



AUBURN UNIVERSITY
OFFICE OF THE PRESIDENT

March 28, 2017

MEMORANDUM TO: Board of Trustees

SUBJECT: April 6-7, 2017 Board of Trustees Workshop and Meeting

Enclosed are materials that comprise the proposed agenda for the Thursday, April 6 workshop and the Friday, April 7, 2017 meeting of the Board of Trustees. Listed below is the tentative schedule; times and locations that are subject to adjustment, depending on length of individual meetings.

Thursday, April 6, 2017

1:30 p.m. Workshop (**President's Office Board Room, 107 Samford Hall**)

Friday, April 7, 2017 (Ballroom B, AU Hotel)

9:00a.m. Property and Facilities Committee

9:30 a.m. Joint Academic Affairs and AUM Committee

9:45 a.m. Finance Committee

10:00 a.m. Executive Committee

10:05 a.m. Trustee Reports

10:15 a.m. Regular Meeting of the Board of Trustees (Ballroom B, AU Hotel)

(Proposed Executive Session – Meeting Room A, AU Hotel)

10:30 a.m. Reconvened Meeting of the Board of Trustees (Ballroom B, AU Hotel)

11:00 a.m. Brunch (Ballroom A, Right, AU Hotel)

We appreciate all that you do for Auburn University and look forward to seeing you on Thursday, April 6, 2017 and Friday April 7, 2017. Please call me, if you have questions regarding the agenda. Also, please let Grant Davis, Sherri Williams, or me know if you need assistance with travel and/or lodging arrangements.

Sincerely,

Jay Gogue
President

JG/smw

Enclosure

c: President's Cabinet (w/encl.)
Mr. Grant Davis (w/encl.)

**SCHEDULE & AGENDA
AUBURN UNIVERSITY BOARD OF TRUSTEES
BALLROOM B, AU HOTEL AND CONFERENCE CENTER
AUBURN UNIVERSITY**

THURSDAY, APRIL 6, 2017

- I. 1:30 p.m. - Workshop (President's Office Board Room 107 Samford Hall)

FRIDAY, APRIL 7, 2017

- I. Meetings (Ballroom B, AU Hotel)

(Meetings will begin at 9:00 a.m. - - all other meetings are subject to change in starting time, depending upon the length of individual meetings.)

- A. Property and Facilities Committee/Chairperson Roberts/9:00 a.m.

Project Approvals:

1. Jordan-Hare Stadium Press Box Renovation, Final Project Approval (Dan King/Jay Jacobs)
2. Poultry Research Farm Unit Relocation Phase II Administration Building, Final Project Approval (Dan King/Paul Patterson)
3. Poultry Infectious Disease Biocontainment Research Facility Relocation, Final Project Approval (Dan King/Paul Patterson)
4. Fisheries Biodiversity Laboratory Relocation, Final Project Approval (Dan King/Paul Patterson)
5. Bailey Small Animal Teaching Hospital Basement Build-Out, Final Project Approval (Dan King/Calvin Johnson)
6. Airport Maintenance Hangar, Final Project Approval (Dan King/Bill Hutto)
7. Band Building Phase III, Final Project Approval (Dan King/Joseph Aistrup)
8. Mell Street, West Samford, and Thach Avenue Traffic and Parking Improvements Phase I, Final Project Approval (Dan King/Timothy Boosinger)
9. Leach Science Center Addition, Approval of Project Budget Increase (Dan King/Nicholas Giordano)

Approval of Real Estate Transactions:

10. Ground Lease Extension, Auburn University Alumni Center (Gretchen Van Valkenburg)
11. Purchase of Property (Mark Stirling)
12. Temporary Relocation of City of Auburn Fire Station at Auburn University Campus (Dan King)

Informational Reports:

13. Status Updates: For Information Only
 - a. Current Status of New Construction/Renovation/Infrastructure Projects with Budgets of \$1,000,000 and Greater
 - b. Quarterly Report for Projects Costing More than \$500,000 but Less than \$1,000,000 –2nd QTR Fiscal Year 2017
 - c. Project Status Report
- B. Joint Committee Meeting/Academic Affairs and AUM Committees/Chairpersons Newton and Sahlie/9:30 a.m.
 1. Proposed Master of Science in Nursing Programs (Mrinal Varma/Tim Boosinger) – Joint Item
 2. Proposed Doctor of Nursing Practice Program at Auburn University at Montgomery (Mrinal Varma/Jean Leuner) – Joint Item
 3. Proposed Doctor of Nursing Practice (Tim Boosinger/Gregg Newschwander)
- C. Financial Committee/Chairperson Harbert/9:45 a.m.
 1. Proposed Tuition and Fees, Auburn University and Auburn University at Montgomery (Kelli Shomaker)
- D. Executive Committee/Chairperson DeMaioribus/10:00 a.m.
 1. Presidential Search Update (Raymond Harbert)
 2. Proposed Awards and Namings (Mike DeMaioribus)
- E. Trustee Reports/10:05 a.m.
 1. Academic Affairs Committee/Sarah Newton, Chair
 2. Agricultural and Natural Resources Committee/Jimmy Sanford, Chair
 3. Audit and Compliance Committee/Bob Dumas, Chair
 4. AUM Committee/Clark Sahlie, Chair
 5. Executive Committee/Mike DeMaioribus, Chair
 6. Finance Committee/Raymond Harbert, Chair
 7. Governmental Affairs Committee/Jimmy Rane, Chair
 8. Institutional Advancement Committee (Development and AU Foundation)/Wayne Smith, Chair

9. Property and Facilities Committee/B.T. Roberts, Chair
10. Research and Technology Committee (Economic Development)/Mr. Jim Pratt, Chair
11. Student Affairs Committee/ Elizabeth Huntley, Chair
12. Alumni/Clark Sahlie, Lead Trustee
13. Athletics/Gaines Lanier, Lead Trustee
14. Legal/Ms. Elizabeth Huntley, Lead Trustee

II. REGULAR MEETING OF THE BOARD OF TRUSTEES/10:15 A.M.
(Ballroom B, AU Hotel)

(Proposed Executive Session – Meeting Room A, AU Hotel)

III. RECONVENED MEETING OF THE BOARD OF TRUSTEES/10:30 A.M.
(Ballroom B, AU Hotel)

(Agenda items are determined primarily based upon committee actions.)

11:00 A.M. - Brunch (Ballroom A, Right, AU Hotel)

RESOLUTION

APPROVAL OF MINUTES

WHEREAS, copies of the minutes of the Reconvened Meeting on Friday, February 3, 2017 and a Specially Called Meeting on Monday, March 20, 2017, have been distributed to all members of this Board of Trustees for review.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees that the minutes of its Friday, February 3, 2017, and Monday, March 20, 2017 meeting are hereby approved as distributed.

RESOLUTION

AWARDING OF DEGREES

WHEREAS, Auburn University confers appropriate degrees upon those individuals who have completed requirements previously approved by this Board of Trustees and stated in University Catalogs.

NOW, THEREFORE, BE IT RESOLVED as follows:

1. That all degrees to be awarded by the faculty of Auburn University and Auburn University at Montgomery at the end of Spring Semester 2017, complying with the requirements heretofore established by the Board of Trustees, be and the same are hereby approved.
2. That a list of the degrees awarded be filed in the Book of Exhibits and made a part of this resolution and of these minutes.

EXECUTIVE SUMMARIES
APRIL 7, 2017

A. Property And Facilities Committee

1. Jordan-Hare Stadium Press Box Renovation: Final Project Approval

Project Summary: The Jordan-Hare Stadium Press Box Renovation project will renovate a 10,800 square foot area to convert much of the existing space to premium seating and new club space as well as updated coaches' and television booths. The renovation will be located in the existing press box located in the West side of Jordan-Hare Stadium.

Requested Action: It is requested that the Board of Trustees adopt a resolution to approve the project program, site, budget, funding plan, and schematic design for the Jordan-Hare Stadium Press Box Renovation project.

The estimated total project cost of the Jordan-Hare Stadium Press Box Renovation project is \$12.0 million, to be financed by Athletics Department funds.

Previous Approvals: At its meeting on February 6, 2015, the Board of Trustees adopted a resolution that approved the project initiation for the Jordan-Hare Stadium Improvements project. As a component of this overall Jordan-Hare Stadium Improvements initiative, the Athletics Department has recommended moving forward with a project to renovate the Jordan-Hare Stadium Press Box.

Project Execution Schedule: Winter 2017 – Summer 2018

2. Poultry Research Farm Unit Relocation Phase II Administration Building: Final Project Approval

Project Summary: The project will construct a one-story 8,150 square foot administration building consisting of a multi-purpose meeting room, conference, business center, pre-function space, and support office spaces. The new building will be located on Auburn Lakes Road within the Charles C. Miller Jr. Poultry Research and Education Center in North Auburn.

Requested Action: It is requested that the Board of Trustees adopt a resolution to approve the project program, site, budget, funding plan, and schematic design for the Poultry Research Farm Unit Relocation Phase II Administration Building project.

The estimated total project cost of the Poultry Research Farm Unit Relocation Phase II Administration Building project is \$2.95 million, to be financed by a combination of gift and College of Agriculture funds.

Previous Approvals: At its previous meeting on September 25, 2015, the Board of Trustees was presented with an informational item detailing the Poultry Research Farm Unit Relocation Phase I, a project consisting of three buildings. The anticipated cost of Phase I was under the Board of Trustees approval threshold of \$1,000,000.

At its previous meeting on November 20, 2015, the Board of Trustees adopted a resolution that approved the initiation and architect selection of the Poultry Research Farm Unit

EXECUTIVE SUMMARIES
APRIL 7, 2017

Relocation Phase II project. The second phase of the Poultry Farm Unit Relocation initiative proposed the relocation of three additional buildings.

Project Execution Schedule: Summer 2017 – Spring 2018

3. Poultry Infectious Disease Biocontainment Research Facility Relocation: Final Project Approval

Project Summary: The Poultry Infectious Disease Biocontainment Research Facility Relocation project will construct a two-story 5,000 square foot building consisting of laboratory and support space. The project will relocate the existing Poultry Science Infectious Disease program from its current Main Campus location on Woodfield Drive to the North Auburn Campus. This relocation will also serve as an enabling project for the construction of the Performing Arts Center project. The new laboratory will be located at Auburn University's North Auburn Campus on Auburn Lakes Road.

Requested Action: It is requested that the Board of Trustees adopt a resolution to approve the project program, site, budget, funding plan, and schematic design for the Poultry Infectious Disease Biocontainment Research Facility Relocation project.

The estimated total project cost of the Poultry Infectious Disease Biocontainment Research Facility Relocation project is \$2.7 million, to be financed by University General Funds.

Previous Approvals: At its previous meeting on June 10, 2016, the Board of Trustees adopted a resolution that approved the initiation and architect selection of the Poultry Infectious Disease Biocontainment Research Facility and Fisheries Biodiversity Laboratory Relocation project.

At the time of initiation and architect selection, the relocation of both the Poultry Infectious Disease Biocontainment Research Facility and Fisheries Biodiversity Laboratory were included in a single project presented to the Board of Trustees. Since that time, the project team has worked to complete the schematic design for the project, and given the program and scope of each of the relocations, it is recommended that the two new facilities be presented to the Board of Trustees as two separate projects.

Project Execution Schedule: Summer 2017 – Summer 2018

4. Fisheries Biodiversity Laboratory Relocation: Final Project Approval

Project Summary: The Fisheries Biodiversity Laboratory Relocation project will construct a one-story 4,550 square foot building consisting of laboratory and support space. The project will relocate the existing Fisheries Biodiversity research program from its current Main Campus location on Woodfield Drive to the North Auburn Campus. This relocation will also serve as an enabling project for the construction of the Performing Arts Center project. The new laboratory will be located at Auburn University's North Auburn Campus at the E.W. Shell Fisheries Center on North College Street.

EXECUTIVE SUMMARIES
APRIL 7, 2017

Requested Action: It is requested that the Board of Trustees adopt a resolution to approve the project program, site, budget, funding plan, and schematic design for the Fisheries Biodiversity Laboratory Relocation project.

The estimated total project cost of the Fisheries Biodiversity Laboratory Relocation project is \$2.1 million, to be financed by University General Funds.

Previous Approvals: At its previous meeting on June 10, 2016, the Board of Trustees adopted a resolution that approved the initiation and architect selection of the Poultry Infectious Disease Biocontainment Research Facility and Fisheries Biodiversity Laboratory Relocation project.

At the time of initiation and architect selection, the relocation of both the Poultry Infectious Disease Biocontainment Research Facility and the Fisheries Biodiversity Laboratory were included in a single project presented to the Board of Trustees. Since that time, the project team has worked to complete the schematic design for the project, and given the program and scope of each of the relocations, it is recommended that the two new facilities be presented to the Board of Trustees as two separate projects.

Project Execution Schedule: Summer 2017 – Summer 2018

5. Bailey Small Animal Teaching Hospital Basement Build-Out: Final Project Approval

Project Summary: The Bailey Small Animal Teaching Hospital Basement Build-Out project will fit-out an existing, vacant interior basement area for use by the College of Veterinary Medicine's Clinical Pharmacology Laboratory and Biomedical Sciences Research programs. The project will renovate 8,630 square feet which will consist of research laboratories, meeting rooms, and office and support space. The project site is located within the existing basement level of the Bailey Small Animal Teaching Hospital on Wire Road at Auburn University Main Campus.

Requested Action: It is requested that the Board of Trustees adopt a resolution to approve the project program, site, budget, funding plan, and schematic design for the Bailey Small Animal Teaching Hospital Basement Build-Out project.

The estimated total project cost of the project is \$2.3 million, to be financed by College of Veterinary Medicine funds.

Previous Approvals: At its previous meeting on November 18, 2016, the Board of Trustees adopted a resolution that approved the initiation and architect selection of the Bailey Small Animal Teaching Hospital Basement Build-Out project.

Project Execution Schedule: Summer 2017 – Winter 2017

EXECUTIVE SUMMARIES
APRIL 7, 2017

6. Airport Maintenance Hangar: Final Project Approval

Project Summary: The Airport Maintenance Hangar project will construct a 11,200 square foot facility which will provide aircraft hangar, parts storage, office and support space required for the maintenance of the instructional aircraft used in the University's Aviation Management program. The new aircraft hangar will be constructed on the site immediately adjacent to the Auburn University Regional Airport south ramp.

Requested Action: It is requested that the Board of Trustees adopt a resolution to approve the project program, site, budget, funding plan, and schematic design for the Airport Maintenance Hangar project.

The estimated total project cost of the Airport Maintenance Hangar project is

\$1.7 million, to be financed by Auxiliary Services funds.

Previous Approvals: At its previous meeting on September 16, 2016, the Board of Trustees adopted a resolution that approved the initiation and project engineer selection of the Airport Maintenance Hangar project. This new facility will replace the existing maintenance hangar scheduled for demolition as part of the upcoming FAA-funded project to expand Taxiway A in 2017.

Project Execution Schedule: Summer 2017 – Spring 2018

7. Band Building Phase III: Final Project Approval

Project Summary: The Band Building Phase III project will construct a two-story 14,600 square foot building which will consist of a band rehearsal hall, instrument and uniform storage rooms and support space. The project will be located at the existing Goodwin Hall building on Auburn University Main Campus on West Samford Avenue, with the addition located east of the existing building..

Requested Action: It is requested that the Board of Trustees adopt a resolution to approve the project program, site, budget, funding plan, and schematic design for the Band Building Phase III project.

The estimated total project cost of the Band Building Phase III project is \$5.5 million, to be financed by a combination of College of Liberal Arts funds and University General funds.

Previous Approvals: At its previous meeting on September 24, 2009, the Board of Trustees adopted a resolution that approved the initiation of the first phase of the Band Building project. At its meeting on February 5, 2010, the Board of Trustees approved the project architect selection for the Band Building project.

Project Execution Schedule: Summer 2017 – Summer 2018

EXECUTIVE SUMMARIES
APRIL 7, 2017

8. Mell Street, West Samford, and Thatch Avenue Traffic and Parking Improvements Phase I: Final Project Approval

Project Summary: The project will modify Mell Street starting at Thach Avenue and ending at the Library Service Drive by creating a concourse for pedestrians and bicyclists. Additional improvements will include new seating and gathering space adjacent to the Mell Classroom Building, relocated accessible parking lot space for Mary Martin Hall, and a permanent welcome kiosk at the intersection of College Street and West Thach Avenue. The described improvements will occur on Mell Street between Thach Avenue and the Library Service Drive, and the permanent kiosk will be located at the intersection of College Street and West Thach Avenue.

Requested Action: It is requested that the Board of Trustees adopt a resolution to approve the project program, site, budget, funding plan, and schematic design for the Mell Street, West Samford, and Thatch Avenue Traffic and Parking Improvements Phase I project.

The estimated total project cost of Phase I is \$4.0 million, to be financed by University General Funds.

Previous Approvals: At its previous meeting on September 25, 2015, the Board of Trustees adopted a resolution that approved the initiation of the Mell Street, West Samford, and Thach Avenue Traffic and Parking Improvements project, and at its meeting on November 20, 2015, the Board of Trustees approved the architect selection for the project.

Project Execution Schedule: Summer 2017 – Winter 2017

9. Leach Science Center Addition: Approval of Additional Project Scope of Work and Budget Increase

Project Summary: Since the final project approval of the Leach Science Center Addition project on June 10, 2016, two major changes have occurred to the project scope of work. First, during the design process, it became clear that major repairs are needed to the existing heating, ventilating, and air conditioning (HVAC) systems in Leach Hall. Given the extensive HVAC work being done in the new addition, it made sense to execute these additional repairs using the construction contract for the new addition. Similarly, it made sense to install a fire sprinkler system in the existing Leach Hall building while the HVAC repairs were being done. Second, the College of Sciences and Mathematics identified additional funds and requested that three key elements be added to the original project scope of work to enhance the instructional and research capability of the new facility: basement shell space for future research laboratories; astronomy terrace, and research lab fit-up.

This addition will be constructed adjacent to the existing Leach Science Center located at the corner of West Samford Avenue and Duncan Drive.

Requested Action: It is requested that the Board of Trustees adopt a resolution to approve an increase in the project scope of work to add essential repairs and instructional/research enhancements requested by the College of Science and Mathematics for the Leach Science

EXECUTIVE SUMMARIES
APRIL 7, 2017

Center Addition project. The request to the Board of Trustees is to increase the Leach Science Center Addition project budget to from \$19.0 million to \$24.0 million.

To execute this additional scope of work, a budget increase of \$5.0 million is required to the original project budget. This budget increase will be financed by a combination of College of Sciences and Mathematics funds, Facilities Management Repair and Renovation funds, and University General funds.

Previous Approvals: At its meeting on June 10, 2016, the Board of Trustees adopted a resolution to approve a 19.0 million budget for the Leach Science Center Addition project. This amount was based on the original project scope of constructing an addition onto the existing Leach Hall building.

Project Execution Schedule: Spring 2017 – Summer 2018

10. Ground Lease Extension, Auburn University Alumni Association

Time will be allocated for discussion of the Ground Lease Extension, Auburn University Alumni Association by Gretchen VanValkenburg.

11. Purchase of Land

Time will be allocated for discussion of any land purchases.

12. Temporary Relocation of City of Auburn Fire Station on Auburn University Campus

Time will be allocated for discussion of the temporary relocation of the City of Auburn Fire Station on the Auburn University campus during the renovation period.

13. Status Update Reports

B. Joint Academic Affairs and AUM Committees

1. Proposed Master of Nursing Programs

A proposal to close the joint MSN program—contingent upon approval of a new, independent MSN program at each institution—has been submitted by the faculties of the AUM College of Nursing and Health Sciences and the Auburn School of Nursing, endorsed by the deans of the two Schools of Nursing, reviewed favorably by the Graduate Council at each institution, and approved by the Auburn and AUM Provosts, the AUM Chancellor, and the President.

EXECUTIVE SUMMARIES
APRIL 7, 2017

2. Doctor of Nursing Practice Program, Auburn University at Montgomery

A request is before the Board of Trustees to create the Doctor of Nursing Practice Degree which has been endorsed by the faculty of College of Nursing and Health Sciences, the Graduate, the Dean of College of Nursing and Health Sciences, Provost, Chancellor, and Auburn University's President.

3. Proposed Doctor of Nursing Practice at Auburn University at Montgomery

The proposed program would continue to support Auburn University's land-grant mission of providing exceptional instructional, research, and outreach programs to the state by educating and training nurses to support the state's health-care needs; and the proposed degree program will be offered via distance education and will not require any additional resources or space and, the request to create this degree has been endorsed by the Dean of the School of Nursing, the Graduate Council, the Provost, and the President and Auburn University's Board of Trustees that the proposed Doctor of Nursing Practice be approved and submitted to the Alabama Commission on Higher Education for review and approval.

C. Finance Committee

1. Proposed Tuition and Fees, Auburn University and Auburn University at Montgomery

Time will be allocated for discussion of the tuition and fees for Auburn University and Auburn University at Montgomery.

D. Executive Committee

1. Presidential Search Update

Time will be allocated for an update of the Presidential Search.

2. Proposed Awards and Namings

Time will be allocated for discussion of any awards or namings.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

JORDAN-HARE STADIUM PRESS BOX RENOVATION

FINAL PROJECT APPROVAL

WHEREAS, over the last several years, the Athletics Department has been developing plans for improving Jordan-Hare Stadium to enhance the gameday experience for Auburn fans, students, and players; and

WHEREAS, at its meeting on February 6, 2015, the Board of Trustees adopted a resolution that approved the project initiation for the Jordan-Hare Stadium Improvements project; and

WHEREAS, as a component of this overall Jordan-Hare Stadium Improvements initiative the Athletics Department has recommended moving forward with the renovation of the Jordan-Hare Stadium Press Box; and

WHEREAS, the Jordan-Hare Stadium Press Box Renovation project will renovate a 10,800 square foot area to convert much of the existing space to premium seating and new club space as well as updated coaches' and television booths; and

WHEREAS, the estimated total project cost for the Jordan-Hare Stadium Press Box Renovation is \$12.0 million, to be financed by Athletics Department funds; and

WHEREAS, the renovation will be located in the existing press box located in the West side of Jordan-Hare Stadium.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Jordan-Hare Stadium Press Box Renovation project is approved and that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to:

1. Establish a budget for the Jordan-Hare Stadium Press Box Renovation project in the amount of \$12.0 million, to be financed by Athletics Department funds.
2. Direct the consultants to complete the required plans for the project.
3. Solicit bids and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the project budget.



TO: JAY GOGUE, President
THROUGH: DONALD L. LARGE, Executive Vice President
FROM: DAN KING, Associate Vice President for Facilities
SUBJECT: PROPERTY AND FACILITIES COMMITTEE
**JORDAN-HARE STADIUM PRESS BOX RENOVATION: FINAL
PROJECT APPROVAL**
DATE: MARCH 24, 2017

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for April 7, 2017.

Proposal:

Consistent with standing policy, it is proposed that the Jordan-Hare Stadium Press Box Renovation project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that provides final approval of the project. If approved, the resolution would authorize the President to direct Auburn University Facilities Management to complete the project design, solicit bids, and award a contract for construction.

Review and Consultation:

Over the last several years, the Athletics Department has been developing plans for improving Jordan-Hare Stadium to enhance the Gameday experience for fans, students, and players.

At its meeting on February 6, 2015, the Board of Trustees adopted a resolution that approved the project initiation for the Jordan-Hare Stadium Improvements project. As a component of this overall Jordan-Hare Stadium Improvements initiative, the Athletics Department has recommended moving forward with a project to renovate the Jordan-Hare Stadium Press Box.

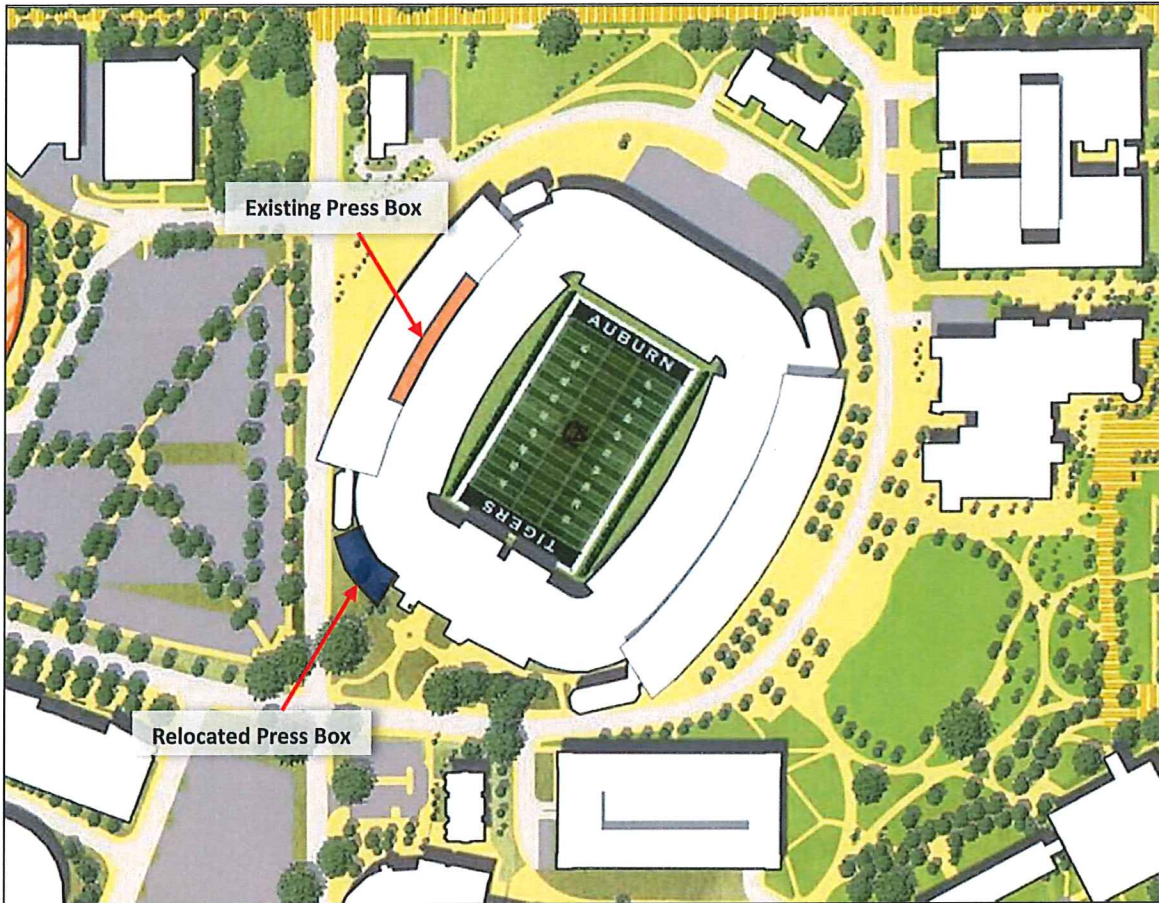
Since the original Board of Trustees Approval, the architectural team has worked to complete the schematic design for the Jordan-Hare Stadium Press Box Renovation. The project details are provided below:

- **Program Requirements:** The Jordan-Hare Stadium Press Box Renovation project will renovate a 10,800 square foot area to convert much of the existing space to premium seating and new club space as well as updated coaches' and television booths. Refer to Attachments 1 and 2 for the site map and rendering of the Jordan-Hare Stadium Press Box Renovation.
- **Budget:** The estimated total project cost of the Jordan-Hare Stadium Press Box Renovation project is \$12.0 million, to be financed by Athletics Department funds.

- Project Location: The renovation will be located in the existing press box located in the West side of Jordan-Hare Stadium.

If you concur, it is proposed that a resolution providing final approval of the Jordan-Hare Stadium Press Box Renovation project be presented to the Board of Trustees for consideration at its meeting scheduled for April 7, 2017.

Attachment 1
Jordan-Hare Stadium Press Box Renovation
Site Map



Jordan-Hare Stadium Press Box Renovation Site Location

Attachment 2
Jordan-Hare Stadium Press Box Renovation
Architectural Rendering



View from Pat Dye Field

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

POULTRY RESEARCH FARM UNIT RELOCATION PHASE II
ADMINISTRATION BUILDING

FINAL PROJECT APPROVAL

WHEREAS, at its previous meeting on November 20, 2015, the Board of Trustees adopted a resolution that approved the initiation and architect selection of the Poultry Research Farm Unit Relocation Phase II project which proposed the relocation of three buildings, including an administrative building and two multi-purpose poultry houses; and

WHEREAS, the Poultry Science Department has recommended moving forward with the Poultry Research Farm Unit Relocation Phase II Administration Building project; and

WHEREAS, the project will construct a one-story 8,150 square foot administration building consisting of a multi-purpose meeting room, conference space, business center, pre-function space, and support office spaces which will better support the administrative needs and outreach efforts for the College of Agriculture's Poultry Science program; and

WHEREAS, the estimated total project cost for the Poultry Research Farm Unit Relocation Phase II Administration Building is \$2.95 million, to be financed by a combination of gift and College of Agriculture funds; and

WHEREAS, the new building will be located on Auburn Lakes Road within the Charles C. Miller Jr. Poultry Research and Education Center in North Auburn.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Poultry Research Farm Unit Relocation Phase II Administration Building project is approved and that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to:

1. Establish a budget for the Poultry Research Farm Unit Relocation Phase II Administration Building project in the amount of \$2.95 million, to be financed by a combination of gift and College of Agriculture funds.
2. Direct the consultants to complete the required plans for the project.
3. Solicit bids and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the project budget.



FACILITIES MANAGEMENT
M E M O R A N D U M

TO: JAY GOGUE, President
THROUGH: DONALD L. LARGE, Executive Vice President
FROM: DAN KING, Associate Vice President for Facilities
SUBJECT: PROPERTY AND FACILITIES COMMITTEE
**POULTRY RESEARCH FARM UNIT RELOCATION PHASE II
ADMINISTRATION BUILDING: FINAL PROJECT APPROVAL**
DATE: MARCH 24, 2017

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for April 7, 2017.

Proposal:

Consistent with standing policy, it is proposed that the Poultry Research Farm Unit Relocation Phase II Administration Building project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that provides final approval of the project. If approved, the resolution would authorize the President to direct Auburn University Facilities Management to complete the project design, solicit bids, and award a contract for construction.

Review and Consultation:

The Poultry Research Farm Unit was originally located within the Auburn Research Park in the southern area of the University's main campus. It was formerly a complex of over 20 barns, processing facilities, and administrative buildings needed to conduct the instruction and research mission of the Poultry Science Department within the College of Agriculture.

To facilitate future growth of the Auburn Research Park, the Campus Master Plan called for the relocation of these facilities to the North Auburn Campus through the Poultry Research Farm Unit Relocation initiative. This plan was originally proposed as part of the North Auburn Land Use Plan which was adopted in 2005.

The process of moving to the North Auburn Campus began in March of 2009 when the Board of Trustees approved a resolution initiating the Poultry and Animal Nutrition Center project. This \$7.1 million state-of-the-art feed mill facility officially opened in November 2012.

At its previous meeting on September 25, 2015, the Board of Trustees was presented with an informational item detailing the Poultry Research Farm Unit Relocation Phase I, a project consisting of three buildings. The anticipated cost of Phase I was under the Board of Trustees approval threshold of \$1,000,000.

At its previous meeting on November 20, 2015, the Board of Trustees adopted a resolution that approved the initiation and architect selection of the Poultry Research Farm Unit Relocation Phase II project. The second phase of the Poultry Farm Unit Relocation initiative proposed the relocation of three additional buildings:

1. An administrative building to provide classrooms, meeting rooms, technology display space, locker rooms, and office support space needed for relocation of the Poultry Research Unit staff to the North Auburn campus
2. Multi-Purpose Poultry House 1
3. Multi-Purpose Poultry House 2

At this time, the Poultry Science Department and the project team has moved forward in working to complete schematic design for the new administration building. The new building will house the Charles C. Miller Jr. Poultry Research and Education Center which will better support the administrative needs and outreach efforts for the College of Agriculture's Poultry Science program. The Poultry Research Farm Unit Relocation Phase II Administration Building details are provided below:

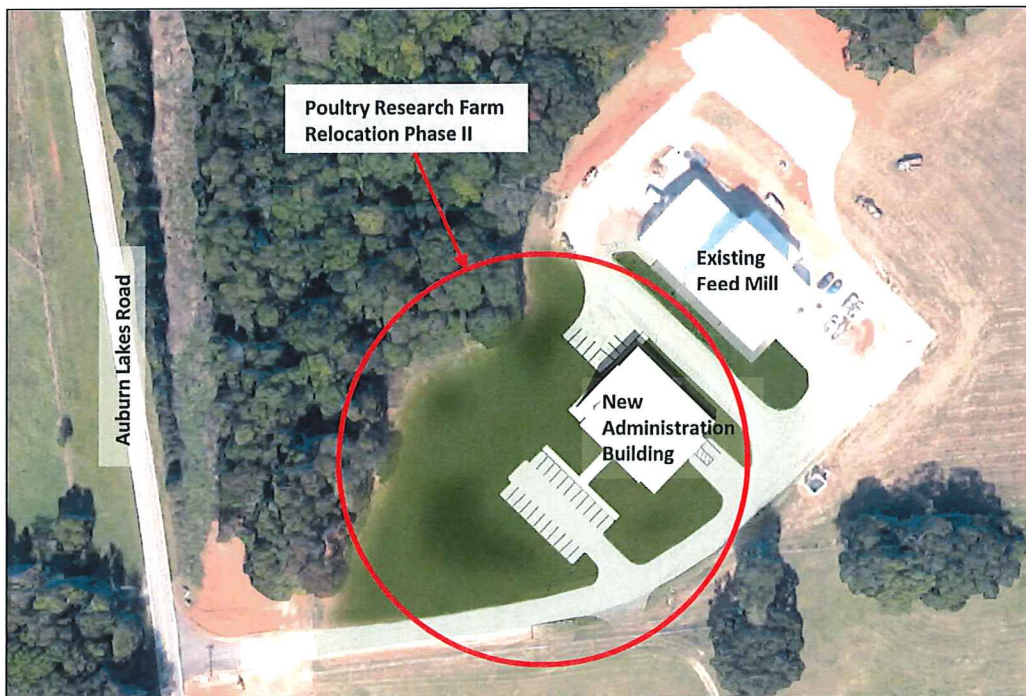
- Program Requirements: The project will construct a one-story 8,150 square foot administration building consisting of a multi-purpose meeting room, conference, business center, pre-function space, and support office spaces. Refer to Attachments 1 and 2 for the site map and renderings of the project.
- Budget: The estimated total project cost of the Poultry Research Farm Unit Relocation Phase II Administration Building project is \$2.95 million, to be financed by a combination of gift and College of Agriculture funds.
- Project Location: The new building will be located on Auburn Lakes Road within the Charles C. Miller Jr. Poultry Research and Education Center in North Auburn.

If you concur, it is proposed that a resolution providing final approval of the Poultry Research Farm Unit Relocation Phase II Administration Building project be presented to the Board of Trustees for consideration at its meeting scheduled for April 7, 2017.

Attachment 1
Poultry Research Farm Unit Relocation Phase II Administration Building
Aerial Map & Site Map



Charles C. Miller Jr. Poultry Research and Education Center Aerial Map



Poultry Research Farm Unit Relocation Phase II Administration Building
Site Map

Attachment 2
Poultry Research Farm Unit Relocation Phase II Administration Building
Architectural Renderings



View from the South



View from the West

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

POULTRY INFECTIOUS DISEASE BIOCONTAINMENT RESEARCH
FACILITY RELOCATION

FINAL PROJECT APPROVAL

WHEREAS, at its previous meeting on June 10, 2016, the Board of Trustees adopted a resolution that approved the initiation and architect selection of the Poultry Infectious Disease Biocontainment Research Facility and Fisheries Biodiversity Laboratory Relocation project; and

WHEREAS, given the program and scope of each of the relocations, it is recommended that the two new facilities be presented to the Board of Trustees as two separate projects; and

WHEREAS, the project team has worked to complete the schematic design for the Poultry Infectious Disease Biocontainment Research Facility project which will construct a two-story 5,000 square foot building consisting of laboratory and support space for the Poultry Infectious Disease program; and

WHEREAS, the estimated total project cost for the Poultry Infectious Disease Biocontainment Research Facility Relocation is \$2.7 million, to be financed by University General Funds; and

WHEREAS, the new laboratory will be located at Auburn University's North Auburn Campus on Auburn Lakes Road.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Poultry Infectious Disease Biocontainment Research Facility Relocation project is approved and that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to:

1. Establish a budget for the Poultry Infectious Disease Biocontainment Research Facility Relocation project in the amount of \$2.7 million, to be financed by University General Funds.
2. Direct the consultants to complete the required plans for the project.
3. Solicit bids and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the project budget.

TO: JAY GOGUE, President

THROUGH: DONALD L. LARGE, Executive Vice President

FROM: DAN KING, Associate Vice President for Facilities

SUBJECT: PROPERTY AND FACILITIES COMMITTEE

**POULTRY INFECTIOUS DISEASE BIOCONTAINMENT RESEARCH FACILITY
RELOCATION: FINAL PROJECT APPROVAL**

DATE: MARCH 24, 2017

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for April 7, 2017.

Proposal:

Consistent with standing policy, it is proposed that the Poultry Infectious Disease Biocontainment Research Facility Relocation project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that provides final approval of the project. If approved, the resolution would authorize the President to direct Auburn University Facilities Management to complete the project design, solicit bids, and award a contract for construction.

Review and Consultation:

At its previous meeting on June 10, 2016, the Board of Trustees adopted a resolution that approved the initiation and architect selection of the Poultry Infectious Disease Biocontainment Research Facility and Fisheries Biodiversity Laboratory Relocation project.

At the time of initiation and architect selection, the relocation of both the Poultry Infectious Disease Biocontainment Research Facility and Fisheries Biodiversity Laboratory were included in a single project presented to the Board of Trustees. Since that time, the project team has worked to complete the schematic design for the project, and given the program and scope of each of the relocations, it is recommended that the two new facilities be presented to the Board of Trustees as two separate projects. The Fisheries Biodiversity Laboratory Relocation project will be presented to the Board of Trustees separately from this request.

The Poultry Infectious Disease Biocontainment Research Facility Relocation project details are provided below:

- **Program Requirements:** The Poultry Infectious Disease Biocontainment Research Facility Relocation project will construct a two-story 5,000 square foot building consisting of laboratory and support space. The project will relocate the existing Poultry Science Infectious Disease program from its current Main Campus location on Woodfield Drive to the North Auburn Campus. This relocation will also serve as an enabling project for the

construction of the Performing Arts Center project. Refer to Attachments 1 and 2 for the site maps of the existing and new location and architectural renderings of the Poultry Infectious Disease Biocontainment Research Facility Relocation project.

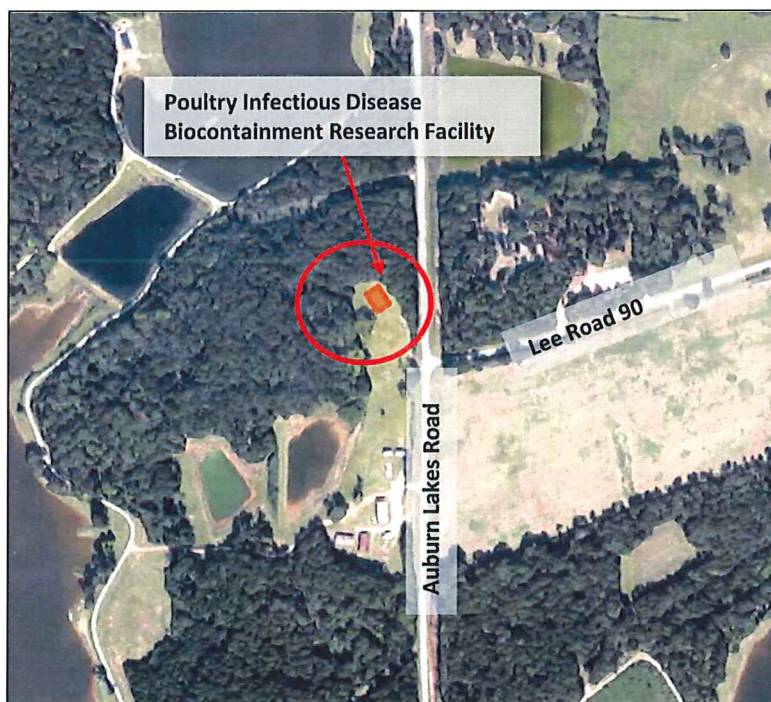
- Budget: The estimated total project cost of the Poultry Infectious Disease Biocontainment Research Facility Relocation project is \$2.7 million, to be financed by University General Funds.
- Project Location: The new laboratory will be located at Auburn University's North Auburn Campus on Auburn Lakes Road.

If you concur, it is proposed that a resolution providing final approval of the Poultry Infectious Disease Biocontainment Research Facility Relocation project be presented to the Board of Trustees for consideration at its meeting scheduled for April 7, 2017.

Attachment 1
Poultry Infectious Disease Biocontainment Research Facility Relocation
Site Maps of Existing & New Locations



Site Map of Existing Poultry Infectious Disease Biocontainment Research Facility



Site Map of New Poultry Infectious Disease Biocontainment Research Facility

Attachment 2
Poultry Infectious Disease Biocontainment Research Facility Relocation
Architectural Renderings



View from the South



View from the West

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

FISHERIES BIODIVERSITY LABORATORY RELOCATION

FINAL PROJECT APPROVAL

WHEREAS, at its previous meeting on June 10, 2016, the Board of Trustees adopted a resolution that approved the initiation and architect selection of the Poultry Infectious Disease Biocontainment Research Facility and Fisheries Biodiversity Laboratory Relocation project; and

WHEREAS, given the program and scope of each of the relocations, it is recommended that the two new facilities be presented to the Board of Trustees as two separate projects; and

WHEREAS, the project team has worked to complete the schematic design for the Fisheries Biodiversity Laboratory Relocation project which will construct a one-story 4,550 square foot building consisting of laboratory and support space for the Fisheries Biodiversity research program; and

WHEREAS, the Fisheries Biodiversity Laboratory Relocation project will relocate the existing Fisheries Biodiversity research program from its current Main Campus location on Woodfield Drive to the North Auburn Campus, further serving as an enabling project for the construction of the Performing Arts Center project; and

WHEREAS, the estimated total project cost for the Fisheries Biodiversity Laboratory Relocation is \$2.1 million, to be financed by University General Funds; and

WHEREAS, the new laboratory will be located at Auburn University's North Auburn Campus at the E.W. Shell Fisheries Center on North College Street.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Fisheries Biodiversity Laboratory Relocation project is approved and that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to:

1. Establish a budget for the Fisheries Biodiversity Laboratory Relocation project in the amount of \$2.1 million, to be financed by University General Funds.
2. Direct the consultants to complete the required plans for the project.
3. Solicit bids and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the project budget.



FACILITIES MANAGEMENT
M E M O R A N D U M

TO: JAY GOGUE, President
THROUGH: DONALD L. LARGE, Executive Vice President
FROM: DAN KING, Associate Vice President for Facilities
SUBJECT: PROPERTY AND FACILITIES COMMITTEE
**FISHERIES BIODIVERSITY LABORATORY RELOCATION:
FINAL PROJECT APPROVAL**
DATE: MARCH 24, 2017

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for April 7, 2017.

Proposal:

Consistent with standing policy, it is proposed that the Fisheries Biodiversity Laboratory Relocation project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that provides final approval of the project. If approved, the resolution would authorize the President to direct Auburn University Facilities Management to complete the project design, solicit bids, and award a contract for construction.

Review and Consultation:

At its previous meeting on June 10, 2016, the Board of Trustees adopted a resolution that approved the initiation and architect selection of the Poultry Infectious Disease Biocontainment Research Facility and Fisheries Biodiversity Laboratory Relocation project.

At the time of initiation and architect selection, the relocation of both the Poultry Infectious Disease Biocontainment Research Facility and the Fisheries Biodiversity Laboratory were included in a single project presented to the Board of Trustees. Since that time, the project team has worked to complete the schematic design for the project, and given the program and scope of each of the relocations, it is recommended that the two new facilities be presented to the Board of Trustees as two separate projects. The Poultry Infectious Disease Biocontainment Research Facility project will be presented to the Board of Trustees separately from this request. Whereas, the Fisheries Biodiversity Laboratory Relocation project details are provided below:

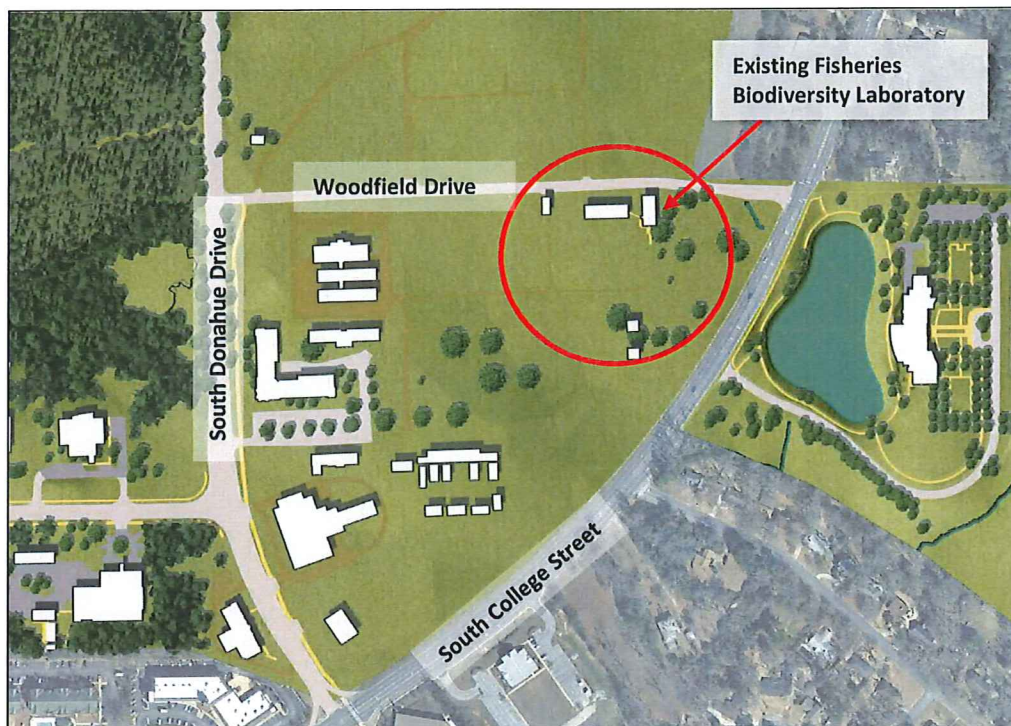
- **Program Requirements:** The Fisheries Biodiversity Laboratory Relocation project will construct a one-story 4,550 square foot building consisting of laboratory and support space. The project will relocate the existing Fisheries Biodiversity research program from its current Main Campus location on Woodfield Drive to the North Auburn Campus. This relocation will also serve as an enabling project for the construction of the Performing Arts Center project. Refer to Attachments 1 and 2 for the site maps of the existing and new

location and an architectural rendering of the Fisheries Biodiversity Laboratory Relocation project.

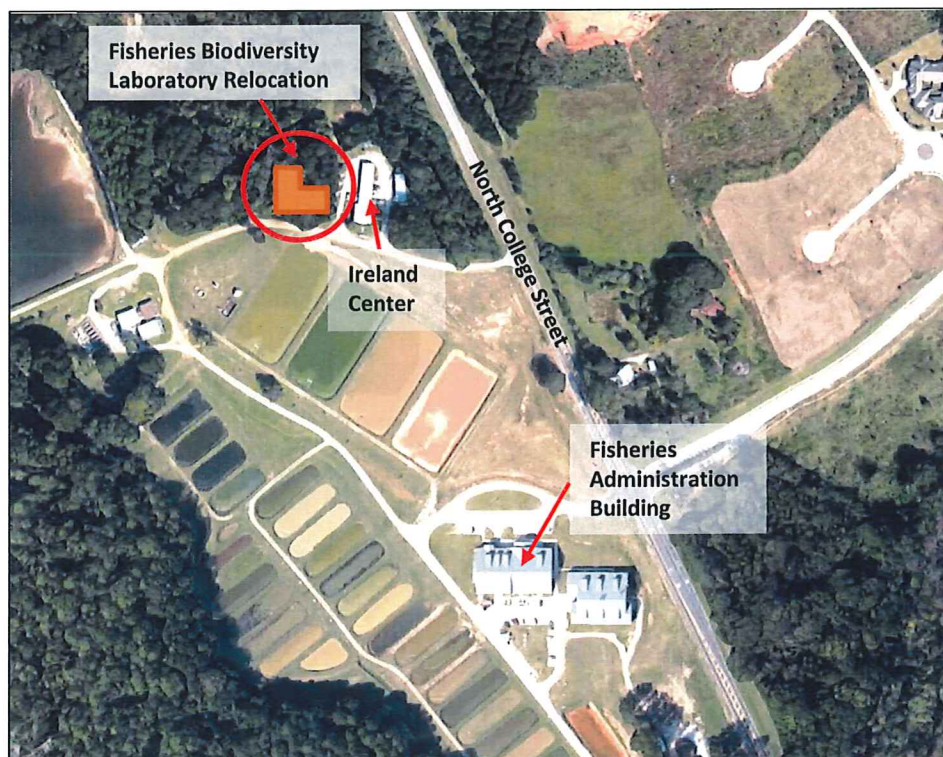
- Budget: The estimated total project cost of the Fisheries Biodiversity Laboratory Relocation project is \$2.1 million, to be financed by University General Funds.
- Project Location: The new laboratory will be located at Auburn University's North Auburn Campus at the E.W. Shell Fisheries Center on North College Street.

If you concur, it is proposed that a resolution providing final approval of the Fisheries Biodiversity Laboratory Relocation project be presented to the Board of Trustees for consideration at its meeting scheduled for April 7, 2017.

Attachment 1
Fisheries Biodiversity Laboratory Relocation
Site Maps of Existing & New Location



Site Map of Existing Fisheries Biodiversity Laboratory on Main Campus



Site Map of New Fisheries Biodiversity Laboratory in North Auburn

Attachment 2
Fisheries Biodiversity Laboratory Relocation
Architectural Rendering



View from Southwest

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

BAILEY SMALL ANIMAL TEACHING HOSPITAL BASEMENT BUILD-OUT

FINAL PROJECT APPROVAL

WHEREAS, at its previous meeting on November 18, 2016, the Board of Trustees adopted a resolution that approved the initiation and architect selection of the Bailey Small Animal Teaching Hospital Basement Build-Out project; and

WHEREAS, the project will fit-out an existing, vacant interior basement area of the Bailey Small Animal Teaching Hospital to be used by the College of Veterinary Medicine's Clinical Pharmacology Laboratory and Biomedical Sciences Research programs; and

WHEREAS, the Bailey Small Animal Teaching Hospital Basement Build-Out project will renovate 8,630 square feet which will consist of research laboratories, meeting rooms, and office and support space; and

WHEREAS, the estimated total project cost for the Bailey Small Animal Teaching Hospital Basement Build-Out is \$2.3 million, to be financed by College of Veterinary Medicine funds; and

WHEREAS, the project will be located within the existing basement level of the Bailey Small Animal Teaching Hospital on Wire Road at Auburn University Main Campus.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Bailey Small Animal Teaching Hospital Basement Build-Out project is approved and that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to:

1. Establish a budget for the Bailey Small Animal Teaching Hospital Basement Build-Out project in the amount of \$2.3 million, to be financed by College of Veterinary Medicine funds.
2. Direct the consultants to complete the required plans for the project.
3. Solicit bids and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the project budget.



TO: JAY GOGUE, President
THROUGH: DONALD L. LARGE, Executive Vice President
FROM: DAN KING, Associate Vice President for Facilities
SUBJECT: PROPERTY AND FACILITIES COMMITTEE
**BAILEY SMALL ANIMAL TEACHING HOSPITAL BASEMENT BUILD-OUT:
FINAL PROJECT APPROVAL**
DATE: MARCH 24, 2017

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for April 7, 2017.

Proposal:

Consistent with standing policy, it is proposed that the Bailey Small Animal Teaching Hospital Basement Build-Out project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that provides final approval of the project. If approved, the resolution would authorize the President to direct Auburn University Facilities Management to complete the project design, solicit bids, and award a contract for construction.

Review and Consultation:

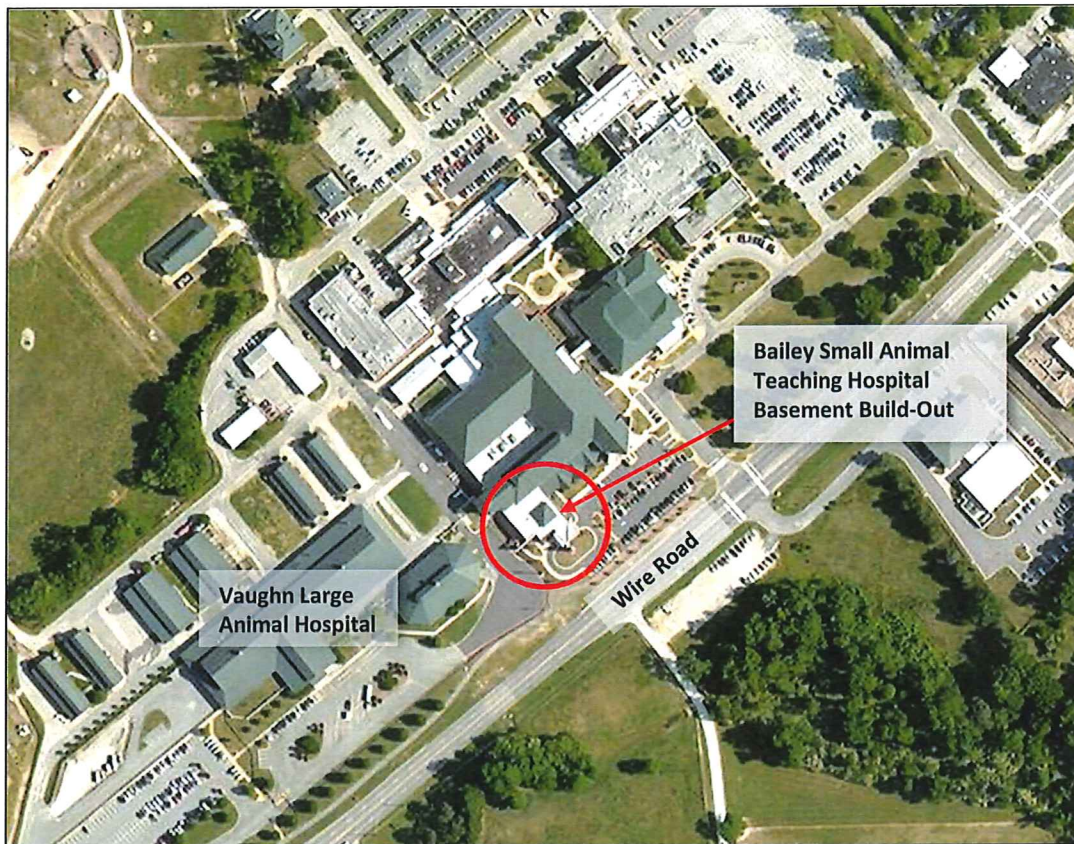
At its previous meeting on November 18, 2016, the Board of Trustees adopted a resolution that approved the initiation and architect selection of the Bailey Small Animal Teaching Hospital Basement Build-Out project.

Since that time, the project team has worked to complete the schematic design for the Bailey Small Animal Teaching Hospital Basement Build-Out. The project details are provided below:

- **Program Requirements:** The Bailey Small Animal Teaching Hospital Basement Build-Out project will fit-out an existing, vacant interior basement area for use by the College of Veterinary Medicine's Clinical Pharmacology Laboratory and Biomedical Sciences Research programs. The project will renovate 8,630 square feet which will consist of research laboratories, meeting rooms, and office and support space. Refer to Attachments 1 and 2 for the site map and renderings.
- **Budget:** The estimated total project cost of the project is \$2.3 million, to be financed by College of Veterinary Medicine funds.
- **Project Location:** The project site is located within the existing basement level of the Bailey Small Animal Teaching Hospital on Wire Road at Auburn University Main Campus.

If you concur, it is proposed that a resolution providing final approval of the Bailey Small Animal Teaching Hospital Basement Build-Out project be presented to the Board of Trustees for consideration at its meeting scheduled for April 7, 2017.

Attachment 1
Bailey Small Animal Teaching Hospital Basement Build-Out
Site Map



Bailey Small Animal Teaching Hospital Basement Build-Out Site Location

Attachment 2
Bailey Small Animal Teaching Hospital Basement Build-Out
Architectural Renderings



Interior View of the Clinical Pharmacology Laboratory Space



Interior View of the Clinical Pharmacology Laboratory Space

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

AIRPORT MAINTENANCE HANGAR

FINAL PROJECT APPROVAL

WHEREAS, at its previous meeting on September 16, 2016, the Board of Trustees adopted a resolution that approved the initiation and project engineer selection of the Airport Maintenance Hangar project; and

WHEREAS, the new facility will replace the existing maintenance hangar scheduled for demolition as part of the upcoming FAA-funded project to expand Taxiway A in 2017; and

WHEREAS, the Airport Maintenance Hangar project will construct a 11,200 square foot facility which will provide aircraft hangar, parts storage, office and support space required for the maintenance of the instructional aircraft used in the University's Aviation Management program; and

WHEREAS, the estimated total project cost for the Airport Maintenance Hangar is \$1.7 million, to be financed by Auxiliary Services funds; and

WHEREAS, the new aircraft hangar will be constructed on the site immediately adjacent to the Auburn University Regional Airport south ramp.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Airport Maintenance Hangar project is approved and that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to:

1. Establish a budget for the Airport Maintenance Hangar project in the amount of \$1.7 million, to be financed by Auxiliary Services funds.
2. Direct the consultants to complete the required plans for the project.
3. Solicit bids and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the project budget.

TO: JAY GOGUE, President
THROUGH: DONALD L. LARGE, Executive Vice President
FROM: DAN KING, Associate Vice President for Facilities
SUBJECT: PROPERTY AND FACILITIES COMMITTEE
AIRPORT MAINTENANCE HANGAR: FINAL PROJECT APPROVAL
DATE: MARCH 24, 2017

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for April 7, 2017.

Proposal:

Consistent with standing policy, it is proposed that the Airport Maintenance Hangar project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that provides final approval of the project. If approved, the resolution would authorize the President to direct Auburn University Facilities Management to complete the project design, solicit bids, and award a contract for construction.

Review and Consultation:

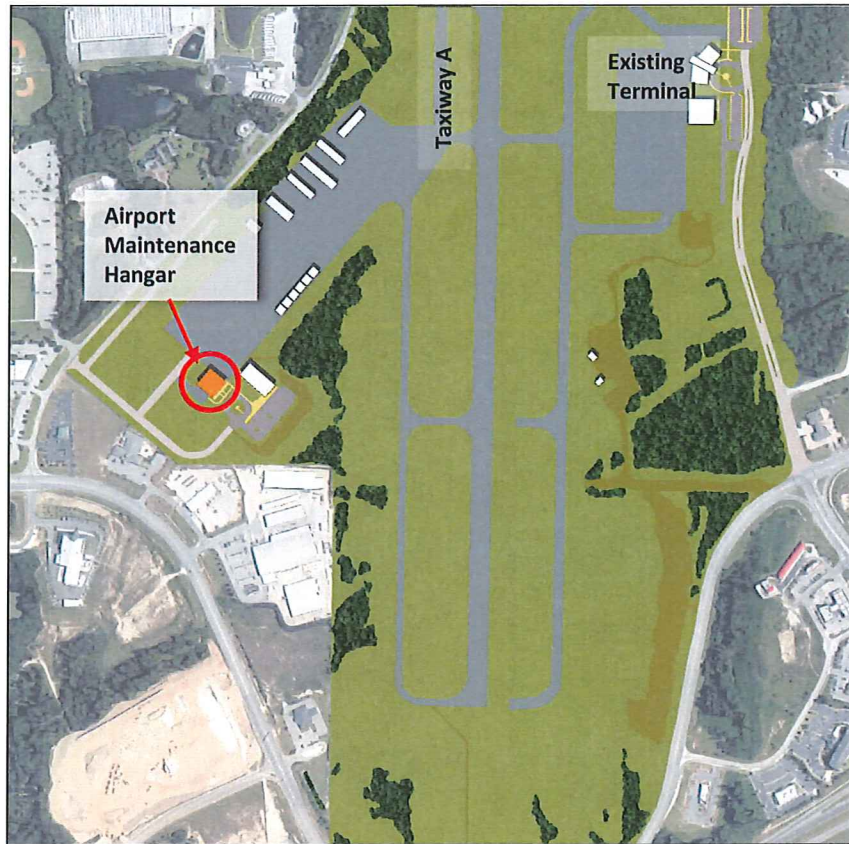
At its previous meeting on September 16, 2016, the Board of Trustees adopted a resolution that approved the initiation and project engineer selection of the Airport Maintenance Hangar project. This new facility will replace the existing maintenance hangar scheduled for demolition as part of the upcoming FAA-funded project to expand Taxiway A in 2017.

Since that time, the project team has worked to complete the schematic design for the Airport Maintenance Hangar. The project details are provided below:

- Program Requirements: The Airport Maintenance Hangar project will construct a 11,200 square foot facility which will provide aircraft hangar, parts storage, office and support space required for the maintenance of the instructional aircraft used in the University's Aviation Management program. Refer to Attachments 1 and 2 for the site map and renderings of the Airport Maintenance Hangar.
- Budget: The estimated total project cost of the Airport Maintenance Hangar project is \$1.7 million, to be financed by Auxiliary Services funds.
- Project Location: The new aircraft hangar will be constructed on the site immediately adjacent to the Auburn University Regional Airport south ramp.

If you concur, it is proposed that a resolution providing final approval of the Airport Maintenance Hangar project be presented to the Board of Trustees for consideration at its meeting scheduled for April 7, 2017.

Attachment 1
Airport Maintenance Hangar
Site Map



Airport Maintenance Hangar Site Location

Attachment 2
Airport Maintenance Hangar
Architectural Rendering



Aerial View from Northeast

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

BAND BUILDING PHASE III

FINAL PROJECT APPROVAL

WHEREAS, at its previous meeting on September 24, 2009, the Board of Trustees adopted a resolution that approved the initiation of the first phase of the Band Building project, and at its meeting on February 5, 2010, the Board of Trustees approved the project architect selection for the Band Building project; and

WHEREAS, this project has been developed as three distinct phases, with Phase I being the construction of a new band practice field and band pavilion and Phase II being the construction of dressing rooms and storage buildings and the installation of artificial turf at the Band Practice Complex; and

WHEREAS, the Band Building Phase III project will provide an indoor practice and storage space for all of the Auburn University Band ensembles within the Department of Music; and

WHEREAS, the project will construct a two-story 14,600 square foot building which will consist of a band rehearsal hall, instrument and uniform storage rooms and support space; and

WHEREAS, the estimated total project cost of the Band Building Phase III project is \$5.5 million, to be financed by a combination of College of Liberal Arts funds and University General funds; and

WHEREAS, the project will be located at the existing Goodwin Hall building on Auburn University Main Campus on West Samford Avenue, with the addition located east of the existing building.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Band Building Phase III project is approved and that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to:

1. Establish a budget for the Band Building Phase III project in the amount of \$5.5 million, to be financed by a combination of College of Liberal Arts funds and University General funds.
2. Direct the consultants to complete the required plans for the project.
3. Solicit bids and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the project budget.



FACILITIES MANAGEMENT
M E M O R A N D U M

TO: JAY GOGUE, President
THROUGH: DONALD L. LARGE, Executive Vice President
FROM: DAN KING, Associate Vice President for Facilities
SUBJECT: PROPERTY AND FACILITIES COMMITTEE
BAND BUILDING PHASE III: FINAL PROJECT APPROVAL
DATE: MARCH 24, 2017

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for April 7, 2017.

Proposal:

Consistent with standing policy, it is proposed that the Band Building Phase III project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that provides final approval of the project. If approved, the resolution would authorize the President to direct Auburn University Facilities Management to complete the project design, solicit bids, and award a contract for construction.

Review and Consultation:

At its previous meeting on September 24, 2009, the Board of Trustees adopted a resolution that approved the initiation of the first phase of the Band Building project. At its meeting on February 5, 2010, the Board of Trustees approved the project architect selection for the Band Building project.

Since the commencement of the Band Building project, the project has been developed as three separate projects. The first phase of the Band Building project was a relocation of the band practice field and a new band pavilion. The second phase of the project included the Band Practice Complex – Dressing Rooms, Storage Building & Artificial Turf project. At its meeting on February 5, 2016, this second phase of the project was presented to the Board of Trustees for final project approval, and the project is currently under construction.

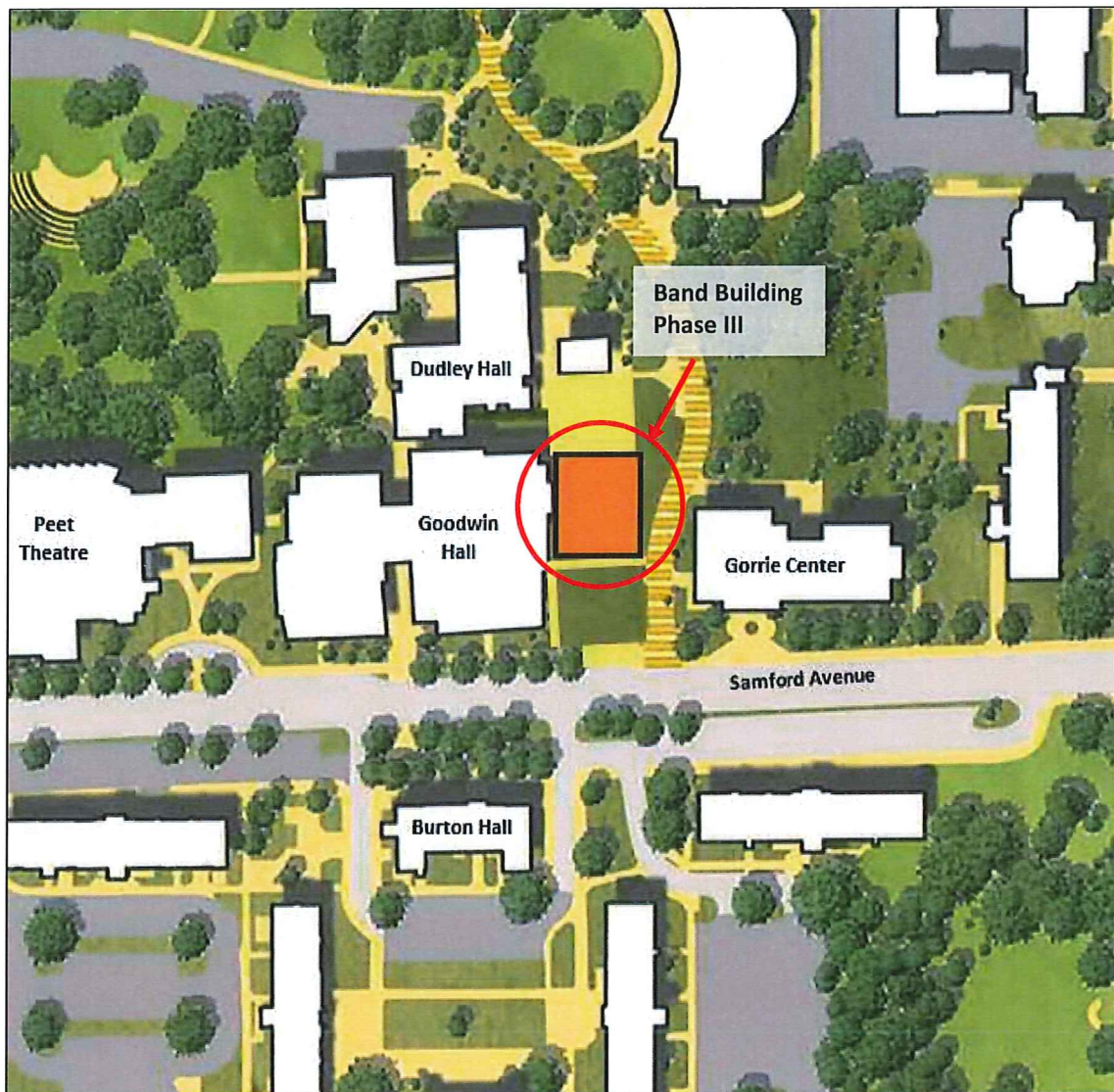
The project team has completed the schematic design for the third and final phase of the Band Building project--the band rehearsal hall. The project will provide an indoor practice and storage space for all of the Auburn University Band ensembles within the Department of Music. The project details are provided below:

- **Program Requirements:** The Band Building Phase III project will construct a two-story 14,600 square foot building which will consist of a band rehearsal hall, instrument and uniform storage rooms and support space. Refer to Attachments 1 and 2 for the site map and renderings of the Band Building Phase III.

- Budget: The estimated total project cost of the Band Building Phase III project is \$5.5 million, to be financed by a combination of College of Liberal Arts funds and University General funds.
- Project Location: The project will be located at the existing Goodwin Hall building on Auburn University Main Campus on West Samford Avenue, with the addition located east of the existing building.

If you concur, it is proposed that a resolution providing final approval of the Band Building Phase III project be presented to the Board of Trustees for consideration at its meeting scheduled for April 7, 2017.

Attachment 1
Band Building Phase III
Site Map & Floor Plan



Band Building Phase III Site Location

Attachment 2
Band Building Phase III
Architectural Renderings



View from the South



View from the Northeast

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

MELL STREET, WEST SAMFORD, AND THACH AVENUE TRAFFIC AND
PARKING IMPROVEMENTS PHASE I

FINAL PROJECT APPROVAL

WHEREAS, at its previous meeting on September 25, 2015, the Board of Trustees adopted a resolution that approved the initiation of the Mell Street, West Samford, and Thach Avenue Traffic and Parking Improvements project, and at its meeting on November 20, 2015, the Board of Trustees approved the architect selection for the project; and

WHEREAS, the overall Mell Street, West Samford, and Thach Avenue Traffic and Parking Improvements project proposes to improve the traffic flow as well as the parking layout and capacity in the Mell Street and Thach Avenue area on campus, particularly near Samford Hall; and

WHEREAS, the project will modify Mell Street starting at Thach Avenue and ending at the Library Service Drive developing a concourse for pedestrians and bicyclists, with additional improvements including new seating and gathering spaces adjacent to the Mell Classroom Building, relocated accessible parking space for Mary Martin Hall, and a permanent welcome kiosk on West Thach Avenue near South College Street; and

WHEREAS, the estimated total project cost for the Mell Street, West Samford, and Thach Avenue Traffic and Parking Improvements Phase I is \$4.0 million, to be financed by University General Funds; and

WHEREAS, the project will occur on Mell Street between Thach Avenue and the Library Service Drive, and the permanent kiosk will be located near the intersection of College Street and West Thach Avenue.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Mell Street, West Samford, and Thach Avenue Traffic and Parking Improvements Phase I project is approved and that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to:

1. Establish a budget for the Mell Street, West Samford, and Thach Avenue Traffic and Parking Improvements Phase I project in the amount of \$4.0 million, to be financed by University General Funds.
2. Direct the consultants to complete the required plans for the project.
3. Solicit bids and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the project budget.



TO: JAY GOGUE, President
THROUGH: DONALD L. LARGE, Executive Vice President
FROM: DAN KING, Associate Vice President for Facilities
SUBJECT: PROPERTY AND FACILITIES COMMITTEE
**MELL STREET, WEST SAMFORD, AND THACH AVENUE TRAFFIC AND
PARKING IMPROVEMENTS PHASE I: FINAL PROJECT APPROVAL**
DATE: MARCH 24, 2017

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for April 7, 2017.

Proposal:

Consistent with standing policy, it is proposed that the Mell Street, West Samford, and Thach Avenue Traffic and Parking Improvements Phase I project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that provides final approval of the project. If approved, the resolution would authorize the President to direct Auburn University Facilities Management to complete the project design, solicit bids, and award a contract for construction.

Review and Consultation:

At its previous meeting on September 25, 2015, the Board of Trustees adopted a resolution that approved the initiation of the Mell Street, West Samford, and Thach Avenue Traffic and Parking Improvements project, and at its meeting on November 20, 2015, the Board of Trustees approved the architect selection for the project.

The overall Mell Street, West Samford, and Thach Avenue Traffic and Parking Improvements project proposes to improve the traffic flow as well as the parking layout and capacity in the Mell Street and Thach Avenue area on campus, particularly near Samford Hall. The overall project includes:

- Improve the Mell Street and West Samford Avenue Intersection
- Realign parking adjacent to Ross Square
- Increase parking near Mary Martin Hall
- Increase traffic control on Thach Avenue

As a component of this overall project, Phase I proposes to address the following issues: realign parking near Mary Martin Hall; increase traffic control on Thach Avenue with installation of a welcome kiosk; and also create a cohesive plan to incorporate seating and gathering space adjacent to the Mell Classroom Building, which has a substantial completion date of August 2017.

Over the past several months, the project team has worked to complete the schematic design for the Mell Street, West Samford, and Thach Avenue Traffic and Parking Improvements Phase I project. The Phase I project details are provided below:

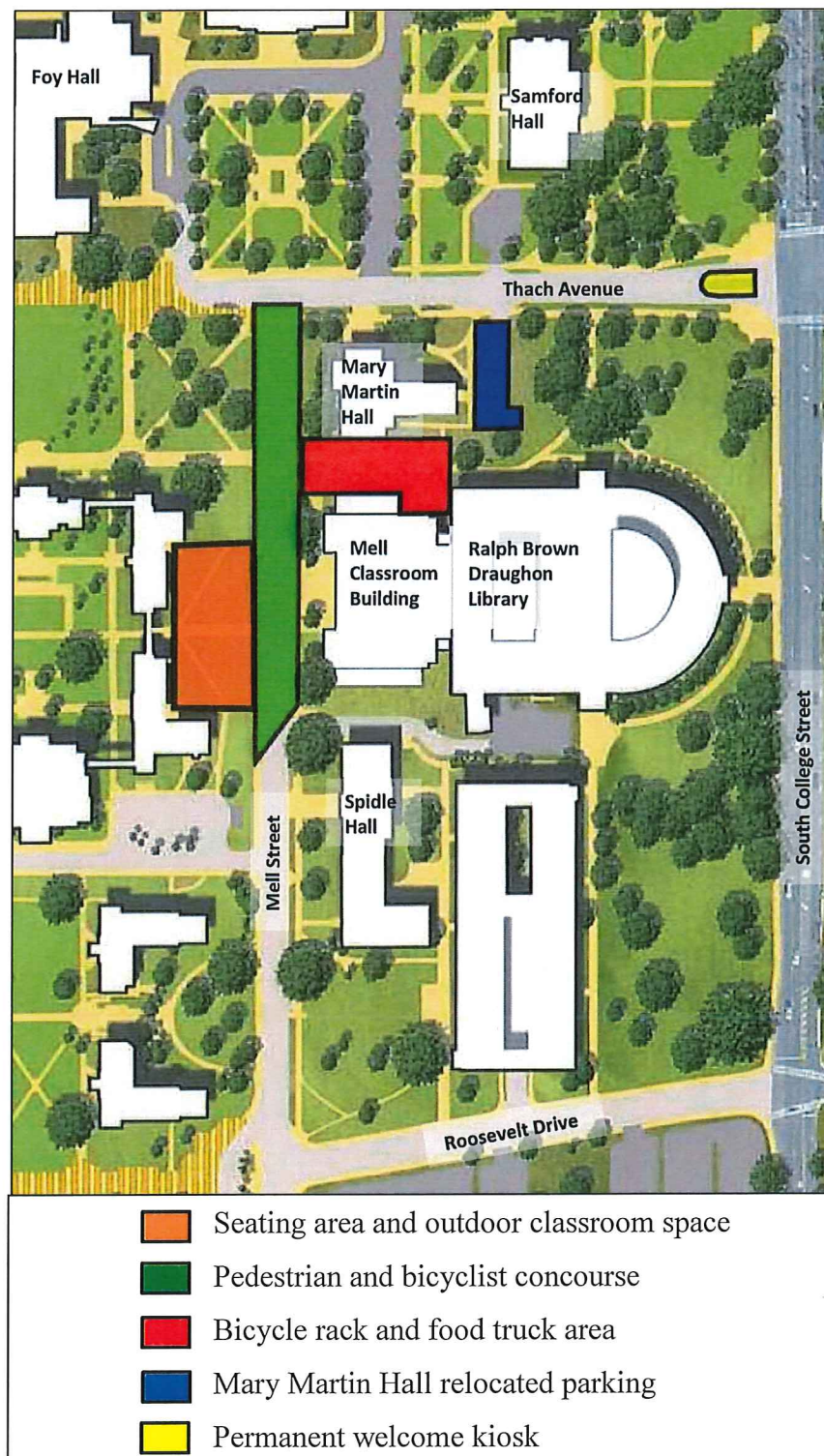
- Program Requirements: The project will modify Mell Street starting at Thach Avenue and ending at the Library Service Drive by creating a concourse for pedestrians and bicyclists. Additional improvements will include new seating and gathering space adjacent to the Mell Classroom Building, relocated accessible parking lot space for Mary Martin Hall, and a permanent welcome kiosk at the intersection of College Street and West Thach Avenue. Refer to Attachments 1 and 2 for the site map and architectural renderings of the Mell Street, West Samford, and Thach Avenue Traffic and Parking Improvements Phase I.
- Budget: The estimated total project cost of Phase I is \$4.0 million, to be financed by University General Funds.
- Project Location: The described improvements will occur on Mell Street between Thach Avenue and the Library Service Drive, and the permanent kiosk will be located at the intersection of College Street and West Thach Avenue.

If you concur, it is proposed that a resolution providing final approval of the Mell Street, West Samford, and Thach Avenue Traffic and Parking Improvements Phase I project be presented to the Board of Trustees for consideration at its meeting scheduled for April 7, 2017.

Attachment 1

Mell Street, West Samford, and Thach Avenue Traffic and Parking Improvements Phase I

Site Diagram & Map

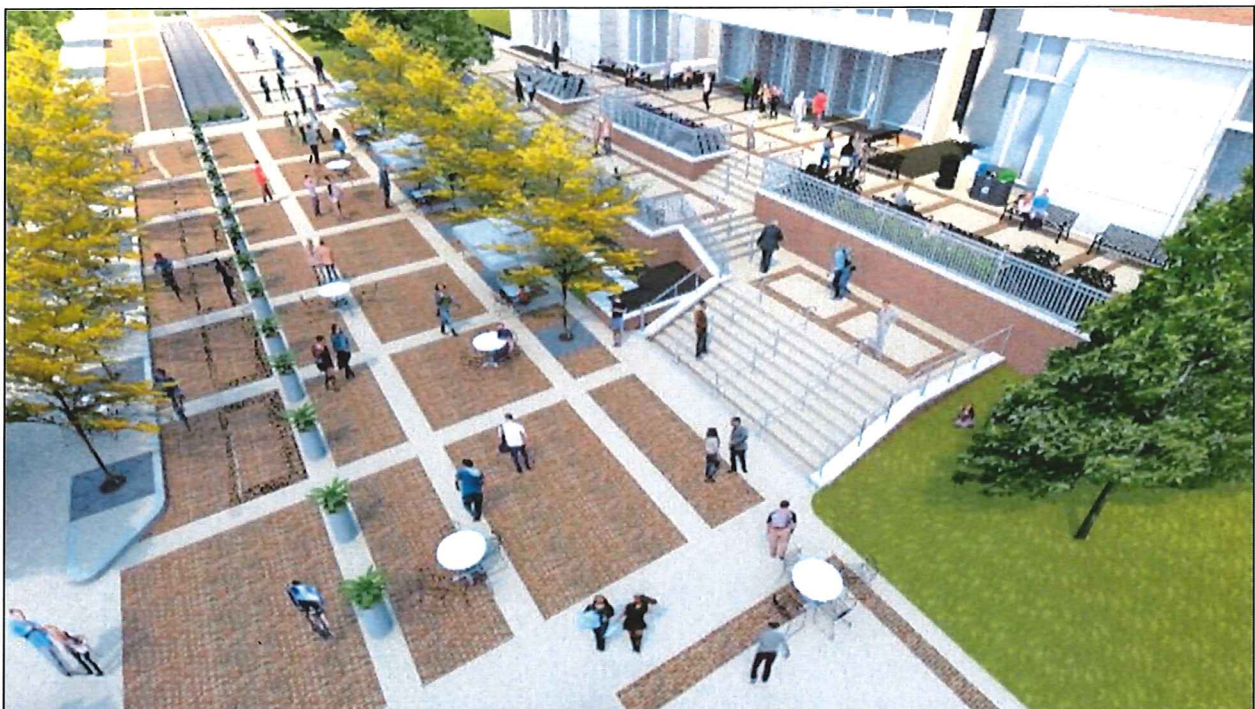


Project Site Map

Attachment 2
Mell Street, West Samford, and Thach Avenue Traffic and Parking Improvements Phase I
Architectural Renderings



View of Mell Street adjacent to Mell Classroom Building



Aerial view of Pedestrian and Bicyclist Concourse adjacent to Mell Classroom Building

Attachment 2
Mell Street, West Samford, and Thach Avenue Traffic and Parking Improvements Phase I
Architectural Renderings



View of Pedestrian and Bicyclist Concourse adjacent to Mell Classroom Building



View of the Welcome Kiosk from South College Street

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

LEACH SCIENCE CENTER ADDITION PROJECT

APPROVAL OF ADDITIONAL SCOPE OF WORK AND BUDGET INCREASE

WHEREAS, at its meeting on June 10, 2016, the Board of Trustees adopted a resolution to approve a \$19.0 million project budget for the Leach Science Center Addition; and

WHEREAS, major repairs are needed to the existing heating, ventilating, and air conditioning (HVAC) systems in Leach Hall along with the installation of a fire sprinkler system, and given the extensive HVAC work being done in the new addition, it makes good business sense to execute these repairs under the same construction contract as the new addition; and

WHEREAS, the College of Science and Mathematics has identified additional funds and requested that three key elements be added to the original project, to include (1) Basement Shell Space For Future Research Laboratories, (2) Astronomy Terrace, and (3) Research Lab Fit-Up; and

WHEREAS, the addition of these elements will enhance the instructional and research capability of the new facility as well as the mechanical systems of the existing building; and

WHEREAS, the budget increase required to execute this additional work under the Leach Hall Addition contract is \$5.0 million, to be financed by a combination of College of Sciences and Mathematics, Facilities Management Repair and Renovation, and University General funds.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the increased project scope of work for the Leach Science Center Addition project is approved, and Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to establish a total project budget in the amount of \$24.0 million to be funded by previously budgeted University funds.



TO: JAY GOGUE, President

THROUGH: DONALD L. LARGE, Executive Vice President

FROM: DAN KING, Associate Vice President for Facilities

SUBJECT: PROPERTY AND FACILITIES COMMITTEE

**LEACH SCIENCE CENTER ADDITION: APPROVAL OF ADDITIONAL PROJECT
SCOPE OF WORK AND BUDGET INCREASE**

DATE: MARCH 24, 2017

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda of the meeting scheduled for April 7, 2017.

Proposal:

It is proposed that the Leach Science Center Addition project be presented to the Board of Trustees through the Property and Facilities Committee for the consideration of a resolution to approve an increase in the project scope of work to add essential repairs and instructional/research enhancements requested by the College of Science and Mathematics.

Review and Consultation:

At its meeting on June 10, 2016, the Board of Trustees adopted a resolution to approve a \$19.0 million budget for the Leach Science Center Addition project. This amount was based on the original project scope of constructing an addition onto the existing Leach Hall building. Since that time, two major changes have occurred to the project scope of work.

First, during the design process, it became clear that major repairs are needed to the existing heating, ventilating, and air conditioning (HVAC) systems in Leach Hall. Given the extensive HVAC work being done in the new addition, it made sense to execute these additional repairs using the construction contract for the new addition. Similarly, it made sense to install a fire sprinkler system in the existing Leach Hall building while the HVAC repairs were being done.

Second, the College of Science and Mathematics identified additional funds and requested that three key elements be added to the original project scope of work to enhance the instructional and research capability of the new facility:

- Basement Shell Space For Future Research Laboratories
- Astronomy Terrace
- Research Lab Fit-Up

To execute this additional scope of work, a budget increase of \$5.0 million is required to the original project budget. This budget increase will be financed by a combination of College of

Sciences and Mathematics funds, Facilities Management Repair and Renovation funds, and University General funds.

The request to the Board of Trustees is to increase the Leach Science Center Addition project budget to from \$19.0 million to \$24.0 million.

If you concur, it is proposed that the revised project budget increase be presented to the Board of Trustees for consideration of an appropriate resolution for approval at the meeting scheduled for April 7, 2017.

Rationale for Recommendation:

Consistent with standing policy, revisions to facility program requirements, schematic design, and budget of the project shall be presented to the Board of Trustees through the Property and Facilities Committee for review and appropriate action.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

GROUND LEASE EXTENSION

AUBURN UNIVERSITY ALUMNI ASSOCIATION

WHEREAS, Auburn University Board of Trustees approved a ground lease of AU Land to the Alumni Association on August 25, 1986; and

WHEREAS, the 50 year ground lease on approximately 1.6 acres of land located at the corner of S. College Street and Miller Avenue in Lee County, as shown in Attachment 1, expires on December 17, 2037; and

WHEREAS, the Alumni Association has requested an extension of 30 years in order to undertake strategic planning with regard to long term usage plans for, and potential improvements to, the building it constructed on the property that is the subject of the ground lease; and

WHEREAS, a 30-year extension would provide the Alumni Association a sufficiently long lease term to make strategic planning decisions in regards to improvements to the building without the current expiration date serving as a barrier to moving forward with any such improvements; and

WHEREAS, the additional time on the ground lease will contribute to the mission and operation of the Alumni Association; and

WHEREAS, all other terms of the original ground lease will remain unchanged.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such person as may be acting as President, be and the same is hereby authorized and empowered to take such action as is necessary and desirable to create an amendment to extend the Alumni Ground Lease until December 17, 2067. All documents consummating the Lease Amendment for the property shall be reviewed, as to form, by legal counsel for Auburn University.



FACILITIES MANAGEMENT
M E M O R A N D U M

TO: JAY GOGUE, President
THROUGH: DON LARGE, Executive Vice President
FROM: GRETCHEN VANVALKENBURG, VICE PRESIDENT ALUMNI AFFAIRS
SUBJECT: PROPERTY AND FACILITIES COMMITTEE
REAL ESTATE LEASE: ALUMNI CENTER
DATE: MARCH 9, 2017

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for April 7, 2017.

Proposal:

It is proposed that Auburn University execute a 30 year extension of the existing Alumni Center ground lease on approximately 1.6 acres of land in Lee County, Alabama.

Review and Consultation:

Auburn University, by resolution of the Board of Trustees on August 25, 1986, leased property to the Alumni Association to build the Alumni Center. The ground lease was a 50 year lease that expires on December 17, 2037. The Alumni Association would like to extend the lease term by an additional 30 years. The additional time will effectively contribute to the mission and operation of the Alumni Association. The Association believes that the requested extension of the lease term will allow it to undertake strategic planning in regards to long term usage plans for, and potential improvements to, the Alumni Center. More specifically, the Alumni Association believes the extended lease term will allow it to make strategic planning decisions in regards to improvements to the Alumni Center without the current expiration date serving as a barrier to moving forward with any such improvements. Thus, this request is to amend the agreement to terminate on December 17, 2067.

The proposal for amending the Ground Lease is recommended by the VP for Alumni Affairs, VP for AU Foundation, AU Director of Real Estate, AVP for Facilities, and the AU EVP.

If you concur, it is requested that a resolution outlining the purchase of the property be presented to the Board of Trustees through the Property and Facilities Committee at the meeting scheduled for April 7, 2017.

PROPERTY AND FACILITIES COMMITTEE

PURCHASE OF LAND

Time will be allocated for discussion of purchase of land by Mark Stirling



TO: JAY GOGUE, President
THROUGH: DONALD L. LARGE, Executive Vice President
FROM: DAN KING, Associate Vice President for Facilities
SUBJECT: PROPERTY AND FACILITIES COMMITTEE

**TEMPORARY RELOCATION OF CITY OF AUBURN FIRE STATION ON
AUBURN UNIVERSITY CAMPUS (INFORMATION ONLY)**

DATE: MARCH 24, 2017

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for April 7, 2017.

Proposal:

The City of Auburn has requested to temporarily relocate a fire station onto the Auburn University campus for a period of 1-2 years. Auburn University supports this request. It is proposed a brief report regarding the proposed relocation be submitted, *for information only*, to the Board of Trustees through the Property and Facilities Committee.

Review and Consultation:

The City of Auburn is planning to renovate its existing Fire Station #1 on the corner of East Magnolia Avenue and North Ross Street. This project will begin in the fall of 2017 and will take 1-2 years to complete. It will require the Fire Department to move from that location to a temporary site for the duration of construction.

The City of Auburn and Auburn University have a mutual support agreement for police and fire services, in which the City provides these services and is reimbursed by the University. One of the requirements of this agreement is that the City must maintain a Fire Station presence within one mile of the Auburn University Campus. The City's existing Fire Station #1 on the corner of East Magnolia Avenue and North Ross Street currently meets this requirement.

Given pending renovation of the existing Fire Station #1 the City of Auburn has requested to temporarily relocate a fire station on the Auburn campus for the period of this renovation. In the spirit of cooperation with the City, the University reviewed several potential campus sites for this relocation and found a site that will benefit both the City and Auburn University. The proposed site is the former Housing Maintenance Facility and adjacent land at the intersection of West Thach Avenue and Hemlock Drive. Refer to Attachment 1 for a campus map depicting this location.

The University strongly supports this temporary relocation for the following reasons:

1. The on-campus location will enhance the Fire Department's ability to serve as the first responder and provider of emergency services to the Auburn University community.
2. The presence of Fire Department personnel on campus, 24 hours a day, 7 days a week basis, will enhance the security for students on the west side of campus.

The University will develop a Memorandum of Understanding, between itself and the City of Auburn, detailing the duration of the agreement, which party has responsibility for operational costs, and which parties have responsibility for any repair and renovation costs to the former Housing Maintenance Facility. This Memorandum of Understanding would be executed in time to allow for the temporary relocation to occur in the Summer/Fall 2017. All documents will be reviewed and approved by the Auburn University General Counsel.

Rationale for Recommendation:

It is the desire of Facilities Management to keep the Board of Trustees informed about significant campus changes, including the presence of City of Auburn Police and Fire service on campus. The current memorandum is provided, *for information only*, to the Board of Trustees through the Property and Facilities Committee for inclusion on the agenda of the meeting scheduled for April 7, 2017.

Attachment 1
Temporary Relocation of City of Auburn Fire Station on Auburn University Campus
Site Map



PROPERTY AND FACILITIES COMMITTEE

STATUS UPDATES

Time will be allocated for status updates.



FACILITIES MANAGEMENT
M E M O R A N D U M

TO: JAY GOGUE, President
THROUGH: DONALD L. LARGE, Executive Vice President
FROM: DAN KING, Associate Vice President for Facilities
SUBJECT: PROPERTY AND FACILITIES COMMITTEE
**CURRENT STATUS OF NEW CONSTRUCTION/RENOVATION/
INFRASTRUCTURE PROJECTS WITH BUDGETS OF \$1,000,000 AND GREATER
(INFORMATION ONLY)**
DATE: MARCH 24, 2017

This is to request that the following proposal be submitted to the Property and Facilities Committee and included on the agenda of the Board of Trustees meeting scheduled for April 7, 2017.

Proposal:

Consistent with standing practice, it is proposed that the current status report of new construction/renovation/infrastructure projects with budgets greater than \$1,000,000 be submitted, *for information only*, to the Board of Trustees through the Property and Facilities Committee.

Review and Consultation:

The Board of Trustees at its meeting on June 4, 2001, requested that it receive a regular update on the financial status of Board approved projects. The attached list includes projects at Auburn University and outlying units.

Rationale for Recommendation:

Consistent with the request of the Board of Trustees for a current status report of new construction/renovation/infrastructure projects with budgets greater than \$1,000,000, the attached listing is provided, *for information only*, to the Board through the Property and Facilities Committee for inclusion on the agenda of the meeting scheduled for April 7, 2017.

Data as of 02/20/2017

Auburn University Facilities Management

Current Capital Projects

(Spending across Multiple Years)

Summary of Cash Flow by Project Phase

<i>Project Phase</i>	<i>Previous Approved Budget Amount</i>	<i>Current Approved Budget Amount</i>	<i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2017</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2018 & Forward</i>
Substantial Completion	94,047,533	91,945,000	91,002,285	2,237,937	0 *
Construction	134,824,172	138,529,172	58,642,457	69,575,737	10,310,978
Design	22,026,168	194,010,768	9,361,943	27,024,282	157,624,543
Planning	73,050,738	35,923,822	1,612,637	8,909,328	25,401,857
Totals	323,948,611	460,408,762	160,619,322	107,747,284	193,337,378 *
Other Open Capital Projects	56,745,669	50,662,067	24,576,727	13,042,670	13,042,670
Grand Totals	380,694,280	511,070,829	185,196,049	120,789,954	206,380,048 *

* On the lines with asterisks, the sum of the spending columns does not equal the current approved budget figure. The reason relates to three projects: (1) "Student Recreation & Wellness Center Building" project over budget by \$1,710,493; (2) "Pebble Hill Renovation" project under budget by \$344,839; (3) "Cater Hall Repair & Renovation (Phase I)" project under budget by \$70,432.

Current Capital Projects

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>(A)</i>		<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>(B)</i>		<i>Estimated Spending Assuming Remainder of Budget for FY2018 & Forward</i>	<i>(C)</i>	<i>(A)-(B)-(C)</i>	
			<i>Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>			<i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2017</i>		<i>Current Encumbrances Against Project</i>	<i>Current Open Balance (Budget less Actuals and Encumbrances)</i>	
<i>SUBSTANTIAL COMPLETION PHASE</i>												
Student Recreation & Wellness Center Building (07-225)	Completed	72,000,000	72,000,000	8,214,699	67,000,000		73,710,493	0	0	0	(1,710,493)	*
Pebble Hill Renovation 06-176	Completed	2,500,000	2,750,000	2,750,000			2,405,161	0	0	0	344,839	*
Cater Hall Repair & Renovation (Phase I) 14-220	Completed	900,000	900,000	900,000			829,568	0	0	0	70,432	*
AU Regional Airport T-Hangar Construction Phase I 15-093	Substantial Completion	2,000,000	2,000,000	2,000,000			1,973,524	26,476	0	0	26,476	
Offsite Library Archiving Facility 15-142	Substantial Completion	1,900,000	1,900,000	1,900,000			1,243,288	656,712	0	0	656,712	
Cater Hall Repair & Renovation Phase II 15-334	Substantial Completion	1,950,000	1,950,000	1,950,000			1,617,341	332,659	0	44,134	288,525	
Auburn Arena Volleyball Team Space Improvements 14-273	Substantial Completion	2,200,000	2,200,000	2,200,000			1,956,716	243,284	0	11,256	232,028	
Health Science Sector Infrastructure 15-222	Substantial Completion	6,000,000	6,000,000	6,000,000			5,341,456	658,544	0	277,219	381,325	
Garden of Memory - Student Memorial 14-336	Substantial Completion	1,250,000	1,250,000	1,250,000			1,086,428	163,572	0	74,327	89,245	

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>(A)</i>		<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>(B)</i>		<i>Estimated Spending Assuming Remainder of Budget for FY2018 & Forward</i>	<i>(C)</i>	<i>(A)-(B)-(C)</i>	
			<i>Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>			<i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2017</i>		<i>Current Encumbrances Against Project</i>	<i>Current Open Balance (Budget less Actuals and Encumbrances)</i>	
Auburn University Hotel Governor's Room, Board Room, & Restroom Renovations 15-326	Substantial Completion	852,129	995,000	995,000			838,310	156,690	0	40,050	116,640	
Total Substantial Completion			91,945,000	28,159,699	67,000,000	0	91,002,285	2,237,937	0	446,986	495,729	*

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>(A)</i>		<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>(B)</i>		<i>Estimated Spending Assuming Remainder of Budget for FY2018 & Forward</i>	<i>(C)</i>	<i>(A)-(B)-(C)</i>	
			<i>Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>			<i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2017</i>		<i>Current Encumbrances Against Project</i>	<i>Current Open Balance (Budget less Actuals and Encumbrances)</i>	
CONSTRUCTION PHASE												
Mell Classroom Building 11-209	Construction	25,000,000	35,000,000	31,500,000	3,500,000		14,951,673	19,048,327	1,000,000	15,749,124	4,299,203	
Risk Management and Safety Facility - New Building 15-150	Construction	2,800,000	2,800,000	2,800,000			1,260,253	1,539,747	0	1,233,333	306,414	
Jordan-Hare Stadium Improvements: Phase 1 Storm Drain & Sewer Repairs 15-056	Construction	4,500,000	12,827,977	12,827,977			12,221,395	606,582	0	418,905	187,677	
School of Nursing Facility 15-035	Construction	29,000,000	29,000,000	29,000,000			12,408,985	15,091,015	1,500,000	13,002,796	3,588,219	
Pharmaceutical Research Building 14-193	Construction	16,600,000	16,600,000	16,600,000			10,246,816	5,853,184	500,000	5,210,305	1,142,879	
Band Practice Field - New Storage & Dressing Facility 15-256	Construction	3,000,000	3,000,000	3,000,000			1,947,249	1,052,751	0	755,067	297,684	
Food Animal Research Facility 15-130	Construction	3,400,000	3,400,000	3,400,000			1,443,201	1,858,959	97,840	1,314,377	642,422	
President's House Renovation 14-296	Construction	11,051,195	11,051,195	11,051,195			1,723,437	7,462,206	1,865,552	7,941,019	1,386,739	
Auburn University Hotel Porte-Cochere & Front Drive Improvements 13-268	Construction	1,200,000	1,200,000	1,200,000			102,026	988,177	109,797	963,056	134,918	
Gavin Engineering Research Laboratory - Comprehensive Renovations 14-308	Construction	16,750,000	16,750,000	16,750,000			1,732,033	11,263,475	3,754,492	12,698,409	2,319,558	

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>(A)</i>		<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>(B)</i>		<i>Estimated Spending Assuming Remainder of Budget for FY2018 & Forward</i>	<i>(C)</i>	<i>(A)-(B)-(C)</i>	
			<i>Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>			<i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2017</i>		<i>Current Encum- brances Against Project</i>	<i>Current Open Balance (Budget less Actuals and Encum- brances)</i>	
Broun Hall Building Wide Renovation 15-068	Construction	5,000,000	5,000,000	5,000,000			512,495	3,365,629	1,121,876	2,879,035	1,608,470	
Jordan-Hare Stadium - North Main Concourse Expansion 16-332	Construction	1,900,000	1,900,000	1,900,000			92,894	1,445,685	361,421	1,349,784	457,322	
Total Construction			138,529,172	135,029,172	3,500,000	0	58,642,457	69,575,737	10,310,978	63,515,210	16,371,505	

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

Project Name	Project Phase	Original Approved Budget Amount	(A)		AU Bond Funding	Federal/ State or Local Funding	(B)		Estimated Spending Assuming Remainder of Budget for FY2018 & Forward	(C)	(A)-(B)-(C) Current Open Balance (Budget less Actuals and Encum- brances)
			Current Approved Budget Amount	AU Funding (includes gifts/grants)			Actual Spending to Date (across multiple years)	Estimated Spending Assuming Remainder of Budget for FY2017			
DESIGN PHASE											
Ag Heritage Park 98-333	Construction and Design Future Projects	2,666,320	2,666,320	2,666,320			1,427,581	0	1,238,739	0	1,238,739
Hill Residence Halls - Building Renovations & Upgrades 10- 155	Design (Partial budget - Phase I only at this point)	15,859,848	15,859,848	13,373,258	2,486,590		2,125,099	100,000	13,634,749	1,129,562	12,605,187
Goodwin Hall - Renovation & Band Rehearsal Hall Addition 15-255	Design	3,500,000	3,500,000	3,500,000			93,021	851,745	2,555,234	295,598	3,111,381
AU Regional Airport - Aviation Education Facility 13-285	Construction Documents	8,700,000	8,700,000	3,700,000		5,000,000	315,499	1,000,000	7,384,501	179,914	8,204,587
Leach Science Ctr - Building Expansion & Partial Renovation 15-208	Construction Documents	19,000,000	19,000,000	19,000,000			1,157,992	4,000,000	13,842,008	636,155	17,205,853
Engineering Achievement Center 15-157	Construction Documents	39,750,000	39,750,000	39,750,000			1,594,201	4,000,000	34,155,799	1,363,142	36,792,657
Performing Arts Center - New Building 15-158	Design Development	65,000,000	65,000,000	65,000,000			1,866,399	2,000,000	61,133,601	2,106,193	61,027,408
Public Safety & Security Bldg - Building Renovation & Expansion 16-119	Bidding	4,800,000	4,800,000	4,800,000			333,968	3,349,524	1,116,508	143,489	4,322,543
AU Hotel & Dixon Conf Ctr - Comprehensive Renovation Of The Conference Center 15- 274	Construction Documents	3,650,000	3,650,000	3,650,000			170,060	2,783,952	695,988	90,588	3,389,352
AU Regional Airport - South Ramp, New Maintenance H 15-246	Construction Documents (Partial budget only at this	184,600	184,600	184,600			39,755	144,845	0	40,157	104,688

Current Capital Projects

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>(A)</i>		<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>(B)</i>		<i>Estimated Spending Assuming Remainder of Budget for FY2018 & Forward</i>	<i>(C)</i>	<i>(A)-(B)-(C)</i>
			<i>Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>			<i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2017</i>		<i>Current Encumbrances Against Project</i>	<i>Current Open Balance (Budget less Actuals and Encumbrances)</i>
AU Rec. & Wellness Ctr - Basement, Build-Out For Personal Training & Weightlifting Center 16-249	Bidding	2,900,000	2,900,000	2,900,000			105,784	2,794,216	0	47,447	2,746,769
Jordan-Hare Stadium Gameday Support Facility and Locker Room Renovation 16-324	Pre-Design	28,000,000	28,000,000	28,000,000			132,584	6,000,000	21,867,416	128,032	27,739,384
Total Design			194,010,768	186,524,178	2,486,590	5,000,000	9,361,943	27,024,282	157,624,543	6,160,277	178,488,548

Current Capital Projects

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

Project Name	Project Phase	Original Approved Budget Amount	(A)		AU Bond Funding	Federal/ State or Local Funding	(B)			Estimated Spending Assuming Remainder of Budget for FY2018 & Forward		(C)		(A)-(B)- (C)
			Current Approved Budget Amount	AU Funding (includes gifts/grants)			Actual Spending to Date (across multiple years)	Estimated Spending Assuming Remainder of Budget for FY2017	Current Encumbrances Against Project			Current Open Balance (Budget less Actuals and Encumbrances)		
PLANNING PHASE														
Student Activities Center - Comprehensive Renovation 13-110	Schematic Design (Partial budget only at this point)	150,000	150,000	150,000			96,166	53,834	0		20,818	33,016		
Graduate Business Education Bldg 14-044	Schematic Design	30,000,000	30,000,000	30,000,000			196,346	5,960,731	23,842,923		179,027	29,624,627		
Academic Classroom & Laboratory Complex 15-034	Pre-Design (Partial budget only at this point)	4,047,007	4,047,007	4,047,007			929,140	1,558,933	1,558,934		0	3,117,867		
Mell Street, West Samford Avenue, & Thach Avenue Traffic & Parking Improvements 15-311	Design Development (Partial budget only at this point)	384,500	384,500	144,000			119,280	265,220	0		28,264	236,956		
Poultry Research Farm Unit Relocation Phase II 16-040	Construction Documents (Partial budget only at this point)	130,630	130,630	130,630			107,739	22,891	0		9,659	13,232		
Agricultural Sciences Research Building - New Facility 15-391	Pre-Design (Partial budget only at this point)	170,500	170,500	170,500			900	169,600	0		150,000	19,600		
Interdisciplinary Science Building - New Facility 15-392	Pre-Design (Partial budget only at this point)	178,300	178,300	178,300			119,695	58,605	0		52,671	5,934		
Bailey Small Animal Hospital - Basement, Build-Out For Clinical Pharmacology Lab & Research Space 16-260	Schematic Design (Partial budget only at this point)	130,980	130,980	130,980			0	130,980	0		85,600	45,380		
Haley Center - Renovations For Relocation Of Mathematics & Statistics Department 16-110	Schematic Design (Partial budget only at this point)	500,000	500,000	500,000			43,371	456,629	0		194,106	262,523		
North Auburn - New Poultry Science Infectious Disease Lab 16-485	Design & Development (Partial budget only at this point)	125,246	125,246	125,246			0	125,246	0		0	125,246		

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>(A)</i>		<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>(B)</i>		<i>Estimated Spending Assuming Remainder of Budget for FY2018 & Forward</i>	<i>(C)</i>	<i>(A)-(B)-(C)</i>	
			<i>Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>			<i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2017</i>		<i>Current Encumbrances Against Project</i>	<i>Current Open Balance (Budget less Actuals and Encumbrances)</i>	
North Auburn - New Fisheries Biodiversity Research Laboratory 16-486	Design & Development (Partial budget only at this	106,659	106,659	106,659			0	106,659	0	0	106,659	
Total Planning			35,923,822	35,683,322	0	0	1,612,637	8,909,328	25,401,857	720,145	33,591,040	
Other Open Capital Projects	Various Stages		50,662,067	43,761,067	0	6,901,000	24,576,727	13,042,670	13,042,670	9,000,416	17,084,924	
GRAND TOTAL			511,070,829	429,157,438	72,986,590	11,901,000	185,196,049	120,789,954	206,380,048	79,843,034	246,031,746	*

* On the lines with asterisks, the sum of the spending columns does not equal the current approved budget figure. The reason relates to three projects: (1) "Student Recreation & Wellness Center Building" project over budget by \$1,710,493; (2) "Pebble Hill Renovation" project under budget by \$344,839; (3) "Cater Hall Repair & Renovation (Phase I)" project under budget by \$70,432.

TO: JAY GOGUE, President
THROUGH: DONALD L. LARGE, Executive Vice President
FROM: DAN KING, Associate Vice President for Facilities
SUBJECT: PROPERTY AND FACILITIES COMMITTEE

**QUARTERLY REPORT FOR PROJECTS COSTING MORE THAN \$500,000
BUT LESS THAN \$1,000,000 – 2nd QTR FISCAL YEAR 2017 *(For Information Only)***

DATE: MARCH 24, 2017

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda of the meeting scheduled for April 7, 2017.

Proposal:

The Board of Trustees, at its meeting on April 11, 2014, adopted a resolution stipulating that all projects with a total cost in the range of \$500,000 to \$1,000,000 be reported quarterly. The intent of this report is to keep the Property and Facilities Committee informed of those projects as they are occurring on campus. Consistent with standing policy, it is proposed that this report be submitted for information only.

Review and Consultation:

Projects initiated in the 2nd Quarter of Fiscal Year 2017 and costing more than \$500,000 but less than \$1,000,000 are listed in the following table.

2nd Quarter FY 2017 Projects \$500,000 - \$1,000,000	Project Number	Account Number	Cost
Athletic Complex - Penthouse Level, Replace Multiple Air Handling Units & Controls	16-388	922903-102048-P100	\$547,100

Rationale for Recommendation:

Consistent with standing policy, this report is submitted to the Board of Trustees through the Property and Facilities Committee for information at the meeting scheduled for April 7, 2017.

TO: JAY GOGUE, President
THROUGH: DONALD L. LARGE, Executive Vice President
FROM: DAN KING, Associate Vice President for Facilities
SUBJECT: PROPERTY AND FACILITIES COMMITTEE
PROJECT STATUS REPORT
DATE: MARCH 24, 2017

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for April 7, 2017.

Proposal:

It is proposed that a brief report regarding the status of Board of Trustees approved capital projects be submitted, *for information only*, to the Board of Trustees through the Property and Facilities Committee.

Review and Consultation:

The responsibility of the Board of Trustees extends to the oversight of funding, planning, design, construction, maintenance and operation of University buildings and facilities. The date of project establishment in the development process is often separated by years from the date of project completion or building dedication. This Project Status Report is intended to continually inform interested parties of the status of projects previously approved by the Board of Trustees.

PROJECT/PHASE**STATUS****Projects in Planning Stage:**

- Equine Sciences – New Facilities Phase I On hold pending funding
- Agricultural Sciences Research Building Initiated November 2015
- Interdisciplinary Science Building Initiated November 2015
- Academic Classroom & Laboratory Complex Initiated February 2015
- AUM Admissions & Alumni Center Initiated September 2015
- Culinary Arts Building Initiated September 2016
- New Student Housing Initiated September 2016
- Equestrian Facility Improvements Initiated February 2017

Projects in Design Stage:

- Band Building Phase III Initiated September 2009
- Relocation of Sports Medicine and Other Team Functions from the Coliseum On hold
- Jordan-Hare Stadium Improvements Initiated February 2015
- Jordan-Hare Stadium Press Box Renovation Initiated February 2015
- Campus Utility System Expansion Initiated June 2015
- Mell Street and Thach Ave Traffic and Parking Improvements Initiated September 2015
- Poultry Research Farm Unit Relocation Phase II Initiated November 2015
- AUHCC Ballroom Renovation Initiated June 2016
- Haley Center Quad Renovation Initiated June 2016
- Poultry Infectious Disease Biocontainment Research Facility Relocation Initiated June 2016
- Fisheries Biodiversity Laboratory Relocation Initiated June 2016
- Airport Maintenance Hangar Initiated September 2016
- Bailey Small Animal Teaching Hospital Basement Build-Out Initiated November 2016

Schematic Design Approved:

- Graduate Business Education Building Approved September 2016
- Performing Arts Center Approved February 2017
- Brown-Kopel Engineering Student Achievement Center Approved February 2017
- Airport Aviation Education Facility Approved February 2017
- Jordan-Hare Stadium Gameday Support Facility and Locker Room Renovation Approved February 2017

Projects in Construction Stage:

- Food Animal Research Facility Approved September 2015
- Pharmaceutical Research Building Approved November 2015
- School of Nursing Facility Approved November 2015
- Mell Classroom Building Approved February 2016
- Poultry Research Farm Unit Relocation Phase I Approved February 2016
- Band Practice Complex—Dressing Rooms, Storage & Turf Approved February 2016
- AUHCC Porte-Cochere & Front Drive Improvements Approved February 2016
- Risk Management & Safety Building Approved April 2016
- Repairs and Renovations to President's Home Approved April 2016
- Gavin Engineering Research Lab Renovation Approved June 2016
- Broun Hall Renovation Approved June 2016

- | | |
|---|------------------------|
| • Leach Science Center Addition | Approved June 2016 |
| • Jordan-Hare Stadium North Main Concourse Widening | Approved November 2016 |
| • Public Safety Building Expansion | Approved November 2016 |
| • Recreation & Wellness Center Basement Build-Out | Approved February 2017 |
| • AUHCC Ballroom Renovation | Approved February 2017 |

Recently Completed:

- | | |
|---|---------------------------|
| • Poultry Research Farm Unit Relocation Phase I | Approved February 2016 |
| • AUHCC Governor's Room, Seminar Room and Restrooms | BOT approval not required |

ACADEMIC AFFAIRS COMMITTEE
AUM COMMITTEE

RESOLUTION

PROPOSED MASTER OF SCIENCE IN NURSING PROGRAMS

WHEREAS, since Fall 2006 Auburn University and Auburn University at Montgomery have cooperated to offer a program of study leading to the Master of Science in Nursing awarded jointly by the two institutions; and

WHEREAS, this joint program has produced highly qualified graduates at an increasing rate, from 14 graduates in 2010-11 to 49 graduates in 2015-16 and demand for nurses with a Master of Science in Nursing is expected to grow; and

WHEREAS, the Schools of Nursing at each institution now have the faculty, facilities, and academic and student support services to support independent MSN programs to help meet this demand; and

WHEREAS, independent, accredited MSN programs cannot be initiated until the current joint MSN program is closed; and

WHEREAS, the two Schools of Nursing have prepared and agreed to a teach-out plan for students enrolled in and wishing to complete the joint degree program after its closure to new admissions; and

WHEREAS, a proposal to close the joint MSN program—contingent upon approval of a new, independent MSN program at each institution—has been submitted by the faculties of the AUM College of Nursing and Health Sciences and the Auburn School of Nursing, endorsed by the deans of the two Schools of Nursing, reviewed favorably by the Graduate Council at each institution, and approved by the Auburn and AUM Provosts, the AUM Chancellor, and the President.

NOW, THEREFORE, BE IT RESOLVED by Auburn University's Board of Trustees that the proposed Master of Science in Nursing at Auburn University be approved and submitted to the Alabama Commission on Higher Education (ACHE) for review and approval; and

BE IT FURTHER RESOLVED that the proposed Master of Science in Nursing at Auburn University at Montgomery be approved and submitted to ACHE for review and approval; and

BE IT FURTHER RESOLVED that proposed closure of the joint AU/AUM Master of Science in Nursing program be approved, on condition that independent MSN programs at Auburn and AUM receive approval by ACHE, and that this closure be reported to ACHE as an item of information and to the Southern Association of Colleges and Schools Commission on Colleges as a substantive change requiring the prior approval of that body.



AUBURN UNIVERSITY

OFFICE OF THE PROVOST
AND VICE PRESIDENT FOR
ACADEMIC AFFAIRS

March 1, 2016

MEMORANDUM TO: Jay Gogue
President

FROM: Timothy R. Boosinger *Timothy R. Boosinger*
Provost and Vice President for Academic Affairs

SUBJECT: Agenda Item for the Board of Trustees –
Proposed Master of Science in Nursing

I am writing to request that the following item be added to the Board of Trustees' agenda for the **April 7, 2017** meeting.

Proposal: The School of Nursing is proposing the establishment of a new Master of Science in Nursing.

Review and Consultation: Faculty in the School of Nursing have initiated a proposal to establish a new Master of Science in Nursing following the dissolution of the joint Master of Science degree in Nursing offered by Auburn and AUM. The proposed program seeks to establish a freestanding degree at Auburn and will continue to offer students formal options in primary nurse practitioner and nurse educator.

The proposed MS in Nursing supports Auburn's mission of serving Alabama's citizens by offering advanced education and training to nurses working in the public and private healthcare sectors. As the demand for qualified healthcare providers continues to grow, the School will continue to expand its programs and capacity, particularly at the graduate level. Projected enrollment in the program is estimated to be upwards of 50 students annually. The proposed degree will be offered via distance education and does not require any additional resources or space.


Recommendation: It is recommended that the Board approve the proposed Master of Science in Nursing in the School of Nursing. The proposed degree was reviewed and approved by Auburn University's Graduate Council in Spring 2017, and has been approved by both the School of Nursing and the Provost's Office. If approved by the Auburn University Board of Trustees, the proposed option will be forwarded to the Alabama Commission on Higher Education for review and approval.




SCHOOL OF NURSING

OFFICE OF THE DEAN

TO: Dr. Timothy Boosinger
Provost & Vice President for Academic Affairs

THROUGH: Dr. George Flowers 
Dean, Graduate School

FROM: Gregg Newschwander 
Dean, School of Nursing

DATE: February 20, 2017

SUBJECT: Proposed Master of Science in Nursing Program

We request that the following proposal be added to the Board of Trustees' agenda for their April 7, 2017 meeting.

Program Purpose and Description: The School of Nursing (SON) is proposing a Master of Science in Nursing with two options, the primary care nurse practitioner and the nurse educator. This post professional degree will be offered to graduates of Bachelor of Science programs in nursing. The program prepares advanced practice nurses and nurse educators capable of making a positive impact on quality patient care and health outcomes of underserved communities. This is the same degree that has previously been offered as a joint degree with Auburn University Montgomery.

Justification for Request: A cooperative decision to dissolve the joint master's program offered by Auburn and Auburn Montgomery was made in 2016. The appointment of separate deans for each school, the acknowledgement of different faculty interests and strengths on each campus, and the new budget model implementation on the Auburn campus were factors that influenced this decision. The decision to continue to offer the curriculum in its current form has been endorsed by the School of Nursing faculty, the SON curriculum committee and the University Graduate Council.

State Need: Quality patient care is dependent on having a well-educated nursing workforce. Research has shown that lower mortality rates, fewer medication errors, and positive patient outcomes are all linked to a more highly qualified nursing workforce. Since education enhances both clinical competency and care delivery, many of the health care delivery problems experienced today can be addressed through the use of certified nurse practitioners. The current trends in health care include an increase in the prevalence of chronic disease, a rapidly expanding aging population, and an increase in the proportion of care delivered in outpatient settings. A decrease in the availability of family practice physicians in medically underserved areas and a growing emphasis on provision of cost effective care with quality outcomes outside the hospital setting are all compelling reasons for primary care nurse practitioner practice. In Alabama, the need is particularly acute, as the state is a leader in negative health indices including obesity, diabetes, heart disease and chronic comorbidities.

107 MILLER HALL

AUBURN, AL 36849-5505

TELEPHONE:

334-844-5665

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334-844-4177

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Advanced practice nurses have a long history of providing accessible cost effective, high-quality health care to people from all walks of life and nurse practitioners are providing an increasingly higher percentage of health care to the U.S. population (Hamric, Sprass, & Hanson, 2009) including here in Alabama.

According to the 2013 American Association of Colleges of Nursing's report on enrollments and graduations in Baccalaureate and Graduate Nursing Programs, nursing schools turned away 79,659 qualified applicants from undergraduate and graduate programs in 2012, and that number continues to grow, despite a slight rise in enrollments nationally. Almost two-thirds of the schools responding to the survey pointed to faculty shortages as a reason for not accepting all qualified applicants. "Unfilled position, projected retirements and the shortage of students being prepared for the faculty role pose a threat for nursing education." (www.SREB.org), and it is expected to be most intense in the South and the West (<http://ajm.sagepub.com>). Nurse educator programs are needed to help alleviate the present nursing shortage by increasing the number of nursing faculty. In the Auburn BSN program, nearly half of the eligible applicants to the program are turned away. While enrollments have increased more than 150% over the last few years, the percentage of students turned away has not changed, indicating a growing interest in the profession and the ability to ease the shortage, if capacity can be increased.

This program has, and will continue to have will have an impact on the delivery of health care in Alabama. As a distance education program, expansion of the program is possible, making the MSN program accessible, economical and logistically feasible, and will significantly impact health care outcomes even beyond Alabama's borders.

This program will build on the student's BSN program courses and provide additional specialized knowledge for graduates to become an expert provider of health care or a leader in nursing education.

Employment Opportunities: Graduates will be employed in public and private sectors. There is a strong demand for both primary care providers and nurse educators in Alabama and across the country. Over the last five years, all of the Primary Care Nurse Practitioner and Nurse Educator graduates have been employed in appropriate positions within 6 months of graduation. The Nurse Educator graduates are able to contribute to the nursing workforce through providing course content and clinical experiences that produce a highly educated baccalaureate nurse who will impact the delivery of effective evidence-based nursing practice and improve the health outcomes of their patients, especially in medically underserved areas. Advanced practice nurses have long been in demand nationwide, especially in small towns, rural areas, and underserved metro neighborhoods. This role not only expands access to care, but also increases treatment options and affordability to patients. As the nationwide shortage of nurses and primary care physicians worsens, and the numbers of aging Baby Boomers and elderly chronically ill increase, advanced practice nurses substantially increase their career options. These graduates will improve health care access by closing the frontline gap in the primary care shortage and the treatment of medically underserved patients.

Student Demand- Enrollment Projections: In 2009, there were 12 students in the joint master's program. Today, there are over 150, and not all who apply and are qualified are admitted. Enrollment is expected to continue at current rates, and to grow incrementally over time.

Resource Requirements: Following significant enrollment growth in the undergraduate program at Auburn, resources generated from additional tuition revenues helped build the faculty. There are now more faculty, and more faculty who hold graduate faculty status and nurse practitioner certification, to take on the graduate program independently, and to accommodate future growth through additional tuition revenue.

Recommendation: We recommend that the proposed Master of Science in Nursing Program be approved by the Offices of the Provost and the President and be forwarded to the Board of Trustees and the Alabama Commission on Higher Education for review and approval.



AUBURN

UNIVERSITY

SCHOOL OF NURSING

MSN NURSING

MSN Nurse Practitioner Track	
SUMMER SEMESTER 1	FALL SEMESTER 1
NURS 7346 Advanced Theory 3	NURS 7236 Advanced Pathophysiology 3
NURS 7356 Quality and Safety and Preventative Health 3 (30 project hours, 2.5 theory: .5 project)	NURS 7376 Evidence Based Practice II 2
NURS 7366 Evidence Based Practice I 2	NURS 7256 Healthcare Policy and Ethics for the Nurse Leaders 3 (30 project hours, 2.5 theory: .5 project)
SPRING SEMESTER 1	SUMMER SEMESTER 2
NURS 7946 Evidence Based Practice III 2	NURS 7226 Roles and Issues of the Primary Care Nurse Practitioner 3
NURS 7246 Advanced Pharmacology 3	NURS 7336 Diagnostic Reasoning and Clinical Management 3 (90 clinical hours, 1.5 theory: 1.5 clinical)
NURS 7116 Advanced Health and Physical Assessment 3 (60 clinical hours, 2 theory: 1 clinical)	
FALL SEMESTER 2	SPRING SEMESTER 2
NURS 7446 Primary Care I: Women and Children 3 (120 clinical hours, 1 theory: 2 clinical)	NURS 7926 Primary Care Practicum 7 (360 Practicum, 1 theory: 6 clinical)
NURS 7556 Primary Care II: Adults and Elderly 3 (120 clinical hours, 1 theory: 2 clinical)	
Total Credits 43; Total Clinical Hours 750	

- Students may enter the program any semester on a part time basis based on space availability. All full time students are admitted in summer semester only.
- EBP courses, all core courses and track specific courses must be successfully completed before taking the Primary Care Practicum (NURS 7926).
- EBP courses MUST be taken in sequence.
- You may not start Semester 2 courses until all Semester 1 courses are successfully completed.
- All courses are only offered in the specific semester listed.



AUBURN

UNIVERSITY

SCHOOL OF NURSING

MSN NURSING

MSN Nurse Educator Track	
SUMMER SEMESTER	FALL SEMESTER
NURS 7346 Advanced Theory 3	NURS 7236 Advanced Pathophysiology 3
NURS 7356 Quality and Safety and Preventative Health 3 (30 project hours, 2.5 theory: .5 project)	NURS 7376 Evidence Based Practice II 2
NURS 7366 Evidence Based Practice I 2	NURS 7256 Healthcare Policy and Ethics for the Nurse Leaders 3 (30 project hours, 2.5 theory: .5 project)
14274 NURS 7326 Curriculum Development and Evaluation 3	HIED 8500 The Professoriate ¹ 3
SPRING SEMESTER	
NURS 7946 Evidence Based Practice III 2	
NURS 7246 Advanced Pharmacology 3	
NURS 7116 Advanced Health and Physical Assessment 3 (60 clinical hours, 2 theory: 1 clinical)	
NURS 7816 Nursing Education Practicum 3 (180 Practicum Hrs., 3 clinical)	
HIED 8510 Seminar in College Teaching (Optional) 3	
	Total Credits 33; Total Clinical Hours 240

- Nurse Educator courses are offered in **odd years only**.
- Students can enter the program any semester on a part time basis based on space availability. All full time students are admitted in summer semester only.
- EBP courses, all core courses and track specific courses must be successfully completed before taking the Nursing Education Practicum (NURS 7816).
- You must take all EBP courses in sequence.
- ¹HIED 8500 is offered during Fall and Spring semester, however you must have HIED 8500 before you can complete your NE practicum. This is an on campus course taught through Higher Education.



OFFICE OF THE CHANCELLOR

March 1, 2017

To: Dr. Jay Gogue
President

From: Dr. Carl A. Stockton *CAS*
Chancellor

Subject: Proposed Board Agenda Item
Addition of the College of Nursing and Health Sciences Master of Science in
Nursing degree program

Please consider including this proposal on the agenda of the April 7, 2017 meeting of the Board of Trustees.

Proposal:

We hope the Board will approve the addition of the Master of Science in Nursing degree program to be offered within the College of Nursing and Health Sciences. This program will be administered by the College of Nursing and Health Sciences with oversight by the Dean and the AUM Graduate Faculty Council. It should be noted that this proposal comes simultaneously with a joint proposal to dissolve the joint AU/AUM Master of Science in Nursing program. Approval of the MSN programs should be contingent on approval of the dissolution of the joint MSN and vice versa.

Review and Consultation:

I have reviewed the proposal as well as the College of Nursing and Health Sciences, the Graduate Council, the Dean of the College of Nursing and Health Sciences, and the Provost; there are positive recommendations at each level.

Rationale for Recommendation:

The faculty and programming in regard to Nursing on both the AUM and Auburn campuses have evolved to a point where independent MSN programs are preferable to a joint MSN program. In an effort to meet the demand for highly educated individuals in Nursing, the College of Nursing and Health Sciences (CONHS) would like to propose a Master of Science in Nursing to serve students in the greater Montgomery area who wish to pursue higher education in Nursing. The program will be the second CONHS graduate program and the CONHS has sufficient, expert faculty to teach in the program.

The number of graduates in the joint MSN program has grown from 11 in 2011-2012 to 49 in 2015-2016. Nursing is projected by the Bureau of Labor Statistics to be one of the highest growing jobs in the nation over the period 2014-2024. In particular, there is an increasing

demand for advanced practice nurses (APNs), nurses who have graduate degrees and board certification in clinical and administrative nursing who practice direct or indirect patient care. Alabama has reported one of the nation's lowest physician per capita ratios in the nation and the Association of American Medical Colleges also predicts persistent national physician workforce shortages well beyond 2025 for both primary care and acute care physicians. These physician shortages require advanced practice nurses to supplement these positions to ensure access to quality care for vulnerable populations who lack access to necessary health care resources. Alabama's Office of Primary Care and Rural Health lists 55 of the state's 67 counties as rural and all 67 of the counties have been designated as either being a medically underserved area or housing a medically underserved population by the U.S. Department of Health and Human Services. This makes fulfilling the need for highly trained and qualified advanced practice nurses of primary importance to the state.

Nursing continues to experience crucial shortages of qualified nurse administrative executives and nursing faculty, and these shortages are expected to increase over the next five years due to the aging and retirement of nurses in these roles.

The proposed curriculum has been designed to meet the requirements for accreditation by the Commission on Collegiate Nursing Education, the same accreditation that was enjoyed by the joint AU/AUM MSN program. AUM has a natural undergraduate feeder program—the existing traditional BSN program and the RN to BSN program—for the proposed MSN program and there are several local area healthcare facilities with employees interested in furthering their education. The proposed MSN will have four tracks: Family Nurse Practitioner, Health Systems Leader, Nursing Informatics, and Nurse Educator for Interprofessional Practice.

It is recommended that the proposal be submitted to the Board of Trustees through the Auburn Montgomery Committee and Academic Affairs Committee and placed on the agenda at the meeting scheduled for April 7, 2017. If the Board approves, the program will then be sent for review and approval to the Alabama Commission on Higher Education.

Dr. Varma and I are available to answer any questions you may have regarding this proposal.

Thank you for your kind attention.



AUBURN SCHOOLS OF NURSING



March 1, 2017

To: Dr. Jay Gogue
President

To: Dr. Carl Stockton, Chancellor
Auburn University at Montgomery *Carl*

Through: Dr. Mrinal Varma, Provost
Auburn University at Montgomery *Mrinal Varma*

Through: Dr. Timothy Boosinger, Provost
Auburn University

From: Dr. Jean Leuner, Dean *Dr. Jean Leuner*
AUM College of Nursing and Health Sciences

From: Dr. Gregg Newschwander, Dean
Auburn School of Nursing

Subject: Proposed Dissolution of the joint AU/AUM Master of Science in Nursing
degree program

Please consider including this proposal on the agenda of the April 7, 2017 meeting of the Board of Trustees.

Proposal:

The Auburn University and Auburn University Montgomery Schools of Nursing are jointly proposing the dissolution of the joint AU/AUM Master of Science in Nursing (MSN) degree program. This proposal comes simultaneously with independent proposals for stand-alone Master of Science in Nursing programs at Auburn and at Auburn Montgomery. Approval of the dissolution should be contingent on approval of the separate MSN programs and vice versa.

Review and Consultation:

The proposal has been reviewed by the Auburn University Graduate Council, the AUM Graduate Council, the Auburn University Dean of the School of Nursing, the AUM Dean of the College of Nursing and Health Sciences, the Auburn Dean of the Graduate School, the Associate Provost for Graduate Studies at AUM, and the AUM Provost.

Rationale for Recommendation:

The joint request for dissolution represents the continued evolution of the program and faculties at each institution. The joint MSN program has experienced an increase in enrollment and graduation numbers since its inception, including a record number of graduates during the past academic year. Faculty at both institutions have increased in recent years, and resources are currently sufficient to support independent programs at each institution. Until 2015, a single dean provided leadership to the programs on both campuses. To support greater leadership and efficiency, there is now a dean at each university overseeing Nursing on their respective campuses.

Furthermore, the implementation of Auburn University's new budget model presents unique challenges to the administration of the joint program. A teach-out plan has been implemented by both deans that ensures a smooth transition from the admission of the last joint MSN student to the first students in independent MSN programs and ensures minimal disruption of students' degree completion plans.

It is recommended that the proposal to dissolve the joint MSN program be submitted to the Board of Trustees from the respective curriculum committees at both institutions and placed on the agenda for the April 2017 meeting. If approved, the dissolution will be submitted to the Alabama Commission on Higher Education for review and approval simultaneously with independent proposals for stand-alone Master of Science in Nursing programs at Auburn and at Auburn Montgomery. Additionally, notification of the substantive change will be submitted to SACSCOC.

Academic Affairs Committee

RESOLUTION

PROPOSED DOCTOR OF NURSING PRACTICE PROGRAM

WHEREAS, the AUM College of Nursing and Health Sciences (CONHS) seeks to provide students interested in the ability to practice at the most advanced level of nursing with a Doctor of Nursing Practice (D.N.P.) program.

WHEREAS, the AUM School of Nursing plays a critical role in training advanced practice nurses in Alabama with a MSN degree; and

WHEREAS, the D.N.P. degree is the national solution for the long-standing need for a sufficient number of well-qualified advanced practice clinicians, executives, and clinical faculty; and

WHEREAS, the national accreditation and nursing professional advisory bodies are establishing requirements that the required educational pathway for advanced practice nurses is the D.N.P. degree; and

WHEREAS, there is a documented need for D.N.P. advanced practice nurses in Alabama; and

WHEREAS, the D.N.P. curriculum has been developed based on the American Association of Colleges of Nursing's Essentials of Doctoral Education for Advanced Practice Nursing and the accreditation standards promulgated by the Commission on Collegiate Nursing Education; and

WHEREAS, the D.N.P. program will prepare nurse leaders and clinical faculty with the expertise required for the complex health care environment and faculty shortage; and

WHEREAS, the CONHS has sufficient, expert faculty to teach in the program; and would require no additional resources; and

WHEREAS, the request to create the Doctor of Nursing Practice degree has been endorsed by the faculty of the College of Nursing and Health Sciences, the Graduate Council, the Dean of the College of Nursing and Health Sciences, Provost, and Chancellor, and Auburn University's President;

NOW, THEREFORE, BE IT RESOLVED by Auburn University's Board of Trustees that the proposed Doctor of Nursing Practice Graduate Program be approved and submitted to the Alabama Commission on Higher Education for review and approval.



AUBURN

MONTGOMERY

OFFICE OF THE CHANCELLOR

March 1, 2017

To: Dr. Jay Gogue
President

From: Dr. Carl A. Stockton *Carl*
Chancellor

Subject: Proposed Board Agenda Item
Addition of the College of Nursing and Health Sciences Doctor of Nursing
Practice degree program

Please consider including this proposal on the agenda of the April 7, 2017 meeting of the Board of Trustees.

Proposal:

We hope the Board will approve the addition of the Doctor of Nursing Practice degree program to be offered within the College of Nursing and Health Sciences. This program will be administered by the College of Nursing and Health Sciences with oversight by the Dean and the AUM Graduate Faculty Council.

Review and Consultation:

I have reviewed the proposal as well as the College of Nursing and Health Sciences, the Graduate Council, the Dean of the College of Nursing and Health Sciences, and the Provost; there are positive recommendations at each level.

Rationale for Recommendation:

The landscape for nursing has changed dramatically in the last 10 years and the Doctor of Nursing Practice is being recognized as the solution to the need for a sufficient number of well-qualified clinicians to provide high-quality, safe, accessible, and comprehensive care. Nursing as a practice profession requires practice experts to expand the scientific basis for patient care and utilize evidence-based practice to improve patient outcomes. Advanced practice nurses (nurse practitioners, nurse anesthetists, clinical nurse specialists, nurse administrators) have seen the increasing complexity in healthcare systems and rapid expansion of healthcare knowledge that is required to positively influence healthcare at all levels. National studies, professional organizations, and accrediting bodies have emphasized the need for advanced practice nurses to be doctorally prepared and the D.N.P. degree is recognized as the terminal degree for advanced practice nurses. Advanced practice nursing is the provision of expert nursing care that influences healthcare outcomes for individuals or populations, including the provision of direct care management and indirect care such as nursing administration, executive leadership, informatics, and population health.

In an effort to meet the demand for experts in specialized advanced practice nursing roles, the College of Nursing and Health Sciences (CONHS) would like to propose a Doctor of Nursing Practice program to serve students in the greater Montgomery area who wish to pursue higher education in Nursing. The CONHS graduate program has sufficient, expert faculty to teach in the program.

Nursing is projected by the Bureau of Labor Statistics to be one of the highest growing jobs in the nation over the period 2014-2024. In particular, there is an increasing demand for advanced practice nurses, those who have graduate degrees and board certification in clinical and administrative nursing who practice direct or indirect patient care. Alabama has reported one of the nation's lowest physician per capita ratios in the nation and the Association of American Medical Colleges also predicts persistent national physician workforce shortages well beyond 2025 for both primary care and acute care physicians. These physician shortages require advanced practice nurses to supplement these positions to ensure access to quality care for vulnerable populations without access to necessary health care resources. Alabama's Office of Primary Care and Rural Health lists 55 of the state's 67 counties as rural and all 67 of the counties have been designated as either being a medically underserved area or housing a medically underserved population by the U.S. Department of Health and Human Services. This makes fulfilling the need for highly trained and qualified advanced practice nurses of primary importance to the state. D.N.P. prepared advanced practice nurses are required to meet the projected high need for primary care, acute care, executive leadership, and faculty positions.

Nursing continues to experience crucial shortages of qualified nurse administrative executives and nursing faculty, and these shortages are expected to increase over the next five years due to the aging and retirement of nurses in these roles. Education of the next generation of nurses will require nurse experts who are academically and experientially prepared for their teaching roles. D.N.P. faculty members have a high level of clinical expertise and the ability to translate knowledge and effectively influence healthcare outcomes for patients.

The proposed curriculum has been designed to meet the requirements for accreditation by the Commission on Collegiate Nursing Education and the American Association of Colleges of Nursing's Essentials of Doctoral Education for Advanced Nursing Practice. AUM has a natural undergraduate feeder program—the existing traditional BSN program and the RN-to-BSN program, as well as the MSN program. Moreover, there are several local area healthcare facilities with employees requesting a D.N.P. degree from AUM.

It is recommended that the proposal be submitted to the Board of Trustees through the Auburn Montgomery Committee and Academic Affairs Committee and placed on the agenda at the meeting scheduled for April 7, 2017. If the Board approves, the program will then be sent for review and approval to the Alabama Commission on Higher Education.

Dr. Varma and I are available to answer any questions you may have regarding this proposal.

Thank you for your kind attention.

ACADEMIC AFFAIRS COMMITTEE

RESOLUTION

PROPOSED DOCTOR OF NURSING PRACTICE

WHEREAS, Auburn University has offered exceptional academic programs in the School of Nursing since 1979; and

WHEREAS, the School of Nursing is proposing a new Doctor of Nursing Practice degree for certified nurse practitioners and qualified advanced practice nurses; and

WHEREAS, the proposed degree would provide a doctoral pathway for qualified nurses to become leaders and educators in healthcare fields by assessing health-related trends and implementing strategies designed to improve patient outcomes and safety; and

WHEREAS, the proposed degree is regarded by the American Association of Colleges of Nursing as the highest level of preparation available for advanced nursing practice; and

WHEREAS, the proposed program would continue to support Auburn University's land-grant mission of providing exceptional instructional, research, and outreach programs to the state by educating and training nurses to support the state's health-care needs; and

WHEREAS, the proposed degree program will be offered via distance education and will not require any additional resources or space; and

WHEREAS, the request to create this degree has been endorsed by the Dean of the School of Nursing, the Graduate Council, the Provost, and the President.

NOW, THEREFORE, BE IT RESOLVED by Auburn University's Board of Trustees that the proposed Doctor of Nursing Practice be approved and submitted to the Alabama Commission on Higher Education for review and approval.



AUBURN UNIVERSITY

OFFICE OF THE PROVOST
AND VICE PRESIDENT FOR
ACADEMIC AFFAIRS

March 1, 2016

MEMORANDUM TO: Jay Gogue
President

FROM: Timothy R. Boosinger *Tim R. Boosinger*
Provost and Vice President for Academic Affairs

SUBJECT: Agenda Item for the Board of Trustees –
Proposed Doctor of Nursing Practice

I am writing to request that the following item be added to the Board of Trustees' agenda for the **April 7, 2017** meeting.

Proposal: The School of Nursing is proposing the establishment of a new Doctor of Nursing Practice degree.

Review and Consultation: Faculty in the School of Nursing initiated this proposal to establish a new Doctor of Nursing Practice (DNP) degree. Regarded by the American Association of Colleges of Nursing as the highest level of preparation available for advanced nursing practice, the degree offers certified nurse practitioners with a master's degree with a pathway to pursue a doctoral degree. Specifically, the DNP will prepare advanced practice nurses to become leaders and educators in healthcare fields by assessing health-related trends and implementing strategies designed to improve patient outcomes and safety. As Alabama continues to face health-related issues, such as increasing obesity, diabetes, hypertension and heart disease, the proposed DNP will offer students the specialized skills and advanced education necessary to develop more strategic patient and population-centered care.

Initial enrollment for the proposed degree will be 12 students, many of whom will likely be graduates of the School's MSN program. The proposed degree will be offered via distance education and will utilize existing faculty. Any additional resources or space requirements will be provided by the unit.

Recommendation: It is recommended that the Board approve the proposed Doctor of Nursing Practice. The proposed degree was reviewed and approved by Auburn University's Graduate Council in Spring 2017, and has been approved by both the School of Nursing and the Provost's Office. If approved by the Auburn University Board of Trustees, the proposed option will be forwarded to the Alabama Commission on Higher Education for review and approval.



SCHOOL OF NURSING
OFFICE OF THE DEAN

TO: Dr. Timothy Boosinger
Provost & Vice President for Academic Affairs

THROUGH: Dr. George Flowers *George T. Flowers*
Dean, Graduate School

FROM: Gregg Newschwander *Gregg Newschwander*
Dean, School of Nursing

DATE: February 20, 2017

SUBJECT: Proposed Doctor of Nursing Practice (DNP) Program

We request that the following proposal be added to the Board of Trustees' agenda for their April 7, 2017 meeting.

Program Purpose and Description: The School of Nursing (SON) is proposing a Doctor of Nursing Practice (DNP) Degree. The DNP is widely recognized as the preferred pathway for those seeking preparation at the highest level of nursing practice. This post graduate degree will be targeted primarily to nurse practitioners who hold a Master's degree in nursing. The course of study will build on the student's MSN program and provide additional specialized knowledge and skill required to become a leader in healthcare practice.

Justification for Request: In October, 2004, member schools affiliated with the American Associate of Colleges of Nursing (AACN) voted to endorse the decision that called for moving the current level of preparation necessary for advanced nursing practice from the master's degree to the doctorate level. While the decision did not mandate doctoral education as entry level for advanced practice, it recommended that programs be developed to provide a pathway to the DNP for those who seek the degree. The AU-proposed program is a response to that recommendation. The AU MSN program has been successful in the increasing the number of practicing nurse practitioners and now seeks to offer an opportunity for students to move from their current level of preparation to the doctoral level to meet the changing demands of health care practice. This program will be a post-Master's Doctor of Nursing Practice. The students will have completed their master's curriculum and be a certified nurse practitioner or advanced practice nurse prior to being admitted.

"It is anticipated that the future healthcare system will be more patient-centered, value-based, community-based, prevention-focused, collaborative/team-based, technology enabled and evidence-based. This new work environment will require nurses to develop competency in a number of non-clinical areas including leadership, change management, and data analytics, and to demonstrate a commitment to lifelong learning." (AACN, Futures Report)

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Graduates of the program will be able to recognize trends in healthcare and implement strategies that will promote improved patient outcomes and safety while maintaining quality and value.

The rural areas in Alabama have a tremendous need for these DNP graduates. This program will prepare advanced practice nurses to provide expert health care and leadership in central Alabama. The Institute of Medicine (IOM) (2001) stresses that the health care system as currently structured does not make the best use of its resources. The aging populations and increased patient demands for new services, technologies, and drugs have stressed the present system. The graduates of this program will be able to design, evaluate, and continuously improve the health care being delivered for these populations, particularly in underserved populations and communities. These programs of care delivery will be locally accessible, economically feasible, and will significantly impact health care outcomes.

State Need: Alabama leads the nation in many negative health markers including obesity, type 2 diabetes, hypertension and heart disease. The healthcare system is largely built around episodic intervention during acute illness, often by a single provider. To ensure access and affordability of care, that paradigm must shift. Graduates of the DNP program will have acquired the skills to locate and evaluate scientific evidence related to health problems and to implement strategic changes to improve population outcomes. They will demonstrate the ability to engage in interdisciplinary teams to provide patient and population-centered care that is safe, timely, efficient, effective and equitable, emphasizing evidence-based practice, quality improvement and informatics. (IOM, 2003).

From 2013 to 2014, the number of students enrolled in DNP programs increased from 14,688 to 18,352. Since 2004, enrollments in DNP programs across the country have increased more than 8,000%, and schools of nursing that presently have DNP programs are not admitting all the qualified students that apply. This is validation of both the interest and the need for additional programs. A distinguishing factor of the AU program is its focus. This program will be a post-master's nurse practitioner doctoral program that focuses on the provision of complex patient care to the residents of rural central Alabama, thus improving the quality and access to underserved, diverse populations.

Employment Opportunities: Employers are quickly recognizing the contribution these expert nurses are making in the practice area and the demand for the DNP-prepared nurse continues to grow. This program will prepare advanced practice nurses to be leaders in health care and to influence health policy at multiple levels. Because of their in-depth understanding of practice, quality, safety, and policy, these graduates are being hired into a wide variety of workplaces, including hospitals, practice partnerships, non-profits, government offices and NGOs. Because of their expertise in clinical practice, many are employed in educational settings, helping to alleviate some of the current faculty shortage.

Student Demand- Enrollment Projections: The program projects an initial enrollment of 12 students, many of whom will be graduates of the AU Master's program. As the DNP becomes the more accepted entry level for advanced practice, it is expected that enrollments will grow in the future.

Resource Requirements: The proposed degree will be supported by current faculty at the outset, and by the addition of two graduate assistantships. Additional faculty positions will be supported by increases in enrollments going forward. **Recommendation:** We recommend that the proposed Doctor of Nursing Practice Program be approved by the Offices of the Provost and the President and be forwarded to the Board of Trustees and the Alabama Commission on Higher Education for review and approval.



AUBURN

UNIVERSITY

SCHOOL OF NURSING

DNP Nursing Curriculum

Doctor of Nursing Program Curriculum	
SEMESTER I	SEMESTER II
NURS 8716 Transitional Skills for DNP Practice.....3	NURS 8326 Informatics and Management of Health Outcomes3
NURS 8416 Theory Application for Advanced Practice.....3	NURS 8426 Population Health Outcomes3
NURS 8516 *Foundation for Evidence-Based Practice.....3	NURS 8726 *Health Innovations and Clinical Outcomes Improvements....3
SEMESTER III	SEMESTER IV
NURS 8436 Financial Management for Advanced Practice 3	NURS 8946 DNP Project II: Implementation.....4 (1 theory, 3 clinical)
NURS 8936 DNP Project I : Development..... 3 (1 theory, 2 clinical)	NURS 8446 Leadership for Advanced Health Policy.....3
NURS 8336 Quantitative Methods for Evidence-Based Practice.....3	NURS 8546 Advanced Practice Practicum.....2
SEMESTER V	
NURS 8956 DNP Project III: Evaluation and Presentations.....4	
	TOTAL CREDIT HOURS = 40

- Courses marked with “*” must be successfully completed before taking the DNP project courses, I – III.
- DNP Project courses must be taken in sequence.

FINANCE COMMITTEE

RESOLUTION
PROPOSED TUITION AND FEES

AUBURN UNIVERSITY AND AUBURN UNIVERSITY AT MONTGOMERY

WHEREAS, student tuition and fees are the primary sources of unrestricted revenue for support of University programs and operations; and

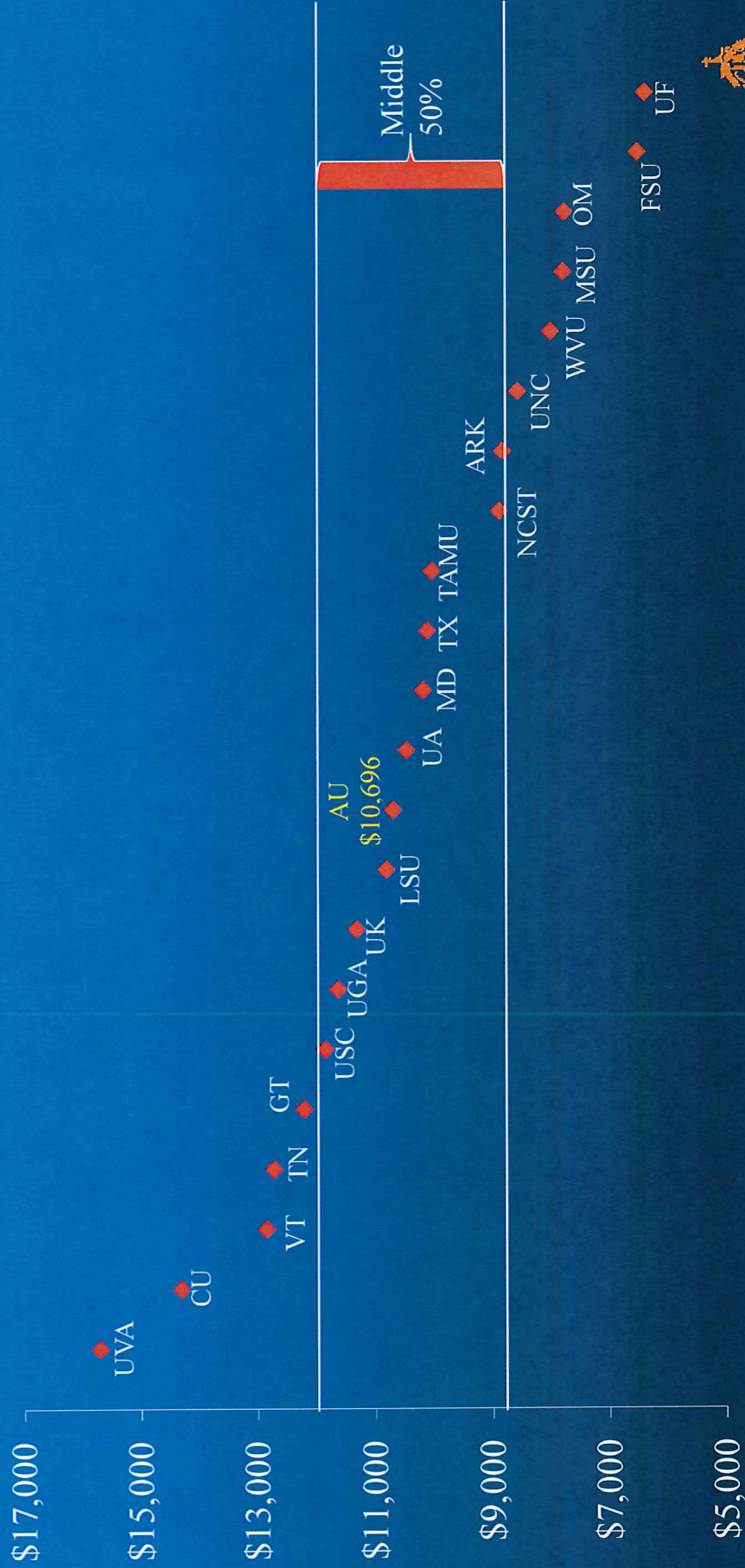
WHEREAS, projected state appropriations per student and other income sources are inadequate to maintain the standards of quality in instruction and other activities long associated with Auburn University and to cope with the erosive impact of inflation; and

WHEREAS, one of the University's institutional goals is to maintain rates consistent with regional averages for peer institutions; and

WHEREAS, the University has experienced record reductions in state appropriations since Fiscal Year 2008; and

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such person as may be serving as President, be and the same is hereby authorized, effective with the 2017 and 2018 Fall Semester, to establish tuition and fee rates for Auburn University and Auburn University at Montgomery as shown in Exhibit 1 and Auburn University at Montgomery in Exhibit 2

AU Tuition Comparison – Resident SREB Peer Institutions*

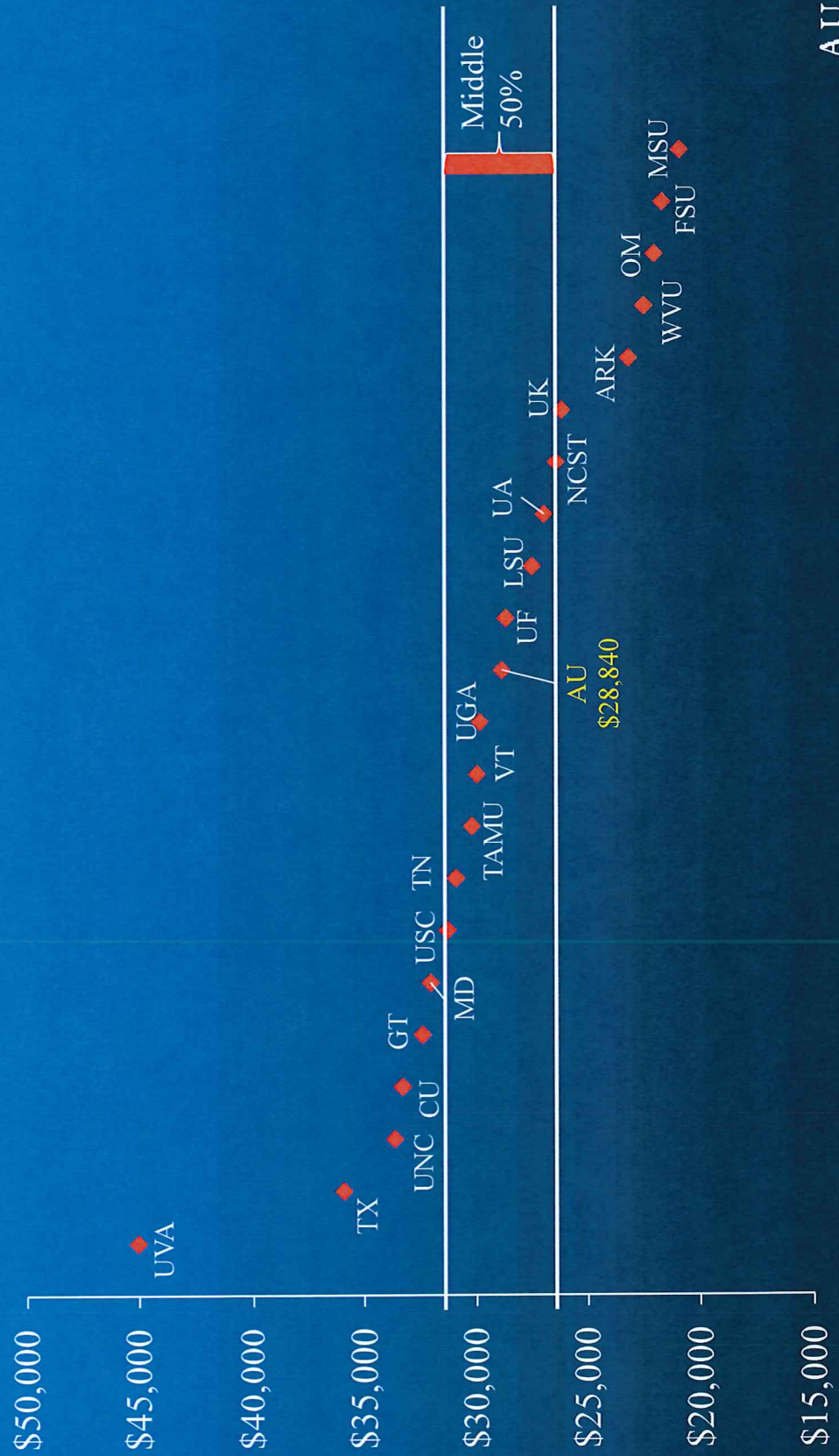


* Published tuition rates for fall of 2016 (includes fees)



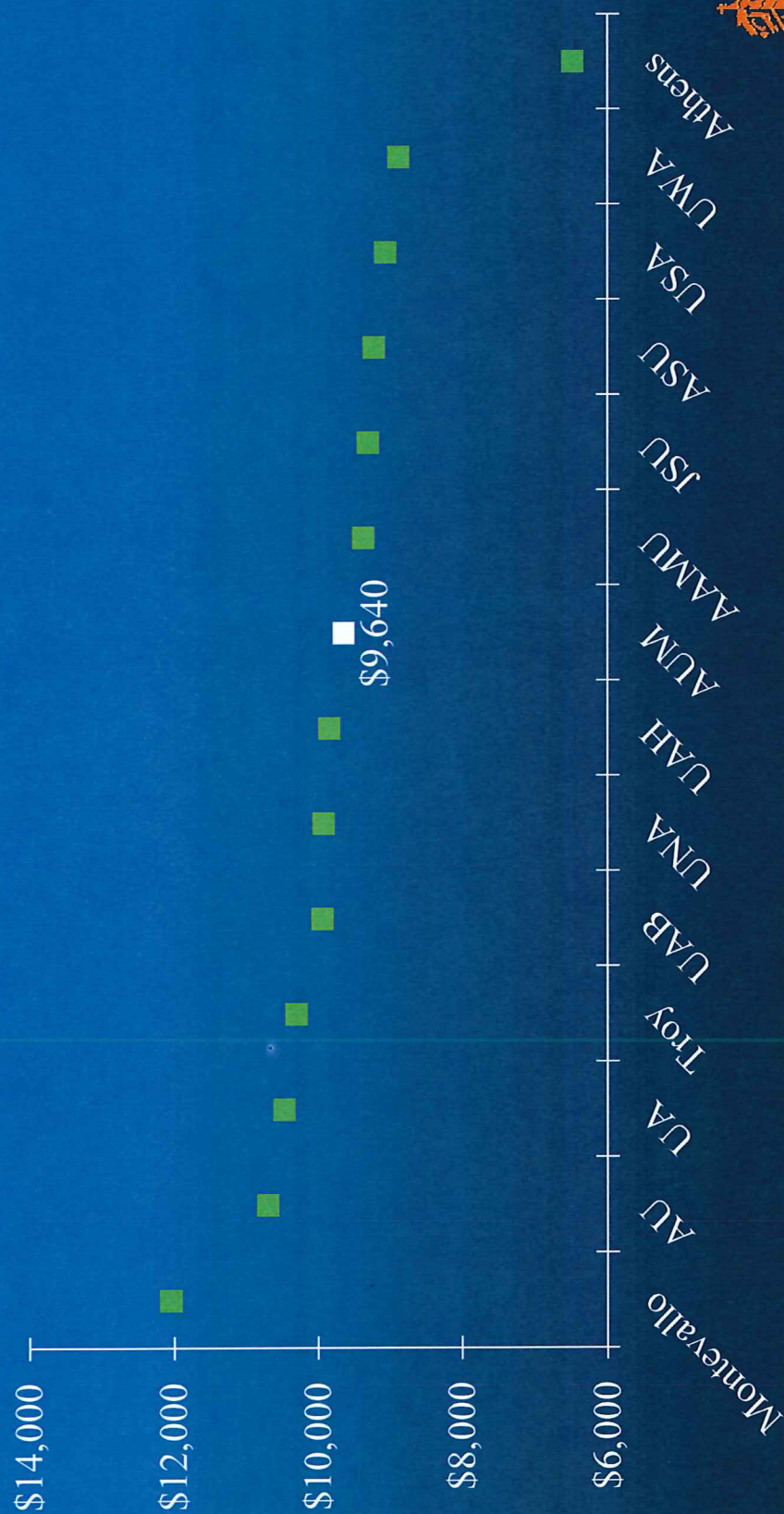
AUBURN
UNIVERSITY

AU Tuition Comparison – Non-resident SREB Peer Institutions*



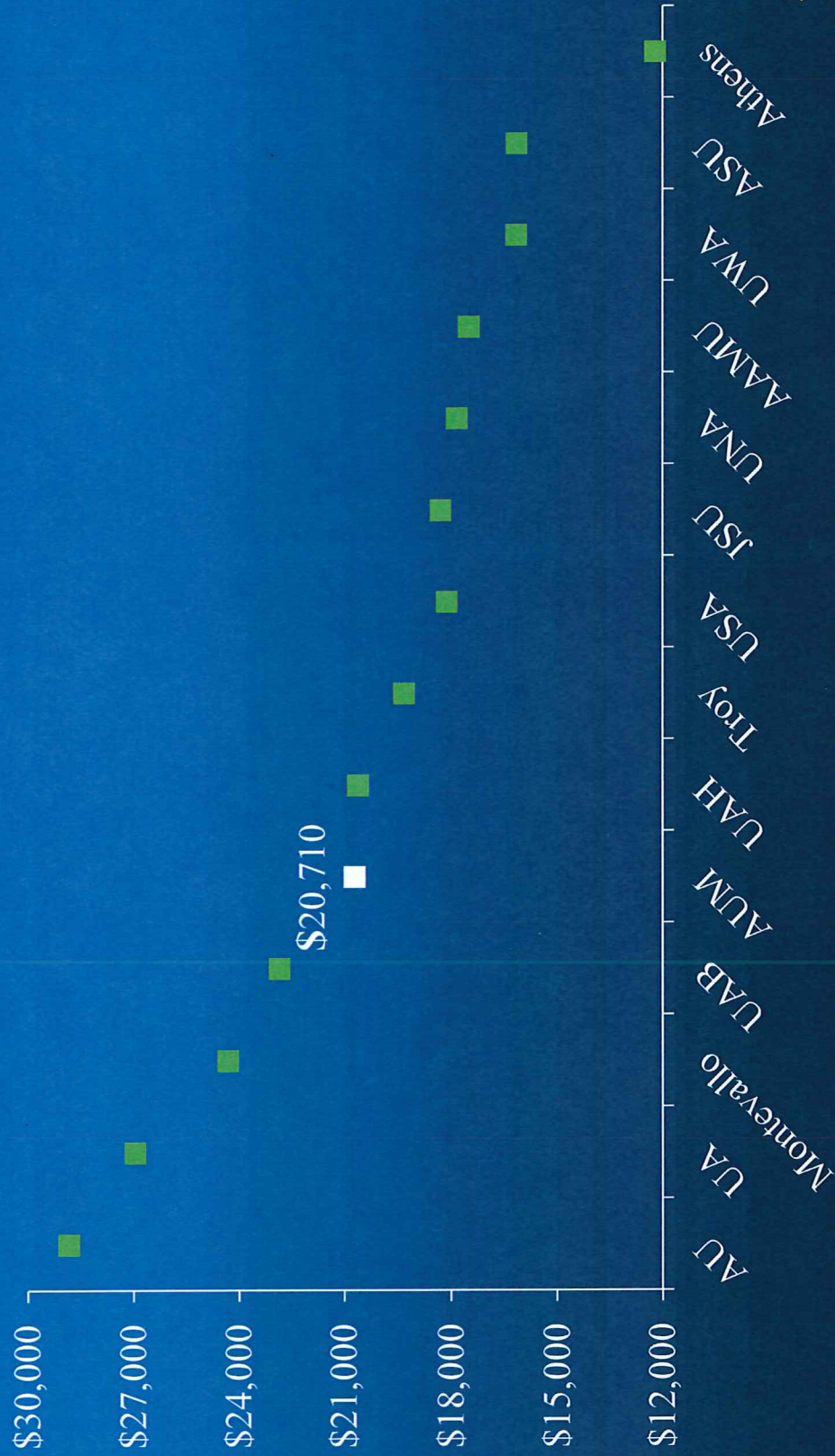
*Published tuition rates for fall of 2016 (includes fees)

AUM Tuition Comparison – Resident Alabama Institutions*



* Published tuition rates for fall of 2016 (includes fees)

AUM Tuition Comparison – Non-resident Alabama Institutions*



* Published tuition rates for fall of 2016 (includes fees)

EXECUTIVE COMMITTEE

PRESIDENTIAL SEARCH UPDATE

Time will be allocated for an update on the Presidential Search.

EXECUTIVE COMMITTEE

PROPOSED AWARDS AND NAMINGS

Time will be allocated for review of any awards and namings.