



# AUBURN UNIVERSITY

Office of the President

## MEMORANDUM

**TO:** The Board of Trustees

**FROM:** Dr. Christopher B. Roberts, President 

**SUBJECT:** August 25, 2023 Board of Trustees Meeting

Enclosed, please find the materials for the August 25, 2023 Board of Trustees Meeting. The schedule of events for Thursday and Friday is listed below.

*Please note that all events will be held at The Hotel at Auburn University & Dixon Conference Center located at 241 South College Street, Auburn, Alabama 36830.*

### **Thursday, August 24, 2023**

1:30 p.m.	Workshop	Legacy Ballroom
-----------	----------	-----------------

### **Friday, August 25, 2023**

8:30 a.m.	Call to Order and Opening Remarks	Legacy Ballroom
8:35 a.m.	Committee Meetings	Legacy Ballroom
10:10 a.m.	Regular Meeting of the Board of Trustees	Legacy Ballroom
10:15 a.m.	Proposed Executive Session	Azalea Room
11:15 a.m.	Reconvened Meeting of the Board of Trustees	Legacy Ballroom
11:30 a.m.	Recess Meeting	Legacy Ballroom
Upon Conclusion of the Meeting	Luncheon	Grand Ballroom II

CBR/ntm

Enclosures

cc: Mr. Jon G. Waggoner, Secretary to the Board of Trustees (w/encl.)  
President's Cabinet (w/encl.)

**SCHEDULE AND AGENDA  
AUGUST 25, 2023 BOARD MEETING  
AUBURN UNIVERSITY BOARD OF TRUSTEES**

- I. Call to Order and Opening Remarks | 8:30 a.m.
  
- II. Committee Meetings | 8:35 a.m.
  - A. Property and Facilities Committee | Chairperson DeMaioribus | 8:35 a.m.
    - 1. Parkerson Mill Greenway – Phase III, Budget Increase (Dan King)
    - 2. STEM+Ag Sciences Complex, Budget Increase (Dan King/Vini Nathan)
    - 3. Quad Residence Halls Renovation – Phase II: Teague & Little Halls, Final Approval (Dan King/Bobby Woodard)
    - 4. Village Residence Halls Repair and Refurbishment – Phase III: Talon Residence Hall, Authority to Execute (Dan King/Bobby Woodard)
    - 5. Vehicle Research & Innovation Laboratory, Architect Selection (Dan King/Mario Eden)
    - 6. Foy Hall Renovation – New Campus Dining Catering Kitchen, Project Initiation and Architect Selection (Dan King/Bobby Woodard)
    - 7. University Events Center Addition, Project Initiation and Architect Selection (Dan King/Jon Thompson)
    - 8. Authorization to Lease Property at Auburn University Research and Innovation Campus (Dan King/Mark Stirling)
    - 9. Status Updates – *For Information Only* (Dan King)
      - a. Current Status of New Construction/Renovation/Infrastructure Projects with Budgets of \$1,000,000 and Greater
      - b. Project Status Report
  
  - B. Academic Affairs Committee | Chairperson Huntley | 9:15 a.m.
    - 1. Proposed Master of Science in Artificial Intelligence at AUM (Carl Stockton)
    - 2. Agenda Item for the Board of Trustees – *For Information Only* (Vini Nathan)

C. Finance Committee | Chairperson W. Smith | 9:20 a.m.

1. Authority to Manage the Cash Pool and Endowment Investments (Kelli Shomaker)
2. Approval of FY 24 Auburn University Budget (Kelli Shomaker)
3. Proposed Tuition and Fees for Auburn University and AUM – Fall 2024 (Kelli Shomaker)
4. Proposed Housing Rates for Auburn University – 2024-2025 Academic Year (Kelli Shomaker)
5. Dining Rates for Auburn University and AUM – Fall 2024 – *For Information Only* (Kelli Shomaker)

D. Executive Committee | Chairperson Dumas | 10:00 a.m.

1. Posthumous Awarding of the Doctor of Philosophy in Chemistry to Niharika Dalpati (Vini Nathan)
2. Proposed Awards and Namings (Bob Dumas)

E. Trustee Reports | 10:05 a.m.

III. Regular Meeting of the Board of Trustees | 10:10 a.m.

IV. Proposed Executive Session | 10:15 a.m.

V. Reconvened Meeting of the Board of Trustees | 11:15 a.m.

1. Approval of the Minutes of the June 9, 2023 Board Meeting
2. AUM Chancellor's Report
3. President's Report
4. Action Items and Committee Meeting Reports

A. Property and Facilities Committee

1. Parkerson Mill Greenway – Phase III, Budget Increase
2. STEM+Ag Sciences Complex, Budget Increase
3. Quad Residence Halls Renovation – Phase II: Teague & Little Halls, Final Approval

4. Village Residence Halls Repair and Refurbishment – Phase III: Talon Residence Hall, Authority to Execute
5. Vehicle Research & Innovation Laboratory, Architect Selection
6. Foy Hall Renovation – New Campus Dining Catering Kitchen, Project Initiation and Architect Selection
7. University Events Center Addition, Project Initiation and Architect Selection
8. Authorization to Lease Property at Auburn University Research and Innovation Campus

B. Academic Affairs Committee

1. Proposed Master of Science in Artificial Intelligence at AUM

C. Finance Committee

1. Authority to Manage the Cash Pool and Endowment Investments
2. Approval of FY 24 Auburn University Budget
3. Proposed Tuition and Fees for Auburn University and AUM – Fall 2024
4. Proposed Housing Rates for Auburn University – 2024-2025 Academic Year

D. Executive Committee

1. Posthumous Awarding of the Doctor of Philosophy in Chemistry to Niharika Dalpati
2. Proposed Awards and Namings

VI. Recess Meeting | 11:30 a.m.

**EXECUTIVE SUMMARY  
AUGUST 25, 2023 BOARD MEETING  
AUBURN UNIVERSITY BOARD OF TRUSTEES**

**A. Property and Facilities Committee**

**1. Parkerson Mill Greenway – Phase III, Budget Increase**

Project Summary: At its meeting on November 11, 2022, the Board of Trustees adopted a resolution that granted final approval of the Parkerson Mill Greenway – Phase III project and authorized the establishment of a \$1.5 million budget. The project was bid on June 1, 2023, with two bids, both bids being above the project budget, with the low bid establishing a total project cost of \$2.1 million.

Since that time, the University requested, and was awarded, an additional \$578,783 in grant funding from the Alabama Department of Transportation to fully support the increased project cost.

Requested Action: It is requested that the Board of Trustees adopt a resolution to establish a revised budget of \$2.1 million project, to be financed by a combination of grant funding from the Alabama Department of Transportation, Facilities Management funds, and University Repair and Renovation funds.

Previous Approvals: At its previous meeting on April 22, 2022, the Board of Trustees adopted a resolution that approved the initiation of the Parkerson Mill Greenway – Phase III project, and at its meeting on June 17, 2022, the Board of Trustees approved the project engineer, and at its meeting on November 11, 2022, the Board of Trustees adopted a resolution to approve the total project budget of \$1.5 million.

**2. STEM+Ag Sciences Complex, Budget Increase**

Project Summary: At its meeting on February 1, 2023, the Board of Trustees adopted a resolution that granted final approval for the STEM + Ag Sciences Complex project and authorized the establishment of a \$200 million budget. The project was bid on June 29, 2023, with two (2) bids received, both bids being above the project budget, with the low bid establishing a total project cost of \$224.0 million.

Since that time, the administration has reviewed the bid pricing and options to reduce the cost of the project including value engineering proposals, alternative schemes to “shell out” space throughout the building, and the deletion of a portion of Building B from the project. After reviewing this information with the university leadership, it was concluded that the savings achieved were not worth the disproportional reduction in usable building space and academic capability. Based on this review, President Roberts determined that it is in the best interest of Auburn University to construct the STEM and Agricultural (STEM + Ag) Sciences Complex with the full project program at the revised cost of \$224.0 million.

Requested Action: It is requested that the Board of Trustees adopt a resolution to establish a revised budget of \$224.0 million for the STEM and Agricultural Sciences Complex project, to be financed by a combination of Public School and College Authority (PSCA) funds, college reserves and gifts, and university bond funding.

Previous Approvals: At its previous meeting on September 4, 2020, the Board of Trustees adopted a resolution that approved the initiation of the STEM and Agricultural (STEM + Ag) Sciences Complex project, and at its meeting on November 20, 2020, the board of Trustees approved the selection of the project architectural team. At its meeting on February 1, 2023, the Board of Trustees adopted a resolution for final approval and the total project budget of \$200 million.

### **3. Quad Residence Halls Renovation – Phase II: Teague & Little Halls, Final Approval**

Project Summary: The Senior Vice President for Student Affairs proposed a project to renovate the Quad Residence halls. The Quad Residence Halls complex consists of ten residence halls. The proposed project would renovate the residence halls in five phases, each consisting of two buildings, until all ten residence halls are updated. The University is proposing to start the next project in this renovation plan: The Quad Residence Halls Renovation – Phase II: Teague and Little Halls (Phase II) project. The Phase II project will renovate approximately 51,320 square feet of existing interior and exterior space located in Teague and Little Halls. This project will begin in May 2024 and completion is planned prior to the 2025 fall semester.

The estimated total project cost of the Quad Residence Halls Renovation – Phase II: Teague and Little Halls project is \$22.5 million. The project will be financed by Campus Housing and University Repair and Renovation funds.

Requested Action: It is requested that the Board of Trustees adopt a resolution providing final approval of the Quad Residence Halls Renovation – Phase II: Teague and Little Halls project.

Previous Approvals: At its meeting on July 9, 2020, the Board of Trustees adopted a resolution that approved the initiation of the Quad Residence Halls Renovation project, and at its meeting on September 4, 2020, the Board of Trustees adopted a resolution that approved the project architect. At its meeting on June 11, 2021, the Board of Trustees adopted a resolution providing final approval for the Quad Residence Halls Renovation – Phase I: Harper and Broun Halls project.

### **4. Village Residence Halls Repair and Refurbishment – Phase III: Talon Residence Hall, Authority to Execute**

Project Summary: Student Affairs proposes to continue the repair and refurbishment of the Village Residence Halls complex by addressing Talon Residence Hall with Phase III of this project. The work to be performed includes replacing flooring, millwork,

countertops, mechanical units, and furnishings. The proposed schedule to refurbish Talon Residence Hall is to start and complete the work in the Summer of 2024.

Phase III of the overall project is estimated to cost \$3.8 million to be financed by University Housing.

Requested Action: It is requested that the Board of Trustees adopt a resolution authorizing the execution of the Village Residence Halls Repair and Refurbishment: Phase III Talon Residence Hall Project.

Previous Approvals: At its meeting of November 22, 2019, the Board of Trustees approved the Village Residence Halls Repair and Renovation project, and at its previous meeting of November 12, 2021, the Board of Trustees approved the Village Residence Halls Repair and Refurbishment: Phase I Matthews and Aubie Halls project. Subsequently, at its meeting on September 16, 2022, the Board of Trustees approved Village Residence Halls Repair and Refurbishment: Phase II Holloway Residence Hall.

## **5. Vehicle Research & Innovation Laboratory, Architect Selection**

Project Summary: The Samuel Ginn College of Engineering has proposed the construction of a testing facility to address challenges faced by transit vehicle manufacturers in adopting low or no emissions technologies. The proposed project will provide a multi-axle dynamometer, suitable for full-sized transit vehicles within an environmental chamber as well as component and engine testing areas, data analytical space, and general office space.

Requested Action: It is requested that the Board of Trustees adopt a resolution to approve the selection of David Baker Architects, of Birmingham, Alabama, as project architect for the Vehicle Research and Innovation Laboratory project.

Previous Approvals: At its previous meeting on June 9, 2023, the Board of Trustees adopted a resolution that approved the initiation of the Vehicle Research and Innovation Laboratory project and authorized the commencement of the project architect selection process.

## **6. Foy Hall Renovation – New Campus Dining Catering Kitchen, Project Initiation and Architect Selection**

Project Summary: Student Affairs has proposed the renovation of Foy Hall to enhance Auburn University's catering kitchen capabilities. The Foy Hall Renovation – New Campus Dining Catering Kitchen project will renovate the existing kitchen in Foy Hall to serve as Campus Dining's catering kitchen, thus allowing for the catering program to be relocated from Terrell Hall.

To facilitate a more timely and efficient design process, the University Architect recommends the approval of the firm, Stacy Norman Architects, of Auburn, Alabama, as

the architect for the project. Stacy Norman Architects has designed several Auburn University facilities in recent years including the previous designs for Campus Dining and the catering kitchen and will provide significant value for this project.

This project will be financed by Campus Dining funds.

Requested Action: It is requested that the Board of Trustees adopt a resolution to approve the initiation of the Foy Hall Renovation – New Campus Dining Catering Kitchen project and the selection of the firm, Stacy Norman Architects, of Auburn, Alabama, as project architect.

Previous Approvals: None.

## **7. University Events Center Addition, Project Initiation and Architect Selection**

Project Summary: The University Administration has proposed a project to make improvements to the existing Garden Pavilion of the University Events Center, which was originally built in 2009. Over the years, this facility has proven to be critically important to both Board of Trustees and the President in hosting events for visiting dignitaries, alumni, community leaders, and faculty and staff. It has proven to have tremendous value and to be an essential element in the University's philanthropic efforts.

The current Events Center consists of an indoor area and an outdoor section that is often enclosed by erecting a tent structure. This configuration has proven to be less than optimal. Accordingly, the University Special Events staff and Facilities Management have determined that the Events Center would be better utilized, and operational costs would be reduced if the entire facility was permanently enclosed. The proposed University Events Center Addition project will construct an addition of roughly 5,000 square feet to the outdoor section and eliminate the use of the tent structure, as well as construct offices and storage space for the Special Events staff to relocate from Terrell Hall, consistent with the Campus Master Plan.

To facilitate a more timely and efficient design process, the University Architect recommends the approval of the firm, ArchitectureWorks, of Birmingham, Alabama, as the architect for the project. ArchitectureWorks was the designer of the original Garden Pavilion, and their past knowledge of the facility will provide significant value to this project.

This project will be financed by a combination of University General funds and Auburn University Foundation funds.

Requested Action: It is requested that the Board of Trustees adopt a resolution to approve the initiation of the University Events Center Addition project and the selection of the firm ArchitectureWorks, of Birmingham, Alabama, as project architect.

Previous Approvals: None.

## **8. Authorization to Lease Property at Auburn University Research and Innovation Campus**

Project Summary: In December 2021, Auburn University purchased 40,274 square feet of building space with 9.3 acres of commercial property located in the Cummings Research Park in Huntsville, Alabama, to improve its positioning in the Huntsville research market. This property is presently known as the Auburn University Research and Innovation Campus. The University would like to lease space in this campus to generate revenue and develop new partnerships with the defense, aerospace, and biotechnology sectors in Huntsville. Therefore, it is in the best interest of the university to authorize leasing opportunities within the Auburn University Research and Innovation Campus.

Requested Action: It is requested that the Board of Trustees authorize the President to execute leases at the Auburn University Research and Innovation Campus to generate revenue and develop research related partnerships.

Previous Approvals: None

## **9. Status Updates – *For Information Only***

### **a. Current Status of New Construction/Renovation/Infrastructure Projects with Budgets of \$1,000,000 and Greater**

Consistent with standing practice, it is proposed that the current status report of new construction/renovation/infrastructure projects with budgets greater than \$1,000,000 be submitted, *for information only*, to the Board of Trustees through the Property and Facilities Committee.

### **b. Project Status Report**

It is proposed that a brief report regarding the status of Board of Trustees approved capital projects be submitted, *for information only*, to the Board of Trustees through the Property and Facilities Committee.

## **B. Academic Affairs Committee**

### **1. Proposed Master of Science in Artificial Intelligence at AUM**

The College of Business has submitted a proposal to create a Master of Science in Artificial Intelligence (MSAI). Auburn University at Montgomery (AUM) and the Department of Management of Information Systems currently offer an introduction into the use of machine learning within our Management of Information Systems program for our undergraduate students. The proposed MSAI program expands on our current Management of Information Systems programs by offering graduate education specifically designed to prepare business professionals for the growth and use of artificial intelligence (AI) in multiple business strategies. We will uniquely offer in a business

college a STEM-designated specialization that prepares graduates for the exponential growth of AI in business management processes and strategies. Few universities offer such a concentration on AI and almost none of them are associated with preparing business leaders in a college of business.

The new program can be implemented with the current faculty, library, hardware, and software resources in place. This program will focus on character and ethics in the use of AI within business strategies. It will include thirty hours of instruction in ten courses. Students will have the option of a thesis or non-thesis degree path. These courses will be taught to allow those without significant technical knowledge to master the concepts therein. This MSAI program will eventually lead to the development of certificates in AI for students in other graduate programs at AUM.

The proposal for the MSAI has been endorsed by the faculty of the Department of Information Systems, the Graduate Curriculum Committee of the College of Business, the Dean of the College of Business, the University Graduate Council, the Provost, and the Chancellor.

It is requested that the Board consider a resolution to approve the proposed Master of Science in Artificial Intelligence for Auburn University at Montgomery.

**2. Agenda Item for the Board of Trustees – *For Information Only***

*Graduate Certificate in Wireless Engineering* (12 hours), Department of Electrical and Computer Engineering, Samuel Ginn College of Engineering:

The new certificate program will support the industry demand for professionals who understand the complexities of wireless devices and associated communication techniques. Graduates will complete 12 semester hours of coursework in electromagnetics and communications.

This item is provided *for information only* and does not require a vote.

**C. Finance Committee**

**1. Authority to Manage the Cash Pool and Endowment Investments**

Time will be allotted for discussion of the Authority to Manage the Cash Pool and Endowment Investments.

**2. Approval of FY 24 Auburn University Budget**

Time will be allotted for discussion of the Approval of FY 24 Auburn University Budget.

**3. Proposed Tuition and Fees for Auburn University and AUM – Fall 2024**

Time will be allotted for discussion of the Proposed Tuition and Fees for Auburn University and AUM – Fall 2024.

**4. Proposed Housing Rates for Auburn University – 2024-2025 Academic Year**

Time will be allotted for discussion of the Proposed Housing Rates for Auburn University – 2024-2025 Academic Year.

**5. Dining Rates for Auburn University and AUM – Fall 2024 – *For Information Only***

Time will be allotted for discussion of the Dining Rates for Auburn University and AUM – Fall 2024.

This item is provided *for information only* and does not require a vote.

**D. Executive Committee**

**1. Posthumous Awarding of the Doctor of Philosophy in Chemistry to Niharika Dalpati**

Time will be allotted for discussion of the Posthumous Awarding of the Doctor of Philosophy in Chemistry to Niharika Dalpati.

**2. Proposed Awards and Namings**

Time will be allotted for discussion of a list of proposed awards and namings.

**PROPERTY AND FACILITIES COMMITTEE AGENDA  
AUGUST 25, 2023 BOARD MEETING  
AUBURN UNIVERSITY BOARD OF TRUSTEES**

1. Parkerson Mill Greenway – Phase III, Budget Increase (Dan King)
2. STEM+Ag Sciences Complex, Budget Increase (Dan King/Vini Nathan)
3. Quad Residence Halls Renovation – Phase II: Teague & Little Halls, Final Approval (Dan King/Bobby Woodard)
4. Village Residence Halls Repair and Refurbishment – Phase III: Talon Residence Hall, Authority to Execute (Dan King/Bobby Woodard)
5. Vehicle Research & Innovation Laboratory, Architect Selection (Dan King/Mario Eden)
6. Foy Hall Renovation – New Campus Dining Catering Kitchen, Project Initiation and Architect Selection (Dan King/Bobby Woodard)
7. University Events Center Addition, Project Initiation and Architect Selection (Dan King/Jon Thompson)
8. Authorization to Lease Property at Auburn University Research and Innovation Campus (Dan King/Mark Stirling)
9. Status Updates – *For Information Only* (Dan King)
  - a. Current Status of New Construction/Renovation/Infrastructure Projects with Budgets of \$1,000,000 and Greater
  - b. Project Status Report

**Committee Chairperson:** Mr. Michael DeMaioribus

**Faculty Representative:** Dr. Christian Dagg, Auburn University (ex-officio, non-voting)

*Please Note: All trustees serve on all committees, with the exception of the Executive Committee.*

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

PARKERSON MILL GREENWAY – PHASE III

APPROVAL OF PROJECT BUDGET INCREASE

WHEREAS, at its previous meeting on April 22, 2022, the Board of Trustees adopted a resolution that approved the initiation of the Parkerson Mill Greenway – Phase III project, and at its meeting on June 17, 2022, the Board of Trustees approved the selection of the firm LBYD of Auburn, Alabama, as the engineer for the project; and

WHEREAS, at its meeting on November 11, 2022, the Board of Trustees adopted a resolution granting final approval for the Parkerson Mill Greenway – Phase III project and authorized the establishment of a \$1.5 million budget, to be financed by a combination of a grant from the Alabama Department of Transportation, Facilities Management funds, and University Repair and Renovation funds; and

WHEREAS, on June 1, 2023, the project was bid, with the low bid price establishing a new project budget at \$2.1 million; and

WHEREAS, since that time, the University requested, and was awarded, an additional \$578,783 in grant funding from the Alabama Department of Transportation to fully support the increased project cost; and

WHEREAS, to execute this project, Facilities Management requests that a project budget increase be approved to establish a revised project budget in the amount of \$2.1 million.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Christopher B. Roberts, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Establish a revised budget for the Parkerson Mill Greenway – Phase III project in the amount of \$2.1 million, to be financed by a combination of grant funding from the Alabama Department of Transportation, Facilities Management funds, and University Repair and Renovation funds.



FACILITIES MANAGEMENT  
M E M O R A N D U M

---

**TO:** CHRISTOPHER B. ROBERTS, President *CHR*  
**THROUGH:** KELLI D. SHOMAKER, Senior Vice President, Business and Administration and Chief Financial Officer *KDS*  
**FROM:** DAN KING, Vice President, Facilities Management *DK*  
**SUBJECT:** PROPERTY AND FACILITIES COMMITTEE  
**PARKERSON MILL GREENWAY – PHASE III: APPROVAL OF PROJECT BUDGET INCREASE**  
**DATE:** AUGUST 3, 2023

---

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda of the meeting scheduled for August 25, 2023.

**Proposal:**

It is proposed that the Parkerson Mill Greenway – Phase III project be presented to the Board of Trustees through the Property and Facilities Committee for the consideration of a resolution to approve an increase to the previously approved project budget.

**Review and Consultation:**

At its meeting on April 22, 2022, the Board of Trustees adopted a resolution that approved the initiation of the Parkerson Mill Greenway – Phase III project. At its meeting on June 17, 2022, the Board of Trustees approved the selection of the firm LBYD of Auburn, Alabama, as the engineer for the project.

At its meeting on November 11, 2022, the Board of Trustees adopted a resolution that granted final approval for the Parkerson Mill Greenway – Phase III project and authorized the establishment of a \$1.5 million budget, to be financed by a combination of a grant from the Alabama Department of Transportation, Facilities Management funds, and University Repair and Renovation funds.

The Parkerson Mill Greenway – Phase III project was bid on June 1, 2023. Two general contractors submitted bids, with all bids being above the project budget, with the low bid establishing a total project cost of \$2.1 million.

Since that time, the University requested and was awarded an additional \$578,783 in grant funding from the Alabama Department of Transportation to fully support the increased project cost.

For this project to proceed, the Board of Trustees will need to approve an increase to the previously approved project budget and authorize the establishment of a revised project budget in the amount of \$2.1 million.

If you concur, it is proposed that the revised project budget be presented to the Board of Trustees for consideration of an appropriate resolution for approval at the meeting scheduled for August 25, 2023.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

STEM AND AGRICULTURAL SCIENCES COMPLEX

APPROVAL OF PROJECT BUDGET INCREASE

WHEREAS, at its previous meeting on September 4, 2020, the Board of Trustees adopted a resolution that approved the initiation of the STEM and Agricultural (STEM + Ag) Sciences Complex project, and at its meeting on November 20, 2020, the Board of Trustees approved the selection of the firm Goodwyn Mills Cawood, of Birmingham, Alabama, and Lord Aeck Sargent, of Atlanta, Georgia, as the project architectural team; and

WHEREAS, at its meeting on February 1, 2023, the Board of Trustees adopted a resolution granting final approval for the STEM + Ag Sciences Complex project and authorizing the establishment of a \$200 million budget, to be financed by a combination of Public School and College Authority (PSCA) funds, college reserves and gifts, and university bond funding; and

WHEREAS, on June 29, 2023, the project was bid, with two general contractors submitting bids, with all bids being above the project budget, with the low bid establishing a total project cost of \$224.0 million; and

WHEREAS, since that time, the administration has reviewed the bid pricing and options to reduce the cost of the project including value engineering proposals, alternative schemes to “shell out” space throughout the building, and the deletion of a portion of Building B from the project; and

WHEREAS, after reviewing this information with the university leadership, it was concluded that the savings achieved were not worth the disproportional reduction in usable building space and academic capability; and

WHEREAS, based on this review, President Roberts determined that it is in the best interest of Auburn University to construct the STEM and Agricultural (STEM + Ag) Sciences Complex with the full project program at the revised cost of \$224.0 million; and

WHEREAS, to execute this project, the University requests that a project budget increase be approved to establish a revised project budget in the amount of \$224.0 million.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Christopher B. Roberts, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Establish a revised budget for the STEM and Agricultural Science Complex project in the amount of \$224.0 million, to be financed by a combination of Public School and College Authority (PSCA) funds, college reserves and gifts, and university bond funding.

---

**TO:** CHRISTOPHER B. ROBERTS, President 

**THROUGH:** KELLI D. SHOMAKER, Senior Vice President, Business and Administration and Chief Financial Officer 

**FROM:** DAN KING, Vice President, Facilities Management 

**SUBJECT:** PROPERTY AND FACILITIES COMMITTEE

**STEM AND AGRICULTURAL SCIENCES COMPLEX: APPROVAL OF PROJECT BUDGET INCREASE**

**DATE:** AUGUST 3, 2023

---

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda of the meeting scheduled for August 25, 2023.

**Proposal:**

It is proposed that the Science, Technology, Engineering, and Mathematics (STEM) and Agricultural Sciences Complex (STEM + Ag) project be presented to the Board of Trustees through the Property and Facilities Committee for the consideration of a resolution to approve an increase to the previously approved project budget.

**Review and Consultation:**

In December 2019, the University submitted a proposal to the State of Alabama for this project. Several months later, the University was notified that it would receive approximately \$50 million in Public School and College Authority (PSCA) bond funding. PSCA funds are State funded bonds with the debt service on those bonds paid by the State of Alabama.

At its previous meeting on September 4, 2020, the Board of Trustees adopted a resolution that approved the initiation of the STEM + Ag Sciences Complex, and at its meeting on November 20, 2020, the Board of Trustees approved the selection of Goodwyn Mills Cawood, of Birmingham, Alabama, and Lord Aeck Sargent, of Atlanta, Georgia, as the project architectural team.

At its meeting on February 1, 2023, the Board of Trustees adopted a resolution that granted final approval for the STEM + Ag Sciences Complex project and authorized the establishment of a \$200 million budget, to be financed by a combination of Public School and College Authority (PSCA) funds, college reserves and gifts, and university bond funding.

The STEM + Ag Sciences Complex project was bid on June 29, 2023. Two general contractors submitted bids, with all bids being above the project budget, with the low bid establishing a total project cost of \$224.0 million.

Since receiving the bids, the administration has reviewed the project to look for ways to reduce the project cost within the originally budgeted amount. The following options were considered:

1. Eighty-five (85) value engineering proposals.
2. Reducing the size of the overall project by deleting portions of Building B.
3. Reducing cost by “shelling out” space throughout the complex.
4. Combinations of items 1-3 above.

After reviewing this information with the university leadership, it was concluded that the savings achieved were not worth the disproportional reduction in usable building space and academic capability. As such, President Roberts determined that it is in the best interest of Auburn University to construct the STEM and Agricultural (STEM + Ag) Sciences Complex with the full project program at the revised cost of \$224.0 million.

This increased cost will require the Board of Trustees to establish a new project budget in the amount of \$224.0 million.

If you concur, it is proposed that the revised project budget be presented to the Board of Trustees for consideration of an appropriate resolution for approval at the meeting scheduled for August 25, 2023.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

QUAD RESIDENCE HALLS RENOVATION  
PHASE II: TEAGUE AND LITTLE HALLS

FINAL PROJECT APPROVAL

WHEREAS, the University is undertaking a project to renovate and update the Quad Residence Hall complex; and

WHEREAS, the Quad Residence Halls Renovation project is being executed in five phases, each consisting of two buildings, until all ten residence halls are renovated; and

WHEREAS, at its meeting on June 11, 2021, the Board of Trustees adopted a resolution providing final approval of the Quad Residence Halls Renovation – Phase I: Harper and Broun Halls project, and this project was completed in August 2022; and

WHEREAS, the University is proposing to commence the Quad Residence Halls Renovation – Phase II: Teague and Little Halls (‘Phase II’) project, which will renovate approximately 51,320 square feet of existing interior and exterior space located in Teague and Little Halls; and

WHEREAS, the Phase II: Teague and Little Halls renovation will consist of replacing mechanical, electrical, plumbing and HVAC systems, upgrades to furnishings and fixtures, renovations to meet current ADA code requirements, replacing all windows and doors, and utility improvements to connect the buildings to the campus hot water system; and

WHEREAS, the estimated total project cost for Phase II: Teague and Little Halls renovation is \$22.5 million, to be financed by Campus Housing and University Repair and Renovation funds; and

WHEREAS, pursuant to the Board of Trustees policy “D-3, Capital Projects Approval,” the final approval of the project must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Quad Residence Halls Renovation-Phase II: Teague and Little Halls project is approved, and that Christopher B. Roberts, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Establish a budget for the Quad Residence Halls Renovation – Phase II: Teague and Little Halls renovation project in the amount of \$22.5 million, to be financed by Campus Housing and University Repair and Renovation funds; and
2. Direct the consultants to complete the required plans for the project; and
3. Solicit bids and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the project budget approved above.



FACILITIES MANAGEMENT  
M E M O R A N D U M

---

**TO:** CHRISTOPHER B. ROBERTS, President *[Signature]*  
**THROUGH:** KELLI D. SHOMAKER, Senior Vice President, Business and Administration and Chief Financial Officer *[Signature]*  
**FROM:** DAN KING, Vice President, Facilities Management *DPK*  
**SUBJECT:** PROPERTY AND FACILITIES COMMITTEE  
**QUAD RESIDENCE HALLS RENOVATION-PHASE II: TEAGUE AND LITTLE HALLS: FINAL PROJECT APPROVAL**  
**DATE:** AUGUST 10, 2023

---

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for August 25, 2023.

**Proposal:**

Consistent with standing policy, it is proposed that the Quad Residence Halls Renovation-Phase II: Teague and Little Halls project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that provides final approval of the project. If approved, the resolution would authorize the President to direct Auburn University Facilities Management to complete the project design, solicit bids, and award a contract for construction.

**Review and Consultation:**

At its previous meeting on July 9, 2020, the Board of Trustees adopted a resolution that approved the initiation of the Quad Residence Halls Renovation project, and at its meeting on September 4, 2020, the Board of Trustees approved the firm DAVIS of Birmingham, Alabama, as the architect selection for the project.

The Quad Residence Halls Renovation project is being executed in five phases, each consisting of two buildings, until all ten residence halls are updated.

On June 11, 2021, the Board of Trustees adopted a resolution providing final approval of the Quad Residence Halls Renovation-Phase I: Harper and Broun Halls project. This project commenced in the summer of 2021 and was completed in August 2022.

The University is proposing to start the next project in this renovation plan: the Quad Residence Halls Renovation-Phase II: Teague and Little Halls project. The proposed timeline for this project will be to start in May 2024 and complete the renovation prior to the 2025 fall semester.

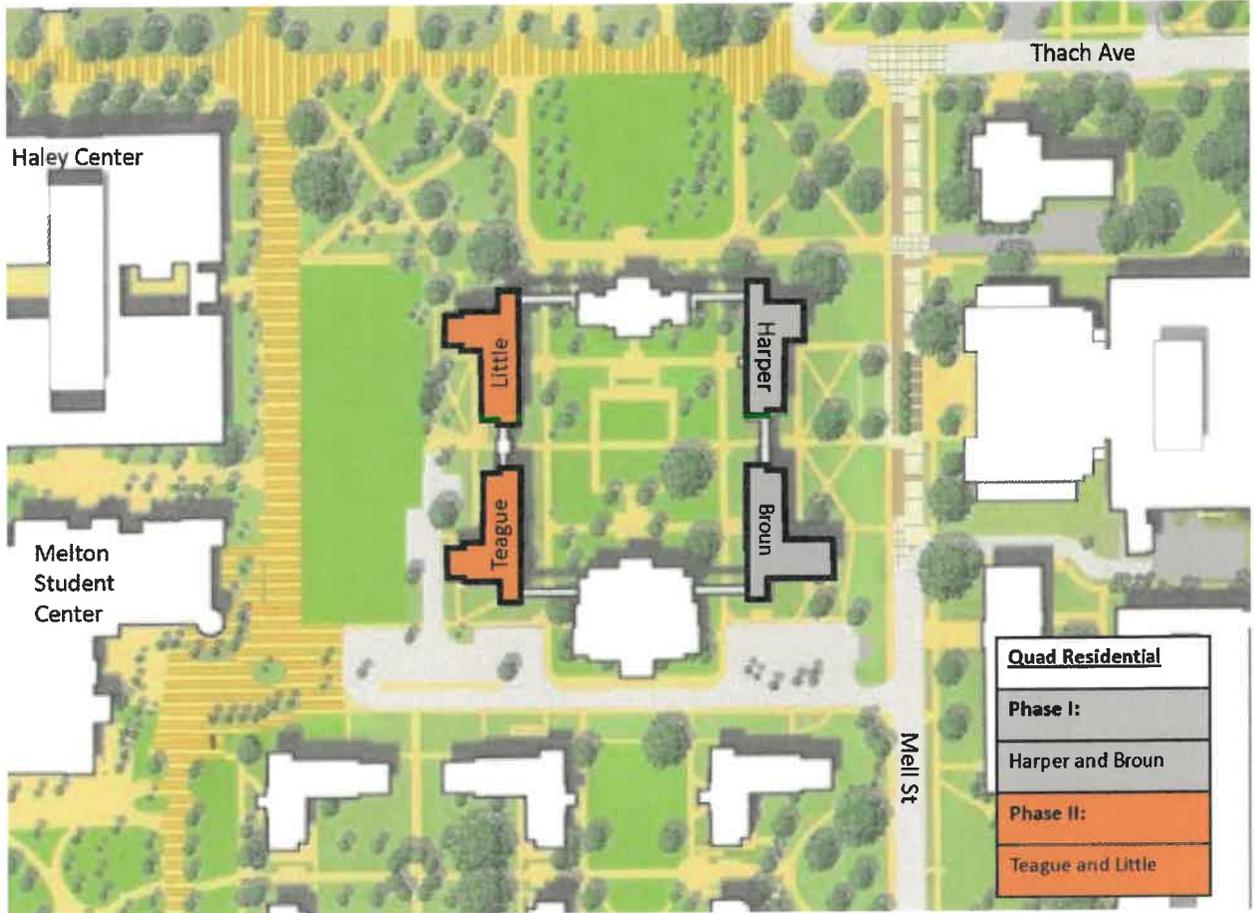
The project team has worked to complete the design for the Phase II: Teague and Little Halls renovation. The project details are provided below:

- **Project Location:** The Phase II project will renovate Teague and Little Halls located within the Upper Quad Housing complex. Refer to Attachment 1 for a site map.

- Program Requirements: The Phase II: Teague and Little Halls project will renovate approximately 51,320 square feet of existing interior and exterior space located in Teague and Little Halls. Program requirements include replacing mechanical, electrical, plumbing and HVAC systems, upgrades to furnishings and fixtures, renovations to meet current ADA code requirements, replacing all windows and doors, and utility improvements to connect the facility to the campus hot water system. Refer to Attachment 2 for renderings of the renovated spaces.
- Budget: The estimated total project cost of Phase II is \$22.5 million, to be financed by Campus Housing and University Repair and Renovation funds.

If you concur, it is proposed that a resolution providing final approval of the Quad Residence Halls Renovation-Phase II: Teague and Little Halls project be presented to the Board of Trustees for consideration at its meeting scheduled for August 25, 2023.

**Attachment 1**  
**Quad Residence Halls Renovation – Phase II: Teague and Little Halls**  
**Site Map**



**Attachment 2**  
**Quad Residence Halls Renovation – Phase II: Teague and Little Halls**  
**Architectural Renderings**



**View of Main Entry and Lobby**



**View of Typical Double Resident Room**

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

VILLAGE RESIDENCE HALLS REPAIR AND REFURBISHMENT: PHASE III  
TALON RESIDENCE HALL

AUTHORITY TO EXECUTE

WHEREAS, during its meeting on November 22, 2019, the Board of Trustees approved the Village Residence Halls Repair and Refurbishment project with the intent to refurbish all the suites in the Village Residence Halls in a phased approach; and

WHEREAS, Student Affairs proposes to continue the Village Residence Halls Repair and Refurbishment project by addressing Talon Residence Hall with Phase III of the overall project; and

WHEREAS, the scope of work for the Phase III: Talon Residence Hall project calls for replacing the existing flooring, casework, countertops, vanities, bathroom fixtures and air conditioning units of each suite as well as repainting the suites; and

WHEREAS, the schedule for the Talon Residence Hall refurbishment is to start and complete the work during the summer of 2024; and

WHEREAS, the Phase III: Talon Residence Hall project is estimated to cost \$3.8 million to be financed by University Housing; and

WHEREAS, given the level of investment involved in this repair project, it is appropriate that the Board of Trustees authorize the execution of Phase III of the Village Residence Hall Repair and Refurbishment project, for Talon Hall.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Christopher B. Roberts, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to execute the Village Residence Halls Repair and Refurbishment: Phase III Talon Residence Hall project.

---

**TO:** CHRISTOPHER B. ROBERTS, President 

**THROUGH:** KELLI D. SHOMAKER, Senior Vice President, Business and Administration and Chief Financial Officer 

**FROM:** DAN KING, Vice President, Facilities Management 

**SUBJECT:** PROPERTY AND FACILITIES COMMITTEE

**VILLAGE RESIDENCE HALLS REPAIR AND REFURBISHMENT: PHASE III**  
**TALON RESIDENCE HALL: AUTHORITY TO EXECUTE**

**DATE:** AUGUST 3, 2023

---

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for August 25, 2023.

**Proposal:**

It is proposed that the Village Residence Halls Repair and Refurbishment: Phase III Talon Residence Hall project be presented to the Board of Trustees through the Property and Facilities Committee for appropriate action that will authorize the execution of the repairs.

**Review and Consultation:**

During its meeting on November 22, 2019, the Board of Trustees approved the Village Residence Halls Repair and Renovation project with the intent to refurbish all the buildings in the complex in a phased approach. At its November 12, 2021, meeting, the Board of Trustees approved the execution of the initial phase of this project which included interior refurbishment and mechanical repairs for both Matthews and Aubie Residence Halls. Subsequently, at its meeting on September 16, 2022, the Board of Trustees approved Village Residence Halls Repair and Refurbishment: Phase II Holloway Residence Hall. See Attachment 1 for the project phasing diagram.

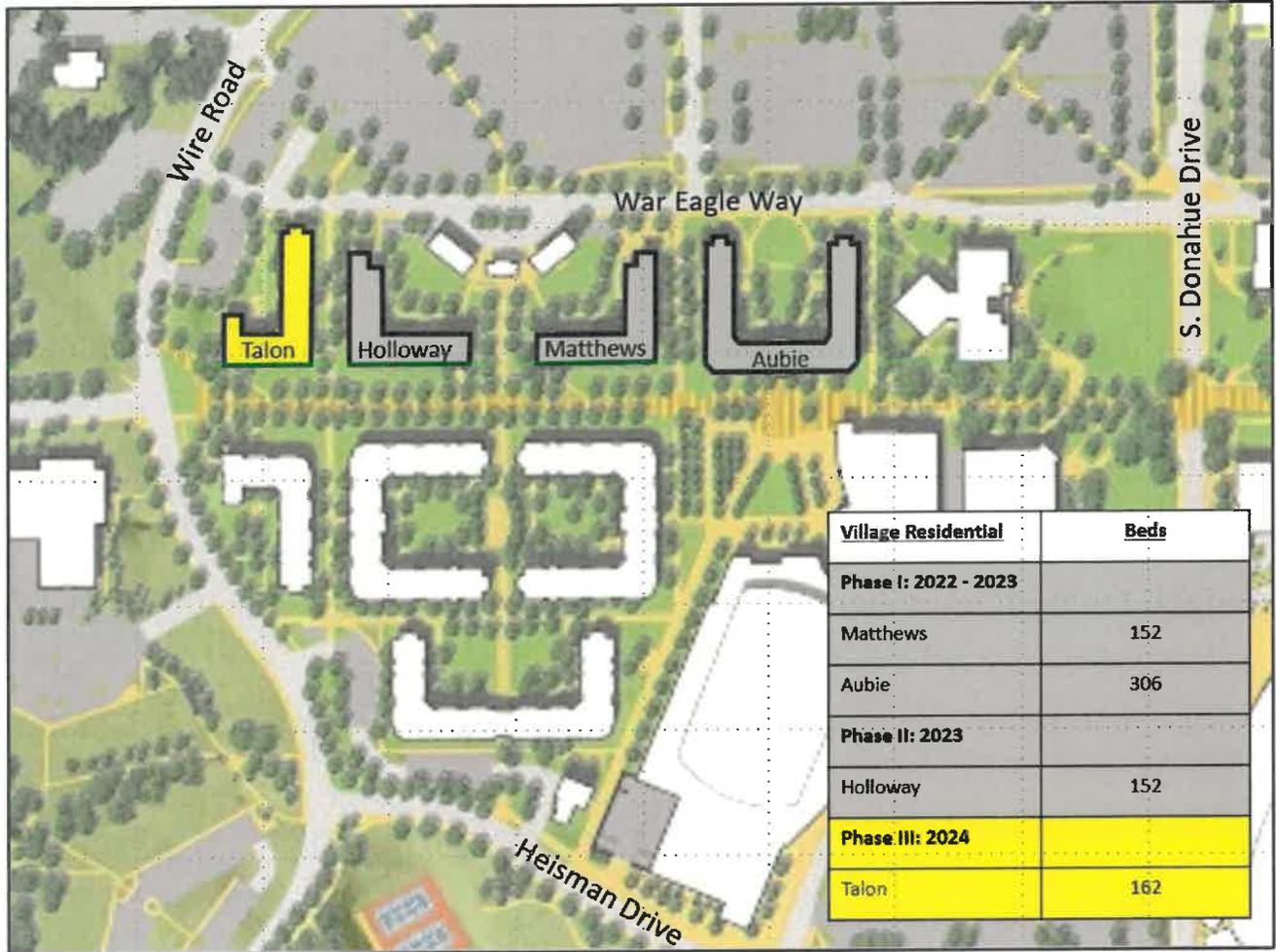
Student Affairs proposes to continue the repair and refurbishment of the Village Residence Halls Complex by addressing Talon Residence Hall with Phase III of the overall project. The work to be performed includes replacing flooring, millwork, countertops, mechanical units, and furnishings. The proposed schedule to refurbish Talon Residence Hall is to start and complete the work during the summer of 2024.

The Phase III project is estimated to cost \$3.8 million, to be financed by University Housing.

Since this work consists principally of replacing existing items, the work is categorized as a repair project. As such, it does not meet the University criteria as a capital project. However, due to the magnitude of the cost associated with this project, the Board of Trustees' approval is desired.

If you concur, it is proposed that a resolution, authorizing the execution of the Village Residence Halls Repair and Refurbishment: Phase III Talon Residence Hall project be presented to the Board of Trustees for approval at the meeting scheduled for August 25, 2023.

**Attachment 1  
Village Residence Halls Repair and Refurbishment  
Phasing Map**



PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

VEHICLE RESEARCH AND INNOVATION LABORATORY

APPROVAL OF PROJECT ARCHITECT

WHEREAS, at its meeting of June 9, 2023, the Board of Trustees adopted a resolution that approved the initiation of the Vehicle Research and Innovation Laboratory project and authorized the commencement of the architect selection process; and

WHEREAS, the University Architect issued a Request for Qualifications, and after conducting interviews with four candidate firms, the Architect Selection Committee determined the architectural firm David Baker Architects, of Birmingham, Alabama, was best qualified to provide design services on this project; and

WHEREAS, pursuant to the Board of Trustees policy “D-3, Capital Projects Approval,” the selection of the project architect must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee for approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Christopher B. Roberts, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Engage David Baker Architects, of Birmingham, Alabama, as project architect to consult in the development of the facility program and project design; and
2. Limit the project planning and design development to the schematic design phase until such time as the program requirements, budget, funding plan, and site are approved by the Board.



FACILITIES MANAGEMENT  
M E M O R A N D U M

---

**TO:** CHRISTOPHER B. ROBERTS, President 

**THROUGH:** KELLI D. SHOMAKER, Senior Vice President, Business and Administration and Chief Financial Officer 

**FROM:** DAN KING, Vice President, Facilities Management 

**SUBJECT:** PROPERTY AND FACILITIES COMMITTEE

**VEHICLE RESEARCH AND INNOVATION LABORATORY: APPROVAL OF PROJECT ARCHITECT SELECTION**

**DATE:** AUGUST 3, 2023

---

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda for the meeting scheduled on August 25, 2023.

**Proposal:**

Consistent with standing policy, it is proposed that the Vehicle Research and Innovation Laboratory project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that approves the selection of the project architect.

**Review and Consultation:**

During its meeting on June 9, 2023, the Board of Trustees adopted a resolution that approved the initiation of the Vehicle Research and Innovation Laboratory project and authorized the commencement of the architect selection process.

Since that time, a Request for Qualifications was published for design services. Six architectural firms submitted their qualifications, and four were interviewed by the Architect Selection Committee. The committee determined that the firm David Baker Architects, of Birmingham, Alabama, was best qualified to provide design services on this project. The University Architect concurs with this recommendation.

It is, therefore, appropriate that a resolution be presented to the Board of Trustees for their consideration to approve the selection of David Baker Architects, of Birmingham, Alabama, as the project architect for the Vehicle Research and Innovation Laboratory project. If you concur, it is recommended the resolution be presented to the Board of Trustees, through the Property and Facilities Committee, for appropriate review and action at the meeting scheduled for August 25, 2023.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

FOY HALL RENOVATION – NEW CAMPUS DINING CATERING KITCHEN

APPROVAL OF PROJECT INITIATION AND  
PROJECT ARCHITECT SELECTION

WHEREAS, Student Affairs has proposed the Foy Hall Renovation – New Campus Dining Catering Kitchen project which would renovate the existing kitchen in Foy Hall to serve as Campus Dining’s catering kitchen; and

WHEREAS, this project will result in numerous benefits to the university, such as, better utilization of the Foy Hall kitchen facility, creating a Campus Dining Catering Kitchen at a much lower cost than constructing a new, stand-alone catering kitchen, and by facilitating the eventual demolition of Terrell Hall; and

WHEREAS, to facilitate a more timely and efficient design process, the University Architect recommends the approval of the firm, Stacy Norman Architects, of Auburn, Alabama, as the architect for the Foy Hall Renovation – New Campus Dining Catering Kitchen project; and

WHEREAS, this project will be financed by Campus Dining funds; and

WHEREAS, pursuant to the Board of Trustees policy, “D-3, Capital Projects Approval,” the initiation of this project and the architect selection must be submitted to the Board, through the Property and Facilities Committee for approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the initiation of the Foy Hall Renovation – New Catering Kitchen project is approved; and that Christopher B. Roberts, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Engage Stacy Norman Architects, of Auburn, Alabama, as project architect to consult in the development of the facility program and project design; and
2. Limit the project planning and design development to the schematic design phase until such time as the program requirements, budget, funding plan, and site are approved by the Board.

---

**TO:** CHRISTOPHER B. ROBERTS, President 

**THROUGH:** KELLI D. SHOMAKER, Senior Vice President, Business and Administration and Chief Financial Officer 

**FROM:** DAN KING, Vice President, Facilities Management 

**SUBJECT:** PROPERTY AND FACILITIES COMMITTEE

**FOY HALL RENOVATION – NEW CAMPUS DINING CATERING KITCHEN:  
APPROVAL OF PROJECT INITIATION AND PROJECT ARCHITECT  
SELECTION**

**DATE:** AUGUST 3, 2023

---

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for August 25, 2023.

**Proposal:**

Consistent with standing policy, it is proposed that the Foy Hall Renovation – New Campus Dining Catering Kitchen project be presented to the Board of Trustees through the Property and Facilities Committee for appropriate action that will approve the initiation of the project and authorize the selection of the project architect.

**Review and Consultation:**

Student Affairs has proposed the renovation of Foy Hall to enhance Auburn University’s catering kitchen capabilities. The Foy Hall Renovation – New Campus Dining Catering Kitchen project will renovate the existing kitchen in Foy Hall to serve as Campus Dining’s catering kitchen, thus allowing for the catering program to be relocated from Terrell Hall.

This project will result in numerous benefits to the university:

- It will more effectively utilize the Foy Hall kitchen.
- It will create a new Campus Dining Catering Kitchen at a much lower cost than constructing a new, stand-alone catering kitchen.
- It will facilitate the eventual demolition of Terrell Hall, consistent with the Campus Master Plan.

To facilitate a more timely and efficient design process, the University Architect recommends the approval of the firm, Stacy Norman Architects, of Auburn, Alabama, as the architect for the project. Stacy Norman Architects has designed several Auburn University facilities in recent years including previous designs for Campus Dining and the catering kitchen and will provide significant value for this project.

It is anticipated that this facility would be financed by Campus Dining funds.

It is, therefore, appropriate that a resolution be presented to the Board of Trustees for their consideration to approve the initiation of the Foy Hall Renovation – New Campus Dining Catering Kitchen project and the selection of Stacy Norman Architects, of Auburn, Alabama, as the project architect. If you concur, it is recommended the resolution be presented to the Board of Trustees, through the Property and Facilities Committee, for appropriate review and action at the meeting scheduled for August 25, 2023.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

UNIVERSITY EVENTS CENTER ADDITION

APPROVAL OF PROJECT INITIATION AND  
PROJECT ARCHITECT SELECTION

WHEREAS, the University Administration has proposed a project to make improvements to the University Events Center located at the President's Home; and

WHEREAS, the existing University Events Center was completed in 2009; and

WHEREAS, over the years, this facility has proven to be critically important to both Board of Trustees and the President in hosting events for visiting dignitaries, alumni, community leaders, as well as faculty and staff; and

WHEREAS, the University Events Center has proven to have tremendous value and to be an essential element in the University's philanthropic efforts; and

WHEREAS, the current Events Center consists of an indoor area and an outdoor section that can be, and often is, enclosed by a tent structure; however, this configuration has proven to be less than optimal from the standpoint of the labor and cost to erect and take down the tent structure, the need to move supplies back and forth, energy efficiency, and the aesthetics of the tent; and

WHEREAS, Special Events has reported that there is a great deal of interest among the members of the university constituents that the entire Events Center should reflect a high caliber of quality, commensurate with its purpose; and

WHEREAS, accordingly, the University Special Events staff and Facilities Management have determined that the Events Center would be better utilized, and operational costs would be reduced, if the entire facility was permanently enclosed; and

WHEREAS, the proposed University Events Center Addition project will construct an addition of roughly 5,000 square feet to the outdoor section and eliminate the use of the tent structure, as well as construct offices and storage space for the Special Events staff to relocate from Terrell Hall, consistent with the Campus Master Plan; and

WHEREAS, the construction of this addition will significantly enhance the capability of the University Events Center to continue to perform its vital mission for many years to come; and

WHEREAS, to facilitate a more timely and efficient design process, the University Architect recommends the approval of the firm ArchitectureWorks of Birmingham, Alabama, as the architect for the University Events Center Addition project; and

WHEREAS, ArchitectureWorks was the designer of the original Garden Pavilion, and their past knowledge of the facility will provide significant value to this project; and

WHEREAS, this project will be financed by a combination of University General funds and Auburn University Foundation funds; and

WHEREAS, pursuant to the Board of Trustees policy, "D-3, Capital Projects Approval," the initiation of this project and the architect selection must be submitted to the Board, through the Property and Facilities Committee for approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the initiation of the University Events Center Addition project is approved; and that Christopher B. Roberts, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Engage ArchitectureWorks of Birmingham, Alabama, as project architect to consult in the development of the facility program and project design; and
2. Limit the project planning and design development to the schematic design phase until such time as the program requirements, budget, funding plan, and site are approved by the Board.

---

**TO:** CHRISTOPHER B. ROBERTS, President 

**THROUGH:** KELLI D. SHOMAKER, Senior Vice President, Business and Administration and Chief Financial Officer 

**FROM:** DAN KING, Vice President, Facilities Management 

**SUBJECT:** PROPERTY AND FACILITIES COMMITTEE

**UNIVERSITY EVENTS CENTER ADDITION: APPROVAL OF PROJECT INITIATION AND PROJECT ARCHITECT SELECTION**

**DATE:** AUGUST 10, 2023

---

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for August 25, 2023.

**Proposal:**

Consistent with standing policy, it is proposed that the University Events Center Addition project be presented to the Board of Trustees through the Property and Facilities Committee for appropriate action that will approve the initiation of the project and authorize the selection of the project architect.

**Review and Consultation:**

The University Administration has proposed a project to make improvements to the University Events Center.

The existing Garden Pavilion of the University Events Center was completed in 2009. Over the years, this facility has proven to be critically important to both Board of Trustees and the President in hosting events for visiting dignitaries, alumni, community leaders, as well as faculty and staff. It has proven to have tremendous value and to be an essential element in the University's philanthropic efforts. Since it was constructed, the Events Center has hosted hundreds of events and thousands of visitors.

The current Events Center consists of an indoor area and an outdoor section that can be, and often is, enclosed by a tent structure. Over the years, this configuration has proven to be less than optimal. The erection of the tent was a labor-intensive task and typically required several days to set up and take down. The requirement to air condition the tent structure on hot days and heat the tent structure on cold days has proven to be highly inefficient from an energy standpoint. When the tent is not being used, it is taken down and removed from the Events Center. Each time that happens, additional expenses for loading and transporting supplies to and from the Event Center are incurred. As a result, the operating and maintenance costs of this temporary structure have exceeded over \$600,000 since it was built. Finally, due to its heavy use, the tent structure has significantly deteriorated and needs replacement.

Special Events has reported that there is a great deal of interest among the members of the Board of Trustees that the entire Events Center should reflect a high caliber of quality, commensurate with its purpose.

Accordingly, the University Special Events staff and Facilities Management have determined that the Events Center would be better utilized, and operational costs would be reduced, if the entire facility was permanently enclosed. The proposed University Events Center Addition project will construct an addition of roughly 5,000 square feet to the outdoor section and eliminate the use of the tent structure. It would also construct offices and storage space for the Special Events staff to relocate from Terrell Hall, consistent with the Campus Master Plan. The construction of this addition will significantly enhance the capability of the University Events Center to continue to perform its vital mission for many years to come.

To facilitate a timely and efficient design process, the University Architect recommends the approval of the firm, ArchitectureWorks of Birmingham, Alabama, as the architect for the project. Architecture Works was the designer of the original Garden Pavilion, and their past knowledge of the facility will provide significant value to this project.

It is anticipated that this facility would be financed by a combination of University General funds and Auburn University Foundation funds.

It is, therefore, appropriate that a resolution be presented to the Board of Trustees for their consideration to approve the initiation of the University Events Center Addition project and the selection of ArchitectureWorks of Birmingham, Alabama, as the project architect. If you concur, it is recommended the resolution be presented to the Board of Trustees, through the Property and Facilities Committee, for appropriate review and action at the meeting scheduled for August 25, 2023.

RESOLUTION

AUTHORIZATION TO LEASE PROPERTY AT

AUBURN UNIVERSITY RESEARCH AND INNOVATION CAMPUS

WHEREAS, in December of 2021 the Board of Trustees approved the purchase of a two-building campus located in the Cummings Research Park at 345 Voyager Way Huntsville, Alabama with a main two-story office building and a single-story office/warehouse building with a total of 40,274 square feet and 9.3 acres of commercial property now known as the Auburn University Research and Innovation Campus (“Campus”); and

WHEREAS, the university purchased the Campus to improve its positioning in the Huntsville research market in to order to grow the university’s research portfolio; and

WHEREAS, the ability to lease office space and develop ground leases creates opportunities to develop new partnerships with the defense, aerospace, and biotechnology sectors; and

WHEREAS, revenue generated by such leases will be used to defray the costs of operating the Campus; and

WHEREAS, Board of Trustees’ policy D-8 requires approval from the board to lease university property; and

WHEREAS, the Board of Trustees has previously adopted similar development approvals for leasing property at the Auburn University Airport and the MRI Building at Auburn University Research Park; and

WHEREAS, authorization for the President to execute such leases is consistent with the desire to expand university research and its commitment to serve the defense, aerospace, and biotechnology sectors of our economy.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that leasing office space and ground at the Auburn University Research and Innovation Campus enhances the operation of, and is in the best interest of, the university, and that Christopher B. Roberts, President or such person as may be acting as President is hereby authorized and empowered to take such action as is necessary to lease office space and grounds at the Campus. All documents consummating the lease of office space or grounds at the Campus shall be reviewed, as to form, by the General Counsel.



---

**TO:** CHRISTOPHER B. ROBERTS, President  
**THROUGH:** KELLI SHOMAKER, Senior Vice President, Business and Administration & CFO *MS*  
**VIA:** DAN KING, Vice President, Facilities Management *DPK*  
**FROM:** MARK STIRLING, Director, Real Estate *MS*  
STEVE TAYLOR, Senior Vice President, Research and Economic Development *ST*  
**SUBJECT:** LEASES AT THE AUBURN RESEARCH AND INNOVATION CAMPUS, HUNTSVILLE  
**DATE:** AUGUST 4, 2023

---

**PROPOSAL:**

In 2022, Auburn University acquired property in Huntsville's Cummings Research Park. This investment in what is now the Auburn University Research and Innovation Campus is allowing Auburn to grow its collaborative programs with the defense, aerospace, and biotechnology sectors in the Huntsville-Redstone Arsenal community. To allow continued growth in Auburn's research programs, it is imperative to expand opportunities to develop new research partnerships with the government and industry sector partners in the Huntsville area by allowing selected partners to co-locate on Auburn's Huntsville campus. Therefore, it is requested that the Board of Trustees of Auburn University authorize the President to enter into ground and tenant leases at the Auburn University Research and Innovation Campus at Cummings Research Park in Huntsville, Alabama. The range of leases and agreements would cover office space within the two office buildings as well as ground leases for new facilities on the current 10 acre site and any additional property added in the future.

**RATIONALE AND RECOMMENDATIONS:**

Similar to the operation of the AU Regional Airport and the MRI Building at the Auburn University Research Park, it is necessary to be able to move quickly in a real estate market that has many options. The Auburn University Research and Innovation Campus has available office space and land in Huntsville that is ideal for attracting new research partners. This proposal is made with extensive consultation and agreement between the President, Senior Vice Presidents, Director of Real Estate, and outside professional Real Estate consultants. Rates will be established consistent with market rates.

The local private and public research market is strong and growing. Demand for leases for available office space and ground lease agreements have been confirmed. The revenue generated from these leases and agreements will assist AU operations to become self-supporting and provide necessary funding to maintain and further develop the Huntsville campus.

Therefore, it is recommended that the President be authorized to execute ground and tenant leases to private and public entities that engage in research that will partner with AU or from which AU will benefit. If you concur, it is requested that you recommend this proposal to the Board of Trustees through the Property & Facilities Committee for action.

**STATUS UPDATES  
AUGUST 25, 2023 BOARD MEETING  
AUBURN UNIVERSITY BOARD OF TRUSTEES**

*FOR INFORMATION ONLY*

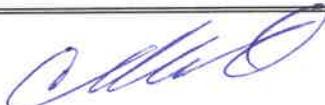
Time will be allotted for the following status updates:

- a. Current Status of New Construction/Renovation/Infrastructure Projects with Budgets of \$1,000,000 and Greater
- b. Project Status Reports



FACILITIES MANAGEMENT  
M E M O R A N D U M

---

**TO:** CHRISTOPHER B. ROBERTS, President   
**THROUGH:** KELLI D. SHOMAKER, Senior Vice President, Business and Administration and Chief Financial Officer   
**FROM:** DAN KING, Vice President, Facilities Management   
**SUBJECT:** PROPERTY AND FACILITIES COMMITTEE  
**CURRENT STATUS OF NEW CONSTRUCTION/RENOVATION/  
INFRASTRUCTURE PROJECTS WITH BUDGETS OF \$1,000,000 AND GREATER  
(INFORMATION ONLY)**  
**DATE:** AUGUST 3, 2023

---

This is to request that the following proposal be submitted to the Property and Facilities Committee and included on the agenda of the Board of Trustees meeting scheduled for August 25, 2023.

**Proposal:**

Consistent with standing practice, it is proposed that the current status report of new construction/renovation/infrastructure projects with budgets greater than \$1,000,000 be submitted, *for information only*, to the Board of Trustees through the Property and Facilities Committee.

**Review and Consultation:**

The Board of Trustees at its meeting on June 4, 2001, requested that it receive a regular update on the financial status of Board approved projects. The attached list includes projects at Auburn University and outlying units.

**Rationale for Recommendation:**

Consistent with the request of the Board of Trustees for a current status report of new construction/renovation/infrastructure projects with budgets greater than \$1,000,000, the attached listing is provided, *for information only*, to the Board through the Property and Facilities Committee for inclusion on the agenda of the meeting scheduled for August 25, 2023.

*Auburn University Facilities Management*  
**Current Capital Projects**  
 (Spending across Multiple Years)  
**Summary of Cash Flow by Project Phase**

<i>Project Phase</i>	<i>Previous Approved Budget Amount</i>	<i>Current Approved Budget Amount</i>	<i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2023</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2024 &amp; Forward</i>
Substantial Completion	405,315,000	405,315,000	396,141,689	2,346,028	2,040,941 *
Construction	200,600,000	200,600,000	91,963,698	21,618,869	80,332,451 *
Design	245,662,298	249,472,446	11,979,829	2,027,038	235,465,579
Planning	1,782,168	860,080	344,197	100,682	415,201
Totals	853,359,466	856,247,526	500,429,413	26,092,617	318,254,172 *
 Other Open Projects	 115,875,406	 112,212,839	 59,612,462	 2,922,243	 49,678,134
 Grand Totals	 969,234,872	 968,460,365	 560,041,875	 29,014,860	 367,932,306 *

\* On the lines with asterisks, the sum of the spending columns does not equal the current approved budget figure due to projects being executed under budget. See individual project lines on following pages for details.

**ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY**

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>(A)</i>		<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>(B)</i>		<i>Estimated Spending Assuming Remainder of Budget for FY2024 &amp; Forward</i>	<i>(C)</i>	<i>(A)-(B)-(C)</i>	<i>Current Open Balance (Budget less Actuals and Encumbrances)</i>
			<i>Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>			<i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2023</i>				
<b><i>SUBSTANTIAL COMPLETION PHASE</i></b>												
<b>Performing Arts Center - New Building 15-158</b>	Substantial Completion	65,000,000	69,600,000	69,600,000			69,395,145	44,855	0	0	204,855	* See note below
<b>Advanced Structural Engineering Laboratory 17-255</b>	Substantial Completion	22,000,000	22,000,000	10,000,000		12,000,000	21,230,543	69,058	0	69,058	700,399	* See note below
<b>Miller Poultry Center - Poultry Farm Relocation Project (Phases III-VI) 17-302</b>	Substantial Completion	22,000,000	22,000,000	22,000,000			21,980,119	19,881	0	0	19,881	
<b>Central Dining Facility 17-049</b>	Substantial Completion	26,000,000	26,000,000	26,000,000			25,676,466	91,469	0	63,805	259,729	* See note below
<b>Auburn Research Park - Infrastructure Expansion 19-016</b>	Substantial Completion	11,000,000	11,000,000	10,000,000		1,000,000	9,544,785	30,000	25,000	7,003	1,448,212	* See note below
<b>Lowder Hall - Suites 011, 012 &amp; 013, New Finance Lab Renovations 19-172</b>	Substantial completion	3,500,000	3,500,000	3,500,000			2,302,508	54,000	0	76,992	1,120,500	* See note below
<b>Duncan Drive Extension &amp; Infrastructure 20-105</b>	Substantial completion	4,100,000	4,100,000	4,100,000			3,919,050	180,950	0	99,032	81,918	
<b>College of Human Sciences Clinic Renovation &amp; Relocation - Summary</b>	Substantial completion	5,510,000	5,510,000	5,510,000			5,041,539	168,809	0	20,462	447,999	* See note below
<b>Tony &amp; Libba Rane Culinary Science Center - Summary</b>	Substantial Completion	95,400,000	110,000,000	20,000,000	90,000,000		107,483,538	244,622	1,551,321	1,160,487	1,355,975	* See note below
<b>Chilled Water System Expansion - New CW Plant At South Campus 18-444</b>	Substantial completion	24,000,000	19,050,000		19,050,000		18,856,932	20,000	173,068	98,569	94,499	

**ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY**

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>(A)</i>		<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>(B)</i>		<i>Estimated Spending Assuming Remainder of Budget for FY2024 &amp; Forward</i>	<i>(C)</i>	<i>(A)-(B)-(C)</i>	
			<i>Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>			<i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2023</i>				
Football Performance Center 19-441	Substantial completion	91,900,000	91,900,000	37,000,000	54,900,000		91,590,549	179,451	100,000	206,312	103,139	* See note below
Auburn Arena - Women's Basketball Locker Room Renovations 21-379	Substantial completion	3,000,000	2,855,000		2,855,000		2,733,042	21,958	0	4,131	117,827	* See note below
Quad Residence Halls - Comprehensive Renovations - Phase I: Harper & Broun Halls 19-557	Substantial Completion	13,500,000	16,500,000	16,500,000			15,309,025	1,190,975	0	391,007	799,968	
Goodwin Hall - New Professional Recording Studio 18-459	Substantial completion	1,300,000	1,300,000	1,300,000			1,078,448	30,000	191,552	4,290	217,262	
<b>Total Substantial Completion</b>			405,315,000	225,510,000	166,805,000	13,000,000	396,141,689	2,346,028	2,040,941	2,201,148	6,972,163	

**ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY**

Project Name	Project Phase	Original Approved Budget Amount	(A)		AU Bond Funding	Federal/ State or Local Funding	(B)		Estimated Spending Assuming Remainder of Budget for FY2024 & Forward	(C) Current Encumbrances Against Project	(A)-(B)-(C) Current Open Balance (Budget less Actuals and Encumbrances)	
			Current Approved Budget Amount	AU Funding (includes gifts/grants)			Actual Spending to Date (across multiple years)	Estimated Spending Assuming Remainder of Budget for FY2023				
<b>CONSTRUCTION PHASE</b>												
Academic Classroom & Laboratory Complex - Summary	Substantial Completion/Programming	83,000,000	83,000,000		82,071,760	928,240	70,199,151	1,145,900	4,969,967	540,055	12,260,794	* See note below
Hood-McPherson Building (Bham) - Comprehensive Renovation 20-554	Construction	21,800,000	21,800,000	21,800,000			12,827,516	4,000,000	4,972,484	6,860,161	2,112,323	
Research and Innovation Center and Supporting Building CADC Research Commons 22-215	Construction	2,700,000	2,700,000	2,700,000			1,255,718	1,444,282	0	946,873	497,409	
Facilities Management Training Center - New Facility 21-212	Construction	2,500,000	2,500,000	2,500,000			655,786	644,214	1,200,000	1,638,095	206,119	
College of Education Building - New Facility 18-538	Construction	77,000,000	77,000,000	10,000,000	30,585,165	36,414,835	5,227,525	9,772,475	62,000,000	60,819,523	10,952,952	
McWhorter Center - Gymnastics & Softball Team Area Renovations 21-380	Construction	4,900,000	4,900,000	1,300,000	3,600,000		277,909	1,222,091	3,400,000	3,933,969	688,122	
Graham Farm & Nature Center (ACES) - New Pavilion 22-193	Construction	2,950,000	2,950,000	2,950,000			269,792	1,420,208	1,260,000	2,414,509	265,699	
Research and Innovation AU Regional Airport - New Corporate Hangar At South Ramp 22-402	Construction	3,000,000	4,000,000	3,500,000		500,000	681,772	968,228	2,350,000	2,597,982	720,246	
Melton Student Center - Starbucks Coffee Relocation & Renovations 22-277	Construction	1,750,000	1,750,000	1,750,000			568,529	1,001,471	180,000	863,573	317,898	
<b>Total Construction</b>			200,600,000	46,500,000	116,256,925	37,843,075	91,963,698	21,618,869	80,332,451	80,614,740	28,021,562	

**ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY**

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>(A)</i>		<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>(B)</i>		<i>Estimated Spending Assuming Remainder of Budget for FY2023</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2024 &amp; Forward</i>	<i>(C)</i>	
			<i>Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>			<i>Actual Spending to Date (across multiple years)</i>	<i>Current Encumbrances Against Project</i>			<i>(A)-(B)-(C)</i>	
												<i>Current Open Balance (Budget less Actuals and Encumbrances)</i>
<b>DESIGN PHASE</b>												
STEM & Agricultural Sciences Complex - New Facility 20-378	Design	200,000,000	200,000,000	21,000,000	129,000,000	50,000,000	7,457,047	342,953	192,200,000		9,127,388	183,415,565
University Student Housing Phase I 19-442	HOLD	2,866,298	2,866,298	2,866,298			2,379,867	0	486,431		248,846	237,585
North AU Equine Facility - New Office Building 21-108	Design	7,000,000	7,000,000	7,000,000			280,242	199,758	6,520,000		62,300	6,657,458
Plainsman Park Improvements 21-378	Design	30,000,000	30,000,000	7,600,000	22,400,000		1,081,150	668,850	28,250,000		431,245	28,487,605
Transformation Gardens - Garden Implementation (Phase I) 21-445	Design	147,000	147,000	147,000			132,828	14,172	0		12,236	1,936
Parkerson Mill Creek - Greenway Phase III (Lem Morrison Drive To VCOM Pond) 21-514	BIDDING-CONST CONTR	1,500,000	1,500,000	860,000		640,000	80,994	19,006	1,400,000		103,686	1,315,320
Kreher Preserve & Nature Center - Environmental Education Building 20-429	BIDDING-CONST CONTR	1,950,000	3,900,000	3,900,000			184,487	265,513	3,450,000		40,838	3,674,675
Student Activities Center & Kinesiology Bldg - Renovations For New DPT Program 22-028	Design	2,500,000	2,500,000	2,500,000		0	230,695	219,305	2,050,000		86,691	2,182,614
Lowder Hall - Academic Advising Suite Renovation 22-007	Design	405,500	405,500	405,500		0	88,534	61,466	255,500		180,263	136,703
Gulf Coast Engineering Research Station - New Building 22-258	Design	922,088	922,088			922,088	61,761	88,239	772,088		801,419	58,908

**ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY**

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>(A)</i>		<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>(B)</i>		<i>Estimated Spending Assuming Remainder of Budget for FY2024 &amp; Forward</i>	<i>(C)</i>		<i>(A)-(B)-(C)</i>
			<i>Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>			<i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2023</i>		<i>Current Encumbrances Against Project</i>	<i>Current Open Balance (Budget less Actuals and Encumbrances)</i>	
Recreation and Wellness Center Renovation for Health Promotion & Wellness Services 23-072	Design	231,560	231,560	231,560			2,224	147,776	81,560	21,700	207,636	
<b>Total Design</b>			249,472,446	46,510,358	151,400,000	51,562,088	11,979,829	2,027,038	235,465,579	11,116,612	226,376,005	

**ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY**

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>(A)</i>		<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>(B)</i>		<i>Estimated Spending Assuming Remainder of Budget for FY2023</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2024 &amp; Forward</i>	<i>(C)</i>		<i>(A)-(B)-(C)</i>
			<i>Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>			<i>Actual Spending to Date (across multiple years)</i>	<i>Current Encumbrances Against Project</i>			<i>Current Open Balance (Budget less Actuals and Encumbrances)</i>		
<b>PLANNING PHASE</b>													
Auburn University Regional Airport Maintenance Hangar Expansion 21-017	HOLD (Programming)	96,900	96,900	96,900			6,193	0	90,707		0	90,707	
Neville Arena - New Practice Gym & Team Support Space Renovations 22-041	HOLD (Programming)	428,000	428,000		428,000		103,506	0	324,494		84,923	239,571	
Gogue Performing Arts Center - Outdoor Pavilion & Exterior Improvements 22-213	Programming	335,180	335,180	335,180		0	234,498	100,682	0		59,582	41,100	
<b>Total Planning</b>			860,080	432,080	428,000	0	344,197	100,682	415,201		144,505	371,378	

**ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY**

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>( A )</i>		<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>( B )</i>		<i>Estimated Spending Assuming Remainder of Budget for FY2023</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2024 &amp; Forward</i>	<i>( C )</i>		<i>(A)-(B)-( C )</i>
			<i>Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>			<i>Actual Spending to Date (across multiple years)</i>	<i>Current Encumbrances Against Project</i>			<i>Current Open Balance (Budget less Actuals and Encumbrances)</i>		
Other Open Projects	Various Stages		112,212,839	103,459,948	5,095,000	3,657,891	59,612,462	2,922,243	49,678,134	25,198,122	27,402,255		
<b>GRAND TOTAL</b>			968,460,365	422,412,386	439,984,925	106,063,054	560,041,875	29,014,860	367,932,306	119,275,127	289,143,363		

\* On the lines with asterisks, the sum of the spending columns does not equal the current approved budget figure due to projects being executed under budget.



FACILITIES MANAGEMENT  
M E M O R A N D U M

---

**TO:** CHRISTOPHER B. ROBERTS, President 

**THROUGH:** KELLI D. SHOMAKER, Senior Vice President, Business and Administration and Chief Financial Officer 

**FROM:** DAN KING, Vice President, Facilities Management 

**SUBJECT:** PROPERTY AND FACILITIES COMMITTEE

**PROJECT STATUS REPORT**

**DATE:** AUGUST 3, 2023

---

This memorandum requests the following information be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for August 25, 2023.

**Proposal:**

It is proposed that a brief report regarding the status of Board of Trustees approved capital projects be submitted, *for information only*, to the Board of Trustees through the Property and Facilities Committee.

**Review and Consultation:**

The responsibility of the Board of Trustees extends to the oversight of funding, planning, design, construction, maintenance, and operation of University buildings and facilities. Since a project can often take several years to execute, as it progresses through the planning, initiation, design, and construction phases of the project, this report is intended to continually inform the Board of Trustees of the status of previously approved projects.

## CAPITAL PROJECT STATUS

### PROJECT/PHASE

### STATUS

#### Projects in Planning Stage:

- Recreation and Wellness Center Renovation for Health Promotion & Wellness Services
- Vehicle Research and Innovation Laboratory

#### Initiation Approved

Initiated February 2023

Initiated June 2023

#### Projects in Design Stage:

- New University Student Housing (on hold)
- AU Airport Maintenance Hangar Addition (on hold)
- Ag Transformation Gardens - Phase 1: Children's Garden
- Ag Transformation Gardens – Phase 2: Aquaculture Barn & Greenhouse
- Neville Arena – New Practice Gym (on hold)
- Gogue Performing Arts Center-Venue 2
- Gulf Coast Engineering Research Station – New Building
- Lowder Hall Advising Suite Renovation
- Recreation and Wellness Center Renovation for Health Promotion & Wellness Services
- Renovation of Space in the Athletics Complex for Sports Medicine

#### Initiation Approved

Initiated September 2019

Initiated June 2021

Initiated September 2021

Initiated September 2021

Initiated April 2022

Initiated June 2022

Initiated September 2022

Initiated September 2022

Initiated February 2023

Initiated April 2023

#### Projects with Final Approval:

- Parker Hall Demolition (ACLC Phase 3)
- Quad Residence Halls Renovation – Phase 2: Teague Hall and Little Hall
- Parkerson Mill Greenway-Phase III
- STEM+AG Sciences Complex
- Jordan-Hare Stadium Field Renovation
- Renovation of Space for the School of Kinesiology's Doctor of Physical Therapy Program
- Airport Runway Safety Area Extension
- North Auburn Equine Research Facility – Addition

#### Final Approval.

Approved February 2019

Approved April 2022

Approved November 2022

Approved February 2023

Approved April 2023

Approved April 2023

Approved June 2023

Approved June 2023

#### Projects in Construction Stage:

- Hood-McPherson Building Renovation
- Chilled Water Plant III (CVM) Chiller Upgrades & Piping Improvements
- ACES Graham Farm & Nature Center Pavilion
- College of Architecture Design & Construction – Research Commons
- College of Education Building
- Facilities Management Training Facility
- McWhorter Center – Gymnastics & Softball Team Area Renovation
- Auburn University Regional Airport Corporate Hangar at South Ramp

#### Final Approval

Approved February 2022

Approved April 2022

Approved November 2022

Approved November 2022

Approved November 2022

Approved November 2022

Approved February 2023

Approved April 2023

- Kreher Preserve & Nature Center - New Environmental Education Building
- AUM Science Laboratory Facility Renovation
- Clinic Buildings Demolition
- Plainsman Park Improvements

Approved April 2023

Approved April 2023

Approved February 2023

Approved February 2023

**Projects Recently Completed:**

- Melton Student Center Renovation for Starbucks Relocation
- Village Residence Halls – Interior Refurbishments & Mechanical Upgrades (Phase II)
- Jordan-Hare Stadium Wi-Fi System Replacement

**Final Approval**

Approved February 2023

Approved September 2022

Approved November 2021

**ACADEMIC AFFAIRS COMMITTEE AGENDA  
AUGUST 25, 2023 BOARD MEETING  
AUBURN UNIVERSITY BOARD OF TRUSTEES**

1. Proposed Master of Science in Artificial Intelligence at AUM (Carl Stockton)
2. Agenda Item for the Board of Trustees – *For Information Only* (Vini Nathan)

Committee Chairperson: Ms. Elizabeth Huntley

Faculty Representative: Dr. Mark Carpenter, Auburn University (ex-officio, non-voting)

*Please Note: All trustees serve on all committees, with the exception of the Executive Committee.*

ACADEMIC AFFAIRS COMMITTEE

RESOLUTION

PROPOSED MASTER OF SCIENCE IN ARTIFICIAL INTELLIGENCE

WHEREAS, a Master of Science in Artificial Intelligence is designed to provide students with the knowledge, values, character and skills they need to prepare for advanced understanding of machine learning and the use of Artificial Intelligence through the provision of a curriculum built from a business and management perspective; and

WHEREAS, the College of Business at Auburn University at Montgomery wishes to create a Master of Science in Artificial Intelligence; and

WHEREAS, the proposed program would allow Auburn University at Montgomery students to pursue their Master of Science in Artificial Intelligence without the need to attend another university after finishing their undergraduate degree; and

WHEREAS, the proposed program would enhance enrollment of students by providing them with the opportunity to tailor their studies to their unique career goals and the emerging use of Artificial Intelligence within business disciplines; and

WHEREAS, the proposed program would help meet the projected workforce needs and prepare graduates to lead organizations in the deployment and management of artificial intelligence; and

WHEREAS, the proposed program would position Auburn University at Montgomery to be a leader in the emerging field of Artificial Intelligence, enhance the stature of all STEM programs at the University and attract more students interested in making themselves more marketable by providing quality Artificial Intelligence education, based on the knowledge, character, ethics, values, and skills of the many business professions using machine learning. Additionally, it will prepare students to identify the bias and manipulation of data which may compromise the integrity of machine learning results upon which decisions can be based; and

WHEREAS, the proposed program would require no new resources; and

WHEREAS, the proposal for the Master of Artificial Intelligence has been endorsed by the faculty of the Department of Information Systems, the Graduate Curriculum Committee of the College of Business, the Dean of the College of Business, the University Graduate Council, the Provost, and the Chancellor,

NOW, THEREFORE, BE IT HEREBY RESOLVED by the Auburn University Board of Trustees that the proposed Master of Science in Artificial Intelligence from the College of Business at Auburn University at Montgomery be approved and submitted to the Alabama Commission on Higher Education for review and approval.



TO: Dr. Christopher Roberts  
President

FROM: Dr. Carl A. Stockton  
Chancellor

SUBJECT: Proposed Board Agenda Item - Master of Science in Artificial Intelligence (MSAI)

Please consider including this proposal on the agenda of the August 25, 2023 meeting of the Board of Trustees.

Proposal: Auburn University at Montgomery (AUM) proposes a Master of Science in Artificial Intelligence (MSAI)

This additional graduate degree program will support the missions of Auburn University at Montgomery and the College of Business. It is designed to provide graduate students with the skills they need to understand the expanding field of artificial intelligence (AI), especially in the context of business management. Students will acquire a valuable knowledge of machine learning, based on the values, ethics and associated skills required to use artificial intelligence. Additionally, it will prepare students to work with diverse data sets with an emphasis on recognizing bias, visualization of how the data and model should be designed and the ethical implications of such processes or results. Students will be able to assess needs and implement AI strategies for institutions, organizations and businesses that should improve efficiencies therein.

After graduation, students can offer employers character-based knowledge of AI practices and reliability in various business decisions and disciplines. This MSAI program will further enhance the STEM initiatives underway at AUM. The proposed program will not focus on creating AI or on the coding behind AI, but rather on the application of AI to business. Hence, I see this program as unique within the state because of it residing within the College of Business. Ultimately, AUM will build capacity for AI certificates in other graduate programs.

Review and Consultation: The faculty of the Department of Information Systems, the College of Business Graduate Curriculum Committee, the Dean of the College of Business, the University Graduate Council, the Provost, and I have all reviewed and recommended the degree program for approval.

The program will not require any new resources as we currently have the library resources required, the software and hardware required, and the faculty required to initiate the program. The initial hardware for this program has already been purchased and is in use with currently taught AI courses and research projects.

AUBURN UNIVERSITY AT MONTGOMERY | OFFICE OF THE CHANCELLOR  
P.O. Box 244023 | Montgomery, AL 36124-4023 | Telephone: 334-244-3602 | chancellor@aum.edu

www.aum.edu

Rationale for Recommendation: The proposed MSAI will help meet the growing demand for AI workers in the state and beyond. The field is growing exponentially and preparing students for the use of AI, especially in business decisions, will require professionals who can not only visualize the data but also recognize whether the results of a model are appropriate or unreliable. The MSAI will provide students with a degree that matches their own career goals in a globally competitive marketplace and positions the university and college to become more visible and attract more students. In addition, this proposed program is critical for fulfilling employer demand for employees with skills in this area. It will also allow AUM undergraduate students to obtain a MSAI without the need to attend another university. AUM hopes to attract the many state employees in the capital city who wish to pursue graduate education in machine learning.

It is recommended that the proposal be submitted to the Board of Trustees through the Academic Affairs Committee and placed on the agenda at the meeting scheduled for August 25, 2023. If the Board approves, the program will then be sent for review and approval to the Alabama Commission on Higher Education.

Thank you for your kind attention.

## Master of Science in Artificial Intelligence Program Goals and Objectives

The Master of Science in Artificial Intelligence program will prepare its graduates to lead organizations in the deployment and management of artificial intelligence.

Upon completion of the MSAI program, students will:

1. Think strategically about implementing artificial intelligence to achieve organizational goals.
  - a. Describe how to align AI deployment with an organization's strategies. (6510)
  - b. Use data visualization to inform management decisions. (6520)
  - c. Identify data useful for AI deployment. (5000, 5010, 6500, 6530)
  - d. Define the benefits and costs of AI platform options appropriate for the deployment goals. (5020)
  
2. Demonstrate the technical skills and knowledge to independently deploy AI.
  - a. Prepare data for AI deployment. (5000, 5010, 6500, 6530)
  - b. Employ selection criteria to choose a model appropriate for AI deployment goals and available data. (5000, 5010, 6500, 6530)
  - c. Test and refine an appropriate model to achieve a deployment goal. (5000, 5010, 6500, 6530)
  
3. Lead AI projects and manage AI assets.
  - a. Demonstrate skills to manage dynamic, high-risk environments. (6510)
  - b. Demonstrate skills to organize and manage across functional areas. (6510, 6530)
  - c. Understand the ethical implications of AI, including privacy, bias, and transparency. (6450, 6510)

*\* The numbers in parentheses are the course numbers described below in which these goals will be introduced, reinforced or assessed.*

The MSAI degree will have thesis and non-thesis options for students wanting to pursue academic and practitioner careers. It will be comprised of **thirty hours of study over ten courses**.

**Course Descriptions.** The courses offered will be:

**INFO 5000 - Machine Learning and AI.** An introduction to the history of machine intelligence, the difference between programming and machine learning, classification and regression algorithms, optimization, clustering, supervised and unsupervised learning, and simple neural networks. Will include practical exercises from commonly business used data sets combined with the various algorithms covered during the course.

**INFO 5010 - Advanced Deep Learning.** Feed-forward deep learning neural networks, backpropagation, the mathematics of deep learning, Convolutional Neural Networks (CNN), Recurrent Neural Networks, and Bayesian Neural Networks. Will include exercises using various deep learning models such as facial, image, and hand-written digits recognition, financial and investment decisions, make or buy binary decisions, and analysis of customer groups.

**INFO 5020 - Machine Intelligence Environments.** Hardware required for effective machine intelligence in research and production environments, GPUs, the Linux OS, Python, structured data, unstructured data, and blockchain methodologies as applied to machine intelligence. Use of computer lab for exercises in the various techniques to leverage off-the-shelf and cloud-based technologies for maximizing investment included.

**INFO 6520 - Data Visualization and Communication.** Using large-data analytics tools to develop visual representations of high-dimensionality data and to communicate results, predictive, and prescriptive data to management and decision makers. Theory of various visualization techniques, identifying and correcting misleading visuals, documenting and communicating results. Will use MS PowerBI as a platform for exercises.

**INFO 6500 - Language Models.** Techniques of text processing and working with unstructured data, comparing textual passages, mining data from disparate sources, combining unstructured and structured data to sharpen understanding for predictions and to resolve apparent conflicts in sentiment. Large Language Models to include techniques such as LangChain and similar frameworks. Covers Generative Question-Answering (GQA) and Generative Pre-trained Transformers (GPT). Will include lab work in NLP and structured/unstructured data exercises including examples such as web scrapings, customer qualitative and quantitative surveys, buyer sentiment analysis, deploying GPTs, and LLMs.

**INFO 6510 - Leading Transformative Technologies.** A case-based course in the problems and opportunities for implementation of AI in various organizations. AI as an operational advantage and productizing AI will be covered. Introducing AI in government agencies and non-profit organizations will be studied as well as both large incumbent corporations and small start-ups. Cases will range from organizations that fully embrace AI for every function and product, such as Moderna, to firms who are contemplating an initial foray into AI.

**INFO 6410 - AI Ethics, Law, and Intellectual Property.** A deep look at the profound ethical challenges confronting practitioners and researchers in AI, ranging from privacy, data ownership, and bias, to corporate and individual responsibility. Will address the unique and thorny issue of AI owning copyrights of work produced by the machine. Liabilities of firms who create AI products and predictions in high-risk environments will be studied. A combination lecture and case study course.

**AI Project Management and Low-Code/No-Code.** Using Agile PM techniques to deploy AI projects, whether operational or as products, to assure targeted results and flexibility to meet new demands or constraints. A focus will be on providing AI tools to non-technical employees and organizational stakeholders. Will use low-code/and no-code environments as exercises to manage and complete projects while rapidly deploying prototypes and applications for business users. Will employ hands-on exercises in a laboratory including Agile PM software and a low/no-code environment.

*For students who choose the non-thesis option:*

**Internship.** A semester at a company working on an AI project for the employer.

**Capstone.** A small team project identifying a problem for an outside client organization, or a specific internal research project, to plan, execute, and complete an application of AI to address the problem or research question. Students will deliver the completed algorithm and supporting documentation to the client or researcher.

*For students who choose the thesis option:*

**Thesis I, Thesis II.** Two semester classes of individual research into an area of machine intelligence. May be an application or theory. A paper must be presented and defended.

**Example of Semester Schedule.** Cohorts begin in Spring semesters and continue together through graduation.

<b>Spring</b>	<b>Summer</b>	<b>Fall</b>	<b>Spring</b>
ML and AI	Internship or Thesis I	Leading Digital Innovation	AI Ethics, Law, IP
MI Environment		NLP	Project Mgmt., Low/no Code
Data Viz and Comm		Advanced Deep Learning	Capstone or Thesis II
		Community Service Week: Schools	Community Service Week: Business, Gov't, or Organization

**Community Service Weeks.** Final two semesters of the cohort (not required).

**Fall Semester.** In teams of two, students engage with area high schools to lead classes in AI topics to stimulate interest in STEM fields and to educate teachers and their students in opportunities, practices, techniques, and AUM's programs.

**Spring Semester.** In teams of two, students engage with area businesses, organizations, and government agencies to guide them in exploring AI advantages for their particular needs. The goal is to elevate understanding of the rapidly evolving field, to filter through misconceptions and media, and to execute a small, hands-on solution within their need space.



AUBURN UNIVERSITY

OFFICE OF THE PROVOST

MEMORANDUM TO: Christopher B. Roberts   
President

FROM: Vini Nathan   
Provost and Senior Vice President for Academic Affairs

SUBJECT: Agenda Item for the Board of Trustees – Information Item

DATE: July 24, 2023

---

I request that the following information item be added to the Board of Trustees' agenda for the August 25, 2023, meeting.

The following academic item has been approved for implementation by the Provost's Office. While it does not require formal approval by the Board of Trustees, it has received the support of the appropriate college, the University Curriculum Committee, the Graduate Council, and the Provost's Office. Following the Board of Trustees meeting, this item will be forwarded to the Alabama Commission on Higher Education for appropriate notification.

**New Graduate Certificate (1):**

1. *Graduate Certificate in Wireless Engineering* (12 hours), Department of Electric and Computer Engineering, Samuel Ginn College of Engineering

The new certificate program will support the industry demand for professionals who understand the complexities of wireless devices and associated communication techniques. Graduates will complete 12 semester hours of coursework in electromagnetics and communications.



AUBURN UNIVERSITY

OFFICE OF THE PROVOST

## Item of Information

### Graduate Certificate

#### ***Graduate Certificate in Wireless Engineering (12 hours)***

The Department of Electric and Computer Engineering in the Ginn College of Engineering has developed a Graduate Certificate in Wireless Engineering to help meet the demand for more professionals who understand the complexities of wireless devices and their associated communication techniques. Wireless devices are becoming more complex to design, and wireless networks are challenging to manage effectively and integrate with existing networks. There already exists a critical shortage in industry of RF/wireless circuit, software, system, and network designers, and this shortage is expected to increase over the next decades. This industry need, coupled with the department's industrial contacts with the Wireless Engineering Research and Education Center, make it likely that a steady stream of professionals will enroll in the certificate program. The program will be offered on campus and online.

The department currently offers seven graduate-level courses in wireless engineering – four in electromagnetics and three in communications. The proposed graduate certificate can be earned by completing two courses each from the electromagnetics and communications courses, totaling 12 semester credit hours.

#### **Electromagnetics (select any 2 courses for 6 hours)**

- ELEC 6130 RF Devices and Circuits
- ELEC 6310 Design of Antennas and Antenna Systems
- ELEC 6340 Microwave and RF Engineering
- ELEC 6350 Radar Principles

#### **Communications (select any 2 courses for 6 hours)**

- ELEC 6120 Telecommunication Networks
- ELEC 6220 Information Networks and Technology
- ELEC 7440 Wireless Communication Theory

The proposed certificate has been reviewed and approved by appropriate faculty and university committees and the Provost.

**FINANCE COMMITTEE AGENDA  
AUGUST 25, 2023 BOARD MEETING  
AUBURN UNIVERSITY BOARD OF TRUSTEES**

1. Authority to Manage the Cash Pool and Endowment Investments (Kelli Shomaker)
2. Approval of FY 24 Auburn University Budget (Kelli Shomaker)
3. Proposed Tuition and Fees for Auburn University and AUM – Fall 2024 (Kelli Shomaker)
4. Proposed Housing Rates for Auburn University – 2024-2025 Academic Year (Kelli Shomaker)
5. Dining Rates for Auburn University and AUM – Fall 2024 – *For Information Only* (Kelli Shomaker)

Committee Chairperson: Mr. Wayne Smith

Faculty Representatives: Dr. Elizabeth Davis-Sramek, Auburn Univ. (ex-officio, non-voting)

Dr. Scott Lane, AUM (ex-officio, non-voting)

*Please Note: All trustees serve on all committees, with the exception of the Executive Committee.*

## FINANCE COMMITTEE

### RESOLUTION

#### AUTHORITY TO MANAGE THE CASH POOL AND ENDOWMENT INVESTMENTS

WHEREAS, the appointment of Dr. Christopher B. Roberts, the twenty-first President of Auburn University has been confirmed and ratified on February 4, 2022, for appointment effective May 16, 2022; and

WHEREAS, the appointment of Ms. Kelli D. Shomaker, Senior Vice President for Business and Administration and Chief Financial Officer of Auburn University has been confirmed and ratified on September 16, 2016; and

WHEREAS, the Board approved a cash pool investment policy and an endowment investment policy establishing guidelines for the investment of University funds; and

WHEREAS, the daily management of University cash and endowments, within the parameters established by the investment policies, requires the establishment of various types of accounts at banks, brokerage firms and other financial institutions; and

WHEREAS, the University must provide banks, brokerage firms, and other financial institutions with evidence that persons acting on the University's behalf have been authorized to do so.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the President Christopher B. Roberts, or Senior Vice President for Business and Administration and Chief Financial Officer, Kelli D. Shomaker, or other such persons as may be authorized to act on their behalf, are hereby authorized and empowered to instruct banks, brokers, and other financial institutions regarding the establishment of accounts, the transfer, change of title, investment and safekeeping of cash and/or securities consistent with cash and endowment management investment guidelines.



# AUBURN UNIVERSITY

Office of the Senior Vice President for Business  
and Administration and CFO

## MEMORANDUM

**TO:** CHRISTOPHER B. ROBERTS, President

**FROM:** KELLI D. SHOMAKER, SVP for Business and Administration and CFO

**SUBJECT:** DESIGNATION OF AUTHORITY-FINANCIAL ACCOUNTS

**DATE:** July 03, 2023

Two handwritten signatures in blue ink. The first signature is a cursive 'C.B. Roberts' and the second is 'K.D. Shomaker'.

Please allow time at the August 25, 2023, meeting of the Finance Committee of the Board of Trustees to establish authority for instructing banks, brokers, and other financial institutions regarding the establishment of accounts, the transfer, change of title, investment and safekeeping of cash and/or securities consistent with investment guidelines.

## FINANCE COMMITTEE

### RESOLUTION

#### APPROVAL OF THE 2023-2024 BUDGET

BE IT RESOLVED by the Board of Trustees of Auburn University as follows:

Section 1. The operating budget for Auburn University covering current operating funds and auxiliary funds for the fiscal year beginning October 1, 2023, and ending September 30, 2024, as presented by the President and approved by the Finance Committee of the Board of Trustees, be, and the same is hereby approved.

Section 2. Nothing in said budget shall be accepted or construed to be legal obligations or liabilities against Auburn University. The amounts fixed in the components of the budget for the year 2023-2024 shall be understood to be the relative amounts to be paid or expended for those components in relationship to the funds and/or income of the University available for the support and maintenance of the University.

Section 3. The proposed expenditure amounts as set out in the budget are hereby approved and adopted and the President is authorized and empowered to enact such budget on October 1, 2023. The President is further authorized and empowered to effect routine adjustments to this budget as deemed necessary and appropriate.

Section 4. The Finance Committee of the Board of Trustees is requested and authorized to approve material adjustments in this budget as may be determined necessary and presented by the President.

Section 5. In order to manage the University's opportunities to refinance its outstanding General Fee Revenue Bonds and thereby reduce the University's overall debt service obligations as and when possible, the Authorization attached as Exhibit A is hereby approved and adopted as if set forth in full in this resolution.

2023 – 2024 BUDGET  
FOR AUBURN UNIVERSITY

*[The budget will be provided prior to the board meeting]*

## **EXHIBIT A**

### **AUTHORIZATION FOR THE ISSUANCE OF REVENUE REFUNDING BONDS OF AUBURN UNIVERSITY**

**WHEREAS**, it is desirable and appropriate for Auburn University (the “University”) to issue its General Fee Revenue Bonds from time to time for the purpose of refunding and paying certain of its prior outstanding bonds and thereby achieving an overall interest rate expense savings to the University; and

**WHEREAS**, in order to manage the University’s refunding opportunities in the most efficient manner possible and to permit the University to take advantage of changing market conditions, it is desirable and appropriate to authorize the officers of the University to arrange for the issuance of refunding bonds without further approval of the Board of Trustees, subject to the limitations expressed in this authorization.

**THEREFORE**, by virtue of the Resolution to which this Authorization is attached, the Board of Trustees hereby and thereby authorizes the following:

**Section 1. Findings.** The following bonds or leases of the University are currently outstanding:

- (i) General Fee Revenue Bonds, Series 2012-B (Taxable), dated March 27, 2012, issued under the Sixteenth Supplemental General Fee Indenture dated as of March 1, 2012;
- (ii) General Fee Revenue Bonds, Series 2014-A, dated July 24, 2014, issued under the Seventeenth Supplemental General Fee Indenture dated as of July 1, 2014;
- (iii) General Fee Revenue Bonds, Series 2015-A, dated March 18, 2015, issued under the Eighteenth Supplemental General Fee Indenture dated as of March 1, 2015;
- (iv) General Fee Revenue Bonds, Series 2015-B, dated September 10, 2015, issued under the Nineteenth Supplemental General Fee Indenture dated as of September 1, 2015;
- (v) General Fee Revenue Bonds, Series 2016-A, dated August 17, 2016, issued under the Twentieth Supplemental General Fee Indenture dated as of August 1, 2016;

- (vi) General Fee Revenue Bonds, Series 2018-A dated June 21, 2018, issued under the Twenty-First Supplemental General Fee Indenture dated as of June 1, 2018;
- (vii) General Fee Revenue Refunding Bonds, Series 2020-A, dated March 18, 2020, issued under the Twenty-Second Supplemental General Fee Indenture dated as of March 1, 2020;
- (viii) Taxable General Fee Revenue Refunding Bonds, Series 2020-B, dated March 18, 2020, issued under the Twenty-Second Supplemental General Fee Indenture dated as of March 1, 2020;
- (ix) Taxable General Fee Revenue Bonds, Series 2020-C, dated July 29, 2020, issued under the Twenty-Third Supplemental General Fee Indenture dated as of July 1, 2020;
- (x) General Fee Revenue Bond, Series 2021-A, dated May 5, 2021, issued under the Twenty-Fourth Supplemental General Fee Indenture dated as of May 1, 2021;
- (xi) Taxable General Fee Revenue Refunding Bond, Series 2022-A, dated April 29, 2022, issued under the Twenty-Fifth Supplemental General Fee Indenture dated as of April 1, 2022; and
- (xii) Lease Revenue Bonds, Series 2017 (Auburn University Educational Complex Gulf Shores Project).

The bonds described in (i) – (xii) above are herein referred to as the “Outstanding Bonds.”

**Section 2. Authorization of Bonds.** The University is hereby authorized to issue its revenue bonds for the purpose of refunding any or all of the Outstanding Bonds. The said bonds shall be issued under the terms, conditions and provisions set out in the General Fee Revenue Trust Indenture dated as of June 1, 1985 between the University and The Bank of New York Mellon Trust Company, N.A., as successor trustee (herein called the “Trustee”), as heretofore supplemented, and as further supplemented by the Supplemental General Fee Revenue Indentures (the “Supplemental General Fee Indentures”) provided for in Section 6 of this authorization (the original General Fee Revenue Trust Indenture, as so supplemented being herein referred to as the “General Fee Revenue Indenture”). The bonds herein authorized (the “Bonds”) may be issued at such time or times and in such series as may be most advantageous to the University, subject to the provisions of Section 12 of this authorization. The Outstanding Bonds to be refunded by the Bonds are hereinafter referred to as the “Refunded Bonds.”

All the provisions of the General Fee Revenue Indenture, as applicable to the Bonds, are hereby adopted as a part of this authorization as if set out at length herein.

**Section 3. Bonds to be Issued as Additional Parity Bonds; Special Findings.** The Bonds shall be issued as additional parity bonds under Article VIII of the General Fee Revenue Indenture.

In accordance with the provisions of Section 8.2(b) of the General Fee Revenue Indenture, the Board hereby finds and declares as follows:

(a) The University is not now in default under the General Fee Revenue Indenture and no such default is imminent.

(b) Bonds the interest on which is excludable from gross income for purposes of federal income taxation shall be designated "General Fee Revenue Refunding Bonds, Series \_\_\_\_". If it is necessary and appropriate to issue a portion of the Bonds as bonds the interest on which is taxable for purposes of federal income taxation, such bonds shall be designated "Taxable General Fee Revenue Refunding Bonds, Series \_\_\_\_". The series designation shall be completed to reflect the calendar year in which the Bonds are issued and to provide any further identification of the Bonds as is appropriate.

(c) The persons to whom the Bonds are to be delivered are set forth in Sections 7 and 9 hereof.

(d) All of the Bonds are to be issued by sale in accordance with Section 7 hereof.

(e) The sale price of the Bonds shall be as set forth in Sections 7 and 12 hereof.

(f) The only parity bonds that have previously been issued by the University under the General Fee Revenue Indenture and that are currently outstanding are those bonds listed in (i) – (xi) of Section 1 above along with the supplemental indentures under which they were issued.

(g) The Refunded Bonds are to be refunded from proceeds of the Bonds, subject to the determinations and conditions set forth in Sections 11 and 12 hereof.

The Trustee is hereby requested to authenticate and deliver the Bonds to the purchaser specified in Section 7 hereof upon payment of the purchase price designated therein.

**Section 4. Source of Payment of the Bonds.** The principal of and the interest on the Bonds shall be payable from (i) the gross revenues from those general tuition fees levied against students at the Auburn, Alabama campus and the Montgomery, Alabama campus of the University that are more particularly described and referred to as "General Fees" in the General Fee Indenture; (ii) the gross revenues derived by the University from the operation of its housing and dining facilities located on the Auburn campus and on the Montgomery campus that are

more particularly described and referred to as “Housing and Dining Revenues” in the General Fee Indenture; (iii) the gross revenues derived by the University from the operation of its athletics programs that are more particularly described and referred to as “Athletic Fee Revenues” in the General Fee Indenture; and (iv) the several student fees levied against students at the Auburn campus and the Montgomery campus that are more particularly described and referred to as the “Pledged Student Fees” in the General Fee Indenture. The said General Fees, Housing and Dining Revenues, Athletic Fee Revenues, and Pledged Student Fees are referred to herein as the “Pledged Revenues.”

Nothing contained in this authorization, in the Bonds, in the General Fee Revenue Indenture, or in the supplemental indentures hereinafter authorized shall be deemed to impose any obligations on the University to pay the principal of or the interest on the Bonds except from the Pledged Revenues. Neither the Bonds, nor the pledge or any agreement contained in the General Fee Revenue Indenture, in any supplemental indenture or in this authorization shall be or constitute an obligation of any nature whatsoever of the State of Alabama, and neither the Bonds nor any obligation arising from the aforesaid pledge or agreements shall be payable out of any moneys appropriated to the University by the State of Alabama. The agreements, covenants or representations contained in this authorization, in the Bonds, in the General Fee Revenue Indenture, and in any supplemental indenture do not and shall never constitute or give rise to any personal or pecuniary liability or charge against the general credit of the University, and in the event of a breach of any such agreement, covenant or representation, no personal or pecuniary liability or charge payable directly or indirectly from the general revenues of the University shall arise therefrom. Nothing contained in this section shall, however, relieve the University from the observance and performance of the several covenants and agreements on its part herein contained.

**Section 5. Bonds Payable at Par.** All remittances of principal of and interest on the Bonds to the holders thereof shall be made at par without any deduction for exchange or other costs, fees or expenses. The bank or banks at which the Bonds shall at any time be payable shall be considered by acceptance of their duties hereunder to have agreed that they will make or cause to be made remittances of principal of and interest on the Bonds, out of the moneys provided for that purpose, in bankable funds at par without any deduction for exchange or other cost, fees or expenses. The University will pay to such bank or banks all reasonable charges made and expenses incurred by them in making such remittances in bankable funds at par.

**Section 6. Authorization of Supplemental Indentures.** The Board does hereby authorize and direct the President of the University to approve, execute and deliver, for and in the name and behalf of the University, to the Trustee, a Supplemental General Fee Revenue Indenture with respect to each series of the Bonds, and does hereby authorize and direct the Secretary of the Board to affix the official seal of the University to said Supplemental General Fee Revenue Indenture and to attest the same.

**Section 7. Sale of the Bonds.** The Bonds may be sold as an underwritten public sale, or by a private placement with one or more banks or other qualified institutional purchasers, as determined under Section 12 hereof. If the Bonds are sold through an underwritten public sale, the Board does hereby authorize and direct the President of the University or the Senior Vice

President for Business & Administration and CFO of the University to approve, execute and deliver, for and in the name and behalf of the University, one or more Bond Purchase Agreements with respect to each series of Bonds between the University and an underwriter or underwriters (the “Underwriter”) approved under Section 12 of this authorization. If the Bonds are sold by private placement, the Board does hereby authorize and direct the President of the University or the Senior Vice President for Business & Administration and CFO of the University to approve, execute and deliver, for and in the name and behalf of the University, a Placement Agreement or similar document with the purchaser(s) of the Bonds approved under Section 12 of this resolution.

**Section 8. Authorization of Official Statements.** The Board does hereby authorize and direct the Underwriter and/or Professionals designated under Section 14 of this authorization to prepare and distribute, for and in the name and on behalf of the University, a Preliminary Official Statement and a final Official Statement with respect to each series of Bonds issued under this authorization. The Board does hereby further authorize and direct the President or the Senior Vice President for Business & Administration and CFO of the University to execute and deliver, for and on behalf of the University, such final Official Statement(s) and does hereby declare that the Official Statement(s) so executed by the President or the Senior Vice President for Business & Administration and CFO of the University shall be the Official Statement(s) of the University with respect to the Bonds covered by such Official Statement(s).

**Section 9. Execution and Delivery of Bonds.** The Board does hereby authorize and direct the President of the University to execute the Bonds, in the name and on behalf of the University, by causing his signature or a facsimile thereof to be placed or imprinted on the Bonds, and does hereby authorize and direct the Secretary of the Board to cause the official seal (or a facsimile thereof) of the University to be applied or imprinted on the Bonds and to attest the same by causing his signature or a facsimile thereof to be placed or imprinted on the Bonds, all in the manner provided in the General Fee Revenue Indenture. The President of the University is hereby further authorized and directed to deliver the Bonds, subsequent to their execution as provided herein to the Trustee, and to direct the Trustee to authenticate all the Bonds and to deliver them to the Underwriter, upon payment to the University of the purchase price therefor in accordance with the provisions of Sections 7 and 12 hereof.

**Section 10. Application of Proceeds.** The entire proceeds derived by the University from the sale of the Bonds shall be paid to the Trustee under the General Fee Revenue Indenture. The Trustee is thereupon authorized and directed to apply and disburse such moneys for the purposes and in the order specified in the Supplemental General Fee Indentures.

**Section 11. Redemption of Refunded Bonds; Authorization of Escrow Trust Agreement.** Any series of Outstanding Bonds to be refunded by the Bonds or any series of the Bonds shall be called for redemption on the first date permitted for the call and redemption of such Outstanding Bonds subsequent to the date of issuance of the Bonds, at and for a redemption price equal to 100% of the principal amount of each bond so redeemed, plus accrued interest. The President and the Senior Vice President for Business & Administration and CFO of the University are separately authorized to direct the Trustee to mail and/or publish notice of such redemption as required under the terms of the General Fee Revenue Indenture. Any such

redemption notice mailed or published prior to the date of issuance of the Bonds shall provide that the call of the affected Refunded Bonds for redemption is contingent upon the issuance and sale of the Bonds.

Pursuant to Section 6.1(a) of the General Fee Revenue Indenture, the Board hereby confirms that the University is not in default under said indenture.

The President of the University is hereby authorized to approve, execute and deliver in the name and on behalf of the University an Escrow Trust Agreement or Agreements, between the University and the Trustee, if necessary or desirable, with respect to each series of Refunded Bonds to provide for the escrow and investment of proceeds of the Bonds until the redemption date of the Refunded Bonds.

**Section 12. Authorization to Approve Certain Matters.** The Board has determined that it is in the best interest of the University to authorize the issuance of the Bonds for the purposes described in this authorization and subject to the limitations of this authorization without a further meeting or approval of the Board. The Senior Vice President for Business & Administration and CFO of the University and the Chairman of the Finance Committee of the Board are hereby authorized:

(a) to determine when and if any Bonds shall be issued and to approve the schedule of issuance for each series of Bonds; provided that no Bonds shall be issued under the authority of this authorization after December 31, 2024;

(b) to approve the principal amount of the Bonds to be issued in each series and the designation of the Bonds as tax-exempt or taxable Bonds; provided that the aggregate principal amount of each series of Bonds shall not exceed the amount necessary to pay the principal and interest on the Refunded Bonds (taking into account any original issue premium or discount) and the costs of issuing the Bonds;

(c) to determine which of the Refunded Bonds are to be refunded and redeemed by the Bonds; provided that any such refunding shall result in a minimum net present value savings of at least 3%; provided, further, that if the University enters into a forward delivery agreement providing the University an option to refund the Bonds (issued as taxable bonds) with a subsequent issue of tax-exempt bonds, the savings achieved may be calculated by assuming the University will exercise the option to refund the Bonds with the tax-exempt bonds provided for in the forward delivery agreement;

(d) to determine whether the Bonds are to be sold to the public or are to be privately placed with one or more banks or other institutions, and the terms of either form of sale;

(e) to approve the forms of Supplemental General Fee Indenture(s), Bond Purchase Contract(s) (if the Bonds are sold to the public), Placement

Agreement (if the Bonds are privately placed with a bank or financial institution), Preliminary Official Statement(s), Official Statement(s), Forward Delivery Agreement(s) and Escrow Agreement(s) to be delivered in connection with each series of Bonds;

(f) to approve the final form and pricing details of each series of Bonds, including the interest rates to be borne by such Bonds, the principal maturities thereof and any original issue discount or premium with respect to the Bonds; provided that the net interest cost of any series of Bonds shall not exceed 6%;

(g) to approve the expenses of issuing the Bonds; and

(h) to take such other steps and to execute and approve such other documents as may be necessary or appropriate to cause the Bonds to be issued, sold and delivered consistent with the provisions of this authorization and the General Fee Revenue Indenture.

The final approval by the Senior Vice President for Business & Administration and CFO of the University and the Chairman of the Finance Committee of the Board of the items listed above may be conclusively evidenced by a certificate signed by each of them and delivered at the time of issuance of the Bonds.

**Section 13. Severability.** The various provisions of this authorization are hereby declared to be severable. If any provision hereof shall be held invalid by a court of competent jurisdiction, such invalidity shall not affect any other portion of this authorization.

**Section 14. Designation of Professionals.** The retention of PFM Financial Advisors LLC as financial advisor to the University, and the law firm of Balch & Bingham LLP as bond counsel to the University for the issuance of the Bonds are hereby authorized.

**Section 15. General Authorization.** The President of the University, Senior Vice President for Business & Administration and CFO of the University and the Secretary of the Board are hereby authorized to execute such further certifications or other documents and to take such other action as any of them may deem appropriate or necessary for the consummation of the matters covered by this authorization, to the end that the Bonds may be executed and delivered at the times and on the terms most advantageous to the University.

FINANCE COMMITTEE

RESOLUTION

TUITION AND FEES FOR AUBURN UNIVERSITY AND AUBURN UNIVERSITY AT  
MONTGOMERY

WHEREAS, student tuition and fees are the primary sources of unrestricted revenue for support of University programs and operations; and

WHEREAS, state appropriations are generous but alone are not sufficient to maintain the standards of quality instruction and other activities long associated with Auburn University; and

WHEREAS, one of the University's institutional goals is to maintain rates consistent with regional averages for peer institutions.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Christopher B. Roberts, President, or such person as may be serving as President, be and the same is hereby authorized, with the 2024 Fall Semester, to establish tuition and fee rates for Auburn University as shown in Exhibit 1 and for Auburn University at Montgomery as shown in Exhibit 2.

**EXHIBIT 1**  
TUITION AND FEES FOR FALL 2024  
FOR AUBURN UNIVERSITY

*[The exhibit will be provided at the board meeting]*

**EXHIBIT 2**

TUITION AND FEES FOR FALL 2024  
FOR AUBURN UNIVERSITY AT MONTGOMERY

*[The exhibit will be provided at the board meeting]*

EXHIBIT 3

**OTHER FEES & CHARGES**

*For Information Only*

**2024-2025 REVISED TUITION FEE/CHARGE REQUEST**

<u>College/Unit</u>	<u>Fee Name</u>	<u>Current</u>	<u>Proposed</u>
Harbert College of Business	Executive MBA	\$1,610/SCH	\$1,790/SCH
Harbert College of Business	Physician's Executive MBA	\$1,665/SCH	\$1,845/SCH
Harbert College of Business	Executive Master's in Real Estate Development	\$1,500/SCH	\$1,700/SCH
College of Forestry, Wildlife and Environment	Forest Finance and Investment Certificate	\$850/SCH	\$950/SCH
College of Forestry, Wildlife and Environment	Master of Forest Business and Investment	\$850/SCH	\$950/SCH
College of Nursing	Professional Fee (Clinical hours)*	\$200/hr	\$350/hr
College of Veterinary Medicine	Professional Fee (Resident & Nonresident)*	\$8,542/sem	\$9,542/sem
AU Library	Large-format Printing	\$7/flat	\$3/sq ft
Graduate School	Graduate Enrollment Fee	\$25	\$35
Student Affairs (Greek Life)	Greek Fee	\$15/sem	\$20/sem

**2024-2025 NEW TUITION FEE/CHARGE REQUEST**

<u>College/Unit</u>	<u>Fee Name</u>	<u>Proposed</u>
College of Education	Doctorate of Physical Therapy Application Fee	\$125
College of Forestry, Wildlife and Environment	WILD 2410	\$180
College of Liberal Arts	Master of Social Work (Online)**	\$594/SCH
Office of International Programs	INTL 3970	\$80

**PARKING FEES & CHARGES**

<u>Unit</u>		<u>Current</u>	<u>Proposed</u>
Parking Services	Towing Fee	\$150	\$175

\* Included on Exhibit 1 of the Tuition & Fee Schedules.

\*\* Effective Fall, 2023

FINANCE COMMITTEE

RESOLUTION

AUBURN UNIVERSITY HOUSING MAIN CAMPUS RATES FOR 2024-2025  
ACADEMIC YEAR

WHEREAS, residence halls, operated by Auburn University Housing (AUH), are provided on the Auburn University main campus as a convenience and service to our undergraduate students; and

WHEREAS, the administration regularly reviews housing operations to assure that it is responsive to student needs and that it continues to be fiscally sound and self-supporting; and

WHEREAS, AUH needs to increase reserves for deferred maintenance, increased debt retirement commitments, rising operational costs, anticipated renovations, programming, new construction, and other non-recurring expenditures; and

WHEREAS, AUH leadership has proposed a housing rate increase in response to those demands and these recommendations are endorsed by the President.

NOW THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Christopher B. Roberts, President, or such person as may be acting as President, be and the same is hereby authorized to establish student housing rates for Auburn University main campus, as shown in Exhibit A, with the new rates becoming effective in the 2024 fall semester.

## EXHIBIT A

### Auburn University Housing Semester Rental Rates Academic Years 2024-25

<u>Area</u>	<u>Room Type</u>	<u>2023-2024</u>		<u>2024-2025</u>	
			<u>Rate</u>		<u>Rate</u>
160 Ross	Double	\$	5,370.00	\$	5,540.00
	Quad	\$	5,130.00	\$	5,290.00
191 College	Double	\$	6,420.00	\$	6,620.00
	Quad	\$	6,210.00	\$	6,400.00
	Quad w/double occupancy	\$	5,130.00	\$	5,290.00
Hill	Single	\$	4,200.00	\$	4,330.00
	Double	\$	3,350.00	\$	3,460.00
Quad	Single	\$	4,870.00	\$	5,020.00
	Double	\$	3,960.00	\$	4,080.00
South Donahue	Single	\$	6,480.00	\$	6,680.00
	Double	\$	6,370.00	\$	6,570.00
	Quad	\$	6,370.00	\$	6,570.00
Village	Single	\$	5,370.00	\$	5,540.00
	Double	\$	5,370.00	\$	5,540.00
	Triple	\$	5,130.00	\$	5,290.00
	Quad	\$	5,130.00	\$	5,290.00

*Prices indicated are per semester.*

Summer Rate: (fall rate + spring rate)/3

Mini-mester Rate: (summer rate)/2

**AUBURN UNIVERSITY DINING PLANS**

**ACADEMIC YEAR 2024-2025**

*[For information only]*

<u>Plan</u>		<u>2023-2024</u>	<u>2024-2025</u>
Orange	5 BMs* Weekly + \$450 DB**	\$1,470	\$1,500
Blue	50 BMs* Semester + \$425 DB**	\$989	\$1,010
White	50 BMs* Semester + \$425 DB**	\$425	\$425

*Prices indicated are per semester.*

Orange: This plan is automatically assigned to first-time, first-year Auburn students.

Blue: This plan is automatically assigned to sophomores and above who live on campus.

White: This plan is automatically assigned to sophomores and above who live off campus

\*BM = Blocked Meals

\*\*DB = Declining Balance

**AUBURN UNIVERSITY AT MONTGOMERY DINING PLANS**

**ACADEMIC YEAR 2024-2025**

*[For information only]*

<b><u>Plan</u></b>	<b><u>2023-2024</u></b>	<b><u>2024-2025</u></b>
Commuter	\$100	\$200
Resident	\$600	\$700

*Prices indicated are per semester.*

Commuter: Undergraduate students who live off campus.

Resident: Graduate and Undergraduate students who live on campus.

**EXECUTIVE COMMITTEE AGENDA  
AUGUST 25, 2023 BOARD MEETING  
AUBURN UNIVERSITY BOARD OF TRUSTEES**

1. Posthumous Awarding of the Doctor of Philosophy in Chemistry to Niharika Dalpati (Vini Nathan)
2. Proposed Awards and Namings (Bob Dumas)

Committee Chairperson: Mr. Bob Dumas

Committee Members: Mr. Michael DeMaioribus

Mr. Raymond Harbert

Mr. Jimmy Rane

*President Pro Tempore* Quentin Riggins

Mr. Jimmy Sanford

Mr. Wayne Smith

EXECUTIVE COMMITTEE

RESOLUTION

POSTHUMOUS AWARDING OF THE DOCTOR OF PHILOSOPHY IN CHEMISTRY  
TO NIHARIKA DALPATI

WHEREAS, Niharika Dalpati, a fifth-year doctoral student in the College of Sciences and Mathematics, was pursuing a doctoral degree in Chemistry before passing away in April 2023; and

WHEREAS, Ms. Dalpati's research was supported by an NSF CAREER award and focused on using nickel coordination complexes for photoelectrochemical energy conversion and storage; and

WHEREAS, the faculty in the Department of Chemistry and Biochemistry, the Dean of the Graduate School, the Dean of the College of Sciences and Mathematics, the Provost, and the President recommend that the Doctor of Philosophy in Chemistry be awarded posthumously.

NOW, THEREFORE, BE IT RESOLVED by the Auburn University Board of Trustees that the degree of Doctor of Philosophy in Chemistry is hereby granted posthumously to Niharika Dalpati in recognition of her academic achievements as a student at Auburn University.

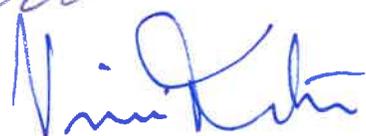
BE IT FURTHER RESOLVED that the Board hereby expresses its sympathy and condolences to the family of Niharika Dalpati in this period of sadness and that a copy of this resolution be presented to them so that they will know of this action and the university's profound loss.



AUBURN UNIVERSITY

OFFICE OF THE PROVOST

MEMORANDUM TO: Christopher Roberts   
President

FROM: Vini Nathan   
Provost and Senior Vice President for Academic Affairs

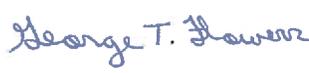
SUBJECT: Agenda Item for the Board of Trustees – Proposed  
Posthumous Degree for Niharika Dalpati

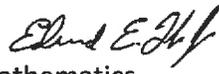
DATE: July 24, 2023

I have received a request from the Graduate School, in agreement with the College of Sciences and Mathematics, to posthumously award the Doctor of Philosophy in Chemistry to Ms. Niharika Dalpati. Sadly, Ms. Dalpati passed away in April 2023 before completing the final dissertation requirements for her degree. A fifth-year doctoral student, Ms. Dalpati's research was focused on using nickel coordination complexes for photoelectrochemical energy conversion and storage, and her work was supported by an NSF CAREER award, from which she had served as a Research Assistant for the past two years. As a doctoral candidate, Ms. Niharika Dalpati was in good standing and would have graduated in Summer 2023.

Following a careful review of her academic records, the Department of Chemistry and Biochemistry faculty concur that her academic achievements ensure Ms. Dalpati meets the requirements to be awarded a degree posthumously. Therefore, I am attaching a formal request from Dr. George Flowers, Dean of the Graduate School, with support from Dr. Ed Thomas, Dean of the College of Sciences and Mathematics, and Dr. Douglas Goodwin, Chair of the Department of Chemistry and Biochemistry. I request that this item be placed on the Board of Trustee agenda for the August 25, 2023 meeting.

**TO:** Dr. Vini Nathan, Provost  
Office of the Provost

**THROUGH:** Dr. George Flowers, Dean   
School of Graduate Studies

**THROUGH:** Dr. Edward Thomas, Dean   
College of Sciences and Mathematics

**FROM:** Dr. Douglas Goodwin, Chair   
Department of Chemistry and Biochemistry

**DATE:** May 30, 2023

**RE:** Request approval for a Posthumous Doctoral Degree for Niharika Dalpati

The purpose of this memo is to seek approval for the posthumous awarding of a PhD degree to Niharika Dalpati. Ms. Dalpati was a candidate for a Ph.D. in Chemistry at the time she passed away unexpectedly on April 17, 2023. This initiative has the full support of Dr. Byron Farnum, a Level 2 Graduate Faculty member in the department and Ms. Dalpati's research advisor, as well as Dr. Chris Easley, the department's Graduate Program Officer. Likewise, the Chair of the Department of Chemistry and Biochemistry also approves without equivocation or hesitation the posthumous awarding of the PhD degree to Niharika Dalpati.

The attached letter from Dr. Byron Farnum, reports that Niharika had not only initiated but made substantial progress on her dissertation research project. Indeed, the data collection necessary to support her research was nearly complete. The bulk of activity remaining centered on data analyses and writing. Dr. Farnum reports that Ms. Dalpati was on track to defend her dissertation during the Summer 2023 semester and officially graduate at its conclusion.

A letter is also attached from Dr. Chris Easley. He reports that Ms. Dalpati had completed all of her course requirements, had maintained a strong GPA throughout her coursework. As such, Niharika was a student in good academic standing at the time of her passing. Indeed, Ms. Dalpati had already completed the 60 credit hours required for the Ph.D.; she would have only had to register for one hour of Research and Dissertation to maintain her student status in Summer of 2023.

DEPARTMENT OF  
CHEMISTRY AND  
BIOCHEMISTRY



AUBURN UNIVERSITY

COLLEGE OF SCIENCES  
AND MATHEMATICS

May 22, 2023

Dear Prof. Goodwin,

I am writing this letter to clearly state that Niharika Dalpati had commenced and nearly completed her dissertation research prior to her untimely death in April 2023. Niharika was in her fifth year of graduate school and was a member of my research group. Her research was focused on using nickel coordination complexes for photoelectrochemical energy conversion and storage. This work was fully supported by an NSF CAREER award, from which Niharika was supported as Research Assistant for the past two years.

Just weeks prior to her death, Niharika and I met to discuss the organization of her thesis and her projected thesis defense by the end of the Summer 2023 semester. Her research was wide ranging and would have supported 5 chapters as part of her thesis. As she left for a trip home to India, she was actively working on the final stages of a first-author manuscript that was planned for submission in a month. Our plan was to work on the remaining chapters when she returned from India and likely submit two more manuscripts by the end of Summer 2023. In total, the data collection of her research was nearly complete with only writing and data analysis to be performed over the summer with graduation by the end of the Summer semester.

I hope this letter provides a strong sense that Niharika is well deserving of a posthumous Ph.D.

Sincerely,

A handwritten signature in blue ink, appearing to read 'Byron H. Farnum'.

Byron H. Farnum  
Associate Professor  
Department of Chemistry and Biochemistry  
Auburn University



May 29, 2023

Prof. Douglas C. Goodwin, Chair  
Department of Chemistry and Biochemistry  
Auburn University  
Re: Academic Standing of Niharika Dalpati

Dear Dr. Goodwin,

As the Graduate Program Officer (GPO) in the Department of Chemistry and Biochemistry, I am writing this letter to confirm that Niharika Dalpati was in good academic standing and was poised to complete her Ph.D. in the summer of 2023 before her untimely death last month.

As of the spring semester this year, Niharika had completed all her required coursework and maintained a strong GPA of 3.50, and she had already reached the required 60 hours for the Ph.D. degree. I have checked with the Graduate School and confirmed that, in order to defend her dissertation work over the summer, she would have simply needed to register for one hour of CHEM 8990 (Research and Dissertation). This one credit hour would only have been necessary to maintain her student status and was not necessary as part of the degree requirements.

Her research mentor, Dr. Farnum, has noted that only some additional writing and data analysis were needed to complete the dissertation and graduate by the end of the summer in 2023. Considering all these facts, I strongly support your initiative to award a posthumous Ph.D. degree to Niharika Dalpati.

Best Regards,

Christopher J. Easley, Ph.D.  
C. Harry Knowles Professor and Graduate Program Officer (GPO)  
Department of Chemistry and Biochemistry, Auburn University  
and Associate Editor, *Analytical Methods*, Royal Society of Chemistry

**PROPOSED AWARDS AND NAMINGS  
AUGUST 25, 2023 BOARD MEETING  
AUBURN UNIVERSITY BOARD OF TRUSTEES**

Time will be allotted for any discussion of a list of proposed awards and namings.

RESOLUTION

APPROVAL OF MINUTES

WHEREAS, copies of the minutes of the June 9, 2023 annual meeting of the Board of Trustees have been distributed to all members of this Board for review; and

WHEREAS, the members have reviewed the minutes and determined that they constitute a true and correct recitation of the business of the respective meeting.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the minutes of the June 9, 2023 annual meeting of the Board of Trustees are hereby approved as distributed.

MINUTES OF AN ANNUAL MEETING OF THE  
BOARD OF TRUSTEES  
OF  
AUBURN UNIVERSITY

JUNE 9, 2023

**SCHEDULE AND AGENDA  
JUNE 9, 2023 ANNUAL BOARD MEETING  
AUBURN UNIVERSITY BOARD OF TRUSTEES**

- I. Call to Order and Opening Remarks
- II. Committee Meetings
  - A. Property and Facilities Committee | *President Pro Tempore* Dumas
    1. Airport Runway Safety Area Expansion, Final Approval
    2. North Auburn Equine Research Facility Addition, Final Approval
    3. Renovation of Space in the Athletics Complex for Sports Medicine, Architect Selection
    4. Vehicle Research and Innovation Laboratory, Project Initiation and Architect Selection
    5. Annual Report of Real Estate Holdings – *For Information Only*
    6. Annual Report of Timber Harvest Revenue – *For Information Only*
    7. Status Updates – *For Information Only*
      - a. Current Status of New Construction/Renovation/Infrastructure Projects with Budgets of \$1,000,000 and Greater
      - b. Project Status Report
  - B. Academic Affairs Committee | Chairperson Huntley
    1. Proposed Bachelor of Science in Parks and Recreation Management
    2. Proposed Bachelor of Arts in Biology at AUM
  - C. Finance Committee | Chairperson Harbert
    1. Authority to Execute Bond/Tender Exchange Transactions
  - D. Audit and Compliance Committee | Chairperson Vines
    1. Approval of Independent Auditors for Fiscal Year Ended September 30, 2023
    2. Receipt of the 2022-2023 Code of Ethics Compliance Documents – *For Information Only*

E. Institutional Advancement Committee | Chairperson Roberts

1. Auburn University Endowment Portfolio Update – *For Information Only*

F. Executive Committee | Trustee Rane

1. Election of the *President Pro Tempore* for 2023-2024
2. Presidential Assessment – *For Information Only*
3. Proposed Awards and Namings

G. Trustee Reports

III. Regular Meeting of the Board of Trustees

IV. Proposed Executive Session

V. Reconvened Meeting of the Board of Trustees

1. Approval of the Minutes of the April 14, 2023 Board Meeting
2. Awarding of Degrees for Summer 2023
3. AUM Chancellor's Report
4. President's Report
5. Action Items and Committee Meeting Reports

A. Property and Facilities Committee

1. Airport Runway Safety Area Expansion, Final Approval
2. North Auburn Equine Research Facility Addition, Final Approval
3. Renovation of Space in the Athletics Complex for Sports Medicine, Architect Selection
4. Vehicle Research and Innovation Laboratory, Project Initiation and Architect Selection

B. Academic Affairs Committee

1. Proposed Bachelor of Science in Parks and Recreation Management
2. Proposed Bachelor of Arts in Biology at AUM

- C. Finance Committee
  - 1. Authority to Execute Bond/Tender Exchange Transactions
- D. Audit and Compliance Committee
  - 1. Approval of Independent Auditors for Fiscal Year Ended September 30, 2023
- E. Executive Committee
  - 1. Election of the *President Pro Tempore* for 2023-2024
  - 2. Proposed Awards and Namings
- VI. Recess Meeting

*President Pro Tempore* Dumas convened a meeting of the Board of Trustees of Auburn University on Friday, June 9, 2023 at 9:30 a.m. in the Legacy Ballroom of The Hotel at Auburn University and Dixon Conference Center.

*President Pro Tempore* Dumas then called upon Board Secretary Jon Waggoner to call the roll. The following voting board members were deemed to be in attendance:

Ms. Caroline M. Aderholt; Mr. William P. Ainsworth; Mr. Robert W. Dumas; Mr. Raymond J. Harbert; Ms. Elizabeth H. Huntley; Mr. James W. Rane; Mr. Quentin P. Riggins; Mr. B.T. Roberts; Mr. M. Clark Sahlie; Mr. James H. Sanford; Mr. Zeke W. Smith; and Mr. Timothy Vines.

Governor Kay Ivey, President of the Board; Mr. Michael A. DeMaioribus; Mr. James R. Pratt, III; and Mr. Wayne T. Smith were absent from the meeting.

The individuals listed above represent all persons recognized as voting board members at the time of the meeting.

*President Pro Tempore* Dumas welcomed those serving on the Board *ex officio* as follows: Dr. Mark Carptenter, Faculty Advisor to the Board of Trustees from the Auburn University campus; Ms. Venessa Funches, Faculty Advisor to the Board of Trustees from the Auburn University at Montgomery campus; Mr. John David Jones, President of the Auburn University Student Government Association; and Ms. Sierra Powell, the President of the Auburn University at Montgomery Student Government Association.

Also sitting with the Board were the following persons: Dr. Christopher B. Roberts, Auburn University President; and Mr. Jon G. Waggoner, Secretary to the Board of Trustees.

The following persons were also in attendance at the meeting: Gen. Ronald Burgess, Executive Vice President; Dr. Vini Nathan, Provost and Senior Vice President for Academic Affairs; Ms. Kelli Shomaker, Vice President for Business & Finance and Chief Financial Officer; Dr. Bobby Woodard, Senior Vice President for Student Affairs; Ms. Jaime Hammer, General Counsel; Mr. Daniel King, Associate Vice President for Facilities; Dr. Carl Stockton, Chancellor of AUM; Mr. Mark Stirling; Director of Auburn University Real Estate; Dr. Joffrey Gaymon, Vice President for Enrollment; Dr. Jared White, Executive Director of Governmental Affairs; Mr. Jim O'Connor, Vice President for Information Technology and Chief Information Officer; and Dr. Jennifer Adams, Executive Director of Public Relations.

*President Pro Tempore* Dumas welcomed the following persons that serve Auburn University and AUM in various capacities: Dr. Mark Carpenter, Academic Affairs Faculty Representative; Dr. Robert Norton, Agriculture and Natural Resources Committee Faculty Representative; Dr. Kim Brackett, AUM Faculty Senate President; Dr. Elizabeth Davis-Sramek, Finance Committee Faculty Representative; Dr. Scott Lane, Finance Committee Faculty Representative; Dr. Henry Schenck, Institutional Advancement Committee Faculty Representative; Dr. Christian Dagg, Property and Facilities Committee Faculty Representative; Dr. Oladiran Fasina, Student Affairs Faculty Representative; Dr. Paul Fox, Student Affairs Faculty

Representative; Mr. Clint Lovelace, Chair of the Auburn University Administrative & Professional Assembly; Ms. Ashley Reid, Chair of the Auburn University Staff Council; Dr. Tim Kroft, President of the AUM Faculty Senate; Mr. Stephen Bray, President of the AUM Staff Council; Mr. Paul Jacobson, Chair of the Auburn University Foundation Board of Directors; Ms. LuAnne Hart, President of the Auburn Alumni Association; and Mr. Soolim Jeong, President of the Graduate Student Council.

The Board then met in various committees, each discussing the items which would later appear on the Reconvened Board Meeting Agenda, as follows:

**MINUTES OF A MEETING OF THE  
PROPERTY AND FACILITIES COMMITTEE OF THE  
AUBURN UNIVERSITY BOARD OF TRUSTEES  
FRIDAY, JUNE 9, 2023 AT 9:35 A.M.**

In Chairperson DeMaioribus' absence, *President Pro Tempore* Dumas presided over the Property and Facilities Committee meeting. *President Pro Tempore* Dumas convened a meeting of the Property and Facilities Committee of the Auburn University Board of Trustees on Friday, June 9, 2023 at 9:35 a.m. in the Legacy Ballroom of The Hotel at Auburn University and Dixon Conference Center.

After calling the committee meeting to order, *President Pro Tempore* Dumas called upon Mr. King for discussion of the following Property and Facilities Committee agenda items:

**1. Airport Runway Safety Area Expansion, Final Approval**

Mr. King reminded everyone that in 2019, the Federal Aviation Administration (FAA) advised Auburn University that the current safety area on the northern end of Runway 18-36 must be extended for the airport to continue and grow its volume of operations. He stated that the Airport Runway Safety Area Expansion project is located off of the north end of the airport's main runway and will extend the current safety area an additional 700 feet.

Mr. King indicated that the project will be financed by the FAA, the Alabama Department of Transportation and Aeronautics Bureau, the City of Auburn, the City of Opelika, and the Lee County Commission. Mr. King noted that because university funds will not be used for this project, the Board of Trustees will not have to establish a project budget.

Mr. King stated that the request before the Board of Trustees is to adopt a resolution providing final approval of the project.

A motion to report the item favorably to the full Board during the reconvened meeting was received from *Vice President Pro Tempore* Riggins. The motion was seconded by Ms. Huntley and the committee approved the motion by a voice vote.

**2. North Auburn Equine Research Facility Addition, Final Approval**

Mr. King reported that the College of Veterinary Medicine proposed the construction of a new addition to the North Auburn Equine Research Facility to support the federally-funded research program in North Auburn. He explained that the project will construct a one-story, 8,100 square foot addition, which will provide new laboratory space necessary to grow the research capabilities of the laboratory to match increased new grant funding opportunities.

Mr. King indicated that the estimated total project cost is \$7.0 million, to be financed by funds from the College of Veterinary Medicine and the Office of the Provost.

Mr. King stated that the request before the Board of Trustees is to adopt a resolution providing final approval of the project.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Harbert. The motion was seconded by Mr. Sanford, and the committee approved the motion by a voice vote.

**3. Renovation of Space in the Athletics Complex for Sports Medicine, Architect Selection**

Mr. King reported that the Athletics Department proposed the renovation of space within the Athletics Complex to provide expanded sports medicine services. He explained that these services, currently housed in the Plainsman Park Strength and Rehabilitation Center, will be relocated to the Athletics Complex in space previously occupied by the football program. He added that the project will enable the Athletics Department to expand and improve sports medicine services to its student athletes.

Mr. King stated that the request before the Board of Trustees is to adopt a resolution approving the selection of Seay, Seay & Litchfield of Auburn, Alabama as the project architect.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Sanford. The motion was seconded by Mr. Harbert, and the committee approved the motion by a voice vote.

**4. Vehicle Research and Innovation Laboratory, Project Initiation and Architect Selection**

Mr. King reported that the Samuel Ginn College of Engineering has proposed the construction of a testing facility to address challenges faced by vehicle manufacturers as they innovate and deploy new technologies to make vehicles more efficient, with increased levels of safety and reduced emissions. He commented that the laboratory will aid research funded by the U.S. Federal Transit Administration, and allow Auburn University researchers to study commercial vehicles, such as trucks and transit vehicles, along with components that are used in those vehicles.

Mr. King indicated that it is anticipated that the project will be financed by a grant from the Federal Trade Administration and Samuel Ginn College of Engineering funds.

Mr. King stated that the request before the Board of Trustees is to adopt a resolution to approve the initiation of the project and to authorize the commencement of the architect selection process.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Z. Smith. The motion was seconded by *Vice President Pro Tempore* Riggins, and the committee approved the motion by a voice vote.

**5. Annual Report of Real Estate Holdings – *For Information Only***

Mr. King then stated that Board of Trustees policies require that a listing of property owned by Auburn University be submitted to the Board for its information and review each year at its annual meeting. He reported that the summary of real estate holdings, including changes since June 2022, is included in the meeting materials.

Mr. King shared that this item is included for information only and does not require a vote.

**6. Annual Report of Timber Harvest Revenue – *For Information Only***

Mr. King then stated that Board of Trustees policies require that a summary report of timber harvest revenue be provided to the Board for its information and review each year at its annual meeting. He indicated that the summary report, including changes since June 2022, is included in the meeting materials.

Mr. King shared that this item is included for information only and does not require a vote.

**7. Status Updates – *For Information Only***

**a. Current Status of New Construction/Renovation/Infrastructure Projects with Budgets of \$1,000,000 and Greater**

Mr. King stated that, consistent with standing practice, a summary report of new construction, renovation, and infrastructure projects with budgets greater than \$1,000,000 be submitted to the Board of Trustees at each regular board meeting for the Board's information and review.

Mr. King shared that this item is included for information only and does not require a vote.

**b. Project Status Report**

Mr. King stated that, consistent with standing practice, a summary report of regarding the status of Board-approved capital projects be submitted to the Board of Trustees at each regular board meeting for the Board's information and review.

Mr. King shared that this item is included for information only and does not require a vote.

*President Pro Tempore* Dumas thanked Mr. King for his reports, and with there being no further items, recessed the committee meeting at 9:50 a.m.

**MINUTES OF A MEETING OF THE  
ACADEMIC AFFAIRS COMMITTEE OF THE  
AUBURN UNIVERSITY BOARD OF TRUSTEES  
FRIDAY, JUNE 9, 2023 AT 9:50 A.M.**

Chairperson Huntley convened a meeting of the Academic Affairs Committee of the Auburn University Board of Trustees on Friday, June 9, 2023 at 9:50 a.m. in the Legacy Ballroom of The Hotel at Auburn University and Dixon Conference Center.

After calling the committee meeting to order, Chairperson Huntley called upon Dr. Nathan for discussion of the first Academic Affairs Committee agenda item.

**1. Proposed Bachelor of Science in Parks and Recreation Management**

Dr. Nathan reported that the College of Forestry, Wildlife and Environment proposed a new Bachelor of Science in Parks and Recreation Management (CIP 03.0207).

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Vines. The motion was seconded by Mr. Roberts, and the committee approved the motion by a voice vote.

Chairperson Huntley thanked Dr. Nathan for her report and then called upon Dr. Stockton for discussion of the second and final Academic Affairs Committee agenda item.

**2. Proposed Bachelor of Arts in Biology at AUM**

Dr. Stockton reported that the College of Sciences at Auburn University at Montgomery (AUM) submitted a proposal to create a Bachelor of Arts (B.A.) in Biology. He explained that the proposed degree would provide AUM students with an alternative to the current B.S. in Biology degree, allowing them more flexibility as they navigate their STEM careers.

He added that the new program can be implemented with AUM's current resources; that is, the program will not require any additional faculty, new equipment, new facilities, new space, financial resources, design of new courses, or new library resources to implement.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Sanford. The motion was seconded by *Vice President Pro Tempore* Riggins, and the committee approved the motion by a voice vote.

Chairperson Huntley thanked Dr. Stockton for his report, and with there being no further items, recessed the committee meeting at 10:00 a.m.

**MINUTES OF A MEETING OF THE  
FINANCE COMMITTEE OF THE  
AUBURN UNIVERSITY BOARD OF TRUSTEES  
FRIDAY, JUNE 9, 2023 AT 10:00 A.M.**

Chairperson Harbert convened a meeting of the Finance Committee of the Auburn University Board of Trustees on Friday, June 9, 2023 at 10:00 a.m. in the Legacy Ballroom of The Hotel at Auburn University and Dixon Conference Center.

After calling the committee meeting to order, Chairperson Harbert called upon Ms. Shomaker for discussion of the Finance Committee's single agenda item.

**1. Authority to Execute Bond/Tender Exchange Transactions**

Ms. Shomaker explained that the purpose of the resolution is to grant authority to an appointed group of board members and administrators to refund outstanding bonds through a tender offering, if the appointed group deems the conditions are favorable for such a transaction on or before December 31, 2023. She stated that the proposed appointed group includes the President, the Vice President for Business & Finance/CFO, the Chair of the Finance Committee of the Board of Trustees, and the President Pro Tempore of the Board.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Rane. The motion was seconded by Mr. Sanford, and the committee approved the motion by a voice vote.

Chairperson Huntley thanked Ms. Shomaker for her report, and with there being no further items, recessed the committee meeting at 10:05 a.m.

**MINUTES OF A MEETING OF THE  
AUDIT AND COMPLIANCE COMMITTEE OF THE  
AUBURN UNIVERSITY BOARD OF TRUSTEES  
FRIDAY, JUNE 9, 2023 AT 10:05 A.M.**

Chairperson Vines convened a meeting of the Audit and Compliance Committee of the Auburn University Board of Trustees on Friday, June 9, 2023 at 10:05 a.m. in the Legacy Ballroom of The Hotel at Auburn University and Dixon Conference Center.

After calling the committee meeting to order, Chairperson Vines called upon Ms. Shomaker for discussion of the first Audit and Compliance Committee agenda item.

**1. Approval of Independent Auditors for Fiscal Year Ended September 30, 2023**

Ms. Shomaker stated that the *Selection of External Auditors* policy requires the Board of Trustees to approve external auditors to review the internal audit process completed by Auburn University. Ms. Shomaker reported that Auburn University management recommends maintaining its current external auditors, PricewaterhouseCoopers (PwC).

Subsequently, Ms. Shomaker introduced Mr. Douglas Grant of PwC. Mr. Grant then presented the Auburn University Fiscal Year 2023 Audit Plan.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Ainsworth. The motion was seconded by Mr. Sahlie, and the committee approved the motion by a voice vote.

Chairperson Vines thanked Ms. Shomaker and Mr. Grant for their reports and then discussed the second and final Audit and Compliance Committee agenda item.

**2. Receipt of the 2022-2023 Code of Ethics Compliance Documents – *For Information Only***

Chairperson Vines explained that, in accordance with the Southern Association of Colleges and Schools Commission on Colleges (SACSCOC)'s *Principles of Accreditation*, it is required that the presiding officer of the Board of Trustees be unencumbered by any contractual, employment, personal, familial, or financially related interests with Auburn University. Chairperson Vines stated that in addition, a majority of voting board members must also be unencumbered by such interests.

Chairperson Vines reported that the Audit and Compliance Committee, the General Counsel, and the Board Secretary have reviewed the completed annual ethics compliance documents and subsequently determined that the Board is in compliance with SACSCOC's standards. He stated that copies of the 2022-2023 documents are available, upon request.

Chairperson Vines indicated that this item is included for information only and does not require a vote.

With there being no further items, Chairperson Vines recessed the committee meeting at 10:15 a.m.

**MINUTES OF A MEETING OF THE  
INSTITUTIONAL ADVANCEMENT COMMITTEE OF THE  
AUBURN UNIVERSITY BOARD OF TRUSTEES  
FRIDAY, JUNE 9, 2023 AT 10:15 A.M.**

Chairperson Roberts convened a meeting of the Institutional Advancement Committee of the Auburn University Board of Trustees on Friday, June 9, 2023 at 10:15 a.m. in the Legacy Ballroom of The Hotel at Auburn University and Dixon Conference Center.

After calling the committee meeting to order, Chairperson Roberts called upon Mr. Morris for discussion of the Finance Committee's single agenda item.

**1. Auburn University Endowment Portfolio Update – *For Information Only***

Mr. Morris introduced Mr. Paul Jacobson, Chair of the Auburn University Foundation Board of Directors to further discuss the update, noting that the item is presented for information only and does not require a vote.

Following a brief discussion, Mr. Jacobson introduced Mr. Greg DeSisto of Prime Buchholz to provide more detailed information and answer questions regarding the university's portfolio update.

Chairperson Roberts thanked Mr. Morris, Mr. Jacobson, and Mr. DeSisto for their reports, and with there being no further items, recessed the committee meeting at 10:30 a.m.

**MINUTES OF A MEETING OF THE  
EXECUTIVE COMMITTEE OF THE  
AUBURN UNIVERSITY BOARD OF TRUSTEES  
FRIDAY, JUNE 9, 2023 AT 10:30 A.M.**

In Chairperson W. Smith's absence, Mr. Rane presided over the Executive Committee meeting. Mr. Rane convened a meeting of the Executive Committee of the Auburn University Board of Trustees on Friday, June 9, 2023 at 10:30 a.m. in the Legacy Ballroom of The Hotel at Auburn University and Dixon Conference Center.

After calling the committee meeting to order, Mr. Rane discussed the first Executive Committee agenda item.

**1. Election of the *President Pro Tempore* for 2023-2024**

Mr. Rane commented that the first item before the Executive Committee is the election of the *President Pro Tempore* to serve from June 2023 to June 2024. After opening the floor for nominations, Mr. Harbert nominated *Vice President Pro Tempore* Riggins. The nomination was seconded by *President Pro Tempore* Dumas, and the nomination was affirmed by a voice vote.

Mr. Rane then called upon *President Pro Tempore* Dumas for discussion of the committee's second agenda item.

**2. Presidential Assessment – *For Information Only***

*President Pro Tempore* Dumas began the discussion regarding the annual assessment of the President by congratulating Dr. Roberts on a "truly outstanding first year." *President Pro Tempore* Dumas commended Dr. Roberts for his stellar leadership and accomplishing many feats. *President Pro Tempore* Dumas highlighted a few accolades that the Presidential Assessment Working Group shared with President Roberts in its assessment stating:

"We commended him on his immediate engagement with students, faculty, staff, administrators, legislators, and the Board during the first year of his presidency. While we know the tasks of numerous listening sessions and meetings has been arduous, all members of our community report gratitude and appreciation for his immediate desire to meet with and listen to those who rely upon the President's leadership.

We expressed great thanks and tentative congratulations to the President for the excellent work completed by him and his team during the SACSCOC decennial reaffirmation process. Accreditation is so important to the mission of the institution, and we made sure he knows how grateful the entire Auburn Family is for the contributions of Provost Nathan and the entire campus over the past few years to make this reaccreditation successful. Although we understand that the process is

not yet complete, we are most pleased with all that has occurred so far and remain optimistic for exciting news in the coming months.

Finally, we commended President Roberts for his superior understanding of, and ability to continuously foster, Auburn's special student experience. Based upon his outstanding performance in the last thirty years—especially in the first year as our president—we have full confidence that he will protect and enhance Auburn's unique and superior student experience under his outstanding leadership.”

*President Pro Tempore* Dumas indicated that the item is presented for information only and does not require a vote.

*President Pro Tempore* Dumas noted that the 2023 annual assessment is now complete. He thanked Trustees Riggins, Vines, and W. Smith for their service on the Presidential Assessment Working Group.

Mr. Rane then discussed the Executive Committee's third and final agenda item.

### 3. **Proposed Awards and Namings**

Mr. Rane asked for a motion to move consideration of the third agenda item, a list of proposed awards and namings, to the reconvened meeting.

A motion to move consideration of the third item to the full Board during the reconvened meeting was received from Mr. Harbert. The motion was seconded by *President Pro Tempore* Dumas, and the committee approved the motion by a voice vote.

With there being no further items, Mr. Rane recessed the committee meeting at 10:35 a.m.

*President Pro Tempore* Dumas then moved to reports from various committee chairpersons and lead trustees as follows:

**Agriculture and Natural Resources Committee**

Chairperson Aderholt began her report by sharing that an economic research team from the College of Agriculture, Alabama Agricultural Experiment Station (AAES), and the Alabama Cooperative Extension System (ACES) teamed with the statewide agricultural label, Sweet Grown Alabama, to measure consumer perceptions of products sold under the label. She commented that Sweet Grown Alabama is a label representing a variety of Alabama-grown agricultural product brands. She added that the team found that consumers were willing to pay \$1 more a basket of sweet potatoes carrying the Sweet Grown label than for other sweet potatoes grown in Alabama, even if they were relatively unfamiliar with the Sweet Grown label. She noted that consumers were also willing to pay even more of a premium over sweet potatoes grown outside of Alabama.

Chairperson Aderholt then reported that ACES has partnered with University Outreach and three of Auburn’s colleges to bring affordable healthcare to a community in need. She explained that throughout the OnMed Care Station—a telehealth kiosk that opened this spring in LaFayette—Residence can experience private, real-time visits with Alabama-licensed healthcare professionals in a virtual setting. She announced that this facility is one of only four of its kind in the nation.

Chairperson Aderholt then reported that two Auburn faculty with ACES appointments have been tapped for national leadership communities. She announced that Dianna Bourassa in Poultry Science was appointed to the National Food Safety Advising Council, while Mark Smith in Forestry was selected to serve on the National Wildlife Services Advisory Committee.

Chairperson Aderholt concluded her report by sharing that a research team in the College of Forestry, Wildlife and Environment is working to find solutions to an increasing threat to pine forests, needle blight. She added that through a \$2.1 million U.S. Forest Service grant, a team led by Lori Eckhardt, a professor of forest health, is aiming to determine the impacts of productivity and biological causes of needle blight. She stated that insect pests and fungal diseases are a great concern to the forest industry, as costs associated with damage are estimated to be approximately \$4.2 billion annually.

**Alumni**

Lead Trustee Z. Smith began his report by announcing summer workshops hosted by the Alumni Association which will focus on creating new initiatives to drive meaningful engagement with alumni, fans, and friends of Auburn. He added that the meeting will also focus on reviewing current board nominations and accepting the Lifetime Achievement Award nominations.

Lead Trustee Z. Smith then shared that the License to Learn program has been a constant source of scholarship funding for Auburn. He stated that since the beginning of the program in 1988, over \$39.0 million has been set aside to support the AU License to Learn. He noted that most recently, the report for FY 21-22 showed that Auburn was able to count more than 18,000

Auburn alumni tag holders, and generated \$3.2 million, which awarded 1,324 scholarships for the academic year.

Lead Trustee Z. Smith then shared that Kurt Sasser began service as Chief Engagement Officer and Executive Director of the Alumni Association on June 1, 2023. He commented that Kurt will be working directly with the Auburn Alumni Association board and Senior Vice President John Morris to lead impactful engagement of our alumni and friends.

### **Governmental Affairs Committee**

Chairperson Rane began his report by sharing that the 2023 state legislative session officially ended earlier this week on Tuesday, June 6, 2023. He indicated that Auburn was engaged throughout a very, very busy three months and university leadership is excited about how the appropriations process and legislative session ended. Chairperson Rane highlighted a few of the governmental affairs team achievements including the following: in the Education Trust Fund, the university received more than \$26.0 million; in one-time appropriations, the university received a historic allocation of \$66.0 million; for the second year in a row, AUM also received a large one-time appropriation totaling \$11.2 million for ongoing capital projects. Chairperson Rane concluded the state governmental affairs report by noting that all totaled, the appropriations amount to more than \$100 million in state funding.

Chairperson Rane shared that last week, President Joe Biden and Speaker of the House Kevin McCarthy reached an agreement to increase the debt limit and set spending levels for the next two fiscal years. He commented that this agreement should pave the way for the House and Senate to consider appropriations bills later this summer with a target to finalize and enact federal spending bills by the end of the calendar year. Chairperson Rane concluded the federal governmental affairs report by stating that Alumni Association will host a series of networking events next week for Auburn students who are interning in DC.

### **Research and Technology Committee**

Chairperson Sahlie began his report by sharing that Auburn faculty are being recognized as some of the best young researchers in America as they compete successfully for prestigious young investor awards from federal funding agencies and other research foundations. He stated that this year, the following five Auburn faculty members have received over \$3.0 million in funding for National Science Foundation CAREER awards: From the College of Science and Mathematics, Dr. Matthew Wolak in Biological Sciences; From the Samuel Ginn College of Engineering, Dr. Peter Liu in Industrial and Systems Engineering; Dr. Siyuan Dai in Mechanical Engineering; Dr. Yin Sun in Electrical and Computer Engineering; and Dr. Nick Tsolas in Mechanical Engineering.

Chairperson Sahlie then reported that Auburn faculty are conducting truly groundbreaking research that directly improves our quality of life and keeps Alabama's economy strong. He noted that a multidisciplinary team of researchers from the College of Agriculture, Ginn College of Engineering and the McCrary Institute for Cyber and Critical Infrastructure is using an \$8.1 million grant from the U.S. Department of Agriculture to study the latest techniques in automation,

interest-of-things, and cyber security to enhance the profitability of Alabama's leading agriculture industries. He announced that the initial team is led by Dr. Bill Dozier in the department of Poultry Science, Dr. Oladiran Fasina in the department of Biosystems Engineering, Dr. Greg Harris in the department of Industrial and Systems Engineering, and Mr. Marc Sachs in the McCrary Institute.

Chairperson Sahlie concluded his report by sharing an exciting announcement about Auburn's MRI Research Center, located in the Thomas Walter. He shared that the world's most advanced MRI scanner has been installed in the MRI Center. He explained that this new Seimens Magnetom 7T Neo scanner is the first of its kind to be installed in the United States and is the most advanced scanner in the world today. He indicated that when it is fully operational this fall, the scanner will allow Auburn to conduct the highest caliber clinical imaging on patients from across the southern U.S. He reported that the scanner also will significantly enhance our ability to conduct cutting edge research on topics that include neuroscience and cardiac imaging.

*President Pro Tempore* Dumas thanked the committee chairpersons and lead trustees for their reports. He then indicated that the committee meetings and trustee reports were complete.

**MINUTES OF A REGULAR MEETING OF THE  
AUBURN UNIVERSITY BOARD OF TRUSTEES  
FRIDAY, JUNE 9, 2023 AT 10:45 A.M.**

*President Pro Tempore* Dumas convened a regular meeting of the Board of Trustees on Friday, June 9, 2023 at 10:45 a.m. in the Legacy Ballroom of The Hotel at Auburn University and Dixon Conference Center.

*President Pro Tempore* Dumas asked General Counsel Hammer if there was any pending litigation that needed to be discussed in an executive session. General Counsel Hammer indicated that there was pending litigation that needed to be discussed in an executive session.

*President Pro Tempore* Dumas then asked for a motion for the Board to enter an executive session. A motion was received from Mr. Rane. The motion was seconded by Ms. Huntley, and the Board approved the motion by a voice vote.

*President Pro Tempore* Dumas recessed the regular meeting of the Board of Trustees at 10:50 a.m.

**MINUTES OF A RECONVENED MEETING OF THE  
AUBURN UNIVERSITY BOARD OF TRUSTEES  
FRIDAY, JUNE 9, 2023 AT 11:45 A.M.**

*President Pro Tempore* Dumas reconvened the meeting of the Board of Trustees on Friday, June 9, 2023 at 11:45 a.m. in the Legacy Ballroom of The Hotel at Auburn University and Dixon Conference Center.

After reconvening the meeting, *President Pro Tempore* Dumas noted that Ms. Aaliyah Muhammad, the outgoing AUM SGA President, was in attendance and welcomed her to deliver any final remarks she may have to the Board. Ms. Muhammad shared her appreciation to the Board for the opportunity to both learn from and serve alongside so many outstanding, accomplished leaders. *President Pro Tempore* Dumas thanked Ms. Muhammad for her service and congratulated her on a successful term as AUM SGA President.

*President Pro Tempore* Dumas then asked for a motion to adopt the minutes of the April 14, 2023 meeting. A motion was received from Mr. Rane. The motion was seconded by Mr. Harbert, and the resolution was approved by a voice vote.

The following resolution was approved:

RESOLUTION

APPROVAL OF MINUTES

WHEREAS, copies of the minutes of the April 14, 2023 meeting of the Board of Trustees have been distributed to all members of this Board for review; and

WHEREAS, the members have reviewed the minutes and determined that they constitute a true and correct recitation of the business of the respective meeting.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the minutes of the April 14, 2023 meeting of the Board of Trustees are hereby approved as distributed.

Following the approval of the minutes of the April 14, 2023 Board Meeting, *President Pro Tempore* Dumas asked for a motion to approve the resolution regarding the awarding of degrees for the Summer 2023 semester. A motion was received from Mr. Rane. The motion was seconded by Mr. Vines, and the resolution was approved by a voice vote.

The following resolution was approved:

RESOLUTION

AWARDING OF DEGREES

WHEREAS, Auburn University confers appropriate degrees upon those individuals who have completed requirements previously approved by this Board of Trustees and stated in University Catalogs.

NOW, THEREFORE, BE IT RESOLVED as follows:

1. That all degrees to be awarded by the faculty of Auburn University and Auburn University at Montgomery at the end of the Summer 2023 semester, complying with the requirements heretofore established by the Board of Trustees, be and the same are hereby approved.
2. That a list of the degrees awarded be filed and maintained in the records of the University and hereby made an official part of this resolution and of these minutes.

**Property and Facilities Committee**

In Chairperson DeMaioribus' absence, *President Pro Tempore* Dumas presented the Property and Facilities Committee meeting report. He indicated that the Property and Facilities Committee met earlier and discussed four action items and three items of information. Mr. Harbert moved for approval of a consent agenda for the Property and Facilities Committee's four action items. The motion was seconded by Ms. Huntley, and the resolutions were approved by a voice vote.

The following resolutions were approved in the consent agenda:

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

AIRPORT RUNWAY SAFETY AREA EXTENSION

FINAL PROJECT APPROVAL

WHEREAS, Auburn University has owned and operated the Auburn University Regional Airport since 1939 and has periodically expanded and made improvements per recommendations from the Federal Aviation Administration (FAA) and the Alabama Department of Transportation Aeronautics Bureau; and

WHEREAS, in 2019, the FAA advised Auburn University that the current safety area on the northern end of Runway 18-36 must be extended for the Airport to continue and grow its volume of operations; and

WHEREAS, at its previous meeting on April 22, 2022, the Board of Trustees adopted a resolution to purchase approximately eleven acres of real property located at the Indian Pines Golf Course, Auburn, Alabama, to enhance the safety of operations, and at its meeting on September 16, 2022, the Board of Trustees adopted a resolution that approved the initiation of the Airport Runway Safety Area Extension project and the selection of Barge Design Solutions, Inc. of Dothan, Alabama, as the engineer for the project; and

WHEREAS, the Runway Safety Area Extension project will extend the current safety area an additional 700 feet and includes extensive earthwork, relocation of FAA navigational aids, security fencing relocation, and drainage improvements; and

WHEREAS, the project will be located off the north end of the airport's main runway, approach end 18, and will extend north into the newly acquired property purchased from the golf course; and

WHEREAS, the estimated total project cost of the Airport Runway Safety Area Extension project is \$8.0 million, to be financed by the Federal Aviation Administration, the Alabama Department of Transportation Aeronautics Bureau, the City of Auburn, the City of Opelika, and the Lee County Commission; and

WHEREAS, pursuant to the Board of Trustees policy "D-3, Capital Projects Approval," the final approval of the project must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Airport Runway Safety Area Extension project is approved and that Christopher B. Roberts, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to execute this project through the Airport Engineer.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

NORTH AUBURN EQUINE RESEARCH FACILITY ADDITION

FINAL PROJECT APPROVAL

WHEREAS, the College of Veterinary Medicine proposed the construction of a new addition to the North Auburn Equine Research Facility to allow the program to bring their facilities up to modern standards and grow the research capabilities to match increased new grant funding opportunities; and

WHEREAS, at its previous meeting on September 10, 2021, the Board of Trustees adopted a resolution that approved the initiation of the North Auburn Equine Research Facility Addition project, and at its meeting on November 12, 2021, the Board of Trustees adopted a resolution that approved Poole & Company Architects, LLC, of Birmingham, Alabama, as the architect for the project; and

WHEREAS, the project will construct a one-story, 8,100 square foot addition which will provide new laboratory space, open and private offices, collaboration space, general support spaces and enable the removal of temporary facilities from the site; and

WHEREAS, the project will be located at the North Auburn Equine Research Center, near the intersection of N. Donahue Drive and Farmville Road; and

WHEREAS, the estimated total project cost of the North Auburn Equine Research Facility Addition project is \$7.0 million, to be financed by funds from the College of Veterinary Medicine and the Office of the Provost; and

WHEREAS, pursuant to the Board of Trustees policy “D-3, Capital Projects Approval,” the final approval of the project must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the North Auburn Equine Research Facility Addition project is approved and that Christopher B. Roberts, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Establish a budget for the North Auburn Equine Research Facility Addition project in the amount of \$7.0 million, to be financed by funds from the College of Veterinary Medicine and the Office of the Provost; and

2. Direct the consultants to complete the required plans for the project; and
3. Solicit bids and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the approved project budget.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

RENOVATION OF SPACE IN THE ATHLETICS COMPLEX  
FOR SPORTS MEDICINE

APPROVAL OF PROJECT ARCHITECT

WHEREAS, at its meeting of April 14, 2023, the Board of Trustees adopted a resolution that approved the initiation of the Renovation of Space in the Athletics Complex for Sports Medicine project and authorized the commencement of the architect selection process; and

WHEREAS, the University Architect issued a Request for Qualifications, and after conducting interviews with four (4) candidate firms, the Architect Selection Committee determined the architectural firm Seay, Seay & Litchfield of Auburn, Alabama, was best qualified to provide design services on this project; and

WHEREAS, pursuant to the Board of Trustees policy “D-3, Capital Projects Approval,” the selection of the project architect must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee for approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Christopher B. Roberts, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Engage Seay, Seay & Litchfield, of Auburn, Alabama, as project architect to consult in the development of the facility program and project design; and
2. Limit the project planning and design development to the schematic design phase until such time as the program requirements, budget, funding plan, and site are approved by the Board.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

VEHICLE RESEARCH AND INNOVATION LABORATORY

APPROVAL OF PROJECT INITIATION AND AUTHORIZATION  
TO COMMENCE THE ARCHITECT SELECTION PROCESS

WHEREAS, the Samuel Ginn College of Engineering has proposed the construction of a testing facility to address challenges faced by manufacturers of commercial vehicles, such as trucks and transit vehicles; and

WHEREAS, this project will aid research funded by the U.S. Federal Transit Administration; and

WHEREAS, the testing facility will enable unbiased directed research that will assist adoption of innovative vehicle technologies; and

WHEREAS, it is anticipated that this facility will be financed by a grant from the U.S. Federal Transit Administration and Samuel Ginn College of Engineering funds; and

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Vehicle Research and Innovation Laboratory project is approved; and Christopher B. Roberts, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to commence the project architect selection process.

**Academic Affairs Committee**

Chairperson Huntley indicated that the Academic Affairs Committee met earlier and discussed two action items. Chairperson Huntley moved for approval of a consent agenda for the Academic Affairs Committee's two action items. The motion was seconded by Mr. Vines, and the resolutions were approved by a voice vote.

The following resolutions were approved in the consent agenda:

ACADEMIC AFFAIRS COMMITTEE

RESOLUTION

PROPOSED BACHELOR OF SCIENCE IN PARKS AND RECREATION MANAGEMENT

WHEREAS, the College of Forestry, Wildlife and Environment currently offers undergraduate programs that promote the sustainable management and economic advancement of natural resources, including federal, state and community parks; and

WHEREAS, Alabama's State Parks Division encompasses more than 45,000 acres of land and water across 21 state parks, providing a wealth of recreational activities for Alabama's citizens and tourism industry, all of which contribute substantially to Alabama's economy; and

WHEREAS, the College of Forestry, Wildlife and Environment proposes a new undergraduate degree, the Bachelor of Science in Parks and Recreation Management, for students seeking knowledge and skills in the administration of recreation areas, including business and profit capabilities of outdoor adventure pursuits; and

WHEREAS, the proposed degree will prepare graduates for professional careers with parks and recreation and community organizations, including as Certified Park and Recreation Professionals or Certified Park and Recreation Executives, and as recreation facility managers, recreation and sports program administrators, or outdoor recreation educators; and

WHEREAS, the request to create this degree has been endorsed by the Dean of the College of Forestry, Wildlife and Environment, the University Curriculum Committee, the Provost, and the President.

NOW, THEREFORE, BE IT RESOLVED by Auburn University's Board of Trustees that the proposed Bachelor of Science in Parks and Recreation Management be approved and submitted to the Alabama Commission on Higher Education for review and approval.

ACADEMIC AFFAIRS COMMITTEE

RESOLUTION

PROPOSED BACHELOR OF ARTS IN BIOLOGY

WHEREAS, a Bachelor of Arts in Biology is designed to provide students with the foundational decision making and analytical skills they need to help our society understand and solve complex biological science problems; and

WHEREAS, the College of Sciences at Auburn University at Montgomery wishes to create a Bachelor of Arts in Biology that would align better with the new *AUMTeach* proposal to train more STEM teachers for the Montgomery region; and

WHEREAS, the proposed program would provide Auburn University at Montgomery with a Biology degree that would allow students in the program to engage more efficiently with degree programs in other colleges and departments at AUM; and

WHEREAS, the proposed degree program would enhance enrollment of students by providing them with the opportunity to tailor their studies to their unique career goals; and

WHEREAS, the proposed program would enhance persistence by providing students with greater flexibility in degree completion and open new pathways for health science students that wish to change majors; and

WHEREAS, the proposed program would position Auburn University at Montgomery to be more visible and attract more students interested in making themselves marketable by enhancing their preparation for STEM teaching jobs and other pathways of specialization; and

WHEREAS, the proposed program would not require any additional resources; and

WHEREAS, the proposal for the Bachelor of Arts in Biology has been endorsed by the Department of Biology and Environmental Sciences faculty, the Dean of the College of Sciences, the University Curriculum Committee, the Provost, and the Chancellor,

NOW, THEREFORE, BE IT RESOLVED by the Auburn University Board of Trustees that the proposed Bachelor of Arts in Biology from the College of Sciences at Auburn University at Montgomery be approved and submitted to the Alabama Commission on Higher Education for review and approval.

**Finance Committee**

Chairperson Harbert indicated that the Finance Committee met earlier and discussed one action item. Chairperson Harbert moved for approval of the Finance Committee's single action item. The motion was seconded by Mr. Roberts, and the resolution was approved by a voice vote.

The following resolution was approved:

**RESOLUTION AUTHORIZING TENDER OFFER TRANSACTIONS AND EXCHANGE TRANSACTIONS WITH RESPECT TO CERTAIN OUTSTANDING BONDS OF AUBURN UNIVERSITY AND AUTHORIZING THE ISSUANCE OF GENERAL FEE REVENUE BONDS OF AUBURN UNIVERSITY FOR THE PURPOSE OF ACCOMPLISHING THE TENDER OFFER TRANSACTIONS AND/OR THE EXCHANGE TRANSACTIONS AND OTHER MATTERS RELATED THERETO**

**WHEREAS**, it has been determined that Auburn University (the "University") can, based on current market conditions, recognize net present value savings by refunding and refinancing all or a portion of the outstanding Target Bonds (as defined in Section 1 below) by purchasing all or a portion of the outstanding Target Bonds through a tender offer (the "Tender Transaction") and/or exchanging all or a portion of the outstanding Target Bonds for newly issued Bonds (as hereinafter defined) (the "Exchange Transaction"); and

**WHEREAS**, it has further been determined that the Tender Transactions and the Exchange Transactions (collectively, the "Transactions") can be accomplished by the issuance of the University's General Fee Revenue Bonds (the "Bonds") for the purpose of paying the purchase price of Target Bonds purchased through the Tender Transactions, for the purpose of exchanging for Target Bonds exchanged through the Exchange Transactions, and for the purpose of paying costs of issuing the Bonds and accomplishing the Transactions; and

**WHEREAS**, in order to proceed with the Tender Transaction and/or the Exchange Transaction, it is necessary for the Board of the Trustees (the "Board") of the University (a) to authorize the issuance and sale of the Bonds and the execution of documents related thereto; and (b) to authorize the solicitation of purchase offers and/or exchange offers, the acceptance of such offers, and the execution of documents necessary to complete the Transactions; and

**WHEREAS**, in order to manage this refunding opportunity in the most efficient manner possible and to permit the University to take advantage of changing market conditions, it is desirable and appropriate to authorize the officers of the University to arrange for the issuance of the Bonds and the execution of the Transactions without further approval of the Board, subject to the limitations expressed in this authorization.

**BE IT RESOLVED** by the Board of Trustees (herein called the "Board") of AUBURN UNIVERSITY (herein called the "University") as follows:

**Section 1. Findings.** The following bonds or leases of the University are currently outstanding:

- (i) General Fee Revenue Bonds, Series 2015-A, dated March 18, 2015, issued under the Eighteenth Supplemental General Fee Indenture dated as of March 1, 2015 (the "Series 2015-A Bonds");

- (ii) General Fee Revenue Bonds, Series 2015-B, dated September 10, 2015, issued under the Nineteenth Supplemental General Fee Indenture dated as of September 1, 2015 (the “Series 2015-B Bonds”);
- (iii) General Fee Revenue Bonds, Series 2016-A, dated August 17, 2016, issued under the Twentieth Supplemental General Fee Indenture dated as of August 1, 2016 (the “Series 2016-A Bonds”);
- (iv) General Fee Revenue Bonds, Series 2018-A dated June 21, 2018, issued under the Twenty-First Supplemental General Fee Indenture dated as of June 1, 2018 (the “Series 2018-A Bonds”);
- (v) General Fee Revenue Refunding Bonds, Series 2020-A, dated March 18, 2020, issued under the Twenty-Second Supplemental General Fee Indenture dated as of March 1, 2020 (the Series 2020-A Bonds”);
- (vi) Taxable General Fee Revenue Refunding Bonds, Series 2020-B, dated March 18, 2020, issued under the Twenty-Second Supplemental General Fee Indenture dated as of March 1, 2020 (the “Series 2020-B Bonds”);
- (vii) Taxable General Fee Revenue Bonds, Series 2020-C, dated July 29, 2020, issued under the Twenty-Third Supplemental General Fee Indenture dated as of July 1, 2020 (the “Series 2020-C Bonds”);
- (viii) General Fee Revenue Bond, Series 2021-A, dated May 5, 2021, issued under the Twenty-Fourth Supplemental General Fee Indenture dated as of May 1, 2021 (the “Series 2021-A Bonds”);
- (ix) Taxable General Fee Revenue Refunding Bond, Series 2022-A, dated April 29, 2022, issued under the Twenty-Fifth Supplemental General Fee Indenture dated as of April 1, 2022; and
- (x) Lease Revenue Bonds, Series 2017 (Auburn University Educational Complex Gulf Shores Project).

The bonds described in (i) – (x) above are herein referred to as the “Outstanding Bonds.” The bonds described in (i) – (viii) above are herein referred to as the “Target Bonds.”

**Section 2. Authorization of Transactions.** In furtherance of the Tender Transactions, the Vice-President for Business & Finance and CFO of the University is hereby authorized to solicit offers to purchase from the owners of all or any portion of the Target Bonds. In furtherance of the Exchange Transactions, the Vice-President for Business & Finance and CFO of the University is hereby authorized to solicit offers to exchange from the owners of all or any portion of the Target Bonds.

All or any portion of the Series 2015-A Bonds may be purchased as part of a Tender Transaction and/or exchanged as part of an Exchange Transaction, if the Transactions undertaken would produce an aggregate net present value savings of at least three percent (3%) of the principal balance of the Series 2015-A Bonds being purchased and/or exchanged. In the event that such net present value savings threshold is met, the Bonds are hereby authorized to be issued to accomplish the Tender Transaction and/or the Exchange Transaction with respect to the Series 2015-A Bonds. The Bonds issued to accomplish a Transaction that are allocable to the Series 2015-A Bonds shall have a final maturity date not later than the final maturity date of the Series 2015-A Bonds. The President and Vice-President for Business & Finance and CFO of the University are each separately authorized to accept offers submitted from owners of the Series 2015-A Bonds with respect to the Tender Transaction and/or the Exchange Transaction and to execute all documents necessary to complete the contemplated Transactions, subject to satisfaction of the conditions set forth in this Section 1 and in Section 13 hereof. Any such Series 2015-A Bonds purchased as part of a Tender Transaction or exchanged for Bonds as part of an Exchange Transaction shall be immediately cancelled.

All or any portion of the Series 2015-B Bonds may be purchased as part of a Tender Transaction and/or exchanged as part of an Exchange Transaction, if the Transactions undertaken would produce an aggregate net present value savings of at least three percent (3%) of the principal balance of the Series 2015-B Bonds being purchased and/or exchanged. In the event that such net present value savings threshold is met, the Bonds are hereby authorized to be issued to accomplish the Tender Transaction and/or the Exchange Transaction with respect to the Series 2015-B Bonds. The Bonds issued to accomplish a Transaction that are allocable to the Series 2015-B Bonds shall have a final maturity date not later than the final maturity date of the Series 2015-B Bonds. The President and Vice-President for Business & Finance and CFO of the University are each separately authorized to accept offers submitted from owners of the Series 2015-B Bonds with respect to the Tender Transaction and/or the Exchange Transaction and to execute all documents necessary to complete the contemplated Transactions, subject to satisfaction of the conditions set forth in this Section 1 and in Section 13 hereof. Any such Series 2015-B Bonds purchased as part of a Tender Transaction or exchanged for Bonds as part of an Exchange Transaction shall be immediately cancelled.

All or any portion of the Series 2016-A Bonds may be purchased as part of a Tender Transaction and/or exchanged as part of an Exchange Transaction, if the Transactions undertaken would produce an aggregate net present value savings of at least three percent (3%) of the principal balance of the Series 2016-A Bonds being purchased and/or exchanged. In the event that such net present value savings threshold is met, the Bonds are hereby authorized to be issued to accomplish the Tender Transaction and/or the Exchange Transaction with respect to the Series 2016-A Bonds. The Bonds issued to accomplish a Transaction that are allocable to the Series 2016-A Bonds shall have a final maturity date not later than the final maturity date of the Series 2016-A Bonds. The President and Vice-President for Business & Finance and CFO of the University are each separately authorized to accept offers submitted from owners of the Series 2016-A Bonds with respect to the Tender Transaction and/or the Exchange Transaction and to execute all documents necessary to complete the contemplated Transactions, subject to satisfaction of the conditions set forth in this Section 1 and in Section 13 hereof. Any such Series 2016-A Bonds purchased as part

of a Tender Transaction or exchanged for Bonds as part of an Exchange Transaction shall be immediately cancelled.

All or any portion of the Series 2018-A Bonds may be purchased as part of a Tender Transaction and/or exchanged as part of an Exchange Transaction, if the Transactions undertaken would produce an aggregate net present value savings of at least three percent (3%) of the principal balance of the Series 2018-A Bonds being purchased and/or exchanged. In the event that such net present value savings threshold is met, the Bonds are hereby authorized to be issued to accomplish the Tender Transaction and/or the Exchange Transaction with respect to the Series 2018-A Bonds. The Bonds issued to accomplish a Transaction that are allocable to the Series 2018-A Bonds shall have a final maturity date not later than the final maturity date of the Series 2018-A Bonds. The President and Vice-President for Business & Finance and CFO of the University are each separately authorized to accept offers submitted from owners of the Series 2018-A Bonds with respect to the Tender Transaction and/or the Exchange Transaction and to execute all documents necessary to complete the contemplated Transactions, subject to satisfaction of the conditions set forth in this Section 1 and in Section 13 hereof. Any such Series 2018-A Bonds purchased as part of a Tender Transaction or exchanged for Bonds as part of an Exchange Transaction shall be immediately cancelled.

All or any portion of the Series 2020-A Bonds may be purchased as part of a Tender Transaction and/or exchanged as part of an Exchange Transaction, if the Transactions undertaken would produce an aggregate net present value savings of at least three percent (3%) of the principal balance of the Series 2020-A Bonds being purchased and/or exchanged. In the event that such net present value savings threshold is met, the Bonds are hereby authorized to be issued to accomplish the Tender Transaction and/or the Exchange Transaction with respect to the Series 2020-A Bonds. The Bonds issued to accomplish a Transaction that are allocable to the Series 2020-A Bonds shall have a final maturity date not later than the final maturity date of the Series 2020-A Bonds. The President and Vice-President for Business & Finance and CFO of the University are each separately authorized to accept offers submitted from owners of the Series 2020-A Bonds with respect to the Tender Transaction and/or the Exchange Transaction and to execute all documents necessary to complete the contemplated Transactions, subject to satisfaction of the conditions set forth in this Section 1 and in Section 13 hereof. Any such Series 2020-A Bonds purchased as part of a Tender Transaction or exchanged for Bonds as part of an Exchange Transaction shall be immediately cancelled.

All or any portion of the Series 2020-B Bonds may be purchased as part of a Tender Transaction and/or exchanged as part of an Exchange Transaction, if the Transactions undertaken would produce an aggregate net present value savings of at least three percent (3%) of the principal balance of the Series 2020-B Bonds being purchased and/or exchanged. In the event that such net present value savings threshold is met, the Bonds are hereby authorized to be issued to accomplish the Tender Transaction and/or the Exchange Transaction with respect to the Series 2020-B Bonds. The Bonds issued to accomplish a Transaction that are allocable to the Series 2020-B Bonds shall have a final maturity date not later than the final maturity date of the Series 2020-B Bonds. The President and Vice-President for Business & Finance and CFO of the University are each separately authorized to accept offers submitted from owners of the Series 2020-B Bonds with respect to the Tender Transaction and/or the Exchange Transaction and to execute all documents

necessary to complete the contemplated Transactions, subject to satisfaction of the conditions set forth in this Section 1 and in Section 13 hereof. Any such Series 2020-B Bonds purchased as part of a Tender Transaction or exchanged for Bonds as part of an Exchange Transaction shall be immediately cancelled.

All or any portion of the Series 2020-C Bonds may be purchased as part of a Tender Transaction and/or exchanged as part of an Exchange Transaction, if the Transactions undertaken would produce an aggregate net present value savings of at least three percent (3%) of the principal balance of the Series 2020-C Bonds being purchased and/or exchanged. In the event that such net present value savings threshold is met, the Bonds are hereby authorized to be issued to accomplish the Tender Transaction and/or the Exchange Transaction with respect to the Series 2020-C Bonds. The Bonds issued to accomplish a Transaction that are allocable to the Series 2020-C Bonds shall have a final maturity date not later than the final maturity date of the Series 2020-C Bonds. The President and Vice-President for Business & Finance and CFO of the University are each separately authorized to accept offers submitted from owners of the Series 2020-C Bonds with respect to the Tender Transaction and/or the Exchange Transaction and to execute all documents necessary to complete the contemplated Transactions, subject to satisfaction of the conditions set forth in this Section 1 and in Section 13 hereof. Any such Series 2020-C Bonds purchased as part of a Tender Transaction or exchanged for Bonds as part of an Exchange Transaction shall be immediately cancelled.

All or any portion of the Series 2021-A Bonds may be purchased as part of a Tender Transaction and/or exchanged as part of an Exchange Transaction, if the Transactions undertaken would produce an aggregate net present value savings of at least three percent (3%) of the principal balance of the Series 2021-A Bonds being purchased and/or exchanged. In the event that such net present value savings threshold is met, the Bonds are hereby authorized to be issued to accomplish the Tender Transaction and/or the Exchange Transaction with respect to the Series 2021-A Bonds. The Bonds issued to accomplish a Transaction that are allocable to the Series 2021-A Bonds shall have a final maturity date not later than the final maturity date of the Series 2021-A Bonds. The President and Vice-President for Business & Finance and CFO of the University are each separately authorized to accept offers submitted from owners of the Series 2021-A Bonds with respect to the Tender Transaction and/or the Exchange Transaction and to execute all documents necessary to complete the contemplated Transactions, subject to satisfaction of the conditions set forth in this Section 1 and in Section 13 hereof. Any such Series 2021-A Bonds purchased as part of a Tender Transaction or exchanged for Bonds as part of an Exchange Transaction shall be immediately cancelled.

**Section 3. Authorization of Transaction Documents and Related Matters.** The President and Vice-President for Business & Finance and CFO of the University are hereby authorized to execute all documents necessary for the solicitation of the purchase and/or exchange of the Target Bonds and the Transactions, including, without limitation:

- (a) an invitation or offer to tender and/or exchange Target Bonds (the "Invitation"); and

- (b) a Dealer Manager Agreement between the University and the Dealer Manager, setting forth the terms and conditions with respect to the Transactions.

The Board authorizes the President and/or Vice-President for Business & Finance and CFO of the University to approve terms of the Invitation and the Dealer Manager Agreement, the signature of either on the Invitation and the Dealer Manager Agreement to constitute proof of their approval thereof. In particular, the President or the President Vice-President for Business & Finance and CFO of the University is each hereby authorized to approve the solicitation prices for the purchase and/or exchange of the Target Bonds.

**Section 4. Authorization of Bonds.** The University is hereby authorized to issue its revenue bonds for the purpose of refunding and retiring any or all of the Target Bonds in connection with the Transactions. The said bonds shall be issued under the terms, conditions and provisions set out in the General Fee Revenue Trust Indenture dated as of June 1, 1985 between the University and The Bank of New York Mellon Trust Company, N.A., as successor trustee (herein called the “Trustee”), as heretofore supplemented, and as further supplemented by the Supplemental General Fee Revenue Indentures (the “Supplemental General Fee Indentures”) provided for in Section 8 of this authorization (the original General Fee Revenue Trust Indenture, as so supplemented being herein referred to as the “General Fee Revenue Indenture”). The bonds herein authorized (the “Bonds”) may be issued at such time or times and in such series as may be most advantageous to the University, subject to the provisions of Section 13 hereof. The Target Bonds to be refunded and cancelled in connection the issuance of the Bonds are hereinafter referred to as the “Refunded Bonds.”

All the provisions of the General Fee Revenue Indenture, as applicable to the Bonds, are hereby adopted as a part of this authorization as if set out at length herein.

**Section 5. Bonds to be Issued as Additional Parity Bonds; Special Findings.** The Bonds shall be issued as additional parity bonds under Article VIII of the General Fee Revenue Indenture.

In accordance with the provisions of Section 8.2(b) of the General Fee Revenue Indenture, the Board hereby finds and declares as follows:

- (a) The University is not now in default under the General Fee Revenue Indenture and no such default is imminent.

- (b) Bonds the interest on which is excludable from gross income for purposes of federal income taxation shall be designated “General Fee Revenue Refunding Bonds, Series \_\_\_\_”. If it is necessary and appropriate to issue a portion of the Bonds as bonds the interest on which is taxable for purposes of federal income taxation, such bonds shall be designated “Taxable General Fee Revenue Refunding Bonds, Series \_\_\_\_”. The series designation shall be completed to reflect the calendar year in which the Bonds are issued and to provide any further identification of the Bonds as is appropriate.

(c) The persons to whom the Bonds are to be delivered are set forth in Sections 9 and 11 hereof.

(d) The Bonds to be issued in connection with Tender Transactions will be issued by sale in accordance with Section 9 hereof. The Bonds to be issued in connection with Exchange Transactions will be issued by exchange in accordance with Section 9 hereof.

(e) The sale and/or exchange terms of the Bonds shall be as set forth in Sections 9 and 13 hereof.

(f) The only parity bonds that have previously been issued by the University under the General Fee Revenue Indenture and that are currently outstanding are those bonds listed in (i) – (ix) of Section 1 above along with the supplemental indentures under which they were issued.

(g) The Refunded Bonds are to be refunded from proceeds of the Bonds, unspent proceeds, if any, from the Refunded Bonds, and Bonds issued in exchange for Refunded Bonds, subject to the determinations and conditions set forth in Section 13 hereof.

The Trustee is hereby requested to authenticate and deliver the Bonds to the purchaser or holder specified in Section 9 hereof upon payment of the purchase price designated therein or delivery of the Refunded Bond for exchange, as appropriate.

**Section 6. Source of Payment of the Bonds.** The principal of and the interest on the Bonds shall be payable from (i) the gross revenues from those general tuition fees levied against students at the Auburn, Alabama campus and the Montgomery, Alabama campus of the University that are more particularly described and referred to as “General Fees” in the General Fee Indenture; (ii) the gross revenues derived by the University from the operation of its housing and dining facilities located on the Auburn campus and on the Montgomery campus that are more particularly described and referred to as “Housing and Dining Revenues” in the General Fee Indenture; (iii) the gross revenues derived by the University from the operation of its athletics programs that are more particularly described and referred to as “Athletic Fee Revenues” in the General Fee Indenture; and (iv) the several student fees levied against students at the Auburn campus and the Montgomery campus that are more particularly described and referred to as the “Pledged Student Fees” in the General Fee Indenture. The said General Fees, Housing and Dining Revenues, Athletic Fee Revenues, and Pledged Student Fees are referred to herein as the “Pledged Revenues.”

Nothing contained in this authorization, in the Bonds, in the General Fee Revenue Indenture, or in the supplemental indentures hereinafter authorized shall be deemed to impose any obligations on the University to pay the principal of or the interest on the Bonds except from the Pledged Revenues. Neither the Bonds, nor the pledge or any agreement contained in the General Fee Revenue Indenture, in any supplemental indenture or in this authorization shall be or constitute an obligation of any nature whatsoever of the State of Alabama, and neither the Bonds nor any obligation arising from the aforesaid pledge or agreements shall be payable out of any moneys

appropriated to the University by the State of Alabama. The agreements, covenants or representations contained in this authorization, in the Bonds, in the General Fee Revenue Indenture, and in any supplemental indenture do not and shall never constitute or give rise to any personal or pecuniary liability or charge against the general credit of the University, and in the event of a breach of any such agreement, covenant or representation, no personal or pecuniary liability or charge payable directly or indirectly from the general revenues of the University shall arise therefrom. Nothing contained in this section shall, however, relieve the University from the observance and performance of the several covenants and agreements on its part herein contained.

**Section 7. Bonds Payable at Par.** All remittances of principal of and interest on the Bonds to the holders thereof shall be made at par without any deduction for exchange or other costs, fees or expenses. The bank or banks at which the Bonds shall at any time be payable shall be considered by acceptance of their duties hereunder to have agreed that they will make or cause to be made remittances of principal of and interest on the Bonds, out of the moneys provided for that purpose, in bankable funds at par without any deduction for exchange or other cost, fees or expenses. The University will pay to such bank or banks all reasonable charges made and expenses incurred by them in making such remittances in bankable funds at par.

**Section 8. Authorization of Supplemental Indentures.** The Board does hereby authorize and direct the President of the University to approve, execute and deliver, for and in the name and behalf of the University, to the Trustee, a Supplemental General Fee Revenue Indenture with respect to each series of the Bonds, and does hereby authorize and direct the Secretary of the Board to affix the official seal of the University to said Supplemental General Fee Revenue Indenture and to attest the same.

**Section 9. Sale or Exchange of the Bonds.** The Bonds may be sold as an underwritten public sale, or by a private placement with one or more banks or other qualified institutional purchasers, as determined under Section 13 hereof. If the Bonds are sold through an underwritten public sale, the Board does hereby authorize and direct the President of the University or the Vice-President for Business & Finance and CFO of the University to approve, execute and deliver, for and in the name and behalf of the University, one or more Bond Purchase Agreements with respect to each series of Bonds between the University and an underwriter or underwriters (the "Underwriter") approved under Section 13 of this authorization. If the Bonds are sold by private placement, the Board does hereby authorize and direct the President or the Vice-President for Business & Finance and CFO of the University to approve, execute and deliver, for and in the name and behalf of the University, a Placement Agreement or similar document with the purchaser(s) of the Bonds approved under Section 13 of this resolution.

The Bonds may also be issued through exchange with the holders of Refunded Bonds upon terms approved pursuant to Section 13 hereof in connection with an Exchange Transaction. If the Bonds are issued through exchange, the Board does hereby authorize and direct the President or the Vice-President for Business & Finance and CFO of the University to approve, execute and deliver, for and in the name and behalf of the University, such documents as may be necessary or appropriate to effectuate the issuance of Bonds by such exchange and the cancellation of the Refunded Bonds so received by the University in such exchange as approved under Section 13 hereof.

**Section 10. Authorization of Official Statements.** The Board does hereby authorize and direct the Underwriter and/or professionals designated under Section 13 of this authorization to prepare and distribute, for and in the name and on behalf of the University, a Preliminary Official Statement and a final Official Statement with respect to each series of Bonds issued under this authorization. The Board does hereby further authorize and direct the President or the Vice President for Business & Finance and CFO of the University to execute and deliver, for and on behalf of the University, such final Official Statement(s) and does hereby declare that the Official Statement(s) so executed by the President or the Vice President for Business & Finance and CFO of the University shall be the Official Statement(s) of the University with respect to the Bonds covered by such Official Statement(s).

**Section 11. Execution and Delivery of Bonds.** The Board does hereby authorize and direct the President of the University to execute the Bonds, in the name and on behalf of the University, by causing his signature or a facsimile thereof to be placed or imprinted on the Bonds, and does hereby authorize and direct the Secretary of the Board to cause the official seal (or a facsimile thereof) of the University to be applied or imprinted on the Bonds and to attest the same by causing his signature or a facsimile thereof to be placed or imprinted on the Bonds, all in the manner provided in the General Fee Revenue Indenture. The President of the University is hereby further authorized and directed to deliver the Bonds, subsequent to their execution as provided herein to the Trustee, and to direct the Trustee to authenticate all the Bonds and to deliver them to (i) in the case of Bonds issued by sale, the Underwriter or other purchaser, upon payment to the University of the purchase price therefor or (ii) in the case of Bonds issued by exchange, the holders of Refunded Bonds to be exchanged for Bonds in connection with an Exchange Transaction, in accordance with the provisions of Sections 9 and 13 hereof.

**Section 12. Application of Proceeds.** The entire proceeds derived by the University from the sale of the Bonds shall be paid to the Trustee under the General Fee Revenue Indenture. The Trustee is thereupon authorized and directed to apply and disburse such moneys for the purposes and in the order specified in the Supplemental General Fee Indentures.

**Section 13. Authorization to Approve Certain Matters.** The Board has determined that it is in the best interest of the University to authorize the issuance of the Bonds for the purposes described in this authorization and subject to the limitations of this authorization without a further meeting or approval of the Board. The President, the Vice President for Business & Finance and CFO of the University, the President Pro Tempore of the Board and the Chairman of the Finance Committee of the Board are hereby authorized:

- (a) to determine when and if any Bonds shall be issued and to approve the schedule of issuance for each series of Bonds; provided that no Bonds shall be issued under the authority of this authorization after December 31, 2023;
- (b) to approve the principal amount of the Bonds to be issued in each series and the designation of the Bonds as tax-exempt or taxable Bonds; provided that the aggregate principal amount of each series of Bonds shall not exceed the amount necessary to accomplish the Transaction with respect to which they are

issued (taking into account any original issue premium or discount) and the costs of issuing the Bonds, including, among other costs, the payment of fees to Bond Counsel, the underwriters, the financial advisor, the Dealer Manager, the information agent and/or the tender agent, and other professionals engaged by or on behalf of the University to accomplish the issuance of the Bonds and the Transactions;

(c) to determine which of the Target Bonds are to be refunded and retired by the Bonds; provided that any such Transaction shall result in a minimum net present value savings as provided in Section 1 hereof

(d) to determine whether Bonds to be issued by sale are to be sold to the public or are to be privately placed with one or more banks or other institutions, and the terms of either form of sale;

(e) to determine the terms of any Bonds to be issued by exchange;

(f) to approve the forms of Supplemental General Fee Indenture(s), Bond Purchase Contract(s) (if the Bonds are sold to the public), Placement Agreement (if the Bonds are privately placed with a bank or financial institution), Preliminary Official Statement(s), Official Statement(s), Escrow Agreement(s) and other appropriate documents to be delivered in connection with each series of Bonds and the related Transaction;

(g) to approve the final form and pricing details of each series of Bonds, including the interest rates to be borne by such Bonds, the principal maturities thereof, any original issue discount or premium with respect to the Bonds issued by sale and the terms of any Bonds issued by exchange; provided that the net interest cost of any series of Bonds shall not exceed 6%;

(h) to approve the fee of the Dealer Manager and the terms of an appropriate agreement to engage the services of the Dealer Manager; and

(i) to take such other steps and to execute and approve such other documents as may be necessary or appropriate to cause the Bonds to be issued, sold and delivered consistent with the provisions of this authorization and the General Fee Revenue Indenture.

The final approval by the President, the Vice President for Business & Finance and CFO of the University, the President Pro Tempore of the Board and the Chairman of the Finance Committee of the Board of the items listed above may be conclusively evidenced by a certificate signed by each of them and delivered at the time of issuance of the Bonds.

**Section 14. Severability.** The various provisions of this authorization are hereby declared to be severable. If any provision hereof shall be held invalid by a court of competent jurisdiction, such invalidity shall not affect any other portion of this authorization.

**Section 15. Designation of Professionals.** The retention of PFM Financial Advisors LLC as financial advisor to the University, and the law firm of Balch & Bingham LLP as bond counsel to the University for the issuance of the Bonds are hereby authorized.

**Section 16. General Authorization.** The President of the University, Vice President for Business & Finance and CFO of the University and the Secretary of the Board are hereby authorized to execute such further certifications or other documents and to take such other action as any of them may deem appropriate or necessary for the consummation of the matters covered by this authorization, to the end that the Bonds may be executed and delivered at the times and on the terms most advantageous to the University.

**Audit and Compliance Committee**

Chairperson Vines indicated that the Audit and Compliance Committee met earlier and discussed one action item and one item of information. Chairperson Vines moved for approval of the Audit and Compliance Committee's single action item. The motion was seconded by Mr. Harbert, and the resolution was approved by a voice vote.

The following resolution was approved:

AUDIT AND COMPLIANCE COMMITTEE

RESOLUTION

APPROVAL OF INDEPENDENT AUDITORS  
FOR FISCAL YEAR ENDED SEPTEMBER 30, 2023

WHEREAS, The Audit Committee of the Board of Trustees is charged with recommending the appointment of the University's external auditor; and

WHEREAS, The Audit Committee recommends the appointment of PricewaterhouseCoopers to audit the University's financial statements and to conduct the federally required Uniform Guidance audit.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University PricewaterhouseCoopers is appointed as the University's external auditor.

## Executive Committee

In Chairperson W. Smith's absence, Mr. Rane presented the Executive Committee meeting report. He indicated that the Executive Committee met earlier and discussed three agenda items, two action items and one item presented for information only.

Before beginning the discussion of the committee's agenda items, Mr. Rane took a moment to recognize *President Pro Tempore* Dumas's service by saying:

“You have done a remarkable job. The university has enjoyed prosperous and exciting growth—from the selection of the new president to the most competitive and diversified incoming freshman class in the university's history—and the Auburn Family owes you many, many thanks for your steadfast devotion. You are the embodiment of the Auburn Creed, and we have been so lucky to have you lead this board. I know I speak for everyone when I say that you will be missed as Pro Tem.”

After concluding his remarks, Mr. Rane reported that the first item presented to the Executive Committee the election of the President Pro Tempore to serve from June 2023 to June 2024. He reported that the Executive Committee favorably recommends the nomination of *Vice President Pro Tempore* Riggins. Mr. Rane moved to elect *Vice President Pro Tempore* Riggins as the Board's next President Pro Tempore. The motion was seconded by Ms. Huntley, and the motion was approved by a voice vote. Mr. Rane noted that *Vice President Pro Tempore* Riggins' term will begin immediately upon the conclusion of the meeting.

Mr. Rane reported that the second item presented to the Executive Committee was a discussion of the presidential assessment, an information only item which does not require a vote.

Mr. Rane reported that the third item presented to the Executive Committee was a list of proposed awards and namings. Mr. Rane moved for approval of the item. The motion was seconded by Mr. Vines, and the resolutions were approved by a voice vote.

The following resolutions were approved:

**EXECUTIVE COMMITTEE**

**RESOLUTION**

**NAMING THE OFFICE RECEPTION AREA  
IN THE TONY AND LIBBA RANE CULINARY SCIENCE CENTER  
AT AUBURN UNIVERSITY AS  
THE BLOUNT – RIVERA – VINTAGE HOSPITALITY GROUP  
OFFICE RECEPTION AREA**

**June 9, 2023**

**WHEREAS, the Auburn University Horst Schulze School of Hospitality Management is held in high acclaim regionally, nationally, and internationally and has increasing demand for graduates; and**

**WHEREAS, such acclaim and increasing interest in the culinary sciences, hospitality, and event industry segments, has necessitated a facility to provide state-of-the-art learning for students; and**

**WHEREAS, the College of Human Sciences and Auburn University opened the Tony and Libba Rane Culinary Science Center in 2022; and**

**WHEREAS, Judkins H. Blount, Eric K. Rivera, and Vintage Hospitality Group responded to the call for philanthropic support for the center; and**

**WHEREAS, Vintage Hospitality are owners whose restaurants Vintage Year, Vintage Café, Ravello, and Red Bluff Bar have won numerous honors, including two James Beard Awards; and**

**WHEREAS, Vintage Hospitality has engaged faculty and students through speaking in-person and virtually to classes, guest lecturing in the culinary laboratories, and through site visits to their businesses; and**

**WHEREAS, Vintage Hospitality has annual scholarships in the College of Human Sciences and the College of Agriculture; and**

**WHEREAS, the College of Human Sciences recommends the naming of the Horst Schulze School of Hospitality Management reception area in the Tony and Libba Rane Culinary Science Center in honor of Jud, Eric and Vintage Hospitality to recognize their generosity to Auburn University and the Horst Schulze School of Hospitality Management.**

**NOW, THEREFORE, BE IT RESOLVED that the Office Reception Area of the Tony and Libba Rane Culinary Science Center be named The Blount – Rivera – Vintage Hospitality Group Office Reception Area in honor of their generous support and ongoing dedication to Auburn University.**

**EXECUTIVE COMMITTEE**

**RESOLUTION**

**NAMING THE BARBERSHOP  
IN THE WOLTOSZ FOOTBALL PERFORMANCE CENTER AS  
THE BALD EAGLE BARBERSHOP**

**June 9, 2023**

**Whereas, Mr. J. Larry Thomas was a lifelong Auburn fan and football season ticket holder, whose fall Saturdays revolved around cheering on his beloved Auburn Tigers, and Larry and his wife Libba followed the Tigers around the country and were in the stands for 1972's Punt Bama Punt Iron Bowl, which remained his favorite Auburn game until his untimely death in 1982; and**

**Whereas, Larry Thomas sported a naturally bald head since age 18 and was often referred to by his CB radio handle "Bald Eagle"; and**

**Whereas, Larry's son John T. Thomas received his undergraduate degree in economics from Jacksonville State University and his Juris Doctorate from Vanderbilt University Law School, and John and his wife Kristie are also ardent fans of Auburn Athletics; and**

**Whereas, John Thomas is president and chief executive officer of Physicians Realty Trust, a self-managed healthcare real estate company; and**

**Whereas, John and Kristie Thomas have a heart for helping student-athletes and are generous supporters of Auburn Athletics, specifically football, men's basketball, baseball, equestrian, and men's and women's golf, and they are season ticket holders for football, men's basketball, and baseball; and**

**Whereas, John Thomas is involved in Auburn's Master of Real Estate Development program and serves as a board member on the Auburn University Real Estate Foundation; and**

**Whereas, John and Kristie Thomas made a significant gift to support the Woltosz Football Performance Center and the Auburn Football Program and wish to honor John's father J. Larry Thomas and his love for Auburn;**

**Now, therefore, be it resolved, that the barbershop in the Woltosz Football Performance Center be named the Bald Eagle Barbershop in honor of the Thomas Family's generous support and ongoing dedication.**

**EXECUTIVE COMMITTEE**

**RESOLUTION**

**NAMING THE CONTROL ROOM AND RECORDING BOOTH  
AT THE JAY AND SUSIE GOGUE PERFORMING ARTS CENTER  
AT AUBURN UNIVERSITY AS  
THE DR. RICK GOOD CONTROL ROOM AND RECORDING BOOTH**

**June 9, 2023**

**WHEREAS, Dr. Rick Good taught for seven years in the public schools of Pennsylvania and Virginia, and served on the summer brass and conducting faculty for five years at the Blue Lake International Fine Arts Camp in Michigan while teaching at Auburn University;**

**WHEREAS, before his promotion to a tenured professor in 2009, Dr. Good served for twelve years as Marching Band Director and Associate Professor of Low Brass. Under his direction, the AU Marching Band received the Sudler Trophy Award; and**

**WHEREAS, Dr. Rick Good is currently the Interim Department Chair and Director of Bands at Auburn University and serves as Past-President of the National Band Association; and**

**WHEREAS, Dr. Rick Good's current duties include conducting the Auburn University Symphonic Band and Symphonic Winds, as well as teaching graduate and undergraduate courses; and**

**WHEREAS, other honors include being the Director of the Macy's Great American Marching Band in 2006. Good was honored with the College of Liberal Arts Teaching Effectiveness Award in Fine Arts and a Faculty Honoræ by the Cardinal Key Honor Society. Presently, he is a member of the National Band Association's Executive Committee and the prestigious American Bandmasters Association. Good holds memberships in national and international organizations and is an active freelance musician and adjudicator throughout the United States, Mexico, Caribbean, and Europe.**

**WHEREAS, Don and Alexandra Clayton wish to honor Dr. Rick Good's contributions to Auburn University, its marching band, and the musical community through this gift.**

**NOW, THEREFORE, BE IT RESOLVED that the name Dr. Rick Good shall be placed on the Control Room and Recording Booth at the Gogue Performing Arts Center at Auburn University in recognition of support by Don and Alexandra Clayton.**

*President Pro Tempore* Dumas then indicated that with there being no further items for review, the meeting was recessed at 12:15 p.m.

Respectfully Submitted,

---

Jon G. Waggoner  
Secretary to the Board of Trustees