

March 31, 2014

MEMORANDUM TO:

Board of Trustees

SUBJECT:

April 10-11, 2014 Meeting

Enclosed are materials that comprise the proposed agenda for the April 10-11, 2014, meetings of the Board of Trustees in Ballroom B of the Hotel at Auburn University. Listed below is the tentative schedule; times and locations that are subject to adjustment, depending on length of individual meetings.

Thursday, April 10, 2014 (Exec. Conf. Room 3315, Forestry and Wildlife Sciences Building)

1:00 p.m.

Workshop

Friday, April 11, 2014 (Ballroom B, AU Hotel)

9:30 a.m. Joint AUM and Property and Facilities Committees

10:00 a.m. Joint Academic Affairs and AUM Committees

10:15 a.m. Finance Committee

10:30 a.m. Institutional Advancement Committee

10:45 a.m. Executive Committee

10:50 a.m. Regular Meeting of the Board of Trustees (Ballroom B, AU Hotel)

(Proposed Executive Session - Meeting Room A, AU Hotel)

11:30 a.m. Reconvene Regular Meeting of the Board of Trustees (Ballroom B)

12:00 noon Luncheon (Ballroom A, Right, AU Hotel)

We appreciate all that you do for Auburn University and look forward to seeing you on Thursday, April 10 and Friday, April 11, 2014. Please call me, if you have questions regarding the agenda. Also, please let Grant Davis, Sherri Williams, or me know if you need assistance with travel and/or lodging arrangements.

Sincerely,

Jay Gogue President

JG/smw

Enclosure

c: President's Cabinet (w/encl.)

Mr. Grant Davis (w/encl.)

107 Samford Hall, Auburn, AL 36849-5113; Telephone: 334-844-4650; Fax: 334-844-6179

RESOLUTION

APPROVAL OF MINUTES

WHEREAS, copies of the minutes of the Reconvened Meeting on Friday, February 7, 2014 have been distributed to all members of this Board for review.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees that the minutes of its Friday, February 7, 2014 meeting are hereby approved as distributed.

RESOLUTION

AWARDING OF DEGREES

WHEREAS, Auburn University confers appropriate degrees upon those individuals who have completed requirements previously approved by this Board of Trustees and stated in University Catalogs.

NOW, THEREFORE, BE IT RESOLVED as follows:

- 1. That all degrees to be awarded by the faculties of Auburn University on May 3 and 4, 2014 and Auburn University Montgomery on May 10, 2014, complying with requirements heretofore established by the Board of Trustees, be and the same are hereby approved.
- 2. That a list of the degrees awarded on the above listed dates be filed in the Book of Exhibits and made a part of this resolution and of these minutes.

EXECUTIVE SUMMARY APRIL 11, 2014

A. <u>Joint AUM and Property and Facilities Committee</u>

1. <u>AUM Ground Lease – Authority to Ground Lease AU Land for a Proposed Cell Tower Site</u> <u>AUM Drive</u> (Dan King/Mark Stirling) – (Joint Item)

Auburn University at Montgomery is seeking authorization from Auburn University's Board of Trustees to lease 0.2 acres of property at the AUM Main Campus for a Cellular Tower. The property to be offered for lease consists of a 100' x 100' compound and an access easement from AUM Drive to the compound. The compound will be located in a wooded area at the end of AUM Drive in a location that will not inhibit additional growth by AUM as outlined in the AUM Campus Master Plan. The new cellular tower will allow better coverage for cell phones for our students, faculty and staff, and provide a source of revenue to AUM.

2. <u>Woodfield Drive Extension—Approval of Project Initiation and Authorization to Commence the Project Architect Selection Process (Dan King)</u>

On September 21, 2012, approved the expansion of Auburn Research Park by 15 acres to the west of South Donahue Drive, and on November 15, 2013, the Board of Trustees approved the Campus Master Plan which established the Health Science Sector of campus. In support of the Research Park expansion and the Health Science Sector, an extension to Woodfield Drive is needed on the west side of South Donahue Drive. To take advantage of knowledge previously gained during the planning process, it is recommended that Auburn University utilize Goodwyn, Mills, Cawood of Birmingham, Alabama as the project architect on the Woodfield Drive Extension project. The request before the Board of Trustees is to approve the initiation of the project and to authorize the Goodwyn, Mills, Cawood of Birmingham, Alabama, as the project architect.

3. <u>Graduate Business Education Building—Approval of Architect Selection</u> (Dan King/Bill Hardgrave)

The Board of Trustees, at the meeting held on February 7, 2014, approved the initiation of a project to construct a Graduate Business Education Building and authorized the commencement of the selection process for a project architect. After conducting interviews with candidate firms, the University Architect has determined the firm, Williams Blackstock Associates, of Birmingham, Alabama, to be best qualified to provide architectural services on this project. It is requested that the Board of Trustees approve this selection.

4. Recycling and Service Support Facility—Approval of Program, site, Budget, Funding Plan, and Schematic Design (Dan King)

It is proposed that the Recycling and Service Support Facility project be presented to the Property and Facility Committee for consideration of a resolution that approves the program

requirements, budget, funding plan, site, and schematic design. The proposed project will construct a new 6,000 square foot pre-manufactured facility at the Facilities Management Complex. The estimated total cost of the Recycling and Service Support Facility is \$823,000, to be funded by Facilities Management Capital Reserve and Deferred Maintenance funds.

5. Request to Acknowledge the Auburn University Student Center Auburn Oak Sapling (Dan King/Jon Waggoner)

The Omicron Delta Kappa's sophomore honorary group, the Squires, recommends that a plaque be installed to acknowledge an Auburn oak sapling that is located at the green space adjacent to the Student Center. The project will be funded by the Omicron Delta Kappa Honor Society, and the maintenance and upkeep of the plaque will be minimal.

6. <u>Foy Hall Dining Facility Addition and Courtyard Improvements— Approval of Budget Increase</u> (Dan King/Bob Ritenbaugh)

At its meeting in November 2013, the Board of Trustees previously established the budget of the Foy Hall Dining Addition and Courtyard Improvements project at \$1.6 million. Since that time, the project design has been completed and competitively bid. Based on the bid results, an additional \$600,000 is required to award the contract and to proceed with the project. The University staff believes that this project, even with the additional cost, should still be completed due to the significant impact this project will have in improving the dining options for students, faculty, and staff in the core of campus, as well as the positive aesthetic impact on Foy Hall and its courtyard. The request before the Board of Trustees is to establish a new budget for the project in the amount of \$2.2 million.

- 7. <u>Status Updates</u> (Dan King)
 - A. Current Status of New Construction/Renovation/Infrastructure Projects with Budgets of \$750,000 and Greater (Dan King)
 - B. Quarterly Report for Projects Costing More than \$500,000 but less than $$750,000 2^{nd}$ Quarter Fiscal year 2014 (For Information Only) (Dan King)
 - C. Project Status Report (Dan King)

B. <u>Joint Academic Affairs and AUM Committee</u>

1. <u>Auburn University at Montgomery, Program Proposal – Ed.S in Instructional Technology</u> (John Veres/Joe King) – Joint Item

The Department of Foundations, Technology, and Secondary Education (FTSE) at Auburn University at Montgomery currently offers a Master's Degree in Education with an option in Instructional Technology under Secondary Education and has submitted a proposal to have this option changed to a Master of Education in Instructional Technology. The FTSE Department wishes to go farther and provide a post-master's option in Instructional Technology at the Education Specialist level that provides educators and other professionals with opportunities to tailor their advanced studies to their unique career goals. The proposed degree program would provide Auburn University at Montgomery with a more comprehensive graduate program and position AUM to be more visible and attract more students desiring an advanced fully online degree in Instructional Technology. Furthermore, graduates of the Instructional Technology option may continue their education in one of several Ph.D. programs at Auburn University. The proposed degree would not require additional space but will require one additional faculty member by 2015. This proposal has been endorsed by the Faculty and Chair of the Department of Foundations, Technology and Secondary Education, Dean of the School of Education, the University Graduate Council, the Provost, and the Chancellor. It is requested that the Board consider a resolution to approve the proposed Ed.S. in Instructional Technology for Auburn University at Montgomery.

2. <u>Proposed Renaming of the Option of Community Counseling to the Option of Clinical Mental Health Counseling</u> (John Veres/Joe King) – Joint Item

The Department of Counselor Leadership and Special Education is asking for approval to rename the option of Community Counseling at the master's and education specialist levels to that of Clinical Mental Health Counseling. This program option is administered through the School of Education and the proposal for a name change will more appropriately reflect the newer accreditation standards being required by the Council for Accreditation of Counseling and Related Educational Programs (CACREP). The rationale is that the renaming of the program option will be more in line with the national trends of programs that study counseling. The Auburn University at Montgomery master's and education specialist level Community Counseling and School Counseling options are currently accredited by CACREP. The proposal has been reviewed by the Faculty and Head of the Department of Counselor, Leadership, and Special Education, the Dean of the School of Education, the Provost, and the Chancellor. It is requested that the Board consider a resolution to approve the name change for the option of Community Counseling to that of Clinical Mental Health Counseling at the M.Ed. and Ed.S. levels.

3. <u>Proposed Reconfiguration of Options in the Bachelor of Science in Fisheries and Allied</u>
<u>Aquacultures and Renaming of the Degree Program as the Bachelor Of Science In Fisheries,</u>
<u>Aquaculture, and Aquatic Sciences</u> (Timothy Boosinger/William Batchelor)

Faculty in the School of Fisheries, Aquaculture, and Aquatic Sciences are requesting the following renamings and reconfigurations of the curricular emphases within the existing Bachelor of Science in Fisheries and Allied Aquacultures: Renaming of the existing formal option in Pre-Veterinary Medicine as the formal option in Pre-Professional Fisheries; renaming of the existing concentration in Fisheries and Allied Aquacultures as the formal option in Fisheries and Aquaculture; establishing a new formal option in Marine Resources; and renaming of its Bachelor of Science degree in Fisheries and Allied Aquacultures as the Bachelor of Science in Fisheries, Aquaculture, and Aquatic Sciences. The proposed change will align the degree title with the current unit title following its designation as a School in 2013.

C. Finance Committee

1. Proposed Tuition and Fees Changes, Auburn University and AUM (Don Large)

Time will be allocated for discussion of proposed tuition and fee changes for Auburn University and AUM.

D. Institutional Advancement Committee

1. Approval for Change in Auburn University Endowment Statement Policy (Don Large)

It is requested that the Institutional Advancement Committee of the Board of Trustees review the proposed changes in the Auburn University Endowment Investment Policy Statement and consider forwarding to the full Board for approval. A memorandum from Ms. Sylvia Huggins, Director of the university's Endowment Investment Office provides the background for this request. In short, we are recommending very minor changes in the asset allocation model.

E. <u>Executive Committee</u>

1. <u>Board of Trustee Policy for Campus Projects Planning and the Project Approval Process</u> (Dan King/Lee Armstrong)

The administration recommends revising the current Campus Planning, Capital Projects and Space Management Policy and the Capital Projects Policy in order to inflation adjust the cost threshold for requiring Board of Trustee approval of projects (from \$750,000 to \$1,000,000). In addition to the cost threshold revision, the proposed policies otherwise update and reorganize the original policies to reflect changes in the Facilities Management organizational structure and similar matters. The request to the Board of Trustees is to approve:

• Campus and Capital Projects Planning Policy attached as Exhibit A to replace the existing Campus Planning, Capital Projects and Space Management Policy

- Capital Projects Approval Policy attached as Exhibit B to replace the existing Capital Projects Policy
- 2. <u>Posthumous Awarding of the Bachelor of Science Degree in Software Engineering to Barrett McCoy Townsend</u> (Timothy Boosinger)

Following the untimely death of Barrett Townsend, the Samuel Ginn College of Engineering and the Honors College are recommending the posthumous awarding of the Bachelor of Science degree in Software Engineering.

3. <u>Proposed Awards and Namings</u> (Gaines Lanier)

Time will be allocated for discussion of any awards and namings.

DRAFT SCHEDULE & AGENDA AUBURN UNIVERSITY BOARD OF TRUSTEES FRIDAY, APRIL 11, 2014 BALLROOM B OF THE AU HOTEL AUBURN UNIVERSITY

THURSDAY, APRIL 10, 2014

I. Workshop – 1:00 p.m.
 Executive Conference Room 3315, Forestry and Wildlife Sciences Building

FRIDAY, APRIL 11, 2014

- II. Committee Meetings (Ballroom B, AU Hotel)
 **Committee Meetings will begin at 9:30 a.m. - all other meetings are subject to change in starting time, depending upon the length of individual meetings.
 - A. Joint Committee Meeting/AUM and Property and Facilities Committees/Chairpersons Sahlie and Harbert/9:30 a.m.
 - 1. <u>AUM Property Ground Lease</u> (John Veres/Dan King/Mark Stirling) (Joint Item)
 - 2. <u>Woodfield Drive Extension, Approval of Project Initiation and Architect Selection</u> (Dan King)
 - 3. <u>Graduate Business Education Building, Approval of Project Architect Selection</u> (Dan King/Bill Hardgrave)
 - 4. Recycling and Service Support Facility, Approval of Facility Program, Site, Budget, Funding Plan & Schematic Plan (Dan King)
 - 5. Request to Acknowledge the Auburn University Student Center Auburn Oak Sapling (Dan King/Jon Waggoner)
 - 6. Foy Hall Dining Facility and Courtyard-Budget Increase (Dan King/Bob Ritenbaugh)
 - 7. Status Updates (Dan King)
 - A. <u>Current Status of New Construction/Renovation/Infrastructure Projects with</u>
 <u>Budgets of \$750,000 and Greater</u> (Dan King)
 - B. Quarterly Report for Projects Costing More than \$500,000 but less than \$750,000

 2nd Quarter Fiscal year 2014 (For Information Only) (Dan King)
 - C. Project Status Report (Dan King)

- B. Joint Committee Meeting/Academic Affairs and AUM Committees/Chairpersons Huntley and Sahlie/10:00 a.m.
 - Proposed Educational Specialist Degree in Instructional Technology at Auburn
 University at Montgomery (John Veres/Joe King) Joint Item
 - 2. <u>Proposed Renaming of the Option of Community Counseling to the Option of Clinical</u>
 <u>Mental Health Counseling</u> (John Veres/Joe King) Joint Item
 - 3. <u>Proposed Reconfiguration of Options in the Bachelor of Science in Fisheries and Allied Aquacultures and Renaming of the Degree Program as the Bachelor Of Science In Fisheries, Aquaculture, and Aquatic Sciences (Timothy Boosinger/William Batchelor)</u>
- C. Finance Committee/Chairperson McCrary/10:15 a.m.
 - 1. <u>Proposed Tuition and Fees Changes, Auburn University and AUM</u> (Don Large)
- D. Institutional Advancement Committee/Chairperson Roberts/10:30 a.m.
 - 1. Approval for Change in Auburn University Endowment Statement Policy (Don Large)
- E. Executive Committee/Chairperson Lanier/10:45 a.m.
 - 1. <u>Approval of Board of Trustee Policy Documents Regarding Campus Planning and Capital Projects</u> (Dan King/Lee Armstrong)
 - 2. <u>Posthumous Awarding of the Bachelor of Science Degree in Software Engineering to Barrett McCoy Townsend</u> (Timothy Boosinger)
 - 3. Proposed Awards and Namings (Gaines Lanier)
- II. REGULAR MEETING OF THE BOARD OF TRUSTEES/10:50 A.M. (Ballroom B)
 - A. Proposed Executive Session (Meeting Room A)
- III. RECONVENED MEETING OF THE BOARD OF TRUSTEES/11:30 A.M. (Ballroom B)

(Agenda items are determined primarily based upon committee actions.)

12:00 noon - LUNCHEON - BALLROOM A, RIGHT

AUM COMMITTEE AND PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

AUM PROPERTY GROUND LEASE

WHEREAS, Auburn University at Montgomery owns 500 acres of real property in Montgomery County, Alabama, that constitutes the main campus of AUM; and

WHEREAS, Auburn University at Montgomery has been contacted about leasing property to install a cellular communication tower on AUM property; and

WHEREAS, the proposed location does not interfere with the operation of the university; and

WHEREAS, Auburn University at Montgomery will issue an RFP to solicit bidders to lease property on the AUM campus; and

WHEREAS, Auburn University at Montgomery will enter into a ground lease with the entity that responds with the highest qualified bid; and

WHEREAS, Auburn University at Montgomery is seeking authorization from Auburn University's Board of Trustees to lease 0.2 acres of property on the AUM Main Campus for this cellular tower.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such persons as may be acting as President, be and the same is hereby authorized and empowered to:

- Take such action as necessary and desirable to prepare the appropriate lease agreements between Auburn University at Montgomery and the successful bidder; and
- 2. Execute such agreements as may be necessary to complete these transactions, with the understanding that all instruments required for consummation of the leases be reviewed as to form by legal counsel for Auburn University.



OKn

INTERNAL MEMORANDUM

12 March 2014

To:

Dr. Jay Gogue

President

From:

John G. Veres III

Subject:

Proposed Board Agenda Item

RFP

I am writing to request that the following item be presented to the Auburn University Board of Trustees through the Auburn Montgomery Committee and the Property and Facilities Committee and be included on the agenda of the meeting scheduled for 11 April 2014.

Proposal:

It is proposed that Auburn University Montgomery enter into a 25-year ground lease, with lessee to be determined by RFP. Selected lessee will erect a 150 monopole on property located off AUM Drive, which will not affect or interrupt activities on the AUM campus.

Review and Consultation:

The Board of Trustees instructed AUM to complete a comprehensive facilities master plan. In June 2007, Sasaki Associates, Inc. developed the plan. The AUM Campus Master Plan is tightly linked to the Auburn University at Montgomery Strategic Plan and defines how the facilities and space that is the campus will support the implementation of the Strategic Plan. An opportunity has arisen for the Board of Trustees to consider approval of a 25-year ground lease with the lessee to be determined by RFP. We have consulted with Mark Sterling of AU Facilities, who will guide us through the leasing process, and the proposal has been endorsed by AUM's Senior Staff.

Rationale for Recommendation:

The property to be offered for lease consists of a 100' x 100' compound and an access easement from AUM Drive to the compound. The compound will be located in a wooded area at the end of AUM Drive in a location that will not inhibit additional growth by AUM as outlined in the AUM Campus Master Plan. It will also allow better coverage for cell phones for our students, faculty and staff, and provide a source of revenue to AUM. I am, therefore, recommending that we enter into a ground lease with the selected lessee to be determined by RFP.

Thank you for your kind attention.

Copies: D. Large

D. King M. Sterling

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

WOODFIELD DRIVE EXTENSION

APPROVAL OF PROJECT INITIATION AND ARCHITECT SELECTION

WHEREAS, at its meeting on September 21, 2012, the Board of Trustees approved the expansion of the Auburn Research Park by 15 acres to the west of South Donahue Drive; and

WHEREAS, at its meeting on November 15, 2013, the Board of Trustees approved the Campus Master Plan which established the Health Science Sector of campus to the south of Lem Morrison Drive and also to the west of South Donahue Drive; and

WHEREAS, an extension to Woodfield Drive is needed on the west side of South Donahue Drive to support the Research Park expansion and the Health Science Sector; and

WHEREAS, as part of Research Park expansion and Health Science Sector planning process, the firm Goodwyn, Mills, Cawood did considerable preliminary work to lay out the Woodfield Drive Extension, and based on this preliminary work, the University Architect, has determined this firm to be best qualified to provide architectural services on this project.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Woodfield Drive Extension project is approved, and Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to:

- 1. Engage Goodwyn, Mills, Cawood, of Birmingham, Alabama as project architect to consult in the development of the facility program; to participate in space analysis and site planning; to compare alternative design concepts for consideration; to quantify and qualify project scope and cost alternatives.
- 2. Limit the project plan and plan development to the schematic design phase until such time as the program requirements, budget, funding plan, and site are approved by the Board.



FACILITIES MANAGEMENT

MEMORANDUM

TO: JAY GOGUE, President

THROUGH: DONALD L. LARGE, Executive Vice PresidentFROM: DAN KING, Assistant Vice President for Facilities

SUBJECT: PROPERTY AND FACILITIES COMMITTEE

WOODFIELD DRIVE EXTENSION: APPROVAL OF PROJECT INITIATION AND

PROJECT ARCHITECT SELECTION

DATE: MARCH 28, 2014

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for April 11, 2014.

Proposal:

Consistent with standing policy, it is proposed that the Woodfield Drive Extension project be presented to the Board of Trustees through the Property and Facilities Committee for appropriate action that will approve (1) the initiation of the project and (2) the selection of the project architect.

Review and Consultation:

At its meeting on September 21, 2012, the Board of Trustees approved the expansion of the Auburn Research Park by 15 acres to the west of South Donahue Drive. At its meeting on November 15, 2013, the Board of Trustees approved the Campus Master Plan which established the Health Science Sector of campus to the south of Lem Morrison Drive and also to the west of South Donahue Drive.

In support of the Research Park expansion and the Health Science Sector, an extension to Woodfield Drive is needed on the west side of South Donahue Drive. This work is planned to be completed in two phases, with the first phase planned for completion in the summer of 2015. In the long term, the Campus Master Plan calls for this extension to continue around the Research Park site and the Health Science Sector to the north and eventually connect with Lem Morrison Drive. See attachments (1) and (2).

The lease between Auburn University and the AU Research and Technology Foundation calls for this road to be owned by Auburn University as part of the campus infrastructure.

As part of the Research Park expansion and Health Science Sector planning process, the firm Goodwyn, Mills, Cawood did considerable preliminary work to lay out the Woodfield Drive Extension. To take advantage of this site knowledge, it is recommended that Auburn University

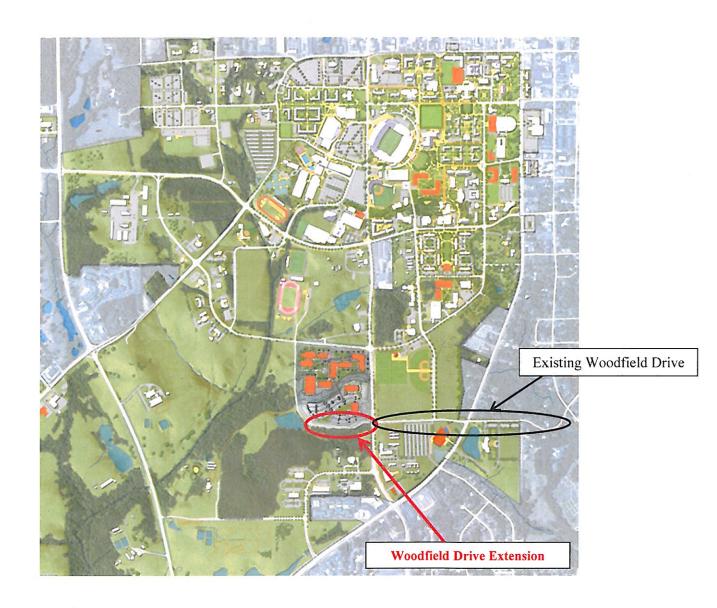
utilize Goodwyn, Mills, Cawood of Birmingham, Alabama as the project architect on the Woodfield Drive Extension project.

Rationale for Recommendation:

The Woodfield Drive Extension project is expected to cost in excess of \$750,000. Standing policy of the Board of Trustees stipulates that all construction and renovation/adaptation, infrastructure or outdoor facility projects with budgets of \$750,000 or more, be submitted to the Board of Trustees for action.

Attachment (1)

Woodfield Drive Extension



Attachment (2)

Woodfield Drive Extension: Phase 1 and Long Term Phase



Woodfield Drive Extension Phase 1

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

GRADUATE BUSINESS EDUCATION BUILDING

APPROVAL OF PROJECT ARCHITECT SELECTION

WHEREAS, the Board of Trustees, at the meeting held on February 7, 2014, approved the initiation of a project to construct a Graduate Business Education Building, and authorized the selection of a project architect; and

WHEREAS, the University Architect, after conducting interviews with candidate firms, determined the firm, Williams Blackstock Architects of Birmingham, Alabama, was best qualified to provide architectural services on the project.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University, that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to:

- 1. Engage Williams Blackstock Architects, of Birmingham, Alabama, as project architect to consult in the development of the facility program; to participate in space analysis and site planning; to compare alternative design concepts for consideration; to quantify and qualify project scope and cost alternatives.
- 2. Limit the project plan and plan development to the schematic design phase until such time as the program requirements, budget, funding plan, and site are approved by the Board.



FACILITIES MANAGEMENT

MEMORANDUM

TO: JAY GOGUE, President

THROUGH: DONALD L. LARGE, Executive Vice President **FROM:** DAN KING, Assistant Vice President for Facilities

SUBJECT: PROPERTY AND FACILITIES COMMITTEE

GRADUATE BUSINESS EDUCATION BUILDING: APPROVAL OF PROJECT

ARCHITECT SELECTION

DATE: MARCH 28, 2014

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for April 11, 2014.

Proposal:

It is proposed the Graduate Business Education Building project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution to approve the selection of the project architect.

Review and Consultation:

The Board of Trustees, at its meeting held on February 7, 2014, adopted a resolution which approved the Graduate Business Education Building project, and authorized the initiation of the project architect selection process.

Since that time, a Request for Proposals was published for architectural services. Eighteen firms submitted their qualifications, and six firms were interviewed by the Architect Selection Committee. The committee has determined that Williams Blackstock Architects, of Birmingham, Alabama, to be best qualified to provide architectural services on this project.

It is, therefore, appropriate that the proposal be presented to the Board of Trustees for consideration and adoption of a resolution to approve the use of Williams Blackstock Architects, of Birmingham, Alabama, as the project architect. If you concur, it is recommended that the proposal be presented to the Board of Trustees, through the Property and Facilities Committee, for appropriate review and action.

Rationale for Recommendation:

The Graduate Business Education Building is expected to cost in excess of \$750,000. Standing policy of the Board of Trustees stipulates that all construction and renovation/adaptation, infrastructure or outdoor facility projects with budgets of \$750,000 or more, be submitted to the Board of Trustees for action.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

RECYCLING AND SERVICE SUPPORT FACILITY

APPROVAL OF FACILITY PROGRAM, SITE, BUDGET, FUNDING PLAN & SCHEMATIC DESIGN

WHEREAS, the Board of Trustees, at its meeting held on November 15, 2013, adopted a resolution that approved the initiation of the Recycling and Service Support Facility project; and

WHEREAS, the construction of the Recycling and Service Support Facility will allow for the relocation of service support functions from the Food Service Warehouse, and future expansion of the Harbert College of Business; and

WHEREAS, the location for the new facility will be in the Facilities Management complex on West Samford Avenue; and

WHEREAS, the facility program consists of a 6,000 square foot, pre-engineered building, with outside storage; and

WHEREAS, the estimated total cost of the Recycling and Service Support Facility is \$823,000, to be funded by Facilities Management Capital Reserve and Deferred Maintenance funds; and

WHEREAS, the schematic design of the Recycling and Service Support Facility project, prepared by the architect, has been determined to be consistent with the "Comprehensive Master Plan," the "Image and Character of Auburn University," the facility program, and the project budget.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the project program for the Recycling and Service Support Facility project is approved, and Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to:

- 1. Establish a total project budget in the amount of \$823,000 to be funded by Facilities Management Capital Reserve and Deferred Maintenance funds.
- 2. Direct the consultants to complete the required plans for the project.
- 3. Solicit bids for construction conditioned upon the availability of sufficient funding as approved by the President.
- 4. Award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the project budget.



FACILITIES MANAGEMENT

MEMORANDUM

TO:

JAY GOGUE, President

THROUGH: DONALD L. LARGE, Executive Vice President

FROM:

DAN KING, Assistant Vice President for Facilities

SUBJECT: PROPERTY AND FACILITIES COMMITTEE

RECYCLING AND SERVICE SUPPORT FACILITY: APPROVAL OF PROJECT PROGRAM, SITE, BUDGET, FUNDING PLAN, AND SCHEMATIC DESIGN

DATE:

MARCH 28, 2014

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for April 11, 2014.

Proposal:

Consistent with standing policy, it is proposed that the Recycling and Service Support Facility project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that approves the program requirements, budget, funding plan, site, and schematic design. If approved, the resolution would authorize the President to direct the consultants to complete the required plans; solicit bids for construction; and award a contract for construction conditioned upon the lowest responsive and responsible bid being consistent with project budget.

Review and Consultation:

Recycling and Service Support functions currently operate out of the existing Food Service Warehouse located on the corner of South Donahue Drive and War Eagle Way, by Lowder Hall. Due to the industrial nature of these functions, and the reservation of this land for future expansion of the Harbert College of Business, the Campus Master Plan Update recommends the relocation of these functions to the Facilities Management Complex.

During its meeting on February 7, 2014, the Board of Trustees adopted a resolution that approved the engagement of Kahn South, Inc., of Birmingham, Alabama, as the design architect for the project.

Since that time, the project team has worked to complete the schematic design for the Recycling and Service Support Facility project. The project details are provided below:

Program Requirements: The new single story, pre-engineered, metal building will provide approximately 6,000 square feet of shared warehouse, office, and service support space.

<u>Budget:</u> The estimated total project cost of the Recycling and Service Support Facility is \$823,000.

<u>Funding Plan:</u> The project will be funded using Facilities Management Capital Reserve and Deferred Maintenance funds.

<u>Project Location:</u> The facility will be constructed at the Facilities Management Complex on West Samford Avenue.

If you concur, it is proposed the facility program, budget, funding plan, site, and schematic design be presented to the Board of Trustees for consideration of an appropriate resolution for approval at the meeting scheduled for April 11, 2014.

Rationale for Recommendation:

Standing policy of the Board of Trustees stipulates that all construction, renovation/adaptation, infrastructure or outdoor facility projects with budgets of \$750,000 or more, be submitted to the Board of Trustees for action.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

REQUEST TO ACKNOWLEDGE THE AUBURN UNIVERSITY STUDENT CENTER AUBURN OAK SAPLING

WHEREAS, the original Auburn Oaks at Toomer's Corner symbolized the proud tradition and spirit of the Auburn family; and

WHEREAS, Auburn University is proud of its heritage, while continually moving forward with new growth; and

WHEREAS, a sapling from the original Auburn Oaks at Toomer's Corner has been planted in the green space south of and adjacent to the Auburn University Student Center; and

WHEREAS, the Omicron Delta Kappa Honor Society has proposed to fund the making and installation of a bronze plaque beside the sapling, so that the Auburn family may know its origin and perpetually remember the story of the Auburn Oaks; and

WHEREAS, the plaque will bear an appropriate inscription, as provided in the materials accompanying this proposed resolution, and will require minimal maintenance; and

WHEREAS, the maintenance and preservation of trees on campus, including this tree is covered by the Board of Trustee's Tree Preservation Policy.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University, in recognition of this symbol of a longstanding Auburn tradition, that the President be authorized, at his sole discretion, to permit Omicron Delta Kappa Honor Society to arrange for the installation of a plaque identifying the Student Center sapling and acknowledging its significance.



DIVISION OF STUDENT AFFAIRS

MEMORANDU M

TO:

Daniel King, Assistant Vice President for Facilities

FROM:

Jon G. Waggoner, Interim Vice President for Student Affairs 🙏 🗵 70

SUBJECT:

Installation of Auburn Oaks' Sapling Plaque

DATE:

March 7, 2014

C:

Dr. Dale Coleman, Omicron Delta Kappa Advisor

I am submitting for your consideration the attached proposed acknowledgment opportunity for the April 11, 2014, meeting of the Board of Trustees.

Omicron Delta Kappa's sophomore honorary group, the Squires, have proposed through a resolution from the Student Government Association's Student Senate that a plaque be installed to acknowledge the Auburn Oaks' sapling which is located at the green space south of and adjacent to the Auburn University Student Center. I have reviewed the request and recommend your approval.

Upon your review and approval, I will appreciate your forwarding the draft resolution and supporting documentation to the President Pro Tempore of the Board of Trustees for consideration by the Board.

Enclosure

Auburn Oaks' Sapling Plaque Proposal

Statement of Justification:

In order to preserve the heritage of a tradition that is so uniquely Auburn, Omicron Delta Kappa proposes the installation of a plaque beside the Auburn Oaks' sapling south of and adjacent to the Auburn University Student Center, so that the student body and the rest of the Auburn family will not forget the origin and tradition of rolling Toomer's Corner and its original Auburn Oaks.

Physical Requirements:

18" H x 24" W x 3/8" D. Bronze plaque with black background. The post attachment accommodates a standard 4x4 post that is normally sunk 36" into the ground with 36" above the ground.

Funding:

Omicron Delta Kappa Honor Society will fund this project.

Maintenance Plan:

The maintenance and upkeep of the plaque will be minimal. The Landscaping department of Facilities Management will not need to do much more than what they already do with upkeep around the tree.

Plaque Inscription:

"This tree, planted in 2009, is a seedling from the original Auburn Oaks that stood on Toomer's Corner at the intersection of College Street and Magnolia Avenue. Since the early 1960s, Auburn fans have congregated at the Oaks to "roll" the trees with toilet tissue after athletic victories and other notable accomplishments on Auburn's campus. Today, this time-honored tradition is held in high regard by members of the Auburn family as one of Auburn's defining traditions"

"Thy sacred trust we'll bear with us

The ages through."

William Wood, 1924, Auburn University Alma Mater



STREET SELL LIGHT FRANK !

Resolution

RESOLUTION TO: Student Senate

FROM:

Lindsay Crocker, College of Sciences and Mathematics

RE:

Recognition of the Auburn Oak Sapling at the Green Space November 18, 2013

DATE: PSSR:

13-1118-03

Recognition of the Auburn Oak Sapling at the Green Space

WHEREAS, the tradition of "rolling" the Auburn Oaks at Toomer's Corner is a tradition that many generations of Auburn students and alumni have enjoyed; and,

WHEREAS, it is integral that the legacy of this time-honored, Auburn tradition be preserved and memorialized; and,

WHEREAS, there is a live oak at the Green Space that is of a seedling from an original Auburn Oak, located in Samford Park; and,

WHEREAS, it is the responsibility of the current Auburn University student body to facilitate the upholding of such a great tradition; and,

WHEREAS, students have expressed interest in realizing this goal.

THEREFORE

LET IT BE RESOLVED

THAT,

we, the Student Senate of Auburn University, recognize the need to erect a plaque to identify this unique piece of Auburn history.

CC: Dan King, Assistant Vice President of Facilities Management



STUDENT GOVERNMENT ASSOCIATION

SGA Bill of Law

R	HARRISON	MHLS	

PRESIDENT

AMY ANNE OF SEN VICE PRESIDENT

WHITAM MCMANUS

TREAST RER

BES BURKELL CHIEF OF STAFF

ROBERT POWERS

EXECUTIVE VICE PRESIDENT

PROGRAMS

CHEISEA CROOKS

TIME VICE PRISIDENT.

INITIATIVES

3130 AUBURN UNIVERSITY

STUDENT CENTER

255 HEISMAN DRIVE

AUBURN, AL 36849-5134

TELEPHONE:

334 844 4240

FAX:

334-844-4172

uww.auburn.edu www.auburn.edu/sga PSSR 13-1118-03

Resolution of the Auburn Oak Sapling at the Name of Law:

Green Space

Lindsay Crocker, College of Sciences and Student Senate Sponsor(s):

Mathematics

November 18, 2013 Date of Student Senate Approval:

Passed Vote:

Reviewed by the President of the

Student Senate:

PSSR:

Ms. Amy Anne Olsen

Approved by the President of the Student Government Association:

Mr. R. Harrison Mills

Reviewed by the Advisor to the Student

Government Association:

Date: 12/5/13

Mr. Brad Smith

Reviewed by the Director of

Student Involvement:

Date: /2/11/13

Mr. Corey Edwards

Reviewed by the Vice President of Student Affairs:

Mr. Jon Waggoner

Approved by the President of Auburn University:

12014

Dr. Jay Gogue

Copies to be filed with:

President of the Student Senate • President of the Student Government Association • Advisor to the Student Senate
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PROPERTY AND FACILITIES COMMITTEE RESOLUTION

FOY HALL DINING ADDITION AND COURTYARD IMPROVEMENTS APPROVAL OF BUDGET INCREASE

WHEREAS, the Board of Trustees, at its meeting held on August 2, 2013, adopted a resolution that approved the initiation of the Foy Hall Dining Addition and Courtyard Improvements; and

WHEREAS, at its meeting on November 15, 2013, the Board of Trustees adopted a resolution to establish the scope of the project to be the renovation and expansion of Foy Hall and the Foy Hall Courtyard to create a new, 2,600 square foot dining venue and improve the aesthetic quality of the courtyard and set the project budget at \$1.6 million; and

WHEREAS, since that time, the project design has been completed and competitively bid, and based on the bid results, an additional \$600,000 is required to award the contract and to proceed with the project; and

WHEREAS, the University administration believes that this project should be completed due to the significant impact this project will have in improving the dining options for students, faculty, and staff in the core of campus, as well as the positive aesthetic impact on Foy Hall and its courtyard; and

WHEREAS, the additional funding would be provided from budgeted University and Deferred Maintenance funds.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the budget increase for the Foy Hall Dining Facility Addition and Courtyard Improvements project is approved, and Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to establish a total project budget in the amount of \$2.2 million to be funded by previously budgeted University and Deferred Maintenance funds.



FACILITIES MANAGEMENT

MEMORANDUM

TO: JAY GOGUE, President

THROUGH: DONALD L. LARGE, Executive Vice President
 FROM: DAN KING, Assistant Vice President for Facilities
 SUBJECT: PROPERTY AND FACILITIES COMMITTEE

FOY HALL DINING FACILITY ADDITION AND COURTYARD IMPROVEMENTS: APPROVAL OF BUDGET INCREASE

DATE: MARCH 28, 2014

This memorandum requests the following items be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda of the meeting scheduled for April 11, 2014.

Proposal:

It is proposed that the Foy Hall Dining Facility Addition and Courtyard Improvements project be presented to the Board of Trustees though the Property and Facilities Committee for the consideration of a resolution to approve an increase to the project budget necessary to award the contract for the project.

Review and Consultation:

At its meeting on August 2, 2013, the Board of Trustees adopted a resolution to approve the initiation of the Foy Hall Dining Addition and Courtyard Improvements project.

At its meeting on November 15, 2013, the Board of Trustees adopted a resolution to approve the schematic design for the Foy Hall Dining Addition and Courtyard Improvements project. In doing so, the Board of Trustees established the scope of the project to be the renovation and expansion of Foy Hall and the Foy Hall Courtyard to create a new, 2,600 square foot dining venue and to improve the aesthetic quality of the courtyard, install additional seating, and provide overhead cover for patrons. The project budget was set at \$1.6 million.

Since the November meeting, the project design was completed and competitively bid. Based on the bid results, an increase to the budget of \$600,000 is required to award the contract for the project. The higher than originally estimated cost is believed to be a result of two factors. First, the final landscaping design for the courtyard was modified to be more extensive than originally planned to make a major improvement to the Courtyard area. Second, the difficulty of the small, constrained site, coupled with a tight schedule, and the requirement to work at night, caused the project to bid at a premium. Despite the increased cost, the University administration believes this project should be completed due to the significant positive impact this project will have on improving the dining options for students, faculty, and staff in the core of campus, as well as the positive aesthetic impact on Foy Hall and its courtyard.

Previously budgeted University and Deferred Maintenance funds will be used to cover the additional cost. With this increase, the revised project budget would be \$2.2 million.

If you concur, it is proposed that the request for a budget increase to award the project be presented to the Board of Trustees for consideration of an appropriate resolution for approval at the meeting scheduled for April 11, 2014.

Rationale for Recommendation:

Consistent with standing policy, revisions to facility program requirements, budget and schematic design of the project shall be presented to the Board of Trustees through the Property and Facilities Committee for review and appropriate action.



FACILITIES MANAGEMENT

MEMORANDUM

TO: JAY GOGUE, President

THROUGH: DONALD L. LARGE, Executive Vice President

FROM: DAN KING, Assistant Vice President for Facilities

SUBJECT: PROPERTY AND FACILITIES COMMITTEE

CURRENT STATUS OF NEW CONSTRUCTION/RENOVATION/INFRASTRUCTURE PROJECTS WITH BUDGETS OF \$750,000

AND GREATER

(For Information Only)

DATE: MARCH 28, 2014

This is to request that the following proposal be submitted to the Property and Facilities Committee and included on the agenda of the Board of Trustees meetings scheduled for April 11, 2014.

Proposal:

Consistent with standing practice, it is proposed that the current status report of new construction/renovation/infrastructure projects with budgets greater than \$750,000 be submitted, *for information only*, to the Board of Trustees through the Property and Facilities Committee.

Review and Consultation:

The Board of Trustees at its meeting on June 4, 2001, requested that it receive a regular update on the status of new projects that are underway or planned which have project budgets of \$750,000 or more. The attached list includes projects at Auburn University and outlying units.

Rationale for Recommendation:

Consistent with the request of the Board of Trustees for a current status report of new construction/renovation/infrastructure projects with budgets greater than \$750,000, the attached listing is provided, *for information only*, to the Board through the Property and Facilities Committee for inclusion on the agenda of the meetings scheduled for April 11, 2014.

Auburn University Facilities Division

Current Capital Projects

(Spending across Multiple Years)

Summary of Cash Flow by Project Phase

Project Phase	Previous Approved Budget Amount	Current Approved Budget Amount	Actual Spending to Date (across multiple years)	Estimated Cash Flow Assuming Remainder of Budget for FY2014	Estimated Cash Flow Assuming Remainder of Budget for FY2015 & Forward	
Substantial Completion Construction Design Planning Totals	154,535,150 160,690,000 11,295,445 6,971,209 333,491,804	234,835,150 81,790,000 11,265,445 8,605,836 336,496,431	219,347,711 72,370,085 2,943,226 2,125,143	12,134,982 8,879,915 4,730,044 1,734,147	3,298,659 540,000 3,592,175 4,746,546	_
Other Open Capital Projects	33,582,931	33,007,734	296,786,165 13,383,050	27,479,088 9,800,000	12,177,380 9,824,684	-
Grand Totals	367,074,735	369,504,165	310,169,215	37,279,088	22,002,064	- *

^{*} On the lines with the asterisks, the sum of the spending column and both cash flow columns does not equal the current approved budget figure. The reason relates to one project that was completed under budget: (1) "ARRA-CASIC" project under budget by \$53,798.

			(A)				(B)			(C)	(A)-(B)-(C)
Project Name	Project Phase	Original Approved Budget Amount	Current Approved Budget Amount	AU Funding (includes gifts/grants)	AU Bond Funding	Federal/ State or Local Funding	Actual Spending to Date (across multiple years)	Estimated Cash Flow Assuming Remainder of Budget for FY2014	Estimated Cash Flow Assuming Remainder of Budget for FY2015 & Forward	Current Encum- brances Against Project	Current Open Balance (Budget less Actuals and Encum- brances)
SUBSTANTIAL COMPLETION PHASE											
ARRA - Center for Advanced Science, Innovation, and Commerce (NIST) 09-218	COMPLETED	29,834,150	29,834,150	1,307,075		28,527,075	29,780,352	0	0	0	53,798
MRI Research Center - New Building 09-098 വ	Substantial Completion	11,201,000	11,201,000			11,201,000	11,059,686	135,314	6,000	135,310	6,004
Campus Pedestrian Provements - Tiger Concourse - Ginn Plaza 08-116	Substantial Completion	2,500,000	2,500,000	548,000	1,952,000		2,483,322	16,678	0	500	16,178
Student Recreation (Kinesiology) - New Building 09-220	Substantial Completion	21,600,000	21,600,000		21,600,000		19,392,885	107,115	2,100,000	74,941	2,132,174
Biodiversity Learning Center (Previously named COSAM- Preserved Specimens Laboratory) 06-010	Substantial Completion	2,650,000	3,500,000		3,500,000		3,461,472	38,528	0	0	38,528
Student Recreation & Wellness Center Building (07- 225)	Substantial Completion	72,000,000	72,000,000	5,000,000	67,000,000		69,394,801	2,605,199	0	1,227,396	1,377,803
Biological Engineering Research Laboratory (BERL) 09-181	Substantial Completion	6,400,000	6,400,000	1,976,546	0	4,423,454	6,197,270	42,730	160,000	121,957	80,773

			(A)				(B)			(C)	(A)-(B)-(C)
Project Name	Project Phase	Original Approved Budget Amount	Current Approved Budget Amount	AU Funding (includes gifts/grants)	AU Bond Funding	Federal/ State or Local Funding	Actual Spending to Date (across multiple years)	Estimated Cash Flow Assuming Remainder of Budget for FY2014	Estimated Cash Flow Assuming Remainder of Budget for FY2015 & Forward	Current Encum- brances Against Project	Current Open Balance (Budget less Actuals and Encum- brances)
Facilities Buildings 6, 7 and Related Projects 07-054 & 10- 149	Substantial Completion	7,500,000	7,500,000	4,323,980	0	3,176,020	7,324,418	175,582	0	82,024	93,558
Olympic Sport Training & Support Facility Building Renovations 11-131	Substantial Completion	3,500,000	3,500,000		3,500,000		1,688,937	1,711,063	100,000	1,494,216	316,847
Installation of Hot Water Lines for the Athletic and Rucreation Sector of Campus	Substantial Completion	2,800,000	2,800,000	1,294,921	1,505,079		1,791,272	176,069	832,659	142,575	866,153
क्काall Animal Teaching Hospital (09-083.1 Ph I, 09-083 में)।)	Substantial Completion	70,000,000	74,000,000	30,000,000	34,000,000	10,000,000	66,773,296	7,126,704	100,000	5,150,380	2,076,324
Total Substantial Completion			234,835,150	44,450,522	133,057,079	57,327,549	219,347,711	12,134,982	3,298,659	8,429,299	7,058,140

Project Name CONSTRUCTION PHASE	Project Phase	Original Approved Budget Amount	(A) Current Approved Budget Amount	AU Funding (includes gifts/grants)	AU Bond Funding	Federal/ State or Local Funding	(B) Actual Spending to Date (across multiple years)	Estimated Cash Flow Assuming Remainder of Budget for FY2014	Estimated Cash Flow Assuming Remainder of Budget for FY2015 & Forward	Current Encum- brances Against Project	(A)-(B)-(C) Current Open Balance (Budget less Actuals and Encum- brances)
South Donahue Residence Hall, Dinning, Biggio Parking Facility 10-217	Construction	61,500,000	75,200,000	6,600,000	68,600,000		69,332,792	5,567,208	300,000	3,744,889	2,122,319
Telfair Peet Theatre Building Addition 09-204	Construction	3,300,000	3,990,000	3,990,000			2,013,351	1,936,649	40,000	1,667,486	309,163
Painsman Park - Team Support Facilities Benovations (12-073)	Construction	1,200,000	1,200,000	1,200,000			937,833	262,167	0	117,896	144,271
Gwder Hall - East Courtyard, New Student Lounge (12-013)	Construction	1,000,000	1,400,000	1,400,000			86,109	1,113,891	200,000	991,277	322,614
Total Construction			81,790,000	13,190,000	68,600,000	0	72,370,085	8,879,915	540,000	6,521,548	2,898,367

			(A)				(B)		Т	(C)	(A)-(B)-(C)
Project Name	Project Phasc	Original Approved Budget Amount	Current Approved Budget Amount	AU Funding (includes gilts/grants)	AU Bond Funding	Federal/ State or Local Funding	Actual Spending to Date (across multiple years)	Estimated Cash Flow Assuming Remainder of Budget for FY2014	Estimated Cash Flow Assuming Remainder of Budget for FY2015 & Forward	Current Encum- brances Against Project	Current Open Balance (Budget less Actuals and Encum- brances)
DESIGN PHASE											9
Ag Heritage Park 98-333	Construction and Design Future Projects	2,666,320	2,666,320	2,666,320			1,427,581	500,000	738,739	0	1,238,739
Pebble Hill Renovation 06-176	Design	2,500,000	2,500,000	2,500,000			476,832	100,000	1,923,168	39,948	1,983,220
က္ပါ Residence Halls - Building Benovations & Upgrades 10- 9 ₅₅ ယ	Design (Partial budget only at this point)	800,000	1,020,000		1,020,000		854,249	165,751	0	6,000	159,751
Equine Sciences Facility-New Byilding 13-155	Design (Partial budget only at this point)	68,006	1,300,000	1,300,000			61,874	1,218,126	20,000	38,090	1,200,036
East Glenn Administrative Support Facility - Comprehensive Renovation 13-150	Design	33,000	3,750,000	3,750,000			108,928	2,730,804	910,268	118,204	3,522,868
Foy Hall - Convert Loading Dock Area Into A New Dining Facility 13-180	Design (Partial budget only at this point)	29,125	29,125	29,125			13,762	15,363	0	2,000	13,363
Total Design			11,265,445	10,245,445	1,020,000	0	2,943,226	4,730,044	3,592,175	204,242	8,117,977

Auburn University Facilities Division Current Capital Projects

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

			(4)				75.				
			(A)				(B)	K.		(C)	(A)-(B)-(C)
									Estimated		
									Cash Flow	1	Current
							Actual	Estimated	Assuming		Ореп
							Spending	Cash Flow	Remainder	Current	Balance
		Original	Current	AU	1	Fcdcral/	to Date	Assuming	of Budget	Encum-	(Budget less
		Approved	Approved	Funding		State or	(across	Remainder of	for	brances	Actuals and
	Project	Budget	Budget	(includes	AU Bond	Local	multiple	Budget for	FY2015 &	Against	Encum-
Project Name	Phase	Amount	Amount	gifts/grants)	Funding	Funding	years)	FY2014	Forward	Project	brances)
PLANNING				8	3 1331328	1 midnig	yearsy	112017	TOIWAIG	Troject	Diances)
PHASE											
PHASE											12
WW Walker Bldg Phase II -	Planning	2,807,620	2,807,620	2,807,620			599,480	0	2,208,140	1,241,985	966,155
Pharmaceautical Research &	(Partial budget		14 C C C C C C C C C C C C C C C C C C C	A A CONTROL OF THE PROPERTY OF					_,,	1,2 (1,000	500,100
Development Ct 07-037	only at this										
	point)										
Central Classroom Facility -	Schematic	3,500,000	3,500,000		3,500,000		1,150,830	300,000	2,049,170	143,693	2,205,477
New Building 11-209	Design (Partial							*		180	
ס	budget only at										
	this point)										
dent Actitivties Center -	Schematic	150,000	150,000	150,000			80,421	69,579	0	36,563	33,016
mprehensive Renovation	Design (Partial										95
¿₃ 110	budget only at										
S@mford Park At Toomer's	this point)	000 500									
Corner - Landscape	Schematic	208,589	900,000	900,000			65,873	625,595	208,532	74,785	759,342
Redevelopment 13-109	Design (Partial										
Redevelopment 13-109	budget only at										
Band Rehearsal Hall Facility	this point) Schematic	230,000	230,000	000.000							
(phase II) 09-183	Design (Partial	230,000	230,000	230,000			228,528	1,472	0	207	1,265
(phase ii) os 100	budget only at										
	this point)										
Athletics Sports Medicine	Schematic	75,000	75,000		75,000		11	0	74,989	50,000	04.000
Facility - New Building &	Design (Partial	70,000	70,000		75,000		11	U	74,969	50,000	24,989
Relocation from BEMC 12-132	budget only at								14		
	this point)								1.1		ľ
AU Regional Airport - Aviation	Schematic	120,355	120,355	120,355			0	120,355	0		120,355
Education Facility 13-285	Design (Partial	~		,_			Ĭ	120,000	١		120,335
	budget only at										3
	this point)										
Facilities Mgmt Complex -	Schematic	822,861	822,861	822,861			0	617,146	205,715		822,861
New Facility For Waste	Design										522,501
Reduction, Mail Services &	l İ				[
Service Support 13-194											va ily avon access access
Total Planning			8,605,836	5,030,836	3,575,000	0	2,125,143	1,734,147	4,746,546	1,547,233	4,933,460
Other Open Capital Projects	Various Stages		33,007,734	26,609,341	6,244,860	153,533	13,383,050	9,800,000	9,824,684	4,565,971	15 050 740
	3-4	-	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	20,000,041	3,244,300	100,000	10,000,000	9,000,000	9,024,004	4,565,971	15,058,713
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					[
			20 11 11 12 12 12 12 12 12 12 12 12 12 12								

Auburn University Facilities Division Current Capital Projects

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

Project Name	Project Phase	Original Approved Budget Amount	(A) Current Approved Budget Amount	AU Funding (includes gifts/grants)	AU Bond Funding	Federal/ Statc or Local Funding	(B) Actual Spending to Date (across multiple years)	Estimated Cash Flow Assuming Remainder of Budget for FY2014	Estimated Cash Flow Assuming Remainder of Budget for FY2015 & Forward	(C) Current Encum- brances Against Project	(A)-(B)-(C) Current Open Balance (Budget less Actuals and Encum- brances)
GRAND TOTAL			369,504,165	99,526,144	212,496,939	57,481,082	310,169,215	37,279,088	22,002,064	21,268,293	38,066,657 *

^{*} On the lines with the asterisks, the sum of the spending column and both cash flow columns does not equal the current approved budget figure. The reason relates to one project that was completed under budget: (1) "ARRA-CASIC" project under budget by \$53,798.

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FACILITIES MANAGEMENT

MEMORANDUM

TO:

JAY GOGUE, President

THROUGH:

DONALD L. LARGE, Executive Vice President

FROM:

DAN KING, Assistant Vice President for Facilities

SUBJECT:

PROPERTY AND FACILITIES COMMITTEE

QUARTERLY REPORT FOR PROJECTS COSTING MORE THAN \$500,000 BUT LESS THAN \$750,000 – 2^{nd} QTR FISCAL YEAR 2014

(For Information Only)

DATE:

MARCH 28, 2014

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for April 11, 2014.

Proposal:

The Board of Trustees, at its meeting on June 4, 2001, adopted a resolution stipulating that all projects with a total cost in the range of \$500,000 to \$750,000 be reported quarterly. The intent of this report is to keep the Property and Facilities Committee informed of those projects as they are occurring on campus. Consistent with standing policy, it is proposed that this report be submitted for information only.

Review and Consultation:

Projects initiated in the 2nd Quarter of Fiscal Year 2014 and costing more than \$500,000 but less than \$750,000 are listed on the following table.

2 nd Quarter FY 2014 Projects \$500,000 - \$750,000	Project Number	Account Number	Cost
*** NONE TO REPORT ***			

Rationale for Recommendation:

Consistent with standing policy, this report is submitted to the Board of Trustees through the Property and Facilities Committee for information at the meeting scheduled for April 11, 2014.



FACILITIES MANAGEMENT

MEMORANDUM

TO: JAY GOGUE, President

THROUGH: DONALD L. LARGE, Executive Vice President

FROM: DAN KING, Assistant Vice President for Facilities

SUBJECT: PROPERTY AND FACILITIES COMMITTEE

PROJECT STATUS REPORT

DATE: MARCH 28, 2014

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for April 11, 2014.

Proposal:

In response to informal inquiries with regard to particular projects in progress or envisaged, it is proposed that a brief report regarding the status of Board of Trustees approved projects be submitted, *for information only*, to the Board of Trustees through the Property and Facilities Committee.

Review and Consultation:

The responsibility of the Board of Trustees extends to the oversight of funding, planning, design, construction, maintenance and operation of University buildings and facilities. The date of project establishment in the development process is often separated by years from the date of dedication. Although the process is prolonged, Board interest remains enthusiastic throughout. This Project Status Report is intended to inform interested parties of the status of projects previously approved by the Board of Trustees.

Rationale for Recommendation:

The desire to be responsive to inquiries regarding specific capital projects and the process from conception to completion has prompted the development of a Project Status Report. The current memo is provided, *for information only*, to the Board of Trustees through the Property and Facilities Committee for inclusion on the agenda of the meeting scheduled for April 11, 2014.

PROJECT/PHASE

STATUS

Projects in Planning Stage:

•	Equine Sciences – New Facilities Phase I	On hold pending funding
•	Band Rehearsal Hall Phase 2	On hold pending funding
•	Graduate Business Education Building	Approved February 2014

Projects in Design Stage:

•	Pharmaceutical Research & Development Center	Approved June 2007
•	Renovations to the Hill and CDV Residence Halls	Approved June 2010
•	Central Classroom Facility	Approved June 2011
•	Relocation of Sports Medicine and Other Team	Approved February 2012
	Functions from the Coliseum	
•	Student Activities Center Renovation	Approved April 2013
•	Aviation Education Facility	Approved November 2013
•	Recycling and Service Support Facility	Approved November 2013

Schematic Design Approved:

• Pebble Hill Renovation & Addition Approved November 2007

Projects in Construction Stage:

•	Telfair Peet Theatre Addition	Approved November 2009
•	Small Animal Teaching Hospital - Phase II	Approved February 2010
•	Auburn Wellness Kitchen	Approved November 2011
•	Lowder Hall Faculty and Staff Lounge	Approved April 2012
•	East Glenn Administrative Support Complex Renovation	Approved June 2013
•	Auburn Oaks at Toomer's Corner Redevelopment	Approved June 2013
•	Foy Hall Dining & Courtyard Improvements	Approved August 2013
•	Equestrian Center Phase I: Arena Pavilion	Approved November 2013

Projects in Closeout Stage or Complete:

•	Center for Adv. Science, Innovation & Commerce	Approved September 2009
•	Auburn Recreation and Wellness Center	Approved June 2010
•	Facilities Division Buildings VI & VII	Approved June 2010
•	Department of Kinesiology Building	Approved September 2010
•	Biological Engineering Research Laboratory	Approved November 2010
•	Student Residence Hall at West Samford & Donahue	Approved February 2011
•	Renovation of Plainsman Park Locker Rooms	Approved April 2012
•	Hot Water Lines for the Athletic/Recreation Sector	Approved June 2012

AUBURN MONTGOMERY COMMITTEE AND ACADEMIC AFFAIRS COMMITTEE

RESOLUTION

PROPOSED EDUCATION SPECIALIST IN INSTRUCTIONAL TECHNOLOGY

WHEREAS, an Education Specialist in Instructional Technology prepares teachers, technology coordinators, instructional leaders, instructional designers, and other post-master's corporate and education professionals in the use of leading edge technology tools for teaching and enhances teachers' and industry trainers' expertise with a wide range of applications, software, and integration skills; and

WHEREAS, the Department of Foundations, Technology, and Secondary Education at Auburn University at Montgomery wishes to provide an advance degree in Instructional Technology at the Education Specialist level; and

WHEREAS, the proposed degree program would enhance enrollment of students by providing them with the opportunity to tailor their advanced studies to their unique career goals; and

WHEREAS, the proposed degree program would position Auburn University at Montgomery to be more visible and attract more students interested in making themselves more marketable by enhancing their technology skills; and

NOW, THEREFORE, BE IT RESOLVED by the Auburn University Board of Trustees that the proposed Education Specialist in Instructional Technology from the School of Education at Auburn University at Montgomery be approved and submitted to the Alabama Commission on Higher Education for review and approval.



INTERNAL MEMORANDUM

0/500

12 March 2014

To:

Dr. Jay Gogue

President

From:

John G. Veres III

Subject:

Proposed Board Agenda Item

Education Specialist in Instructional Technology

I am writing to request the inclusion of the proposal described below on the agenda of the 11 April 1 2014 meeting of the Auburn University Board of Trustees.

<u>Proposal</u>: Auburn University at Montgomery (AUM) proposes to develop a fully online Education Specialist (Ed.S.) Degree in Instructional Technology. This degree will expand our program offerings and increase collaboration between AUM's School of Education, College of Business, and Auburn University's College of Education. This program will allow AUM to offer a post master's, advanced degree in instructional technology that will be attractive to students and allow them more flexibility to tailor their advanced studies to meet their unique career goals. This advanced program will prepare teachers and corporate professionals in the use of leading edge technology tools for teaching and learning and enhance teachers' and industry trainers' expertise with a wide range of applications, software, and integration skills.

Review and Consultation:

Instructional Technology faculty and the Department Head in the Department of Foundations, Technology, and Secondary Education, the Dean of the School of Education, the University Graduate Council and the Provost have endorsed this degree program. If the Board approves, the program will then be sent for review and approval to the Alabama Commission on Higher Education.

Rational for Recommendation:

The proposed Education Specialist degree program will enhance AUM's ability to serve students globally with a fully online Ed.S. in Instructional Technology. The proposed program at AUM is critical for fulfilling the supply and demand for employees with advanced skills in instructional technology. Furthermore, graduates of the Instructional Technology option may continue their education in one of several Ph.D. programs at Auburn University. The program will not require any extra space but will require one additional faculty member by Fall 2015.

Dr. King and I are available to answer any questions you may have regarding this proposal.

Thank you for your kind attention.

ACADEMIC AFFAIRS COMMITTEE AND AUBURN MONTGOMERY COMMITTEE

RESOLUTION

PROPOSED RENAMING OF THE OPTION OF COMMUNITY COUNSELING TO THE OPTION OF CLINICAL MENTAL HEALTH COUNSELING

WHEREAS, the Department of Counselor, Leadership, and Special Education is a multidisciplinary unit providing instruction and research at the M.Ed. and Ed.S. levels in the Community Counseling Option under Counselor Education; and

WHEREAS, renaming of this option to Clinical Mental Health Counseling will be more in line with national trends and more appropriately reflect new CACREP accreditation standards; and

WHEREAS, the option of Community Counseling at the master's and education specialist levels would be better defined by the name Clinical Mental Health Counseling; and

WHEREAS, the request to rename the option has received the endorsement of the Faculty and Chair of the Department of Counselor, Leadership and Special Education, the Dean of the School of Education, the Provost, and the Chancellor.

NOW, THEREFORE, BE IT RESOLVED by the Auburn University's Board of Trustees that the option of Community Counseling at the master's and education specialist levels be renamed to the Clinical Mental Health Counseling option, with the change to be reported to the Alabama Commission of Higher Education as an item of information.



Of you

INTERNAL MEMORANDUM

12 March 2014

To:

Dr. Jay Gogue

President

From:

John G. Veres III

Subject:

Proposed Board Agenda Item

Proposed Renaming of the Option of Community Counseling to the Option of Clinical

Mental Health Counseling at the M.Ed. and Ed.S. Levels

AUM School of Education

I am writing to request the inclusion of the proposal described below on the agenda of the 11 April 1 2014 meeting of the Auburn University Board of Trustees.

Proposal:

We hope the Board will approve the renaming of the existing option in Community Counseling in our Department of Counselor, Leadership and Special Education as an option in Clinical Mental Health Counseling, at both the M.Ed. and Ed.S. levels. This program option is administered through the School of Education and the proposal for a name change will better define the program and more appropriately reflect the newer accreditation standards being required by the Council for Accreditation of Counseling and Related Educational Programs (CACREP).

Review and Consultation:

The Faculty in the Department of Counselor, Leadership, and Special Education, its Department Head, the Dean of the School of Education, and the Provost has reviewed and endorsed the proposed renaming.

Rationale for Recommendation:

Renaming the option of Community Counseling at the master's and education specialist levels to the option of Clinical Mental Health Counseling comes after thoughtful, deliberate discussion among the faculty members in the department, who voted unanimously to forward this request. The rationale is that the renaming of the option will be more in line with the national trends of programs that study counseling. The Auburn University at Montgomery master's and education specialist level Community Counseling and School Counseling options are currently accredited by CACREP.

Dr. King and I are available to answer any questions you may have regarding this proposal.

Thank you for your kind attention.

ACADEMIC AFFAIRS COMMITTEE

RESOLUTION

PROPOSED RECONFIGURATION OF OPTIONS IN THE BACHELOR OF SCIENCE IN FISHERIES AND ALLIED AQUACULTURES AND RENAMING OF THE DEGREE PROGRAM AS THE BACHELOR OF SCIENCE IN FISHERIES, AQUACULTURE, AND AQUATIC SCIENCES

WHEREAS, the School of Fisheries, Aquaculture, and Aquatic Sciences currently offers the Bachelor of Science in Fisheries and Allied Aquacultures, with an available formal option in Pre-Veterinary Medicine; and

WHEREAS, the School proposes to rename this degree program as the Bachelor of Science in Fisheries, Aquaculture, and Aquatic Sciences in alignment with the nomenclature of the School; and

WHEREAS, the School proposes to rename the two existing curriculum models within this degree program, with the curriculum in Fisheries and Allied Aquacultures becoming a formal option in Fisheries and Aquaculture and the optional pre-Veterinary curriculum becoming a formal option in Pre-Professional Fisheries; and

WHEREAS, the School currently offers a curricular emphasis in aquatic resources management within the Bachelor of Science and proposes that, simultaneous with these other curriculum changes, a formal option in Marine Resources be created, resulting in three formal options within this degree program; and

WHEREAS, these proposals have been endorsed by the Dean of the College of Agriculture, the University Curriculum Committee, the Provost, and the President.

NOW, THEREFORE, BE IT RESOLVED by Auburn University Board of Trustees that the proposed renaming of this degree program and its existing elements be approved and forwarded to the Alabama Commission on Higher Education as items of information.

BE IT FURTHER RESOLVED that the proposed creation of a new formal option in Marine Resources be approved and forwarded simultaneously to the Alabama Commission on Higher Education for review and approval.



March 2, 2014

MEMORANDUM TO: Jay Gogue

President

FROM: Timothy R. Boosinger July A. Boosing 9

Provost and Vice President for Academic Affairs

SUBJECT: Agenda Item for the Board of Trustees -

Proposed Reconfiguration of Options in the Bachelor of Science in Fisheries and Allied Aquacultures and Renaming of the Degree Program as the Bachelor of Science in Fisheries, Aquaculture, and Aquatic

Sciences

I am writing to request that the following item be added to the Board of Trustees' agenda for the **April** 11, 2014 meeting.

Proposal: The School of Fisheries, Aquaculture, and Aquatic Sciences is proposing the reconfiguration of options in the Bachelor of Science in Fisheries and Allied Aquacultures and the renaming of the Degree Program as the Bachelor of Science in Fisheries, Aquaculture, and Aquatic Sciences.

Review and Consultation: Faculty in the School of Fisheries, Aquaculture, and Aquatic Sciences have initiated a renaming and reconfiguration of the formal degree options in the existing Bachelor of Science in Fisheries and Allied Aquacultures. If approved, the proposed options will align with the nomenclature of the School of Fisheries, Aquaculture, and Aquatic Sciences. The proposed formal options include:

- 1. Proposed renaming of the existing formal option in Pre-Veterinary Medicine as the formal option in Pre-Professional Fisheries; and
- 2. Proposed renaming of the existing concentration in Fisheries and Allied Aquacultures as the formal option in Fisheries and Aquaculture; and
- 3. Proposed new formal option in Marine Resources.

Recommendation: It is recommended that the Board approve the proposed reconfiguration of options in the Bachelor of Science in Fisheries and Allied Aquacultures and the renaming of the Degree Program as the Bachelor of Science in Fisheries, Aquaculture, and Aquatic Sciences. The proposed options were reviewed and approved by Auburn University's Curriculum Committee in spring 2014, and have been approved by both the College of Agriculture and the Provost's Office. If approved by the Auburn University Board of Trustees, the proposed option will be forwarded to the Alabama Commission on Higher Education (ACHE) for review and approval.



COLLEGE OF AGRICULTURE

February 7, 2014

TO:

Timothy Boosinger

Provost and Vice-President for Academic Affairs

THROUGH:

Constance Relihan

Associate Provost for Undergraduate Studies/

THROUGH:

William Batchelor

Dean, College of Agriculture

FROM:

John Jensen

Interim Director, School of Fisheries, Aquaculture, and Aquatic

Sciences

SUBJECT:

Item for the Board of Trustees - BS in Fisheries and Allied Aquacultures.

Restructuring of Options

We are writing to request that the following item be added to the Board of Trustees' agenda for their April 11, 2014 meeting.

Proposal: The School of Fisheries, Aquaculture, and Aquatic Sciences within the College of Agriculture is proposing a restructuring of their formal degree options within the existing BS in Fisheries and Allied Aquacultures (*in CIP 01.0303*). The proposed options are:

- Option in Fisheries and Aquaculture,
- Option in Marine Resources, and
- Option in Pre-Professional Fisheries.

If approved by the Offices of the Provost and the President, the proposed options would be forwarded to Auburn University's Board of Trustees for review and approval.

Review and Consultation: The proposed restructuring of formal degree options is the result of the department's desire for names that better reflect the thematic focus of the newly-designated School of Fisheries, Aquaculture, and Aquatic Sciences. The proposal was reviewed by the Auburn University Curriculum Committee, and received its approval in Spring 2013.

Recommendation: It is recommended that the restructuring of formal degree options within the BS in Fisheries and Allied Aquacultures, be approved, and forwarded to Auburn University's Board of Trustees for review and approval.

FAX:

SCHOOL OF FISHERIES,

AQUACULTURE AND

AQUATIC SCIENCES

INTERNATIONAL CENTER

FOR AQUACULTURE AND AQUATIC ENVIRONMENTS

203 SWINGLE HALL

382 MELL STREET AUBURN, AL 36849-5419

TELEPHONE: 334-844-4786

John W. Jensen

Interim Director and Professor

334-844-9208

www.auburn.edu www.auburn.edu/fish



COLLEGE OF AGRICULTURE

February 7, 2014

TO:

Timothy Boosinger

Provost and Vice-President for Academic Affairs

THROUGH:

Constance Relihan

Associate Provost for Undergraduate Studies

THROUGH:

William Batchelor

Dean, College of Agriculture

FROM:

John Jensen

Interim Director, School of Fisheries, Aquaculture, and Aquatic

Sciences

SUBJECT:

Item for the Board of Trustees - Renaming of BS in Fisheries and Allied

Aquacultures

We are writing to request that the following item be added to the Board of Trustees' agenda for their **April 11, 2014** meeting.

Proposal: The School of Fisheries, Aquaculture, and Aquatic Sciences within the College of Agriculture is proposing the renaming of their existing BS in Fisheries and Allied Aquacultures (*in CIP 01.0303*) to a **Bachelor of Fisheries, Aquaculture, and Aquatic Sciences**. There will be no change in CIP Code associated with the renaming request. If approved by the Offices of the Provost and the President, the proposed program renaming would be forwarded to Auburn University's Board of Trustees for review and approval.

Review and Consultation: The proposed renaming of the Fisheries program is the result of the department's desire for names that better reflect the thematic focus of the newly-designated School of Fisheries, Aquaculture, and Aquatic Sciences. The proposal was reviewed by the Auburn University Curriculum Committee, and received its approval in Spring 2013.

Recommendation: It is recommended that both the renaming of the program be approved, and forwarded to Auburn University's Board of Trustees for review and approval.

TELEPHONE:

SCHOOL OF FISHERIES,

AQUACULTURE AND

AQUATIC SCIENCES

INTERNATIONAL CENTER
FOR AQUACULTURE AND

AQUATIC ENVIRONMENTS

203 SWINGLE HALL
382 MELL STREET

AUBURN, AL 36849-5419

334-844-4786

FAX:

334-844-9208

Interim Director and Professor

www.auburn.edu/fish

2013

Curriculum Model

Fisheries, Aquaculture and Aquatic Sciences

Fisheries and Aquaculture Option Auburn University, College of Agriculture

FALL SEMESTER		SPRING SEMESTER		SUMMER SEMESTER
		FRESHMAN YEAR		
ENGL 1100 English Comp. I Core History I+ BIOL 1020 Prin. of Biol.* BIOL 1021 Prin. Bio. Lab* MATH 1610 Calculus FISH 1100 Fish Orientation*	3 4 0 4 1	ENGL 1120 English Comp. Il Core History II+ BIOL 1030 Org. Biology* BIOL 1031 Org. Bio. Lab* PHYS 1000 Found. Of Physics PHYS 1001 Found Physics Lab Free Elective	3 3 4 0 4 0 2 16	+ student must take both courses in a sequence
		SOPHOMORE YEAR		
Core Literature I Humanities Core (PHIL) CHEM 1030 Fund, of Chem, I CHEM 1031 Chem, Lab, I COMM 1000 Public Speaking Free Elective	3 3 1 3 2 15	Fine Arts Core BIOL 3060 Prin. of Ecol.* CHEM 1040 Fund. of Chem. II CHEM 1041 Chem. Lab. II ECON 2020 Prin. Micro. Econ.	3 4 3 1 3	FISH 2100 Intro to Fish Science* 3
		JUNIOR YEAR		*
FISH 5220 Water Science* Soc. Sci. Group++ STAT 2510 Stat. Biol. & Health Emphasis Free Elective	3 3 3 2 14	FISH 5320 Limnology* Directed Science Elective+++ CHEM 2030 Organic Chem. Emphasis	4 4 3 4 - 15	++Students will chose from the following: ANTH 1000, GEOG 1010/1017, PSYC 2010, SOCY 1000/1007, or UNIV 2720/2727
		SENIOR YEAR		
FISH 5380 Gen. Ichthyology* Emphasis FISH 3950 Careers in Fisheries*	4 4 1	Emphasis Free Elective	10 3	+++Direct.Science Electives: BCHE 3200/01 Prin. Biochem + lab.
FISH 5510 Fish. Bio. & Mgt.* Free Elective	4 2 15	UNIV 4AA0 Agri. Under. Grad.	0 13	BIOL 3010 Comp. Anat. BIOL 3100 Plant Biology BIOL 3200 Microbiology
Total Hours			120	

^{*}Required Courses in Fisheries Major (courses in bold used to calculate GPA in major)

Career Tracks: Undergraduate FISH majors may select one of two career tracks, (Emphasis Courses listed on back)

- I. Aquaculture
- II. Fisheries and Aquatic Resources Management

Career Track Emphasis Courses

Students must satisfactorily complete 21 semester hours from the following courses according to their chosen Career Track.

Courses in Bold are required for the emphasis. Note: All course numbers that end in a five (ex. 0005) are taught summers only at either Dauphin Island or the Gulf Coast Research Lab.

I. Aquaculture

FISH 5210	Prin. of Aquaculture	3	FISH 5240	Hatchery Mgt.	4
FISH 5250	Aquaculture Prod.	4	FISH 5410	Intr. To Fish Health	3
AGEC 4000	Prin. of Agribusiness	3	ACCT 2910	Fund of Acct.	3
AGEC 3010	Agricultural Marketing	3	BCHE 3200	Prin. Biochemistry	3
BIOL 3000	Genetics	4	BIOL 3010	Comparative Anatomy	4
BIOL 3200	Microbiology	4	ECON 3020	Intermed. Microeconomics	3
CHEM 2080/	Organic Chemistry*	4	FISH 5520	Mgt. of Small Impound.	3
CHEM 2081	Organic Chemistry*	4	FISH 5630	Facilities in Aquaculture	3
FISH 4920	Internship in Fisheries	1-5	FISH 5670	Fisheries Extension	2
PHYS 1510/	General Physics*	4	BIOL 2425	Marine Biology	4
PHYS 1511	General Physics*	4	BIOL 4515	Marine Invert. Zoology	4
BIOL 4565	Marine Vertebrate Zoology	4	BIOL 4575	Marine Ecology	5
FISH 5215	Marine Aquaculture	2	FISH 5425	Marine Fish Diseases	4

^{*}CHEM 2080 & 2081 may be taken only if have already completed CHEM 2070 &2071

II. Fisheries and Aquatic Resources Management

BIOL 3000	Genetics	4	FISH 4920	Internship in Fisheries	1-5
FISH 5520	Mgt. of Small Impound.	3	FISH 5210	Prin. of Aquaculture	3
BCHE 3200	Prin. Biochemistry	3	FISH 5240	Hatchery Mgt.	4
BIOL 3030	Evol. And Systematics	3	FISH 5410	Intr. To Fish Health	3
BIOL 3200	Gen. Microbiology	4	FISH 5670	Fisheries Extension	2
BIOL 4010	Invert. Biodiversity	4	FISH 5745	Marine Fisheries Mgt.	4
BIOL 4020	Vert. Biodiversity	4	FORY 3440	Environmental Law	3
BIOL 4565	Marine Vertebrate Zoology	4	FORY 5310	Environmental Ethics	3**
BIOL 4575	Marine Ecology	5	FORY 5240	Watershed Management	2
BIOL 5090	Conservation Biology	3	FORY 5470	GIS Applications	2
BIOL 5550	Wetland Biology	4	RSOC 5650	Sociology of Nat. Resources	3
BSEN 4520	Watershed Modeling	3			
CIVL 3220	Fund. of Water/Waste Treat.	4			
CIVL 4120	Hydrology	3			
ENTM 3040	Gen. Entomology	4			

^{*}PHYS 1510 & 1511 may be taken only if have already completed PHYS 1500 & 1501

^{**6} hours required for American Fisheries Society Certification. AFS Cert. required for most State and Fed agencies. These courses may be taken by anyone in track l, II or III for emphasis approval.

2013

Curriculum Model

Fisheries, Aquaculture and Aquatic Sciences

Marine Resources Option Auburn University, College of Agriculture

FALL SEMESTER		SPRING SEMESTER		SUMMER SEMESTER
		FRESHMAN YEAR		
ENGL 1100 English Comp. I Core History I+ BIOL 1020 Prin. of Biol.* BIOL 1021 Prin. Bio. Lab* MATH 1610 Calculus FISH 1100 Fish Orientation*	3 3 4 0 4 1	ENGL 1120 English Comp. II Core History II+ BIOL 1030 Org. Biology* BIOL 1031 Org. Bio. Lab* PHYS 1000 Found. Of Physics Free Elective	3 3 4 0 4 2	+ student must take both courses in a sequence
		SOPHOMORE YEAR		
ENGL Core Literature Humanities Core (PHIL) CHEM 1030 Fund. of Chem. I CHEM 1031 Chem. Lab. I COMM 1000 Public Speaking Free Elective	3 3 1 3 2 15	Core Humanities (Fine Arts) BIOL 3060 Prin. of Ecol.* CHEM 1040 Fund. of Chem. II CHEM 1041 Chem. Lab. II ECON 2020 Prin. Micro. Econ.	3 4 3 1 3	FISH 2100 Intro to Fish Science* 3
	15	JUNIOR YEAR	14	3
CHEM 2030 Organic Chem.* Core Social Science STAT 2510 Stat. Biol. & Health Emphasis Free Elective	3 3 3 3 2 14	BCHE 3200 Prin. Biochem* Biol 3040 Biol. Marine Syst Directed Science Elective+++ Free Elective Emphasis	3 3 3 2 4 15	Off-campus Marine Science Emphasis classes* 8-10
		SENIOR YEAR		
FISH 5380 Gen. Ichthyology* Emphasis FISH 3950 Careers in Fisheries* FISH 5510 Fish. Bio. & Mgt.* Free Elective	4 4 1 4 2 15	Emphasis Free Elective UNIV 4AA0 Agri. Under. Grad.	0-2 3 0 3-5	+++Direct.Science Electives: BIOL 3030 Evol. & Syst. BIOL 3010 Comp. Anat. BIOL 3020 Genomic Biol. BIOL 3200 Microbiology
Total Hours			120	or advisor approval

*Required Courses in Fisheries Major (courses in bold used to calculate GPA in major)

Career Tracks: Undergraduate FISH majors may select one of three career tracks:

- I.
- II. Fisheries and Aquatic Resources Management
- III. Marine Resources Management (Emphasis Courses listed on back)

Career Option Emphasis Courses

Students must satisfactorily complete 21 semester hours from the following courses. Note: All course numbers that end in a five (ex. 0005) are taught summers only at either Dauphin Island or the Gulf Coast Research Lab.

Required courses for Marine Resources								
Chose one of	f the classes:							
BIOL 2425	Marine Biology	4	BIOL 3075	Intro Oceanography	4			
BIOL 2015	Marine Sci I, Oceanography	5	BIOL 2415	Marine Sci II, Marine Bio.	5			
Chose one of	f the classes:							
BIOL 4485	Marine Ecology	5	BIOL 4515	Marine Invert Zoology	4			
BIOL 4515	Marine Vert. Zoology	4	FISH 5725	Marine Ichthyology	6			
Emphasis	electives							
BIOL 3030	Evol. And Systematics	3	BIOL 4515	Marine Invert. Zoology	4			
BIOL 4565	Marine Vertebrate Zoology	4	BIOL 4575	Marine Ecology	5			
FISH 5215	Marine Aquaculture	2	BIOL 3075	Intro Oceanography	4			
FISH 5425	Marine Fish Diseases	4	BIOL 5550	Wetland Biology	4			
FISH 5210	Prin. of Aquaculture	3	BIOL 5090	Conservation Biology	3			
FISH 5240	Hatchery Mgt.	4	FORY 3440	Environmental Law	3			
FISH 4920	Internship in Fisheries	1-5	FORY 5470	GIS Applications	2			
FISH 5630	Facilities in Aquaculture	3	FORY 5310	Environmental Ethics	3**			
RSOC 5650	Sociology of Nat. Resources	3	BIOL 4535	Coastal Zone Mgt	2			
BIOL 3075	Intro Oceanography	4	BIOL 4395	Marine Faunistic Ecology	5			
FISH 5735	Prin. Marine Aquaculture	6	Sea Lab	Coastal Wetlands Ecology	4			
FORY 3440	Environmental Law	3**	Sea Lab	Marine Geology	4			
			GCRL	Marine Aquaculture	6			
			GCRL	Coastal Marine Geology	3			

^{**6} hours required for American Fisheries Society Certification. AFS Cert. required for most State and Fed agencies. These courses may be taken by anyone in track I, II or III for emphasis approval.

2013

Curriculum Model

Fisheries, Aquaculture and Aquatic Sciences Pre-Professional Option

Auburn University, College of Agriculture

FALL SEMESTER	SPRING SEMESTER		SUMMER SEMESTER
	FRESHMAN YEAR		
ENGL 1100 English Comp. I 3 CHEM 1030 Fund. of Chem. I 3 CHEM 1031 Chem. Lab. I 1 BIOL 1020 Prin. of Biol.* 4 BIOL 1021 Prin. Bio Lab 0 MATH 1610 Calculus 4 FISH 1100 Fish Orientation* 1 16	ENGL 1120 English Comp. II CHEM 1040 Fund. of Chem. II CHEM 1041 Chem. Lab. II BIOL 1030 Org. Biology* BIOL 1031 Org. Bio. Lab PHIL Core	3 3 1 4 0 3	+ student must take both courses in a sequence
	SOPHOMORE YEAR		
Core Literature I+ 3 ECON 2020 Prin. Micro. Econ 3 CHEM 2070 Organic Chem. I 3 CHEM 2071 Org. Chem. I Lab 1 PHYS 1500 Intro. Physics 3 PHYS 1501 Intro. Physics I Lab 1 14	Social Science Core BIOL 3060 Prin. of Ecol.* CHEM 2080 Organic Chem. II CHEM 2081 Org. Chem. II Lab PHYS 1510 Intro. Physics II PHYS 1511 Intro. Physics II Lab	3 4 3 1 3 0 <u>1</u> 15	FISH 2100 Intro to Fish Science* 3
	JUNIOR YEAR		
FISH 5220 Water Science* 3 HIST Core I+ 3 Fine Art Core 3 Emphasis 3 BCHE 3200 Prin. Biochemistry* 3 15	Science Elective HIST Core II+ STAT 2510 Stat. Biol. & Health COMM 1000 Public Speaking Elective SENIOR YEAR	4 3 3 3 2 15	
FISH 5380 Gen. Ichthyology* 4 FISH 5410 Fish Health* 3 FISH 3950 Seminar* 1 FISH 5510 Fish. Bio. & Mgt.* 4 Emphasis 3	FISH 5320 Limnology* Emphasis Science Elective Free Elective	4 3 4 2 13	
Total Hours		120	

*Required Courses in Fisheries Major

Students in the Pre-Veterinary Medicine emphasis must satisfactorily complete 9 semester hours of 5000 level FISH Emphasis courses (approved by advisor) plus 8 semester hours of Science Electives listed below.

Science Electives ANSC 3400 Animal Nutrition	4	BIOL 3000 Genetics	4	
BIOL 3010 Comparative Anatomy	4	BIOL 3200 Microbiology	4	
BIOL 4000 Histology	4			

FINANCE COMMITTEE

RESOLUTION

PROPOSED TUITION AND FEES CHANGES AUBURN UNIVERSITY AND AUBURN UNIVERSITY AT MONTGOMERY

WHEREAS, student tuition and fees are the primary sources of unrestricted revenue for support of University programs and operations; and

WHEREAS, projected state appropriations per student and other income sources are inadequate to maintain the standards of quality in instruction and other activities long associated with Auburn University and to cope with the erosive impact of inflation; and

WHEREAS, one of the University's institutional goals is to maintain tuition rates Consistent with regional averages for peer institutions; and

WHEREAS, the University has experienced record reductions in State appropriations since Fiscal 08; and

WHEREAS, these conditions have led the administration to recommend a tuition increase.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such other person as may be serving as President, be and the same is hereby authorized, effective with the 2014 Fall Semester, to establish tuition and fees rates for Auburn University and Auburn University at Montgomery as shown in Exhibit 1 and Auburn University at Montgomery in Exhibit 2.

FALL 2014

AUBURN UNIVERSITY

TUITION SCHEDULE

EXHIBIT 1 PENDING

FALL 2014 AUBURN UNIVERSITY AT MONTGOMERY TUITION SCHEDULE EXHIBIT 2 PENDING



March 5, 2014

MEMORANDUM TO: President Jay Gogue

FROM: Donald L. Large, Jr.

SUBJECT: Board of Trustees Agenda Item

- Tuition Pricing for Fall 2014 for Auburn University and Auburn University at Montgomery

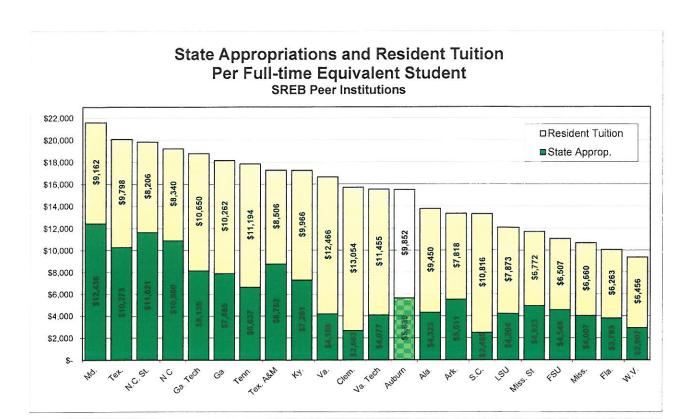
Please allow time for a Finance Committee discussion of our current tuition and a likely proposed increase for Fall 2014. We are currently developing information for the Board to review and consider for the FY 2015 budget that will begin October 1, 2014. It is clear that additional operating revenues will be required to address increasing operating costs and Board of Trustee and Administration priorities. Additional tuition revenues will likely be required to address at least some of these priorities. We will be prepared to present information at the upcoming meeting for discussion and consideration of the Board for some level of tuition increase. Please find attached various comparative data relative to peer groups for Auburn University and Auburn University at Montgomery that may be helpful in our discussions and decision making.

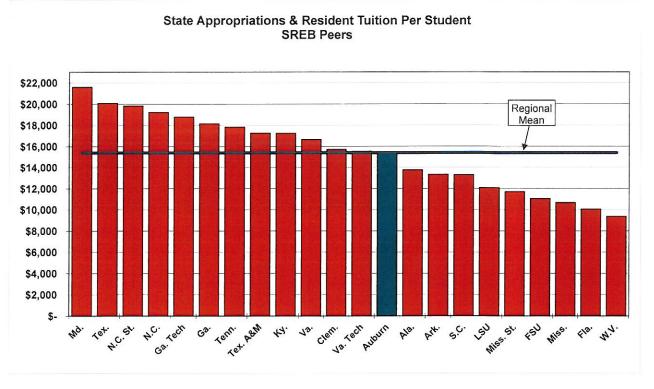
STATE APPROPRIATIONS AND RESIDENT TUITION PER FULL-TIME EQUIVALENT STUDENT SREB PEER INSTITUTIONS

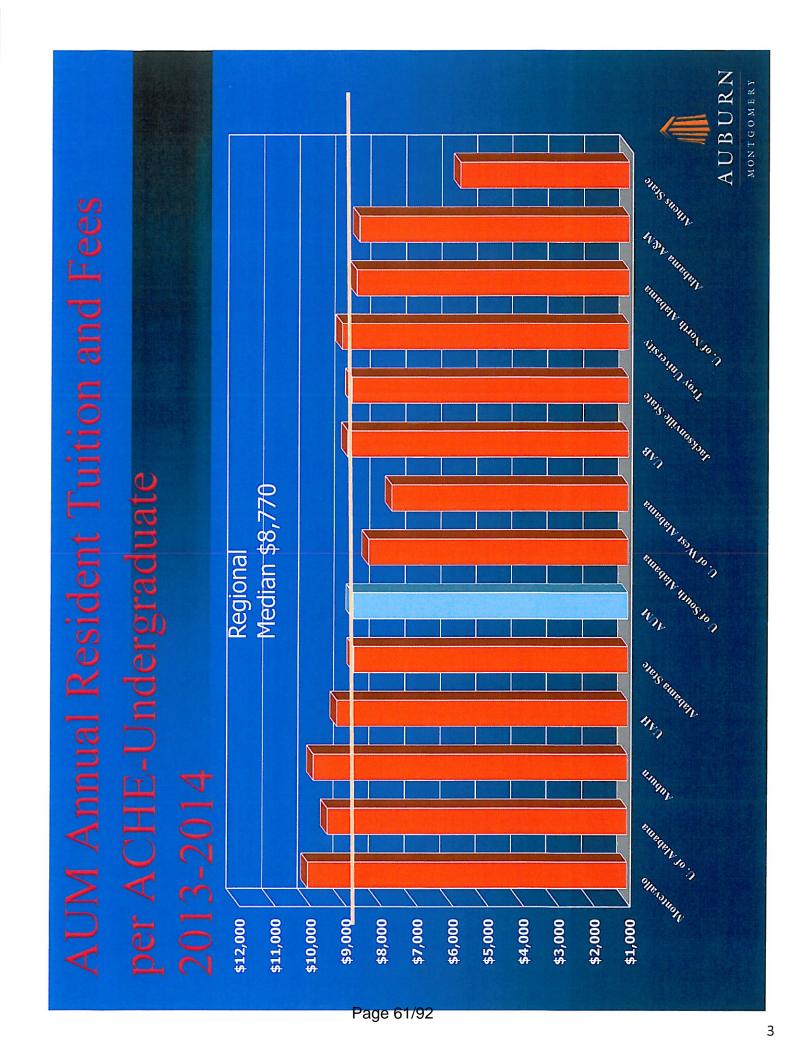
	 2012- Approp. p		F	2013- Resident		 Approp. Tuitio	5 .
Institution	 Amount	Rank		mount	Rank	 Amount	Rank
University of Maryland	\$ 12,436	1	\$	9,162	12	\$ 21,598	1
University of Texas	\$ 10,273	4	\$	9,798	10	\$ 20,071	2
North Carolina State	\$ 11,621	2	\$	8,206	15	\$ 19,827	3
University of North Carolina	\$ 10,880	3	\$	8,340	14	\$ 19,220	4
Georgia Tech	\$ 8,135	6	\$	10,650	6	\$ 18,785	5
University of Georgia	\$ 7,885	7	\$	10,262	7	\$ 18,147	6
University of Tennessee	\$ 6,637	9	\$	11,194	4	\$ 17,831	7
Texas A&M University	\$ 8,752	5	\$	8,506	13	\$ 17,258	8
University of Kentucky	\$ 7,281	8	\$	9,966	8	\$ 17,247	9
University of Virginia	\$ 4,188	16	\$	12,466	2	\$ 16,654	10
Clemson University	\$ 2,663	21	\$	13,054	1	\$ 15,717	11
Virginia Tech	\$ 4,077	17	\$	11,455	3	\$ 15,532	12
Auburn University	\$ 5,639	10	\$	9,852	9	\$ 15,491	13
University of Alabama	\$ 4,323	14	\$	9,450	11	\$ 13,773	14
University of Arkansas	\$ 5,511	11	\$	7,818	17	\$ 13,329	15
University of South Carolina	\$ 2,485	22	\$	10,816	5	\$ 13,301	16
Louisiana State University	\$ 4,204	15	\$	7,873	16	\$ 12,077	17
Mississippi State University	\$ 4,923	12	\$	6,772	18	\$ 11,695	18
Florida State University	\$ 4,548	13	\$	6,507	20	\$ 11,055	19
University of Mississippi	\$ 4,007	18	\$	6,660	19	\$ 10,667	20
University of Florida	\$ 3,793	19	\$	6,263	22	\$ 10,056	21
West Virginia University	\$ 2,907	20	\$	6,456	21	\$ 9,363	22
Regional Mean	\$ 6,235		\$	9,160		\$ 15,395	

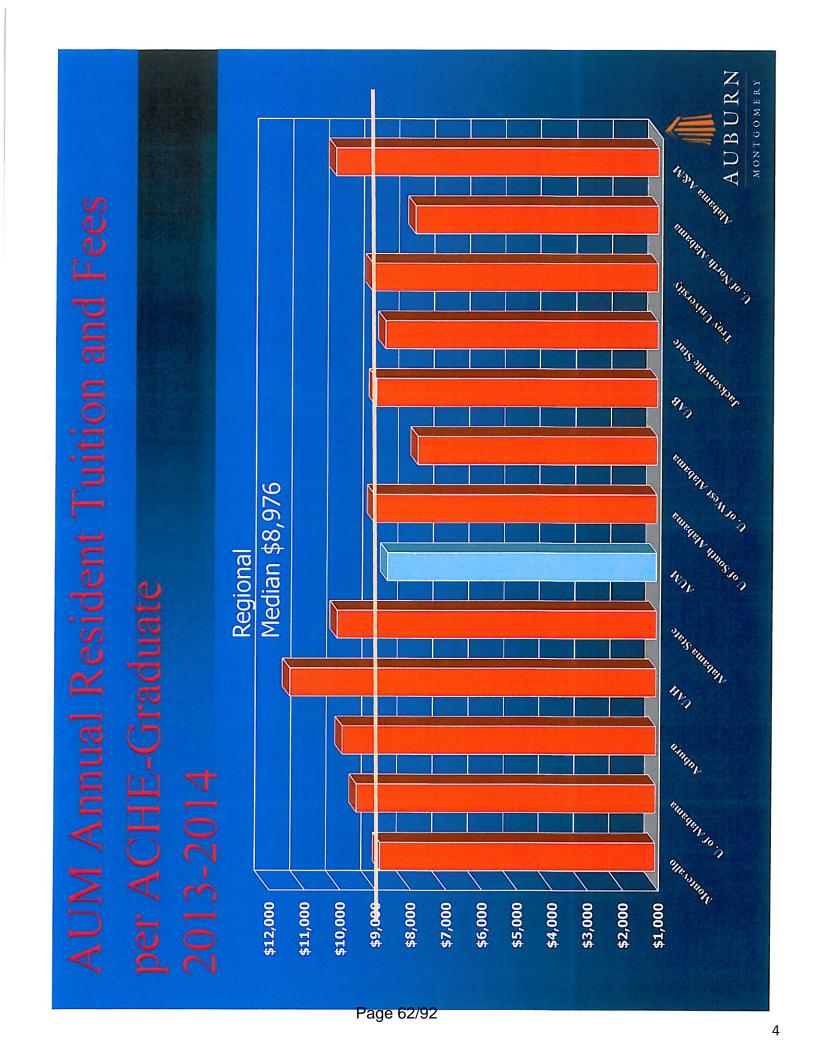
Source: Southern Regional Education Board, State Agency Data Exchange: 2012-13 Tables and Southern University Group, Tuition and Fees Survey, 2013-14.

OIRA 3/28/14;BUD1314:APPROP+TUITION2013









INSTITUTIONAL ADVANCEMENT COMMITTEE

RESOLUTION

APPROVAL FOR CHANGE IN AUBURN UNIVERSITY ENDOWMENT STATEMENT POLICY

WHEREAS, the Board of Trustees of Auburn University has delegated authority for Auburn University's endowment investments to the Auburn University Foundation Investment Committee as outlined in the Auburn University Endowment Fund Investment Policy Statement (IPS); and

WHEREAS, the Auburn University Foundation Investment Committee shall from time-to-time recommend and implement investment policy with regard to asset allocation, manager selection, and portfolio supervision; and

WHEREAS, the Auburn University Foundation Investment Committee has approved certain changes in the Asset Allocation Table of the IPS, as shown on Exhibit 1.

NOW, THEREFORE, BE IT RESOLVED that the Auburn University Board of Trustees concurs with the recommendation of the Auburn University Foundation Investment Committee and adopts and approves the revised Asset Allocation Table as shown in Exhibit 1 to be incorporated in the IPS.

Exhib

Asset Allocation Table



Asset Cla	ass (% Allocation)	Current Policy Approved 04/20/2012	Changes	Recommended Policy 04/11/2014
	Domestic Public Equity	15.0		15.0
Envite	Non-U.S. Developed Equity	14.0		14.0
Equity	Emerging Markets Equity	7.5		7.5
	Global Private Equity	12.5		12.5
Flexible Capital	Long/Short and Absolute Return	25.0		25.0
	Natural Resources (Public and Private)	4.0	+2.0	6.0
	Commodities	4.0	3	4.0
Inflation Hedging	Real Estate (Public and Private)	5.0	A. · ·	5.0
	U.S. TIPS	2.0	-2.0	0.0
Credit	Core Bond	6.0	-6.0	0.0
Credit	High Yield	-		
Deflation Hedge	U.S. Treasuries	-	+6.0	6.0
Dollar Hedge	Non-U.S. Government Bonds	5.0		5.0
Liquidity	Cash (T-bills)	-		-
Total:	2017年2月1日 1917年 11日 11日 11日 11日 11日 11日 11日 11日 11日 11	100.0		100.0



March 25, 2014

MEMORANDUM TO: President Jay Gogue

FROM: Donald L. Large Jr.

SUBJECT: Board of Trustees Agenda Item-

Minor Changes in the Asset Allocation of Auburn University

Endowment Investment Policy Statement

It is recommended that the Institutional Advancement Committee approve a minor change in the asset allocation model as shown in **Attachment 1**. The memorandum (**Attachment 2**) from Ms. Sylvia Huggins, Director of the university's Endowment Investment Office provides the background for this request. If approved, the Auburn University Endowment Investment Policy will be changed accordingly.

pah

c: Mr. Grant Davis

Attachment 1

Asset Allocation Table



Asset Cla	ass (% Allocation)	Current Policy Approved 04/20/2012	Changes	Recommended Policy 04/11/2014
	Domestic Public Equity	15.0		15.0
F	Non-U.S. Developed Equity	14.0		14.0
Equity	Emerging Markets Equity	7.5		7.5
	Global Private Equity	12.5	8000000	12.5
Flexible Capital	Long/Short and Absolute Return	25.0		25.0
	Natural Resources (Public and Private)	4.0	+2.0	6.0
	Commodities	4.0		4.0
Inflation Hedging	Real Estate (Public and Private)	5.0		5.0
	U.S. TIPS	2.0	-2.0	0.0
Credit	Core Bond	6.0	-6.0	0.0
Credit	High Yield	-		-
Deflation Hedge	U.S. Treasuries	-	+6.0	6.0
Dollar Hedge	Non-U.S. Government Bonds	5.0		5.0
Liquidity	Cash (T-bills)	-		-
Total:	· · · · · · · · · · · · · · · · · · ·	100.0		100.0



ENDOWMENT INVESTMENT OFFICE

March 25, 2014

MEMORANDUM TO: Grant Davis, Secretary to

Auburn University Board of Trustees

THROUGH: Donald L. Large, Jr., Executive Vice President and

Chief Financial Officer

FROM: Sylvia Y. Huggins, Director

Endowment Investment Office

Reference: Auburn University Endowment Investment Policy

Statement

On March 21, 2014, an Auburn University Foundation (AUF) Investment Committee meeting was held at the Alumni Center in the Gilmer Board Room from 8:00 am to 12:45 pm. Present at the meeting: Prime Buchholz & Associates, the investment consultant for the endowment; the AUF Investment Committee members; and AU Endowment Investment Office staff.

The AUF and AU endowment pool asset allocation strategy is reviewed annually by the AUF Investment Committee. Prime Buchholz & Associates recommended several changes to the asset allocation which will modestly improve the expected risk/return profile of the portfolio, based on their updated expected risk and return assumptions. After discussion, a motion was made, seconded, and unanimously approved by the AUF Investment Committee to adopt reallocation changes within the Inflation Hedging, Credit, and Deflation Hedge asset classes. On March 22, 2014, the reallocation changes were approved by the Auburn University Foundation Board of Directors. These changes are incorporated in the strategic asset allocation table in the attached AU Investment Policy Statement (ISP) (page 4).

The AU Board of Trustees has delegated authority for the University's endowment investments to the Auburn University Foundation Investment Committee as outlined in the **Auburn University Endowment Fund Investment Policy Statement (IPS)** approved April 20, 2012. The AUF Investment Committee shall recommend and implement investment policy with regard to asset allocation, manager selection, and portfolio supervision. The AU Board of Trustees shall approve written investment policy changes and be informed of allocation changes among asset classes as indicated in the **IPS** Responsibility Table, Appendix 3.

AUBURN UNIVERSITY ENDOWMENT FUND INVESTMENT POLICY STATEMENT

DRAFT

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Auburn University, (the "University"), investments will be managed by the Auburn University Foundation (the "Foundation") Investment Committee and University staff in accordance with the policies established by the Board of Trustees (the "Board"). Policies currently governing significant areas of investment management are based upon actions of the Board of Trustees and the Investment Committee.

I. Management of University Investments

The Board of Trustees has delegated responsibility for the University's investments to the Foundation Investment Committee, which shall recommend and implement investment policy with regard to asset allocation, manager selection, and portfolio supervision. In order to facilitate communication and reporting between the Board and the Foundation Investment Committee, a member of the Board shall be appointed as a liaison to the Committee and shall serve as a voting non-director on that committee. The liaison reports to the Board the status regarding the University's investment policies and results; and reports any recommended changes in investment policy to the Board.

A. Investment Committee Functions

- 1. The Investment Committee's principal function is to develop and recommend to the Board such investment and investment related policies, as it deems appropriate.
- 2. No member of the Investment Committee shall have or appear to have a conflict of interest that impairs or appears to impair the member's ability to exercise independent and unbiased judgment in the good faith discharge of his or her duties.
- 3. The Investment Committee will review regularly all investments of the University.
- 4. The liaison to the Investment Committee will make regularly scheduled reports to the Board of Trustees.
- 5. The Investment Committee recommends to the Board appropriate policies and procedures for custodianship and access to securities held by the funds, as it may deem appropriate.
- 6. The Assistant Treasurer, or his/her designee, is the Secretary of the Committee and shall keep minutes of the actions of the Committee.
- 7. The Committee may engage an investment consultant to work with staff, and advise staff and the Committee, on investment management issues including, but not limited to investment strategy, asset allocation, market trends, investment manager and custodian selection, manager and custodian evaluation criteria, investment performance evaluation, and any other appropriate matters.

B. Specific Functions of the Investment Committee

1. Establish investment objectives for the Endowment Pool.

- 2. Set asset allocation and manager structure policies for the investments.
- 3. Establish and continue to update the investment policy, and report the recommended changes to the Board.
- 4. Select, and as appropriate terminate, investment managers, fund custodian, and the investment consultant for the investments.
- 5. Establish, monitor, and update the investment process.
- 6. Review investment performance against established objectives.
- 7. Review, at least annually, investment activity to ensure compliance with investment policy.
- 8. Establish and propose to the Board, the spending policy for the Endowment Pool.

II. Endowment Investment Policy and Guidelines

The goal for AU's Endowment Pool is to provide a real total return that preserves the purchasing power of the Endowment's assets, while generating an income stream to support the academic activities of the University. The Endowment's real total return will be sought from an investment strategy that provides an opportunity for superior total returns within acceptable levels of risk and volatility.

A. Investment Objective

For the long-term, the primary investment objective for the Endowment Pool is to earn a total return (net of portfolio management fees), within prudent levels of risk, which is sufficient to maintain in real terms the purchasing power of the Endowment's assets and support the defined spending policy.

B. Asset Allocation

To achieve its investment objective, the Fund will allocate among several asset classes with a bias toward equity and equity-like investments due to their higher long-term return expectations. Other asset classes may be added to the Fund to enhance returns, reduce volatility through diversification, and/or offer a broader investment opportunity set.

The domestic equity segments are intended to provide long-term growth and offer high expected real returns and liquidity. The international equity segment is intended to enhance return and control risk by reducing the Funds' reliance on domestic financial markets. Private Equity may provide even higher return potential by focusing on opportunities in less efficient and more illiquid markets. Diversified Hedge Strategies are employed to offer market comparable returns with lower expected volatility. Real Assets provide the portfolio with a diversified hedge against inflation as well as a strong yield component. Fixed income provides stability and protection in deflationary

environments. Lastly, Cash provides short-term liquidity and serves as a funding source for distributions and rebalancing.

The Fund will be diversified both by and within asset classes. The purpose of diversification is to provide reasonable assurance that no single security, or class of securities, will have a disproportionate impact on the performance of the total fund. As a result, the risk level associated with the portfolio investment is reduced.

The strategic asset allocation adopted by Board is:

ASSET CLASSES	Target Allocation	Range
Equity		
Global Equity	36.5	26.5 - 46.5
Global Private Capital	12.5	8.0 - 16.0
Flexible Capital		
Absolute Return	11.0	6.0 - 16.0
Global Long/Short	14.0	9.0 - 19.0
Inflation Hedging/Real Assets		
Natural Resources, Real	15.0	10.0 - 20.0
Estate, Commodities U.S. TIPS	0.0	0.0 - 2.0
Credit		
Core Bonds	0.0	0.0 - 0.0
Deflation Hedge		
U.S. Treasuries	6.0	4.0 - 10.0
Uncorrelated (Dollar Hedge) Non-U.S. Government	5.0	4.0 - 6.0
Liquidity		
Cash	0.0	0.0 - 5.0
TOTAL	100.0	

Auburn University has modeled the expected return and volatility of the portfolio. The assumptions for the endowment's portfolio are included in Appendix 1.

C. Asset Allocation Review and Balancing Procedure

- 1. The Investment Committee will review the strategic allocation in the seven asset classes, as well as the allocation to various styles of managers within these asset classes, at least annually.
- 2. Cash flows into and out of the portfolio (i.e., new gifts and spending) shall be allocated in a manner that is consistent with asset allocation policies. Rebalancing the portfolio by means of liquidating assets managed by investment managers will be the exception, and only done, when recommended by the investment consultant. Asset allocation reports will be provided to the Committee on a quarterly basis.

D. Manager Selection, Performance Measurement, Monitoring, and Evaluation

Auburn University seeks managers who demonstrate effective strategies, sustainable advantages, and high-quality organizational structures. The Fund expects its active managers to generate superior, relative risk-adjusted performance, net of all expenses. Passive mandates may be used in more efficient (occasionally in less efficient) segments of the capital markets, for the purpose of gaining market exposure. The committee shall determine the respective maximum allocations to single, active managers.

Attractive firm characteristics include:

- i. strong reputation in the marketplace and a meaningful, high-quality, institutional client base;
- ii. aligned interests (e.g. significant amount of principal/employee dollars invested in the funds);
- iii. stable and experienced professional team and principals/employees own equity in the firm
- iv. controlled growth and a manageable level of assets under management; and
- v. competitive long-term performance among peers.
- vi. annual audits by an independent audit firm.

Performance (net of fees) will be calculated on a quarterly basis by the consultant.

In addition to reporting time-weighted total returns for each manager and the Pool, a comparison is made with relevant market benchmarks as well as the composite returns for other money managers with similar philosophies to those managers investing for the Pool. Managers should add value above these benchmarks. Reports will include historical data in order to evaluate short-term results against longer-term strategies.

E. Guidelines for Corrective Action

Corrective action should be taken as a result of an ongoing investment managers review process. The following are instances where corrective action or termination may be in order:

- Major organizational changes in a firm, including any changes in portfolio managers, may require a new contract and interview process. Failure on the part of the Investment Manager to notify the Committee of such changes is grounds for termination. At all times, communication with the managers should be open and informative. Investment managers should be willing and able to meet at least annually with the Committee.
- 2. Violation of terms of contract constitutes grounds for termination.
- 3. As part of its overall asset allocation strategy, the Committee will choose managers with certain styles and approaches to provide portfolio diversification. Therefore, it is critical that managers adhere to the original intent of the Committee at the time they are engaged. Any significant changes in investment approach may be grounds for termination.
- 4. The Committee will not, as a rule, terminate a manager on the basis of short-term performance. If the organization is sound and the firm is adhering to its style and approach, the Committee will allow a sufficient interval of time over which to evaluate performance. The Committee's consultant will provide insight regarding the appropriate length of time. The manager's performance will be viewed in light of the firm's particular style and approach, keeping in mind at all times the Pool's diversification strategy and, as well as, other organizational and relationship issues.
- 5. Investment managers may be replaced at any time as part of the overall restructuring of the Endowment Pool
- 6. Other events or circumstances that are deemed to be in the best interest of the University.

F. Endowment Spending Policy

The long-term objective of the endowment spending policy is to maintain the purchasing power of each endowment with the goal of providing a predictable and sustainable level of income to support current operations. Under this policy, spending for a given year equals 80% of spending in the previous year, adjusted for inflation (CPI within a range of 0% and 6%), plus 20% of the long-term spending rate (4.0%) applied to the twelve month rolling average of market values. This spending policy has two implications. First, by incorporating the previous year's spending, the policy eliminates large fluctuations and so enables the University to plan for operating budget needs. Second, by adjusting spending toward a long-term

rate of 4.0%, the policy ensures that spending levels will be sensitive to fluctuating market value levels thereby providing stability in long-term purchasing power.

The annual administrative fee is calculated each year using the spending model described above using a rate authorized by the Board, currently 1.0%.

An example of the spending calculation can be found in Appendix 2.

G. Gift Policy

It is anticipated that from time to time the University will receive gifts in the form of marketable securities. In such event, the Endowment Investment Office will liquidate the securities as soon as possible. In the event that the securities are restricted from sale for a designated period of time due to regulatory reasons, the University will hold said securities until the restricted period has elapsed and then liquidate the securities as soon as possible thereafter. The University will make no attempt to add value to the Pool by holding gifted securities.

H. Custodian and Depository Activities

The custodian and depository activities of the endowment pool, including agreements with any banks for the temporary, short-term investment of cash and equivalents will be subject to annual review by the Committee to assure that the University is receiving competitive rates and services.

Appendix 1

Asset Allocation Input Assumptions Expected Returns, Risks, and Correlations

Expected Returns, Risks, and Correlations																				
	Expected Nominal Return	Expected Sandard Deviation	Domestic Public Equity	Non-U.S. Developed Equity	Emerging Markets	Global Private Equity	Rexible Capital	Natural Resources (Private)	Natural Resources (Public)	Commodifics	Real Estate (Private)	Roal Estate (Public)	US TIPS	Core Bonds	Long Gov/Corp	High Yield	Municipal Bonds	U.S. Trensumes (5+ Years)	Non-U.S. Government Bonds	Cash .
Domestic Public Equity	8.5	20.0	1.00															20		
Non-U.S. Developed Equity	8.5	20.0	0.82	1.00																
Emerging Markets	10.5	28.0	0.70	0.70	1.00											- 44				
Global Private Equity	12.3	30.0	0.67	0.58	0.50	1.00														
Flexible Capital	7.8	12.0	0.80	0.72	0.81	0.74	1.00													
Natural Resources (Private)	11.3	26.0	0.51	0.47	0.40	0.64	0.48	1.00												
Natural Resources (Public)	9.3	22.0	0.62	0.67	0,53	0.46	0.59	0.39	1.00											
Commodities	7.5	20.0	0.04	0.16	0.17	0.13	0.17	0.17	0.59	1.00										
Real Estate (Private)	10,3	26.0	0.11	0.12	-0.04	0.26	-0.02	0.28	0.20	0.20	1.00									
Real Estate (Public)	8.8	22.0	0.58	0.51	0.43	0.37	0.48	0,35	0.50	0.21	0.19	1.00								
U.S. TIPS	3.0	5.0	-0,30	-0.22	-0.07	-0.15	-0.13	-0.08	-0.10	0.28	0.05	0.05	1.00							
Core Bands	4,0	6.5	-0.10	-0.10	-0.19	-0.21	-0.13	11.0-	-0.16	-0.14	-0.16	0.06	0.65	1.00						
Long Gov/Corp	4.3	0.11	-0.13	-0.11	-0.21	-0.18	-0.17	-0.11	-0.22	-0.21	-0.10	0.03	0.52	0.91	1,00					
High Yield	6.8	0.11	0.66	0.57	0.62	0.37	0.66	0.37	0.51	0.08	-0.11	0.62	0.09	0.05	0.00	1.00				
Municipal Bonds	3.5	7.5	0.02	0.02	-0.03	-0.11	0.04	0.02	0.01	-0.04	-0.17	0.12	0.69	18.0	0.75	0.24	1.00			
U.S. Treasuries (5+ Years)	3.8	10.0	-0.32	-0.31	-0.39	-0.26	-0.35	-0.21	-0.41	-0.30	-0.05	-0.17	0.44	0.82	0.94	-0.26	0.62	1.00		
Non-U.S. Government Bonds	4.3	10.5	-0.08	0.21	-0.13	-0.12	-0.14	0.06	0.00	0.08	-0.12	0.01	0.32	1 2.0	0.46	-0.07	0.37	0.40	1.00	
Cash	2.5	2.0	0.04	-0.06	0.00	0.12	0,17	0.07	0.03	0.18	0.15	-0.06	0.06	0.27	0.09	-0.13	81.0	0.10	0.00	1.00

Expected returns are for the next 10-15 years; correlations are based on nominal returns from January 1,1988-December 31, 2013

Appendix 2

Sample Spending Calculation

In accordance with the Auburn University Endowment Fund Investment Policy, the endowment spending is calculated using the following formula:

[(80%)(prior year's distribution)(1+CPI)] + [(20%)(twelve-month rolling average market values)(4.0%)]

Spending Calculation Example:

A hypothetical endowment with a \$1,000,000 gift value has a prior year distribution of \$40,000. CPI was 3.4%. The twelve-month rolling average of market values is \$1,080,000.

[(.80) (\$40,000)(1+.034)] + [(.20)(\$1,080,000)(.04)] = \$41,728.

Appendix 3

Responsibility Table

FIDUCIARY LEVEL	WRITTEN INVESTMENT POLICY	WRITTEN INVESTMENT STRATEGY	TACTICAL ALLOCATION AMONG ASSET CLASSES	STRATEGY WITHIN AN ASSET CLASS	MANAGER & FUND SELECTIONS	SECURITY SELECTION
BOARD OF TRUSTEES	APPROVES	INFORMED	INFORMED			
INVESTMENT COMMITTEE	RECOMMENDS	APPROVES	APPROVES	APPROVES	APPROVES	INFORMED
INVESTMENT CONSULTANT & STAFF	RECOMMENDS	RECOMMENDS	RECOMMENDS	RECOMMENDS	RECOMMENDS AND MONITORS	MONITORS
INDIVIDUAL MANAGERS						APPROVES



ENDOWMENT INVESTMENT OFFICE

March 25, 2014

EXECUTIVE VICE PRESIDENT

MEMORANDUM TO:

Grant Davis, Secretary to

Auburn University Board of Trustees

THROUGH:

Donald L. Large, Jr., Executive Vice President and

Chief Financial Officer

FROM:

Sylvia Y. Huggins, Director Endowment Investment Office

Reference:

Auburn University Endowment Investment Policy

Statement

On March 21, 2014, an Auburn University Foundation (AUF) Investment Committee meeting was held at the Alumni Center in the Gilmer Board Room from 8:00 am to 12:45 pm. Present at the meeting: Prime Buchholz & Associates, the investment consultant for the endowment; the AUF Investment Committee members; and AU Endowment Investment Office staff.

The AUF and AU endowment pool asset allocation strategy is reviewed annually by the AUF Investment Committee. Prime Buchholz & Associates recommended several changes to the asset allocation which will modestly improve the expected risk/return profile of the portfolio, based on their updated expected risk and return assumptions. After discussion, a motion was made, seconded, and unanimously approved by the AUF Investment Committee to adopt reallocation changes within the Inflation Hedging, Credit, and Deflation Hedge asset classes. On March 22, 2014, the reallocation changes were approved by the Auburn University Foundation Board of Directors. These changes are incorporated in the strategic asset allocation table in the attached AU Investment Policy Statement (ISP) (page 4).

The AU Board of Trustees has delegated responsibility for the University's endowment investments to the Auburn University Foundation Investment Committee as outlined in the **Auburn University Endowment Fund Investment Policy Statement (IPS)** approved April 20, 2012. The AUF Investment Committee shall recommend and implement investment policy with regard to asset allocation, manager selection, and portfolio supervision. The AU Board of Trustees shall approve written investment policy changes and be informed of allocation changes among asset classes as indicated in the **IPS** Responsibility Table, Appendix 3.

Attachment 3

AU Endowment Pool Asset Allocation



Asset (Current Policy Approved 04/20/2012	Changes	Recommended Policy 04/11/2014	
	Domestic Public Equity	15.0		15.0
F	Non-U.S. Developed Equity	14.0		14.0
Equity -	Emerging Markets Equity	7.5		7.5
	Global Private Equity	12.5		12.5
Flexible Capital	Long/Short and Absolute Return	25.0	+	25.0
	Natural Resources (Public and Private)	4.0	+2.0	6.0
	Commodities	4.0		4.0
Inflation Hedging	Real Estate (Public and Private)	5.0		5.0
	U.S. TIPS	2.0	-2.0	0.0
Credit	Core Bond	6.0	-6.0	0.0
Credit	High Yield	-		-
Deflation Hedge	U.S. Treasuries	-	+6.0	6.0
Dollar Hedge	Dollar Hedge Non-U.S. Government Bonds			5.0
Liquidity	Cash (T-bills)	-	A-100 A-	-
Total:		100.0		100.0

EXECUTIVE COMMITTEE

RESOLUTION

BOARD OF TRUSTEE POLICY FOR CAMPUS AND CAPITAL PROJECTS PLANNING AND THE PROJECT APPROVAL PROCESS

WHEREAS, the Board of Trustees establishes the policies which guide and direct its actions and those of Auburn University; and

WHEREAS, the administration recommends revising the current Campus Planning, Capital Projects and Space Management Policy and the Capital Projects Policy in order to adjust for inflation the cost threshold for Board of Trustee approval of certain projects; and

WHEREAS, in addition to the cost threshold revision, the proposed policies otherwise update and reorganize the original policies to reflect changes in the Facilities Management organizational structure and similar matters.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the following policies be approved:

- Campus and Capital Projects Planning Policy attached as Exhibit A to replace the existing Campus Planning, Capital Projects and Space Management Policy
- Capital Projects Approval Policy attached as Exhibit B to replace the existing Capital Projects Policy

EXHIBIT A

CAMPUS AND CAPITAL PROJECTS PLANNING POLICY

This policy establishes Board of Trustee guidance and direction regarding Auburn University campus planning, land use, and capital projects.

The Requirement for Campus and Capital Project Planning: All Auburn University property and facilities belong to the University as a whole. These assets represent a major investment by Auburn University and are critical to the accomplishment of its mission as a land grant university. As a result, it is essential that the planned utilization and development of Auburn University property and facilities be done in a strategic, judicious, and professional manner. These assets are subject to sale, lease, construction, renovation, modification, removal, assignment, and reassignment as deemed appropriate to:

- accomplish the institutional mission;
- implement established priorities;
- attain a safer and healthier environment;
- · achieve operational efficiency and economy; and
- improve the land use, space utilization, or appearance of the institution.

<u>Board of Trustee Guidance for the Planning</u>: All Auburn University property and facilities shall be planned in the following manner:

- integrally, with strategic, academic, and financial plans;
- comprehensively, and in coordination with concurrent plans;
- responsibly, in pursuit of optimum allocation, utilization, and operation;
- fiscally, for the maximum benefit of available resources; and
- aesthetically, to express an image that Auburn is a place of quality, excellence, and rich tradition.

Establishment of Campus and Capital Project Plans: Auburn University shall develop and maintain the following set of campus plans. All campus plans shall be informed and guided by the Auburn University Strategic Plan.

1. Campus Master Plan:

- a. The Campus Master Plan is a physical plan and comprehensive set of policy directives that together provide long range strategies for the growth and development of the Auburn University Campus.
- b. The Campus Master Plan shall be updated periodically, as required. The Board of Trustees shall review and approve updates to the Campus Master Plan.

2. Capital Projects Plan:

- a. The Capital Projects Plan details the University's proposed future construction plans and the priorities of the capital projects in the plan.
- b. The Capital Projects Plan shall be updated periodically, as required. The Board of Trustees shall review and approve updates to the Capital Projects Plan.

ADOPTED:		
ALATE LEID.		

EXHIBIT B

CAPITAL PROJECT APPROVAL POLICY

This policy establishes the process by which the Board of Trustees will approve capital projects at Auburn University.

CAPITAL PROJECT APPROVAL THRESHOLD:

The following capital projects shall require Board of Trustee approval: new construction, renovation, or adaptation projects on Auburn University property, regardless of funding source with a total project cost of over \$1,000,000.

PROCESS FOR CAPITAL PROJECT APPROVAL:

The process for approving capital projects by the Board of Trustees is detailed below:

- 1. Project Initiation and Architect & Construction Manager Selection: The Board of Trustees shall approve the initiation of a project. This approval will authorize the University staff to begin to develop the project though the preliminary stages of the project programming and design process. The Board of Trustees shall also authorize the commencement of the architect selection process to determine the architectural firm most capable of providing design services on the proposed project. The Board of Trustees shall also authorize the commencement of the construction manager selection process, when such services are appropriate for the proposed project, to determine the construction management firm most capable of providing construction management services on the project.
- 2. <u>Approval of Architect and Construction Manager Selections</u>: The Board of Trustees shall approve the selections of the project architect and construction manager, as required, on the project under consideration. Once this approval is obtained, Auburn University Facilities Management is authorized to engage both the architectural and construction management firms contractually to begin development of the project program and design.
- 3. <u>Schematic Design Approval</u>: Once a project has been initiated, and the architect and construction manager, if applicable, have been approved, the University Architect will commence the project design. This design effort will progress up to the point where the project design is roughly 30% complete—the "schematic design" milestone.

The Board of Trustees shall approve the following elements of the project at the schematic design approval milestone:

- (a) <u>Project Program</u>: The size, scope, and nature of the work to be performed under the project.
- (b) Site: The location of the project on campus.
- (c) <u>Budget</u>: The amount of funds authorized by the Board of Trustees for expenditure on the project under consideration.
- (d) Funding Plan: The proposed plan for how the project will be funded.
- (e) <u>Schematic Design</u>: The proposed architectural design and layout of the facility. The University Architect shall advise the Board of Trustees whether or not the proposed project architectural design meets Auburn University's "Character and Image" standards for buildings.

Once the Board of Trustees approves the project program, site, budget, funding plan and schematic design, Auburn University Facilities Management will then complete the project design, bid the project, award the necessary construction contracts, and construct the project.

EXPEDITED PROJECTS:

Upon recommendation by the President, a project may be designated by the Board of Trustees as an expedited capital project to accelerate the project execution process. Upon designation of a capital project as an expedited project by the Board of Trustees, the Property and Facilities Committee of the Board shall have the authority to take all actions requiring full Board of Trustee approval, other than approval of the budget and site.

A review of any actions of the Property and Facilities Committee shall be a regular order of business at each meeting of the Board, and such actions shall be subject to revision and alteration by the Board, provided that no rights of third parties shall be affected by any such revision or alteration.

ADOPTED			



FACILITIES MANAGEMENT

MEMORANDUM

TO:

JAY GOGUE, President

THROUGH: DONALD L. LARGE, Executive Vice President

FROM:

DAN KING, Assistant Vice President for Facilities

SUBJECT: EXECUTIVE COMMITTEE

BOARD OF TRUSTEE POLICY FOR CAMPUS AND CAPITAL PROJECTS

PLANNING AND THE PROJECT APPROVAL PROCESS

DATE:

MARCH 28, 2014

This memorandum requests the following proposal be presented to the Board of Trustees through the Executive Committee, and to be included on the agenda at the meeting scheduled for April 11, 2014.

Proposal:

It is proposed that the updated Board of Trustee policies regarding campus planning and capital projects be presented to the Board of Trustees through the Executive for approval.

Review and Consultation:

The administration recommends revising the current Campus Planning, Capital Projects and Space Management Policy and the Capital Projects Policy in order to adjust the cost threshold for projects requiring Board of Trustee approval of certain projects for inflation.

The current cost threshold for construction was established in 1998 at \$750,000. In the subsequent sixteen years, inflation has impacted the value of this dollar amount. Using a construction price index, the equivalent cost of the 1998 threshold in 2014 dollars would be over \$1.2 million. Given this inflationary impact, it is recommended that the cost threshold for Board of Trustee approval of University projects be raised from \$750,000 to \$1,000,000.

In addition to the cost threshold revision, the proposed policies otherwise update and reorganize the original policies to reflect changes in the Facilities Management organizational structure and similar matters.

It is recommended that the Board of Trustees approve the following:

1. Campus and Capital Projects Planning Policy, attached as Exhibit A, to replace the existing Campus Planning, Capital Projects and Space Management Policy

2. Capital Projects Approval Policy, attached as Exhibit B, to replace the existing Capital Projects Policy

If you concur, it is recommended that the proposal be presented to the Board of Trustees, through the Executive Committee, for appropriate review and action as requested.

Rationale for Recommendation:

The Board of Trustees establishes the policies which guide and direct its actions and those of Auburn University. It is therefore appropriate that the proposed planning and capital project policies be submitted to the Board of Trustees for approval.

EXECUTIVE COMMITTEE

RESOLUTION

POSTHUMOUS AWARDING OF THE BACHELOR OF SCIENCE DEGREE IN SOFTWARE ENGINEERING TO BARRETT MCCOY TOWNSEND

WHEREAS, Barrett McCoy Townsend, an undergraduate student at Auburn University, passed away on January 23, 2014; and

WHEREAS, Barrett McCoy Townsend would have completed the requirements necessary for the Bachelor of Science Degree in Software Engineering with Honors Scholar designation; and

WHEREAS, the Chair of the Department of Computer Science and Software Engineering, the Dean of the Samuel Ginn College of Engineering, the Provost, and the President recommend that the degree of Bachelor of Science in Software Engineering with the Honors Scholar designation be awarded posthumously.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the degree of Bachelor of Science in Software Engineering is hereby granted posthumously to Barrett McCoy Townsend in recognition of his academic achievements as an undergraduate student at Auburn University.

BE IT FURTHER RESOLVED that the Board hereby expresses its sympathy and condolences to the family of Barrett McCoy Townsend in this period of sadness and that a copy of this resolution be presented to them so that they will know of this action and the university's deep loss.



March 2, 2014

MEMORANDUM TO:

Jay Gogue

President

FROM:

Timothy R. Boosinger Teach Bearing of

Provost and Vice President for Academic Affairs

SUBJECT:

Agenda Item for the Board of Trustees -

Posthumous Degree for Barrett McCoy Townsend

I have received requests from the Samuel Ginn College of Engineering and the Honors College to award posthumously the Bachelor of Science Degree in Software Engineering with Honors Scholar designation to Barrett McCoy Townsend. Mr. Townsend passed away in January 2014 while completing his undergraduate degree. Following a careful review of his academic records, the faculty in the Department of Computer Science and Software Engineering, the Dean of the Samuel Ginn College of Engineering, and the Director of the Honors College all concur that Mr. Townsend meets the academic requirements necessary to be awarded a Bachelor's degree with honors distinction posthumously.

Please find attached formal requests from Dr. Chris Roberts, Dean of the Samuel Ginn College of Engineering, Dr. Steve Duke, Associate Dean for Academics, Dr. Kai Chang, Chair of the Department of Computer Science and Software Engineering, and Dr. Melissa Baumann, Assistant Provost of Undergraduate Education and Director of Honors College. I am requesting that this item be placed on the Board of Trustees Agenda for the April 11, 2014 meeting.



SAMUEL GINN COLLEGE OF ENGINEERING

OFFICE OF THE DEAN

February 11, 2014

MEMORANDUM

TO

Dr. Timothy Boosinger, Provost

THROUGH:

Dr. Christopher Roberts, Dean of Engineering

Dr. Constance Relihan, Associate Provost

FROM:

Dr. Steve Duke, Associate Dean for Academics

The College of Engineering, through its academic officers, respectfully requests that Auburn University posthumously confer the bachelor of software engineering degree to the late Barrett McCoy Townsend, who was a senior in the Department of Computer Science and Software Engineering.

This request is made with the concurrence of the departmental faculty within Computer Science and Software Engineering, as well as with the full support of Dr. Kai Chang, professor and chair, and Dr. Dean Hendrix, associate professor and undergraduate program coordinator.

The faculty reports that Mr. Townsend met the departmental criteria as they relate to progress toward the degree, including the completion of the necessary courses within the curriculum, in concert with the university's rules and regulations.

Barrett Townsend was well liked by his fellow students, respected by the faculty, and acknowledged by the alumni whom he served as a member of the Cupola Engineering Ambassadors group that assists Dean Roberts in many ways. Dean Roberts, in particular, is anxious that this request receive a careful hearing, and positive outcome.

Enclosure

SHELBY CENTER FOR

ENGINEERING TECHNOLOGY

SUITE 1301

AUBURN, AL 36849-5330

TELEPHONE:

334-844-2308

FAX.

334-844-4487



COMPUTER SCIENCE AND SOFTWARE ENGINEERING

January 31, 2014

Christopher Roberts, Dean Samuel Ginn College of Engineering Auburn University

Dear Dr. Roberts,

It was with great sadness that we learned last week of the passing of Barrett McCoy Townsend. Bear, a senior in software engineering, was one of the most delightful students in our department and he will be greatly missed. As a gesture of respect and sympathy, the members of the Computer Science and Software Engineering department unanimously make the following requests.

- 1. We request that Auburn University confer a posthumous Bachelor of Software Engineering degree to Barrett McCoy Townsend.
- 2. We request that Auburn University present to Barrett's parents an Auburn flag flown on the Samford Hall flag pole, along with a memorial certificate.

Thank you for supporting our effort to formally honor this young man's life and celebrate his membership in the Auburn family.

Sincerely,

Kai H. Chang, Ph.D. Professor and Chair

Computer Science and Software Engineering

changka@auburn.edu

Dean Hendrix, Ph.D.

Associate Professor and

Undergraduate Program Coordinator

Computer Science and Software Engineering

hendrtd@auburn.edu



THE HONORS COLLEGE

OFFICE OF THE DIRECTOR

To:

Constance Relihan

Associate Provost

From: Melissa Baumann

Assistant Provost

Director of the Honors College

Date:

February 6, 2014

Re:

Posthumous degree for Barrett Townsend (902453546)

The Honors College recommends that the *Honors Scholar* designation be awarded posthumously to Barrett Townsend. At the time of his death, Mr. Townsend lacked only 4 hours of Honors coursework to complete his Honors College requirements.

Thank you for your consideration.

200 CATER HALL

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