



AUBURN UNIVERSITY

OFFICE OF THE PRESIDENT

June 17, 2014

MEMORANDUM TO: Board of Trustees

SUBJECT: June 27, 2014 Meeting

Enclosed are materials that comprise the proposed agenda for the Friday, June 27, 2014 meeting of the Board of Trustees in Ballroom B of the Hotel at Auburn University. Listed below is the tentative schedule; times and locations that are subject to adjustment, depending on length of individual meetings.

Friday, June 27, 2014 (Ballroom B, AU Hotel)

9:00 a.m. Property and Facilities Committees
9:15 a.m. Joint Academic Affairs and AUM Committees
9:30 a.m. Joint Compensation and Finance Committees
10:00 a.m. Audit Committee
10:15 a.m. Executive Committee
10:20 a.m. Regular Meeting of the Board of Trustees (Ballroom B, AU Hotel)
(Proposed Executive Session – Meeting Room A, AU Hotel)
11:00 a.m. Reconvene Regular Meeting of the Board of Trustees (Ballroom B)
11:30 a.m. Luncheon (Ballroom A, Right, AU Hotel)

We appreciate all that you do for Auburn University and look forward to seeing you on Friday, June 27, 2014. Please call me, if you have questions regarding the agenda. Also, please let Grant Davis, Sherri Williams, or me know if you need assistance with travel and/or lodging arrangements.

Sincerely,

Jay Gogue
President

JG/smw

Enclosure

c: President's Cabinet (w/encl.)
Mr. Grant Davis (w/encl.)

**DRAFT SCHEDULE & AGENDA
AUBURN UNIVERSITY BOARD OF TRUSTEES
FRIDAY, JUNE 27, 2014
BALLROOM B OF THE AU HOTEL
AUBURN UNIVERSITY**

FRIDAY, JUNE 27, 2014

II. Committee Meetings (Ballroom B, AU Hotel)

**Committee Meetings will begin at 9:00 a.m. - - all other meetings are subject to change in starting time, depending upon the length of individual meetings.

A. Property and Facilities Committee/Chairperson Harbert/9:00 a.m.

1. [Proposed Revision of Wildlife Management with the Alabama Department of Conservation for the Fayette Experiment Forest](#) (Dan King/Tim Boosinger)
2. [Scott-Yarbrough House at Pebble Hill Alterations and Additions: Approval of Architect Selection](#) (Dan King/Joe Aistrup)
3. [Status Updates](#) (Dan King)
 - A. [Forest Lands Annual Report for FY 2013](#) (Graeme Lockaby)
 - B. [Real Estate Report, Annual Report to Committee](#)
 - C. [Current Status of New Construction/Renovation/Infrastructure Projects with Budgets of \\$1,000,000 and Greater](#) (Dan King)
 - D. Project Status Report (Dan King)

B. Joint Committee Meeting/Academic Affairs and AUM Committees/Chairpersons Huntley and Sahlie/9:15 a.m.

1. [Proposed Change to the Name of the AUM Department of Mathematics to the Department of Mathematics and Computer Science](#) (Joint Item) (John Veres/Joe King)
2. [Proposed Distance Education Version of the Bachelor of Science in Accounting for Second-Degree Students](#) (Tim Boosinger/Bill Hardgrave)
3. [Proposed Accelerated Program Leading to the BS and the MS in Physics](#) (Tim Boosinger/Nicholas Giordano)
4. [Proposed Master of Science in Natural Resources](#) (Tim Boosinger/Graeme Lockaby)
5. [Proposed Renaming of the MS and MED in Rehabilitation Counseling as the MS and MED in Clinical Rehabilitation and Mental Health Counseling](#) (Tim Boosinger/Betty Lou Whitford)

C. Joint Committee Meeting/Compensation and Finance Committees/Chairpersons Pratt and McCrary/9:30 a.m.

1. [Proposed Change in Base Operating Budgets and Guidelines for FY 2014-2015](#) (Don Large) (Joint Item)
2. [Proposed Advance Refunding of Bonds](#) (Don Large)

D. Audit Committee/Chairperson Dumas/10:00 a.m.

1. [Approval of Independent Auditors for Fiscal Year Ended September 30, 2014](#) (Don Large)
2. [Receipt of Code of Ethics Compliance Documents](#) (Bob Dumas)

E. Executive Committee/Chairperson Lanier/10:15 a.m.

1. [Election of Officers](#) (Gaines Lanier)
2. [Presidential Assessment](#) (Jimmy Rane)
3. Proposed Awards and Namings (Gaines Lanier)

II. REGULAR MEETING OF THE BOARD OF TRUSTEES/10:20 A.M. (Ballroom B)

A. Proposed Executive Session (Meeting Room A)

III. RECONVENED MEETING OF THE BOARD OF TRUSTEES/11:00 A.M. (Ballroom B)

(Agenda items are determined primarily based upon committee actions.)

11:30 a.m. - LUNCHEON – BALLROOM A, RIGHT

EXECUTIVE SUMMARY
JUNE 27, 2014

A. Property and Facilities Committee

1. Proposed Revision of Wildlife Management with the Alabama Department of Conservation for the Fayette Experiment Forest

In 2000, a Cooperative Wildlife Management Agreement was created between the School of Forestry and Wildlife Sciences and the Alabama Department of Conservation and Natural Resources to develop and operate the Fayette Wildlife Management Area for People with Physical Disabilities. The primary purpose of this management area is to provide hunting opportunities and access for persons with disabilities. This cooperative agreement has been mutually beneficial to Auburn University, the Alabama Department of Conservation and Natural Resources, and to the citizens of the State of Alabama, and is consistent with the mission of the University. The revisions include creation of a fixed term and acknowledgment that the agreement can be used by DCNR to seek federal funds to support the project. It is requested that this revised Cooperative Wildlife Management Agreement be approved.

2. Scott-Yarbrough House at Pebble Hill Alterations and Additions: Approval of Architect Selection

The Scott-Yarbrough House at Pebble Hill Alterations and Additions project was originally approved by the Board of Trustees in June 2006. Consensus has recently been reached on a final plan for the Scott-Yarbrough House at Pebble Hill Alterations and Additions project. Given this new direction and momentum, it is the recommendation of the project team to engage a new architect to design the revised vision for Pebble Hill. It is the recommendation of the University Architect to engage Davis Architects of Birmingham, Alabama, as the architect on the Scott-Yarbrough House at Pebble Hill Alterations and Additions project. It is requested that the Board of Trustees approve this selection.

3. Status Updates

Time will be allocated for all status updates.

B. Joint Committee Meeting/Academic Affairs and AUM

1. Proposed Change to the Name of The AUM Department Of Mathematics to The Department of Mathematics and Computer Science (Joint Item)

The AUM Department of Mathematics has been offering an undergraduate degree in Mathematics with a Computer Science option for many years. A new undergraduate degree program in Computer Science has been approved both by the Board of Trustees

and by the Alabama Commission on Higher Education. The Department has voted unanimously to change the name of the department to “Department of Mathematics and Computer Science.” The proposed name change will provide a clear identity and better represent what the department offers. It is requested that the Board consider a resolution to approve the proposed name change for the Department of Mathematics of Auburn University at Montgomery.

2. Proposed Distance Education Version of the Bachelor of Science in Accounting for Second-Degree Students

The Harbert College of Business has initiated Distance Education Version of the Bachelor of Science in Accounting for second-degree students who hold a baccalaureate degree from an AACSB-accredited institution and are pursuing a second degree in accounting. Offered exclusively via distance education, the program requires the completion of 30 semester hours and aligns with the existing Bachelor’s program in Accounting and accommodates students and professionals who hold degrees in business-related fields and are seeking additional education and credentials in the field of accounting.

3. Proposed Accelerated Bachelor’s/Master’s Program in Physics

Faculty in the Department of Physics initiated this proposal to encourage exceptional students to complete the requirements for the undergraduate and graduate degrees in Physics. The proposed program offers qualified students the opportunity to acquire greater knowledge and experience in the field of matter and energy, and pursue doctoral programs or professional employment opportunities in related fields. The program would raise the profile of the College of Sciences and Mathematics, resulting in increased marketability of its degree offerings and would be the 16th Accelerated Bachelor’s/Master’s Program approved by the Board of Trustees.

4. Proposed Master of Science in Natural Resources

Faculty in the School of Forestry and Wildlife Sciences initiated this proposal to provide a new interdisciplinary thesis-based graduate degree program for students and professionals seeking advanced knowledge in the development of ecological, economic, production, and social systems as they relate to natural resources. The program parallels the School’s existing Master of Natural Resources degree, yet requires students to complete a thesis project. Students are required to complete 30 hours through existing courses available within the School of Forestry and Wildlife Sciences as well as other academic units.

5. Proposed Renamings of the MS in Rehabilitation Counseling as the MS in Clinical Rehabilitation and Mental Health Counseling and the MEd in Rehabilitation Counseling as the MEd in Clinical Rehabilitation and Mental Health Counseling.

The College of Education is recommending the renaming of the MS in Rehabilitation Counseling as the MS in Clinical Rehabilitation and Mental Health Counseling and the MEd in Rehabilitation Counseling as the MEd in Clinical Rehabilitation and Mental Health Counseling. The proposed renamings are in response to recommendations provided by the Council for Accreditation of Counseling Related Education Programs (CACREP).

C. Joint Committee Meeting/Compensation and Finance Committees

1. Proposed Change in Base Operating Budgets and Guidelines for FY 2014-2015 (Joint Item)

Time will be allocated for a discussion on the Operating Budgets and Guidelines for FY 2014-2015

2. Proposed Advance Refunding of Bonds

Time will be allocated for discussion of a proposal to advance refunding of bonds.

D. Audit Committee

1. Approval of Independent Auditors for Fiscal Year Ended September 30, 2014

Time will be allocated for approval of Independent Auditors for Fiscal Year Ended September 30, 2014.

2. Receipt of Code of Ethics Compliance Documents

Time will be allocated for receipt of Code of Ethics Compliance Documents.

E. Executive Committee

1. Election of Officers
2. Presidential Assessment
3. Proposed Awarding and Degrees

RESOLUTION

APPROVAL OF MINUTES

WHEREAS, copies of the minutes of the Reconvened Meeting on Friday, April 11, 2014 and a Specially Called Meeting on Tuesday, April 29, 2014, have been distributed to all members of this Board for review.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees that the minutes of its Friday, April 11, 2014 and Tuesday, April 29, 2014 meetings are hereby approved as distributed.

RESOLUTION

AWARDING OF DEGREES

WHEREAS, Auburn University confers appropriate degrees upon those individuals who have completed requirements previously approved by this Board of Trustees and stated in University Catalogs.

NOW, THEREFORE, BE IT RESOLVED as follows:

1. That all degrees to be awarded by the faculties of Auburn University on August 18, 2014 and Auburn University Montgomery on August 2, 2014, complying with requirements heretofore established by the Board of Trustees, be and the same are hereby approved.
2. That a list of the degrees awarded on the above listed dates be filed in the Book of Exhibits and made a part of this resolution and of these minutes.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

PROPOSED REVISION OF WILDLIFE MANAGEMENT WITH THE ALABAMA
DEPARTMENT OF CONSERVATION FOR THE FAYETTE EXPERIMENT FOREST

WHEREAS, the Fayette Experiment Forest (FEF), Fayette County, Alabama is utilized for forestry research and demonstration activities; and

WHEREAS, consistent with Auburn University's mission and the purpose of the FEF the University has for many years had a cooperative wildlife management agreement with the Department of Conservation and Natural Resources (DCNR) for the FEF; and

WHEREAS, as a part of the agreement, wildlife harvests on the FEF are restricted to citizens with disabilities and, under certain circumstances, to other specially permitted individuals; and

WHEREAS, DCNR proposes to modify the agreement to make it current and acknowledge DCNR's use of the agreement to seek federal funding for support of programs at the FEF.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees that Jay Gogue, President, or such other person as may be acting at President, be and the same is hereby authorized and empowered to execute the Agreement on behalf of Auburn University. Such agreement to be approved as to legal form by counsel for Auburn University.



TO: JAY GOGUE, President
THROUGH: DAN KING, ASSISTANT VICE PRESIDENT FOR FACILITIES
THROUGH: TIM BOOSINGER, PROVOST
FROM: JAMES SHEPARD, DEAN, SCHOOL OF FORESTRY
SUBJECT: PROPERTY AND FACILITIES COMMITTEE

**PROPOSED REVISION OF WILDLIFE MANAGEMENT WITH THE
ALABAMA DEPARTMENT OF CONSERVATION FOR THE FAYETTE
EXPERIMENT FOREST**

DATE: JUNE 16, 2014

This memorandum requests the proposed Cooperative Wildlife Management Agreement be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for June 27, 2014.

Proposal:

Auburn University's Fayette Experiment Forest in Fayette County, Alabama, is utilized for forestry research and demonstration activities. In 2000, a Cooperative Wildlife Management Agreement was created between Auburn University's School of Forestry and Wildlife Sciences and the Alabama Department of Conservation and Natural Resources to develop and operate the *Fayette Wildlife Management Area for People with Physical Disabilities*. The primary purpose of the Fayette Wildlife Management Area is to provide hunting opportunities and access for persons with disabilities. The original agreement had no fixed term; it remained in place until 90 days written notice was given. Per DCNR's request, it will now have a fixed term (10 years) as well as a 90 day termination for convenience clause. It also acknowledges that the lease can be used by DCNR in support of seeking federal funding to support the activity. Exhibit 1 to this document provides the details of the Cooperative Wildlife Management Agreement.

Review and Consultation:

It is believed that renewal of this agreement will be of benefit to both parties and to the citizens of Alabama, and that the agreement is consistent with the mission of the University. As a result, it is proposed that this revised Cooperative Wildlife Management Agreement be approved. The Auburn University Provost has reviewed and recommends approval of this proposal.

Rationale for Recommendation:

Standing policy of the Board of Trustees stipulates that all leases on AU property be approved by the Board of Trustees.

EXHIBIT 1

A COOPERATIVE WILDLIFE MANAGEMENT AGREEMENT

BETWEEN

SCHOOL OF FORESTRY AND WILDLIFE SCIENCES

AUBURN UNIVERSITY

AND

ALABAMA DEPARTMENT OF CONSERVATION AND NATURAL RESOURCES

PURPOSE

In recent years, there has been a decided increase in the number of people utilizing hunting and other wildlife pursuits as a form of recreation. At the same time, extensive areas of Alabama have been brought under the control of private interests. In order to provide better opportunity for the multiple use of the University-owned forests, Auburn University (AU), in cooperation with the Alabama Department of Conservation and Natural Resources, Division of Wildlife of Wildlife and Freshwater Fisheries (DWFF), wishes to establish a managed wildlife area on the Fayette Experiment Forest under a plan that will reflect compatibility between forest and wildlife interests. It is the intent of this plan, to extent permitted by law, to create the *Fayette Wildlife Management Area for People with Physical Disabilities* with the primary purpose of providing hunting opportunities and access for persons with disabilities (as determined by DWFF). Such a plan will be of benefit to both parties and to the citizens of Alabama.

AREA COVERED BY AGREEMENT

This land owned by Auburn University and covered by this agreement is known as Fayette Experimental and Demonstration Forest and is shown on a map attached hereto and made a part hereof. For the purposes of hunting and wildlife management, this area will be known as the *Fayette Wildlife Management Area for People with Physical Disabilities*.

EXHIBIT 1

PLAN OF MANAGEMENT

It is intended that upon the agreement of both parties that the DWFF act as supervisor of the wildlife management project to be conducted on the lands subject to this agreement. It is agreed that DWFF shall approve methods to be used in the management of wildlife on the area. It is understood, however, that these management methods shall in no way interfere with the forest management practices or research and educational programs of Auburn University. It is further understood that final approval of any proposed wildlife management plan or activity to be conducted by the DWFF on said land rests with Auburn University.

It is agreed that the DWFF through a Wildlife Biologist or other staff members shall diligently endeavor to: 1) protect the management area from fire; and 2) extinguish all fires that might be on or threatening to approach the management area. In the event of severe fire hazard conditions, the entire area may be closed. The Dean of the School of Forestry and Wildlife Sciences (or designated representative) shall make such closure on his own volition or upon the request of the DWFF. It is further understood that in the event the area is closed because of extreme fire hazard conditions, the situation will be mutually reviewed every three days in order that the area might be reopened as soon as practical.

A tentative management plan for wildlife development and public hunting on said land is herewith presented.

I. Development of Area

1. Fire Prevention

Roads are now in existence on the area involved. Only a very few fire lanes exist.

EXHIBIT 1

Upon request by the DWFF additional lanes may be opened or existing lanes closed at the discretion of Auburn University. Auburn University may create additional lanes as needed to conduct forest management activities.

The DWFF shall be responsible for maintaining existing lanes, in the form of frequent mowing and disking, which are mutually agreed to directly affect the wildlife management of the area.

2. Planting of recognized wildlife foods and cover plants:

a. Types

- (1) Common Lespedeza
- (2) Partridge Pea
- (3) Bicolor Lespedeza
- (4) Winter Legumes
- (5) Other Preferred species

b. Distribution of plantings:

The desired distribution will be realized on those areas that are currently non-forested or where timber stands will permit a planting pattern without interfering with timber management. Additional openings and areas for planting may be developed in forested areas with approval of Auburn University.

c. Planting Pattern

(1) Food Producing Plants

These plants will follow the strip pattern where feasible. The plantings and plots will be located so as to provide the maximum use by wildlife and cause minimum damage to existing trees.

(2) Cover Plants

EXHIBIT 1

These will be planted in strips or small clumps.

- (3) Coordination in Established Plantings: All areas selected for planting shall be mutually approved. The DWFF will furnish all planting materials and will bear the full expense of planting them.

3. Posting:

The boundary of the entire area developed for disabled and public hunting will be conspicuously defined and posted by the DWFF. Property lines will be surveyed, if necessary, with the expense borne by Auburn University. If, for wildlife management purposes, it is necessary to control access by fencing and gates, such restrictions must be agreed to by both parties, with the expense of such activity borne by the DWFF. If for silvicultural purposes, Auburn University may erect gates with locks to close an area off at its own discretion and expense.

4. Predator Control:

When deemed necessary by the Department of Conservation and Natural Resources as a game management practice, predator control will be undertaken.

II. Management of Hunting

The DWFF will evaluate the feasibility of establishing the area to permit hunting by persons with disabilities (as determined by the DWFF) assisted by non-disabled hunting assistants, if needed, during periods prescribed by the DWFF (non-disabled assistants are not allowed to fire weapons). The DWFF shall make a final determination as to whether such a program is feasible and consistent with legal requirements.

EXHIBIT 1

Such a program would attempt to incorporate the following features. A non-disabled hunting assistant, if utilized, must remain with the disabled hunter throughout the hunt and may not hunt from a different stand or location. The Department of Conservation and Natural Resources will cooperate with non-profit disabled hunting groups to plan and accommodate disabled hunting activities. It is understood that a number of permits will be issued to maintain sustainable harvest of wildlife. If, at the discretion of the DWFF, game populations become too high due to inadequate harvest by disabled hunters, special public hunting periods can be opened. Efforts should be made, however, to accommodate disabled hunters first.

The area under agreement is also used for forestry and wildlife research, demonstration and education. Auburn University has the right to temporarily stop hunting on all or a specified portion of the property if programs or field trips are planned to ensure the safety of the participants.

It is understood and agreed that for the program to be successful, it must be administered to the satisfaction of both parties. Therefore, notwithstanding any other provisions of this agreement, it is understood and agreed that the DWFF shall make no material alteration, addition or improvement to the lands covered hereby or any improvement thereon which changes the use of lands as herein set out without the prior written approval of Auburn University.

EXHIBIT 1

It is expressly understood that the term of this agreement shall run for a period of 10 years from July 1, 2014 through June 30, 2024. Either party to this agreement may at its option and at any time terminate this agreement by a ninety (90) day written notice to the other party of its intent to do so and upon the expiration of said ninety (90) day written notice to the other party of its intent to do so and upon the expiration of said ninety (90) day period this agreement shall terminate and become of no further force and effect.

LIABILITY CLAUSE

The DWFF agrees to, at all times, indemnify, protect, and save harmless, insofar as the Constitution and laws of Alabama permit, Auburn University, its trustees, officers, agents and employees, from any and all claims or causes of action which may arise from any act or default of the DWFF, its agents, or employees, on the subject property, together with all costs, expenses and attorney fees with respect to any such claim, demand or legal proceeding made or brought against either party hereto, or their agents or employees. The DWFF will insure that anyone securing a permit to hunt has executed an acknowledgement of risks associated with hunting and a release of liability (wording on permit application approved by AU and the DWFF is attached).

FUNDING

It is specifically understood by and between the parties hereto that this contract is made by Auburn University with the understanding that all obligations as imposed on the DWFF under the terms hereof are subject to and limited strictly by funds being available and appropriated to the Division for the purposes herein set forth. AU provides 1101 acres on the West side of U.S. Highway 43 through this lease agreement free of charge to the Alabama Department of Conservation and Natural Resources for inclusion in the DWFF Wildlife Management Area Program. DWFF may utilize the appraised market value of the recreational hunting rights as match in conformance with guidelines provided by the U. S. Department of the Interior, Fish and Wildlife Service, pursuant to the Wildlife Restoration Program (Grant AL

EXHIBIT 1

W-34). The property described in the lease agreement will continue to be managed for the purpose of this grant, in accordance with applicable federal and State law. These Wildlife Restoration funds will be utilized to manage and maintain the wildlife habitat of these properties for the benefit of the citizens of Alabama.

IN WITNESS WHEREOF, the parties hereto have hereunto set their hand and seal:

RECOMMENDED

BY _____
N. Gunter Guy, Jr. Commissioner
Dept. of Conservation & Nat. Resources

BY _____
FILL IN
School of Forestry and Wildlife Sciences
Auburn University

This the _____ day of _____, 2014

This the _____ day of _____, 2014

BY _____
Will Gunter, Chief Legal Counsel
Dept. of Conservation & Nat. Resources

BY _____
Chuck Sykes, Director
Division of Wildlife and Freshwater Fisheries

APPROVED:

BY _____
Robert Bentley
Governor of Alabama

BY _____
Dr. Jay Gogue, President
Auburn University

This the _____ day of _____, 2014

This the _____ day of _____, 2014

ATTEST:

BY _____
Beth Chapman
Secretary of State

This the _____ day of _____, 2014

EXHIBIT 1

I, the undersigned authority, a Notary Public in and for said State and County hereby certify that FILL IN, whose name as Dean, School of Forestry and Wildlife Sciences, is signed to the foregoing and who is known to me, acknowledge before me on this day, that being informed of the contents of the within instrument, he, in his capacity as such Dean of Forestry and Wildlife Sciences at Auburn University, executed the same voluntarily on the day the same bears date.

Given under my hand and seal this the _____ day of _____, 2014

Notary Public

My Commission Expires _____

State of Alabama, Lee County

I, the undersigned authority, a Notary Public in and for said State and County hereby certify that Dr. Jay Gogue, whose name as President of Auburn University is signed to the foregoing and who is known to me, acknowledge before me on this day, that being informed of the contents of the within instrument, he, in his capacity as such President of Auburn University, executed the same voluntarily on the day the same bears date.

Given under my hand and seal this the _____ day of _____, 2014

Notary Public

My Commission Expires _____

EXHIBIT 1

State of Alabama, Montgomery County

I, the undersigned authority, a Notary Public in and for said State and County hereby certify that N. Gunter Guy, Jr., whose name as Commissioner of the Department of Conservation and Natural Resources of the State of Alabama is signed to the foregoing and who is known to me, acknowledge before me on this day, that being informed of the contents of the within instrument, he, in his capacity as such Commissioner of the Department of Conservation and Natural Resources of the State of Alabama, executed the same voluntarily on the day the same bears date.

Given under my hand and seal this the _____ day of _____, 2014

Notary Public

My Commission Expires _____

State of Alabama, Montgomery County

I, the undersigned authority, a Notary Public in and for said State and County hereby certify that Charles F. Sykes, whose name as Director of the Division of Wildlife and Freshwater Fisheries of the State of Alabama is signed to the foregoing and who is known to me, acknowledge before me on this day, that being informed of the contents of the within instrument, he, in his capacity as such Director of the Division of Wildlife and Freshwater Fisheries of the State of Alabama, executed the same voluntarily on the day the same bears date.

Given under my hand and seal this the _____ day of _____, 2014

Notary Public

My Commission Expires _____

Fayette Experimental and Demonstration Forest
School of Forestry and Wildlife Sciences – Auburn University
Fayette County, Alabama – 1332 acres

Approximate Scale
1:19800
 1" = 1650 ft = 25 chains

LEGEND

Gates

Cover Type Codes

- P Pine
- H Hardwood
- Bl Bottomland Hardwood
- C Cedar
- K Kaldia

Stocking Codes

- I Poor stocking
- II Fair stocking
- III Heavy stocking

Size Class Codes

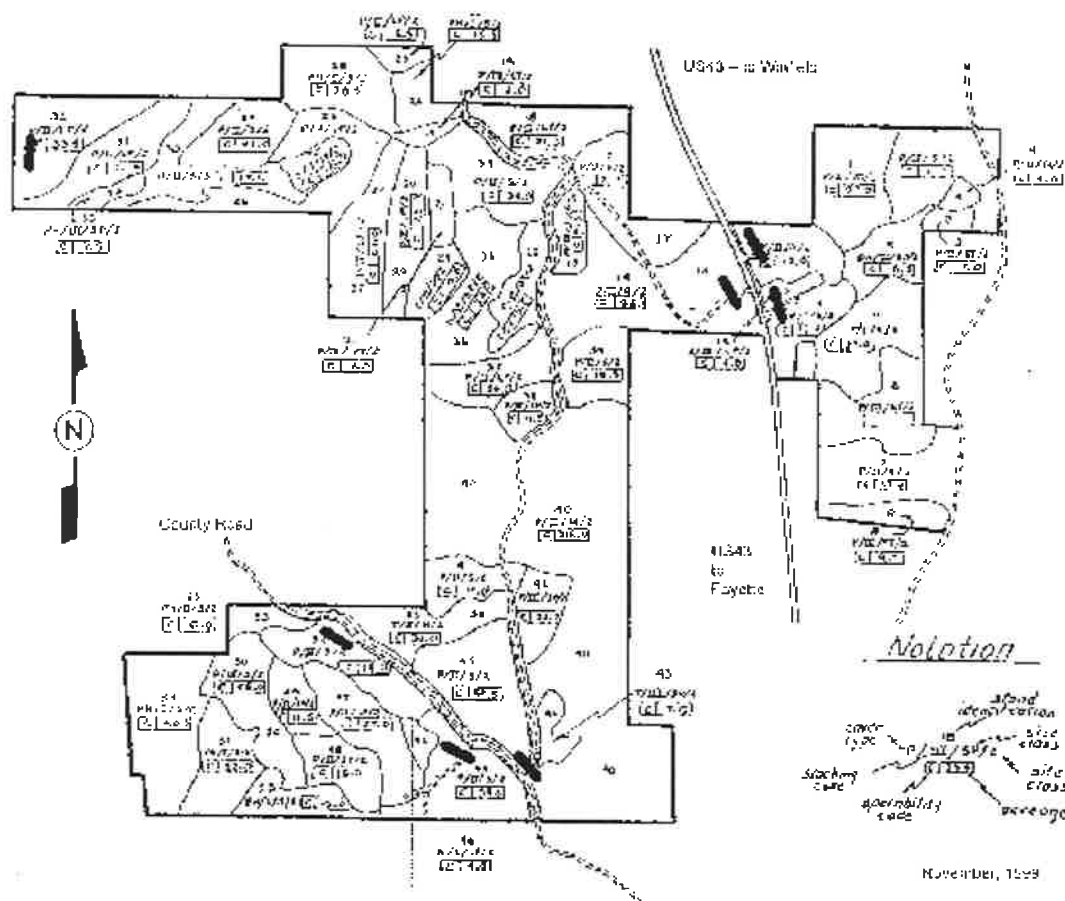
- R Regeneration
- SI Small trees
- SP Small poles
- LP Large poles
- E Sawtimber

Site Classification Codes

- 1 Poor
- 2 Average
- 3 Good

Operability Codes

- C Commercial
- MC Marginally commercial
- NC Non-commercial



PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

SCOTT-YARBROUGH HOUSE AT PEBBLE HILL ALTERATIONS AND ADDITIONS

APPROVAL OF PROJECT ARCHITECT SELECTION

WHEREAS, the Board of Trustees, at its meeting held on June 9, 2006, adopted a resolution which approved the Scott-Yarbrough House at Pebble Hill Alterations and Additions project and authorized the initiation of the project architect selection process; and

WHEREAS, the Board of Trustees, at its meeting of August 31, 2006, approved the selection of Richard Hudgens as project architect; and

WHEREAS, consensus has been reached on a final plan for the Scott-Yarbrough House at Pebble Hill Alterations and Additions project, and, given this new direction and momentum, it is the recommendation of the project team to engage a new architect to design the revised vision for Pebble Hill; and

WHEREAS, the University Architect proposes that Davis Architects of Birmingham, Alabama, be engaged as the architect on the Scott-Yarbrough House at Pebble Hill project.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University, that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to:

1. Engage Davis Architects of Birmingham, Alabama, as project architect on the Scott-Yarbrough House at Pebble Hill project.
2. Limit the project plan and plan development to the schematic design phase until such time as the program requirements, budget, funding plan, and site are approved by the Board.



FACILITIES MANAGEMENT
M E M O R A N D U M

TO: JAY GOGUE, President
THROUGH: DONALD L. LARGE, Executive Vice President
FROM: DAN KING, Assistant Vice President for Facilities
SUBJECT: PROPERTY AND FACILITIES COMMITTEE
SCOTT-YARBROUGH HOUSE AT PEBBLE HILL ALTERATIONS AND ADDITIONS: APPROVAL OF NEW PROJECT ARCHITECT SELECTION
DATE: JUNE 16, 2014

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for June 27, 2014.

Proposal:

It is proposed that the Scott-Yarbrough House at Pebble Hill Alterations and Additions project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution to approve the selection of the new project architect.

Review and Consultation:

The Board of Trustees, at its meeting held on June 9, 2006, adopted a resolution which approved the Scott-Yarbrough House at Pebble Hill Alterations and Additions project, and authorized the initiation of the project architect selection process. During its meeting of August 31, 2006, the Board of Trustees approved the selection of Richard Hudgens as project architect.

Since that time, the University staff has worked closely with the project donor and the project architect to develop a vision for the Scott-Yarbrough House at Pebble Hill, and a plan for its renovation and expansion. Multiple plans and approaches have been considered as the team worked to balance renovation/restoration considerations, expansion requirements, and cost.

Consensus has recently been reached on a final plan for the Scott-Yarbrough House at Pebble Hill Alterations and Additions project. Given this new direction and momentum, it is the recommendation of the project team to engage a new architect to design the revised vision for Pebble Hill.

During the original architect selection, consistent with the practice at that time, the Board of Trustees was presented with names of three architectural firms. It is recommended to the Board of Trustees that the second firm listed on the original recommendation, Davis Architecture of Birmingham, Alabama, be engaged to complete this project. Davis Architecture has recently done an excellent job designing the Telfair-Peet Theater Addition for Auburn University. It is, therefore, appropriate that the proposal be presented to the Board of Trustees for consideration and adoption of a resolution to approve the use of Davis Architecture of Birmingham, Alabama,

as the project architect. If you concur, it is recommended that the proposal be presented to the Board of Trustees, through the Property and Facilities Committee, for appropriate review and action.

Rationale for Recommendation:

The Scott-Yarbrough House at Pebble Hill Alterations and Additions project is expected to cost in excess of \$1,000,000. Standing policy of the Board of Trustees stipulates that all construction and renovation/adaptation, infrastructure or outdoor facility projects with budgets of \$1,000,000 or more, be submitted to the Board of Trustees for action.



AUBURN UNIVERSITY

OFFICE OF THE PROVOST
AND VICE PRESIDENT FOR
ACADEMIC AFFAIRS

May 20, 2014

MEMORANDUM TO: Jay Gogue
President

FROM: Timothy R. Boosinger *Timothy R. Boosinger*
Provost and Vice President for Academic Affairs

SUBJECT: Agenda Item for the Board of Trustees –
Forest Lands Annual Report for FY 2013

For Information Only

Enclosed is the 2013 Annual Report for the Solon Dixon Forestry Education Center and the forested portions of the Alabama Agricultural Experiment Station for review by the Board of Trustees at the June 27, 2014 meeting.

Consistent with standing practice, Annual Reports for the Solon Dixon Forestry Education Center and the Alabama Agricultural Experiment Stations are submitted for review by the Property and Facilities Committee at the June meeting of the Board of Trustees.

Timber sales are included in order that each sale of state property does not have to be individually presented to the Board for approval, but rather approved in advance according to the plans presented. All of the forest lands are under the supervision and management of professional foresters and Auburn University employees.

Attachments

TO: Timothy Boosinger
Provost and VP Academic Affairs

DATE: May 9, 2014

FROM: James P. Shepard
Dean and Professor

PHONE: 844-1004

SUBJECT: Annual Forest Lands Report

This memo summarizes the 2013 Forest Lands Report for the Board of Trustees June 27 meeting. The attached reports provide information about the forestry activities on the Solon Dixon Forestry Education Center (SDFEC) and the forested tracts of the Alabama Agricultural Experiment Station (AAES).

Timber harvesting was completed on two AAES properties from sales conducted in 2012: 40 acres at the Plant Breeding Unit south of Tallassee and 82 acres at E.V. Smith. Two new timber sales were conducted by lump sum bid. At the Autauga County Experiment Forest, timber on 45 acres of timber was sold for \$57,160. At the School of Fisheries, Aquaculture, and Aquatic Sciences North Auburn Unit, timber on 94 acres was sold for \$155,435. At the School of Forestry and Wildlife Sciences North Auburn Unit, 10 acres of poorly stocked timber was sold for final harvest and 10 acres sold for thinning. Both were bid as "pay as cut" and are being harvested using Auburn's collaboration with Caterpillar's ForestPro Training Center.

In January 2013 50 acres of timber damaged by a tornado in 2011 were planted in loblolly pine at the Fayette Experiment Forest. Forty acres of timber that had been damaged by a tornado at the Piedmont Substation at Camp Hill were also planted in loblolly pine and an additional 24 acres of an abandoned field also planted in loblolly pine. At the Coosa Experiment Forest 20 acres were planted in loblolly pine. At the E. V. Smith Research Center 75 acres harvested the previous year were planted in loblolly pine. Prescribed fire was conducted on 150 acres of the Mary Olive Thomas Demonstration Forest to reduce fuel loads and improve wildlife habitat.

At the Solon Dixon Forestry Education Center, no new timber sales were conducted. A 230-acre selection harvest from a previous year's sale was completed. About 20 acres harvested in 2012 were planted in loblolly pine and 5 acres planted with containerized longleaf pine. Approximately 800 acres were burned with prescribed fire to reduce fuel loads and improve wildlife habitat.

Memo to Timothy Boosinger, Provost & VP Academic Affairs
Annual Forest Lands Report
May 9, 2014
Page two (2)

In FY2013 there were 4,932 user days by organized groups. This use generated \$88,973 from Auburn University users, primarily students enrolled in summer practicum and \$80,850 from non-AU user groups.

In FY2013 lease revenues were \$30,647 from hunting leases, \$35,739 from agricultural leases, \$37,997 from seismic survey leases, and \$5,485 in office space leases.

PROPERTY AND FACILITIES COMMITTEE

EXECUTIVE SUMMARY

REAL ESTATE REPORT ANNUAL REPORT TO COMMITTEE

The Real Estate Records Procedure of Auburn University stipulates that a report of the University's real estate holdings be furnished to the Property and Facilities Committee on the occasion of the annual meeting of the Board of Trustees. With the beginning of Fiscal Year 2010-2011 (FY2011), responsibility for maintenance of the real estate records for Auburn University and Auburn University Montgomery was assigned to the Auburn University Real Estate Department. Members of the senior staff of the Auburn University Real Estate Department will be prepared to address questions concerning the "Summary of Real Estate Holdings for 2014" which itemizes the property inventory and conveyances that occurred in Fiscal Year 2013. There were four (4) conveyances of real property reported during FY2013.



TO: JAY GOGUE, PRESIDENT
THROUGH: DONALD L. LARGE, EXECUTIVE VICE PRESIDENT
FROM: MARK STIRLING; DIRECTOR OF REAL ESTATE
SUBJECT: PROPERTY AND FACILITIES COMMITTEE
ANNUAL REPORT OF REAL ESTATE HOLDINGS 2014
DATE: MAY 22, 2014
CC: FILE

This is to request that the following item be presented to the Board of Trustees through the Property and Facilities Committee and be included on the agenda of the meeting scheduled for June 27, 2014.

Proposal:

Policy of the Board of Trustees requires that a listing of property owned by Auburn University be submitted to the Board, through the Property and Facilities committee, for its information and review on the occasion of its annual meeting. Accordingly, property listing and summary based on last year's report and changes that have occurred since June 2013 have been prepared and are submitted for the Board's information and review. (Attachments 1 and 2)

Review and Consultation:

Responsibility for management of real estate records was assigned to the Director of Real Estate at the close of Fiscal Year 2010. Records indicate that the following conveyances of real property have occurred since June 2013; three (3) for Auburn University; none (0) for Auburn University Montgomery; one (1) for the Alabama Agricultural Experiment Station; and none (0) for the Alabama Cooperative Extension Service.

Rationale for Recommendation:

Submission of the information included in the "Summary of Real Estate Holdings" (Attachment 1) is required by policy of the Auburn University Board of Trustees.

SUMMARY OF REAL ESTATE HOLDINGS
AUBURN UNIVERSITY *and* AUBURN UNIVERSITY MONTGOMERY

ANNUAL REPORT
2014
(FY 13)



AUBURN

UNIVERSITY

JUNE 27, 2014

AUBURN UNIVERSITY
SUMMARY OF REAL ESTATE HOLDINGS FY 2010
September 30, 2010

OFFICE OF CAMPUS PLANNING AND SPACE MANAGEMENT

DEED FILE NUMBER	DATE OF ACQUISITION	FROM WHOM ACQUIRED	ORIGINAL COST / FMV	CURRENT USE	ACREAGE / RESTRICTIONS	LOCATION OF PARCEL
2	Feb. 28, 1945	Mary E. Cox (Auburn Development Society, Inc.)	38,335.36	Academic	9.73 acres/No	Magnolia Ave AU/Main Campus
3	July 17, 1915	A.H. Cox	2,400.00	Academic	6.5 acres/No	Thach Ave. & Donahue Dr. AU/Main Campus
4	August 7, 1920 - August 17, 1901	Eva A. Smythe, et al	3,200.00	Academic	6 acres/No	Magnolia Ave. & Tiger Street AU/Main Campus
5	April 6, 1877	Matilida Lee	250.00	Academic	2.75 acres/No	Magnolia Ave. & Tiger Street AU/Main Campus
6	Feb. 8, 1923	Walter & Fannie Hoffman	2,500.00	Academic	2.14 acres/No	Thach Ave. AU/Main Campus
6A	March 3, 1915	J.W. Leila & F. Wright	400.00	Academic	1.5 acres/No	Thach Ave. AU/Main Campus
8	Feb. 17, 1872	East Ala. Male College	150.00	Academic	15 acres/No	College St. & Thach Ave.
10	June 5, 1889	W.L. Chambers, et al	2,755.98	Academic	1.5 acres/No	Magnolia Ave. (W) AU/Main Campus
11	Sept. 14, 1887	E. & T.L. Frazier	10.00	Academic	.5 acres/No	Magnolia Ave. & College Street AU/Main Campus
13	Aug. 20, 1926	Lee County Probate Court	4,500.00	Academic	.25 acres/No	Magnolia Ave. & College Street AU/Main Campus
14	Dec. 9, 1922	W.F. Heavey	2,200.00	Academic	.22 acres/No	Magnolia Ave. & College Street AU/Main Campus
15	March 26, 1908	Roger A.P.C. & C.C. Jones	200.00	Academic	.02 acres/No	Magnolia Ave. & College Street AU/Main Campus
16	Aug. 2, 1907	M.L. Bradford	3,500.00	Academic	.67 acres/No	College St. AU/Main Campus
16A	Aug. 2, 1907	Clay Zuber	800.00	Academic	Part of #16/No	College St. AU/Main Campus
16B	Aug. 2, 1907	T.C. & G.E. Bradford	726.27	Academic	Part of #16/No	College St. AU/Main Campus
17	May 9, 1914	Bessie L. Brown	50.00	Academic	.11 acre/No	College St. AU/Main Campus
18	April 12, 1922	Young Men's Christian Assoc. of API-Exchange of Property to API	Land Exchange	Academic	.29 acre/No	College St. AU/Main Campus
20	Nov. 4, 1925	Amos H. Cox	1,000.00	Academic	.75 acres/No	Donahue Dr. AU/Main Campus
21	Sept. 13, 1920	Elijah & Annie Lampkin	900.00	Academic	1.5 acre/No	Thach & Donahue Dr. AU/Main Campus
22	Aug. 2, 1915	C.A. & Emma Cary	38.00	Academic	.11 acre/No	Thach Ave. AU/Main Campus
23	Aug. 2, 1915	C.A. & Emma Cary	522.00	Academic	1 acre/No	Thach Ave. AU/Main Campus
24	Aug. 27, 1915	R.M. Mitchell	1,500.00	Academic	17 acres/No	Thach & Donahue Dr. AU/Main Campus
25	July 9, 1923 (Recd 6/16/65)	J.H. & M.E. Drake	2,500.00	Academic	13.6 acres/No	Thach Ave. AU/Main Campus
26	March 13, 1923	E.E. & D.C. Thomas	2,500.00	Academic	4 acres/No	Duncan Dr. AU/Main Campus
27	April 17, 1907	Lula A. & Lummis A. Knapp	2,000.00	Academic	5.5 acres/No	Mell & Roosevelt AU/Main Campus
28	Feb. 17, 1930	Thach Estate	35,000.00	Academic	2.5 acres/No	Mell & Thach AU/Main Campus
29	Aug. 18, 1903	P.H. & A.W. Mell	2,700.00	Academic	1 acre/No	Thach & Mell AU/Main Campus
30	March 29, 1930	Thach, Smith & Hamilton	14,000.00	Academic	.610 acres/No	Mell St. AU/Main Campus
31	April 19, 1934 (Recd 6/16/65)	M.A. Glenn	15,000.00	Academic	.750 acres/No	Mell St. AU/Main Campus
32	Dec. 13, 1923	D.T. & L.D. Gray	5,600.00	Academic	.600 acres/No	Mell & Roosevelt AU/Main Campus
33	March 16, 1920	T.J. Boyd & Flemings	6,000.00	Academic	2 acres/No	Mell St. AU/Main Campus

DEED FILE NUMBER	DATE OF ACQUISITION	FROM WHOM ACQUIRED	ORIGINAL COST / FMV	CURRENT USE	ACREAGE / RESTRICTIONS	LOCATION OF PARCEL
34	Oct. 26, 1928	M.E. Drake & Askews	11,200.00	Leased	1.86 acres/Yes	College & Thach AU/Main Campus
35	June 12, 1923	Mason Estate	10,000.00	Leased	1.9 acres/Yes	College St. AU/Main Campus
36	Oct. 26, 1928	S.B. Madre	12,000.00	Leased	.77 acres/Yes	College St. AU/Main Campus
37	Oct. 27, 1928	F.C. & C.W. Hulse	3,400.00	Leased	.70 acres/Yes	College St. AU/Main Campus
38	Oct. 15, 1937	R.P. & D. Ward	6,765.00	Academic	165 acres/No	Samford & Hiram Ln. AU/Main Campus
39	Oct. 27, 1928-April 23, 1930	James H. Farrar Estate	2,265.00	Academic	15 acres/No	Biggio Drive AU/Main Campus
40	Oct. 12, 1884	J.H. & M.E. Drake	636.00	Academic	31.8 acres/No	Duncan Drive AU/Main Campus
41	Jan. 14, 1884	E.R. Rivers	500.00	Academic	37 acres/No	College St. AU/Main Campus
41A	Dec. 30, 1886	Strom Estate	135.00	Academic	7 acres/No	College St. AU/Main Campus
43	Oct. 11, 1935	F.L. & J.W. Drake	6,000.00	Leased	.6 acres/Yes	College St. AU/Main Campus
43A	March 23, 1929	J.H. Drake Family	3,200.00	Leased	.38 acres/Yes	College St. AU/Main Campus
44	Nov. 29, 1899	L.A. Foster Estate	538.00	Academic	78 acres/Yes	Donahue Drive AU/Main Campus
45	March 5, 1884	J.B. Gay	1,700.00	Academic	70.7 acres/No	Mell Street AU/Main Campus
46	Oct. 27, 1924	J.A. Cullars Estate	2,500.00	Leased?	1.35 acres/Yes	College & Samford AU/Main Campus
47	Sept. 1, 1923	R.T. & P.P. Dubose	3,995.00	Academic	93 acres/Yes	Wire Road AU/Main Campus
48	Nov. 23, 1921	O.B. & R.E. Ennis/T.O. & M.B. Wright	1,800.00	Academic	50 acres/No	Farm Road AU/Main Campus
49	Sept. 17, 1923	A.Z. & W.H. Pace	4,360.00	Academic	109 acres/Yes	Donahue Drive AU/Main Campus
50	May 15, 1924	Sophronia E. Foster	5,219.50	Academic	47.5 acres/No	Donahue Drive AU/Main Campus
51	July 9, 1943	Cherry Estate	1.00	Academic	2.8 acres/No	Shug Jordan Pkwy. AU/Main Campus
51A	May 1, 1944	B.C. & L.C. Pope	3,250.00	Academic	58.2 acres/No	Wire Road AU/Main Campus
52	Dec. 7, 1923	Foster Family	2,160.50	Academic	50.2 acres/No	Shug Jordan Parkway AU/Main Campus
53	Sept. 17, 1923	W.T. & C.P. Rutledge	2,376.00	Academic	60 acres/No	Camp Auburn Rd. AU/Main Campus
54	Sept. 1, 1923	John D. Foster	5,000.00	Academic	40 acres/Yes	Donahue & College AU/Main Campus
55	Oct. 23, 1938	Bessie A., Emrick, L.A. & G.A. Miller	3,698.00	Research	26 acres/No	College & Woodfield AES/Main Campus
56	Feb. 3, 1939	M.L. Cullars	5,000.00	Academic	225 acres/Yes	College & Shug Jordan Pkwy AU/Main Campus
57	3/28/40-3/3/43, 10/11/98	A. - O. Airport, Inc. et al	41,149.10	Academic	333.23 acres/No	Pitts Airport Au/Lee County
58	Feb. 16, 1940 - May 20, 1940	Bradley, Evans, & Duke	8,175.00	Academic	596.173 acres/No	N. Auburn Fisheries Unit State 147 AU/Lee County
58A	Dec. 18, 1943	G.L. & M.V. Story	8,500.00	Academic	699 acres/Yes	N. AU Fisheries Unit Lee Rd. 046 AU/Lee County
59	July 10, 1943 - June 10, 1941	D.E. & Minnie Lee, B'ham T. & S. Co.	1,990.00	Research	300 acres/No	Autauga Co. Forest Unit - AU/Autauga Co.
	Aug. 22, 1928 - Oct 9, 1937	Autauga Co. Probate Off., Birdie I. Doster	2,405.00	Research	80 acres/No	Prattville Exp. Field - AES/Autauga Co.
60	Dec. 29, 1929 (Recd 9/13/52)	Mary J. Brassil	1.00	Research	5 acres/No	Gulf Coast Subst-AES-Baldwin Co.
	May 14, 1930 (Recd 9/13/52)	S.E. & B.W. Riall	1.00	Research	80 acres/No	Gulf Coast Subst-AES-Baldwin Co.
	Nov. 27, 1929 (Recd 7/6/50)	J. & J. Shuller	1.00	Research	1 acre/No	Gulf Coast Subst-AES-Baldwin Co.
	July 27, 1936	W.C. Mason	1.00	Research	76.91 acres/No	Gulf Coast Subst-AES-Baldwin Co.

DEED FILE NUMBER	DATE OF ACQUISITION	FROM WHOM ACQUIRED	ORIGINAL COST / FMV	CURRENT USE	ACREAGE / RESTRICTIONS	LOCATION OF PARCEL
	Nov. 27, 1929	H.A. Goodrich	1.00	Research	73.87 acres/No	Gulf Coast Subst-AES-Baldwin Co.
	Nov. 27, 1929	O. & J. Lowell	1.00	Research	1 acre/No	Gulf Coast Subst-AES-Baldwin Co.
	Nov. 27, 1929	J.M. & M.C. Green	10.00	Research	20 acres/No	Gulf Coast Subst-AES-Baldwin Co.
	Nov. 27, 1929	R. & B. Klumpp	1.00	Research	3 acres/No	Gulf Coast Subst-AES-Baldwin Co.
	Nov. 27, 1929	C.G. & F.L. Godard	1.00	Research	80 acres/No	Gulf Coast Subst-AES-Baldwin Co.
	Oct. 9, 1929	W.H. & M. Stapleton	1.00	Research	100 acres/No	Gulf Coast Subst-AES-Baldwin Co.
	Oct. 9, 1929	F.A. & F. Duba	1.00	Research	79.56 acres/No	Gulf Coast Subst-AES-Baldwin Co.
	Oct. 9, 1929	D.C. & L. Stapleton	1.00	Research	140 acres/No	Gulf Coast Subst-AES-Baldwin Co.
	Oct. 9, 1929	J.R. Aylin	1.00	Research	40 acres/No	Gulf Coast Subst-AES-Baldwin Co.
	Dec. 14, 1993	Baldwin Co. Court Decree	Donated	Research	85.72 acres/No	Gulf Coast Subst-AES-Baldwin Co.
61	May 23, 1940	Barbour County	1.00	Research	178 acres/No	Barbour Co. Forest Unit - AU Barbour County
64	April 11, 1940	J.T. & M.C. Newman	1.00	Research	160 acres/No	Coosa Co. - Forest Unit - AU Coosa County
65A	June 7, 1946	J.A. Carns Family	12,000.00	Research	100 acres/Yes	Sand Mountain Subst-AES-Dekalb Co.
	Dec. 8, 1937	W.V. & G. Roden	5,760.00	Research	66 acres/Yes	Sand Mountain Subst-AES-Dekalb Co.
	Sept. 30, 1935	L. & M. Weathington	2,000.00	Research	40 acres/Yes	Sand Mountain Subst-AES-Dekalb Co.
	Aug. 22, 1928	W.V. & G. Roden	1,700.00	Research	18 acres/Yes	Sand Mountain Subst-AES-Dekalb Co.
	Aug. 22, 1928	J.W. & E. Black	4,400.00	Research	40 acres/Yes	Sand Mountain Subst-AES-Dekalb Co.
	Aug. 22, 1938	W.B. & E.E. Jones	18,000.00	Research	182 acres/Yes	Sand Mountain Subst-AES-Dekalb Co.
65B	Oct. 16, 1946	R.C. & N.M. Christopher	7,200.00	Research	60 acres/Yes	Sand Mountain Subst-AES-Dekalb Co.
66	Aug. 21, 1929	C.S. & M. Cook	5,000.00	Research	60 acres/No	Brewton Exp. Field-AES-Escambia Co.
	July 16, 1938	A. & F. Nicholson	500.00	Research	19.6 acres/No	Brewton Exp. Field-AES-Escambia Co.
67	Nov. 2, 1942	R.E. & B. Soloman	750.00	Research	23 acres/No	Wiregrass Subst-AES-Henry Co.
	May 14, 1936	A.D. & K. Walden	2,852.00	Research	38.021 acres/No	Wiregrass Subst-AES-Henry Co.
	March 14, 1929	Roberts & Wilkinson Families	26,801.00	Research	220 acres/No	Wiregrass Subst-AES-Henry Co.
	Aug. 23, 1941	O. & C.F. Wilkinson	2,401.00	Research	40 acres/No	Wiregrass Subst-AES-Henry Co.
	April 30, 1929	E. & M. Lindsay	1.00	Research	Private Road	Wiregrass Subst-AES-Henry Co.
	April 30, 1929	Mary Baker	1.00	Research	Private Road	Wiregrass Subst-AES-Henry Co.
69	March 5, 1946	John & Irene Grayson	57,417.60	Research	475.18 acres/No	Tenn. Valley Subst-AES-Limestone Co.
	March 9, 1928	J.H. Tolley & Limestone Co.	30,000.00	Research	240 acres/No	Tenn. Valley Subst-AES-Limestone Co.
	April 6, 1937	Limestone Co., Alabama	1.00	Research	35 acres/No	Tenn. Valley Subst-AES-Limestone Co.
72	Oct. 29, 1930-July 19, 1967	City of Mobile-4 Deeds	4.00	Research	17.2 acres/Yes	Ornamental Hort. Subst-AES-Mobile Co.
73	June 19, 1929	J.R. Eddins	4,500.00	Research	40 acres/Yes	Monroeville Exp Field-AES-Monroe Co.
	Jan. 6, 1940	Willie Sawyer	3,200.00	Research	39 acres/No	Monroeville Exp. Field-AES-Monroe Co.
74	March 19, 1930	Dallas Co., Alabama	Donated	Research	80 acres/No	Blackbelt Subst.-AES-Dallas County
	March 19, 1930	Dallas Co., Alabama	Donated	Research	1035 acres/No	Blackbelt Subst.-AES-Dallas County
76	Sept. 21, 1946	L.S. & S.H. Smith	1,580.00	Research	158 acres/No	Fayette Co. Exp. Forestry Unit-AES-Fayette Co.
	Oct. 2, 1946	L.S. & S.H. Smith	2,900.00	Research	103.5 acres/No	Fayette Co. Exp. Forestry Unit-AES-Fayette Co.
	Sept. 2, 1946	Z.A. & D. Rowland	1,600.00	Research	160 acres/No	Fayette Co. Exp. Forestry Unit-AES-Fayette Co.
	Nov. 6, 1944	Z. Housh & J.D. Bone	1,440.00	Research	120 acres/No	Fayette Co. Exp. Forestry Unit-AES-Fayette Co.
	Nov. 4, 1944	C.M. & C.C. Anderson	750.00	Research	60 acres/No	Fayette Co. Exp. Forestry Unit-AES-Fayette Co.
	Nov. 4, 1944	T.M. & E. McClesky	875.00	Research	70 acres/No	Fayette Co. Exp. Forestry Unit-AES-Fayette Co.
	Nov. 4, 1944	B.F. & M.B. Harkins	3,750.00	Research	160 acres/No	Fayette Co. Exp. Forestry Unit-AES-Fayette Co.

DEED FILE NUMBER	DATE OF ACQUISITION	FROM WHOM ACQUIRED	ORIGINAL COST / FMV	CURRENT USE	ACREAGE / RESTRICTIONS	LOCATION OF PARCEL
	Nov. 6, 1944	J.V. & R. Gilpin	3,750.00	Research	200 acres/No	Fayette Co. Exp. Forestry Unit-AES-Fayette Co.
	Nov. 6, 1944	J.P. & P. Trim	800.00	Research	60 acres/No	Fayette Co. Exp. Forestry Unit-AES-Fayette Co.
	Dec. 15, 1944	Estate of T.H. Robertson	4,250.00	Research	240 acres/No	Fayette Co. Exp. Forestry Unit-AES-Fayette Co.
77	Feb. 23, 1945	A.T. & J. Couch	175.00	Research	2 acres/No	Upper Coastal Plain Subst-AES-Marion Co.
	Dec. 28, 1944	A.T. & J.Y. Couch	5,200.00	Research	80.2 acres/No	Upper Coastal Plain Subst-AES-Fayette Co.
	Dec. 28, 1944	E.M. & M.E. Earnest	2,000.00	Research	42 acres/No	Upper Coastal Plain Subst-AES-Fayette Co.
	Dec. 28, 1944	G.W. & C. Couch	7,000.00	Research	150 acres/No	Upper Coastal Plain Subst-AES-Fayette & Marion Co.
	Dec. 28, 1944	J.W. & Julia M. Ward	6,050.00	Research	82 acres/No	Upper Coastal Plain Subst-AES-Fayette Co.
	Dec. 28, 1944	Hazel Couch	10,000.00	Research	298 acres/No	Upper Coastal Plain Subst-AES-Fayette Co.
	Dec. 28, 1944	D.H. & E.J. May	2,100.00	Research	40 acres/No	Upper Coastal Plain Subst-AES-Fayette Co.
	Dec. 28, 1944	J.D. May	1,900.00	Research	41 acres/No	Upper Coastal Plain Subst-AES-Fayette Co.
78	June 21, 1945	Auburn Country Club	30,000.00	Academic	60.95 acres/No	W. Magnolia Ave. AU/Main Campus
79	Sept. 7, 1945 (Recd 7/31/78)	Beulah Gerson	52,500.00	Research	664 acres/No	PBU-AES-Elmore County
81	October 3, 1946	Cary Estate	30,000.00	Academic	20 acres/No	Wire Road AU/Main Campus
82	June 6, 1946	County Condemnation	6,749.00	Research	258 acres/No	Piedmont Subst.-AES-Tallapoosa Co.
	Dec. 20, 1944	H.J. & D.E. Willis	3,640.00	Research	240 acres/No	Piedmont Subst.-AES-Tallapoosa Co.
	Dec. 21, 1944	J.S. Norris	2,400.00	Research	112 acres/No	Piedmont Subst.-AES-Tallapoosa Co.
	Dec. 19, 1944	A. & E. Evans	4,040.00	Research	160 acres/No	Piedmont Subst.-AES-Tallapoosa Co.
	Dec. 19, 1944	S. & E. Woodyard	2,340.00	Research	107 acres/No	Piedmont Subst.-AES-Tallapoosa Co.
	Dec. 20, 1944	L. Ward	812.00	Research	51.45 acres/No	Piedmont Subst.-AES-Tallapoosa Co.
	Dec. 19, 1944	W.F. & Donna McGinty	540.00	Research	20 acres/No	Piedmont Subst.-AES-Tallapoosa Co.
	Dec. 19, 1944	G. & S. Brown	3,540.00	Research	100 acres/No	Piedmont Subst.-AES-Tallapoosa Co.
	Dec. 27, 1944	C.B. & C.E. Sullivan	5,040.00	Research	160 acres/No	Piedmont Subst.-AES-Tallapoosa Co.
	Dec. 19, 1944	L. Garlington	4,040.00	Research	32 acres/No	Piedmont Subst.-AES-Tallapoosa Co.
	Nov. 15, 1945	L.E. & T.G. Jennings	2,290.00	Research	9 acres/No	Piedmont Subst.-AES-Tallapoosa Co.
	Dec. 19, 1944	T.J. & B.M. Henderson	3,240.00	Research	160 acres/No	Piedmont Subst.-AES-Tallapoosa Co.
	Dec. 27, 1944	Federal Land Bank of New Orleans	60.00		Mineral Rights	Piedmont Subst.-AES-Tallapoosa Co.
83	Jan. 27, 1948	Presbyterian Church	10.00	Academic	.13/No	Thach Ave. - AU/Main Campus
84	Feb. 2, 1948	E.J. & Leona Orth	1.00	Research	159.32 acres/No	N. Alabama Horticulture Substation-AES-Cullman Cty.
85	April 3, 1948	O.D. & C.F. Wilkinson	33,000.00	Research	276 acres/No	Wiregrass Subst.-AES-Henry County
87	Jan. 11, 1949	T.J. & M.F. Whatley	5,080.00	Leased	25.4 acres/Yes	Forestry Unit AU/Lee County
88	Nov. 27, 1948	Sims Family	13,500.00	Academic	20 acres/No	Wire Road AU/Main Campus
89	Jan. 25, 1961-	U.S.D.A. (Farrar Estate)	10.00	Academic	40 acres/No	Roosevelt St. AU/Main Campus
93	Dec. 8, 1948	R. & L.S. Gore	9,750.00	Research	65 acres/No	Chilton Area Hort. Subst.-AES- Chilton
	Dec. 8, 1948	R.T. & M. Davis	12,000.00	Research	80 acres/No	Chilton Area Hort. Subst.-AES-Chilton
93A	Dec. 8, 1960	Cox Family	5,000.00	Research	16 acres/No	Chilton Area Hort. Subst.-AES-Chilton
94	Jan. 10, 1949	McGhee, Merritt & McCabe Families	36,750.00	Support	.6 acre/No	RR Warehouse AU/Lee County
98	Jan. 14, 1948	W.D. & M. Clements	17,280.00	Academic	576 acres/No	N. Auburn Dairy Unit-AU-Lee County
99	Feb. 23, 1949	Mr. & Mrs. J.L. Fincher	2,500.00	Academic	80 acres/No	N. Auburn Fisheries Unit-AU-Lee Co.
100	March 21, 1949	A.C. & S.C. Carter	19,630.00	Academic	394.2 acres/No	N. Auburn Beef Cattle-AU-Lee Co.
101	July 22, 1949	L.L. & W.W. Bradley	4,050.00	Academic	81 acres/No	N. Auburn Beef Cattle-AU-Lee Co.
101A	July 22, 1949	M.E. & M.B. Earnest	4,050.00	Academic	81 acres/No	N. Auburn Beef Cattle-AU-Lee Co.

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102	July 5, 1949	J.S. & C. Smith	3,000.00	Research	1 acre/No	Wiregrass Subst.-AES-Henry County
	May 14, 1936	R.S. & E. Solomon	1,200.00	Research	3 acres/No	Wiregrass Subst.-AES-Henry County
103	Aug. 5, 1963	E.P. Strother	36,000.00	Research	240 acres/No	Lower Coastal Plain Subst.-AES-Wilcox Co.
	Aug. 29, 1949	Wilcox County	1.00	Research	1,210.2 acres/No	Lower Coastal Plain Subst.-AES-Wilcox Co.
	May 30, 1951	Wilcox County	1.00	Research	539 acres/No	Lower Coastal Plain Subst.-AES-Wilcox Co.
	Jan. 7, 1967	J. & S.M. Strother	39,600.00	Research	240 acres/No	Lower Coastal Plain Subst.-AES-Wilcox Co.
104	April 18, 1950	A.C. & S.C. Carter	15,712.50	Academic	384.1 acres/Yes	N. Auburn Beef Cattle Un.-AU-Lee Co.
107	June 6, 1950	G.L. & M.B. Jackson	2,000.00	Academic	40 acres/No	N. Auburn Beef Cattle Un.-AU-Lee Co.
108	Oct. 11, 1950	Dewey Hodge	5,000.00	Academic	51.5 acres/No	N. Auburn Beef Cattle Un.-AU-Lee Co.
	Dec. 2, 1953	D.W. Ward	1,200.00	Academic	1.3 acres/No	N. Auburn Beef Cattle Un.-AU-Lee Co.
112	Aug. 21, 1957	R.E. Hudson Estate	104,193.21	Academic	333.81 acres/Yes	Wire Road AU/Main Campus
114	Jan. 27, 1960	K.M. Lane	150,000.00	Academic	4.47 acres/No	College Street AU/Main Campus
115	May 2, 1962	S.R. Copeland	6,500.00	Reserve	1.92 acres/No	Wire Road AU/Main Campus
117	July 5, 1962	C.A. Lowery	9,000.00	Reserve	1 acre/No	Wire Road AU/Main Campus
118	Sept. 19, 1962	Z. Judd Estate	580.98	Academic	.17 acre/No	Arboretum - College St AU/Main Campus
	Dec. 26, 1962 - Sept. 14, 1990	P. Kappa Alpha Dowdell Haygood -Yancey				Sigma Phi Epsilon & Sigma Pi Magnolia Ave. AU/Main Campus
119	Nov. 9, 1966	John A.C. & Ruby W. Callan	52,954.76	Leased	6.13 acres/No	
122	Oct. 27, 1971	A. Hutchinson	32,500.00	Leased	.39 acres/Yes	College Street AU/Main Campus
124	Nov. 24, 1971	J. & L. Walker	10,500.00	Academic	18.8 acres/No	N. Auburn Fisheries AU/Lee County
126	June 2, 1973	J.D. & M.L. Davis	14,840.00	Academic	42.4 acres/No	N. Auburn Fisheries AU/Lee County
127	May 31, 1976	L.R. Turner (Land Exchange)	58,315.00	Academic	44 acres/No	N. Auburn Fisheries AU/Lee County
128	Dec. 23, 1974 - June 30, 1975		1.00	Academic	1.71 acres/No	Farmville Church AU/Lee County
		Sheppard, Crowley & Jeter	255,078.00	Research	511.37 acres/No	E.V. Smith Research Ctr.-AES-Macon Co.
131	May 31, 1974	B.W. & F.L. Walker, J.M. & S.R. Walker	1,250,672.29	Research	2,715.52 acres/No	E.V. Smith Research Ctr.-AES-Macon Co.
133	Feb. 5, 1975	W.E. & M.L. Bell	25,000.00	Research	5.43 acres/No	North Auburn Fisheries-AU-Lee County
134	Sept. 10, 1976	Turnipseed - Ikenberry	275,000.00	Research	1,028 acres/No	Turnipseed - Ikenberry Unit AES- Bullock County
135	Oct. 8, 1976	J.W. & V.M. Goodwin	101,904.00	Reserve	3.04 acres/No	Birmingham-AU-Jefferson County
136	May 21, 1975	S.A. & P.W. Edgar	120,500.00	Academic	112.5 acres/No	N. Auburn Fisheries-AU-Lee County
137	Nov. 21, 1978	Solon Dixon, M.D. & H.P. Coale	120,000.00	Academic	160 acres/Yes	S. Dixon Ctr-AU-Escambia & Covington
	Dec. 7, 1979	Solon Dixon	145,350.00	Academic	193.8 acres/Yes	S. Dixon Ctr-AU-Escambia & Covington
	August 20, 1980	Solon Dixon	9,334.00	Academic	40 acres/Yes	Solon Dixon Center-AU-Covington Co.
	Sept. 8, 1986	Solon Dixon & Timber Value	693,919.35	Academic	1,193.6 acres/Yes	Solon Dixon Ctr. - AU - Escambia Co.
	Sept. 4, 1986	Solon Dixon & Timber Value	2,206,226.21	Academic	3,794.9 acres/Yes	Solon Dixon Ctr. - AU - Covington Co.
	May 21, 1987	Solon Dixon	10,333.25	Academic	40 acres/Yes	Solon Dixon Ctr. - AU - Covington Co.
139	Oct. 17, 1980	Wigley - Harper Estates	76,500.00	Research	116 acres/Yes	Wigley - Harper - AU - DeKalb Co.
140	Dec. 8, 1983	Mt. Vernon Mills, Inc.	5,000.00	Research	5.47 acres/No	Plant Breeding Unit - AES - Elmore Co.
142	June 6, 1984	R. L. F. & T.M. Baxter, Jr.	48,000.00	Research	40 acres/No	Wiregrass Substation-AES-Henry County
143	Sept. 21, 1984	Mary Olive Thomas Estate	380,000.00	Extension	399.79 acres/Yes	Moore's Mill Rd.(Hwy. 12)-CES-Lee County
144	Sept. 30, 1984	Auburn Industrial Development Board	8,711.87	Academic	2.25/Yes	Shug Jordan Pkwy. AU/Main Campus
		Knight,Robinson,Kendrick,Stallings & Janies				
147	April 4, 1986		198,000.00	Academic	88.137 acres/No	Airport AU/Lee County
148	Dec. 8, 1986	Fairchild Industries, Inc. (Insouth)	300,000.00	Research	12.63 acres/No	Skyway Drive AU/Lee County
149	Feb. 17, 1987	J.C. Mullins	2,500.00	Academic	0.072 acre/Yes	Woodfield Drive AU/Lee County

DEED FILE NUMBER	DATE OF ACQUISITION	FROM WHOM ACQUIRED	ORIGINAL COST / FMV	CURRENT USE	ACREAGE / RESTRICTIONS	LOCATION OF PARCEL
150	Dec. 18, 1987	Alumni Association	175,000.00	Leased	.4 acres/Yes	Miller Ave. AU/Lee County
151	Dec. 29, 1988	Maranatha Christian Churches Inc.	135,000.00	Academic	.25 acre/No	Magnolia Ave. AU/Lee County
152	March 17, 1994	Louise Kreher Turner (Through AUF)	297,500.00	Academic	119 acres/Yes	N. Auburn-Hwy 147 AU/Lee County
153	Nov. 10, 1994	B.W. Capps & Sons, Inc.	524,091.61	Research	1 Lot	AU Pavement Test Facility/Lee County
154	June 22, 1995	Lee County Educational Foundation	2,308,014.50	Academic	16.19 acres/Yes	Pitts Airport AU/Lee County
155	Sept. 27, 1996	Solitude Creek Joint Venture II	940,000.00	Research	Fish Ponds	Beauregard, AL
159	Jan. 26, 2000	Glenn Estates, Inc.	260,000.00	Academic	20 acres/No	CVM AU, Lee County
160	May 18, 2000	John L. Hartman	106,900.44	Research	31.36/No	N. Auburn/Lee County
"	June 30, 2000	Raymond and Rebecca Dowdell	101,960.54	Research	33.95/No	N. Auburn/Lee County
A128/295	April 28, 1998	AU Foundation/Gift Morrisett	410,000.00	Academic	acres/Yes	Hwy 61, Newberg, AL
161	June 18, 2001	Floyd & Wilner Richards/Richards Family	1,215,228.57	Academic	38.28 acres/No	Webster Rd. AU/Lee County
162	Jan. 23, 1965	James Haygood/Lamb Dowdell	144,500.00	Reserve	.714 acres/No	Lincoln Hts. Subdivision/Auburn/Lee County, AL
163	Sep. 18, 2006	Pebble Hill Property - AU Foundation	208,000.00	Academic		101 Debardeleben St/Auburn/Lee County, AL
164	Sep. 18, 2006	CLOSED Robert G. & Leslie Pitts	337,739.16	Reserve	1.92 acres/No	724 S. College St (swapped for 174)
165	Oct. 18, 2007	Yarbrough Farms Golf Facility	300,000.00	Academic	25.5 acres/No	1493 N. Donahue Dr/Auburn/Lee County, AL
166	June 27, 2008	Liddell-Hall-Stroud Property - AU Found.	349,500.00	Research	50 acres/No	Wilcox County, AL
167	July 26, 2011	Cary Pick House	740,000.00	Academic	.95 acres/No	N. College St, Lee County, AL
168	November 3, 2009	McClure Clinton Estate	1,260,000.00	Research	248 acres/yes	Sumter County, AL
169	December 15, 2011	Bruno's Property	2,400,000.00	Academic	6 acres/No	E. Glenn Ave, Lee County, AL
170	October 15, 2011	Golden Property	337,500.00	Academic	1.6 acres/No	Webster Road, Lee County, AL
171	February 14, 1947	James S. Boyd	940,000.00	Leased	Apartments	Arlington Va - Washington and Lee Apartments
172	future xfr from AUREF	Grahm/Head Farm		Cooperative Ext		pending transfer to AU from AUF
173	October 18, 2013	Church of Christ	280,000.00	undecided	2.74 acres/no	Church of Christ Rental Houses (Pitts Swap)
174	May 31, 2014	Walthall Property	3,500.00	Academic	.5 Acres/Yes	Rural Studios New Bern, AL
175	April 18, 2014	Cambridge @ Auburn	5,300,000.00	Academic	2.52 Acres/Grnd Lease	Auburn, AL
TOTAL			26,715,193.55			

OFFICE OF UNIVERSITY PLANNING

7

**AUBURN UNIVERSITY
REAL ESTATE TRANSACTIONS FY-2013
June 27, 2014**

Auburn University Real Estate Department

DIVISION I: AUBURN UNIVERSITY

1. Cambridge at Auburn. AU has executed a lease with an option to purchase the Cambridge Dormitory at 132 E. Thach Avenue. AU will begin managing the property on June 1st and we have 18 months to exercise the option to purchase the building.
2. Pitts Property Land Swap. AU transacted a land swap with the Church of Christ Church on S. College Drive. AU transferred the Pitts Property for two residential lots owned by the Church of Christ. The two residential lots are adjacent to the Arboretum.
3. Rural Studio. AU received a donation of .5 acres of land from the Walthall family in New Bern, AL. The land will be used by the Rural Studio for the erection and display of the \$20K house models.

DIVISION II: AUBURN UNIVERSITY AT MONTGOMERY

No conveyances reported.

DIVISION III: ALABAMA AGRICULTURAL EXPERIMENT STATION

1. AAES, at the Wiregrass Substation in Henry County, granted an easement to Alabama Power to install power lines to complete their loop service infrastructure. AU received a release from APCO for approximately 1500lf of power line that will be removed.

DIVISION IV: ALABAMA COOPERATIVE EXTENSION SERVICE

No conveyances reported.



TO: JAY GOGUE, President
THROUGH: DONALD L. LARGE, Executive Vice President
FROM: DAN KING, Assistant Vice President for Facilities
SUBJECT: PROPERTY AND FACILITIES COMMITTEE

**CURRENT STATUS OF NEW CONSTRUCTION/RENOVATION/
INFRASTRUCTURE PROJECTS WITH BUDGETS OF \$1,000,000
AND GREATER**

(For Information Only)

DATE: JUNE 16, 2014

This is to request that the following proposal be submitted to the Property and Facilities Committee and included on the agenda of the Board of Trustees meetings scheduled for June 27, 2014.

Proposal:

Consistent with standing practice, it is proposed that the current status report of new construction/renovation/infrastructure projects with budgets greater than \$1,000,000 be submitted, *for information only*, to the Board of Trustees through the Property and Facilities Committee.

Review and Consultation:

The Board of Trustees at its meeting on April 11, 2014, requested that it receive a regular update on the status of new projects that are underway or planned which have project budgets of \$1,000,000 or more. The attached list includes projects at Auburn University and outlying units.

Rationale for Recommendation:

Consistent with the request of the Board of Trustees for a current status report of new construction/renovation/infrastructure projects with budgets greater than \$1,000,000, the attached listing is provided, *for information only*, to the Board through the Property and Facilities Committee for inclusion on the agenda of the meetings scheduled for June 27, 2014.

Data as of 05/12/2014

Auburn University Facilities Division
 Current Capital Projects
 (Spending across Multiple Years)
Summary of Cash Flow by Project Phase

<i>Project Phase</i>	<i>Previous Approved Budget Amount</i>	<i>Current Approved Budget Amount</i>	<i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Cash Flow Assuming Remainder of Budget for FY2014</i>	<i>Estimated Cash Flow Assuming Remainder of Budget for FY2015 & Forward</i>
Substantial Completion	234,835,150	206,201,000	194,678,010	6,009,274	5,429,368 *
Construction	81,790,000	88,840,000	75,746,782	10,653,823	2,439,395
Design	11,265,445	7,366,907	3,160,102	971,404	3,235,401
Planning	8,605,836	7,562,575	2,075,181	1,047,291	4,440,103
Totals	336,496,431	309,970,482	275,660,075	18,681,792	15,544,267 *
Other Open Capital Projects	33,007,734	31,538,685	11,193,801	8,100,000	12,244,884
Grand Totals	369,504,165	341,509,167	286,853,876	26,781,792	27,789,151 *

* On the lines with the asterisks, the sum of the spending column and both cash flow columns does not equal the current approved budget figure. The reason relates to one project that was completed under budget: (1) "Biological Engineering Research Laboratory (BERL)" project under budget by \$84,348.

Current Capital Projects

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

Project Name	Project Phase	Original Approved Budget Amount	(A)		AU Funding (includes gifts/grants)	AU Bond Funding	Federal/ State or Local Funding	(B)		Estimated Cash Flow Assuming Remainder of Budget for FY2015 & Forward	(C)		(A)-(B)-(C)
			Current Approved Budget Amount					Actual Spending to Date (across multiple years)	Estimated Cash Flow Assuming Remainder of Budget for FY2014		Current Encumbrances Against Project		Current Open Balance (Budget less Actuals and Encumbrances)
SUBSTANTIAL COMPLETION PHASE													
Biological Engineering Research Laboratory (BERL) 09-181	Completed	6,400,000	6,400,000	1,976,546	0	4,423,454	6,315,652	0	0	0	0	84,348	*
MRI Research Center - New Building 09-098	Substantial Completion	11,201,000	11,201,000			11,201,000	11,061,739	39,261	100,000		135,310	3,951	
Campus Pedestrian Improvements - Tiger Concourse - Ginn Plaza 08-116	Substantial Completion	2,500,000	2,500,000	548,000	1,952,000		2,485,323	14,677	0		500	14,177	
Student Recreation (Kinesiology) - New Building 09-220	Substantial Completion	21,600,000	21,600,000		21,600,000		19,459,264	240,736	1,900,000		65,684	2,075,052	
Biodiversity Learning Center (Previously named COSAM-Preserved Specimens Laboratory) 06-010	Substantial Completion	2,650,000	3,500,000		3,500,000		3,461,724	38,276	0		0	38,276	
Student Recreation & Wellness Center Building (07-225)	Substantial Completion	72,000,000	72,000,000	5,000,000	67,000,000		69,980,763	1,519,237	500,000		975,620	1,043,617	
Facilities Buildings 6, 7 and Related Projects 07-054 & 10-149	Substantial Completion	7,500,000	7,500,000	4,323,980	0	3,176,020	7,352,175	147,825	0		72,795	75,030	

Current Capital Projects

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

Project Name	Project Phase	Original Approved Budget Amount	(A)		AU Bond Funding	Federal/ State or Local Funding	(B)		Estimated Cash Flow Assuming Remainder of Budget for FY2015 & Forward		(C)	(A)-(B)- (C)
			Current Approved Budget Amount	AU Funding (includes gifts/grants)			Actual Spending to Date (across multiple years)	Estimated Cash Flow Assuming Remainder of Budget for FY2014				
Olympic Sport Training & Support Facility Building Renovations 11-131	Substantial Completion	3,500,000	3,500,000		3,500,000		2,283,042	966,958	250,000		871,579	345,379
Installation of Hot Water Lines for the Athletic and Recreation Sector of Campus	Substantial Completion	2,800,000	2,800,000	1,294,921	1,505,079		1,891,974	84,367	823,659		38,468	869,558
Small Animal Teaching Hospital (09-083.1 Ph I, 09-083 Ph II)	Substantial Completion	70,000,000	74,000,000	30,000,000	34,000,000	10,000,000	69,360,728	2,783,563	1,855,709		3,390,407	1,248,865
Plainsman Park - Team Support Facilities Renovations (12-073)	Substantial Completion	1,200,000	1,200,000	1,200,000			1,025,626	174,374	0		51,609	122,765
Total Substantial Completion			206,201,000	44,343,447	133,057,079	28,800,474	194,678,010	6,009,274	5,429,368		5,601,972	5,921,018 *

Current Capital Projects

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

Project Name	Project Phase	Original Approved Budget Amount	(A)		AU Funding (includes gifts/grants)	AU Bond Funding	Federal/ State or Local Funding	(B)		Estimated Cash Flow Assuming Remainder of Budget for FY2015 & Forward	(C)		(A)-(B)-(C) Current Open Balance (Budget less Actuals and Encumbrances)
			Current Approved Budget Amount					Actual Spending to Date (across multiple years)	Estimated Cash Flow Assuming Remainder of Budget for FY2014		Current Encumbrances Against Project		
CONSTRUCTION PHASE													
South Donahue Residence Hall, Dinning, Biggio Parking Facility 10-217	Construction	61,500,000	75,200,000	6,600,000	68,600,000			71,775,482	3,124,518	300,000	2,047,045		1,377,473
Telfair Peet Theatre Building Addition 09-204	Construction	3,300,000	3,990,000	3,990,000				2,986,101	1,003,899	0	795,165		208,734
Lowder Hall - East Courtyard, New Student Lounge (12-013)	Construction	1,000,000	1,400,000	1,400,000				286,374	1,002,263	111,363	944,660		168,966
Equine Sciences Facility-New Building 13-155	Construction	68,006	1,400,000	1,400,000				118,130	1,261,870	20,000	1,202,423		79,447
East Glenn Administrative Support Facility - Comprehensive Renovation 13-150	Construction	33,000	3,750,000	3,750,000				173,181	2,200,000	1,376,819	2,763,657		813,162
Foy Hall - Convert Loading Dock Area Into A New Dining Facility 13-180	Construction	29,125	2,200,000	2,200,000				118,303	1,561,273	520,424	36,871		2,044,826
Samford Park At Toomer's Corner - Landscape Redevelopment 13-109	Construction	208,589	900,000	900,000				289,211	500,000	110,789	454,082		156,707
Total Construction			88,840,000	20,240,000	68,600,000	0		75,746,782	10,653,823	2,439,395	8,243,903		4,849,315

Current Capital Projects

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

Page 13 of 28

Project Name	Project Phase	Original Approved Budget Amount	(A)		AU Funding (includes gifts/grants)	AU Bond Funding	Federal/ State or Local Funding	(B)		Estimated Cash Flow Assuming Remainder of Budget for FY2015 & Forward	(C)	(A)-(B)-(C)
			Current Approved Budget Amount					Actual Spending to Date (across multiple years)	Estimated Cash Flow Assuming Remainder of Budget for FY2014			
DESIGN PHASE												
Ag Heritage Park 98-333	Construction and Design Future Projects	2,666,320	2,666,320	2,666,320				1,427,581	0	1,238,739	0	1,238,739
Pebble Hill Renovation 06-176	Design	2,500,000	2,500,000	2,500,000				481,745	100,000	1,918,255	39,948	1,978,307
Hill Residence Halls - Building Renovations & Upgrades 10-155	Design (Partial budget only at this point)	800,000	1,377,587			1,377,587		1,211,848	165,739	0	6,000	159,739
Facilities Mgmt Complex - New Facility For Waste Reduction, Mail Services & Service Support 13-194	Design	823,000	823,000	823,000				38,928	705,665	78,407	17,582	766,490
Total Design			7,366,907	5,989,320	1,377,587	0	3,160,102	971,404	3,235,401		63,530	4,143,275

Current Capital Projects

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>(A)</i>		<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>(B)</i>		<i>Estimated Cash Flow Assuming Remainder of Budget for FY2015 & Forward</i>	<i>(C)</i>		<i>(A)-(B)-(C)</i>
			<i>Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>			<i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Cash Flow Assuming Remainder of Budget for FY2014</i>		<i>Current Encumbrances Against Project</i>	<i>Current Open Balance (Budget less Actuals and Encumbrances)</i>	
PLANNING PHASE												
WW Walker Bldg Phase II - Pharmaceutical Research & Development Ct 07-037	Planning (Partial budget only at this point)	2,807,620	2,807,620	2,807,620			599,480	0	2,208,140	1,241,985	966,155	
Central Classroom Facility - New Building 11-209	Schematic Design (Partial budget only at this point)	3,500,000	3,500,000		3,500,000		1,152,626	200,000	2,147,374	141,949	2,205,425	
Student Activities Center - Comprehensive Renovation 13-110	Schematic Design (Partial budget only at this point)	150,000	150,000	150,000			80,421	69,579	0	36,563	33,016	
Band Rehearsal Hall Facility (Phase II) 09-183	Schematic Design (Partial budget only at this point)	230,000	230,000	230,000			228,528	1,472	0	207	1,265	
Athletics Sports Medicine Facility - New Building & Relocation from BEMC 12-132	Schematic Design (Partial budget only at this point)	75,000	75,000		75,000		11	0	74,989	50,000	24,989	
AU Regional Airport - Aviation Education Facility 13-285	Schematic Design (Partial budget only at this point)	120,355	120,355	120,355			14,115	106,240	0	73,380	32,860	
Graduate Business Education Bldg	Schematic Design (Partial budget only at this point)	679,600	679,600	679,600	0	0	0	670,000	9,600	0	679,600	
Total Planning			7,562,575	3,987,575	3,575,000	0	2,075,181	1,047,291	4,440,103	1,544,084	3,943,310	

Current Capital Projects

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

			(A)				(B)				(C)	(A)-(B)- (C)
<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>	<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Cash Flow Assuming Remainder of Budget for FY2014</i>	<i>Estimated Cash Flow Assuming Remainder of Budget for FY2015 & Forward</i>		<i>Current Encumbrances Against Project</i>	<i>Current Open Balance (Budget less Actuals and Encumbrances)</i>
Other Open Capital Projects	Various Stages		31,538,685	25,174,286	6,314,399	50,000	11,193,801	8,100,000	12,244,884		5,074,320	15,270,564
GRAND TOTAL			341,509,167	99,734,628	212,924,065	28,850,474	286,853,876	26,781,792	27,789,151		20,527,809	34,127,482 *

On the lines with the asterisks, the sum of the spending column and both cash flow columns does not equal the current approved budget figure. The reason relates to one project that was completed under budget: (1) "Biological Engineering Research Laboratory (BERL)" project under budget by \$84,348.

AUBURN MONTGOMERY COMMITTEE
AND
ACADEMIC AFFAIRS COMMITTEE

RESOLUTION

PROPOSED CHANGE TO THE NAME OF THE AUM DEPARTMENT OF
MATHEMATICS TO THE
DEPARTMENT OF MATHEMATICS AND COMPUTER SCIENCE

WHEREAS, the Bachelor of Science degree in Computer Science has been added to the program offerings of AUM through approval of the Board of Trustees and the Alabama Commission on Higher Education (ACHE); and

WHEREAS, the AUM Department of Mathematics administers the new program in Computer Science; and

WHEREAS, this name change will better recognize this program; and

NOW, THEREFORE, BE IT RESOLVED by the Auburn University Board of Trustees that the proposed change of name of the Department of Mathematics to the Department of Mathematics and Computer Science be approved and submitted to the Alabama Commission of Higher Education as an item of information.




AUBURN

MONTGOMERY

OFFICE OF THE CHANCELLOR

May 20, 2014

To: Dr. Jay Gogue
President

From: John G. Veres III 

Subject: Proposed Board Agenda Item
Proposed Change to the name of the Department of Mathematics to the
Department of Mathematics and Computer Science, Auburn University
Montgomery

Please consider including this proposal on the agenda of the June 27, 2014 meeting of the Board of Trustees.

Proposal:

We propose to rename the Department of Mathematics to the Department of Mathematics and Computer Science. The proposed change in name is in line with the recently approved new undergraduate degree in Computer Science administered through our Department of Mathematics.

Review and Consultation:

The faculty in Mathematics, the Department Head in Mathematics, the Dean of the School of Sciences and the Provost have endorsed the proposal.

Rationale for Recommendation:

Renaming the Department of Mathematics to the Department of Mathematics and Computer Science comes after thoughtful, deliberate discussion among the faculty members in the department, who voted unanimously to forward this request. The Department of Mathematics currently administers a B.S. in Mathematics and a B.S. in Computer Science. The rationale is that the renaming of the department will more accurately define the programs which the department now administers.

Dr. King and I are available to answer any questions you may have regarding this proposal.

Thank you for your kind attention.

ACADEMIC AFFAIRS COMMITTEE

RESOLUTION

PROPOSED DISTANCE EDUCATION VERSION OF THE BACHELOR OF SCIENCE IN
ACCOUNTING FOR SECOND-DEGREE STUDENTS

WHEREAS, the Harbert College of Business currently offers an undergraduate program of study leading to the Bachelor of Science in Accounting; and

WHEREAS, there is an opportunity through distance education to extend the benefits of this program to qualified individuals who already hold an AACSB-accredited bachelor's degree in another business-related field and who now wish to earn a second bachelor's degree in Accounting but may be unable to study in residence at Auburn; and

WHEREAS, students already holding a bachelor's degree are not required to complete Auburn's Core Curriculum but may concentrate on course work in their area of study; and

WHEREAS, the proposed program, delivered via distance education, consists entirely of Accounting course work already being taught and hence will not require additional resources, faculty, or space; and

WHEREAS, the request to create this specialized version of the existing Bachelor of Science degree program in Accounting has been endorsed by the Dean of the Harbert College of Business, the University Curriculum Committee, the Provost, and the President.

NOW, THEREFORE, BE IT RESOLVED by Auburn University's Board of Trustees that the proposed distance education version of Auburn's Bachelor of Science in Accounting program for second-degree students be approved and submitted to the Alabama Commission on Higher Education as an item of information.



AUBURN UNIVERSITY

OFFICE OF THE PROVOST
AND VICE PRESIDENT FOR
ACADEMIC AFFAIRS

May 20, 2014

MEMORANDUM TO: Jay Gogue
President

FROM: Timothy R. Boosinger *Timothy R. Boosinger*
Provost and Vice President for Academic Affairs

SUBJECT: Agenda Item for the Board of Trustees –
Proposed Distance Education Version of the Bachelor of Science
in Accounting for Second-Degree Students

I am writing to request that the following item be added to the Board of Trustees' agenda for the **June 27, 2014** meeting.

Proposal: The Harbert College of Business is proposing an undergraduate Distance Education Version of the Bachelor of Science in Accounting for Second-Degree Students.

Review and Consultation: Faculty in the College of Business initiated this distance education version of the Bachelor of Science in Accounting for qualified individuals who hold a baccalaureate degree from an Association to Advance Collegiate Schools of Business (AACSB)-accredited institution and are pursuing a second degree in accounting. The proposed program accommodates students and professionals who hold degrees in business-related fields and are seeking additional education and credentials in the field of accounting.

The program, offered exclusively via distance education, requires the completion of 30 semester hours and aligns with the existing Bachelor's program in Accounting. The program emphasizes knowledge and technical competence in the areas of audit theory, financial management, tax theory, and information technology. The proposed degree does not require any additional resources or space and will be taught by existing faculty within the College of Business.

Recommendation: It is recommended that the Board approve the proposed Distance Education Version of the Bachelor of Science in Accounting for Second-Degree Students. The proposal was reviewed and approved by Auburn University's Curriculum Committee in spring 2014, and has been approved by the dean of the Harbert College of Business and the Provost's Office. If approved by the Auburn University Board of Trustees, the proposed option will be forwarded to the Alabama Commission on Higher Education (ACHE) as an item of information.

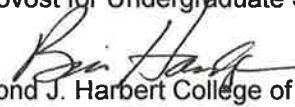



RAYMOND J. HARBERT COLLEGE OF BUSINESS

OFFICE OF THE DEAN

TO: **Timothy Boosinger**
Provost and Vice-President for Academic Affairs

THROUGH: **Constance Relihan**
Associate Provost for Undergraduate Studies

THROUGH: **Bill Hardgrave** 
Dean, Raymond J. Harbert College of Business

FROM: **DeWayne Searcy** 
Director, School of Accountancy

DATE: **May 8, 2014**

SUBJECT: Item for the Board of Trustees – Proposed distance degree program in accounting

We are writing to request that the following item be added to the Board of Trustees' agenda for their **June 27, 2014** meeting.

Proposal

The Raymond J. Harbert College of Business is proposing a distance education version of the Bachelor of Science in Accounting for second-degree students.

Review and Consultation

The degree program is being proposed as a means of addressing Auburn University's mission to "provide traditional and non-traditional students broad access to the institution's educational resources," and its commitment to "redefine [Auburn University's] role in the development of eLearning programs (including distance education), meeting the needs of current and new Auburn students in ways that are consistent with the university's academic standards."

The program is structured to accommodate second-degree-seeking students that are already credentialed with an AACSB-accredited baccalaureate degree in any other discipline within the field of business. It fulfills the requirements of two relevant university policies that apply to this request: 1) that a minimum 25 percent of total semester hours required for a bachelor's degree and 50 percent of the coursework in the major be completed in residency at Auburn University; and 2) that a second baccalaureate degree requires 30 credit hours of unique coursework.

The proposed degree program would be listed under *CIP 52.0301*, which currently houses the existing BS in Accounting.

The proposal was reviewed by Auburn University's Curriculum Committee and received its approval in Spring 2014.

Recommendation

It is recommended that the proposed degree program be approved and forwarded to Auburn University's Board of Trustees for review and approval.

405 WEST MAGNOLIA AVENUE

SUITE 516

AUBURN, AL 36849

TELEPHONE:

334-844-4030

FAX:

334-844-4861

Proposing Unit:

Raymond J. Harbert College of Business

Admission / Continuation Requirements:

Admission is limited to students who have completed either a bachelors degree in business or a Masters of Business Administration (MBA) degree from an institution accredited by the Association to Advance Collegiate Schools of Business International (AACSB). Admitted students will therefore receive a waiver of the university and college cores.

The admissions process and advising of students will be administered by the Director of Accounting Graduate Programs in the School of Accountancy. Students enrolling in the program will be primarily working professionals who need specialized advice regarding the curriculum, accounting profession, CPA exam requirements, and graduate school.

Students who are working full-time and taking six hours per semester may complete the program in five semesters or two years. Students who are not working may complete the program more quickly.

Expected Program Outcomes:

Program outcomes and assessments will be the same as those of our AACSB-accredited on-campus degree program. Upon completing the BS (alternate) in Accounting, students will be able to demonstrate:

- oral and written communication skills in an accounting setting
- technical competence in audit theory and practice
- technical competence in financial and managerial theory and practice
- technical competence in current tax theory and practice
- technical competence in the application of practical information technology
- capacity to use analytical skills in an accounting setting

Program Requirements:

Students must complete a total of 30 semester hours.

Required Courses: (21 hours; 3 credit hours each)

ACCT 3113 Intermediate Accounting I
ACCT 3123 Intermediate Accounting II
ACCT 3213 Cost Accounting
ACCT 3313 Business Processes & Internal Controls
ACCT 3513 Accounting Information Systems
ACCT 4313 Auditing & Assurance Services
ACCT 4413 Income Tax I

Accounting Electives: (6 hours - choose two classes)

ACCT 4143 Internal Auditing
ACCT 5133 Advanced Accounting Topics
ACCT 5423 Income Tax II
ACCT 5613 Governmental & Not-for-profit Accounting

Accounting or Business Elective: (3 hours)

ACCT 5703 Advanced Business Law

ACADEMIC AFFAIRS COMMITTEE

RESOLUTION

PROPOSED ACCELERATED PROGRAM LEADING TO THE
BS AND THE MS IN PHYSICS

WHEREAS, the College of Sciences and Mathematics currently offers exceptional academic programs leading to both the BS and the MS in Physics; and

WHEREAS, an accelerated plan of study would allow academically talented, upper-level undergraduates to enroll in courses eligible for graduate credit; and

WHEREAS, such a plan of study would allow successful students to earn both a Bachelor of Science and a Master of Science in Physics within a five-year period; and

WHEREAS, this program would enhance the profile of the college by attracting students with excellent academic potential and address a professional need for physicists with advanced knowledge of matter and energy; and

WHEREAS, the request to create this Accelerated Bachelor's/Master's Program has been endorsed by the Dean of the College of Sciences and Mathematics, the Graduate Council, the University Curriculum Committee, the Provost, and the President.

NOW, THEREFORE, BE IT RESOLVED by Auburn University's Board of Trustees that the proposed Accelerated Bachelor's/Master's Program in Physics from the College of Sciences and Mathematics be approved.



AUBURN UNIVERSITY

OFFICE OF THE PROVOST
AND VICE PRESIDENT FOR
ACADEMIC AFFAIRS

May 20, 2014

MEMORANDUM TO: Jay Gogue
President

FROM: Timothy R. Boosinger *Timothy R. Boosinger*
Provost and Vice President for Academic Affairs

SUBJECT: Agenda Item for the Board of Trustees –
Proposed Accelerated Bachelor's/Master's Program in
Physics

I am writing to request that the following item be added to the Board of Trustees' agenda for the **June 27, 2014** meeting.

Proposal: It is recommended that the Board approve the proposed Accelerated Bachelor's / Master's Program leading to the Bachelor of Science and Master of Science in Physics.

Review and Consultation: Faculty in the Department of Physics initiated this proposal to encourage exceptional students to complete the requirements for the undergraduate and graduate degrees in Physics. The proposed program supports the institution's strategic goals of identifying unique academic opportunities for talented undergraduate students and increasing overall graduate student enrollment. The proposed program offers qualified students the opportunity to acquire greater knowledge and experience in the field of matter and energy, and pursue doctoral programs or professional employment opportunities in related fields.

Following a review of the program's five-year plan, I am confident that students who successfully complete the requirements for both degrees will enhance their own professional marketability. The program would also raise the profile of the College of Sciences and Mathematics, resulting in increased marketability of its degree offerings.

Recommendation: The proposal has been reviewed and approved by the College of Sciences and Mathematics, both the University Curriculum Committee and the Graduate Council in spring 2014 and has received the approval of the Provost's Office. I recommend approval by the Board of Trustees to establish this Accelerated Bachelor's/Master's Program in Physics.



RAYMOND J. HARBERT COLLEGE OF BUSINESS

OFFICE OF THE DEAN

TO: Timothy Boosinger
Provost and Vice-President for Academic Affairs

THROUGH: Constance Relihan
Associate Provost for Undergraduate Studies

THROUGH: Bill Hardgrave
Dean, Raymond J. Harbert College of Business

FROM: DeWayne Searcy
Director, School of Accountancy

DATE: May 8, 2014

SUBJECT: Item for the Board of Trustees – Proposed BS (Alternate) in Accounting

We are writing to request that the following item be added to the Board of Trustees' agenda for their **June 27, 2014** meeting.

Proposal: The Raymond J. Harbert College of Business is proposing a **BS (Alternate) in Accounting**.

Review and Consultation: The **BS (Alternate) in Accounting** is being proposed as a means of addressing Auburn University's mission to "provide traditional and non-traditional students broad access to the institution's educational resources," and its commitment to "redefine [Auburn University's] role in the development of eLearning programs (including distance education), meeting the needs of current and new Auburn students in ways that are consistent with the university's academic standards."

The program is structured to accommodate second-degree-seeking students that are already credentialed with an AACSB-accredited baccalaureate degree in any other discipline within the field of business. It fulfills the requirements of two relevant university policies that apply to this request: 1) that a minimum 25 percent of total semester hours required for a bachelor's degree and 50 percent of the coursework in the major be completed in residency at Auburn University; and 2) that a second baccalaureate degree requires 30 credit hours of unique coursework.

The proposed degree program would be listed under *CIP 52.0301*, which currently houses the existing BS in Accounting.

The proposal was reviewed by Auburn University's Curriculum Committee and received its approval in Spring 2014.

Recommendation: It is recommended that the proposed BS (Alternate) in Accounting be approved and forwarded to Auburn University's Board of Trustees for review and approval.

405 WEST MAGNOLIA AVENUE

SUITE 516

AUBURN, AL 36849

TELEPHONE:

334-844-4030

FAX:

334-844-4861

BS (Alternate) in Accounting

Proposing Unit:

Raymond J. Harbert College of Business

Admission / Continuation Requirements:

Admission is limited to students who have completed either a bachelors degree in business or a Masters of Business Administration (MBA) degree from an institution accredited by the Association to Advance Collegiate Schools of Business International (AACSB). Admitted students will therefore receive a waiver of the university and college cores.

The admissions process and advising of students will be administered by the Director of Accounting Graduate Programs in the School of Accountancy. Students enrolling in the program will be primarily working professionals who need specialized advice regarding the curriculum, accounting profession, CPA exam requirements, and graduate school.

Students who are working full-time and taking six hours per semester may complete the program in five semesters or two years. Students who are not working may complete the program more quickly.

Expected Program Outcomes:

Program outcomes and assessments will be the same as those of our AACSB-accredited on-campus degree program. Upon completing the BS (alternate) in Accounting, students will be able to demonstrate:

- oral and written communication skills in an accounting setting
- technical competence in audit theory and practice
- technical competence in financial and managerial theory and practice
- technical competence in current tax theory and practice
- technical competence in the application of practical information technology
- capacity to use analytical skills in an accounting setting

Program Requirements:

Students must complete a total of 30 semester hours.

Required Courses: (21 hours; 3 credit hours each)

ACCT 3113 Intermediate Accounting I
ACCT 3123 Intermediate Accounting II
ACCT 3213 Cost Accounting
ACCT 3313 Business Processes & Internal Controls
ACCT 3513 Accounting Information Systems
ACCT 4313 Auditing & Assurance Services
ACCT 4413 Income Tax I

Accounting Electives: (6 hours - choose two classes)

ACCT 4143 Internal Auditing
ACCT 5133 Advanced Accounting Topics
ACCT 5423 Income Tax II
ACCT 5613 Governmental & Not-for-profit Accounting

Accounting or Business Elective: (3 hours)

ACCT 5703 Advanced Business Law



May 12, 2014

TO: Timothy Boosinger
Provost and Vice-President for Academic Affairs

THROUGH: George Flowers *George T. Flowers*
Dean of the Graduate School
Constance Rellhan *Constance Rellhan*
Associate Provost for Undergraduate Studies

THROUGH: Nicholas Giordano *Nicholas Giordano*
Dean, College of Sciences and Mathematics

FROM: James D. Hanson *James D. Hanson*
Chair, Department of Physics

SUBJECT: Item for the Board of Trustees – Proposed Accelerated Bachelor's / Master's in Physics

We are writing to request that the following item be added to the Board of Trustees' agenda for their **June 17, 2014** meeting.

Proposal: The College of Sciences and Mathematics is proposing an Accelerated Bachelor's / Master's program in Physics.

Review and Consultation: The **Accelerated Bachelor's / Master's in Physics** is being proposed as a means of providing motivated undergraduate students that have demonstrated academic success the opportunity to complete their undergraduate degree while earning credit toward a graduate degree. By allowing the student to earn both a bachelor's and master's degree in a condensed timeframe, the unit is presenting a desirable and marketable plan of study for current students that meet eligibility requirements, while enhancing their ability to recruit outstanding prospective students looking to major in the discipline. The proposal was reviewed by both the Auburn University Curriculum Committee and the Graduate Council, and received the approval of both groups in Spring 2014.

Recommendation: It is recommended that the proposed Accelerated Bachelor's / Master's in Physics be approved, and forwarded to Auburn University's Board of Trustees for review and approval.

D. S. S. S. S.

Application for Accelerated BS/MS Degree Program in Physics

Approved by the Graduate Faculty of the Physics Department on 20 March 2014

Justification for the Program

The Accelerated Bachelor's / Master's (ABM) Degree Program in Physics offers outstanding students the opportunity to earn both the bachelor's and master's degrees in less time and at less cost than usual. Outstanding students will have the opportunity to explore the prospects for graduate study, engage with graduate faculty, and deepen their understanding of physics. The program will foster the integration and interaction between undergraduate and graduate physics programs at Auburn.

Minimum Qualifications for Admission

The minimum qualifications for admission to the Physics ABM Degree Program are:

- 1) The student must have completed least 45 credit hours
- 2) The student must have completed least 24 credit hours at Auburn University
- 3) The student must have a cumulative grade point average (CGPA) of 3.4 / 4.0 or higher
- 4) The student must have completed all of these courses:
 - PHYS 2100 – Intermediate Mechanics
 - PHYS 2200 – Introductory Quantum Physics and Relativity
 - PHYS 2300 – Physics Laboratory Skills

Minimum Qualifications for Continuation and Graduation

Minimum qualifications for continuation and graduation are:

- 1) No more than 9 hours selected from the following courses may be counted toward the requirements of both degrees:
 - PHYS 6100 – Applications of Quantum Mechanics
 - PHYS 6500 – Fundamentals of Physics
 - PHYS 6600 – Frontiers of Physics
 - PHYS 6610 – Introduction to Solid State Physics
 - PHYS 6620 – Survey of Plasma Physics
- 2) Students must maintain a cumulative grade point average (CGPA) of 3.4 / 4.0 or higher. If the student completed the Bachelor's degree requirements with a cumulative GPA of less than 3.4 / 4.0, the student cannot double-count credit hours and is terminated from the program.
- 3) Students must earn a grade of B (3.0 / 4.0) or better in all double-counted, graduate-level courses.
- 4) Students must complete all requirements for the bachelor's degree, be admitted to the Graduate School, and be admitted into the Physics master's degree program. Admission to the ABM Degree Program does not guarantee admission to the Graduate School.
- 5) Students who do not follow the approved Plan of Study may be ineligible to continue in the program.

Application for Accelerated BS/MS Degree Program in Physics

Approved by the Graduate Faculty of the Physics Department on 20 March 2014

Application Process

Students must complete an "Application for Admission to the Accelerated Bachelor's / Master's Degree Program." Students must work with a graduate adviser appointed by the Department Chair to complete an approved Plan of Study, including:

- a) a list of the courses that count towards both the undergraduate and graduate degree; and
- b) the projected dates for the completion of the bachelor's and master's degrees.

Matriculation Process

Once the Plan of Study is approved, the student is considered to have been admitted into the Physics ABM program. The student must then apply for admission to the Graduate School (including submitting the application, paying the application fee, and providing transcripts and standardized test scores, as required).

Plan for Advising Students Admitted to the Program to Ensure Success

All students in the Physics ABM program will work closely with their graduate adviser, who is appointed by the Department Chair. The graduate adviser will consult with the departmental Undergraduate Program Officer (UPO), Graduate Program Officer (GPO) and Department Chair. The adviser and student will meet each semester with the Department Chair (or the Chair's designee) to review the student's progress and to discuss ongoing concerns.

Freshman

Fall	Hours	Spring	Hours
ENGL 1100 English Composition I	3	ENGL 1200 English Composition II	3
MATH 1610 Calculus I or	4	MATH 1620 Calculus II or	4
Math 1710 Calculus for Eng & Sci I		Math 1720 Calculus for Eng & Sci II	
PHYS 1607 Honor Physics I or	4	PHYS 1617 Honor Physics II or	4
PHYS 1600 Engineering Physics I		PHYS 1610 Engineering Physics II	
Core Fine Arts	3	Core Humanities	3
	14		14

Sophomore

Fall	Hours	Spring	Hours
Core Literature	3	Core Literature	3
COMM 1000 Public Speaking	3	Core History II	3
Core History I	3	PHYS 2100 Intermediate Mechanics	3
Math 2630/2730 Calculus III	4	PHYS 2300 Physics Laboratory Skills	2
PHYS 2200 Introductory Quantum		MATH 2650 Linear Differential	
Physics and Relativity	3	Equations	3
	16		14

Junior

Fall	Hours	Spring	Hours
Core Social Science (1)	3	Core Social Science (1)	3
PHYS 3100 Intermediate Electricity and Magnetism	3	Professional Elective (3)	3
PHYS 4100 Fundamentals of Quantum Mechanics	3	PHYS 3200 Statistical Thermodynamics	3
Science Electives (2)	4	Science Electives (2)	4
Electives	3	Electives	3
	16		16

Senior

Fall	Hours	Spring	Hours
PHYS 4200 Fundamental Experiments in Physics	2	Professional Elective (3)	4
Professional Elective (3,5)	3	Professional Elective (3,5)	3
Electives	9	Physics Elective (3,5)	3
		Electives	6
		UNIV 4AA0 University Graduation (4)	0
	14		16

Total Hours : 120

Fifth Year			
Fall	Hours	Spring	Hours
PHYS 7100 Classical Mechanics	3	PHYS 7400 Statistical Mechanics	3
	3	PHYS 7200 Electricity and Magnetism II	3
PHYS 7200 Electricity and Magnetism I			
PHYS 7300 Quantum Mechanics I	3	PHYS 7350 Quantum Mechanics II	3
PHYS 6000-level Elective (5)	3	PHYS 6000-level Elective (5)	3
PHYS 7930 Directed Reading in Physics	1	PHYS 6000-level Elective (5)	3
PHYS 7950 Colloquium	1	PHYS 7950 Colloquium	1
	14		16
Total Hours: 30			

(1) Students who choose a HIST sequence other than HIST 1010 and HIST 1020 should talk to an advisor about CORE SOC SCI choices.

(2) Science Electives consist of a sequence of GEOL 1100- GEOL 1110 or CHEM 1030/CHEM 1031 – CHEM 1040/CHEM 1041 or BIOL 1020- BIOL 1030.

(3) PHYS and Professional Electives must be at the 3000 level or higher. A Plan of Study indicating choices and physics advisor approval for Physics and Professional electives must be on file in the Dean's Office before scheduling those courses.

(4) This course must be taken the semester of graduation.

(5) This course requirement may be satisfied with a dual-counted course from chosen from among PHYS 6100, 6500, 6600, 6610, 6620

ACADEMIC AFFAIRS COMMITTEE

RESOLUTION

PROPOSED MASTER OF SCIENCE IN NATURAL RESOURCES

WHEREAS, the School of Forestry and Wildlife Sciences currently offers a non-thesis degree of Master of Natural Resources; and

WHEREAS, the School of Forestry and Wildlife Sciences seeks to create a new graduate thesis degree leading to the Master of Science in Natural Resources; and

WHEREAS, the program would provide students and professionals with advanced knowledge and skills necessary to develop interdisciplinary approaches to address complex natural resources issues; and

WHEREAS, the program utilizes existing course work already being taught and hence would not require additional resources, faculty, or space; and

WHEREAS, the proposal to create this graduate degree program has been endorsed by the Dean of the School of Forestry and Wildlife Sciences, the Graduate Council, the Provost, and the President.

NOW, THEREFORE, BE IT RESOLVED by Auburn University's Board of Trustees that the proposed Master of Science in Natural Resources be approved and forwarded to the Alabama Commission on Higher Education for review and approval.



AUBURN UNIVERSITY

OFFICE OF THE PROVOST
AND VICE PRESIDENT FOR
ACADEMIC AFFAIRS

May 20, 2014

MEMORANDUM TO: Jay Gogue
President

FROM: Timothy R. Boosinger *Timothy R. Boosinger*
Provost and Vice President for Academic Affairs

SUBJECT: Agenda Item for the Board of Trustees –
Proposed Master of Science in Natural Resources

I am writing to request that the following item be added to the Board of Trustees' agenda for the **June 27, 2014** meeting.

Proposal: The School of Forestry and Wildlife Sciences is proposing a new graduate degree program leading to the Master of Science in Natural Resources.

Review and Consultation: Faculty in the School of Forestry and Wildlife Sciences initiated this proposal to provide a new interdisciplinary graduate degree program for students and professionals seeking advanced knowledge in the development of ecological, economic, production, and social systems as they relate to natural resources. The program parallels the School's existing Master of Natural Resources degree, yet requires students to complete a thesis project.

The program targets individuals interested in conducting research and scholarly activities related to physical and social changes involving the strategic management of natural resources. Students enrolled in the program will complete 30 hours of required coursework through existing courses available within the School of Forestry and Wildlife Sciences as well as other academic units. If approved, the proposed Master's program would provide a competitive program of study for individuals seeking experience in analytical and problem solving skills associated with complex natural resources issues.

Recommendation: It is recommended that the Board approve the proposed Master of Science in Natural Resources. The proposed degree program was reviewed and approved by Auburn University's Graduate Council in spring 2014, and has been approved by the School of Forestry and Wildlife Sciences and the Provost's Office. If approved by the Auburn University Board of Trustees, the proposed option will be forwarded to the Alabama Commission on Higher Education (ACHE) for review and approval.



SCHOOL OF FORESTRY AND
WILDLIFE SCIENCES

OFFICE OF THE DEAN

May 14, 2014

TO: Timothy Boosinger
Provost and Vice-President for Academic Affairs

THROUGH: George Flowers *George T. Flowers*
Dean, Graduate School

THROUGH: B. Graeme Lockaby *B. Graeme Lockaby* ^{APG}
Associate Dean, School of Forestry and Wildlife Sciences

FROM: Edward Loewenstein *Edward F. Loewenstein*
Associate Dean, School of Forestry and Wildlife Sciences

SUBJECT: Item for the Board of Trustees – Proposed MS in Natural Resources

We are writing to request that the following item be added to the Board of Trustees' agenda for their **June 27, 2014** meeting.

Proposal: The School of Forestry and Wildlife Sciences is proposing an **MS in Natural Resources**.

Review and Consultation: The **MS in Natural Resources** is rooted in Auburn University's land grant mission and its tradition of education related to natural resources. It will provide students the opportunity to develop skills for careers in natural resources (e.g., water resource managers, socioeconomic analysts, recreation and ecotourism managers, conservation professionals, ecosystem scientists), thus improving their ability to meet the needs of a global economy and changing needs of society. The proposal was reviewed by Auburn University's Graduate Council, and received its approval in Spring 2014.

Recommendation: It is recommended that the jointly-proposed MS in Natural Resources be approved, and forwarded to Auburn University's Board of Trustees for review and approval.

3301 FORESTRY AND
WILDLIFE SCIENCES BUILDING
AUBURN, AL 36849-5418

TELEPHONE:
334-844-1004

FAX:
334-844-1084

MS in Natural Resources

Proposing Unit(s):

School of Forestry and Wildlife Sciences

Admission / Continuation Requirements:

- Bachelor's or higher degree from a regionally accredited college or university with a minimum overall GPA of 3.00. This GPA must be documented on the official transcript from the degree granting institution and must be the GPA that was used as the basis for granting the degree
- Complete and submit a Graduate School application.
- Official undergraduate and (if applicable) graduate transcripts.
- A letter of intent sent directly to the School of Forestry and Wildlife Sciences. This letter, sometimes called a statement of purpose, should give a description of your background, interests, and career goals. The letter serves three purposes: First, it demonstrates your ability to express yourself in writing, and should therefore reflect your work and no one else's. Secondly, it confirms your research interests to your prospective major professor. Finally, it provides you an opportunity to describe your strengths, experiences, and other noteworthy matters that cannot be provided through other application materials.
- Two original letters of reference sent directly to the School of Forestry and Wildlife Sciences. These reference letters could be from your former professors, employers, advisors, and any other professionals that can evaluate your potential in a graduate program. Choose individuals that can speak to noteworthy accomplishments, experiences, and knowledge that cannot be provided by the application, transcripts, and test scores.
- A current resume or CV.
- Approval of the School's Graduate Policies and Procedures Committee, your faculty advisor, Dean of the SFWS, and the Dean of the Graduate School

Expected Program Outcomes:

Natural Resource M.S. graduates will demonstrate (1) an understanding of the fundamentals of a sub-discipline within natural resources, (2) an ability to conduct meaningful research in their sub-discipline, and (3) competence in oral and written scientific communication skills.

Program Requirements:

A research proposal and thesis based on original research are major components of the MS degree. The program normally requires 2 – 3 years for completion, and can be tailored for students with interests in natural resource management, ecology and environmental sciences. The MS degree program requires a minimum of 30 hours beyond the bachelor degree at the graduate level, 21 hours of which must be in the major. A minimum of 4 but not more than 6 hours in Research and Thesis (FOR 7990) is required. All MS students are required to take Research Methods (FOR 7510), Seminar (FOWS 7950), and assist with one course during their degree in Practicum for College Teaching (FOR 7910).

3301 FORESTRY AND

WILDLIFE SCIENCES BUILDING

AUBURN, AL 36849-5418

TELEPHONE:

334-844-1004

FAX:

334-844-1084

ACADEMIC AFFAIRS COMMITTEE

RESOLUTION

PROPOSED RENAMING OF THE MS AND MED IN REHABILITATION COUNSELING
AS THE MS AND MED IN CLINICAL REHABILITATION AND MENTAL HEALTH
COUNSELING

WHEREAS, the graduate programs in the College of Education's Rehabilitation Counseling Program are accredited by the Council of Rehabilitation Education (CORE); and

WHEREAS, CORE has formed a corporate affiliation with the Council for Accreditation of Counseling and Related Education Programs (CACREP) that would allow the Rehabilitation Counseling Programs to apply for dual accreditation; and

WHEREAS, the CACREP has recommended the renaming of the College of Education's existing graduate degrees in Rehabilitation Counseling for accreditation; and

WHEREAS, implementation of the recommended renaming of degree programs would accurately reflect the careers that students are pursuing, as well as the certification that their profession carries; and

WHEREAS, the renaming of these degree programs has received the approval of the College of Education; the Graduate Council; the University Curriculum Committee; the Provost; and the President.

NOW, THEREFORE, BE IT RESOLVED by Auburn University's Board of Trustees that the following renaming of graduate degree programs be approved within the College of Education, with the change(s) to be forwarded to the Alabama Commission on Higher Education:

Rename the MS in Rehabilitation Counseling as the *MS in Clinical Rehabilitation and Mental Health Counseling* (in CIP 13.1099); and

Rename the MEd in Rehabilitation Counseling as the *MEd in Clinical Rehabilitation and Mental Health Counseling* (in CIP 13.1099).




AUBURN UNIVERSITY

OFFICE OF THE PROVOST
AND VICE PRESIDENT FOR
ACADEMIC AFFAIRS

May 20, 2014

MEMORANDUM TO: Jay Gogue
President

FROM: Timothy R. Boosinger 
Provost and Vice President for Academic Affairs

SUBJECT: Agenda Item for the Board of Trustees –
Proposed Renaming of the MS and MEd in Rehabilitation
Counseling

I am writing to request that the following item be added to the Board of Trustees' agenda for the **June 27, 2014** meeting.

Proposal: It is recommended that the Board approve the following renaming of degree programs within the College of Education:

1. Rename the **MS in Rehabilitation Counseling** as the **MS in Clinical Rehabilitation and Mental Health Counseling** (*in CIP 13.1099*); and
2. Rename the **MEd in Rehabilitation Counseling** as the **MEd in Clinical Rehabilitation and Mental Health Counseling** (*in CIP 13.1099*).

Review and Consultation: The College of Education initiated this proposal in response to recommendations provided by the Council for Accreditation of Counseling Related Education Programs (CACREP). The unit currently offers two masters-level counseling programs with separate accreditations, one from CACREP and another from the Council on Rehabilitation Education (CORE). These two national counseling accrediting bodies recently reached an agreement on a process whereby they would jointly approve programs for dual accreditation. The CACREP will serve as the accrediting body for masters and doctoral degree programs in counseling and has recommended the renamings.

Recommendation: The proposed changes will allow the College of Education to project the degree offerings and content within the affected department with greater accuracy. The proposed renaming of the degree programs has received approval from the College of Education, the University Curriculum Committee, and the Graduate Council. Once approved, the renamings will be forwarded to the Alabama Commission on Higher Education (ACHE).



COLLEGE OF EDUCATION

OFFICE OF THE DEAN

May 14, 2014

TO: Timothy Boosinger
Provost and Vice-President for Academic Affairs

THROUGH: George Flowers *George T. Flowers*
Dean, Graduate School

THROUGH: Betty Lou Whitford *Betty Lou Whitford*
Dean, College of Education

FROM: Everett Martin *Everett Martin*
Chair, Department of Special Education, Rehabilitation, and Counseling

SUBJECT: Item for the Board of Trustees – Renaming of MEd, MS in Rehabilitation Counseling

We are writing to request that the following item be added to the Board of Trustees' agenda for their **June 27, 2014** meeting.

Proposal: The Department of Special Education, Rehabilitation, and Counseling within the College of Education is proposing the renaming of their existing MEd and MS in Rehabilitation Counseling (*in CIP 13.1099*) to an **MEd and MS in Clinical Rehabilitation and Mental Health Counseling**. There will be no change in CIP Code associated with the renaming request. If approved by the Offices of the Provost and the President, the proposed program renaming would be forwarded to Auburn University's Board of Trustees for review and approval.

Review and Consultation: The proposed renaming of the program is the result of the department's desire to bring the program name into alignment with current standards of its accrediting body, the Council for Accreditation of Counseling Related Educational Programs (CACREP). The proposal was reviewed by Auburn University's Graduate Council, and received its approval in Spring 2014.

Recommendation: It is recommended that both the renaming of the program be approved, and forwarded to Auburn University's Board of Trustees for review and approval.

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Owing much to the past, Auburn's greater debt is ever to the future.
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AUBURN UNIVERSITY
OFFICE OF THE PRESIDENT

May 23, 2014

MEMORANDUM TO: President Jay Gogue

FROM: Donald L. Large, Jr. 

SUBJECT: Board of Trustees Agenda Items - Proposed Changes in Base Operating Budgets and Guidelines for Fiscal Year 2014-2015

PROPOSAL

It is recommended that the Finance Committee and the Compensation Committee of the Board of Trustees be presented the proposed changes in base operating budgets and guidelines for Fiscal Year 2014-2015 outlined in the following attachments:

- 1 - Auburn University Main Campus
- 2 - Auburn University Montgomery
- 3 - Alabama Agricultural Experiment Station
- 4 - Alabama Cooperative Extension System
- 5 - Salary/Wage Guidelines

Subject to a favorable review, the administration will initiate the preparation of a detailed budget for Board of Trustee review and formal approval in September, 2014.

REVIEW AND CONSULTATION

Budget actions and guidelines are presented for main Campus, Auburn University Montgomery, the Alabama Agricultural Experiment Station, and the Alabama Cooperative Extension System. In arriving at these recommended actions, we relied upon senior administration's advice and the input of four advisory committees, each of which focused upon one of the university's four major budget divisions noted above.

The proposed Budget Guidelines for the main campus have also been reviewed by a 26 member Budget Advisory Committee that met on multiple occasions and are in agreement with the proposed guidelines. Membership of the University Budget Advisory Committee consists of the following:

President Jay Gogue
May 23, 2014
Page Two

- The SGA President or Representative
- The President of the Graduate Student Council
- Chair, and Chair Elect, Administrative and Professional Assembly
- Chair, and Chair Elect, Staff Council
- Chair, University Senate
- Chair, Faculty Salary Review Committee
- Library Representative
- Seven Faculty
- Four Department Heads
- Four Deans
- One Vice President
- Provost
- Executive Vice President, Chair

The Main Campus Budget Advisory Committee meetings included the chairs of the Budget Advisory Committee from Auburn University Montgomery, the Alabama Agricultural Experiment Station, and the Alabama Cooperative Extension System. Additionally, each separate committee expended considerable time and effort in reviewing various data and information related to the University fiscal condition, financial capabilities, and funding environment of their respective areas.

RATIONALE FOR RECOMMENDATION

The proposed budget actions and guidelines represent a diligent and good-faith effort of all involved in the process to best address University needs and priorities in the most equitable manner possible. This is a challenging and difficult process for all as we continue to address the impact in recent years of the largest reductions of appropriations in our history

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Enclosure

<p style="text-align: center;">Auburn University - Division 1</p> <p style="text-align: center;">Proposed Changes in Base Operating Budget</p> <p style="text-align: center;">for Fiscal Year 2014-2015</p>
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Guidelines

FUNDING SOURCES & BUDGET REALLOCATIONS

Increase in FY15 State Approp	\$1,940,000
Reallocation of existing budget	\$5,850,000
Tuition	<u>\$12,000,000</u>

<u>TOTAL FUNDING SOURCES & BUDGET REALLOCATIONS</u>	<u>\$19,790,000</u>
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PROPOSED COST INCREASES

Salary Pool for Permanent Increases (including benefits)	\$5,000,000
Salary Pool for One-time Increases (including benefits)	\$5,000,000
Faculty & Staff Promotions (including benefits)	\$715,000
Matching Professorships	\$50,000
Academic Programs	\$2,725,000
New Operational/Capital Costs	\$2,300,000
Debt Service	\$1,600,000
Deferred Maintenance	\$1,500,000
Insurance & Bonds	\$350,000
University Systems Maintenance	\$300,000
Public Safety	<u>\$250,000</u>

<u>TOTAL PROPOSED COST INCREASES</u>	<u>\$19,790,000</u>
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Auburn University at Montgomery - Division 2

Proposed Changes in Base Operating Budget for Fiscal Year 2014-2015

Guidelines

FUNDING SOURCES & BUDGET REALLOCATIONS

Increase in FY15 State Approp	\$106,000
Reallocation of existing budget	\$1,955,000
Tuition	\$1,000,000

<i>TOTAL FUNDING SOURCES & BUDGET REALLOCATIONS</i>	<u>\$3,061,000</u>
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PROPOSED COST INCREASES

Salary Pool for Permanent Increases (including benefits)	\$701,000
Salary Pool for One-time Increases (including benefits)	\$701,000
Faculty & Staff Promotions (including benefits)	\$86,500
Strategic Initiatives	\$737,000
Software, licensing and Maintenance	\$271,000
Utilities and Operations	\$403,500
Debt Service	\$161,000

<i>TOTAL PROPOSED COST INCREASES</i>	<u>\$3,061,000</u>
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<p style="text-align: center;">Auburn University - Division 3</p> <p style="text-align: center;">Proposed Changes in Base Operating Budget</p> <p style="text-align: center;">for Fiscal Year 2014-2015</p>
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Guidelines

FUNDING SOURCES & BUDGET REALLOCATIONS

Increase in FY15 State Approp	\$210,000
Reallocation of existing budget	\$670,000

<i>TOTAL FUNDING SOURCES & BUDGET REALLOCATIONS</i>	<i>\$880,000</i>
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PROPOSED COST INCREASES

Salary Pool for Permanent Increases (including benefits)	\$400,000
Salary Pool for One-time Increases (including benefits)	\$400,000
Faculty & Staff Promotions (including benefits)	\$80,000

<i>TOTAL PROPOSED COST INCREASES</i>	<i>\$880,000</i>
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<p style="text-align: center;">Auburn University - Division 4</p> <p style="text-align: center;">Proposed Changes in Base Operating Budget</p> <p style="text-align: center;">for Fiscal Year 2014-2015</p>
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Guidelines

FUNDING SOURCES & BUDGET REALLOCATIONS

Increase in FY15 State Approp	\$223,000
Reallocation of existing budget	<u>\$1,022,000</u>

<i>TOTAL FUNDING SOURCES & BUDGET REALLOCATIONS</i>	<u>\$1,245,000</u>
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PROPOSED COST INCREASES

Salary Pool for Permanent Increases (including benefits)	\$500,000
Salary Pool for One-time Increases (including benefits)	\$500,000
Faculty & Staff Promotions (including benefits)	\$75,000
Retiree Benefits	<u>\$170,000</u>

<i>TOTAL PROPOSED COST INCREASES</i>	<u>\$1,245,000</u>
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2014-15 SALARY/WAGE GUIDELINES AUBURN UNIVERSITY at MONTGOMERY

PERMANENT SALARY/ WAGE INCREASES

Effective October 1, 2014, regular and continuing employees, whose effective employment date was on or before May 31, 2014, will be eligible to receive a permanent merit increase on their base salary as of May 31, 2014. These employee groups include: Chancellor, Provost/Vice Chancellors, Tenured and Tenured Track Faculty, Non-Tenured Track Faculty positions, Staff and Administrative/Professional positions.

There is no mandatory across-the-board increase for any employee group. All merit increases must be substantiated by current employee performance documentation. Probationary review forms and other substantiations of performance may be used as documentation in cases of new hires. It is the responsibility of the Dean/Director/Department Head/Provost/Vice Chancellor to ensure documentation is on file to support the merit allocations.

Each Dean/Provost/Vice Chancellor will be provided an allocation of 2% of base-budgeted salaries as of May 31, 2014 for merit recognitions within their respective units.

Suggested increases over 8% will be reviewed for documentation that substantiates the increase. Increases for faculty will be approved by the Provost. Vice Chancellors will review all staff and A/P personnel increases. All approved salary adjustments will become effective October 1, 2014.

FACULTY PROMOTIONS

Increases for faculty promotions are as follows:

- Professor - \$6,500
- Associate Professor - \$4,500

Distributions from the central pool will only be allocated on base-budgeted salaries and will only be allocated during the budget process. The promotion increase of faculty budgeted on multiple accounts will be prorated accordingly. Faculty promotions will become effective October 1, 2014.

VACANT POSITIONS and STUDENT POSITIONS

Vacant positions, vacant salary reserve positions, and multi-filled positions for graduate assistants and students will not receive an allocation from the central pool.

FRINGE BENEFIT RATES

The budgeted fringe benefit rate for employees will be the following (subject to approval by the federal government):

Full-time:	30.1%
Part-time:	9.5%
Graduate Students:	3.9%

2014-15 SALARY/WAGE GUIDELINES

AUBURN UNIVERSITY

MAIN CAMPUS

PERMANENT SALARY/ WAGE INCREASES

Effective October 1, 2014, regular and continuing employees, whose effective employment date was on or before May 31, 2014, will be eligible to receive a permanent merit increase on their base salary as of May 31, 2014. These employee groups include: Tenured and Tenured Track Faculty, Non-Tenured Track Faculty positions, Staff and Administrative/Professional positions, and Vice Presidents. Regular part-time employees may be eligible for salary improvements as well.

There is no mandatory across-the-board increase for any employee group. All merit increases must be substantiated by current employee performance documentation. Probationary review forms and other substantiations of performance may be used as documentation in cases of new hires. It is the responsibility of the Dean/Director/Department Head/Vice President to ensure documentation is on file to support the merit allocations.

Each Dean/Vice President will be provided an allocation of 2% of base-budgeted salaries as of May 31, 2014 for merit recognitions within their respective units. The allocation will be placed in each Deans'/Vice Presidents' vacant salary reserve in Stripes. The allocation should be further distributed to the departments in the college/VP area. Each area will have the opportunity to supplement the allocation from the central pool by using internal, existing permanent funds, including vacant salary reserve or vacant position dollars to increase the total allocable pool.

Suggested increases over 8% will be reviewed for documentation that substantiates the increase. Increases for faculty will be approved by the Provost. Human Resources will review all staff and A/P personnel increases and forward to the Executive Vice President for final approval. All approved salary adjustments will become effective October 1, 2014.

FACULTY PROMOTIONS

Increases for faculty promotions are as follows:

- Professor - \$6,500
- Senior Lecturer - \$5,500
- Associate Professor - \$4,500

Distributions from the central pool will only be allocated on base-budgeted salaries and will only be allocated during the budget process. The promotion increase of faculty budgeted on multiple accounts will be prorated accordingly. Faculty promotions will become effective October 1, 2014.

JOB FAMILY (CAREER LADDER) PROMOTIONS

Job family promotions for staff and administrative/professional employees may be centrally funded upon approval of the Department of Human Resources. This allocation from the central pool is available to employees who are already in a career ladder and meet the criteria. Distributions from the central pool will only be allocated on base-budgeted salaries and will only be allocated during the budget process. For those employees budgeted on multiple accounts, the promotion increase will be prorated accordingly. Job family promotions will become effective October 1, 2014.

VACANT POSITIONS and STUDENT POSITIONS

Vacant positions, vacant salary reserve positions, and multi-filled positions for graduate assistants and students will not receive an allocation from the central pool.

FRINGE BENEFIT RATES

The budgeted fringe benefit rate for employees of all divisions will be the following (subject to approval by the federal government):

Full-time:	30.1%
Part-time:	9.5%
Graduate Students:	3.9%

AAES and ACES

Budget guidelines proposed for main campus will generally be followed unless specified otherwise.

RESOLUTION AUTHORIZING THE ISSUANCE OF REVENUE BONDS OF AUBURN UNIVERSITY

BE IT RESOLVED by the Board of Trustees (herein called the "Board") of AUBURN UNIVERSITY (herein called the "University") as follows:

Section 1. Findings. The Board has determined and hereby finds and declares that the following facts are true and correct:

(a) The Board adopted a resolution at its meeting on April 15, 2013 authorizing the issuance and sale of a series of revenue bonds of the University for the purpose of refunding the University's outstanding General Fee Revenue Bonds, Series 2006-A (the "Series 2006-A Bonds"); provided however that the said bonds were only authorized to be issued if the refunding resulted in a net present value savings of at least 3%. The bonds were not issued because market conditions and prevailing interest rates subsequent to the April 15, 2013 meeting of the Board did not permit the net present value savings requirement to be achieved. The officers of the University have continued to monitor the public finance markets and now advise that the refunding of the Series 2006-A Bonds and the University's General Fee Revenue Bonds, Series 2007-A (the "Series 2007-A Bonds") may be now feasible on terms advantageous to the University. This resolution is intended to replace and supersede the resolution of April 15, 2013.

(b) It is necessary, advisable, in the interest of the University and in the public interest that the University issue its revenue bonds to refund all or a portion of the Series 2006-A Bonds and the Series 2007-A Bonds, as more fully described in Section 3 below.

(c) The University will realize financial benefits in the form of favorable interest rates and debt service savings from the issuance of the bonds herein authorized and the use of the proceeds thereof to refund the Series 2006-A Bonds and the Series 2007-A Bonds authorized to be refunded herein.

Section 2. Authorization of Bonds. For the purpose of refunding all or a portion of the Series 2006-A Bonds maturing on or after June 1, 2017 and all or a portion of the Series 2007-A Bonds maturing on or after June 1, 2018 (collectively, the "Refunded Bonds"), there are hereby authorized to be issued by the University up to \$210,595,000 aggregate principal amount of revenue bonds of the University. The said bonds shall be issued under the terms, conditions and provisions set out in the General Fee Revenue Trust Indenture dated as of June 1, 1985 between the University and The Bank of New York Mellon Trust Company, N.A., as successor trustee (herein called the "Trustee"), as heretofore supplemented, and as further supplemented by the Supplemental General Fee Revenue Indentures (the "Supplemental General Fee Indentures") provided for in Section 6 of this resolution (the original General Fee Revenue Trust Indenture, as so supplemented being herein referred to as the "General Fee Revenue Indenture"). The bonds herein authorized (the "Bonds") may be issued in one or more series if and to the extent

necessary and appropriate to distinguish between bonds the interest on which is excludable from gross income for purposes of federal income taxation and bonds the interest on which is taxable for purposes of federal income taxation. The Bonds may also be issued at such time or times as may be most advantageous to the University, subject to the provisions of Section 12 of this resolution.

All the provisions of the General Fee Revenue Indenture, as applicable to the Bonds, are hereby adopted as a part of this resolution as if set out at length herein.

Section 3. Bonds to be Issued as Additional Parity Bonds; Special Findings. The Bonds shall be issued as additional parity bonds under Article VIII of the General Fee Revenue Indenture.

In accordance with the provisions of Section 8.2(b) of the General Fee Revenue Indenture, the Board hereby finds and declares as follows:

(a) The University is not now in default under the General Fee Revenue Indenture and no such default is imminent.

(b) Bonds the interest on which is excludable from gross income for purposes of federal income taxation shall be designated "General Fee Revenue Refunding Bonds, Series ____". If it is necessary and appropriate to issue a portion of the Bonds as bonds the interest on which is taxable for purposes of federal income taxation, such bonds shall be designated "General Fee Revenue Bonds, Series ____ (Taxable)". The series designation shall be completed to reflect the calendar year in which the Bonds are issued and to provide any further identification of the Bonds as is appropriate.

(c) The persons to whom the Bonds are to be delivered are set forth in Sections 7 and 9 hereof.

(d) All of the Bonds are to be issued by sale in accordance with Section 7 hereof.

(e) The sale price of the Bonds is set forth in Section 7 hereof.

(f) The only additional parity bonds that have previously been issued by the University under the General Fee Revenue Indenture and that are currently outstanding are the General Fee Revenue Bonds, Series 2004, issued under the Tenth Supplemental General Fee Revenue Indenture dated as of August 1, 2004; the General Fee Revenue Bonds, Series 2006-A issued under the Eleventh Supplemental General Fee Indenture dated as of November 1, 2006; the General Fee Revenue Bonds, Series 2007-A and Series 2007-B, issued under the Twelfth Supplemental General Fee Revenue Indenture dated as of December 1, 2007; the General Fee Revenue Bonds, Series 2008 issued under the Thirteenth Supplemental General Fee Revenue Indenture dated as of September 1, 2008; the

General Fee Revenue Bonds, Series 2009, issued under the Fourteenth Supplemental General Fee Revenue Indenture dated as of December 1, 2009; the General Fee Revenue Bonds, Series 2011-A, issued under the Fifteenth Supplemental General Fee Revenue Indenture dated as of May 1, 2011; and the General Fee Revenue Bonds, Series 2012-A and Series 2012-B (Taxable) issued under the Sixteenth Supplemental General Fee Revenue Indenture dated as of March 1, 2012.

(g) The Refunded Bonds are to be refunded from proceeds of the Bonds, subject to the determinations and conditions set forth in Sections 11 and 12 hereof.

The Trustee is hereby requested to authenticate and deliver the Bonds to the purchasers specified in Section 7 hereof upon payment of the purchase price designated therein.

Section 4. Source of Payment of the Bonds. The principal of and the interest on the Bonds shall be payable from (i) the gross revenues from those general tuition fees levied against students at the Auburn, Alabama campus and the Montgomery, Alabama campus of the University that are more particularly described and referred to as “General Fees” in the General Fee Indenture; (ii) the gross revenues derived by the University from the operation of its housing and dining facilities located on the Auburn campus and on the Montgomery campus that are more particularly described and referred to as “Housing and Dining Revenues” in the General Fee Indenture; (iii) the gross revenues derived by the University from the operation of its athletics programs that are more particularly described and referred to as “Athletic Fee Revenues” in the General Fee Indenture; and (iv) the several student fees levied against students at the Auburn campus and the Montgomery campus that are more particularly described and referred to as the “Pledged Student Fees” in the General Fee Indenture. The said General Fees, Housing and Dining Revenues, Athletic Fee Revenues, and Pledged Student Fees are referred to herein and in the Supplemental General Fee Indenture described in Section 6 below as the “Pledged Revenues.”

Nothing contained in this resolution, in the Bonds, in the General Fee Revenue Indenture, or in the supplemental indenture hereinafter authorized shall be deemed to impose any obligations on the University to pay the principal of or the interest on the Bonds except from the Pledged Revenues. Neither the Bonds, nor the pledge or any agreement contained in the General Fee Revenue Indenture, in the said supplemental indenture or in this resolution shall be or constitute an obligation of any nature whatsoever of the State of Alabama, and neither the Bonds nor any obligation arising from the aforesaid pledge or agreements shall be payable out of any moneys appropriated to the University by the State of Alabama. The agreements, covenants or representations contained in this resolution, in the Bonds, in the General Fee Revenue Indenture, and in the said supplemental indenture do not and shall never constitute or give rise to any personal or pecuniary liability or charge against the general credit of the University, and in the event of a breach of any such agreement, covenant or representation, no personal or pecuniary liability or charge payable directly or indirectly from the general revenues of the University shall arise therefrom. Nothing contained in this section shall, however, relieve the University from the

observance and performance of the several covenants and agreements on its part herein contained.

Section 5. Bonds Payable at Par. All remittances of principal of and interest on the Bonds to the holders thereof shall be made at par without any deduction for exchange or other costs, fees or expenses. The bank or banks at which the Bonds shall at any time be payable shall be considered by acceptance of their duties hereunder to have agreed that they will make or cause to be made remittances of principal of and interest on the Bonds, out of the moneys provided for that purpose, in bankable funds at par without any deduction for exchange or other cost, fees or expenses. The University will pay to such bank or banks all reasonable charges made and expenses incurred by them in making such remittances in bankable funds at par.

Section 6. Authorization of Supplemental Indentures. The Board does hereby authorize and direct the President of the University to execute and deliver, for and in the name and behalf of the University, to the Trustee, a Seventeenth Supplemental General Fee Revenue Indenture (herein called the "Seventeenth Supplemental General Fee Indenture") in substantially the form presented to the meeting at which this resolution is adopted and to be attached as Exhibit I to the minutes of said meeting (which form is hereby adopted in all respects as if set out in full in this resolution), with such changes, deletions and additions as may be approved as provided in Section 12 of this resolution, and does hereby authorize and direct the Secretary of the Board to affix to the Seventeenth Supplemental General Fee Indenture the official seal of the University and to attest the same. If the Bonds are issued in more than one series delivered at different times, the Board does hereby authorize and direct the President of the University to execute and deliver, for and in the name and behalf of the University one or more additional Supplemental General Fee Indentures in substantially the same form as the Seventeenth Supplemental General Fee Indenture, with such changes thereto as shall be appropriate to reflect the terms of the Bonds issued under such additional Supplemental General Fee Indenture(s), and does hereby authorize and direct the Secretary of the Board to affix to the such Supplemental General Fee Indentures the official seal of the University and to attest the same. The Seventeenth Supplemental General Fee Indenture and any additional Supplemental General Fee Indentures executed and delivered with respect to the Bonds are herein referred to as the "Supplemental General Fee Indentures".

Section 7. Sale of the Bonds. Subject to the conditions, approvals and adjustments contained or described in Section 12 of this resolution, the Bonds shall be sold and awarded to Merchant Capital, L.L.C. (herein called the "Underwriter"). The Bonds shall be sold to the Underwriter at and for a purchase price at least equal to 99% of the principal amount thereof, plus any original issue premium and less any original issue discount as may be approved under Section 12 hereof, plus accrued interest on such Bonds from their date to the date of delivery thereof. The first series of Bonds issued under this resolution shall be sold to the Underwriter pursuant to the terms of a Bond Purchase Contract (the "Bond Purchase Contract") to be entered into between the Underwriter and the University in substantially the form presented to the meeting at which this resolution is adopted and to be attached as Exhibit II to the minutes of said meeting (which form is hereby adopted in all respects as if set out in full in this resolution). The Board does hereby authorize and direct the President and the Executive Vice President of the University, or either of them, to execute and deliver the Bond Purchase Contract, for and on

behalf of the University, to the Underwriter, with such changes, deletions or additions thereto as may be approved as provided in Section 12 of this resolution. If the Bonds are issued in more than one series delivered at different times, the President of the University is also hereby authorized to execute and deliver, for and in the name and behalf of the University one or more additional Bond Purchase Contracts in substantially the same form as the Bond Purchase Contract attached as Exhibit II, with such changes thereto as shall be appropriate to reflect the sale of subsequent series of Bonds sold to the Underwriter under such additional Bond Purchase Contract(s).

Section 8. Authorization of Official Statements. The Board does hereby authorize and direct the Underwriter to prepare and distribute, for and in the name and on behalf of the University, a Preliminary Official Statement with respect to the first series of Bonds issued under this resolution, in substantially the form presented to the meeting at which this resolution is adopted and to be attached as Exhibit III to the minutes of said meeting (which form is hereby adopted in all respects as if set out in full in this resolution). The Board does hereby further authorize and direct the President or the Executive Vice President of the University to execute and deliver, for and on behalf of the University, a final Official Statement for the first series of Bonds issued under this resolution, substantially in the form of the Preliminary Official Statement but with such changes, additions and completions as may be necessary or appropriate to reflect the final terms of such Bonds and as may be approved as provided in Section 12 of this resolution, and does hereby declare that the Official Statement so executed by the President or the Executive Vice President of the University shall be the Official Statement of the University with respect to the Bonds covered by such Official Statement.

If the Bonds are issued in more than one series delivered at different times, the Board does hereby authorize and direct the Underwriter to prepare and distribute, for and in the name and on behalf of the University, a Preliminary Official Statement with respect to each additional series of Bonds in substantially the form of the Preliminary Official Statement attached as Exhibit III, with such changes, additions and completions as may be appropriate to reflect the series of Bonds covered by such Preliminary Official Statement. The Board does hereby further authorize and direct the President or the Executive Vice President of the University to execute and deliver, for and on behalf of the University, a final Official Statement for each additional series of Bonds in substantially the form of the Preliminary Official Statement but with such changes, additions and completions as may be necessary or appropriate to reflect the final terms of the Bonds covered by such Official Statement and as may be approved as provided in Section 12 of this resolution, and does hereby declare that the Official Statement so executed by the President or the Executive Vice President of the University shall be the Official Statement of the University with respect to the Bonds covered thereby.

Section 9. Execution and Delivery of Bonds. The Board does hereby authorize and direct the President of the University to execute the Bonds, in the name and on behalf of the University, by causing his signature or a facsimile thereof to be placed or imprinted on the Bonds, and does hereby authorize and direct the Secretary of the Board to cause a facsimile of the official seal of the University to be imprinted on the Bonds and to attest the same by causing his signature or a facsimile thereof to be placed or imprinted on the Bonds, all in the manner

provided in the General Fee Revenue Indenture. The President of the University is hereby further authorized and directed to deliver the Bonds, subsequent to their execution as provided herein to the Trustee, and to direct the Trustee to authenticate all the Bonds and to deliver them to the Underwriter, upon payment to the University of the purchase price therefor in accordance with the provisions of Sections 7 and 11 hereof.

Section 10. Application of Proceeds. The entire proceeds derived by the University from the sale of the Bonds shall be paid to the Trustee under the General Fee Revenue Indenture. The Trustee is thereupon authorized and directed to apply and disburse such moneys for the purposes and in the order specified in the Supplemental General Fee Indentures.

Section 11. Redemption of Refunded Bonds; Authorization of Escrow Trust Agreement. Any Series 2006-A Bonds to be refunded by the Bonds or any series of the Bonds shall be called for redemption on June 1, 2016, or the earliest practicable date thereafter, at and for a redemption price equal to 100% of the principal amount of each bond so redeemed, plus accrued interest. Any Series 2007-A Bonds to be refunded by the Bonds or any series of the Bonds shall be called for redemption on June 1, 2017, or the earliest practicable date thereafter, at and for a redemption price equal to 100% of the principal amount of each bond so redeemed, plus accrued interest. The President and the Executive Vice President of the University are separately authorized to direct the Trustee to mail and/or publish notice of such redemption as required under the terms of the General Fee Revenue Indenture. Any such redemption notice mailed or published prior to the date of issuance of the Bonds shall provide that the call of the affected Refunded Bonds for redemption is contingent upon the issuance and sale of the Bonds.

Pursuant to Section 6.1(a) of the General Fee Revenue Indenture, the Board hereby confirms that the University is not in default under said indenture.

In connection with the refunding and defeasance of the Refunded Bonds as provided in Section 14.1 of the General Fee Revenue Indenture, the Board hereby authorizes and directs the President of the University to execute in the name and on behalf of the University an Escrow Trust Agreement or Agreements, between the University and the Trustee, in substantially the form presented to the meeting at which this resolution is adopted and to be attached as Exhibit IV to the minutes of said meeting (which form is hereby adopted in all respects as if set out in full in this resolution), with such changes, deletions and additions as may be approved as provided in Section 12 of this resolution, and does hereby authorize and direct the Secretary of the Board to affix the official seal of the University thereon and to attest the same.

Section 12. Authorization to Approve Certain Matters. The Board has determined that in view of the favorable interest rates currently available in the market for bonds such as the Bonds, it is in the best interest of the University to authorize the issuance of the Bonds at this meeting, there being no other meeting of the Board scheduled prior to September 5, 2014. The Board acknowledges however, that as of the date of this meeting, the Bonds have not yet been marketed or priced and that the documents approved by the Board in this resolution have not yet been finalized. The Board also recognizes that it may be most advantageous to the University to issue the Bonds in two or more series at different times. Therefore, in order to permit the Bonds to be issued, sold and delivered promptly, efficiently, and on a schedule most advantageous to

the University without the need for a subsequent meeting of the Board, and to permit the University to achieve the benefit of the favorable interest rates currently prevailing in the market, the Board does hereby authorize Dr. Donald Large, the Executive Vice President of the University and the Chairman of the Finance Committee of the Board:

(a) to determine whether the Bonds shall be issued in one or more than one series, and to approve the schedule of issuance for each such series of Bonds; provided that no Bonds shall be issued under the authority of this resolution after June 1, 2016;

(b) to approve the principal amount of the Bonds to be issued in each series, and the designation of the Bonds as tax-exempt or taxable Bonds; provided that the aggregate principal amount of Bonds shall not exceed the amount authorized in Section 2 above;

(c) to determine which of the Refunded Bonds are to be refunded and redeemed by the Bonds; provided that any such refunding shall result in a minimum net present value savings of at least 3%;

(d) to approve the final forms of the Supplemental General Fee Indenture(s), the Bond Purchase Contract(s), the Preliminary Official Statement(s), the Official Statement(s) and the Escrow Agreement(s), such documents to be substantially in the forms approved by the Board in Sections 6, 7, 8 and 11 of this resolution, but with such changes, deletions and additions as he may deem appropriate;

(e) to approve the final form and pricing details of each series of Bonds, including the interest rates to be borne by such Bonds, the principal maturities thereof and any original issue discount or premium with respect to the Bonds; provided that the net interest cost of any series of Bonds shall not exceed 5%;

(f) to approve the compensation of the Underwriter, such compensation not to exceed 1% of the principal amount of the Bonds;

(g) to approve the expenses of issuing the Bonds; and

(h) to take such other steps and to execute and approve such other documents as may be necessary or appropriate to cause the Bonds to be issued, sold and delivered consistent with the provisions of this resolution and the Supplemental General Fee Indentures.

The final approval by the Executive Vice President of the University and the Chairman of the Finance Committee of the Board of the items listed above may be conclusively evidenced by a certificate signed by each of them and delivered at the time of issuance of the Bonds.

Section 13. Resolution Constitutes Contract. The provisions of this resolution shall constitute a contract between the University and each holder of the Bonds.

Section 14. Severability. The various provisions of this resolution are hereby declared to be severable. If any provision hereof shall be held invalid by a court of competent jurisdiction, such invalidity shall not affect any other portion of this resolution.

Section 15. Designation of Professionals. The Board hereby approves and confirms the retention of Balch & Bingham LLP as bond counsel to the University for the issuance of the Bonds, and the firm of Maynard, Cooper Gale, P.C., as counsel to the Underwriter for the issuance of the Bonds.

Section 16. General Authorization. The President of the University, the Executive Vice President of the University and the Secretary of the Board are hereby authorized to execute such further certifications or other documents and to take such other action as any of them may deem appropriate or necessary for the consummation of the matters covered by this resolution, to the end that the Bonds may be executed and delivered as promptly as practicable and on terms most advantageous to the University.

Exhibit I
Supplemental General Fee Indenture

Exhibit II
Bond Purchase Contract

Exhibit III
Preliminary Official Statement


Exhibit IV
Escrow Trust Agreement



AUBURN UNIVERSITY
OFFICE OF THE PRESIDENT

June 6, 2014

Memorandum To: President Jay Gogue

From: Donald L. Large, Jr. 

Subject: Board of Trustees Agenda Item

- Proposed Advance Refunding of Bonds

Proposal:

It is proposed that the Board of Trustees approve the administration pursuing the advance refunding of portions of the Series 2006 and 2007 General Fee Bonds. It would be our intent to pursue an advance refunding as long as the market holds to allow a minimum of 4% present value savings. It is also proposed that we would continue to use Merchant Capital as the bond underwriter for the university.

Review and Consultation:

The administration believes the market is favorable for pursuing the actions noted above and this has been confirmed by Merchant Capital. Attachment 1 provides more background on the refunding considerations.

Rationale for Recommendation:

This is simply an opportunity to take advantage of the current interest rate market that is historically low. The bond issues noted above are the only ones at this time that we could potentially achieve an adequate savings by pursuing a refunding or advance refunding.

MERCHANT CAPITAL

L.L.C.

MEMORANDUM

DATE: June 6, 2014

TO: Don Large
Auburn University

FROM: Thomas Harris
Michael P. Dunn
Merchant Capital

RE: Refunding Update

As we have been discussing, given the recent decline in interest rates, we believe the savings that could potentially be achieved by a partial refinancing of the University's 2006 General Fund Bonds has again risen to a level that merits consideration. The Series 2006 issue was approved for a refunding by the Trustees in 2013, but due to a very rapid and substantial rise in interest rates the refunding was placed on hold.

Here are the highlights associated with a possible refunding of the 2006 Bonds:

- Refunding the 2006 bonds with maturities ranging from 2018 to 2035 (but, excluding the 2027 maturity) which is a total of \$38,735,000, would produce present value savings of about \$2,600,000 which is 6.7% (PV \$ savings / Amount of bonds refunded). Our industry generally has a 3% guideline which we view as a minimum threshold amount.
- The estimated "negative arbitrage" associated with the refunding is \$1,965,543. Please see following discussion for an explanation.
- The interest rate on the refunding bonds would be about 3.45%, versus 4.99% on the refunded bonds. So, the University would be locking in a rate through 2035 that is 1.54% lower.
- If the refunding were delayed two years, when the bonds would be currently callable, the "breakeven" rise in interest rates is about .80%. In other words, if rates increased by more than 80 basis points, the savings would be less. (This is an estimate based on various assumptions we believe are reasonable, but obviously subject to market factors at the time of sale).

SPECIALIZING IN
MERCHANT AND INVESTMENT BANKING SERVICES
Lakeview Center – Suite 400, 2660 EastChase Lane, Montgomery, AL 36117
(334) 834-5100 phone / (334) 269-0902 fax

In addition to the Series 2006 bonds, we are now also monitoring the possible savings opportunities available by refunding the Series 2007 Bonds. There are currently \$146,670,000 Series 2007 bonds outstanding. As with the 2006 issue, a partial refunding, if any, would be the most likely alternative. One option we are tracking is summarized below:

- Refunding \$38,860,000 of bonds with maturities of 2021 – 2027. The estimated PV savings is \$1,900,000 (4.9%).
- The Negative Arbitrage is about \$2,100,000.
- The interest rate on the refunding bonds would be about 2.80%, versus 4.74% on the refunded bonds – thus locking in a rate through 2027 which is 1.94% lower.
- If the refunding were delayed three years until the bonds are optionally callable, the break-even rise in interest rate is about 1.10%, to produce a similar amount of savings.

Market Considerations

Obviously, it is very difficult to predict what interest rates might do over the next several years. We have enjoyed a very long run of extraordinarily low interest rates, including at times the lowest levels seen in over 40 years. While interest rates today are higher than a year ago when refunding the Series 2006 bonds was approved, the municipal bond market has an impressive run in the first five months of this year (i.e. declining rates) – out performing treasuries, corporate bonds and even the S&P 500. The supply of municipal bonds has been low, about 30% less than same period last year, while demand continues to increase. It is a very favorable time for issuers to sell bonds.

Some noteworthy observations of the bond market:

- The 10 year Municipal Market Index Rate (“MMD”) and 20 year MMD rate have declined by 50 basis points and 73 basis points, respectively, since the beginning of this year. The average life of the prospective 2006 bonds to be refunded is about 14 years, and the 2007 bonds about 10 years.
- Since late 2008 while the Fed has been maintaining its short term rate at near zero, the difference in the 10 year treasury lowest rate (1.39% on 7/24/12) and highest rate (3.99% on 4/5/10) is 260 basis points. So, even while the Fed elects to keep short term rates low, there can be quite a lot of movement in longer term fixed rates.

- Bottom line, if you think it is likely that interest rates will be higher by any significant amount in 1 to 3 years, locking in savings today is worthy of serious consideration.
- In addition to the normal economic factors that affect general market interest rates, Congress has considered limiting the exemption of tax-exempt interest on municipal bonds to high income investors (exemption up to 28% tax bracket) which has been estimated could alone raise municipal borrowing cost by about 50 basis points.

Background and Overview

The Series 2006 bonds cannot be optionally prepaid until 6/1/2016. Likewise, the Series 2007 bonds are callable on 6/1/2017 and thereafter. Longer term municipal issues typically have call protection for 10 years. However, borrowers can issue advance refunding bonds prior to a call date, locking in savings. Under the tax exempt bond regulations, you are allowed only one advance refunding per each series of bonds. Thus you want to utilize your one opportunity in the best way possible.

In an advance refunding the bond proceeds are invested in securities guaranteed by the U.S. Government and deposited into a refunding escrow account. The escrow is structured to cover interest payments on the refunded bonds until the call date. On the call date the escrow securities mature and are used to retire the refunded bonds. From an accounting perspective, given the fact that the refunded bonds are secured by U.S. Treasury obligations, the debt is considered “defeased” and is no longer an obligation of the borrower.

When an issuer does an advance refunding, there are TWO interest rates that drive the amount of savings. Obviously, the interest rate on the new “refunding” bonds as compared to the outstanding “refunded” bonds is the MAJOR determinant of savings. However, also important is the interest rate earned on, and the term of, the refunding escrow. The ideal situation occurs when the yield on the escrow securities is equal to the interest rate on the refunding debt.

Under the tax-exempt bond regulations you are allowed to earn up to the “arbitrage yield” of your bonds in the refunding escrow. Basically, the federal government does not allow you to borrow at low tax-exempt rates, and invest the funds at higher treasury rates. In today’s market, with the Fed holding taxable short term interest rates near zero, refunding escrows do not earn interest at rates comparable to their borrowing costs. The “negative arbitrage” is simply the loss of *potential interest earnings* in the escrow if short term treasury yields were high enough to maximize your interest earnings.

The negative arbitrage amount basically represents the cost of not only issuing enough “refunding” bonds to retire the outstanding “refunded” bonds, but also to pay the interest cost of the refunded bonds until they can actually be retired. In the case of your 2006 issue an escrow account would be funded to cover interest expense until 6/1/2016, and for 2007 bonds until 6/1/2017. The longer the term of the escrow and the lower the yield, the more difficult it becomes to execute an advance refunding. If treasury bonds yields were high enough that we could earn an escrow yield equivalent to the University’s borrowing cost on the refunding issues, the term of the escrow basically becomes irrelevant. But at today’s treasury rates the escrow yield is about 2.0% to 2.50% less than what would be allowed.

The negative arbitrage cost will diminish over time and approach zero as you reach the actual call date of the refunded bonds. So, if you elect to delay an advance refunding, your hope is as you wait for negative arbitrage to decline, interest rates stay low or at least do not rise so much as to negate the gains made by reducing the negative arbitrage cost.

Refunding Considerations

As we monitor advance refundings for our clients we look at several factors such as:

- ✓ The \$ amount of PV savings
- ✓ The % amount of PV savings (generally 3% minimum threshold)
- ✓ The \$ amount of PV savings as compared to the negative arbitrage
- ✓ The relationship of waiting to reduce negative arb, versus risk of higher rates in future
- ✓ Reasons to refund debt other than financial savings (cash flow relief, restrictive covenants, release reserve funds no longer necessary, etc.)

If the PV percentage savings is 5%, 6% and higher, even with a fairly large amount of negative arbitrage it may be advisable to capture the savings. It really greatly depends on each individual client's needs, financial condition, overall debt structure, view of the future, etc.

Summary

At this point in time, based on current market conditions, we are suggesting a partial refunding of \$38,735,000 the Series 2006 bonds, which leaves \$10,810,000 callable 2006 bonds outstanding. The actual sizing of the refunding would be adjusted up or down, on the day of sale, to provide the best overall refunds. Any bonds that are not refunded would remain available for future refunding opportunities.

The University could lock in an interest cost of less than 3.50% through 2035, versus a rate of about 4.99% on the refunded 2006 bonds. The refunding would not extend the term of the debt and would provide savings of about \$2.6 million. This savings amount is after all expenses and consideration of negative arbitrage, representing true dollars to the University. The percentage savings of 6.70% is well above the 3% minimum threshold, and the \$2.6 million savings exceeds the \$1.965 million negative arbitrage.

On the Series 2007 bonds, if market conditions hold or improve slightly, there is a possibility that refunding somewhere between \$15,000,000 and \$40,000,000 of the bonds could come into play. As noted above, currently the PV savings is slightly under 5% and the negative arbitrage larger than the savings. We would like to see the PV savings exceeding 5%, and about the same or larger than the negative arbitrage, before the University proceeded. Keep in mind you are not losing an opportunity to refund, but are postponing in hopes of achieving better results.

By proceeding with a partial refunding of the Series 2006 bonds, the University would lock in very attractive rates on some of its debt, while taking some money and risk off the table as it relates to future interest rates. However, between the unrefunded 2006 and 2007 bonds, there remain over \$125 to \$150 million (depending on final size of refunding) of debt that we will continue to monitor for future refunding opportunities. As we approach or reach the call dates of each issue, if rates do not rise too much, there could be other opportunities to refund the bonds in the next few years, as well as over the longer term given the Series 2006 unrefunded bonds extend all the way out to 2037, and the Series 2007 bonds to 2038.

AUDIT COMMITTEE
RESOLUTION
APPROVAL OF INDEPENDENT AUDITORS
FOR FISCAL YEAR ENDED SEPTEMBER 30, 2014

WHEREAS, The Audit Committee of the Board of Trustees is charged with recommending the appointment of the university's external auditor; and

WHEREAS, The Audit Committee recommends the appointment of PricewaterhouseCoopers to audit the university's financial statements and to conduct the federally required A-133 audit.

NOW, THEREFORE, BE IT RESOLVED by the Auburn University Board of Trustees that PricewaterhouseCoopers is appointed as the university's external auditor.



AUBURN UNIVERSITY
OFFICE OF THE PRESIDENT

May 23, 2014

Memorandum To: President Jay Gogue

From: Donald L. Large, Jr. 

Subject: Board of Trustees Agenda Item

- Selection of External Auditors for Fiscal Year Ended September 30, 2014

PricewaterhouseCoopers will present the enclosed proposed Audit Service Plan for the upcoming fiscal year end for Audit Committee review and consideration. Subject to a favorable review by the Audit Committee, PricewaterhouseCoopers would be reappointed as the University's external auditors and begin preparing for an audit of Auburn University for the Fiscal Year Ended September 30, 2014.

The proposed action above results from a recent comprehensive review by the administration of existing audit services. This was performed in accordance with the University's Board of Trustees Policy on the Selection of External Auditors. The review included a detailed evaluation by the Controller's Office as to the effectiveness and efficiency of PricewaterhouseCoopers during their FY 2013 audit. Such information was reviewed and discussed with the Associate Vice President for Business and Finance and the Executive Vice President. A discussion of the content was then held with PricewaterhouseCoopers lead partner and the senior relationship partner. Opportunities for improvements were shared and agreed upon. The administration reviewed PricewaterhouseCoopers Alabama office practices and also reviewed the overall expertise in Higher Education which is considerable.

Based on the evaluations, discussions, and identification of areas for improvement, the administration is recommending to the Audit Committee of the Board of Trustees continued engagement for audit services of PricewaterhouseCoopers.

pah

c: Mr. Grant Davis

Auburn University
Audit Service Plan
For the year ended
September 30, 2014





Members of the Audit Committee
of the Board of Trustees of
Auburn University

June 27, 2014

Dear Members of the Audit Committee:

We appreciate the opportunity to provide professional services to Auburn University (the "University"). The cornerstone of our past service to the University has been, and will continue to be, the performance of a high-quality, efficient audit.

We are delighted to present our audit plan, which includes a summary of our mutual understanding and expectations between you and others within your organization and PricewaterhouseCoopers, our audit approach and scope, risk analysis, reporting timetable and other matters. Discussion of our plan with you ensures that your PricewaterhouseCoopers engagement team members understand your concerns and that we agree on mutual needs and expectations to provide the highest level of service quality.

If you have any questions regarding this plan, please contact Drew Wagoner at (205) 414-4164.

Very truly yours,

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THIS REPORT AND THE INFORMATION THAT IT CONTAINS ARE SOLELY FOR THE BENEFIT AND RESTRICTED USE OF THE AUDIT COMMITTEE OF THE BOARD OF DIRECTORS AND ARE NOT INTENDED TO BE USED OR RELIED UPON BY ANY OTHER PARTY.

Executive Summary

This document outlines our audit strategy and approach for the 2014 audit of the University and is provided to give the Audit Committee the opportunity to review, discuss and comment on our plan.

This document provides:

- An overview of our top-down, risk-based audit approach.
- Assessment of the key risks in your business and our audit responses.
- Plan for continuous, two-way communication and reporting to the Audit Committee and management.
- Updates on the PwC client service team.

Given the complexity of the University's activities, some modification of the scope of our plan may be required as we execute our audit. We will advise the Audit Committee of any significant changes.

Our Audit Objectives

As the University's auditor, we are responsible for reporting to the Board of Trustees on the financial statements of the University for the year ending September 30, 2014. Our audit engagement is directed toward delivering our services at three levels:

For bondholders and other stakeholders	Independent opinions and reports that provide assurance on financial statements released by the University
For the Audit Committee	Assistance to the Audit Committee in discharging its corporate governance and compliance responsibilities
For management	Observations and advice on financial reporting, accounting, tax and internal control issues from our professionals, including sharing experience on industry best practices.

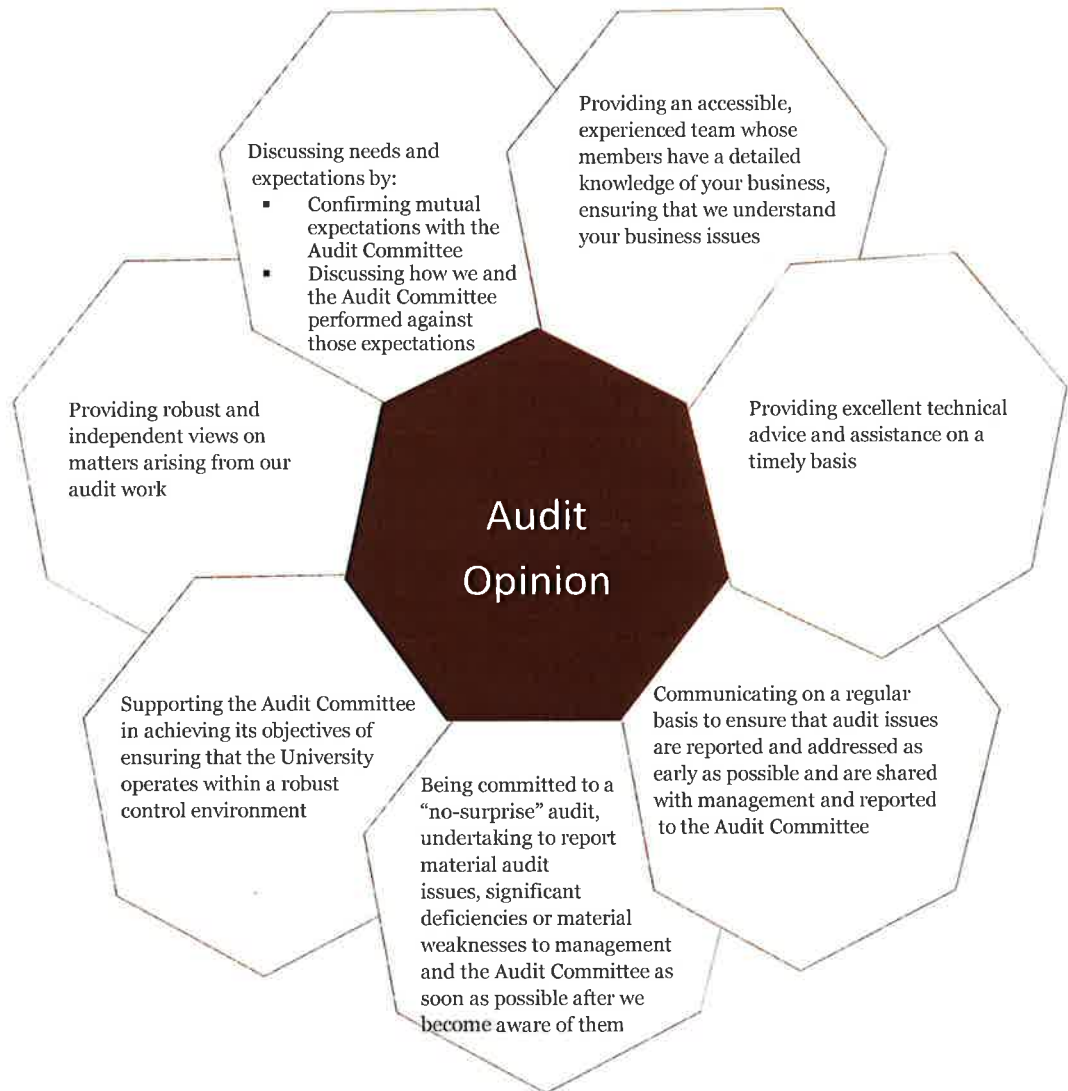
We have provided our engagement letter to management for review. The engagement letter summarizes the respective responsibilities of PwC and the University and a draft of the letter has been provided to the Audit Committee in Appendix A.

Our Service Deliverables

Engagements	<ul style="list-style-type: none"> ■ Financial Statement Audit ■ Report on Schedule of Expenditures of Federal Awards (OMB Circular A-133) ■ Auburn Research and Technology Foundation Audit ■ Auburn University at Montgomery (AUM) Financial Statement Review ■ Debt offering procedures (if applicable)
Audit Opinions	<ul style="list-style-type: none"> ■ Report on the financial statements of Auburn University ■ Reports on internal controls and compliance ■ Report on the financial statements of Auburn Research and Technology Foundation
Report of Internal Control and Business Observations	<ul style="list-style-type: none"> ■ Management letter, if necessary and as applicable
Additional Reports	<ul style="list-style-type: none"> ■ AUM Review Report
Other Services	<ul style="list-style-type: none"> ■ Inclusion Letters for debt offerings, if applicable
Audit Committee Reporting	<ul style="list-style-type: none"> ■ Regular meetings ■ Required communications to the Audit Committee of the Board of Trustees

Our Service Responsibilities

Our primary responsibility is to form an opinion on the financial statements of Auburn University. We undertake to provide you with a service of the highest quality by:



Our Audit Responsibilities

Our responsibility is to express an opinion on the University's financial statements based on our audit. We conduct our audits in accordance with generally accepted auditing standards. This includes auditing standards issued by the American Institute of Certified Public Accountants and the standards applicable to financial statement audits contained in Government Auditing Standards issued by the Comptroller General of the United States. Those standards require that the auditor obtain reasonable rather than absolute assurance about whether the financial statements are free of material misstatement, whether caused by error or fraud. Accordingly, a material misstatement may remain undetected. Also, an audit is not designed to detect error or fraud that is immaterial to the financial statements. An audit includes obtaining an understanding of internal control sufficient to plan the audit and to determine the nature, timing and extent of audit procedures to be performed. An audit is not designed to provide assurance on internal control or to identify all significant deficiencies. However, the auditor is responsible for ensuring that the Audit Committee or others with equivalent authority or responsibility are aware of any significant deficiencies or material weaknesses that come to his or her attention.

Our responsibility with respect to other information in documents containing audited financial statements, such as a bond offering memorandum, is to read such information and consider whether the information or the manner of its presentation is materially inconsistent with information appearing in the basic financial statements.

Our responsibility with respect to Audit Committee communications is to communicate those matters that have come to our attention as a result of the performance of our audit.

Our audit does not relieve management of its responsibilities with regard to the financial statements.

Management's Responsibilities

As part of the audit process, management is responsible for the following:

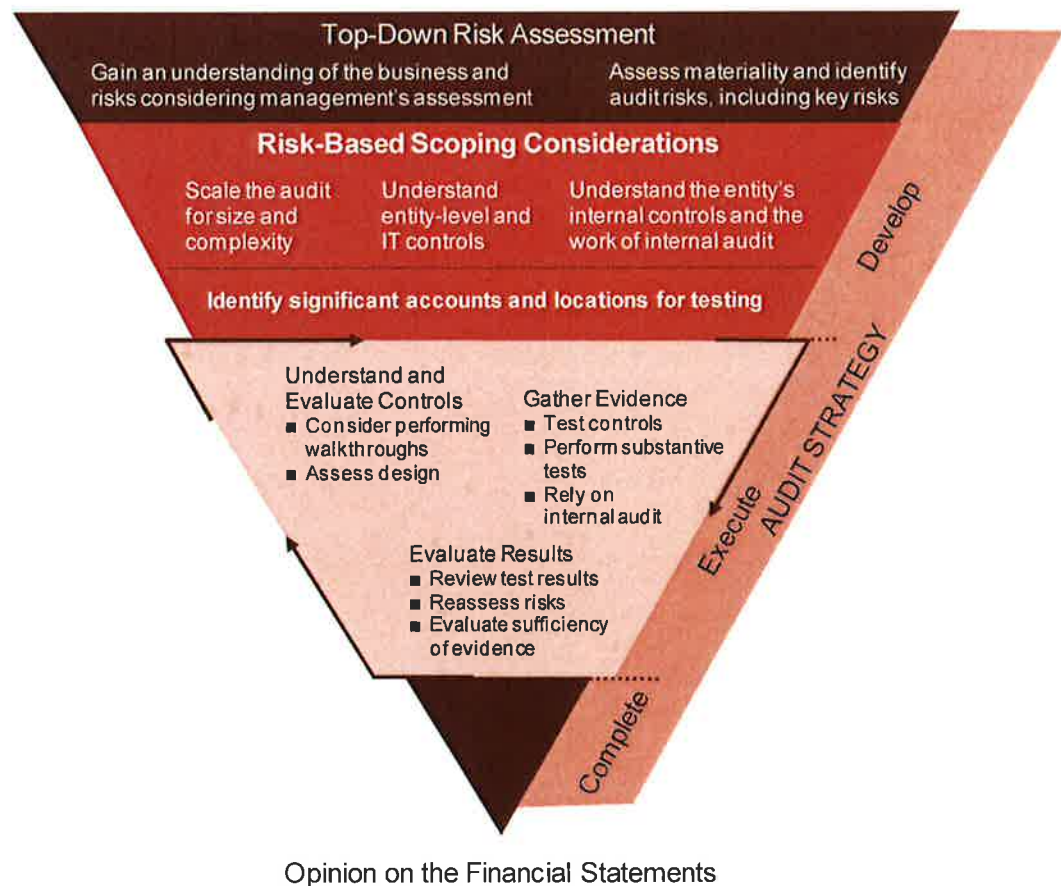
- The University's financial statements;
- Establishing and maintaining effective internal control over financial reporting;
- Identifying and ensuring that the University complies with the laws and regulations applicable to its activities;
- Making all financial records and related information available to the auditor;
- Providing the auditor with a letter that confirms certain representations made during the audit;
- Adjusting the financial statements to correct material misstatements and affirming to the auditor in the representation letter that the effects of any uncorrected misstatements aggregated by the auditor during the current engagement pertaining to the latest period presented are immaterial, both individually and in the aggregate, to the financial statements taken as a whole.

PwC Audit Approach

Our Audit Strategy is based on:

- The use of a top-down, risk-based approach to planning and conducting the audit; and
- The application of well-reasoned professional judgment.

These principles allow us to develop and execute our audit strategy in an effective and efficient manner.



Developing Audit Strategy

Top-Down Risk Assessment

Our audit approach is based on the application of well-reasoned professional judgment. We identify audit risks first by considering the business and its environment, and then by considering the key risks related to the significant accounts and relevant assertions, locations

or business units and significant processes. Key risks are audit risks that require special audit consideration.

Where applicable, we also obtain an understanding of management's risk assessment. The result is the development of an audit strategy tailored to the risk conditions of the University and focused on identifying and testing only those key controls that are relevant to preventing or detecting material misstatements of the financial statements, whether caused by error or fraud.

Risk-Based Scoping Considerations

Fundamental to our top-down, risk-based audit approach is an understanding of:

- The size and complexity of the University and its components;
- The existence and effectiveness of entity-level and information technology general controls ("ELCs and ITGCs") in our determination of the nature, timing and extent of testing; and
- The existence and effectiveness of internal controls.

We scale our audit approach by considering the size and complexity of the University and management's monitoring of controls and business processes. By appropriately scaling the audit, we consider the control environment in which the University operates, which has a pervasive impact on our assessment of the controls necessary to address material risks of misstatement.

Early in the audit process, we assess ELCs and the University's use of information technology. ELCs are controls that may be operational throughout the entire organization, both at a corporate and business unit/management unit level. Our evaluation of the effectiveness of ELCs and the level of precision at which they operate can result in increasing or decreasing the testing that we otherwise would have performed on controls at the process, transaction or application levels. Accordingly, we emphasize the upfront identification and testing of ELCs, which can have a significant impact on the nature, timing and extent of our controls testing.

Generally, information technology is a critical element in developing the audit plan. The assessment of information technology considers the level and complexity of controls automation, system complexity, platforms used, approach to security and the security architecture, known problems, and the nature and volume of transactions. This understanding assists in determining the approach to auditing the effectiveness of automated controls and information technology general controls.

Determining Significant Accounts, Locations and Planned Reliance on Others

Once we have completed our initial risk assessment and gained an understanding of ELCs and ITGCs, we will determine the most effective and efficient way to obtain audit evidence using well-reasoned professional judgment. This determination begins at the financial statement level by identifying significant accounts and disclosures, considering the relevant assertions related to those accounts and disclosures, and identifying the significant processes and key controls.

Determining Significant Accounts, Classes of Transactions and Processes

The determination of whether an account or disclosure is significant to the audit of the financial statements is based on whether there is a reasonable possibility that the account could contain a misstatement that, individually or when aggregated with others, could have a material effect on the financial statements. In addition to quantitative metrics, risk factors such as the following contribute to our determination of the significance of an account or disclosure:

■ Size and composition of the account	■ Accounting and reporting complexities associated with the account or disclosure
■ Susceptibility of misstatement due to errors or fraud	■ Exposure to losses in the account
■ Volume of activity, complexity and homogeneity of the individual transactions processed through the account or reflected in the disclosure	■ Possibility of significant contingent liabilities arising from the activities reflected in the account or disclosure
■ Nature of the account or disclosure	■ Existence of related party transactions in the account
■ Changes from the prior period in account or disclosure characteristics	■ Knowledge obtained in prior audits

For those accounts and disclosures deemed significant, we identify relevant financial statement assertions and the significant processes and then identify the key controls which serve to prevent or detect a material misstatement.

Determining Locations

The scoping of locations is based on the risk of material misstatement. In determining the locations or business units at which to perform tests of controls, we assess the risk of material misstatement of the financial statements associated with the location or business unit and correlate the amount of audit attention devoted to the location or business unit with the degree of risk.

Executing Audit Strategy

We execute our audit strategy using the following process:

- Understanding, evaluating and assessing the design of controls through inquiry, observation, inspection and reperformance, including walkthroughs;
- Gathering evidence by execution of controls testing through our own work or reliance on the work of others and substantive testing; and
- Evaluating the results of our testing, including reassessing risk and the sufficiency of audit evidence.

Assessing the Design of Controls

We evaluate and assess the design of controls with information obtained from various sources including our interaction with management, knowledge obtained from past audits, performing walkthroughs where deemed appropriate and different combinations of inquiry, observation, and inspection. Our controls testing provides us with evidence of the design and operating effectiveness of controls, including those related to the prevention or detection of fraud.

Gathering Evidence

We obtain sufficient competent audit evidence through our audit procedures. We ensure an efficient audit by focusing only on those key controls that prevent or detect material misstatements of the financial statements, whether caused by error or fraud. For those identified key controls, we test operating effectiveness. Our method of testing will depend, among other things, on the risk of misstatements that the controls are intended to prevent or detect, the inherent risk associated with the related account and assertion, the control's complexity and other factors affecting the risk associated with the control. The amount of audit evidence needed increases as the risk of material misstatement increases.

We assess the effectiveness of internal control and the nature of risk associated with an account in determining the nature, timing and extent of substantive procedures. The nature and degree of risk is the key determinant in how much additional audit evidence should be obtained from analytical procedures (such as trend or ratio analysis), tests of details (such as vouching third-party source documentation) or a combination of these procedures.

Evaluating Results

Our risk assessment is a pervasive process in which we continuously evaluate the nature, timing and extent of testing and determine whether we have obtained sufficient competent evidence. We evaluate evidence from the work of others, and our independent tests of controls and substantive audit evidence. The results of certain tests may lead to changes in our risk assessment, which may either increase or reduce the procedures performed.

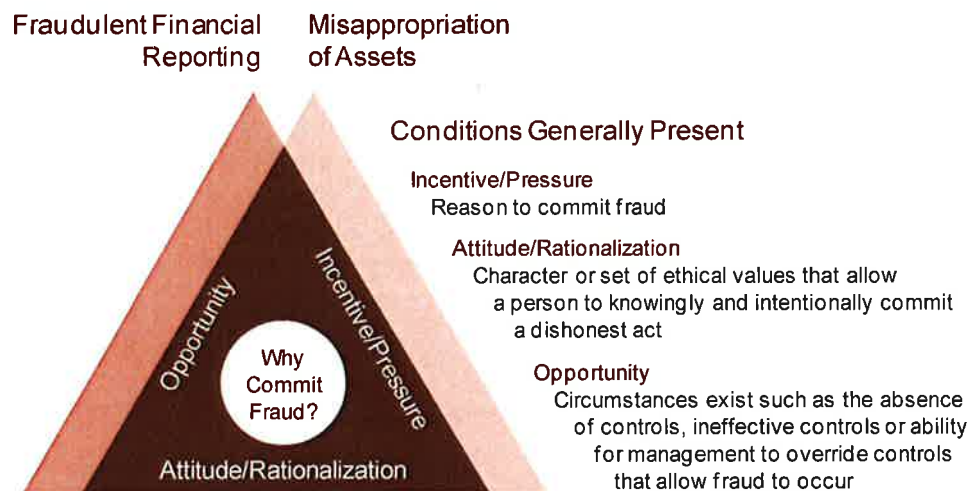
Completion

Prior to the issuance of our audit opinion on the financial statements, we will perform audit completion activities, including the evaluation of internal control deficiencies; the review of the financial statements, including the adequacy and reasonableness of presentation and footnote disclosures; and the performance of other audit procedures as required by professional standards.

Perspectives on Fraud Risk and Responsibilities

We have a responsibility to plan and perform our audit to obtain reasonable assurance about whether the financial statements are free of material misstatement, whether caused by error or fraud. In order to fulfill that responsibility, as part of our audit, we are required to gain an understanding of the risk of material misstatement due to fraud at the University and perform certain procedures to respond to the fraud risks identified.

Types of Fraud



Attributes Contributing to Increased Fraud Risk

- Size, complexity and ownership attributes of the Company
- Type, significance, likelihood and pervasiveness of the risk

In addition to our responsibilities to understand and respond to the risks of material misstatement due to fraud, management and those responsible for the oversight of the financial reporting process have certain responsibilities related to fraud. The oversight responsibilities of senior management and the Audit Committee and the auditor's responsibilities are outlined below.

Senior management's responsibilities include:

- Design and implement programs and controls to prevent, deter and detect fraud (antifraud programs).
- Ensure that the University's culture and environment promote honesty and ethical behavior.

- Perform a risk assessment that specifically includes the risk of fraud addressing incentives and pressures, opportunities, and attitudes and rationalization.
- Assess management override of controls and communicate with the Audit Committee and board.

The Audit Committee's responsibilities include:

- Evaluate management's identification of fraud risks, implementation of antifraud measures and creation of appropriate "tone at the top."
- Ensure that senior management implements appropriate fraud deterrence and prevention measures to better protect investors, employees and other stakeholders.
- Investigate any alleged or suspected wrongdoing brought to its attention.
- Challenge management in the areas of nonroutine, related party and interUniversity transactions.

The auditor has a responsibility to:

- Plan and perform the audit to provide reasonable assurance that the financial statements are free of material misstatement, whether caused by fraud or error.
- Evaluate whether the University's programs and controls that address identified risks of material misstatement due to fraud have been suitably designed and placed in operation.
- Evaluate management's process for assessing the effectiveness of antifraud programs and controls.
- Evaluate fraud of any magnitude on the part of senior management and the impact on the control environment.

In order to fulfill our responsibilities related to fraud, we plan to perform the following audit procedures:

- Inquiries of management, the Audit Committee, Internal Audit and others related to knowledge of fraud or suspected fraud, the fraud risk assessment process and how fraud risks are addressed by the University.
- Disaggregated analytical procedures, primarily over revenue.
- Incorporate an element of unpredictability in the selection of the nature, timing and extent of audit procedures to be performed.
- Identify and select journal entries and other adjustments for testing.

Areas of Audit Emphasis

We emphasize certain areas in our audit on a recurring basis because of their potential significant impact on your financial results. We have outlined below the key areas of audit focus, based on our cumulative knowledge of the University, used in determining risk, materiality and the significance of various judgments.

Our Objectives	Achievement of Objectives	What the University Sees
Understanding the University	<ul style="list-style-type: none"> ■ Our knowledge of higher education ■ Previous audit knowledge of and experience with the University ■ Audit staff members trained and educated in the higher education industry, including A-133 compliance audits 	<ul style="list-style-type: none"> ■ Informed and proactive dialogue with your PwC team. ■ Providing current industry firm publications.
Assess risks	<ul style="list-style-type: none"> ■ Information technology ■ Inherent risk of material misstatement ■ Initial assessment of controls ■ Identification of audit issues 	<ul style="list-style-type: none"> ■ Ongoing and timely dialogue with your PwC team on system and audit risk review and audit issues.
Prepare audit strategy	<ul style="list-style-type: none"> ■ Response to assessed risk of material misstatement ■ Determine specific procedures to test relevant financial statement assertions 	<ul style="list-style-type: none"> ■ Partner and manager completion of audit strategy ■ Continuous communication regarding audit approach and resolution of issues
Test systems and accounting controls	<ul style="list-style-type: none"> ■ Evaluation and testing of automated and manual controls, where considered effective and efficient 	<ul style="list-style-type: none"> ■ Timely recommendations on accounting controls and financial reporting.
Test financial statement balances	<ul style="list-style-type: none"> ■ Analytical procedures ■ Detailed testing of account balances 	<ul style="list-style-type: none"> ■ Final resolution of accounting issues and exceptions ■ Utilize firm specialists when needed
Review financial statements and report to management and the Audit Committee	<ul style="list-style-type: none"> ■ Review financial statements and disclosures ■ Review of audit findings ■ Professional judgment 	<p>Partner and manager reviews with management:</p> <ul style="list-style-type: none"> ■ Financial statements ■ Overall assessment ■ Report to management and the Audit Committee ■ Utilize firm specialists when needed
Communicate with management	<ul style="list-style-type: none"> ■ Our participation in higher education industry groups 	<ul style="list-style-type: none"> ■ Discuss pertinent emerging issues regarding new guidance

throughout the year	<ul style="list-style-type: none"> ■ Our leadership in the area of standard setting through participation with the AICPA and GASB 	<ul style="list-style-type: none"> ■ on a timely basis. ■ Relevant literature regarding new accounting releases.
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Critical Accounting Policies and Significant Judgments and Estimates

We have identified certain audit areas as subject to significant judgment, based on our prior knowledge of the University. Such audit areas are subject to critical accounting policies and/or significant judgments and estimates, as further described in the University's 2013 financial statements, and are key considerations as we develop our current year audit approach:

- Allowance for doubtful accounts – contract and grants receivable, student accounts receivable, and other accounts receivable
- Scholarship discounts and allowances – student tuition and fees
- Fair value of investments, including evaluation of potential impairment of alternative investments carried at cost
- Deferred revenue
- Benefit plan accruals - Teachers' Retirement System of Alabama and Employees' Retirement System of Alabama
- Other post-employment benefits - State of Alabama Public Education Employees Health Insurance Plan and Retiree Medical Plan
- Self-insurance programs
- Environmental remediation obligations
- Federal grant compliance
- Revenue recognition

Audit Risk Assessment

As described in the previous PwC Audit Approach section, our audit approach is a top-down, risk-based approach, and we continually reassess audit risks throughout the audit process.

Risks that rise to the level of Significant risks, as defined in GAAS, require special audit consideration because of the nature of the risk (higher inherent risk), the likely magnitude of potential misstatements (including the possibility that the risk may give rise to multiple misstatements) and the likelihood of the risk occurring.

Based on discussions with management and our preliminary risk assessment, we have identified the following risks as significant for the 2014 audit:

Significant risks	Audit Approach
Federal Grant Compliance	<ul style="list-style-type: none"> ■ Confirm our understanding of the various major programs through discussions with management and review the Schedule of Expenditures of Federal Awards ■ Evaluate and test controls over the administration of federal awards ■ Evaluate and test compliance with federal regulations for major programs
Management override of controls (presumed under the auditing standards)	<ul style="list-style-type: none"> ■ Confirm our understanding of entity level controls surrounding period-end and financial reporting ■ Conduct inquiries regarding fraud with individuals throughout the University ■ Perform journal entry testing to target areas of highest fraud risk ■ Incorporate an element of unpredictability into the planned audit approach. ■ Substantive testing over areas with heightened risk of fraud including revenue recognition
Risk of fraud in revenue recognition (presumed under the auditing standards)	<ul style="list-style-type: none"> ■ Confirm our understanding of University's controls over the various revenue streams ■ Substantive testing over revenue streams ■ Journal entry testing to identify unusual revenue transactions

We have also identified the following risk as an elevated risk:

Elevated risks	Audit Approach
Alternative investments may be impaired	<ul style="list-style-type: none"> ■ Confirm our understanding of new alternative investments through discussions with management and review of investment agreements. ■ Review and evaluate controls over alternative investments. ■ Obtain audited financial statements of alternative investment vehicles and gain an understanding of investment valuations. ■ Review for potential impairments and other contingencies ■ Perform detailed analysis over valuation of investments. ■ Vouch contributions to and distributions from investments.

Recent Accounting Pronouncements

Issued but not yet effective:

Gasb 71, *Pension Transition for Contributions Made Subsequent to the Measurement Date—an amendment of GASB Statement No. 68*, amends Statement 68 to require that, at transition, a government recognize a beginning deferred outflow of resources for its pension contributions, if any, made subsequent to the measurement date of the beginning net pension

liability. The provisions of this Statement are required to be applied simultaneously with the provisions of Statement 68.

GASB 70, *Accounting and Financial Reporting for Non-Exchange Financial Guarantees*, requires a state or local government guarantor that offers a non-exchange financial guarantee to another government, organization, or individual to recognize a liability on its financial statements when it is more likely than not that the guarantor will be required to make a payment to the obligation holders under the agreement. Effective for the year ended September 30, 2014. As this standard was issued in late April 2013, management has not yet evaluated its impact on the University's financial statements.

GASB 69, *Government Combinations and Disposals of Government Operations*, establishes accounting and financial reporting standards related to government combinations and disposals of government operations. This statement requires measurements of assets acquired and liabilities assumed generally to be based upon their acquisition values. This Statement also provides guidance for transfers of operations that do not constitute entire legally separate entities and in which no significant consideration is exchanged. Effective for the year ended September 30, 2015. As this standard was issued in January 2013, management has not yet evaluated its impact on the University's financial statements.

GASB 68, *Accounting and Financial Reporting for Pensions an amendment of GASB Statement No. 27*, addresses accounting and financial reporting for pensions that are provided to the employees of state and local governmental employers through pension plans administered through trusts. It establishes standards for measuring and recognizing liabilities, deferred outflows and inflows of resources, and expenses. It also identifies methods and assumptions used to project benefit payments, their net present value, and to attribute it to periods of employee service. Additionally, it addresses disclosure requirements regarding pensions. This standard is expected to have a significant impact on the University's financial statements, and management is currently assessing the mechanics of adopting this standard. Effective for the year ended September 30, 2015.

Audit Timeline

We have developed the following reporting timeline that facilitates the University meeting all of its legal and regulatory requirements. As you can see below, this timeline spans the entire year and represents our commitment to the University throughout the year.

Engagement Activities	Key Procedures Performed	Timing of Procedures
Planning and Audit Management	■ Meet with Audit Committee to discuss engagement plan	■ June
	■ Meet with PwC engagement team to kick off 2014 audit.	■ July
	■ Meet with management to update our understanding of the business and to assess risk; obtain update of business and operating plan	■ July
	■ Assess key audit risks and establish materiality	■ July through August
	■ Complete understanding of controls and preliminary scoping of accounts, processes and locations	■ July through August
Execution and Audit Management	■ Ongoing consultations on major issues and developments	■ Ongoing throughout the year
	■ Complete walkthroughs of key processes	■ July through August
	■ Perform interim substantive audit procedures	■ August through September
	■ Perform testing of key monitoring, internal accounting and management controls	■ October through December
	■ Evaluate nature, timing and extent of substantive procedures based on controls testing	■ October through December
	■ Perform year-end substantive audit procedures	■ October through December
Completion and Audit Management	■ Discuss results of interim and year-end work with management	■ Ongoing throughout the year
	■ Review financial statements	■ December through January
	■ Meet with Audit Committee to discuss results of the audit	■ January / February
	■ Keeping current procedures	■ As necessary

Communicating with Management and the Audit Committee

Title and Frequency/Timing	Intended Audience	Content
Accounting/auditing issues (weekly)	Controller / Financial Reporting	Specific list of issues, current status, solutions and date closed, including PwC views on key matters.
Issues reports (at each key audit stage, commencing with “planning” phase)	Controller	<p>Detailed report covering the following areas as necessary:</p> <ul style="list-style-type: none"> ■ Conclusions on major judgmental accounting and reporting issues ■ Discussion of possible alternative treatments/approaches and benchmarking against peers ■ Our judgment as to the appropriateness of the accounting principles adopted ■ Our comments on the potential effect on the financial statements of any significant risks and exposures and any material uncertainties ■ Adjustments identified by our audit—both those booked by management and those which are unadjusted ■ Key control issues identified together with management responses
Report to Audit Committee on Audit Plan (June 2014)	Audit Committee	<p>Discussion of key components of 2014 audit plan, including the discussion of:</p> <ul style="list-style-type: none"> ■ PwC audit plan and approach ■ Scoping of accounts and locations ■ Discussion of areas of audit emphasis and significant risks related to the 2014 audit
Year-end report to Audit Committee (late January / early February 2014)	Senior management/ Audit Committee	Summary report for management and the Audit Committee of matters arising from our work covering the same areas as the Issues reports, including the status of our audit, key items noted and our required communications to the Audit Committee
Feedback (annually)	Financial Reporting Department/ Audit Committee	A report on the feedback received from University personnel on PwC’s performance focused on specific relationship management and service delivery criteria, followed up with action plans to drive continuous improvement and sharing of best practices. The report is based on a focused questionnaire completed by

Title and Frequency/Timing	Intended Audience	Content
		management across the group, coupled with interviews of key members of University management.

Client Service Team—Contact Information

We have developed the following contact listing in order to enhance your access to the key members of our audit team.

Name	Audit Role	Office	Office Number	E-mail
Drew Wagoner	Engagement Partner	Birmingham	(205) 414-4164	drew.wagoner@us.pwc.com
Denise Marbach	Quality Review Partner	Atlanta	(267) 330-2205	denise.c.marbach@us.pwc.com
Julie Edmunds Smith	Engagement Senior Manager	Atlanta	(678) 419-7234	julie.l.edmundsmith@us.pwc.com
Erin Tench	Engagement Manager	Birmingham	(205) 414-4175	erin.e.tench@us.pwc.com
Franz Wessels	Data management group director	Atlanta	(678) 419-1854	franz.wessels@us.pwc.com
Travis Patton	Tax Partner	Washington, DC	(202) 414-1042	travis.patton@us.pwc.com
Elliott Cobin	Global Human Resource Services Director	Philadelphia	(267) 330-2290	elliott.i.cobin@us.pwc.com
Ralph DeAcetis	Health Industries – A-133 Specialist	Boston	(617) 530-4320	ralph.deacetis@us.pwc.com

Required Communications with the Audit Committee

Matter to be communicated	Auditor's response
Relationships between PwC (or any affiliates of the Firm) and the University (and its affiliates) and other matters that might reasonably be thought to bear on independence	There were no relationships or other matters identified that might reasonably be thought to bear on independence.
Communications plan	Our communications plan as presented above provides an overview of the form, timing and expected general content of communications with management and the audit committee.
Significant issues discussed with management prior to appointment or retention	There were no significant issues discussed with management in connection with the retention of PwC.
Obtain information relevant to the audit	We will inquire of the Audit Committee about whether it is aware of matters relevant to the audit and about the risks of material misstatement.
Summary audit strategy	We will communicate to the Audit Committee the planned audit strategy, including the timing of the audit and the significant risks identified. Matters included in the overall audit strategy include, among other matters, involvement of specialists and the extent of use of the work of internal audit. The materials preceding this section address this requirement.
Perspectives on fraud risks	<p>We will inquire of the Audit Committee to obtain its views on the risk of fraud and whether the Audit Committee has knowledge of any fraud, alleged fraud, or suspected fraud affecting the entity.</p> <p>We will discuss how the Audit Committee exercises oversight of the entity's assessment of the risks of fraud and the entity's antifraud programs and controls (specifically as it relates to the potential for management to override controls).</p>
Fraud	We will discuss with the Audit Committee identified potential or known fraud.
Illegal acts	We will discuss with the Audit Committee identified potential illegal acts.

Matter to be communicated	Auditor's response
Accounting policies and practices, critical accounting estimates and significant unusual transactions	<p>We will communicate to the Audit Committee:</p> <ul style="list-style-type: none"> ■ Significant accounting policies and practices, including: <ul style="list-style-type: none"> – The initial selection of and changes in significant accounting policies and practices or their application in the current period – The effect on financial statements or disclosures of significant accounting policies in controversial or emerging areas or areas for which there is a lack of authoritative guidance or consensus or diversity in practice ■ Critical accounting estimates, including: <ul style="list-style-type: none"> – A description of the process management used to identify and develop critical accounting estimates – Management's significant assumptions used in critical accounting estimates that have a high degree of subjectivity – Any significant changes management made to the processes used to develop critical accounting estimates or significant assumptions, a description of management's reasons for the changes, and the effects of the changes on the financial statements ■ Significant unusual transactions, including: <ul style="list-style-type: none"> – Significant transactions that are outside the normal course of business for the University or that otherwise appear to be unusual due to their timing, size, or nature – The policies and practices management used to account for significant unusual transactions
Quality of the University's financial reporting	<p>We will communicate to the Audit Committee our views about qualitative aspects of the University's significant accounting policies and practices, including situations in which we identified bias in management's judgments about the amounts and disclosures in the financial statements. In addition, we will communicate:</p> <ul style="list-style-type: none"> ■ The appropriateness of the significant accounting policies to the particular circumstances of the University ■ The results of our evaluation of the differences between (i) estimates best supported by the audit evidence and (ii) estimates included in the financial statements, which are individually reasonable, that indicate a possible bias on the part of the

Matter to be communicated	Auditor's response
	<p data-bbox="841 321 1128 359">University's management</p> <ul style="list-style-type: none"> <li data-bbox="813 359 1409 428">■ The basis for our conclusions regarding the reasonableness of the critical accounting estimates <li data-bbox="813 428 1422 646">■ The results of our evaluation of whether the presentation of the financial statements and the related disclosures are in conformity with the applicable financial reporting framework, including our consideration of the form, arrangement, and content of the financial statements (including the accompanying notes) <li data-bbox="813 646 1430 806">■ The issues involved, and related judgments made, in formulating particularly sensitive financial statement disclosures (for example, disclosures related to revenue recognition, going concern, subsequent events, and contingency issues) <li data-bbox="813 806 1409 940">■ The potential effect on the financial statements of significant exposures and risks, and uncertainties, such as pending litigation, that are disclosed in the financial statements
Alternative accounting treatments	We will discuss with the Audit Committee any alternative treatments permissible under accounting principles generally accepted in the United States for accounting policies and practices related to material items, including recognition, measurement, and presentation and disclosure

Appendix A



June 2, 2014

Dr. Donald L. Large, Jr.
Executive Vice President and Chief Financial Officer
Auburn University
107 Samford Hall
Auburn University, Alabama 36849-5113

Dear Dr. Large:

The purpose of this letter is to confirm our understanding of the terms of our engagement as independent accountants of Auburn University (the "University").

Services and related reports

We will audit the financial statements of the University, which comprise the Statement of Net Position at September 30, 2014 and the Statement of Revenues, Expenses and Changes in net Position and Statement of Cash Flows and for the year then ending, and the related notes to the financial statements. Upon completion of our audit, we will provide you with our written audit report on the financial statements referred to above. We cannot provide assurance that an unmodified opinion will be expressed. Circumstances may arise in which it is necessary for us to modify our opinion or add an emphasis-of-matter or other matter paragraph(s). In conjunction with the audit of the financial statements, we will report on the supplementary schedule of expenditures of federal awards in relation to those financial statements taken as a whole as required by OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*.

In addition, we will provide you with our written report on our tests of the University's compliance with laws, regulations, and provisions of contracts and grant agreements and on our consideration of its internal control over financial reporting, as required under *Government Auditing Standards*. If that report discloses deficiencies in internal control, fraud, illegal acts, violations of provisions of contracts or grant agreements, or abuse, we will obtain and report the views of responsible officials concerning the findings, conclusions, and recommendations, as well as planned corrective actions.

We also will audit the University's compliance with the types of compliance requirements described in the *U.S. Office of Management and Budget (OMB) Circular A-133 Compliance Supplement* that are applicable to each of the University's major federal programs for the year ended September 30, 2014. Upon completion of the audit of compliance, we will provide you with our report on the University's compliance with requirements applicable to each major federal program and on our consideration of its internal control over compliance, as required under OMB Circular A-133. We cannot provide assurance that an unmodified opinion will be expressed. Circumstances may arise in which it is necessary for us to modify our opinion or add an emphasis-of-matter or other matter paragraph(s). If our auditing procedures disclose instances of noncompliance with those requirements, we will provide a schedule of findings and questioned costs as required by OMB Circular A-133. We will assist the University in completing Part I, Item 6, *Auditor Information* including the *Auditor Statement of the University's Data Collection Form for Reporting on Audits of States, Local Governments, and Non-Profit Organizations*.

required by OMB Circular A-133 (the "DCF"). Further, we will complete Part II, *Financial Statements*; and Part III, *Federal Programs* of the University's DCF.

If for any reason relating to the affairs or management of the University we are unable to complete the audit, we may decline to issue a report as a result of this engagement.

Under generally accepted accounting principles promulgated for governmental organizations in the United States of America, management's discussion and analysis (MD&A) and certain other information are required supplementary information (RSI). In connection with the University's presentation of RSI, we will apply certain limited procedures and report deficiencies in, or the omission of, such information. However, we have not been engaged to examine and, accordingly, will not express an opinion, or any other form of assurance, on RSI.

We will also perform a review of the separate financial statements of Auburn University at Montgomery, a division of the University under AICPA Statement on Standards for Accounting and Review Services No. 19, *Review of Financial Statements*, and will provide you with our report upon completion of those procedures.

Our responsibilities and limitations

Audit of financial statements

Our audit will be conducted with the objective of our expressing an opinion on the financial statements. We will conduct our audit in accordance with auditing standards generally accepted in the United States of America and the standards for financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement. An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements. Additionally, we may modify or redirect certain of the procedures applied in our audit of the financial statements in order that we may express an opinion on the supplementary schedule of federal awards in relation to the financial statements taken as a whole.

In making our risk assessments, we consider internal control relevant to the University's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances but not for the purpose of expressing an opinion on the effectiveness of the University's internal control. We will include in our report on our tests of internal control over financial reporting any significant deficiencies, identifying those we believe to be material weaknesses, as required under *Government Auditing Standards*. Deficiencies in internal control that are not significant deficiencies will be communicated separately to the University.

We will design our audit to obtain reasonable, but not absolute, assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error. Absolute assurance is not attainable because there are inherent limitations of an audit that result in most of the audit evidence, on which we draw conclusions and base our opinion, being persuasive rather than

conclusive and due to the characteristics of fraud. Our audit will not include a detailed audit of transactions, such as would be necessary to disclose errors or fraud that did not cause a material misstatement of the financial statements or other illegal acts having an indirect or immaterial financial statement impact. It is important to recognize that there are inherent limitations in the auditing process. An audit is based on the concept of selective testing of the data underlying the financial statements, which involves judgment regarding the areas to be tested and the nature, timing, extent and results of the tests to be performed. Because of the inherent limitations of an audit, together with the inherent limitations of internal control, an unavoidable risk exists that some material misstatements may not be detected, even though the audit is properly planned and performed in accordance with auditing standards generally accepted in the United States of America and the standards for financial audits contained in *Government Auditing Standards*. Because of the characteristics of fraud, particularly those involving concealment through collusion, falsified documentation and management's ability to override controls, an audit designed and executed in accordance with auditing standards generally accepted in the United States of America and the standards for financial audits contained in *Government Auditing Standards* may not detect a material fraud. Further, while effective internal control reduces the likelihood that errors, fraud, other illegal acts, or violations of provisions of contracts or grant agreements will occur and remain undetected, it does not eliminate that possibility. For these reasons we cannot ensure that errors, fraud, other illegal acts, or violations of provisions of contracts or grant agreements, if present, will be detected. Additionally, we are unable to, nor are we expected to, design our audit to obtain reasonable assurance of detecting abuse (as that term is defined in *Government Auditing Standards*), because the determination of abuse is subjective. Our tests will not be sufficient to enable us to provide assurance on the University's compliance with provisions of laws, regulations, contracts, and grants. However, our report on such tests will identify any instances of fraud or illegal acts reportable under auditing standards generally accepted in the United States of America as well as significant violations of provisions of contracts or grant agreements and significant abuse reportable under *Government Auditing Standards*. Lesser violations of provisions of contracts or grants or abuse will be communicated separately to the University.

As required by *Government Auditing Standards*, we will follow up on known significant findings and recommendations from previous audits that directly relate to the objectives of the audit being undertaken, including those related to significant deficiencies, to determine whether the University has taken timely and appropriate corrective actions. We are required to report the status of any uncorrected findings and recommendations that were included in prior audit reports that affect the current financial statement audit. In addition, OMB Circular A-133 requires us to follow up on prior audit findings, perform procedures to assess the reasonableness of the summary schedule of prior audit findings prepared by the University, and report, as a current year audit finding, if we conclude that the summary schedule of prior audit findings materially misrepresents the status of any prior audit finding.

Audit of compliance with requirements applicable to federal programs

Our audit will be conducted with the objective of our expressing an opinion on compliance for each of the Organization's major federal programs. We will conduct our audit of compliance with requirements applicable to each major federal program in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*; and OMB Circular A-133. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with those requirements that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the Organization's compliance with those requirements and performing such other procedures as we consider necessary in the circumstances. We also will make a determination as to whether the Organization is a "low risk auditee" as defined in OMB Circular A-133 for

purposes of determining the required coverage of our tests of internal control and compliance related to major federal programs. Our audit does not provide a legal determination of the Organization's compliance with those requirements. We will, however, include in the schedule of findings and questioned costs any instances of noncompliance required to be reported under OMB Circular A-133.

We will consider the Organization's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. We will, however, include in our written report on our tests of internal control over compliance and in the schedule of findings and questioned costs any significant deficiencies, identifying those we believe to be material weaknesses, as required under OMB Circular A-133.

Other

We also are responsible for determining that the Audit Committee of the Board of Trustees is informed about certain other matters related to the conduct of the audit, including (i) any disagreements with management about matters that could be significant to the University's financial statements or our report thereon; (ii) any serious difficulties encountered in performing the audit; (iii) information relating to our independence with respect to the University; (iv) other matters related to the University's financial statements including its accounting policies and practices; and (v) all significant deficiencies and material weaknesses identified during the audit, as previously mentioned. Lastly, we are responsible for ensuring that the Audit Committee of the Board of Trustees receives copies of certain written communications between us and management, including management representation letters and written communications on accounting, auditing, internal control, or operational matters.

The audit will not be planned or conducted in contemplation of reliance by any specific third party or with respect to any specific transaction. Therefore, items of possible interest to a third party will not be specifically addressed and matters may exist that would be assessed differently by a third party, possibly in connection with a specific transaction.

Government Auditing Standards require that we communicate the results of our Firm's most recent external quality control review to you which is for the year ended June 30, 2012. This review resulted in an unqualified opinion on the Firm's system of quality control. A copy of that report is appended to this letter.

Management's responsibilities

Our audit will be conducted on the basis that the University's management acknowledges and understands that they have responsibility for the preparation and fair presentation of the financial statements referred to above in accordance with accounting principles generally accepted in the United States of America. Management also acknowledges and understands their responsibility for the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement whether due to fraud or error. Management is responsible for informing us (i) about all known or suspected fraud affecting the University involving (a) management, (b) employees who have significant roles in internal control over financial reporting, and (c) others where the fraud could have a material effect on the financial statements; and (ii) of its knowledge of any allegations of fraud or suspected fraud affecting the University received in communications from employees, former employees, analysts, regulators, short sellers, or others. Management is responsible for (i) adjusting the financial statements to correct material misstatements and for affirming to us that the effects of any uncorrected misstatements aggregated by us are immaterial, both individually and in the aggregate, to the financial statements taken as a whole; and (ii) notifying us of all material weaknesses including other significant deficiencies in the design or operation of the University's internal control over financial reporting that are reasonably likely to adversely affect the University's ability to record, process, summarize and report external financial data reliably in accordance with generally accepted accounting principles. Management also is responsible for identifying and ensuring that the University complies with laws, regulations, and provisions of contracts and grant agreements applicable to its activities.

Management also acknowledges and understands their responsibility for providing us, on a timely basis, with access to all information of which management is aware that is relevant to the preparation and fair presentation of the financial statements such as records, documentation and other matters; additional information that we may request from management for the purpose of the audit; and unrestricted access to persons within the entity from whom we determine it necessary to obtain audit evidence. As required by auditing standards generally accepted in the United States of America and *Government Auditing Standards* and by OMB Circular A-133, we will make specific inquiries of management and others about the representations embodied in the financial statements and the effectiveness of internal control over financial reporting, and on compliance with the requirements applicable to each major federal program. As part of our audit process, we will request from management written confirmation concerning representations made to us in connection with the audit. The results of our audit tests, the responses to our inquiries and the written representations comprise the evidential matter we intend to rely upon in forming our opinion on the financial statements and on compliance with the requirements applicable to each major federal program.

Under *Government Auditing Standards*, management is responsible for (i) resolving audit findings and recommendations directed to them and for having a process to track their status; (ii) taking timely and appropriate steps to remedy fraud, illegal acts, violations of provisions of contracts or grant agreements, or abuse that may be identified in our reports; and (iii) providing its views on our reported findings and recommendations, as well as management's planned corrective actions, the timing of such planned actions, and the University official responsible for such actions. Additionally, management is responsible for following up and taking corrective actions on audit findings associated with OMB Circular A-133, including preparation of a summary schedule of the current status of prior audit findings and management's view and corrective action plan on current audit findings.

Management is responsible for identifying in its accounts all federal awards received and expended and the federal programs under which they were received, and for preparation of the supplemental schedule of

expenditures of federal awards that is required by OMB Circular A-133. Management also is responsible for ensuring that the reporting package (financial statements, supplementary schedule of expenditures of federal awards, auditor's reports, and any summary schedules of prior audit findings and corrective action plans) is distributed to the appropriate parties. Additionally, management is responsible for completion of Part I of the aforementioned data collection form (except for Items 6, 7, and 8) that is required under OMB Circular A-133.

Other documents

Auditing standards generally accepted in the United States of America require that we read any annual report or similar document that contains our audit report. The purpose of this procedure is to consider whether other information in the annual report, including the manner of its presentation, is materially inconsistent with information appearing in the financial statements. We assume no obligation to perform procedures to corroborate such other information as part of our audit.

The University may wish to include our report on these financial statements in a registration statement proposed to be filed under the Securities Act of 1933 or in offering materials for other securities offerings, including without limitation offerings under Rule 144A and other offerings exempt from registration under Securities Act of 1933. You agree that the aforementioned audit report, or reference to our Firm, will not be included in any such offering without our prior permission or consent. Any agreement to perform work in connection with an offering, including an agreement to provide permission or consent, will be a separate engagement.

Additionally, regulations established by certain non-U.S. countries include a requirement for the auditor to be registered in that country if the University offers its securities to the public in the non-U.S. country or provides financial information to a non-U.S. regulator or government. The potential consequences of our non-compliance with these regulatory regimes in a timely manner can be severe for both our Firm and the University. Accordingly, you will notify us of (i) your current or planned offerings of securities on a regulated market in a non-U.S. country or (ii) when you have provided or plan to provide audited financial statements to a non-U.S. regulator or government in connection to your access to its public capital markets, whether or not you include or refer to our report or include reference to our Firm.

Release and indemnification

Because of the importance of oral and written management representations to an effective audit, the University releases and indemnifies PricewaterhouseCoopers LLP and its personnel from any and all claims, liabilities, costs, and expenses attributable to any knowing misrepresentation by management.

In no event shall PricewaterhouseCoopers LLP be liable to the University, whether a claim be in tort, contract or otherwise, for any consequential, indirect, lost profit or similar damages relating to PricewaterhouseCoopers LLP's services provided under this engagement letter, except to the extent finally determined to have resulted from the willful misconduct or fraudulent behavior of PricewaterhouseCoopers LLP relating to such services.

In the event that our report is subsequently included in a filing with the Securities and Exchange Commission (unless our report is included as a result of Rule 3-05 or Rule 3-14 of Regulation S-X), we and the University hereby agree that the preceding two paragraphs in this "Release and Indemnification" section of this letter and any paragraphs covering the same issues in our previous engagement letters for previously issued reports included in the filing will be null and void and will no longer confer any rights or

obligations on the parties. Such engagement letters will be deemed to be amended accordingly at the time of such filing, without further action by either party. Any letters so amended will remain in full force and effect unless otherwise amended by the parties.

In the unlikely event that differences concerning our services or fees should arise that are not resolved by mutual agreement, to facilitate judicial resolution and save time and expense of both parties, the University and PricewaterhouseCoopers LLP agree not to demand a trial by jury in any action, proceeding or counterclaim arising out of or relating to our services and fees for this engagement.

Other PricewaterhouseCoopers LLP firms and subcontractors

PricewaterhouseCoopers LLP is the U.S. firm of the global network of separate and independent PricewaterhouseCoopers firms (exclusive of PricewaterhouseCoopers LLP, the "Other PwC Firms"). PricewaterhouseCoopers LLP may, in its discretion, draw on the resources of and/or subcontract to its subsidiaries, the Other PwC Firms and/or third party contractors and subcontractors (each, a "PwC Subcontractor"), in each case within or outside the United States in connection with the provision of the services and/or for internal, administrative and/or regulatory compliance purposes. The University agrees that PricewaterhouseCoopers LLP may provide information PricewaterhouseCoopers LLP receives in connection with this agreement to the PwC Subcontractors for such purposes. PricewaterhouseCoopers LLP will be solely responsible for the provision of the services (including those performed by the PwC Subcontractors) and for the protection of the information provided to the PwC Subcontractors.

Timing and fees

Completion of our work is subject to, among other things, 1) appropriate cooperation from the University's personnel, including timely preparation of necessary schedules, 2) timely responses to our inquiries, and 3) timely communication of all significant accounting and financial reporting matters. When and if for any reason the University is unable to provide such schedules, information and assistance, PricewaterhouseCoopers LLP and you will mutually revise the fee to reflect additional services, if any, required of us to complete the audit. Such revisions will be set forth in the form of the attached "Amendment to Existing Engagement Letter."

Our fee estimates are based on the time required by the individuals assigned to the engagement. We estimate our fees for this audit engagement, which are listed in the table below, subject to the terms and conditions above. We also will advise you should any other circumstances arise which may cause actual time to exceed that estimate.

Auburn University Audit	\$320,300
OMB Circular A-133 Audit	\$195,200
AUM Review	\$25,700

We also will bill the University for our reasonable out-of-pocket expenses, any applicable sales, use or value added tax, and our internal per ticket charges for booking travel. Amounts billed for services performed by PricewaterhouseCoopers LLP or PwC Subcontractors shall be considered fees and not expenses and will be billed at rates determined by PricewaterhouseCoopers LLP based on experience, skill and other factors or as otherwise agreed by the parties.

Invoices rendered are due and payable upon receipt.

Any additional services that may be requested and we agree to provide will be the subject of separate arrangements.

Other matters

PricewaterhouseCoopers LLP is owned by professionals who hold CPA licenses as well as by professionals who are not licensed CPAs. Depending on the nature of the services we provide, non-CPA owners may be involved in providing services to you now or in the future.

We may be requested to make certain working papers available to regulators pursuant to authority given to them by law or regulation. If requested, access to such working papers will be provided under the supervision of PricewaterhouseCoopers LLP personnel. Furthermore, upon request, we may provide copies of selected working papers to the above regulator(s). These parties may intend, or decide, to distribute the copies or information contained therein to others, including other governmental agencies.

In the event we are requested or authorized by the University or required by government regulation, subpoena, or other legal process to produce our working papers or our personnel as witnesses with respect to our engagement for the University, the University will, so long as we are not a party to the proceeding in which the information is sought, reimburse us for our professional time and expenses, as well as the fees and expenses of our counsel, incurred in responding to such a request.

The University agrees that it will not, directly or indirectly, agree to assign or transfer this engagement letter or any rights, obligations, claims or proceeds from claims against PricewaterhouseCoopers LLP arising out of this engagement letter to anyone, except to an entity with which the University merges or an entity which acquires all or substantially all of the assets of the University and where, in either case, the assignee entity agrees to be bound by this provision. Any assignment or transfer by the University in violation of this paragraph shall be void and invalid.

This engagement letter reflects the entire agreement between us relating to the services covered by this letter. It replaces and supersedes any previous proposals, correspondence and understandings, whether written or oral. The agreements contained in this engagement letter shall survive the completion or termination of this engagement.

* * * * *

We are pleased to have the opportunity to provide services to Auburn University. If you have any questions about this letter, please discuss them with Drew Wagoner at (205) 414-4164. If the services outlined in this letter are acceptable, please sign one copy of this letter in the space provided and return it to me. You may return the signed copy by hand, mail, air courier, by facsimile to my attention at (813) 375-4891, or attached to an email as a pdf, jpeg or similar file type sent to me at drew.wagoner@us.pwc.com.

Very truly yours,

RAW:djc

cc: Dr. Jay Gogue, President of Auburn University
Mr. Bob Dumas, Chairman of the Audit Committee of the Board of Trustees

The services and terms as set forth in this letter are agreed to.

Auburn University

By: _____
(Name of University official)

(Title)

(Date)

**Auburn University
Proposed Audit Fees
September 30, 2014**

	2012 Actual	2013 Actual	2012 Proposed
Auburn University Financial Statement Audit	\$ 293,200	\$ 311,000	\$ 320,300
OMB Circular A-133 Audit	184,000	189,500	195,200
Auburn Montgomery at Montgomery Review	<u>23,400</u>	<u>25,000</u>	<u>25,700</u>
	<u>\$ 500,600</u>	<u>\$ 525,500</u>	<u>\$ 541,200</u>
	2.5%	5.0%	3.0%
ARTF		<u>\$ 21,300</u>	<u>\$ 22,000</u> 3.3%

AUDIT COMMITTEE

RECEIPT OF CODE OF ETHICS COMPLIANCE DOCUMENTS

Time will be allocated to report on the receipt of the 2013-2014 Code of Ethics Compliance Documents.

EXECUTIVE COMMITTEE

ELECTION OF OFFICERS

Time will be allocated for election of officers.

EXECUTIVE COMMITTEE

PRESIDENTIAL ASSESSMENT

Time will be allocated for discussion of appointment of three members of the Board of Trustees for the Presidential Assessment. This Appointment will be for the 2014 Assessment to be provided to the Board at the September 5, 2014 meeting.