for graduates; and

WHEREAS, such acclaim and increasing interest in the Culinary Sciences, Hospitality and Event industry segments, has necessitated a facility to provide state-of-the-art learning for students; and

WHEREAS, the College of Human Sciences has initiated a campaign to construct such a facility; and

WHEREAS, Meredith Birchfield and Joe Saloom have responded to the call for philanthropic support to construct such a facility; and

WHEREAS, Meredith Birchfield and Joe Saloom have immersed themselves in the College of Human Sciences Hospitality Management Program through traveling with students abroad and in country as well as engaging in The Hospitality Gala, have established lifelong relationships with students and faculty whose lives are better for knowing Meredith and Joe; and

WHEREAS, the College of Human Sciences is recommending the naming of the Podcast Booth in the Tony and Libba Rane Culinary Science Center in honor of Meredith Birchfield and Joe Saloom in recognition of their philanthropic generosity to Auburn University and its Hospitality Management Program.

NOW, THEREFORE, BE IT RESOLVED that the Podcast Booth of the Tony and Libba Rane Culinary Science Center be named The Meredith Birchfield and Joe Saloom Podcast Booth in honor of their generous support and ongoing dedication to Auburn University.

RESOLUTION

NAMING COLUMN #5 OUTSIDE  
THE TONY AND LIBBA RANE CULINARY SCIENCE CENTER AS  
THE PHILLIP KEITH COX '97 AND ELIZABETH MCCLUSKEY COX '96 COLUMN

WHEREAS, the Auburn University Hospitality Management Program is held in high acclaim regionally, nationally and internationally and has increasing demand for graduates; and

WHEREAS, such acclaim and increasing interest in the Culinary Sciences, Hospitality and Event industry segments, has necessitated a facility to provide state-of-the-art learning for students; and

WHEREAS, the College of Human Sciences has initiated a campaign to construct such a facility; and

WHEREAS, Keith and Beth Cox have responded to that call for philanthropic support of such a facility; and

WHEREAS, Keith and Beth Cox believe in Auburn and love it; and

WHEREAS, Keith and Beth Cox are friends of the Rane family and a part of the Auburn Family; and

WHEREAS, the College of Human Sciences is recommending the naming of Column #5 by the entrance to the Tony and Libba Rane Culinary Science Center in honor of Keith and Beth Cox in recognition of their philanthropic generosity to Auburn University and its Hospitality Management Program.

NOW, THEREFORE, BE IT RESOLVED that Column #5 at the Tony and Libba Rane Culinary Science Center be named The Phillip Keith Cox '97 & Elizabeth McCluskey Cox '96 Culinary Column in honor of their generous support and ongoing dedication to Auburn University.

RESOLUTION

NAMING THE BREWING COMMONS OF  
THE TONY AND LIBBA RANE CULINARY SCIENCE CENTER AS  
THE JAKE AND ANNA KYSER BREWING COMMONS

WHEREAS, the Auburn University Hospitality Management Program is held in high acclaim regionally, nationally and internationally and has increasing demand for graduates; and

WHEREAS, such acclaim and increasing interest in the Culinary Sciences, Hospitality and Event industry segments, has necessitated a facility to provide state-of-the-art learning for students; and

WHEREAS, the College of Human Sciences has initiated a campaign to construct such a facility; and

WHEREAS, Jake and Anna Kyser have responded to that call for philanthropic support of such a facility; and

WHEREAS, Jake and Anna Kyser are owners of businesses in the hospitality industry and opened the first taproom in the state of Alabama; and

WHEREAS, Jake and Anna Kyser have involved themselves in Auburn University in a myriad of ways and "believe in Auburn and love it"; and

WHEREAS, the College of Human Sciences is recommending the naming of the Brewing Science Commons in the Tony and Libba Rane Culinary Science Center in honor of Jake and Anna Kyser in recognition of their philanthropic generosity to Auburn University and its Hospitality Management Program.

NOW, THEREFORE, BE IT RESOLVED that the Brewing Science Commons of the Tony and Libba Rane Culinary Science Center be named The Jake and Anna Kyser Brewing Science Commons in honor of their generous support and ongoing dedication to Auburn University.



RESOLUTION

NAMING THE ENGAGED ACTIVITY STUDENT LEARNING CLASSROOM IN THE  
TONY AND LIBBA RANE CULINARY SCIENCE CENTER AS  
THE HOLMAN RANCH ESTATE VINEYARD AND WINERY CLASSROOM

WHEREAS, the Auburn University Hospitality Management Program is held in high acclaim regionally, nationally and internationally and has increasing demand for graduates; and

WHEREAS, such acclaim and increasing interest in the Culinary Sciences, Hospitality and Event industry segments, has necessitated a facility to provide state-of-the-art learning for students; and

WHEREAS, the College of Human Sciences has initiated a campaign to construct such a facility; and

WHEREAS, The Thomas H. Lowder Family Foundation has responded to that call for philanthropic support of such a facility;

WHEREAS, Tom and Susan Lowder have engaged with Auburn Hospitality Management students and faculty through hosting students on the Epicurean Tour of Northern California, providing internships at Holman Valley Ranch, employing Auburn Hospitality Management graduates as well as establishing an endowed fund for excellence to support the Hospitality program; and

WHEREAS, the College of Human Sciences is recommending the naming the Engaged Activity Student Learning Classroom in the Tony and Libba Rane Culinary Science Center in honor of Holman Ranch Estate Vineyard and Winery in recognition of their philanthropic generosity to Auburn University and its Hospitality Management Program.

NOW, THEREFORE, BE IT RESOLVED that the Engaged Activity Student Learning Classroom in the Tony and Libba Rane Culinary Science Center be named The Holman Ranch Estate Vineyard and Winery Classroom in honor of their generous support and ongoing dedication to Auburn University.



RESOLUTION

NAMING AN INTERVIEW ROOM IN  
THE TONY AND LIBBA RANE CULINARY SCIENCE CENTER AS  
THE PAPPAS RESTAURANTS INTERVIEW ROOM

WHEREAS, the Auburn University Hospitality Management Program is held in high acclaim regionally, nationally and internationally and has increasing demand for graduates; and

WHEREAS, such acclaim and increasing interest in the Culinary Sciences, Hospitality and Event industry segments, has necessitated a facility to provide state-of-the-art learning for students; and

WHEREAS, the College of Human Sciences has initiated a campaign to construct such a facility; and

WHEREAS, Pappas Restaurants have responded to that call for philanthropic support of such a facility; and

WHEREAS, Pappas Restaurants are highly regarded in the national hospitality industry; and

WHEREAS, Pappas Restaurants engages with Auburn students in the classroom, offer internships and hires Auburn students; and

WHEREAS, Pappas Restaurants have contributed to experiential learning for the Auburn hospitality students; and

WHEREAS, the College of Human Sciences is recommending the naming of an interview room on the third floor in the Tony and Libba Rane Culinary Science Center in honor of Pappas Restaurants in recognition of their philanthropic generosity to Auburn University and its Hospitality Program.

NOW, THEREFORE, BE IT RESOLVED that the third-floor interview room in the Tony and Libba Rane Culinary Science Center be named The Pappas Restaurants Interview Room in honor of their generous support and ongoing dedication to Auburn University.

RESOLUTION

NAMING A STUDY POD IN BROUN HALL  
AS THE ELLEN AND CARL MONROE STUDY POD

WHEREAS, Carl Monroe earned his bachelor's degree in electrical engineering from Auburn University in 1978, and later completed the Advanced Management Program at Harvard Business School in 2006; and

WHEREAS, he started his career at Union Electric Company in St. Louis, Missouri and later moved to Entergy Service, Inc.; and

WHEREAS, at Entergy Service, Inc., Carl advanced into management roles, serving Entergy for 13 years; and

WHEREAS, he then finished his engineering career with Southwest Power Pool in Little Rock, Arkansas as Executive Vice President and Chief Operating Officer; and

WHEREAS, Carl and Ellen have been steadfast supporters of the Samuel Ginn College of Engineering for many years, where they are members of the University's Samford Society and Engineering Ginn Society.

NOW, THEREFORE, BE IT RESOLVED that the study pod in Broun Hall be named The Ellen and Carl Monroe Study Pod in honor of their generous support and ongoing dedication.

RESOLUTION

NAMING AUBURN UNIVERSITY'S STUDENT CENTER AS THE  
HAROLD D. MELTON STUDENT CENTER

WHEREAS, Chief Justice Harold Melton graduated from Auburn University with a bachelor's degree in International Business in 1988; and

WHEREAS, Chief Justice Melton was elected as the first African American Student Government Association (SGA) president in 1987; and

WHEREAS, Chief Justice Melton was the first independent elected SGA President since 1965; and

WHEREAS, Chief Justice Melton earned a law degree from the University of Georgia and spent eleven years in the Georgia Department of Law under two Georgia Attorneys General; and

WHEREAS, Chief Justice Melton became the first African American to serve as chief legal advisor for a Georgia Governor; and

WHEREAS, Chief Justice Melton became only the third African American to be appointed to the Supreme Court of Georgia on July 1, 2005 and was sworn in as Chief Justice on September 4, 2018.

NOW, THEREFORE, BE IT RESOLVED that the Auburn University Student Center be named the Harold D. Melton Student Center in recognition of his dedication and ground-breaking election as the first African American SGA President.

The final item reported to the Board was the presentment of special reports from Lead Trustees and Committee Chairs as follows:

**Alumni Committee**

Lead Trustee Huntley began by reporting that the Auburn Alumni Association scholarship program provided \$669,000 to 371 students for the current academic year.

Lead Trustee Huntley then reported that the 2020 Black Alumni week will be held from September 28, 2020 through October 4, 2020. She explained that during this week-long celebration, there will be a variety of virtual programming, including recognition of this year's Black alumni who were nominated by their schools and colleges as well as the introduction of the inaugural Black Alumni Council members. She reported that the final schedule and invitation will be forwarded to the Board at a later date.

Lead Trustee Huntley then reported that in September, with partnership from the University of Minnesota Alumni Association, three mask designs will launch for sale in an online alumni marketplace. She stated that staying true to Auburn's land grant mission, for every mask sold, one will go to the Alabama Cooperative Extension Services for distribution into the areas of greatest need in Alabama.

Lead Trustee Huntley concluded her report by stating that the fall issue of the Auburn Magazine, featuring Coach Pat Dye, will arrive in 180,000 homes at the end of September.

**Trustee Task Force**

Co-Chairperson Pratt began his report by stating that although the university has been required to devote great focus on fighting the COVID-19 pandemic, the university has been able to work equally as diligently and consistently to address issues of diversity and inclusion. Co-Chairperson Pratt explained that careful focus has been given to both areas over the past few months and that such focus will continue for the foreseeable future.

Co-Chairperson Pratt indicated that addressing each of the issues will be a long and deliberate process to ensure that the issues are given the time, effort, and respect they deserve. He then explained that various constituency groups have been assembled to build a consensus about the direction in which Auburn is headed and how each of the issues should be handled. Co-Chairperson Pratt reported that each of the constituent groups have given great feedback and support for the mission to concentrate on moving forward in a productive and meaningful manner.

Co-Chairperson Pratt reported that he, Co-Chairperson Huntley, Trustee Newton, President Gogue, and other university administrators recently participated in a six-hour diversity training. He explained that the purpose of the training was for participants to engage in discussions with several groups of varying backgrounds to learn about important issues related to diversity and then apply those lessons to issues facing the university.



Co-Chairperson Pratt then reported that he participated in a telephone conference call with the Black Alumni Council. He stated that on the call were Regenia Sanders, the first Black female to serve as president of the Auburn Alumni Association and Gretchen VanValkenburg, Vice President for Alumni Affairs. Co-Chairperson Pratt stated that the call consisted of dialogue with student leaders to discuss issues of diversity and inclusion. He explained that throughout the discussions, deliberate, fact-based discovery of information was gathered. He stated that the information included researching and considering memorials and monuments on campus that may need to be removed because of their history. Co-Chairperson Pratt announced that as a result, the university issued a campus-wide survey and found that no monuments nor any memorials need to be removed, including a historical marker that commemorates a trail used by union soldiers marching to Mobile during the Civil War.

Co-Chairperson Pratt concluded his report by stating that the Task Force is currently collecting historical data regarding the naming of buildings on campus. He reported that in order to assist members in the review of the data, each member received a copy of "The Village on the Plains" by Dr. Dwayne Cox which provides a detailed history of Auburn University and the city of Auburn. Co-Chairperson Pratt indicated that he is working with Dr. Cox to build a history portfolio that contains all information regarding the naming of buildings—positive, negative, and otherwise—to create a complete analysis of the namings.

Co-Chairperson Huntley began her report by indicating that a tremendous amount of work has been done over the past several months to lay a solid foundation for the future of Auburn University in terms of its growth in diversity and inclusion. She echoed Co-Chairperson Pratt's sentiments regarding the productivity and success of the engagement with various groups on campus to have an open dialogue regarding Auburn's past and how Auburn should navigate its future.

Co-Chairperson Huntley then stated that it is of the utmost importance for the Task Force to take its time to ensure that the right decisions are made, and they are based on sound practices and policies. Co-Chairperson Huntley indicated that this view is unanimously shared by the Task Force and there will not be any hasty, unfounded decisions made regarding issues of diversity, equity, and inclusion on Auburn's campus.

Co-Chairperson Huntley concluded her report by discussing the recently awarding of degree to Dr. Harold Franklin. Co-Chairperson Huntley stated that although disappointing that such a corrective action had to be taken, the university acknowledging Dr. Franklin's efforts are extremely important and it is an example of Auburn taking steps in the right direction. Co-Chairperson Huntley stated that she recommends that the Board approve the placement of a historical marker on campus so that it may be seen on campus tours, by all members of the Auburn Family, and will serve as a reminder of where Auburn was and the direction in which it is headed.



**MINUTES NOT YET APPROVED**

*President Pro Tempore* Smith thanked everyone for their attendance at Board Meeting, and indicated that with there being no further items for review, the meeting was recessed at 11:23 a.m.

Respectfully Submitted,

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Jon G. Waggoner  
Secretary to the Board of Trustees

**MINUTES NOT YET APPROVED**

MINUTES OF A SPECIAL CALLED MEETING OF THE  
BOARD OF TRUSTEES  
OF  
AUBURN UNIVERSITY

OCTOBER 16, 2020

**SCHEDULE & AGENDA  
AUBURN UNIVERSITY BOARD OF TRUSTEES  
OCTOBER 16, 2020 SPECIAL CALLED MEETING  
VIA TELEPHONE CONFERENCE**

Telephone conference instructions to join by phone:

*Telephone Number: (312) 626-6799*

*Meeting ID: 452 787 9439*

**I. Special Called Meeting of the Board of Trustees | 11:00 a.m. CDT**

1. Property Exchange with USDA Agricultural Research Service and Amended Declaration of Covenants for Research Park (Dan King)

MINUTES OF A SPECIAL CALLED MEETING OF THE  
AUBURN UNIVERSITY BOARD OF TRUSTEES  
FRIDAY, OCTOBER 16, 2020 AT 11:00 A.M.  
*VIA TELEPHONE CONFERENCE CALL*

As *President Pro Tempore* of the Auburn University Board of Trustees, Mr. Wayne Smith convened the Special Called Meeting of the Auburn University Board of Trustees *via telephone conference call* at 11:00 a.m. CDT on Friday, October 16, 2020.

After calling the meeting to order, *President Pro Tempore* Smith called upon Board Secretary Jon Waggoner to call the roll. The following named members of the Board of Trustees were deemed to be in attendance via telephone conference call: Lloyd Austin, Mike DeMaioribus, Bob Dumas, Raymond Harbert, Elizabeth Huntley, Gaines Lanier, Charles McCrary, Sarah Newton, James Pratt, Jimmy Rane, Quentin Riggins, B.T. Roberts, Clark Sahlie, Jimmy Sanford, and Wayne Smith.

Governor Kay Ivey, President of the Board of Trustees, was absent from the meeting. The individuals listed above represent all persons recognized as members of the Auburn University Board of Trustees at the time of the meeting.

Also on the conference call with the Board were Nedret Billor, Faculty Advisor to the Board of Trustees for Auburn University; Ada Ruth Huntley, Auburn University Student Government Association President; and Ciara Freeman, AUM Student Government Association President. Jon Waggoner attended as Secretary to the Board of Trustees.

Other persons in attendance via telephone conference call included the following: Jay Gogue, President; Ron Burgess, Executive Vice President; Carl Stockton, Chancellor of AUM; Bill Hardgrave, Provost and Senior Vice President for Academic Affairs; Jaime Hammer, General Counsel; Bobby Woodard, Senior Vice President for Student Affairs; Kelli Shomaker, Vice President for Business & Finance and Chief Financial Officer; Gretchen VanValkenburg, Vice President for Alumni Affairs and Executive Director of the Auburn Alumni Association; Dan King, Associate Vice President for Facilities; Simon Yendle, University Architect; Mark Stirling, Director of Auburn University Real Estate; Paul Patterson, Dean of the College of Agriculture and Director of the Alabama Agricultural Experiment Station; Jared White, Executive Director of Government Affairs; Janaki Alavalapati, Dean of the School of Forestry and Wildlife Sciences; Chris Roberts, Interim Vice President for Development and Interim President of the Auburn University Foundation; and Jim O'Connor, Chief Information Officer.

*President Pro Tempore* Smith welcomed those in attendance and indicated that there was only one item on the agenda for the Special Called Meeting. *President Pro Tempore* Smith explained that given that there was only one agenda item, the item would be presented and voted upon directly by the full Board without first passing through a committee for recommendation.



**MINUTES NOT YET APPROVED**

*President Pro Tempore* Smith called upon Mr. Dan King for discussion of the one and only agenda item, the property exchange with USDA Agricultural Research Service and Amended Declaration of Covenants for Research Park.

Following discussion of the item, Mr. DeMaioribus moved for approval of the resolution. The motion was seconded by Mr. Roberts, and the resolution was approved by a voice vote.

The following resolution was unanimously approved:

RESOLUTION

PROPERTY EXCHANGE WITH USDA AGRICULTURAL RESEARCH SERVICE AND  
AMENDED DECLARATION OF COVENANTS FOR RESEARCH PARK

WHEREAS, Auburn University and the Agricultural Research Service of the United States Department of Agriculture (ARS) have a long-standing, productive research collaboration; and

WHEREAS, ARS currently owns a 6.29-acre parcel at the corner of West Samford Avenue and South Donahue Drive (Tillage Farm Site); and

WHEREAS, Auburn University supported a \$43 million federal appropriation to allow ARS to develop new research facilities and relocate from the Tillage Farm Site, which is adjacent to the core of campus and occupies a strategic location for future University development; and

WHEREAS, Auburn University wishes to acquire the Tillage Farm site in exchange for the following package of real property and monetary consideration (parcels depicted on the attached exhibit):

- Convey to ARS 5.0 acres owned by the University in Auburn Research Park on the southwest corner of Devall Drive and Auburn Camp Road, adjacent to the former poultry research farm (final shape and orientation of parcel subject to ARS's design);
- Convey to ARS 4.26 acres owned by the University in the Longleaf Field Laboratory, adjacent to field operations of the College of Agriculture and the College of Veterinary Medicine, along West Longleaf Drive;
- Convey to ARS the 53.5 acre University property on Lee County Road 27, known as the South Auburn Fisheries Research Lab, which currently is leased and used by ARS; and
- Provide ARS with funding in an amount necessary to equalize the value of the parties' respective offers; and

WHEREAS, Board of Trustees Policy D-8, Real Property Exchange Policy, allows the exchange of real property when the transaction is in the best interest of the University and the existing University property is no longer required to carry out its mission, so long as the value of the property to be acquired by the University is equal to or exceeds the value of the property to be conveyed; and

WHEREAS, two MAI appraisals of the Tillage Farm Site and other relevant parcels have been obtained, the value of the Tillage Farm Site exceeds the combined value of the University parcels, and the additional monetary consideration paid by the University equalizes the value of the respective offers, as determined by the parties' appraisals and subsequent negotiation; and

WHEREAS, ARS intends to develop new research facilities on the sites conveyed by the University, including a site in Auburn Research Park, which will benefit the University, ARS, and the Research Park; and

WHEREAS, in order to accommodate federal government requirements and at ARS's request, the University agrees to remove the ARS Research Park site from the scope of the Research Park restrictive covenants and acknowledges that the Auburn Research and Technology Foundation and current ground lessees within Research Park have consented to such removal; and

WHEREAS, the facilitate ARS's transition from the Tillage Farm Site, the University agrees to lease that site back to ARS at nominal rent for a temporary period, not to exceed 48 months, with rent escalating to fair market value during the final six months of that period; and

WHEREAS, Board of Trustees Policy D-7, Real Estate Sale and Lease Policy, permits the lease of University property for appropriate purposes and according to specific procedures approved by the Board of Trustees; and

WHEREAS, for the reasons described herein, the property exchange and related transactions are in the best interest of Auburn University, are being undertaken for institutional-related purposes, and comply with applicable Board of Trustees policy.

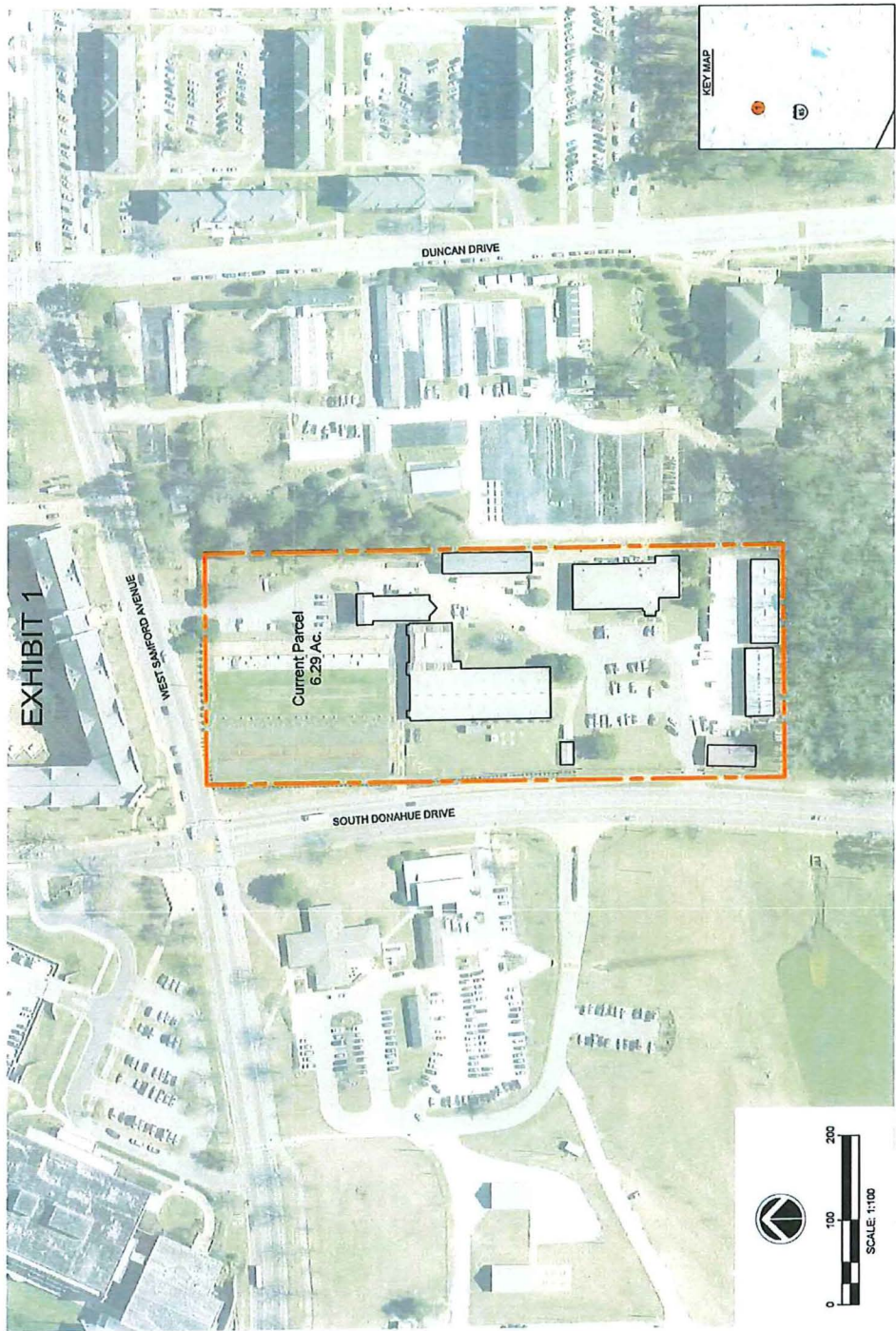
NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the property exchange and related transactions described herein are approved, declared to be for institutional-related purposes and in the best interest of Auburn University, and that Jay Gogue, or such other person as may be acting as President, is authorized and empowered to negotiate and execute the deeds and lease, in accordance with the terms stated herein, as well as other legal documents necessary to effectuate the transactions and convey to ARS the parcels and monetary consideration described below in exchange for the University receiving title to the Tillage Farm site:

1. Convey to ARS 5.0 acres owned by the University in Auburn Research Park on the southwest corner of Devall Drive and Auburn Camp Road, adjacent to the former poultry research farm;
2. Convey to ARS 4.26 acres owned by the University in the Longleaf Field Laboratory, adjacent to field operations of the College of Agriculture and the College of Veterinary Medicine, along West Longleaf Drive;
3. Convey to ARS the 53.5 acre University property on Lee County Road 27, known as the South Auburn Fisheries Research Lab, which currently is leased and used by ARS; and
4. Provide ARS with funding in an amount necessary to equalize the value of the parties' respective offers.

The conveyance to Auburn University may be accomplished by quitclaim deed. All documents consummating this transaction shall be reviewed as to form by the General Counsel.

BE IT FURTHER RESOLVED by the Board of Trustees of Auburn University that the Declaration of Protective Covenants, Conditions, Restrictions, Reservations, and Easements for the Auburn University Research Park shall be amended to remove the ARS Research Park site from the scope of those covenants, and that Jay Gogue, or such other person as may be acting as President, is authorized and empowered to execute all documents necessary to effectuate that transaction, with such documents reviewed as to form by the General Counsel.



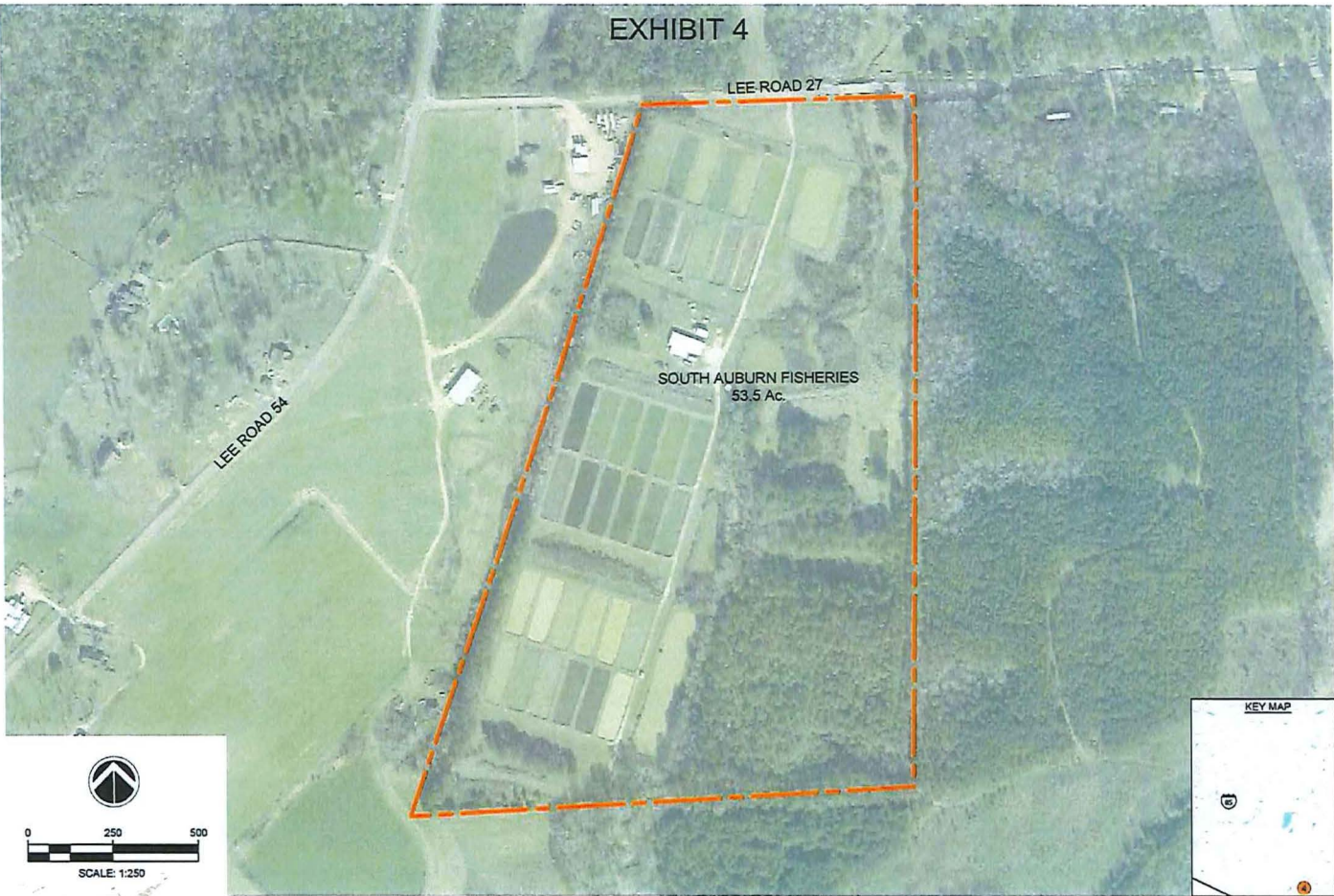












**MINUTES NOT YET APPROVED**

Immediately following the approval of the resolution, *President Pro Tempore* Smith remarked that the property exchange with the United States Department of Agriculture accomplishes two priorities important to Auburn's future. He explained that, first, it allows the University to reclaim more than six acres in a growing part of campus, and second, it clears the way for a new, state-of-the-art facility in Auburn Research Park that will advance agricultural science, technology, and practices across the southeast to the benefit of consumers and rural economies. *President Pro Tempore* Smith concluded his comments regarding the resolution by expressing deep gratitude to United States Senator Richard Shelby for his role in making all of this possible.

*President Pro Tempore* Smith then announced that after several months of board meetings occurring via telephone conference call in order not to unnecessarily endanger Board Members and Administrators by having in-person meetings during the COVID-19 pandemic, business items have accumulated which require face-to-face interaction. He explained that he asked Secretary Waggoner to assemble a plan for an in-person meeting for the upcoming November Workshop and Board Meeting which strictly adheres to CDC guidelines. *President Pro Tempore* Smith stated that, after careful consideration, the November 19<sup>th</sup> Workshop and November 20<sup>th</sup> Board Meeting will be held in-person at the Auburn University Hotel and Dixon Conference Center.

*President Pro Tempore* Smith thanked everyone for their attendance at the Special Called Meeting, and indicated that with there being no further items for review, the meeting was recessed at 11:10 a.m.

Respectfully Submitted,

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Jon G. Waggoner  
Secretary to the Board of Trustees



## RESOLUTION

### AWARDING OF DEGREES

WHEREAS, Auburn University confers appropriate degrees upon those individuals who have completed requirements previously approved by this Board of Trustees and stated in University Catalogs.

NOW, THEREFORE, BE IT RESOLVED as follows:

1. That all degrees to be awarded by the faculty of Auburn University and Auburn University at Montgomery at the end of Fall Semester 2020, complying with the requirements heretofore established by the Board of Trustees, be and the same are hereby approved.
2. That a list of the degrees awarded be filed in that a list of the degrees awarded be maintained in the records of the University and hereby made an official part of this resolution and of these minutes.

## EXECUTIVE SUMMARY

NOVEMBER 20, 2020

### A. Property and Facilities Committee

#### 1. **STEM and Agricultural Sciences Complex: Approval of Project Architect Selection**

Project Summary: The Office of the Provost proposes a project to construct a new Science, Technology, Engineering, and Mathematics (STEM) and Agricultural Sciences Complex (STEM+Ag). The proposed STEM+Ag Complex project will facilitate a long-standing effort to replace STEM-related and agricultural science facilities that have exceeded their useful life and are inadequate in terms of size, accessibility, and modern functionality.

Requested Action: It is requested that the Board of Trustees adopt a resolution to approve the selection of the design team of Goodwin Mills Cawood, of Birmingham, Alabama, and Lord Aeck Sargent, of Atlanta, Georgia as the project architect for the STEM and Agricultural Sciences Complex.

Previous Approvals: During its meeting of September 4, 2020, the Board of Trustees adopted a resolution that approved the initiation of the new STEM+Ag Sciences Complex project and authorized the commencement of the architect selection process.

#### 2. **Auburn University Regional Airport: Approval of General Consultant Selection**

Summary: The Federal Aviation Administration (FAA) and the State of Alabama Aeronautics Bureau require airports to issue a Request for Qualifications (RFQ) intended to lead to the engagement of a general consultant who will perform certain airport planning, engineering and administrative services.

Consistent with FAA and Aeronautics Bureau guidelines, a Request for Qualifications for an airport general consultant was advertised in July. Seven firms submitted their qualifications, and three firms were interviewed by the General Consultant Selection Committee. The committee determined that retaining the current firm, Garver, LLC, as the airport general consultant for another term, is in the best interest of the university, the airport, and the community.

Requested Action: It is requested that the Board of Trustees adopt a resolution to approve the engagement of Garver, LLC, as the airport's general consultant.

Previous Approvals: None.

**3. Lowder Hall New Finance Laboratory Renovations: Approval of Project Initiation and Authorization to Commence the Architect Selection Process**

Summary: The Harbert College of Business proposes a project to renovate approximately 4,000 square feet of existing space in Lowder Hall to construct two, fifty (50) seat financial laboratories. The project will support the College's Department of Finance by providing state-of-the-art laboratories dedicated to developing the practical skills essential in the financial services industry such as investment banking, asset management, and sales and trading.

Requested Action: It is requested that the Board of Trustees adopt a resolution to approve the initiation of the Lowder Hall New Finance Laboratory Renovations project and to authorize commencement of the architect selection process.

Previous Approvals: None.

**4. Hood McPherson Building Renovation: Approval of Project Initiation and Authorization to Commence the Architect Selection Process**

Summary: The Provost has proposed to renovate the Hood McPherson Building to provide academic and administrative space in Birmingham for Auburn University functions, such as the Urban Studio of the College of Architecture, Design, and Construction.

Requested Action: It is requested that the Board of Trustees adopt a resolution to approve the initiation of the Hood McPherson Building Renovation project and to authorize commencement of the architect selection process.

Previous Approvals: At its meeting on November 16, 2018, the Board of Trustees approved the acquisition of the Hood McPherson Building.

**5. Status Updates (*For Information Only*)**

- a. Current Status of New Construction/Renovation/Infrastructure Projects with Budgets of \$1,000,000 and Greater
- b. Project Status Report

## **B. Academic Affairs Committee**

### **1. Proposed Master of Science in Supply Chain Management (Bill Hardgrave/Annette Ranft)**

The Harbert College of Business proposes a new Master of Science in Supply Chain Management (Non-Thesis). The Department of Supply Chain Management currently offers an undergraduate degree and a graduate certificate in Supply Chain Management Innovation and oversees the Center for Supply Chain Innovation, all of which have grown in size and stature in recent years. Following the consistent demand for the department's graduate courses available through the certificate program, the department anticipates strong enrollment and increased visibility.

### **2. Proposed Master of Science in Applied Behavior Analysis (Bill Hardgrave/Joe Aistrup)**

The College of Liberal Arts proposes a new Master of Science in Applied Behavior Analysis (Non-Thesis) in the Department of Psychological Sciences. The proposed degree will offer advanced coursework in scientific and evidence-based behavioral principles designed to improve individual and social conditions, particularly among children and adults with psychological disorders. The proposed degree will prepare students to become licensed behavior analysts and work in various professional settings, including schools, workplaces, homes, and clinics.

### **3. Agenda Item for the Board of Trustees – Informational Items (Bill Hardgrave)**

Information items presented to the Board of Trustees include two new graduate certificates from the Harbert College of Business in Supply Chain Planning and Supply Chain Operations and renaming of existing degree programs in the Department of Human Development and Family Science to align with the unit's change in nomenclature.

### **4. Closure of the Bachelor of Science in Business Administration in International Business (Carl Stockton)**

Auburn University at Montgomery currently has a Bachelor of Science in Business Administration (BSBA) in International Business on its program inventory. The program began in Fall 2015 and has only graduated twenty students since the program's inception. The program failed to meet the post-implementation conditions set forth by the Alabama Commission on Higher Education and should be removed from AUM's program inventory. Students interested in the content that was a part of the BSBA in International Business will still be able to study this content as certain International Business courses will continue to exist under the



existing general BSBA in General Business. AUM currently has ten students enrolled in the BSBA in International Business degree program and these students will be able to finish seeking their degree if they so choose since sufficient courses will continue to be taught under the existing General Business program. The closure of the Bachelor of Science in Business Administration in International Business has been endorsed by the faculty, the Dean of the College Business, the Provost, and the Chancellor. It is requested that the Board consider a resolution to approve the closure of the Bachelor of Science in Business Administration in International Business at Auburn University at Montgomery.

**5. Closure of the Bachelor of Science in Geographic Information Systems (Carl Stockton)**

Auburn University at Montgomery currently has a Bachelor of Science in Geographic Information Systems (BS in GIS) on its program inventory. The program began in Fall 2015 and has only graduated five students since the program's inception. The program failed to meet the post-implementation conditions set forth by the Alabama Commission on Higher Education and should be removed from AUM's program inventory. Students interested in the content that was a part of the BS in GIS will still be able to study this content in courses being taught in the existing Geographic Information Systems option within in the existing Bachelor of Science in Environmental Science degree. AUM currently has six students enrolled in the BS in GIS degree program and these students will be able to finish seeking their degree if they so choose since sufficient courses will continue to be taught under the existing BS in Environmental Science program. The closure of the Bachelor of Science in Geographic Information Systems has been endorsed by the faculty, the Dean of the College of Sciences, the Provost, and the Chancellor. It is requested that the Board consider a resolution to approve the closure of the Bachelor of Science in Geographic Information Systems at Auburn University at Montgomery.

**6. Closure of the Master of Teaching Writing (Carl Stockton)**

Auburn University at Montgomery currently has a Master of Teaching Writing (MTW) on its program inventory. The program began in Fall 2015 and has only graduated five students since the program's inception. The program failed to meet the post-implementation conditions set forth by the Alabama Commission on Higher Education and should be removed from AUM's program inventory. Students interested in the content that was a part of the MTW will still be able to study this content as certain MTW courses will be moved under the existing Master of Liberal Arts (MLA) degree. AUM currently has three students enrolled in the MTW degree program and these students will be able to finish seeking their degree if they so choose since sufficient courses will continue to be taught under the existing MLA program. The closure of the Master of Teaching Writing has been endorsed

by the faculty, the Dean of the College of Liberal Arts and Social Sciences, the Provost, and the Chancellor. It is requested that the Board consider a resolution to approve the closure of the Master of Teaching Writing at Auburn University at Montgomery.

**7. Proposed Master of Science in Speech-Language Pathology Program (Carl Stockton)**

This proposal is submitted in consideration of the development of the University and AUM College of Nursing and Health Sciences goals to enhance academic quality and program development, which has the potential to increase enrollment and revenue and expand options for students interested in career opportunities in healthcare. The proposed Master of Science in Speech-Language Pathology program is the entry level education required for licensure and certification in the practice of speech-language pathology. The proposed curriculum has been designed to meet the requirements for accreditation by the Council on Academic and Accreditation in Audiology and Speech-Language Pathology. The purpose of the proposal is to establish a Master of Science in Speech-Language Pathology degree program at AUM. The proposed degree program is the entry level education for licensure and certification in the practice of speech-language pathology; a Master of Science in Speech-Language Pathology. The need for services both locally and nationally is great for practitioners with this credential. The education students receive at AUM is exceptional at the undergraduate level, however, graduates are ineligible for the numerous employment opportunities that are available because they do not possess the appropriate graduate degree for the discipline. The students enrolled in the AUM undergraduate Communication Disorders Program receive training and are eligible to apply for certification as speech-language pathology assistants, with many of them working in the school systems. Those students who work in school systems, do so under contract to earn their graduate degrees within a designated period of time. Many school systems are struggling to meet the legal requirements for intervention for their enrolled students. The need for services related to communication disorders in the school system alone in the state of Alabama is great. As of October 2018, Child Count Data from the State of Alabama Department of Education indicates that over 33,000 children have documented disabilities and are eligible for speech and language services. The Alabama Department of Labor, Labor Market Information Division High Demand Occupation list for 2014 Alabama, includes certified and licensed speech-language pathologists and projected an annual growth of 2.54%. The average number of annual job openings was listed as 85 with an average salary of \$71,015.00. The projected increase in job openings for 2014-2024 is expected to be 28.57%. As of May 2018, there were 146,900 speech-language pathologists certified and licensed to practice in the United States. According to the American Speech-Language Hearing Association (ASHA) (2018), 51.8% practitioners maintain their practice in school systems and 39.2% work in health care facilities. ASHA reported state-specific data for Alabama at 2075 licensed speech language pathologists, with 42%

working in education facilities and 52% working in health care facilities. There are currently five graduate programs in public universities in the state of Alabama. All but one of these programs require full time enrollment and all are residential. Many seeking to obtain education, licensure, and accreditation in speech-language pathology have need to maintain employment during the educational process. With limited educational delivery models in Alabama, students are seeking access to alternative educational delivery models. In an effort to meet the demand for licensed and certified speech-language pathologists, the College of Nursing and Health Sciences (CONHS) would like to propose a Master of Science in Speech-Language Pathology program to serve students in the greater Montgomery area wishing to pursue licensure in speech-language pathology. The proposed curriculum has been designed to meet the requirements for accreditation by the Council on Academic and Accreditation in Audiology and Speech-Language Pathology. AUM has a natural undergraduate feeder program—the existing Communication Disorders undergraduate program. One additional faculty line will be needed for this graduate program. It is requested that the Board of Trustees consider a resolution to approve the proposed Master of Science in Speech-Language Pathology.

#### **Finance Committee**

##### **1. Proposed Housing Rates, Auburn University and Auburn University at Montgomery (Kelli Shomaker)**

Time will be allocated for discussion of proposed Housing Rates for Auburn University and Auburn University at Montgomery.

##### **2. Tuition and Fees Discussion for Fall 2021 for Auburn University and Auburn University at Montgomery (Kelli Shomaker)**

Time will be allocated for discussion of proposed tuition and fees for Auburn University and Auburn University at Montgomery

#### **C. Executive Committee**

##### **1. Proposed Building Name Removal Policy (James Pratt)**

Time will be allocated for discussion of proposed building name removal policy.

**2. Removal of Governor Graves' Name for Amphitheater and Drive (Elizabeth Huntley)**

Time will be allocated for discussion of the removal of Governor Graves' name for Amphitheater and Drive.

**3. Proposed Awards and Namings (Charles McCrary)**

Time will be allocated for discussion of any awards and namings.



PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

STEM AND AGRICULTURAL SCIENCES COMPLEX

APPROVAL OF PROJECT ARCHITECT

WHEREAS, at its meeting of September 4, 2020, the Board of Trustees adopted a resolution that approved the initiation of the STEM and Agricultural Sciences Complex project and authorized the commencement of the architect selection process; and

WHEREAS, since that time, a Request for Qualifications was published for design services; and fifteen (15) architectural firms responded; and

WHEREAS, the University Architect, after conducting interviews with seven (7) candidate firms, determined the architectural team of Goodwin Mills Cawood, of Birmingham, Alabama, and Lord Aeck Sargent, of Atlanta, Georgia, was best qualified to provide design services on this project; and

WHEREAS, pursuant to the Board of Trustees policy "D-3, Capital Projects Approval," the selection of the project architect must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee for approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Engage Goodwin Mills Cawood, of Birmingham, Alabama, and Lord Aeck Sargent, of Atlanta, Georgia, as project architectural team to consult in the development of the facility program and project design; and
2. Limit the project planning and design development to the schematic design phase until such time as the program requirements, budget, funding plan, and site are approved by the Board.

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**TO:** JAY GOGUE, President  
**THROUGH:** RONALD BURGESS, Executive Vice President  
**FROM:** DAN KING, Associate Vice President for Facilities  
**SUBJECT:** PROPERTY AND FACILITIES COMMITTEE  
**STEM AND AGRICULTURAL SCIENCES COMPLEX: APPROVAL OF PROJECT ARCHITECT SELECTION**  
**DATE:** OCTOBER 20, 2020

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This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for November 20, 2020.

**Proposal:**

Consistent with standing policy, it is proposed that the Science, Technology, Engineering, and Mathematics (STEM) and Agricultural Sciences Complex (STEM+Ag) project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that approves the selection of the project architect.

**Review and Consultation:**

During its meeting of September 4, 2020, the Board of Trustees adopted a resolution that approved the initiation of the new STEM+Ag Sciences Complex project and authorized the commencement of the architect selection process.

Since that time, a Request for Qualifications was published for design services. Fifteen (15) architectural firms submitted their qualifications and seven (7) were interviewed by the Architect Selection Committee. The committee determined that the team of Goodwin Mills Cawood, of Birmingham, Alabama, and Lord Aeck Sargent, of Atlanta, Georgia, was best qualified to provide design services on this project. Goodwyn Mills Cawood will serve as the architect of record and will hold the design contract with Auburn University. The University Architect concurs with this recommendation.

It is, therefore, appropriate that a resolution be presented to the Board of Trustees for their consideration to approve the selection of Goodwin Mills Cawood, of Birmingham, Alabama, and Lord Aeck Sargent, of Atlanta, Georgia, as the project architectural team for the STEM+Ag Sciences Complex project. If you concur, it is recommended the resolution be presented to the Board of Trustees, through the Property and Facilities Committee, for appropriate review and action at the meeting scheduled for November 20, 2020.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

AUBURN UNIVERSITY REGIONAL AIRPORT

APPROVAL OF GENERAL CONSULTANT SELECTION

WHEREAS, the Federal Aviation Administration (FAA) and the State of Alabama Aeronautics Bureau require airports to issue a Request for Qualifications (RFQ) intended to lead to the engagement of a General Consultant who will perform certain airport planning, engineering and administrative services; and

WHEREAS, the University Architect, after conducting interviews with three (3) candidate firms, determined that Garver Engineers, LLC, of Huntsville, Alabama, was best qualified to provide airport planning, engineering, and administrative services; and

WHEREAS, consistent with Board of Trustees policy "D-3, Capital Projects Approval," the selection of the airport general consultant has historically been submitted to the Auburn University Board of Trustees through the Property and Facilities Committee for approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to engage Garver Engineers, LLC, of Huntsville, Alabama, as the airport general consultant.



AUBURN UNIVERSITY REGIONAL AIRPORT  
M E M O R A N D U M

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**TO:** JAY GOGUE, President  
**THROUGH:** RONALD BURGESS, Executive Vice President  
**FROM:** BILL HUTTO, Airport Director  
**VIA:** DAN KING, Associate Vice President for Facilities  
**SUBJECT:** PROPERTY AND FACILITIES COMMITTEE  
**AUBURN UNIVERSITY REGIONAL AIRPORT: APPROVAL OF GENERAL  
CONSULTANT SELECTION**  
**DATE:** OCTOBER 20, 2020

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This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and be included on the agenda at the meeting scheduled for November 20, 2020.

**Proposal:**

Consistent with standing policy, it is proposed that the Auburn University Regional Airport general consultant selection recommendation be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that approves the selection of the general consultant.

**Review and Consultation:**

The Federal Aviation Administration (FAA) and the State of Alabama Aeronautics Bureau require airports to issue a Request for Qualifications (RFQ) intended to lead to the engagement of a general consultant who will perform certain airport planning, engineering and administrative services.

Consistent with FAA and Aeronautics Bureau guidelines, a Request for Qualifications for an airport general consultant was advertised in July. Seven firms submitted their qualifications, and three firms were interviewed by the General Consultant Selection Committee. The committee determined that engaging Garver, LLC, for another term, last approved in 2014, is in the best interest of the university, the airport, and the community. This recommendation will be presented to the Airport Advisory Board on November 9<sup>th</sup> for approval.

It is, therefore, appropriate that the resolution be presented to the Board of Trustees for consideration and adoption to approve the engagement of Garver, LLC, as the airport's general consultant. If you concur, it is recommended that the resolution be presented to the Board of Trustees, through the Property and Facilities Committee, for appropriate review and action.

**Rationale for Recommendation:**

Standing practice of the Board of Trustees stipulates that all University Master Planning or Airport General Consultants be submitted to the Board of Trustees for action.



PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

LOWDER HALL NEW FINANCE LABORATORY RENOVATIONS

APPROVAL OF PROJECT INITIATION AND AUTHORIZATION  
TO COMMENCE THE PROJECT ARCHITECT SELECTION PROCESS

WHEREAS, the Harbert College of Business proposes a project to renovate approximately 4,000 square feet of existing space in Lowder Hall to construct two fifty (50) seat practical skills laboratories; and

WHEREAS, the proposed project will support the College's Department of Finance by providing state-of-the-art laboratories dedicated to developing the practical skills essential in the financial services industry such as investment banking, asset management, and sales and trading; and

WHEREAS, it is anticipated that this renovation project would be financed by the Harbert College of Business; and

WHEREAS, pursuant to the Board of Trustees policy, "D-3, Capital Projects Approval", the initiation of this project must be submitted to the Auburn University Board of Trustees, through the Property and Facilities Committee for approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the initiation of the Lowder Hall New Finance Laboratory Renovations project is approved; and Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to commence the project architect selection process.

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**TO:** JAY GOGUE, President  
**THROUGH:** RONALD BURGESS, Executive Vice President  
**FROM:** DAN KING, Associate Vice President for Facilities  
**SUBJECT:** PROPERTY AND FACILITIES COMMITTEE

**LOWDER HALL NEW FINANCE LABORATORY RENOVATIONS: APPROVAL  
OF PROJECT INITIATION AND AUTHORIZATION TO COMMENCE THE  
ARCHITECT SELECTION PROCESS**

**DATE:** OCTOBER 20, 2020

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This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for November 20, 2020.

**Proposal:**

Consistent with standing policy, it is proposed that the Lowder Hall New Finance Laboratory Renovations project be presented to the Board of Trustees through the Property and Facilities Committee for appropriate action that will approve the initiation of the project and authorize the commencement of the architect selection process.

**Review and Consultation:**

The Harbert College of Business proposes a project to renovate approximately 4,000 square feet of existing space in Lowder Hall to construct two fifty (50) seat financial laboratories. Renovation would include new LED lighting, glass walls along corridor, modern floor and wall finishes, new furnishings, and a new electronic scrolling stock ticker display. The project will support the College's Department of Finance by providing state-of-the-art laboratories dedicated to developing the practical skills essential in the financial services industry such as investment banking, asset management, and sales and trading.

It is anticipated that this project would be financed by the Harbert College of Business.

If you concur, it is proposed that a resolution initiating the Lowder Hall New Finance Laboratory Renovations project and authorizing the commencement of the project architect selection process to be presented to the Board of Trustees for approval at the meeting scheduled for November 20, 2020.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

HOOD MCPHERSON BUILDING RENOVATION

APPROVAL OF PROJECT INITIATION AND  
AUTHORIZATION TO COMMENCE THE ARCHITECT SELECTION PROCESS

WHEREAS, at its meeting on November 16, 2018, the Board of Trustees approved the acquisition of the Hood McPherson Building located at 2013 4<sup>th</sup> Avenue N., Birmingham, Alabama; and

WHEREAS, the Hood McPherson Building was originally constructed in 1911 as a six-story, 44,000 square feet building, situated on 0.20 acres; and

WHEREAS, the Provost has proposed to renovate the Hood McPherson Building to provide academic and administrative space in Birmingham for Auburn University functions, such as the Urban Studio of the College of Architecture, Design, and Construction; and

WHEREAS, alternative methods for executing this renovation are being explored, including use of a lease structure involving affiliated entities to access historic tax credits available to fund a portion of the project; and

WHEREAS, pursuant to the Board of Trustees policy, "D-3, Capital Projects Approval," the initiation and authorization to commence architect selection must be submitted to the Board through the Property and Facilities Committee for approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the initiation of the new Hood McPherson Building Renovation project is approved; and Jay Gogue, President, or such other person as may be acting as President, be and the same, is hereby authorized and empowered to commence the architect selection process.



FACILITIES MANAGEMENT  
M E M O R A N D U M

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**TO:** JAY GOGUE, President  
**THROUGH:** RONALD BURGESS, Executive Vice President  
**FROM:** DAN KING, Associate Vice President for Facilities  
**SUBJECT:** PROPERTY AND FACILITIES COMMITTEE

**HOOD MCPHERSON BUILDING RENOVATION:  
APPROVAL OF PROJECT INITIATION AND AUTHORIZATION TO  
COMMENCE THE ARCHITECT SELECTION PROCESS**

**DATE:** OCTOBER 20, 2020

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This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for November 20, 2020.

**Proposal:**

Consistent with standing policy, it is proposed that the Hood McPherson Building Renovation project is presented to the Board of Trustees through the Property and Facilities Committee for appropriate action that will approve the initiation of the project and authorize commencement of the architect selection process.

**Review and Consultation:**

At its meeting on November 16, 2018, the Board of Trustees approved the acquisition of the Hood McPherson Building, located at 2013 4<sup>th</sup> Avenue N., Birmingham, Alabama. Originally constructed in 1911, the Hood McPherson Building consists of six stories and approximately 44,000 square feet situated on 0.20 acres.

The Provost has proposed to renovate the Hood McPherson Building to provide academic and administrative space in Birmingham for Auburn University functions, such as the Urban Studio of the College of Architecture, Design, and Construction.

The University is exploring alternative methods for completing this renovation. By establishing a lease structure involving affiliated entities, it may be possible to utilize historic tax credits to fund a portion of the project. Otherwise, the University may pursue this renovation as a traditional University capital project. With approval to initiate this project, these alternatives will be explored, and a recommended alternative will be presented to the Board when the architect is presented for approval.

If you concur, it is proposed that a resolution initiating the Hood McPherson Building Renovation project and authorizing commencement of the architect selection process be presented to the Board of Trustees for approval at the meeting scheduled for November 20, 2020.





FACILITIES MANAGEMENT  
M E M O R A N D U M

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**TO:** JAY GOUGE, President  
**THROUGH:** RONALD BURGESS, Executive Vice President  
**FROM:** DAN KING, Associate Vice President for Facilities  
**SUBJECT:** PROPERTY AND FACILITIES COMMITTEE  
**CURRENT STATUS OF NEW CONSTRUCTION/RENOVATION/  
INFRASTRUCTURE PROJECTS WITH BUDGETS OF \$1,000,000 AND GREATER  
(INFORMATION ONLY)**  
**DATE:** OCTOBER 20, 2020

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This is to request that the following proposal be submitted to the Property and Facilities Committee and included on the agenda of the Board of Trustees meeting scheduled for November 20, 2020.

**Proposal:**

Consistent with standing practice, it is proposed that the current status report of new construction/renovation/infrastructure projects with budgets greater than \$1,000,000 be submitted, *for information only*, to the Board of Trustees through the Property and Facilities Committee.

**Review and Consultation:**

The Board of Trustees at its meeting on June 4, 2001, requested that it receive a regular update on the financial status of Board approved projects. The attached list includes projects at Auburn University and outlying units.

**Rationale for Recommendation:**

Consistent with the request of the Board of Trustees for a current status report of new construction/renovation/infrastructure projects with budgets greater than \$1,000,000, the attached listing is provided, *for information only*, to the Board through the Property and Facilities Committee for inclusion on the agenda of the meeting scheduled for November 20, 2020.

Data as of 10/01/2020

## *Auburn University Facilities Management*

### Current Capital Projects

(Spending across Multiple Years)

### *Summary of Cash Flow by Project Phase*

<i>Project Phase</i>	<i>Previous Approved Budget Amount</i>	<i>Current Approved Budget Amount</i>	<i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2021</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2022 &amp; Forward</i>
Substantial Completion	299,000,000	298,800,000	292,625,922	4,503,847	998,337 *
Construction	293,400,000	284,200,000	91,316,875	116,720,374	76,162,751
Design	2,698,853	25,150,000	1,296,440	16,287,644	7,565,916
Planning	15,552,830	21,675,575	4,047,740	17,627,835	
Totals	610,651,683	629,825,575	389,286,977	155,139,700	84,727,004 *
Other Open Capital Projects	79,769,819	77,337,051	43,834,985	13,400,826	20,101,240
Grand Totals	690,421,502	707,162,626	433,121,962	168,540,526	104,828,244 *

\* On the lines with asterisks, the sum of the spending columns does not equal the current approved budget figure. The reason relates to one closed project: (1) "Gavin Engineering Research Laboratory - Comprehensive Renovations" project under budget by \$45,907. The difference is also due to one open project: (1) "Campus Parking Expansion (Phase 1) - West Campus & Hay Fields" project under budget by \$625,987.

## Current Capital Projects

## ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>(A) Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>	<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>(B) Actual Spending to Date (across multiple years)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2021</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2022 &amp; Forward</i>	<i>(C) Current Encumbrances Against Project</i>	<i>(A)-(B)-(C) Current Open Balance (Budget less Actuals and Encumbrances)</i>
<b>SUBSTANTIAL COMPLETION PHASE</b>											
Gavin Engineering Research Laboratory - Comprehensive Renovations 14-308	Completed	16,750,000	18,000,000	18,000,000			17,954,093	0	0	0	45,907 *
President's House Renovation 14-296	Substantial Completion	11,051,195	15,200,000	15,200,000			15,099,144	100,856	0	3,720	97,136
AU Regional Airport - Aviation Education Facility 13-285	Substantial Completion	8,700,000	8,700,000	3,700,000		5,000,000	8,669,313	25,000	5,687	9,377	21,310
Leach Science Ctr - Building Expansion & Partial Renovation 15-208	Substantial Completion	19,000,000	24,000,000	24,000,000			23,972,824	9,550	17,626	24,682	2,494
Brown-Kopel Engineering Achievement Center 15-157	Substantial Completion	39,750,000	44,000,000	44,000,000			43,965,848	30,123	4,029	22,107	12,045
AU Equestrian Center - New Equestrian Team Support Building & Barn 17-088	Substantial Completion	5,000,000	5,000,000	5,000,000			4,967,674	8,000	24,326	21,374	10,952
Graduate Business Education Bldg 14-044	Substantial Completion	30,000,000	45,000,000	45,000,000			44,900,049	99,951	0	33,810	66,141
South College Street Parking Deck 18-071	Substantial Completion	15,900,000	15,900,000	15,900,000			15,713,168	166,832	20,000	87,482	99,350
North Auburn - New Poultry Infectious Disease Biocontainment Facility 16-485	Substantial Completion	2,700,000	2,700,000	2,700,000			2,682,040	15,000	2,960	12,273	5,687
Performing Arts Center - New Building 15-158	Substantial Completion	65,000,000	69,600,000	69,600,000			69,058,875	541,125	0	259,157	281,968

## Current Capital Projects

## ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>(A) Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>	<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>(B) Actual Spending to Date (across multiple years)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2021</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2022 &amp; Forward</i>	<i>(C) Current Encumbrances Against Project</i>	<i>(A)-(B)-(C) Current Open Balance (Budget less Actuals and Encumbrances)</i>
Student Activities Center - Auditorium, Renovation & Upgrades 15-321	Substantial Completion	7,000,000	7,000,000	7,000,000			6,586,188	413,812	0	198,913	214,899
Campus Parking Expansion (Phase I) - West Campus & Hay Fields 19-037	Substantial Completion	3,500,000	3,500,000	3,500,000			2,874,013	0	0	74,113	551,874 *
Goodwin Hall - Renovation & Band Rehearsal Hall Addition 15-255	Substantial Completion	5,500,000	7,500,000	7,500,000			7,283,848	116,152	100,000	22,771	193,381
Lem Morrison Dr - Recreation Field Expansion 18-028	Substantial Completion	17,000,000	17,000,000	17,000,000			16,517,213	482,787	0	383,354	99,433
AG Heritage Park - ALFA Pavilion, Renovations & Refurbishments 18-313	Substantial Completion	1,100,000	1,100,000	1,100,000			834,096	15,000	250,904	5,808	260,096
Northeast Campus Utility Expansion 18-481	Substantial Completion	5,400,000	5,400,000	5,400,000			4,661,097	675,000	63,903	328,203	410,700
Jordan-Hare Stadium East Suite Renovations - Phase II 18-433	Substantial Completion	9,200,000	9,200,000	9,200,000			6,886,439	1,804,659	508,902	407,471	1,906,090
<b>Total Substantial Completion</b>			298,800,000	293,800,000	0	5,000,000	292,625,922	4,503,847	998,337	1,894,615	4,279,463 *



## Current Capital Projects

## ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>(A) Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>	<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>(B) Actual Spending to Date (across multiple years)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2021</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2022 &amp; Forward</i>	<i>(C) Current Encumbrances Against Project</i>	<i>(A)-(B)-(C) Current Open Balance (Budget less Actuals and Encumbrances)</i>
<b>CONSTRUCTION PHASE</b>											
Miller Poultry Center - Poultry Farm Relocation Project (Phases III-VI) 17-302	Construction	22,000,000	22,000,000	22,000,000			20,104,232	1,805,000	90,768	1,312,395	583,373
Advanced Structural Testing Laboratory 17-255	Construction	22,000,000	22,000,000	10,000,000		12,000,000	16,217,538	5,582,462	200,000	3,798,303	1,984,159
Academic Classroom & Laboratory Complex 15-034	Construction	83,000,000	83,000,000		82,071,760	928,240	19,393,454	34,700,528	28,906,018	41,996,221	21,610,325
Moore Softball Complex - New Player Development Building & Seating Expansion 17-197	Construction	4,000,000	4,000,000	4,000,000			3,209,990	700,000	90,010	449,205	340,805
Auburn Research Park - Infrastructure Expansion 19-016	Construction	11,000,000	11,000,000	10,000,000		1,000,000	5,101,464	5,000,000	898,536	1,481,159	4,417,377
Central Dining Facility 17-049	Construction	26,000,000	26,000,000	26,000,000			7,323,064	18,676,936	0	16,895,306	1,781,630
Tony & Libba Rane Culinary Science Center - New Building 16-370	Construction Contract	95,400,000	110,000,000	67,600,000	42,400,000		16,210,295	48,000,000	45,789,705	75,124,865	18,664,840
Plainsman Park Player Development Improvements 18-200	Construction	4,000,000	4,000,000	4,000,000			2,444,552	1,455,448	100,000	1,234,411	321,037
Leach Science Ctr - Basement Level, Build-Out Of Shell Space For COSAM 17-410	Construction	2,200,000	2,200,000	2,200,000			1,312,286	800,000	87,714	581,052	306,662
<b>Total Construction</b>			284,200,000	145,800,000	124,471,760	13,928,240	91,316,875	116,720,374	76,162,751	142,872,917	50,010,208

## Current Capital Projects

## ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>(A)</i>		<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>(B)</i>		<i>Estimated Spending Assuming Remainder of Budget for FY2022 &amp; Forward</i>	<i>(C)</i>		<i>(A)-(B)-(C)</i>
			<i>Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>			<i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2021</i>		<i>Current Encumbrances Against Project</i>	<i>Current Open Balance (Budget less Actuals and Encumbrances)</i>	
<b>DESIGN PHASE</b>												
Goodwin Hall - New Professional Recording Studio 18-459	Design	1,150,000	1,150,000	1,150,000			223,458	926,542	0	65,775	860,767	
Chilled Water System Expansion - New CW Plant At South Campus 18-444	BIDDING	24,000,000	24,000,000		24,000,000		1,072,982	15,361,102	7,565,916	405,673	22,521,345	
<b>Total Design</b>			25,150,000	1,150,000	24,000,000	0	1,296,440	16,287,644	7,565,916	471,448	23,382,112	

## Current Capital Projects

## ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>(A)</i>		<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>(B)</i>		<i>Estimated Spending Assuming Remainder of Budget for FY2022 &amp; Forward</i>	<i>(C)</i>		<i>(A)-(B)-(C)</i>	
			<i>Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>			<i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2021</i>		<i>Current Encumbrances Against Project</i>	<i>Current Open Balance (Budget less Actuals and Encumbrances)</i>		
<b>PLANNING PHASE</b>													
College of Education Building - New Facility 18-538	Schematic Design	4,011,524	4,011,524		4,011,524		918,361	3,093,163	0	2,979,029	114,134		
Athletics - Site Preparation 19-441	Schematic Design	12,797,753	12,797,753	12,797,753			2,961,915	9,835,838	0	6,566,300	3,269,538		
Wilson Arena - Facilities Management Training Facility Renovations 19-451	Pre-design	2,000,000	2,000,000	2,000,000			74,805	1,925,195	0	87,854	1,837,341		
University Student Housing Phase I 19-442	Schematic Design	2,866,298	2,866,298	2,866,298			92,659	2,773,639	0	370,993	2,402,646		
<b>Total Planning</b>			21,675,575	17,664,051	4,011,524	0	4,047,740	17,627,835	0	10,004,176	7,623,659		

## Current Capital Projects

## ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>(A)</i>		<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>(B)</i>		<i>Estimated Spending Assuming Remainder of Budget for FY2022 &amp; Forward</i>	<i>(C)</i>		<i>(A)-(B)-(C)</i>
			<i>Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>			<i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2021</i>		<i>Current Encumbrances Against Project</i>	<i>Current Open Balance (Budget less Actuals and Encumbrances)</i>	
Other Open Capital Projects	Various Stages		77,337,051	75,313,481	0	2,023,570	43,834,985	13,400,826	20,101,240	13,077,913	20,424,153	
<b>GRAND TOTAL</b>												
			707,162,626	533,727,532	152,483,284	20,951,810	433,121,962	168,540,526	104,828,244	168,321,069	105,719,595	*

\* On the lines with asterisks, the sum of the spending columns does not equal the current approved budget figure. The reason relates to one closed project: (1) "Gavin Engineering Research Laboratory - Comprehensive Renovations" project under budget by \$45,907. The difference is also due to one open project: (1) "Campus Parking Expansion (Phase 1) - West Campus & Hay Fields" project under budget by \$625,987.





FACILITIES MANAGEMENT  
M E M O R A N D U M

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**TO:** JAY GOGUE, President  
**THROUGH:** RONALD BURGESS, Executive Vice President  
**FROM:** DAN KING, Associate Vice President for Facilities  
**SUBJECT:** PROPERTY AND FACILITIES COMMITTEE  
**PROJECT STATUS REPORT**  
**DATE:** OCTOBER 20, 2020

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This memorandum requests the following information be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for November 20, 2020.

**Proposal:**

It is proposed that a brief report regarding the status of Board of Trustees approved capital projects be submitted, *for information only*, to the Board of Trustees through the Property and Facilities Committee.

**Review and Consultation:**

The responsibility of the Board of Trustees extends to the oversight of funding, planning, design, construction, maintenance and operation of University buildings and facilities. Since a project can often take several years to execute, as it progresses through the planning, initiation, design, and construction phases of the project, this report is intended to continually inform the Board of Trustees of the status of previously approved projects.

## CAPITAL PROJECT STATUS

### PROJECT/PHASE

### STATUS

#### Projects in Planning Stage:

#### Projects in Design Stage:

- College of Education Building
- Football Performance Center
- University Student Housing – Phase I
- Ham Wilson Arena Renovations
- Goodwin Hall Recording Studio
- Quad Residence Halls Comprehensive Renovations

#### Initiation Approved

Initiated November 2018  
Initiated September 2019  
Initiated September 2019  
Initiated September 2019  
Initiated February 2020  
Initiated July 2020

#### Projects in Construction Stage:

- Plainsman Park Player Development Improvements
- Moore Softball Player Development Improvements
- Poultry Research Farm Unit Relocation Phases III – VI
- Academic Classroom & Laboratory Complex
- Central Dining Facility
- ARTF Infrastructure Expansion
- Tony and Libba Rane Culinary Science Center
- Campus Utilities System Expansion Improvements – New Chilled Water Plant
- Advanced Structural Engineering Laboratory

Approved April 2018  
Approved April 2018  
Approved September 2018  
Approved February 2019  
Approved February 2019  
Approved September 2019  
Approved February 2020  
Approved September 2020  
  
Approved February 2019

#### Projects Recently Completed:

- Northeast Campus Utility Expansion
- Jordan-Hare Stadium East Suite Renovations – Phase II
- Leach Science Center Basement Build-Out

#### Completion

Completed July 2020  
Completed August 2020  
Completed October 2020

## MAINTENANCE AND REPAIR PROJECT STATUS

#### Project Approval and Authority to Execute the Work:

- Village Residence Hall Refurbishments
- Quad Residence Halls Fire Alarm System Upgrades – Phase I
- AUHCC Guest Room Refurbishments
- Jordan-Hare Stadium Field Lighting Replacement

Approved November 2019  
Approved November 2019  
Approved November 2019  
Completed May 2020

## ACADEMIC AFFAIRS COMMITTEE

### RESOLUTION

#### PROPOSED MASTER OF SCIENCE IN SUPPLY CHAIN MANAGEMENT

WHEREAS, the Harbert College of Business is committed to offering innovative, nationally ranked academic programs that produce highly desired graduates and generate knowledge that drives industry thought and practice; and

WHEREAS, the Department of Supply Chain Management currently oversees the undergraduate degree and graduate certificate offered in the field of Supply Chain Management as well as the Center for Supply Chain Innovation; and

WHEREAS, the undergraduate Supply Chain Management program has been ranked in the top 10 among North American programs over the last five years and the top 20 for more than a decade, yet is the only institution that does not offer a master's degree among ranked peer programs; and

WHEREAS, the Harbert College of Business has proposed the establishment of a new Master of Science in Supply Chain Management (Non-Thesis) to support the department's academic standing and industry visibility by providing an advanced degree in an area of significant and increasing importance; and

WHEREAS, the formation of a new Master of Science in Supply Chain Management will provide opportunities to enhance the department's commitment to the study and advancement of supply chain innovation, resulting in increased student enrollment and industry professionals able to complete coursework offered both on-campus and online; and

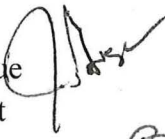
WHEREAS, the proposal to establish a Master of Science in Supply Chain Management has been endorsed by the faculty, the dean of the Harbert College of Business, the provost, and the president.


NOW, THEREFORE, BE IT RESOLVED by Auburn University's Board of Trustees that the proposed creation of a Master of Science in Supply Chain Management within the Harbert College of Business be approved and reported to the Alabama Commission on Higher Education for review and approval.




AUBURN UNIVERSITY

OFFICE OF THE PROVOST

MEMORANDUM TO: Jay Gogue   
President

THROUGH: Ronald Burgess   
Executive Vice President

FROM: Bill Hardgrave   
Provost and Senior Vice President for Academic Affairs

SUBJECT: Agenda Item for the Board of Trustees – Proposed Master of  
Science in Supply Chain Management

DATE: October 15, 2020

I am writing to request that the following item be added to the Board of Trustees' agenda for the **November 20, 2020** meeting.

**Proposal:** The Harbert College of Business is proposing a new Master of Science in Supply - Chain Management in the Department of Supply Chain Management.

**Review and Consultation:** The department currently offers an undergraduate degree in Supply Chain Management and a graduate certificate in Supply Chain Management Innovation and oversees the Center for Supply Chain Innovation, all of which have grown in size and stature in recent years. Auburn's undergraduate supply chain program has ranked in the top 10 among North American programs over the last five years and the top 20 for more than a decade. Among those ranked programs, Auburn is the only institution that does not offer a graduate degree.

The proposed graduate degree will offer students advanced knowledge and skills in strategic processes for managing and controlling the supply chain and will enable them to apply theory and strategy to solve real business problems. Graduates will benefit from advanced coursework, available on-campus and online, that offers students new approaches to creating organizational value through supply chain execution and effective collaboration with co-located companies. The proposed degree also supports Alabama's economic development by supporting its growing manufacturing and international trade industries. Following the increased demand for the department's graduate courses available through the certificate program, the department anticipates an enrollment of more than 20 students annually.

**Recommendation:** It is recommended that the Board approve the proposed Master of Science in Supply Chain Management in the Department of Supply Chain Management. The proposal was reviewed and approved by Auburn University's Graduate Council in fall 2020 and has been approved by the Harbert College of Business and the Provost's Office. If approved by the

Auburn University Board of Trustees, the proposed program will be forwarded to the Alabama Commission on Higher Education (ACHE) for review and approval.





AUBURN  
UNIVERSITY

RAYMOND J. HARBERT  
COLLEGE OF BUSINESS

DEPARTMENT OF SUPPLY CHAIN MANAGEMENT

**TO:** Dr. Bill Hardgrave  
Provost & Senior Vice President for Academic Affairs

**THROUGH:** Dr. George Flowers *George T. Flowers*  
Dean, Graduate School

**THROUGH:** Dr. Annette Ranft *Annette Ranft*  
Dean, Harbert College of Business

**FROM:** Dr. Glenn Richey *Glenn Richey*  
Chair, Department of Supply Chain Management

**DATE:** October 9, 2020

**SUBJECT:** Proposed Master of Science in Supply Chain Management

We request that the following proposal be added to the Board of Trustees' agenda for their November 2020 meeting.

**Program Description:**

The Master of Science in Supply Chain Management (MS-SCM) is a 30-hour degree program (CIP code: 52.0203) that provides a full master's experience (non-thesis) for both on campus and online students hoping to work in the field of Supply Chain Management. The key objectives of the program include developing expertise in leveraging processes for managing and controlling the supply chain, applying theory and strategy to solve real business problems, cultivating new ways to create organizational value through supply chain execution, and governing effective collaboration with co-located companies.

**Justification for Program:**

Auburn's undergraduate supply chain program has ranked in the top 10 among North American programs over the last 5 years and the top 20 for more than a decade. Among those ranked programs, Auburn is the only institution that does not offer a master's degree. By building upon our current strengths, we can further enhance our academic standing and industry visibility by providing an advanced degree in an area of significant and increasing importance to the global marketplace. The MS-SCM will also assist the university and the college in meeting their goals of expanding high-quality graduate offerings.

403 LOWDER HALL

AUBURN, AL 36849-5247

TELEPHONE:

(334) 844-4908

FAX:

(334) 844-4927

### **Need for the Program in the State of Alabama:**

The state of Alabama has seen tremendous growth in manufacturing over the last 15 years, and supply chain management is the backbone of these companies. Additionally, international trade has increased substantially, yet the state universities are not producing talent prepared to fill the resulting supply chain roles. Rather than hire our residents and graduates, these positions are largely being filled by individuals from out of state or out of the country. Producing master's level graduates not only serves the state of Alabama through connecting Auburn to C-suite management positions, it will allow the state to leverage that new talent base when recruiting new businesses.

### **Employment Opportunities:**

Overall, supply chain management is a \$1.6 trillion industry that continues to grow each year.<sup>1</sup> In November 2015, it was reported that more than 11 million people were working in the supply chain field, increasing to 44 million by 2018.<sup>2</sup> And the opportunities are rewarding – the 2016 Peerless Research Group (PRG)/Logistics Management annual salary survey showed supply chain professionals earned an average salary of \$105,575. However, even with these opportunities there is a significant shortage of educated employees within the industry today.<sup>3</sup> Research from the Supply Chain Talent Academic Initiative found that demand for supply chain professionals exceeds supply by a 6 to 1 ratio.<sup>4</sup> We see this ratio first-hand with our undergraduate students – a large majority receive multiple employment offers before graduation. Faculty discussions with supply chain executives confirm that a Master of Science degree program will assist with the acute shortage of qualified supply chain professionals.

### **Student Demand/Enrollment Projections:**

Our program currently offers several graduate courses to serve the college's Master of Business Administration degree and the department's Graduate Certificate program, and demand is growing. The number of students taking our graduate courses has doubled from 32 in 2017 to 66 in 2020 with an average enrollment of 20 students per graduate course. Thirty students have enrolled in our one-year-old Graduate Certificate in Supply Chain Innovation, with 11 graduating this semester and an additional 28 applications for admission next year. We expect many of these students to matriculate into the MS-SCM program. In addition, upon approval we plan to create a dual MBA/MS-SCM program that mirrors other successful dual-degree programs in the Harbert College, and we anticipate strong interest in the opportunity to earn two degrees in an accelerated timeframe. Finally, we have received numerous inquiries regarding the availability of the degree and have a rich pool of recent graduates, industry professionals, current MBA students, and military personnel from which to draw. Based on these and other factors, we expect the MS-SCM program to enroll 20 students per year at steady state.

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<sup>1</sup> Logistics and Transportation Industry in the United States. <https://www.selectusa.gov/logistics-and-transportation-industry-united-states>

<sup>2</sup> Harvard Business Review: The Supply Chain Economy and the Future of Good Jobs in America. <https://hbr.org/2018/03/the-supply-chain-economy-and-the-future-of-good-jobs-in-america>

<sup>3</sup> Forbes: Supply Chain Talent Shortage - What's an Industry to Do? <https://www.forbes.com/sites/oracle/2018/04/17/supply-chain-talent-shortage-whats-an-industry-to-do/#2b81b837791d>

<sup>4</sup> Solving the Talent Crisis - Five Alternatives Every Supply Chain Executive Must Consider: [https://www.dhl.com/content/dam/downloads/g0/logistics/white\\_papers/dhl\\_dgf\\_automotive\\_whitepaper\\_solving\\_the\\_talent\\_crisis\\_2015.pdf](https://www.dhl.com/content/dam/downloads/g0/logistics/white_papers/dhl_dgf_automotive_whitepaper_solving_the_talent_crisis_2015.pdf)

**Resource Requirements:**

Offering this MS-SCM is supported by existing faculty resources. All but two of our proposed MS courses are already being taught for campus and online MS, MBA, and Graduate Certificate programs, so the need for additional resources is minimal. We do not foresee additional faculty being required for the launch of the program.

**Relationship to Other Programs:**

The MS-SCM is very specialized and therefore does not overlap, replace, or require involvement with any other programs on campus or across the state of Alabama.

**Recommendation:**

We recommend that the proposed Master of Science in Supply Chain Management be approved by the Offices of the Provost and the President and forwarded to the Board of Trustees and the Alabama Commission on Higher Education for review and approval.

**Master of Science in Supply Chain Management**  
**Curriculum Model**

<b>Required Courses</b>	<b>Credit Hours</b>
• SCMN 7600/6 Supply Management and Manufacturing	3
• SCMN 7700/6 Demand Management and Fulfillment	3
• SCMN 7800/6 Supply Chain Strategy	3
• SCMN 6500/6 Supply Chain Planning	3
• SCMN 6600/6 Inventory/Warehouse Management	3
• BUSI 7150/6 Operational Excellence through Supply Chain and Quality Management	3
<b>Elective Courses (choose four):</b>	
• BUSI 7120/6 Quantitative Decision Making	3
• BUSI 7130/6 Strategic Analysis and Competitive Environment	3
• ISMN 6370/6 Project Management	3
• ISMN 6390/6 Integrating Business Processes with ERP	3
• SCMN 6960/6 Special Problems/Topics	3
• SCMN 6720/6 Quality and Process Improvement	3

## ACADEMIC AFFAIRS COMMITTEE

### RESOLUTION

#### PROPOSED MASTER OF SCIENCE IN APPLIED BEHAVIOR ANALYSIS

WHEREAS, the Department of Psychological Sciences in the College of Liberal Arts offers coursework in the study of applied behavior analysis leading to the Master of Science in Psychology; and

WHEREAS, the Department of Psychological Sciences has proposed the establishment of a new degree, the Master of Science in Applied Behavior Analysis (Non-Thesis), that emphasizes scientific and evidence-based behavioral principles to improve individual and social conditions; and

WHEREAS, the proposed degree will prepare students for professional careers working with children and adults with psychological disorders, especially Autism and Spectrum Disorders, in a variety of settings, including schools, workplaces, homes, and clinics; and

WHEREAS, the proposed degree will enable students to complete a verified course sequence and practicum hours approved by the Behavior Analyst Certification Board, enabling important professional credentialing; and

WHEREAS, the request to establish a Master of Science in Applied Behavior Analysis in the Department of Psychological Sciences has been endorsed by the dean of the College of Liberal Arts, the Graduate Council, the provost, and the president.


NOW, THEREFORE, BE IT RESOLVED by Auburn University's Board of Trustees that the establishment of a Master of Science in Applied Behavior Analysis in the Department of Psychological Sciences be approved and submitted to the Alabama Commission on Higher Education for review and approval.







AUBURN UNIVERSITY

OFFICE OF THE PROVOST

MEMORANDUM TO: Jay Gogue   
President

THROUGH: Ronald Burgess   
Executive Vice President

FROM: Bill Hardgrave   
Provost and Senior Vice President for Academic Affairs

SUBJECT: Agenda Item for the Board of Trustees – Master of Science  
in Applied Behavior Analysis

DATE: October 15, 2020

I am writing to request that the following item be added to the Board of Trustees' agenda for the **November 20, 2020** meeting.

**Proposal:** The College of Liberal Arts is proposing a new Master of Science in Applied Behavior Analysis (ABA).

**Review and Consultation:** The Department of Psychological Sciences has proposed a new Master of Science in Applied Behavior Analysis (Non-Thesis) that will offer advanced coursework in scientific and evidence-based behavioral principles designed to improve individual and social conditions, particularly among children and adults with psychological disorders. As part of their professional credentialing, students earning a master's degree in ABA must complete a verified course sequence and practicum hours approved by the Behavior Analyst Certification Board. The proposed program will benefit our state, region, and nation by preparing students to become licensed behavior analysts, a field that remains in high demand. Graduates will be qualified to work in various professional settings, including schools, workplaces, homes, and clinics. While the department currently offers concentrated coursework in this area, the current demand for entry to the existing master's program exceeds the unit's capacity. Approval of the proposed degree will enable the department to grow its graduate enrollment and expand its programmatic offerings.

**Recommendation:** It is recommended that the Board approve the proposed Master of Science in Applied Behavior Analysis in the Department of Psychological Sciences. The proposal was reviewed and approved by Auburn University's Curriculum Committee in fall 2020 and has been approved by the College of Liberal Arts and the Provost's Office. If approved by the Auburn University Board of Trustees, the proposed program will be forwarded to the Alabama Commission on Higher Education (ACHE) for review and approval.



DEPARTMENT OF  
PSYCHOLOGICAL SCIENCES

AUBURN UNIVERSITY  
COLLEGE OF LIBERAL ARTS

**TO:** Dr. Bill Hardgrave  
Provost & Senior Vice President for Academic Affairs

**THROUGH:** Dr. George Flowers *George T. Flowers*  
Dean, Graduate School

**THROUGH:** Dr. Joe Aistrup *JA*  
Dean, Liberal Arts

**FROM:** Dr. Ana Franco-Watkins *Ana Franco-Watkins*  
Chair, Psychological Sciences

**DATE:** October 13, 2020

**SUBJECT:** Proposed Master of Science in Applied Behavior Analysis

We request that the following proposal be added to the Board of Trustees' agenda for their November 2020 meeting.

**Program Description:**

The Master of Science in Applied Behavior Analysis (ABA) is a 45-hour degree program (CIP Code: 42.2814) that uses scientific and evidence-based behavioral principles to improve individual and social conditions. ABA is effective for children and adults with psychological disorders, especially Autism and Spectrum Disorders, in a variety of settings, including schools, workplaces, homes, and clinics. Students earning a master's degree in ABA must complete a verified course sequence and practicum hours approved by the Behavior Analyst Certification Board.

**Justification for Program:**

The Department of Psychological Sciences has been offering the Applied Behavior Analysis curriculum as a pathway in the Psychology, MS degree. Graduates of this program have been very successful to date. Creating a new program will allow future graduates to accurately reflect their credential in the high-demand market. There will be no substantive changes to the existing curriculum or its content and purpose.

**Need for the Program in the State of Alabama:**

Our ABA curriculum was the first opportunity for students to seek ABA certification in Alabama. Since that time several schools (i.e., Troy University, Jacksonville University, and University of Alabama at Huntsville) have created ABA master's programs. Auburn's ABA program is beneficial to the state, region, and nation as it prepares students to become licensed behavior analysts which is in high-demand.

**Employment Opportunities:**

The Bureau of Labor and Statistics projects a 22% employment growth for Applied Behavior Analysts between 2018 and 2028. Students who graduated from the curricular offering received job placement offers before graduation in the following settings: schools, government, home-based services, service organizations, and other applied settings.

**Student Demand/Enrollment Projections:**

The demand for the program exceeds enrollment. Typically, we receive over 40 applications for the master's program and enroll 5-6 students based on program funding. Each year, we graduate 5-6 students.

**Resource Requirements:**

Since the request is only for a change in program status, there are no resource implications.

**Relationship to Other Programs:**

This program is not supported by other programs on campus and does not overlap with other master's programs on campus. The new program will replace the existing curricular pathway in the Psychology, MS program.

**Recommendation:**

We recommend that the proposed Master of Science in Applied Behavior Analysis be approved by the Offices of the Provost and the President and forwarded to the Board of Trustees and the Alabama Commission on Higher Education for review and approval.

**Master of Science in Applied Behavior Analysis**  
**Curriculum Model**


Required Courses		Credit Hours
• PSYC 7220	Behavioral Principles	3
• PSYC 7320	Clinical Psychopharmacology	3
• PSYC 7240	Methods for Studying Individual Behavior	3
• PSYC 7260	Ethical and Professional Issues in Behavior Analysis	3
• PSYC 7310	Autism and Intellectual Disabilities	3
• PSYC 7910	Practicum Applied Psychology	12
• PSYC 7980	Applied Behavior Analysis Capstone Project	9
• PSYC 8540	Behaviorism	3
• PSYC 8550	Applied Behavior Analysis	3
• PSYC 8570	Applied Behavior Analysis 2	3
<b>Total Hours</b>		<b>45</b>







AUBURN UNIVERSITY

OFFICE OF THE PROVOST

MEMORANDUM TO: Jay Gogue   
President

THROUGH: Ronald Burgess   
Executive Vice President

FROM: Bill Hardgrave   
Provost and Senior Vice President for Academic Affairs

SUBJECT: Agenda Item for the Board of Trustees – Information Items

DATE: October 15, 2020

This memorandum requests the following items of information be presented to the Board of Trustees Academic Affairs Committee for the **November 20, 2020** meeting.

The following academic items have been approved for implementation by the Provost's Office. While they do not require formal approval by the Board of Trustees, they are presented as items of information. All have received the support of the appropriate college or school, the University Curriculum Committee, the Graduate Council, and the Provost's Office. Following the Board of Trustees meeting, these items will be forwarded to the Alabama Commission on Higher Education (ACHE) for notification where appropriate. A rationale for each item is provided in the accompanying document.

**New Graduate Certificates:**

- Graduate Certificate in Supply Chain Planning, *Harbert College of Business*
- Graduate Certificate in Supply Chain Operations, *Harbert College of Business*

**Program Renamings:**

- Bachelor of Science in Human Development and Family Studies as the *Bachelor of Science in Human Development and Family Science*
- Bachelor of Science in Human Development and Family Studies Option in Early Child Development as the *Bachelor of Science in Human Development and Family Science Option in Early Child Development*
- Bachelor of Science in Human Development and Family Studies Option in Child Life as the *Bachelor of Science in Human Development and Family Science Option in Child Life*
- Master of Science in Human Development and Family Studies as the *Master of Science in Human Development and Family Science*
- PhD in Human Development and Family Studies as the *PhD in Human Development and Family Science*





## Item of Information

### Addition of Graduate Certificates

#### Harbert College of Business

The Department of Supply Chain Management has developed the following two graduate certificates to be offered beginning Fall Semester, 2021.

– ***Supply Chain Planning (12 hours)***

This graduate certificate focuses on the concepts of strategic planning, informed decision-making and supply management trade-offs. The focus is on managerial quantitative tools and analytical skills that can be used to design and plan modern supply chains.

– ***Supply Chain Operations (12 hours)***

This graduate certificate is designed to provide specialized education on the concepts of operational planning, inventory control and process management through technology. Collectively, this graduate certificate provides students a rigorous training in managing supply chain operations and information technology.

#### Rationale

The supply chain field has seen tremendous growth in the country in general and specifically in the state of Alabama. At the same time there is a shortage of qualified supply chain professionals within the industry today. These graduate certificates will provide advanced education and training opportunities to working professionals in this growing industry in Alabama, across the country, and around the globe.



## **Item of Information**

### **Changes in Academic Program Names**

#### **College of Human Sciences**

The Department of Human Development and Family Science in the College of Human Sciences recently changed its name from the Department of Human Development and Family Studies. The Department now proposes the same change (i.e., replacing Studies with Science) to its degree programs. The resulting degree names will be as follows:

- BS – Human Development and Family Science
- Early Child Development Option in BS – Human Development and Family Science
- Child Life Option in BS – Human Development and Family Science
- MS in Human Development and Family Science
- PhD in Human Development and Family Science

ACADEMIC AFFAIRS COMMITTEE

RESOLUTION

CLOSURE OF THE BACHELOR OF SCIENCE IN BUSINESS ADMINISTRATION IN  
INTERNATIONAL BUSINESS

WHEREAS, the AUM Bachelor of Science in Business Administration (BSBA) in International Business has only graduated twenty students since its inception; and

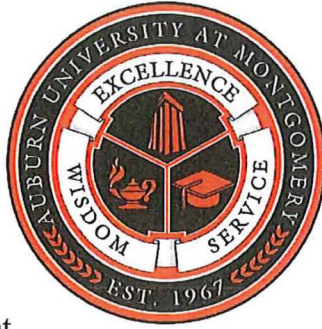
WHEREAS, the AUM BSBA in International Business did not meet post-implementation conditions set forth upon initial program approval; and

WHEREAS, there isn't sufficient demand in the Montgomery area to support a BSBA in International Business at AUM; and

WHEREAS, AUM has developed a teach-out plan to service the remaining ten students in the program; and

WHEREAS, the request to close the BSBA in International Business has been endorsed by the faculty, Dean of the College of Business, Provost, Chancellor, and Auburn University's President;

NOW, THEREFORE, BE IT RESOLVED by Auburn University's Board of Trustees that the closure of the BSBA in International Business be approved and submitted to the Alabama Commission on Higher Education for notification.



TO: Jay Gogue, President  
Auburn University

THROUGH: Ronald Burgess  
Executive Vice President

FROM: Carl A. Stockton, Chancellor  
Auburn University at Montgomery

SUBJECT: Proposed Board Agenda Item  
Closure of the Bachelor of Science in Business Administration in International Business

DATE: October 19, 2020

Please consider including this proposal on the agenda of the November 6, 2020 meeting of the Board of Trustees.

**Proposal:**

Auburn University at Montgomery (AUM) proposes to close the Bachelor of Science in Business Administration in International Business.

**Review and Consultation:**

The faculty, the Dean of the College of Business, the Provost, and I have all reviewed and recommend the closure of the Bachelor of Science in Business Administration in International Business.

**Rationale for Recommendation:**

The Bachelor of Science in Business Administration in International Business was approved and implemented in Fall 2015 but AUM only graduated twenty students since its inception. Since the program currently only has ten active students and ACHE post-implementation conditions were not met, the program should be closed. Note that AUM has a teach-out plan that will ensure the active students are allowed to earn the degree of their choosing.

It is recommended that the proposal be submitted to the Board of Trustees through the Auburn Montgomery Committee and Academic Affairs Committee and placed on the agenda at the meeting scheduled for November 6, 2020. If the Board approves, the program closure will then be sent for notification to the Alabama Commission on Higher Education.

Thank you for your kind attention.

AUBURN UNIVERSITY AT MONTGOMERY | OFFICE OF THE CHANCELLOR  
P.O. Box 244023 | Montgomery, AL 36124-4023 | Telephone: 334-244-3602 | chancellor@aum.edu  
www.aum.edu

AUBURN MONTGOMERY COMMITTEE  
AND  
ACADEMIC AFFAIRS COMMITTEE

EXECUTIVE SUMMARY

AUBURN UNIVERSITY AT MONTGOMERY  
CLOSURE OF THE BACHELOR OF SCIENCE IN BUSINESS ADMINISTRATION  
IN INTERNATIONAL BUSINESS

Auburn University at Montgomery currently has a Bachelor of Science in Business Administration (BSBA) in International Business on its program inventory. The program began in Fall 2015 and has only graduated twenty students since the program's inception. The program failed to meet the post-implementation conditions set forth by the Alabama Commission on Higher Education and should be removed from AUM's program inventory. Students interested in the content that was a part of the BSBA in International Business will still be able to study this content as certain International Business courses will continue to exist under the existing general BSBA in General Business. AUM currently has ten students enrolled in the BSBA in International Business degree program and these students will be able to finish seeking their degree if they so choose since sufficient courses will continue to be taught under the existing General Business program.

The closure of the Bachelor of Science in Business Administration in International Business has been endorsed by the faculty, the Dean of the College Business, the Provost, and the Chancellor.

It is requested that the Board consider a resolution to approve the closure of the Bachelor of Science in Business Administration in International Business at Auburn University at Montgomery.



ACADEMIC AFFAIRS COMMITTEE

RESOLUTION

CLOSURE OF THE BACHELOR OF SCIENCE IN GEOGRAPHIC INFORMATION  
SYSTEMS

WHEREAS, the AUM Bachelor of Science in Geographic Information Systems has only graduated five students since its inception; and

WHEREAS, the AUM Bachelor of Science in Geographic Information Systems did not meet post-implementation conditions set forth upon initial program approval; and

WHEREAS, there isn't sufficient demand in the Montgomery area to support a Bachelor of Science in Geographic Information Systems at AUM; and

WHEREAS, AUM has developed a teach-out plan to service the remaining six students in the program; and

WHEREAS, the request to close the Bachelor of Science in Geographic Information Systems has been endorsed by the faculty, Dean of the College of Sciences, Provost, Chancellor, and Auburn University's President;

NOW, THEREFORE, BE IT RESOLVED by Auburn University's Board of Trustees that the closure of the Bachelor of Science in Geographic Information Systems be approved and submitted to the Alabama Commission on Higher Education for notification.



TO: Jay Gogue, President  
Auburn University

THROUGH: Ronald Burgess  
Executive Vice President

FROM: Carl A. Stockton, Chancellor  
Auburn University at Montgomery

SUBJECT: Proposed Board Agenda Item  
Closure of the Bachelor of Science in Geographical Information Systems

DATE: October 19, 2020

Please consider including this proposal on the agenda of the November 6, 2020 meeting of the Board of Trustees.

**Proposal:**

Auburn University at Montgomery (AUM) proposes to close the Bachelor of Science in Geographical Information Systems.

**Review and Consultation:**

The faculty, the Dean of the College of Sciences, the Provost, and I have all reviewed and recommend the closure of the Bachelor of Science in Geographic Information Systems.

**Rationale for Recommendation:**

The Bachelor of Science in Geographical Information Systems was approved and implemented in Fall 2015 but AUM only graduated five students since its inception. Since the program currently only has six active students and ACHE post-implementation conditions were not met, the program should be closed. AUM will move the Note that AUM has a teach-out plan that will ensure the active students are allowed to earn the degree of their choosing.

It is recommended that the proposal be submitted to the Board of Trustees through the Auburn Montgomery Committee and Academic Affairs Committee and placed on the agenda at the meeting scheduled for November 6, 2020. If the Board approves, the program closure will then be sent for notification to the Alabama Commission on Higher Education.

Thank you for your kind attention.

AUBURN UNIVERSITY AT MONTGOMERY | OFFICE OF THE CHANCELLOR  
P.O. Box 244023 | Montgomery, AL 36124-4023 | Telephone: 334-244-3602 | chancellor@aum.edu  
www.aum.edu

AUBURN MONTGOMERY COMMITTEE  
AND  
ACADEMIC AFFAIRS COMMITTEE

EXECUTIVE SUMMARY

AUBURN UNIVERSITY AT MONTGOMERY  
CLOSURE OF THE BACHELOR OF SCIENCE IN GEOGRAPHIC INFORMATION  
SYSTEMS

Auburn University at Montgomery currently has a Bachelor of Science in Geographic Information Systems (BS in GIS) on its program inventory. The program began in Fall 2015 and has only graduated five students since the program's inception. The program failed to meet the post-implementation conditions set forth by the Alabama Commission on Higher Education and should be removed from AUM's program inventory. Students interested in the content that was a part of the BS in GIS will still be able to study this content in courses being taught in the existing Geographic Information Systems option within the existing Bachelor of Science in Environmental Science degree. AUM currently has six students enrolled in the BS in GIS degree program and these students will be able to finish seeking their degree if they so choose since sufficient courses will continue to be taught under the existing BS in Environmental Science program.

The closure of the Bachelor of Science in Geographic Information Systems has been endorsed by the faculty, the Dean of the College of Sciences, the Provost, and the Chancellor.

It is requested that the Board consider a resolution to approve the closure of the Bachelor of Science in Geographic Information Systems at Auburn University at Montgomery.

ACADEMIC AFFAIRS COMMITTEE

RESOLUTION

CLOSURE OF THE MASTER OF TEACHING WRITING

WHEREAS, the AUM Master of Teaching Writing has only graduated five students since its inception; and

WHEREAS, the AUM Master of Teaching Writing did not meet post-implementation conditions set forth upon initial program approval; and

WHEREAS, there isn't sufficient demand in the Montgomery area to support a Master of Teaching Writing at AUM; and

WHEREAS, AUM has developed a teach-out plan to service the remaining three students in the program; and

WHEREAS, the request to close the Master of Teaching Writing has been endorsed by the faculty, Dean of the College of Liberal Arts and Social Sciences, Provost, Chancellor, and Auburn University's President;

NOW, THEREFORE, BE IT RESOLVED by Auburn University's Board of Trustees that the closure of the Master of Teaching Writing be approved and submitted to the Alabama Commission on Higher Education for notification.



TO: Jay Gogue, President  
Auburn University

THROUGH: Ronald Burgess  
Executive Vice President

FROM: Carl A. Stockton, Chancellor  
Auburn University at Montgomery *CAS*

SUBJECT: Proposed Board Agenda Item  
Closure of the Master of Teaching Writing

DATE: October 19, 2020

Please consider including this proposal on the agenda of the November 2020 meeting of the Board of Trustees.

**Proposal:**

Auburn University at Montgomery (AUM) proposes to close the Master of Teaching Writing.

**Review and Consultation:**

The faculty, the Dean of the College of Liberal Arts and Social Sciences, the Provost, and I have all reviewed and recommend the closure of the Master of Teaching Writing.

**Rationale for Recommendation:**

The Master of Teaching Writing was approved in 2013 and implemented in Fall 2015 but AUM only graduated five students since its inception. Since the program currently only has three active students and ACHE post-implementation conditions were not met, the program should be closed. Note that AUM has a teach-out plan that will ensure the active students are allowed to earn the degree of their choosing.

It is recommended that the proposal be submitted to the Board of Trustees through the Auburn Montgomery Committee and Academic Affairs Committee and placed on the agenda at the meeting scheduled for November 6, 2020. If the Board approves, the program closure will then be sent for notification to the Alabama Commission on Higher Education.

Thank you for your kind attention.



AUBURN MONTGOMERY COMMITTEE  
AND  
ACADEMIC AFFAIRS COMMITTEE

EXECUTIVE SUMMARY

AUBURN UNIVERSITY AT MONTGOMERY  
CLOSURE OF THE MASTER OF TEACHING WRITING

Auburn University at Montgomery currently has a Master of Teaching Writing (MTW) on its program inventory. The program began in Fall 2015 and has only graduated five students since the program's inception. The program failed to meet the post-implementation conditions set forth by the Alabama Commission on Higher Education and should be removed from AUM's program inventory. Students interested in the content that was a part of the MTW will still be able to study this content as certain MTW courses will be moved under the existing Master of Liberal Arts (MLA) degree. AUM currently has three students enrolled in the MTW degree program and these students will be able to finish seeking their degree if they so choose since sufficient courses will continue to be taught under the existing MLA program.

The closure of the Master of Teaching Writing has been endorsed by the faculty, the Dean of the College of Liberal Arts and Social Sciences, the Provost, and the Chancellor.

It is requested that the Board consider a resolution to approve the closure of the Master of Teaching Writing at Auburn University at Montgomery.

ACADEMIC AFFAIRS COMMITTEE

RESOLUTION

PROPOSED MASTER OF SCIENCE IN SPEECH-LANGUAGE PATHOLOGY PROGRAM

WHEREAS, the AUM College of Nursing and Health Sciences (CONHS) seeks to provide students interested in advancing education and careers with a Master of Science in Speech-Language Pathology (MSSLP) Graduate Program; and

WHEREAS, such students desire to further develop educationally and professionally in the field of Speech-Language Pathology; and

WHEREAS, the MSSLP degree will provide the opportunity for students to obtain licensure and certification in the practice of speech-language pathology to meet the needs of the state and the nation; and

WHEREAS, the MSSLP degree is the entry level education required for speech-language pathology clinicians to practice; and

WHEREAS, the addition of an MSSLP degree program at AUM will allow undergraduate students with the opportunity to remain at their school of choice to advance their careers; and

WHEREAS, the MSSLP degree program students will have access to expert faculty who teach in the program and engage in faculty practice at AUM; and

WHEREAS, the request to create the Master of Science in Speech-Language Pathology degree has been endorsed by the AUM College of Nursing and Health Sciences, AUM Graduate Council, the Dean of AUM's College of Nursing and Health Sciences, Provost, and Chancellor;

NOW, THEREFORE, BE IT RESOLVED by Auburn University's Board of Trustees that the proposed Master of Science in Speech-Language Pathology Graduate Program be approved and submitted to the Alabama Commission on Higher Education for review and approval.



To: Dr. Jay Gogue  
President

Through: Ronald Burgess  
Executive Vice President

From: Dr. Carl A. Stockton  
Chancellor

Subject: Proposed Board Agenda Item  
Addition of the College of Nursing and Health Sciences Master of Science in  
Speech-Language Pathology Program

Date: October 19, 2020

Please consider including this proposal on the agenda of the November 6, 2020 meeting of the Board of Trustees.

**Proposal:**

We request approval from the Board for the addition of a Master of Science in Speech-Language Pathology degree program in the College of Nursing and Health Sciences. This program will be administered by the College of Nursing and Health Sciences with oversight by the Dean and the AUM Graduate Faculty Council.

**Review and Consultation:**

The proposal has been reviewed by the faculty in the College of Nursing and Health Sciences, the Dean of the College of Nursing and Health Sciences, the University Graduate Council, the Provost, and me.

**Rationale for Recommendation:**

The proposed degree program is the entry level education for licensure and certification in the practice of speech-language pathology; a Master of Science in Speech-Language Pathology. The need for services both locally and nationally is great for practitioners with this credential. The education students receive at AUM is exceptional at the undergraduate level, however, graduates are ineligible for the numerous employment opportunities that are available because they do not possess the appropriate graduate degree for the discipline. The students enrolled in the AUM Master of Science in Speech-Language Pathology program receive undergraduate training and are eligible to apply for certification as speech-language pathology assistants, with many of them working in the school systems. Those students who work in school systems, do so under contract to earn their graduate degrees within a designated period of time.

AUBURN UNIVERSITY AT MONTGOMERY | OFFICE OF THE CHANCELLOR

P.O. Box 244023 | Montgomery, AL 36124-4023 | Telephone: 334-244-3602 | [chancellor@aum.edu](mailto:chancellor@aum.edu)

[www.aum.edu](http://www.aum.edu)

Many school systems are struggling to meet the legal requirements for intervention for their enrolled students. The need for services related to communication disorders in the school system alone in the state of Alabama is great. As of October 2018, Child Count Data from the State of Alabama Department of Education indicates that over 33,000 children have documented disabilities and are eligible for speech and language services.

The Alabama Department of Labor, Labor Market Information Division High Demand Occupation list for 2014 Alabama, includes certified and licensed speech-language pathologists and projected an annual growth of 2.54%. The average number of annual job openings was listed as 85 with an average salary of \$71,015.00. The projected increase in job openings for 2014-2024 is expected to be 28.57%. As of May 2018, there were 146,900 speech-language pathologists certified and licensed to practice in the United States. According to the American Speech-Language Hearing Association (ASHA) (2018), 51.8% practitioners maintain their practice in school systems and 39.2% work in health care facilities. ASHA reported state-specific data for Alabama at 2075 licensed speech-language pathologists, with 42% working in education facilities and 52% working in health care facilities

There are currently five graduate programs in public universities in the state of Alabama. All but one of these programs require full time enrollment and all are residential; AUM proposes to offer its proposed curriculum through distance education entirely. Many seeking to obtain education, licensure, and accreditation in speech-language pathology have need to maintain employment during the educational process. With limited educational delivery models in Alabama, students are seeking access to alternative educational delivery models. In an effort to meet the demand for licensed and certified speech-language pathologists, the College of Nursing and Health Sciences (CONHS) would like to propose a Master of Science in Speech-Language Pathology program to serve students in the greater Montgomery area wishing to pursue licensure in speech-language pathology.

The proposed curriculum has been designed to meet the requirements for accreditation by the Council on Academic and Accreditation in Audiology and Speech-Language Pathology. AUM has a natural undergraduate feeder program—the existing Communication Disorders undergraduate program.

It is recommended that the proposal be submitted to the Board of Trustees through the Auburn Montgomery Committee and Academic Affairs Committee and placed on the agenda at the meeting scheduled for November 2020. If the Board approves, the program will then be sent for review and approval to the Alabama Commission on Higher Education.

Thank you for your kind attention.

AUBURN MONTGOMERY COMMITTEE  
AND  
ACADEMIC AFFAIRS COMMITTEE

EXECUTIVE SUMMARY  
MASTER OF SCIENCE IN SPEECH-LANGUAGE PATHOLOGY PROGRAM  
AT AUBURN UNIVERSITY AT MONTGOMERY

This proposal is submitted in consideration of the development of the University and AUM College of Nursing and Health Sciences goals to enhance academic quality and program development, which has the potential to increase enrollment and revenue and expand options for students interested in career opportunities in healthcare. The proposed Master of Science in Speech-Language Pathology program is the entry level education required for licensure and certification in the practice of speech-language pathology.

The proposed curriculum has been designed to meet the requirements for accreditation by the Council on Academic and Accreditation in Audiology and Speech-Language Pathology. The purpose of the proposal is to establish a Master of Science in Speech-Language Pathology degree program at AUM.

The proposed degree program is the entry level education for licensure and certification in the practice of speech-language pathology; a Master of Science in Speech-Language Pathology. The need for services both locally and nationally is great for practitioners with this credential. The education students receive at AUM is exceptional at the undergraduate level, however, graduates are ineligible for the numerous employment opportunities that are available because they do not possess the appropriate graduate degree for the discipline. The students enrolled in the AUM undergraduate Communication Disorders Program receive training and are eligible to apply for certification as speech-language pathology assistants, with many of them working in the school systems. Those students who work in school systems, do so under contract to earn their graduate degrees within a designated period of time.

Many school systems are struggling to meet the legal requirements for intervention for their enrolled students. The need for services related to communication disorders in the school system alone in the state of Alabama is great. As of October 2018, Child Count Data from the State of Alabama Department of Education indicates that over 33,000 children have documented disabilities and are eligible for speech and language services.

The Alabama Department of Labor, Labor Market Information Division High Demand Occupation list for 2014 Alabama, includes certified and licensed speech-language pathologists and projected an annual growth of 2.54%. The average number of annual job openings was listed as 85 with an average salary of \$71,015.00. The projected increase in job openings for 2014-2024 is expected to be 28.57%. As of May 2018, there were 146,900 speech-language pathologists certified and licensed to practice in the United States. According to the American Speech-Language Hearing Association (ASHA) (2018), 51.8% practitioners maintain their practice in school systems and 39.2% work in health care facilities. ASHA reported state-specific data for Alabama at 2075 licensed speech language pathologists, with 42% working in education facilities and 52% working in health care facilities



There are currently five graduate programs in public universities in the state of Alabama. All but one of these programs require full time enrollment and all are residential. Many seeking to obtain education, licensure, and accreditation in speech-language pathology have need to maintain employment during the educational process. With limited educational delivery models in Alabama, students are seeking access to alternative educational delivery models. In an effort to meet the demand for licensed and certified speech-language pathologists, the College of Nursing and Health Sciences (CONHS) would like to propose a Master of Science in Speech-Language Pathology program to serve students in the greater Montgomery area wishing to pursue licensure in speech-language pathology.

The proposed curriculum has been designed to meet the requirements for accreditation by the Council on Academic and Accreditation in Audiology and Speech-Language Pathology. AUM has a natural undergraduate feeder program—the existing Communication Disorders undergraduate program. One additional faculty line will be needed for this graduate program.

It is requested that the Board of Trustees consider a resolution to approve the proposed Master of Science in Speech-Language Pathology.

TO: Dr. Mrinal Varma, Provost  
FROM: Dr. Jean Leuner, Dean: CONHS  
DATE: July 2020  
RE: Proposed Master of Science in Speech-Language Pathology Program

We request adding the following proposal to the Board of Trustees agenda for the November 2020 meeting.

**Program Purpose and Description:**

The purpose of this proposal is to establish a Master of Science in Speech-Language Pathology (MSSLP) Degree Program at Auburn University at Montgomery to better serve the needs of our students and the community. This program directly relates to the University's mission and goals. Specifically, it relates to AUM's Strategic Plan 2019-2024 and its' first goal, "Make Auburn University at Montgomery (AUM) the institution of choice." and sub goals 7 and 8 of the first goal, "Develop academic programs to serve current and emerging community needs" and "Increase and enhance online program and course offerings."

**Justification for Request:**

The proposed degree program is the entry level education for licensure and certification in the practice of speech-language pathology; a Master of Science in Speech-Language Pathology. The need for services both locally and nationally is great for practitioners with this credential. Many school systems are struggling to meet the legal requirements for intervention for their enrolled students. The students enrolled in the AUM undergraduate Communication Disorders Program receive training and obtain certification as speech-language pathology assistants, working in school systems under contract to earn their graduate degrees within a designated period of time. The education students receive at AUM is exceptional at the undergraduate level, however, graduates are unable to secure the positions that are available because they do not possess the appropriate graduate degree for the discipline.

**State Need:**

The need for services related to communication disorders in the school system alone in the state of Alabama is great. As of October 2018, Child Count Data from the State of Alabama Department of Education indicates that over 33,000 children have documented disabilities and are eligible for speech and language services. Many Alabama school systems are struggling to meet the legal requirements for intervention for their enrolled students. College graduates with undergraduate training in Speech-Language Pathology obtain certification as speech-language pathology assistants. These students often work in the school system for a specified period of time until they have achieved a graduate degree. Thus, employment options are limited for Speech-Language Pathology graduates. There are currently five graduate programs in public universities in the state of Alabama. All but one of these programs require full time enrollment and all are residential. Many seeking to obtain education, licensure, and accreditation in speech-language pathology have need to maintain employment during the educational process. With limited educational delivery models in Alabama, students are seeking access to alternative educational delivery models.

**Employment Opportunities:**

The Alabama Department of Labor, Labor Market Information Division High Demand Occupation list for 2014 Alabama, includes certified and licensed speech-language pathologists and projected an annual growth of 2.54%. The average number of annual job openings was listed as 85 with an average salary of \$71,015.00. The projected increase in job openings for 2014-2024 is expected to be 28.57%. As of May 2018, there were 146,900 speech-language pathologists certified and licensed to practice in the United States. According to the American Speech-Language Hearing Association (ASHA) (2018), 51.8% practitioners maintain their practice in school systems and 39.2% work in health care facilities. ASHA reported state-specific data for Alabama at 2075 licensed speech-language pathologists, with 42% working in education facilities and 52% working in health care facilities.

**Student Demand-Enrollment Projection:**

In order to assess our current student interest in a Master of Science in Speech-Language Pathology degree, a student interest survey of current and former AUM Communication Disorders students and graduates from AUM who earned a communications degree with the Speech Pathology and Audiology concentration was conducted in fall 2019. This survey was conducted online via Survey Monkey. The survey was received by 115 students with 57 responding (49.6%). Results from this survey indicated that approximately 78.57% plan to pursue a graduate degree in speech-language pathology. Of these respondents, 64.28% indicated their preference for an online delivery model. Of AUM alumni enrolled in or having completed a similar program in speech-language pathology, 98.21% indicated they would have considered attending graduate study at AUM, had a program been available at the time they applied/enrolled. Of note is the fact that all students who graduated from the AUM Communication Disorders Program in the 2019 class were accepted into a graduate program at the time of their graduation from AUM. Most knew of the plans to request a graduate program and they indicated a desire to remain at AUM.

**Resource Requirement:**

The online nature of the proposed program will require a license to purchase simulation software and a database for accreditation management, CALYPSO. One additional full-time faculty member will be required to support the teaching load of the curriculum.

Thank you for your consideration of this request.

## EXECUTIVE COMMITTEE

### RESOLUTION

#### ADOPTION OF THE POLICY REGARDING NAME REMOVAL FOR UNIVERSITY OWNED OR CONTROLLED BUILDINGS AND/OR STRUCTURES LOCATED ON AUBURN UNIVERSITY PROPERTY

Whereas, the Board of Trustees of Auburn University recognizes that names of University buildings and other structures are a reflection of Auburn's enduring traditions and values; and

Whereas, the Board of Trustees of Auburn University recognizes that decisions regarding the naming of University buildings and other structures advances contextual learning of the University's distinct culture; and

Whereas, in conducting any such evaluation, the Board will endeavor to ensure that the University's physical environment supports the University's values, as reflected in the Auburn Creed; and with Auburn's mission to improve the lives of the people of Alabama, the nation, and the world through forward-thinking education, life-enhancing research, extension, scholarship, and selfless service; and

Whereas, the Board of Trustees in September 2020 named the Auburn Student Center in honor of Harold Melton, chief justice of the Georgia Supreme Court and the first person of color elected as president of the Auburn Student Government Association, demonstrating the role of the naming of University buildings in enhancing an inclusive environment where all members of the Auburn family can reach their fullest potential; and

Whereas, in order to accomplish these important educational and historical responsibilities, the Board has appointed a Task Force charged with the responsibility to review the names of existing University buildings and structures.

Now, therefore, the Board of Trustees of Auburn University hereby resolves as follows:

1. The Board hereby adopts the attached Policy Regarding Name Removal and Context of University Owned or Controlled Buildings and/or Structures Located on Auburn University Property. This policy will apply to consideration of removing the name of any buildings that are named subsequent to the adoption of the Policy.
2. The Board hereby requests that the Task Force utilize the Policy to complete an historic and contextual evaluation of named and existing campus buildings and structures and to present any recommendations for name removals to the Full Board as thoroughly and expeditiously as possible. Thereafter, the Task Force shall continue to explore other ways to improve equity and inclusion on Auburn's campus.

## **D-12. POLICY ON NAME REMOVAL AND CONTEXT OF UNIVERSITY-OWNED OR CONTROLLED BUILDINGS AND/OR STRUCTURES LOCATED ON AUBURN UNIVERSITY PROPERTY**

The Board of Trustees of Auburn University recognizes that names of University buildings and other structures are a reflection of Auburn's enduring traditions and values and advance contextual learning of the University's distinct culture.

When conducting an evaluation on potential removal of a name or contextualization of a building or structure, the Board will endeavor to ensure the University's physical environment supports the University's values as reflected in the Auburn Creed and is consistent with Auburn's mission to improve the lives of the people of Alabama, the nation, and the world through forward-thinking education, life-enhancing research, extension, scholarship, and selfless service.

The Board and/or any working group appointed by the Board to evaluate the potential removal of a name of a building and/or structure shall take a disciplined, consistent and comprehensive approach to the evaluation, including thorough consideration to the following:

- 1) The holistic legacy of the namesake under consideration and whether it is consistent with or contradicts the University's mission and the Auburn Creed. Name removal should be an exceptional event with the presumption against such removal when the naming is for someone who made significant, lasting and/or unique contributions.



- 2) The University's obligations, as an academic institution of higher education, to recognize and contextualize history. In applying this factor, the Board should consider whether preservation of an accurate portrayal of history is best served by removing a name or by placing the existing name in historical context to further the important mission of educating students and the public.
- 3) The role that the building or memorial plays in forming community at the University. As the Board evaluates the way the institution utilizes the named structure (e.g. as a residence hall, an academic building, an athletics facility, etc.), it should consider the impact of history and context on the campus environment and promote challenging conversation, which is a healthy component of the academic process.
- 4) The length of time since the building and/or structure under consideration was named.

The Board appointed a special Task Force to conduct a thorough evaluation of all University buildings or structures named prior to adoption of this Policy ("Currently Named Buildings or Structures"). The Task Force has been asked to evaluate all Currently Named Buildings or Structures utilizing the four criteria above. The Task Force will present recommendations for removal of a name and/or contextualization of Currently Named Buildings or Structures, if any, to the Board for consideration. The recommendation of the Task Force with the approval of the full Board of Trustees will be final and complete regarding all existing buildings unless the Board becomes aware of significant negative facts directly related to the namesake that may occur after the passage of this Policy.

This Policy shall also apply to name removal considerations for buildings named after the effective date of this Policy. When evaluating buildings or structures for consideration hereunder, the Board will consider facts that were not known at the time of the original naming or that occurred subsequent to the original naming of such building or structure. The purpose of this disciplined approach is to apply holistic criteria consistent with Auburn's objective to make an informed decision on any name removal.



AUBURN UNIVERSITY

OFFICE OF THE SECRETARY  
TO THE BOARD OF TRUSTEES

TO: WAYNE SMITH, *President Pro Tempore*

THROUGH: CHARLES MCCRARY, Executive Committee Chair

FROM: JAMES PRATT AND ELIZABETH HUNTLEY, Co-Chairs of the Trustee Task Force

SUBJECT: Executive Committee

POLICY ON BUILDING NAME REMOVAL AND CONTEXTUALIZATION

DATE: November 18, 2020

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This memorandum requests the following proposal be presented to the Board of Trustees through the Executive Committee and included in the agenda at the meeting scheduled for November 20, 2020.

**Proposal:**

A Task Force of Auburn Trustees was appointed this past Summer to evaluate the history and context of named buildings and structures on Auburn property and identified the need for a Board policy to guide both present and future discussions. The Task Force operated with the goal of ensuring that the University's physical environment supports the University's values as reflected in the Auburn Creed and is consistent with Auburn's mission to improve the lives of the people of Alabama, the nation, and the world through forward-thinking education, life-enhancing research and scholarship, and selfless service.

After reviewing policies and principles considered by major institutions throughout the country, the Task Force determined that Auburn's policy should include (1) consideration of the holistic legacy of the namesake under review and whether it is consistent with the University's mission and the Auburn Creed; (2) the University's obligations to recognize and contextualize history; and (3) the important role that an individual building or structure plays in forming a sense of connectedness among the Auburn community.

**Review and Consultation:**

The Task Force has been busy since its creation this Summer, looking at what sorts of things it can do, immediately and long term to have the greatest impact to help Auburn's diverse students have the best Auburn experience possible. The Board realizes that the best way to attract and recruit more diverse students is to act decisively now to improve the situation of the minority students who are here now. For that reason, the Task Force wanted to focus first on the most positive things that it can accomplish.

Among the actions taken, the Board endorsed a student-led initiative to create the NPHC Legacy Plaza, a space on campus where all Greek and Student Organizations will celebrate the rich legacy of traditionally Black fraternities and sororities at Auburn; named the Student Center after Chief Justice Harold Melton of the Georgia Supreme Court, Auburn's first African American SGA President; and resolved to improve the university marker on campus celebrating the University's Racial Integration as well as Harold Franklin's contribution to that effort.

**Rationale for Recommendation**

The Task Force believes that in performing its work, it should consider creating a policy that the Board can utilize immediately, with regard to existing structures, and in the future as to all structures to be named, to apply a consistent standard and to uniformly evaluate the names of buildings, structures, and roads. To that end, please find the attached policy which the Task Force recommends for approval by the Executive Committee and the Board of Trustees at its regular meeting in November.

## EXECUTIVE COMMITTEE

### RESOLUTION

#### REMOVAL OF GRAVES NAME

WHEREAS, the Board of Trustees of Auburn University recognizes that names of University buildings and other structures are a reflection of Auburn's enduring traditions and values and advance contextual learning of the University's distinct culture; and

WHEREAS, President Pro Tempore Wayne Smith earlier this year appointed a Task Force of Auburn Trustees to evaluate the history and context of named buildings and structures on Auburn property to ensure that Auburn's campus and facilities reflect and support the University's values, enhance the student experience and create an environment where all members of the Auburn Family can reach their hopes and dreams; and

WHEREAS, as part of its initial evaluation of Auburn facilities, the Task Force considered Graves Amphitheater and Graves Drive, each named for former Governor Bibb Graves; and

WHEREAS, after considering the totality of Gov. Graves' legacy, including his leadership role with the Ku Klux Klan, the Task Force concludes that continuing to honor his name on campus structures is inconsistent with the University's mission and the Auburn Creed, and would chill, rather than encourage, broad use of facilities that are intended to be enjoyed as sites for engagement by the campus community.

NOW THEREFORE, the Board of Trustees of Auburn University hereby removes the name of Governor Bibb Graves from the amphitheater and the drive that currently bear his name.





AUBURN UNIVERSITY

OFFICE OF THE SECRETARY  
TO THE BOARD OF TRUSTEES

TO: WAYNE SMITH, *President Pro Tempore*

THROUGH: CHARLES MCCRARY, Executive Committee Chair

FROM: JAMES PRATT AND ELIZABETH HUNTLEY, Co-Chairs of the Trustee Task Force

SUBJECT: Executive Committee  
Removal of Names – Graves Amphitheater and Graves Drive

DATE: November 18, 2020

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This memorandum requests the following proposal be presented to the Board of Trustees through the Executive Committee and included in the agenda at the meeting scheduled for November 20, 2020.

President Pro Tempore Wayne Smith earlier this year appointed a Task Force of Auburn Trustees to evaluate the history and context of named buildings and structures on Auburn property. Its purpose is to ensure that Auburn's campus and facilities reflect and support the University's values as part of a larger effort to enhance the student experience in an environment where all members of the Auburn Family can reach their hopes and dreams.

As part of its initial evaluation of Auburn facilities, the Task Force considered Graves Amphitheater and Graves Drive, each named for former Governor Bibb Graves. The Task Force recognizes that removing the name on a structure or building should be an exceptional event with the presumption that naming decisions made by a past Board of Trustees were well-considered and deliberate. While considering that high bar, the Task Force recommends removal of Gov. Graves' name from the amphitheater and drive.

After considering the totality of Gov. Graves' legacy, including his leadership role with the Ku Klux Klan, the Task Force concludes that continuing to honor his name on campus structures is inconsistent with the University's mission and the Auburn Creed. Specifically, the Task Force agreed that retaining Gov. Graves' name on the amphitheater and drive would chill, rather than encourage, broad use of facilities that are intended to be enjoyed as sites for engagement by the campus community.