



AUBURN UNIVERSITY

OFFICE OF THE PRESIDENT

May 29, 2018

MEMORANDUM TO: Board of Trustees

SUBJECT: June 7-8, 2018 Board of Trustees Workshop and Meeting

Enclosed are materials that comprise the proposed agenda for the Thursday, June 7, 2018 and the Friday, June 8, 2018 meeting of the Board of Trustees. Listed below is the tentative schedule, times and locations as follows:

Thursday, June 7, 2018

12:30 p.m. Workshop (The Wellness Kitchen, 370 South Donahue Drive)

Friday, June 8, 2018 (Legacy Ballroom, AU Hotel)

8:30 a.m. Property and Facilities Committee
9:00 a.m. Academic Affairs Committee
9:15 a.m. Joint AUM and Finance Committee
9:30 a.m. Audit and Compliance Committee
9:45 a.m. Executive Committee
9:50 a.m. Trustee Reports
10:00 a.m. Regular Meeting of the Board of Trustees (Legacy Ballroom, AU Hotel)

(Proposed Executive Session – The Azalea Room, AU Hotel)

10:30 a.m. Reconvened Meeting of the Board of Trustees (Legacy Ballroom, AU Hotel)

11:00 a.m. Luncheon (Grand Ballroom II, AU Hotel)

We appreciate all that you do for Auburn University and look forward to seeing you on Thursday, June 7, 2018 and Friday, June 8, 2018. Please call me if you have questions regarding the agenda. Also, please let Grant Davis, Sherri Williams, or me know if you need assistance with travel and/or lodging arrangements.

Sincerely,

Steven Leath
President

GD/smw

Enclosure

c: President's Cabinet (w/encl.)
Mr. Grant Davis (w/encl.)

107 Samford Hall, Auburn, AL 36849-5182; Telephone: 334-844-4650; Fax: 334-844-6179

auburn.edu

**SCHEDULE & AGENDA
AUBURN UNIVERSITY BOARD OF TRUSTEES
JUNE 7-8, 2018
AUBURN UNIVERSITY**

THURSDAY, JUNE 7, 2018

- I. 11:00 a.m. – Board of Trustees Tour of Campus Facilities
- II. 12:30 p.m. - Workshop (The Wellness Kitchen, 370 South Donahue Drive)

FRIDAY, JUNE 8, 2018

- I. Meetings (Legacy Ballroom, AU Hotel)

(Meetings will begin at 8:30 a.m. - - all other meetings are subject to change in starting time, depending upon the length of individual meetings.)

- A. Property and Facilities Committee/Chairperson Roberts/8:30 a.m.

Project Approvals:

- 1. Recreation Field Expansion, Final Project Approval (Dan King/Bobby Woodard)
- 2. Jordan-Hare Stadium Suite Renovations, Approval of Project Initiation and Project Architect Selection (Dan King/Allen Greene)

Informational Reports:

- 3. Real Estate Holdings Annual Report (Dan King/Mark Stirling): *For Information Only*
- 4. Status Updates: *For Information Only*
 - a. Current Status of New Construction/Renovation/Infrastructure Projects with Budgets of \$1,000,000 and Greater
 - b. Project Status Report

- B. Academic Affairs Committees/Chairperson Newton/9:00 a.m.

- 1. Proposed Bachelor of Science in Wildlife Enterprise Management, School of Forestry and Wildlife Sciences (Bill Hardgrave/Janaki Alavalapati)
- 2. Proposed Bachelor of Science in Biological and Agricultural Technology Management, College of Agriculture (Bill Hardgrave/Paul Patterson)
- 3. Proposed Bachelor of Science in Philanthropy and Nonprofit Studies, College of Human Sciences (Bill Hardgrave/June Henton)
- 4. Proposed MS in Teaching English for Specific Purposes (Non-Certification) and Distance Education Version, College of Education (Bill Hardgrave/Betty Lou Whitford)

5. Proposed Closure of the Degree Programs in Entrepreneurship and Family Business, Human Resource Management, and International Business, Harbert College of Business (Bill Hardgrave/Joe Hanna)

C. Combined AUM, Finance and Student Affairs Committees/Chairpersons Sahlie, Harbert and Riggins/9:15 a.m.

1. General Revenue Bond Issuance Approval (Kelli Shomaker/Jaime Hammer) – **(Finance Committee)**
2. Bond Reimbursement (Kelli Shomaker/ Jaime Hammer) – **(Finance Committee)**
3. Proposed Tuition and Fees, Auburn University and Auburn University at Montgomery (Kelli Shomaker/Carl Stockton) – **(Combined AU, AUM and Finance Item)**
4. Proposed Auburn University Housing Main Campus Rates for 2019-2020 Academic Year (Kelli Shomaker/Bobby Woodard) – **(Finance and Student Affairs Item)**

D. Audit Committee/Chairperson Dumas/9:45 a.m.

1. Approval of Independent Auditors for Fiscal Year Ended September 30, 2018 (Kelli Shomaker)
2. Receipt of Code of Ethics Compliance Documents (Bob Dumas)
3. Report on the Auburn University Board of Trustees Self-Evaluation (Bob Dumas)

E. Executive Committee/Chairperson McCrary/9:45 a.m.

1. Posthumous Awarding of the Bachelor of Science Degree to Adam C. Sturgeon (Bill Hardgrave)
2. Election of Officers, President Pro Tempore and Vice President Pro Tempore (Charles McCrary)
2. Presidential Assessment Committee Assignments (Mike DeMaioribus/Charles McCrary)
3. Proposed Awards and Namings (Charles McCrary)

F. Trustee Reports/9:50 a.m.

1. Academic Affairs Committee/Sarah Newton, Chair
2. Agriculture and Natural Resources Committee/Jimmy Sanford, Chair
3. Audit and Compliance Committee/Bob Dumas, Chair

4. AUM Committee/Clark Sahlie, Chair
5. Executive Committee/Charles McCrary, Chair
6. Finance Committee/Raymond Harbert, Chair
7. Governmental Affairs Committee/Jimmy Rane, Chair
8. Institutional Advancement Committee (Development and AU Foundation)/Wayne Smith, Chair
9. Property and Facilities Committee/B.T. Roberts, Chair
10. Research and Technology Committee (Economic Development)/Jim Pratt, Chair
11. Student Affairs Committee/Quentin Riggins, Chair
12. Alumni/Lloyd Austin, Lead Trustee
13. Athletics/Gaines Lanier, Lead Trustee
14. Legal/Ms. Elizabeth Huntley, Lead Trustee

II. REGULAR MEETING OF THE BOARD OF TRUSTEES/10:00 A.M.
(Legacy Ballroom, AU Hotel)

(Proposed Executive Session –The Azalea Room, AU Hotel)

III. RECONVENED MEETING OF THE BOARD OF TRUSTEES/10:30 A.M.
(Legacy Ballroom, AU Hotel)

(Agenda items are determined primarily based upon committee actions.)

11:00 a.m. – Brunch (Grand Ballroom II)

Executive Summaries
JUNE 8, 2018

A. Property and Facilities Committee

1. Recreation Field Expansion: Final Project Approval

Project Summary: The Recreation Field Expansion project will construct a new 30 acre recreation complex consisting of three multi-purpose fields, two softball fields, sand volleyball courts, a new 5,300 square foot fieldhouse, and a new 2,000 square foot maintenance building. Program requirements also include sports turf for the recreation fields, LED (light emitting diode) field lighting, a new 100-space paved parking lot with lighting, a paved 1.0 mile walking/running trail, and new landscaping throughout the complex.

Requested Action: It is requested that the Board of Trustees adopt a resolution to approve the project program, site, budget, funding plan, and schematic design for the Recreation Field Expansion project.

The estimated total project cost of the Recreation Field Expansion project is \$17.0 million, to be financed by Campus Recreation funds.

Previous Approvals: At its previous meeting on February 9, 2018 the Board of Trustees adopted a resolution that approved the initiation of the Recreation Field Expansion project, and at its meeting on April 20, 2018, the Board of Trustees approved the architect selection for the project.

Project Execution Schedule: Fall 2018 – Fall 2019

2. Jordan-Hare Stadium Suite Renovations: Approval of Project Initiation and Project Architect Selection

Project Summary: The Athletics Department has proposed the initiation of the Jordan-Hare Stadium Suite Renovations project. This project will enable the Athletics Department to provide an enhanced Gameday experience for suite holders by renovating the third and fourth level East suites. The first phase of the project will provide new operable windows and fans to allow better access to the sounds and general atmosphere of the game. The second phase of the project will provide routine renovations, to include upgrades to the finishes and standard HVAC system improvements.

It is proposed that the architectural firm Stacy Norman Architects of Auburn, Alabama, be selected as the project architect due to the firm's extensive expertise with similar suite renovation projects at Jordan-Hare Stadium in 2017. The Interim University Architect concurs with this recommendation.

It is anticipated that this project would be financed by a combination of gift and Athletics Department funds.

Requested Action: It is requested that the Board of Trustees adopt a resolution to approve the project initiation and project architect selection of the firm Stacy

Norman Architects, of Auburn, Alabama, for the Jordan-hare Stadium Suite Renovations project.

Previous Approvals: None.

3. **Real Estate Holdings Annual Report** (*For Information Only*)

The Real Estate Records Procedure of Auburn University stipulates that a report of the University's real estate holdings be furnished to the Property and Facilities Committee on the occasion of the annual meeting of the Board of Trustees. With the beginning of Fiscal Year 2010-2011 (FY2011), responsibility for maintenance of the real estate records for Auburn University and Auburn University at Montgomery was assigned to the Auburn University Real Estate Department. Members of the senior staff of the Auburn University Real Estate Department will be prepared to address questions concerning the "Summary of Real Estate Holdings for 2018" which itemizes the property inventory and conveyances that have occurred since the report in 2017. There were three (3) conveyances of real property reported during this period.

4. **Status Updates** (*For Information Only*)

- a. Current Status of New Construction/Renovation/Infrastructure Projects with Budgets of \$1,000,000 and Greater
- b. Project Status Report

B. **Academic Affairs Committee**

1. **Proposed *Bachelor of Science in Wildlife Enterprise Management*, School of Forestry and Wildlife Sciences**

The School of Forestry and Wildlife Sciences is proposing a new undergraduate degree for students interested in managing wildlife or outdoor enterprises. Graduates of the program will possess the skills necessary to effectively manage wildlife or outdoor facilities and will earn a minor in business offered by the Harbert College of Business.

2. **Proposed *Bachelor of Science in Biological and Agricultural Technology Management*, College of Agriculture**

The Department of Biosystems Engineering is proposing a new undergraduate degree for students interested in advancing new technologies related to food production. Graduates of the degree will have employment opportunities in technical sales and support, management in agricultural production operations, including the production and processing of all Alabama agricultural commodities (livestock, aquaculture, row crops, other), and other industries.

3. **Proposed *Bachelor of Science in Philanthropy and Nonprofit Studies*, College of Human Sciences**

The Department of Consumer and Design Sciences is proposing the establishment of a new undergraduate degree for students interested in pursuing careers in fundraising and nonprofit administration. The program will train students the theories, practices, and opportunities facing the nonprofit sector. Students will be required to complete internships and practica with philanthropic organizations and non-profit agencies to acquire hands-on professional knowledge and experience.

4. **Proposed *MS in Teaching English for Specific Purposes (Non-Certification) and Distance Education Version*, College of Education**

The Department of Curriculum and Teaching is proposing a new graduate degree program (on-campus and distance) for domestic and international students who desire to teach English to speakers of other languages. The proposed degree is for students who are not seeking teacher certification, and will enable them to teach English in community settings, university-based intensive English programs, and other informal settings.

5. **Proposed *Closure of the Degree Programs in (1) Entrepreneurship and Family Business, (2) Human Resource Management, and (3) International Business*, Harbert College of Business**

The Department of Management has proposed that the majors in Entrepreneurship and Family Business and Human Resource Management be closed in favor of offering these programs as concentrations within the Management major, allowing the courses to be completed non-business majors. Offering these programs as concentrations does not impact the course offerings for students, nor will it impact the faculty who teach the courses. Students will continue to pursue the same courses of study and graduate with a Bachelor of Science in Business Administration in Management. Faculty in the Department of Finance have proposed the closure of the major in International Business due to decline in student demand and the College's ability to expand its international experiences for all students. The Department of Finance will continue to offer coursework that supports the minor in International Business, and will continue to offer business coursework leading to the Bachelor of Arts in International Trade offered by the Department of Foreign Languages and Literatures.

C. **Combined AUM, Finance and Student Affairs Committees**

1. **General Revenue Bond Issuance Approval (Finance Committee)**

Time will be allocated for discussion relating to the selling of approximately \$250 Million of Auburn University General Revenue Bonds. The intent is to seek final approval for the sell after discussions.

2. **Bond Reimbursement (Finance Committee)**

Time will be allocated for discussion to allow Auburn University to reimburse itself from future bond proceeds for any capital project expenditure associated with the projects on the attached list.

3. **Proposed Tuition and Fees, Auburn University and Auburn University at Montgomery (Combined AU, AUM and Finance Item)**

Time will be allocated for discussion of the current tuition and fees for Auburn University and Auburn University at Montgomery

4. **Proposed Auburn University Housing Main Campus Rates for 2019-2020 Academic Year (Finance and Student Affairs Item)**

A request is before the Board to approve a 2% housing rate increase with each rate rounded to the next zero. This change would be effective Fall 2019.

D. **Audit and Compliance Committee**

1. **Approval of Independent Auditors for Fiscal Year ended September 30, 2018**

A request is before the Board of Trustees to consider appointing PricewaterhouseCoopers to audit the University's financial statements and to conduct the federally required A-133 Audit.

2. **Receipt of the Code of Ethics Compliance Documents**

Time will be allocated to report on the receipt of the 2017-2018 Code of Ethics Compliance Documents.

3. **Report on Auburn University Board of Trustees-Self-Evaluation**

Time will be allocated to report on the 2017-2018 Board of Trustees Self-Evaluation.

E. **Executive Committee**

1. **Posthumous Awarding of the Bachelor of Science Degree to Adam C. Sturgeon**

The College of Agriculture has requested approval to award posthumously the Bachelor of Science in Agricultural Business and Economics to Mr. Adam C. Sturgeon. Mr. Sturgeon passed away in May 2018 before completing the requirements necessary for his degree. Following a careful review of his academic records, the faculty in the College all concur that his academic achievements

ensure Mr. Sturgeon meets the requirements necessary to be awarded a degree posthumously.

2. **Election of Officers, President Pro Tempore and Vice President Pro Tempore**

Time will be allocated for election of the President Pro Tempore and Vice President Pro Tempore of the University Board of Trustees.

3. **President Assessment Committee Assignments**

Time will be allocated for discussion of the appointment of two members of the Board of Trustees, along with the President Pro Tempore for the Presidential Assessment. This appointment will be for the 2017-2018 Assessment that will be provided to the Board of Trustees at the September 14, 2018 meeting.

4. **Proposed Awards and Namings**

Time will be allocated for discussion of any proposed awards and namings.

RESOLUTION

APPROVAL OF MINUTES

WHEREAS, copies of the minutes of the Reconvened Meeting on Friday, April 20, 2018 have been distributed to all members of this Board of Trustees for review.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees that the minutes of its Friday, April 20, 2018 meeting are hereby approved as distributed.

RESOLUTION

AWARDING OF DEGREES

WHEREAS, Auburn University confers appropriate degrees upon those individuals who have completed requirements previously approved by this Board of Trustees and stated in University Catalogs.

NOW, THEREFORE, BE IT RESOLVED as follows:

1. That all degrees to be awarded by the faculty of Auburn University and Auburn University at Montgomery at the end of Summer Semester 2018, complying with the requirements heretofore established by the Board of Trustees, be and the same are hereby approved.
2. That a list of the degrees awarded be filed in the Book of Exhibits and made a part of this resolution and of these minutes.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

RECREATION FIELD EXPANSION

FINAL PROJECT APPROVAL

WHEREAS, at its previous meeting on February 9, 2018, the Board of Trustees adopted a resolution that approved the initiation of the Recreation Field Expansion project, and at its meeting on April 20, 2018, the Board of Trustees approved the architect selection for the project; and

WHEREAS, the project will construct a new 30-acre recreation complex consisting of three multi-purpose fields, two softball fields, sand volleyball courts, a new 5,300 square foot fieldhouse, and a new 2,000 square foot maintenance building; and

WHEREAS, program requirements also include sports turf for the recreation fields, LED (light emitting diode) field lighting, a new 100-space paved parking lot with lighting, a paved 1.0 mile walking/running trail, and new landscaping throughout the complex; and

WHEREAS, the estimated total project cost for the Recreation Field Expansion is \$17.0 million, to be financed by Campus Recreation funds; and

WHEREAS, the project will be located along Lem Morrison Drive between Wire Road and Woodfield Drive, south of the existing Intramural fields.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Recreation Field Expansion project is approved and that Steven Leath, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to:

1. Establish a budget for the Recreation Field Expansion project in the amount of \$17.0 million, to be financed by Campus Recreation funds;
2. Direct the consultants to complete the required plans for the project; and
3. Solicit bids and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the project budget.

TO: STEVEN LEATH, President
THROUGH: RONALD BURGESS, Chief Operating Officer
FROM: DAN KING, Associate Vice President for Facilities
SUBJECT: PROPERTY AND FACILITIES COMMITTEE
RECREATION FIELD EXPANSION: FINAL PROJECT APPROVAL
DATE: MAY 17, 2018

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for June 8, 2018.

Proposal:

Consistent with standing policy, it is proposed that the Recreation Field Expansion project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that provides final approval of the project. If approved, the resolution would authorize the President to direct Auburn University Facilities Management to complete the project design, solicit bids, and award a contract for construction.

Review and Consultation:

The Recreation Field Expansion project is the culmination of a long-standing goal by the Campus Recreation to expand the Intramural Field Complex to meet growing student enrollment. The existing Intramural Field Complex was constructed in 1979 when the Auburn University student enrollment was approximately 18,000 students. This complex consists of 15 acres along Biggio Drive. Since that time, the student enrollment at Auburn has increased to over 29,000 students, without any increase in the amount of outdoor recreational field space on campus. Currently, the existing intramural fields are heavily utilized by over 480 intramural and 23 club sports teams. The lack of outdoor field space has limited the expansion of the University student recreation program for many years.

At its previous meeting on February 9, 2018 the Board of Trustees adopted a resolution that approved the initiation of the Recreation Field Expansion project, and at its meeting on April 20, 2018, the Board of Trustees approved the architect selection for the project.

Since that time, the project team has worked to complete the schematic design for the Recreation Field Expansion. The project details are provided below:

- **Program Requirements:** The Recreation Field Expansion project will construct a new 30 acre recreation complex consisting of three multi-purpose fields, two softball fields, sand volleyball courts, a new 5,300 square foot fieldhouse, and a new 2,000 square foot maintenance building. Program requirements also include sports turf for the recreation

fields, LED (light emitting diode) field lighting, a new 100-space paved parking lot with lighting, a paved 1.0 mile walking/running trail, and new landscaping throughout the complex. Refer to Attachments 1 and 2 for the site maps and renderings of the Recreation Field Expansion project.

- Budget: The estimated total project cost of the Recreation Field Expansion project is \$17.0 million, to be financed by Campus Recreation funds.
- Project Location: The expansion will be located along Lem Morrison Drive between Wire Road and Woodfield Drive, south of the existing Intramural fields.

The goal of the project team and Campus Recreation is to bid the project and start construction of the recreation fields in the fall of 2018 and to complete the fields for the 2019-2020 academic year.

If you concur, it is proposed that a resolution providing final approval of the Recreation Field Expansion project be presented to the Board of Trustees for consideration at its meeting scheduled for June 8, 2018.

Attachment 1
Recreation Field Expansion
Site Maps



Recreation Field Expansion Site Map in Relation to Campus



Recreation Field Expansion Conceptual Site Plan

Attachment 2
Recreation Field Expansion
Architectural Renderings



Architectural Rendering of Recreation Field Expansion project



Architectural Rendering of the Softball field

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

JORDAN-HARE STADIUM SUITE RENOVATIONS

APPROVAL OF PROJECT INITIATION AND
PROJECT ARCHITECT SELECTION

WHEREAS, the Athletics Department has proposed the Jordan-Hare Stadium Suite Renovations project; and

WHEREAS, the project will enable the Athletics Department to provide an enhanced Gameday experience for suite holders by renovating the third and fourth level East suites; and

WHEREAS, the first phase of the project will provide new operable windows and fans to allow better access to the sounds and general atmosphere of the game; and

WHEREAS, the second phase of the project will provide routine renovations, to include upgrades to the finishes and standard HVAC system improvements; and

WHEREAS, it is proposed that the architectural firm Stacy Norman Architects of Auburn, Alabama, be selected as the project architect due to the firm's extensive expertise with similar suite renovation projects at Jordan-Hare Stadium in 2017; and

WHEREAS, it is anticipated that this project would be financed by a combination of gift and Athletics Department funds; and

WHEREAS, pursuant to the Board of Trustees policy, "D-3, Capital Projects Approval", the initiation of this project must be submitted to the Board, through the Property and Facilities Committee, for approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the initiation of the new Jordan-Hare Stadium Suite Renovations project is approved and Steven Leath, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to:

1. Engage Stacy Norman Architects, of Auburn, Alabama, as project architect to consult in the development of the facility program and project design; and
2. Limit the project planning and design development to the schematic design phase until such time as the program requirements, budget, funding plan, and site are approved by the Board.

TO: STEVEN LEATH, President
THROUGH: RONALD BURGESS, Chief Operating Officer
FROM: DAN KING, Associate Vice President for Facilities
SUBJECT: PROPERTY AND FACILITIES COMMITTEE

**JORDAN-HARE STADIUM SUITE RENOVATIONS: APPROVAL OF PROJECT
INITIATION AND PROJECT ARCHITECT SELECTION**

DATE: MAY 17, 2018

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for June 8, 2018.

Proposal:

Consistent with standing policy, it is proposed that the Jordan-Hare Stadium Suite Renovations project is presented to the Board of Trustees through the Property and Facilities Committee for appropriate action that will approve the initiation of the project and the selection of the project architect.

Review and Consultation:

The Athletics Department has proposed the initiation of the Jordan-Hare Stadium Suite Renovations project. This project will enable the Athletics Department to provide an enhanced Gameday experience for suite holders by renovating the third and fourth level East suites. The first phase of the project will provide new operable windows and fans to allow better access to the sounds and general atmosphere of the game. The second phase of the project will provide routine renovations, to include upgrades to the finishes and standard HVAC system improvements.

It is proposed that the architectural firm Stacy Norman Architects of Auburn, Alabama, be selected as the project architect due to the firm's extensive expertise with similar suite renovation projects at Jordan-Hare Stadium in 2017. The Interim University Architect concurs with this recommendation.

The initiation of the project and selection of the architect of record will enable the first phase of the project to commence after the completion of the 2018 football season with the goal being to have the first phase complete prior to the start of the 2019 football season.

It is anticipated that this project would be financed by a combination of gift and Athletics Department funds.

If you concur, it is proposed that a resolution initiating the Jordan-Hare Stadium Suite Renovations project and authorizing the selection of Stacy Norman Architects, of Auburn, Alabama, be presented to the Board of Trustees through the Property and Facilities Committee, for appropriate review and action at the meeting scheduled for June 8, 2018.



AUBURN
UNIVERSITY

REAL ESTATE DEPARTMENT

MEMORANDUM

TO: STEVEN LEATH, PRESIDENT
THROUGH: RON BURGESS, CHIEF OPERATING OFFICER
FROM: MARK STIRLING, DIRECTOR OF REAL ESTATE
SUBJECT: PROPERTY AND FACILITIES COMMITTEE
ANNUAL REPORT OF REAL ESTATE HOLDINGS
DATE: JUNE 8, 2018
CC: FILE

This is to request that the following item be presented to the Board of Trustees through the Property and Facilities Committee and be included on the agenda of the meeting scheduled for June 8, 2018.

Proposal:

Policy of the Board of Trustees requires that a listing of property owned by Auburn University be submitted to the Board, through the Property and Facilities Committee, for its information and review on the occasion of its annual meeting. Accordingly, property listing and summary based on last year's report and changes that have occurred since June 2017 have been prepared and are submitted for the Board's information and review. (Attachments 1 and 2)

Review and Consultation:

Responsibility for management of real estate records was assigned to the Director of Real Estate at the close of Fiscal Year 2010. Records indicate that the following conveyances of real property have occurred since June 2017: three (3) for Auburn University; none (0) for Auburn University at Montgomery; none (0) for the Alabama Agricultural Experiment Station; and none (0) for the Alabama Cooperative Extension System.

Rationale for Recommendation:

Submission of the information included in the "Summary of Real Estate Holdings" (Attachment 1) is required by policy of the Auburn University Board of Trustees.

ATTACHMENT 1

SUMMARY OF REAL ESTATE HOLDINGS

AUBURN UNIVERSITY *and* AUBURN UNIVERSITY AT MONTGOMERY

ANNUAL REPORT
2018



AUBURN

UNIVERSITY

JUNE 8, 2018

AUBURN UNIVERSITY
SUMMARY OF REAL ESTATE HOLDINGS FY 2017
 June 8, 2018

Auburn University Real Estate Department

DATE OF ACQUISITION	FROM WHOM ACQUIRED	ORIGINAL COST / FMV	CURRENT USE	ACREAGE / RESTRICTIONS	LOCATION OF PARCEL
b. 28, 1945	Mary E. Cox (Auburn Development Society, Inc.)	38,335.36	Academic	9.73 acres/No	Magnolia Ave AU/Main Campus
August 17, 1901 - August 7, 1920 -	A.H. Cox	2,400.00	Academic	6.5 acres/No	Thach Ave. & Donahue Dr. AU/Main Campus
April 6, 1877	Eva A. Smythe, et al	3,200.00	Academic	6 acres/No	Magnolia Ave. & Tiger Street AU/Main Campus
b. 8, 1923	Matilda Lee	250.00	Academic	2.75 acres/No	Magnolia Ave. & Tiger Street AU/Main Campus
March 3, 1915	Walter & Fannie Hoffman	2,500.00	Academic	2.14 acres/No	Thach Ave. AU/Main Campus
b. 17, 1872	J.W. Leila & F. Wright	400.00	Academic	1.5 acres/No	Thach Ave. AU/Main Campus
June 5, 1889	East Ala. Male College	150.00	Academic	15 acres/No	College St. & Thach Ave.
April 14, 1887	W.L. Chambers, et al	2,755.98	Academic	1.5 acres/No	Magnolia Ave. (W) AU/Main Campus
August 20, 1926	E. & T.L. Frazier	10.00	Academic	.5 acres/No	Magnolia Ave. & College Street AU/MM
March 9, 1922	Lee County Probate Court	4,500.00	Academic	.25 acres/No	Magnolia Ave. & College Street AU/MM
March 26, 1908	W.F. Heavey	2,200.00	Academic	.22 acres/No	Magnolia Ave. & College Street AU/MM
August 2, 1907	Roger A.P.C. & C.C. Jones	200.00	Academic	.02 acres/No	Magnolia Ave. & College Street AU/MM
August 2, 1907	M.L. Bradford	3,500.00	Academic	.67 acres/No	College St. AU/Main Campus
August 2, 1907	Clay Zuber	800.00	Academic	Part of #16/No	College St. AU/Main Campus
August 9, 1914	T.C. & G.E. Bradford	726.27	Academic	Part of #16/No	College St. AU/Main Campus
April 12, 1922	Bessie L. Brown	50.00	Academic	.11 acre/No	College St. AU/Main Campus
August 4, 1925	Young Men's Christian Assoc. of API-Exchange of Property to API	Land Exchange	Academic	.29 acre/No	College St. AU/Main Campus
April 13, 1920	Amos H. Cox	1,000.00	Academic	.75 acres/No	Donahue Dr. AU/Main Campus
August 2, 1915	Elijah & Annie Lampkin	900.00	Academic	1.5 acre/No	Thach & Donahue Dr. AU/Main Campus
August 2, 1915	C.A. & Emma Cary	38.00	Academic	.11 acre/No	Thach Ave. AU/Main Campus
August 27, 1915	C.A. & Emma Cary	522.00	Academic	1 acre/No	Thach Ave. AU/Main Campus
August 9, 1923	R.M. Mitchell	1,500.00	Academic	17 acres/No	Thach & Donahue Dr. AU/Main Campus
Record 6/16/65)	J.H. & M.E. Drake	2,500.00	Academic	13.6 acres/No	Thach Ave. AU/Main Campus
March 13, 1923	E.E. & D.C. Thomas	2,500.00	Academic	4 acres/No	Duncan Dr. AU/Main Campus
April 17, 1907	Lula A. & Lumnis A. Knapp	2,000.00	Academic	5.5 acres/No	Mell & Roosevelt AU/Main Campus
b. 17, 1930	Thach Estate	35,000.00	Academic	2.5 acres/No	Mell & Thach AU/Main Campus
August 18, 1903	P.H. & A.W. Mell	2,700.00	Academic	1 acre/No	Thach & Mell AU/Main Campus
March 29, 1930	Thach, Smith & Hamilton	14,000.00	Academic	.610 acres/No	Mell St. AU/Main Campus

DATE OF ACQUISITION	FROM WHOM ACQUIRED	ORIGINAL COST / FMV	CURRENT USE	ACREAGE / RESTRICTIONS	LOCATION OF PARCEL
April 19, 1934 (Recd 6/65)	M.A. Glenn	15,000.00	Academic	.750 acres/No	Mell St. AU/Main Campus
c. 13, 1923	D.T. & L.D. Gray	5,600.00	Academic	.600 acres/No	Mell & Roosevelt AU/Main Campus
March 16, 1920	T.J. Boyd & Flemings	6,000.00	Academic	2 acres/No	Mell St. AU/Main Campus
Oct. 26, 1928	M.E. Drake & Askews	11,200.00	Leased	1.86 acres/Yes	College & Thach AU/Main Campus
June 12, 1923	Mason Estate	10,000.00	Leased	1.9 acres/Yes	College St. AU/Main Campus
Oct. 26, 1928	S.B. Madre	12,000.00	Leased	.77 acres/Yes	College St. AU/Main Campus
Oct. 27, 1928	F.C. & C.W. Hulise	3,400.00	Leased	.70 acres/Yes	College St. AU/Main Campus
Oct. 15, 1937	R.P. & D. Ward	6,765.00	Academic	165 acres/No	Samford & Hiram Ln. AU/Main Campus
Oct. 27, 1928-April 23, 1930	James H. Farrar Estate	2,265.00	Academic	15 acres/No	Biggio Drive AU/Main Campus
Oct. 12, 1884	J.H. & M.E. Drake	636.00	Academic	31.8 acres/No	Duncan Drive AU/Main Campus
Nov. 14, 1884	E.R. Rivers	500.00	Academic	37 acres/No	College St. AU/Main Campus
c. 30, 1886	Strom Estate	135.00	Academic	7 acres/No	College St. AU/Main Campus
Oct. 11, 1935	F.L. & J.W. Drake	6,000.00	Leased	.6 acres/Yes	College St. AU/Main Campus
March 23, 1929	J.H. Drake Family	3,200.00	Leased	.38 acres/Yes	College St. AU/Main Campus
Nov. 29, 1899	L.A. Foster Estate	538.00	Academic	78 acres/Yes	Donahue Drive AU/Main Campus
March 5, 1884	J.B. Gay	1,700.00	Academic	70.7 acres/No	Mell Street AU/Main Campus
Oct. 27, 1924	J.A. Cullars Estate	2,500.00	Leased?	1.35 acres/Yes	College & Samford AU/Main Campus
Sept. 1, 1923	R.T. & P.P. Dubose	3,995.00	Academic	93 acres/Yes	Wire Road AU/Main Campus
Nov. 23, 1921	O.B. & R.E. Ennis/T.O. & M.B. Wright	1,800.00	Academic	50 acres/No	Farm Road AU/Main Campus
Sept. 17, 1923	A.Z. & W.H. Pace	4,360.00	Academic	109 acres/Yes	Donahue Drive AU/Main Campus
May 15, 1924	Sophonra E. Foster	5,219.50	Academic	47.5 acres/No	Donahue Drive AU/Main Campus
May 9, 1943	Cherry Estate	1.00	Academic	2.8 acres/No	Shug Jordan Pkwy. AU/Main Campus
May 1, 1944	B.C. & L.C. Pope	3,250.00	Academic	58.2 acres/No	Wire Road AU/Main Campus
c. 7, 1923	Foster Family	2,160.50	Academic	50.2 acres/No	Shug Jordan Parkway AU/Main Campus
Sept. 17, 1923	W.T. & C.P. Rutledge	2,376.00	Academic	60 acres/No	Camp Auburn Rd. AU/Main Campus
Sept. 1, 1923	John D. Foster	5,000.00	Academic	40 acres/Yes	Donahue & College AU/Main Campus
Oct. 23, 1938	Bessie A., Emick, L.A. & G.A. Miller	3,698.00	Research	26 acres/No	College & Woodfield AES/Main Campus
b. 3, 1939	M.L. Cullars	5,000.00	Academic	225 acres/Yes	College & Shug Jordan Pkwy AU/Main Campus
38/40-					
8/43, 10/11/98	A. - O. Airport, Inc. et al	41,149.10	Academic	333.23 acres/No	Pitts Airport AU/Lee County
b. 16, 1940 - May 1, 1940	Bradley, Evans, & Duke	8,175.00	Academic	596.173 acres/No	N. Auburn Fisheries Unit State 147 AU/Main Campus
c. 18, 1943	G.L. & M.V. Story	8,500.00	Academic	699 acres/Yes	N. AU Fisheries Unit Lee Rd. 046 AU/Main Campus
May 10, 1943 - June 9, 1941	D.E. & Minnie Lee, Bigham T. & S. Co.	1,990.00	Research	300 acres/No	Autauga Co. Forest Unit - AU/Autauga Campus
Aug. 22, 1928 - Oct 9, 1937	Autauga Co. Probate Off., Birdie I. Doster	2,405.00	Research	80 acres/No	Prattville Exp. Field - AES/Autauga Campus
Dec. 29, 1929 (Recd 1/3/52)	Mary J. Brassil	1.00	Research	5 acres/No	Gulf Coast Subst-AES-Baldwin Co.

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July 14, 1930 (Recd 3/5/52)	S.E. & B.W. Riall	1.00	Research	80 acres/No	Gulf Coast Subst-AES-Baldwin Co.
July 27, 1929 (Recd 7/50)	J. & J. Shuller	1.00	Research	1 acre/No	Gulf Coast Subst-AES-Baldwin Co.
July 27, 1936	W.C. Mason	1.00	Research	76.91 acres/No	Gulf Coast Subst-AES-Baldwin Co.
July 27, 1929	H.A. Goodrich	1.00	Research	73.87 acres/No	Gulf Coast Subst-AES-Baldwin Co.
July 27, 1929	O. & J. Lowell	1.00	Research	1 acre/No	Gulf Coast Subst-AES-Baldwin Co.
July 27, 1929	J.M. & M.C. Green	10.00	Research	20 acres/No	Gulf Coast Subst-AES-Baldwin Co.
July 27, 1929	R. & B. Klump	1.00	Research	3 acres/No	Gulf Coast Subst-AES-Baldwin Co.
July 27, 1929	C.G. & F.L. Godard	1.00	Research	80 acres/No	Gulf Coast Subst-AES-Baldwin Co.
July 9, 1929	W.H. & M. Stapleton	1.00	Research	100 acres/No	Gulf Coast Subst-AES-Baldwin Co.
July 9, 1929	F.A. & F. Duba	1.00	Research	79.56 acres/No	Gulf Coast Subst-AES-Baldwin Co.
July 9, 1929	D.C. & L. Stapleton	1.00	Research	140 acres/No	Gulf Coast Subst-AES-Baldwin Co.
July 9, 1929	J.R. Aylin	1.00	Research	40 acres/No	Gulf Coast Subst-AES-Baldwin Co.
July 14, 1993	Baldwin Co. Court Decree	Donated	Research	85.72 acres/No	Gulf Coast Subst-AES-Baldwin Co.
July 23, 1940	Barbour County	1.00	Research	178 acres/No	Barbour Co. Forest Unit - AU Barbour Co.
July 11, 1940	J.T. & M.C. Newman	1.00	Research	160 acres/No	Coosa Co. - Forest Unit - AU Coosa Co.
June 7, 1946	J.A. Cams Family	12,000.00	Research	100 acres/Yes	Sand Mountain Subst-AES-Dekalb Co.
June 8, 1937	W.V. & G. Roden	5,760.00	Research	66 acres/Yes	Sand Mountain Subst-AES-Dekalb Co.
April 30, 1935	L. & M. Weatherington	2,000.00	Research	40 acres/Yes	Sand Mountain Subst-AES-Dekalb Co.
July 22, 1928	W.V. & G. Roden	1,700.00	Research	18 acres/Yes	Sand Mountain Subst-AES-Dekalb Co.
July 22, 1928	J.W. & E. Black	4,400.00	Research	40 acres/Yes	Sand Mountain Subst-AES-Dekalb Co.
July 22, 1938	W.B. & E.E. Jones	18,000.00	Research	182 acres/Yes	Sand Mountain Subst-AES-Dekalb Co.
July 16, 1946	R.C. & N.M. Christopher	7,200.00	Research	60 acres/Yes	Sand Mountain Subst-AES-Dekalb Co.
July 21, 1929	C.S. & M. Cook	5,000.00	Research	60 acres/No	Brawton Exp. Field-AES-Escambia Co.
July 16, 1938	A. & F. Nicholson	500.00	Research	19.6 acres/No	Brawton Exp. Field-AES-Escambia Co.
July 2, 1942	R.E. & B. Solomon	750.00	Research	23 acres/No	Wiregrass Subst-AES-Henry Co.
July 14, 1936	A.D. & K. Walden	2,852.00	Research	38.021 acres/No	Wiregrass Subst-AES-Henry Co.
March 14, 1929	Roberts & Wilkinson Families	26,801.00	Research	220 acres/No	Wiregrass Subst-AES-Henry Co.
July 23, 1941	O. & C.F. Wilkinson	2,401.00	Research	40 acres/No	Wiregrass Subst-AES-Henry Co.
April 30, 1929	E. & M. Lindsay	1.00	Research	Private Road	Wiregrass Subst-AES-Henry Co.
April 30, 1929	Mary Baker	1.00	Research	Private Road	Wiregrass Subst-AES-Henry Co.
March 5, 1946	John & Irene Grayson	57,417.60	Research	475.18 acres/No	Tenn. Valley Subst-AES-Limestone Co.
March 9, 1928	J.H. Tolley & Limestone Co.	30,000.00	Research	240 acres/No	Tenn. Valley Subst-AES-Limestone Co.
April 6, 1937	Limestone Co., Alabama	1.00	Research	35 acres/No	Tenn. Valley Subst-AES-Limestone Co.
July 29, 1930-July 19, 1967	City of Mobile-4 Deeds	4.00	Research	17.2 acres/Yes	Ornamental Hort. Subst-AES-Mobile Co.
June 19, 1929	J.R. Eddins	4,500.00	Research	40 acres/Yes	Monroeville Exp Field-AES-Monroe Co.
June 6, 1940	Willie Sawyer	3,200.00	Research	39 acres/No	Monroeville Exp. Field-AES-Monroe Co.
March 19, 1930	Dallas Co., Alabama	Donated	Research	80 acres/No	Blackbelt Subst.-AES-Dallas County

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March 19, 1930	Dallas Co., Alabama	Donated	Research	1035 acres/No	Blackbelt Subst.-AES-Dallas County
March 21, 1946	L.S. & S.H. Smith	1,580.00	Research	158 acres/No	Fayette Co. Exp. Forestry Unit-AES-Fa
April 2, 1946	L.S. & S.H. Smith	2,900.00	Research	103.5 acres/No	Fayette Co. Exp. Forestry Unit-AES-Fa
April 2, 1946	Z.A. & D. Rowland	1,600.00	Research	160 acres/No	Fayette Co. Exp. Forestry Unit-AES-Fa
May 6, 1944	Z. Housh & J.D. Bone	1,440.00	Research	120 acres/No	Fayette Co. Exp. Forestry Unit-AES-Fa
May 4, 1944	C.M. & C.C. Anderson	750.00	Research	60 acres/No	Fayette Co. Exp. Forestry Unit-AES-Fa
May 4, 1944	T.M. & E. McClesky	875.00	Research	70 acres/No	Fayette Co. Exp. Forestry Unit-AES-Fa
May 4, 1944	B.F. & M.B. Harkins	3,750.00	Research	160 acres/No	Fayette Co. Exp. Forestry Unit-AES-Fa
May 6, 1944	J.V. & R. Gilpin	3,750.00	Research	200 acres/No	Fayette Co. Exp. Forestry Unit-AES-Fa
May 6, 1944	J.P. & P. Trim	800.00	Research	60 acres/No	Fayette Co. Exp. Forestry Unit-AES-Fa
May 15, 1944	Estate of T.H. Robertson	4,250.00	Research	240 acres/No	Fayette Co. Exp. Forestry Unit-AES-Fa
May 23, 1945	A.T. & J. Couch	175.00	Research	2 acres/No	Upper Coastal Plain Subst-AES-Marion
May 28, 1944	A.T. & J.Y. Couch	5,200.00	Research	80.2 acres/No	Upper Coastal Plain Subst-AES-Fayett
May 28, 1944	E.M. & M.E. Earnest	2,000.00	Research	42 acres/No	Upper Coastal Plain Subst-AES-Fayett
May 28, 1944	G.W. & C. Couch	7,000.00	Research	150 acres/No	Upper Coastal Plain Subst-AES-Fayett
May 28, 1944	J.W. & Julia M. Ward	6,050.00	Research	82 acres/No	Upper Coastal Plain Subst-AES-Fayett
May 28, 1944	Hazel Couch	10,000.00	Research	298 acres/No	Upper Coastal Plain Subst-AES-Fayett
May 28, 1944	D.H. & E.J. May	2,100.00	Research	40 acres/No	Upper Coastal Plain Subst-AES-Fayett
May 28, 1944	J.D. May	1,900.00	Research	41 acres/No	Upper Coastal Plain Subst-AES-Fayett
May 21, 1945	Auburn Country Club	30,000.00	Academic	60.95 acres/No	W. Magnolia Ave. AU/Main Campus
April 7, 1945 (Recd pt. 7, 1945 (Recd pt. 11/178)	Beulah Gerson	52,500.00	Research	664 acres/No	PBUAES-Elmore County
March 3, 1946	Carly Estate	30,000.00	Academic	20 acres/No	Wire Road AU/Main Campus
March 6, 1946	County Condemnation	6,749.00	Research	258 acres/No	Piedmont Subst.-AES-Tallapoosa Co.
May 20, 1944	H.J. & D.E. Willis	3,640.00	Research	240 acres/No	Piedmont Subst.-AES-Tallapoosa Co.
May 21, 1944	J.S. Norms	2,400.00	Research	112 acres/No	Piedmont Subst.-AES-Tallapoosa Co.
May 19, 1944	A. & E. Evans	4,040.00	Research	160 acres/No	Piedmont Subst.-AES-Tallapoosa Co.
May 19, 1944	S. & E. Woodyard	2,340.00	Research	107 acres/No	Piedmont Subst.-AES-Tallapoosa Co.
May 20, 1944	L. Ward	812.00	Research	51.45 acres/No	Piedmont Subst.-AES-Tallapoosa Co.
May 19, 1944	W.F. & Donna McGinty	540.00	Research	20 acres/No	Piedmont Subst.-AES-Tallapoosa Co.
May 19, 1944	G. & S. Brown	3,540.00	Research	100 acres/No	Piedmont Subst.-AES-Tallapoosa Co.
May 27, 1944	C.B. & C.E. Sullivan	5,040.00	Research	160 acres/No	Piedmont Subst.-AES-Tallapoosa Co.
May 19, 1944	L. Garlington	4,040.00	Research	32 acres/No	Piedmont Subst.-AES-Tallapoosa Co.
May 15, 1945	L.E. & T.G. Jennings	2,290.00	Research	9 acres/No	Piedmont Subst.-AES-Tallapoosa Co.
May 19, 1944	T.J. & B.M. Henderson	3,240.00	Research	160 acres/No	Piedmont Subst.-AES-Tallapoosa Co.
May 27, 1944	Federal Land Bank of New Orleans	60.00		Mineral Rights	Piedmont Subst.-AES-Tallapoosa Co.
May 27, 1948	Presbyterian Church	10.00	Academic	.13/No	Thach Ave. - AU/Main Campus
May 2, 1948	E.J. & Leona Orth	1.00	Research	159.32 acres/No	N. Alabama Horticulture Substation-AE
May 3, 1948	O.D. & C.F. Wilkinson	33,000.00	Research	276 acres/No	Wiregrass Subst.-AES-Henry County
May 11, 1949	T.J. & M.F. Whately	5,080.00	Leased	25.4 acres/Yes	Forestry Unit AU/Lee County

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v. 27, 1948	Sims Family	13,500.00	Academic	20 acres/No	Wire Road AU/Main Campus
n. 25, 1961-	U.S.D.A. (Farrar Estate)	10.00	Academic	40 acres/No	Roosevelt St. AU/Main Campus
g. 8, 1948	R. & L.S. Gore	9,750.00	Research	65 acres/No	Chilton Area Hort. Subst.-AES-Chilton
c. 8, 1948	R.T. & M. Davis	12,000.00	Research	80 acres/No	Chilton Area Hort. Subst.-AES-Chilton
c. 8, 1960	Cox Family	5,000.00	Research	16 acres/No	Chilton Area Hort. Subst.-AES-Chilton
n. 10, 1949	McGhee, Merritt & McCabe Families (SOLD)	-	Support	.6 acre/No	RR Warehouse AU/Lee County (SOLD)
n. 14, 1948	W.D. & M. Clements	17,280.00	Academic	576 acres/No	N. Auburn Dairy Unit-AU-Lee County
y. 23, 1949	Mr. & Mrs. J.L. Fincher	2,500.00	Academic	80 acres/No	N. Auburn Fisheries Unit-AU-Lee Co.
rch 21, 1949	A.C. & S.C. Carter	19,630.00	Academic	394.2 acres/No	N. Auburn Beef Cattle-AU-Lee Co.
y 22, 1949	L.L. & W.W. Bradley	4,050.00	Academic	81 acres/No	N. Auburn Beef Cattle-AU-Lee Co.
y 22, 1949	M.E. & M.B. Earnest	4,050.00	Academic	81 acres/No	N. Auburn Beef Cattle-AU-Lee Co.
y 5, 1949	J.S. & C. Smith	3,000.00	Research	1 acre/No	Wiregrass Subst.-AES-Henry County
y 14, 1936	R.S. & E. Solomon	1,200.00	Research	3 acres/No	Wiregrass Subst.-AES-Henry County
g. 5, 1963	E.P. Strother	36,000.00	Research	240 acres/No	Lower Coastal Plain Subst.-AES-Wilcox
g. 29, 1949	Wilcox County	1.00	Research	1,210.2 acres/No	Lower Coastal Plain Subst.-AES-Wilcox
y 30, 1951	Wilcox County	1.00	Research	539 acres/No	Lower Coastal Plain Subst.-AES-Wilcox
n. 7, 1967	J. & S.M. Strother	39,600.00	Research	240 acres/No	Lower Coastal Plain Subst.-AES-Wilcox
n. 18, 1950	A.C. & S.C. Carter	15,712.50	Academic	384.1 acres/Yes	N. Auburn Beef Cattle Un.-AU-Lee Co.
g. 6, 1950	G.L. & M.B. Jackson	2,000.00	Academic	40 acres/No	N. Auburn Beef Cattle Un.-AU-Lee Co.
t. 11, 1950	Dewey Hodge	5,000.00	Academic	51.5 acres/No	N. Auburn Beef Cattle Un.-AU-Lee Co.
c. 2, 1953	D.W. Ward	1,200.00	Academic	1.3 acres/No	N. Auburn Beef Cattle Un.-AU-Lee Co.
g. 21, 1957	R.E. Hudson Estate	104,193.21	Academic	333.81 acres/Yes	Wire Road AU/Main Campus
n. 27, 1960	K.M. Lane	150,000.00	Academic	4.47 acres/No	College Street AU/Main Campus
y 2, 1962	S.R. Copeland	6,500.00	Reserve	1.92 acres/No	Wire Road AU/Main Campus
y 5, 1962	C.A. Lowery	9,000.00	Reserve	1 acre/No	Wire Road AU/Main Campus
pt. 19, 1962	Z. Judd Estate	580.98	Academic	.17 acre/No	Aboretum - College St AU/Main Campus
c. 26, 1962 - Sept. 1990	P. Kappa Alpha Dowdell Haygood -Yancey	52,954.76	Leased	6.13 acres/No	Sigma Phi Epsilon & Sigma Pi Magnolia Campus
v. 9, 1966	John A.C. & Ruby W. Callan	32,500.00	Leased	.39 acres/Yes	College Street AU/Main Campus
t. 27, 1971	A. Hutchinson	10,500.00	Academic	18.8 acres/No	N. Auburn Fisheries AU/Lee County
y. 24, 1971	J. & L. Walker	14,840.00	Academic	42.4 acres/No	N. Auburn Fisheries AU/Lee County
e 2, 1973	J.D. & M.L. Davis	58,315.00	Academic	44 acres/No	N. Auburn Fisheries AU/Lee County
y 31, 1976	L.R. Turner (Land Exchange)	1.00	Academic	1.71 acres/No	Farmville Church AU/Lee County
c. 23, 1974 - June 1975	Sheppard, Crowley & Jeter	255,078.00	Research	511.37 acres/No	E.V. Smith Research Ctr.-AES-Macon
y 31, 1974	B.W. & F.L. Walker, J.M. & S.R. Walker	1,250,672.29	Research	2,715.52 acres/No	E.V. Smith Research Ctr.-AES-Macon
b. 5, 1975	W.E. & M.L. Bell	25,000.00	Research	5.43 acres/No	North Auburn Fisheries-AU-Lee County
pt. 10, 1976	Turnipseed - Ikenberry	275,000.00	Research	1,028 acres/No	Turnipseed - Ikenberry Unit AES- Bulloch
t. 8, 1976	J.W. & V.M. Goodwin	101,904.00	Reserve	3.04 acres/No	Birmingham-AU-Jefferson County
y 21, 1975	S.A. & P.W. Edgar	120,500.00	Academic	112.5 acres/No	N. Auburn Fisheries-AU-Lee County

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v. 21, 1978	Solon Dixon, M.D. & H.P. Coale	120,000.00	Academic	160 acres/Yes	S. Dixon Ctr-AU-Escambia & Covington Co.
c. 7, 1979	Solon Dixon	145,350.00	Academic	193.8 acres/Yes	S. Dixon Ctr-AU-Escambia & Covington Co.
August 20, 1980	Solon Dixon	9,334.00	Academic	40 acres/Yes	Solon Dixon Center-AU-Covington Co.
pt. 8, 1986	Solon Dixon & Timber Value	693,919.35	Academic	1,193.6 acres/Yes	Solon Dixon Ctr. - AU - Escambia Co.
pt. 4, 1986	Solon Dixon & Timber Value	2,206,226.21	Academic	3,794.9 acres/Yes	Solon Dixon Ctr. - AU - Covington Co.
July 21, 1987	Solon Dixon	10,333.25	Academic	40 acres/Yes	Solon Dixon Ctr. - AU - Covington Co.
pt. 17, 1980	Wigley - Harper Estates	76,500.00	Research	116 acres/Yes	Wigley - Harper - AU - DeKalb Co.
c. 8, 1983	Mt. Vernon Mills, Inc.	5,000.00	Research	5.47 acres/No	Plant Breeding Unit - AES - Elmore Co.
June 6, 1984	R. L. F. & T.M. Baxter, Jr.	48,000.00	Research	40 acres/No	Wiregrass Substation-AES-Henry County
pt. 21, 1984	Mary Olive Thomas Estate	380,000.00	Extension	399.79 acres/Yes	Moore's Mill Rd. (Hwy. 12)-CES-Lee County
pt. 30, 1984	Auburn Industrial Development Board	8,711.87	Academic	2.25/Yes	Shug Jordan Pkwy. AU/Main Campus
April 4, 1986	Knight Robinson, Kendrick, Stallings & Janies	198,000.00	Academic	88.137 acres/No	Airport AU/Lee County
c. 8, 1986	Faithchild Industries, Inc. (Insouth)	300,000.00	Research	12.63 acres/No	Skyway Drive AU/Lee County
b. 17, 1987	J.C. Mullins	2,500.00	Academic	0.072 acre/Yes	Woodfield Drive AU/Lee County
c. 18, 1987	Alumni Association	175,000.00	Leased	.4 acres/Yes	Miller Ave. AU/Lee County
c. 29, 1988	Maranatha Christian Churches Inc.	135,000.00	Academic	.25 acre/No	Magnolia Ave. AU/Lee County
February 17, 1994	Louise Kreher Turner (Through AUF)	297,500.00	Academic	119 acres/Yes	N. Auburn-Hwy 147 AU/Lee County
v. 10, 1994	B.W. Capps & Sons, Inc.	524,091.61	Research	1 Lot	AU Pavement Test Facility/Lee County
pt. 22, 1995	Lee County Educational Foundation	2,308,014.50	Academic	16.19 acres/Yes	Pitts Airport AU/Lee County
pt. 27, 1996	Softside Creek Joint Venture II	940,000.00	Research	Fish Ponds	Beauregard, AL
n. 26, 2000	Glenn Estates, Inc.	260,000.00	Academic	20 acres/No	CVM AU, Lee County
July 18, 2000	John L. Hartman	106,900.44	Research	31.36/No	N. Auburn/Lee County
June 30, 2000	Raymond and Rebecca Dowdell	101,960.54	Research	33.95/No	N. Auburn/Lee County
April 28, 1998	AU Foundation/Gift Montsett	410,000.00	Academic	3.17 acres & 6.33	Hwy 61, Newberg, AL
June 18, 2001	Floyd & Wilmer Richards/Richards Family	1,215,228.57	Academic	38.28 acres/No	Webster Rd. AU/Lee County
n. 23, 1965	James Haygood/Lamb Dowdell	144,500.00	Reserve	.714 acres/No	Lincoln Hts. Subdivision/Auburn/Lee County
p. 18, 2006	Pebble Hill Property - AU Foundation	208,000.00	Academic		101 Debardeleben St/Auburn/Lee County
p. 18, 2006	CLOSED Robert G. & Leslie Pitts	0.00	Reserve	1.92 acres/No	724 S. College St (swapped for 174)
pt. 18, 2007	Yarbrough Farms Golf Facility	575,000.00	Academic	25.5 acres/No	1493 N. Donahue Dr/Auburn/Lee County
pt. 18, 2007	Burbic - Yarbrough Farms Golf Facility	75,000.00	Academic	25.5 acres/No	1493 N. Donahue Dr/Auburn/Lee County
June 27, 2008	Liddell-Hall-Stroude Property - AU Found.	349,500.00	Research	50 acres/No	Wilcox County, AL
July 26, 2011	Cary Pick House	740,000.00	Academic	.95 acres/No	N. College St, Lee County, AL
December 3, 2009	McClure Clinton Estate	1,260,000.00	Research	248 acres/Yes	Sumter County, AL
October 15, 2011	Golden Property	337,500.00	Academic	1.6 acres/No	E. Glenn Ave, Lee County, AL
April 1, 1975	James S. Boyd	Gift	Reserve	12.4 acres leased	Westster Road, Lee County, AL
JF	Graham/Head Farm	Pending	Research	7.7 acres/Leased	Arlington Va - Washington and Lee AU
March 10, 2012	Harris Early Learning Center	Leased Property	Academic	1.74 acres/Leased	waiting on transfer from AUF
October 18, 2013	Church of Christ	276,160.00	undecided	2.74 acres/no	Birmingham - Child Development Center
June 2, 2014	Walthall	3,500.00	Academic	.85 acres/No	Church of Christ Rental Houses (Pitts Rural Studio

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October 29, 2014	Dean Property	1,004,976.65	Reserve	.8 acres/No	Samford Ave
January 9, 2015	Cambridge	11,500,000.00	Academic	2.55 acres	S. College Dr
January 4, 2015	West	270,000.00	Academic	80 acres/Yes	Jackson County - Timber Harvest for F
December 11, 2015	Castilian	635,000.00	undecided	0.29 acres/Leased	Thach and Gay
March 28, 2016	North Park Deck	6,250,000.00	undecided	2 acres/No	W. Magnolia Ave. AU/Main Campus
April 4, 2016	Koart Property	1,169,500.00	Academic	750 acres/No	Talbot County, GA - Timber Harvest for
May 5, 2016	Pumphrey Warehouse	759,000.00	Administration	2.3 acres/No	Pumphrey Ave. AU/Main Campus
May 27, 2016	Ann B. Pearson	Leased Property	Academic	4.58 acres/Leased	Sunny Slope
March 16, 2017	T.K. Bullock	\$128,000.00	Research	80 acres/No	Covington County - Solon Dixon Cente
March 31, 2017	Biggin/Woltosz House	\$900,000.00	Academic	.6 ares/No	Lee County, Auburn, North College
August 10, 2017	Dudley Apartments	\$600,000.00	Administration	.25 acres/No	Lee County, Auburn, W. Magnolia Ave
April 3, 2018	Pace Property	\$5,000,000.00	Administration	177 acres/No	Lee County, Auburn, Longleaf Drive
January 11, 2018	Scott Property	\$115,000.00	Administration	1.74 acres/No	Lee County, Auburn, Auburn Universit
48,778,341.04					

**AUBURN UNIVERSITY
REAL ESTATE TRANSACTIONS FY-2017
June 8, 2018**

Auburn University Real Estate Department

DIVISION I: AUBURN UNIVERSITY

1. Dudley Apartments. AU purchased .6 acres of property at 109 Toomer St., Auburn, AL. The property will be used as additional faculty and staff parking.
2. Pace Property. AU purchased 177 acres of property on West Longleaf Drive., Auburn, AL. The property is adjacent to AU's Equine Unit and will be used to relocate the Beef Teaching cattle so the land can be used for additional recreation fields for AU Students.
3. Scott Property. AU received a donation of 1.74 acres of property on Hubbard Blvd., Adjacent to the Airport. There is no immediate plan to utilize the property, it will be held for future determination of use.

DIVISION II: AUBURN UNIVERSITY AT MONTGOMERY

No conveyances reported.

DIVISION III: ALABAMA AGRICULTURAL EXPERIMENT STATION

No conveyances reported.

DIVISION IV: ALABAMA COOPERATIVE EXTENSION SYSTEM

No conveyances reported.

TO: STEVEN LEATH, President
THROUGH: RONALD BURGESS, Chief Operating Officer
FROM: DAN KING, Associate Vice President for Facilities
SUBJECT: PROPERTY AND FACILITIES COMMITTEE

**CURRENT STATUS OF NEW CONSTRUCTION/RENOVATION/
INFRASTRUCTURE PROJECTS WITH BUDGETS OF \$1,000,000 AND GREATER
(INFORMATION ONLY)**

DATE: MAY 17, 2018

This is to request that the following proposal be submitted to the Property and Facilities Committee and included on the agenda of the Board of Trustees meeting scheduled for June 8, 2018.

Proposal:

Consistent with standing practice, it is proposed that the current status report of new construction/renovation/infrastructure projects with budgets greater than \$1,000,000 be submitted, *for information only*, to the Board of Trustees through the Property and Facilities Committee.

Review and Consultation:

The Board of Trustees at its meeting on June 4, 2001, requested that it receive a regular update on the financial status of Board approved projects. The attached list includes projects at Auburn University and outlying units.

Rationale for Recommendation:

Consistent with the request of the Board of Trustees for a current status report of new construction/renovation/infrastructure projects with budgets greater than \$1,000,000, the attached listing is provided, *for information only*, to the Board through the Property and Facilities Committee for inclusion on the agenda of the meeting scheduled for June 8, 2018.

Data as of 04/25/2018

Auburn University Facilities Management

Current Capital Projects

(Spending across Multiple Years)

Summary of Cash Flow by Project Phase

<i>Project Phase</i>	<i>Previous Approved Budget Amount</i>	<i>Current Approved Budget Amount</i>	<i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2018</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2019 & Forward</i>
Substantial Completion	132,372,977	146,127,977	140,362,826	4,489,609	1,030,000 *
Construction	278,600,000	259,400,000	78,969,863	88,437,136	91,993,001
Design	22,366,320	22,366,320	2,960,157	8,837,419	10,568,744
Planning	9,959,074	43,999,026	4,181,652	10,889,030	28,928,344
Totals	443,298,371	471,893,323	226,474,498	112,653,194	132,520,089 *
Other Open Capital Projects	52,755,638	67,272,447	24,084,927	10,796,880	32,390,640
Grand Totals	496,054,009	539,165,770	250,559,425	123,450,074	164,910,729 *

* On the lines with asterisks, the sum of the spending columns does not equal the current approved budget figure. The reason relates to two closed projects: (1) "Health Science Sector Infrastructure" project under budget by \$32,449, (2) "Cater Hall Repair & Renovation Phase II" project under budget by \$213,093.

Current Capital Projects

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

Project Name	Project Phase	Original Approved Budget Amount	(A)		AU Bond Funding	Federal/ State or Local Funding	(B)		Estimated Spending Assuming Remainder of Budget for FY2019 & Forward	Estimated Spending Assuming Remainder of Budget for FY2018	Actual Spending to Date (across multiple years)	(C)		(A)-(B)-(C)
			Current Approved Budget Amount	AU Funding (includes gifts/grants)								Current Encumbrances Against Project	Current Open Balance (Budget less Actuals and Encumbrances)	
SUBSTANTIAL COMPLETION PHASE														
Health Science Sector Infrastructure 15-222	Completed	6,000,000	6,000,000	6,000,000			5,967,551	0	0			0	32,449	*
Cater Hall Repair & Renovation Phase II 15-334	Completed	1,950,000	1,950,000	1,950,000			1,736,907	0	0			0	213,093	*
Jordan-Hare Stadium Improvements: Phase 1 Storm Drain & Sewer Repairs 15-056	Substantial Completion	4,500,000	12,827,977	12,827,977			12,287,071	540,906	0			321,613	219,293	
Risk Management and Safety Facility - New Building 15-150	Substantial Completion	2,800,000	2,800,000	2,800,000			2,572,453	127,547	100,000			50,886	176,661	
School of Nursing Facility 15-035	Substantial Completion	29,000,000	29,000,000	29,000,000			28,609,492	290,508	100,000			179,684	210,824	
Pharmaceutical Research Building 14-193	Substantial Completion	16,600,000	16,600,000	16,600,000			16,506,083	43,917	50,000			49,477	44,440	
Band Practice Field - New Storage & Dressing Facility 15-256	Substantial Completion	3,000,000	3,000,000	3,000,000			2,871,550	128,450	0			5,000	123,450	
Food Animal Research Facility 15-130	Substantial Completion	3,400,000	3,400,000	3,400,000			2,977,042	122,958	300,000			5,190	417,768	
Mell Classroom Building 11-209	Substantial Completion	25,000,000	35,000,000	31,500,000	3,500,000		34,380,289	519,711	100,000			365,104	254,607	
AU Hotel & Dixon Conf Ctr - Comprehensive Renovation Of The Conference Center 15-274	Substantial Completion	3,650,000	3,650,000	3,650,000			3,237,693	362,307	50,000			171,501	240,806	

Current Capital Projects

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>(A)</i>		<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>(B)</i>		<i>Estimated Spending Assuming Remainder of Budget for FY2019 & Forward</i>	<i>(C)</i>	<i>(A)-(B)-(C)</i>	
			<i>Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>			<i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2018</i>		<i>Current Encumbrances Against Project</i>	<i>Current Open Balance (Budget less Actuals and Encumbrances)</i>	
AU Rec. & Wellness Ctr - Basement, Build-Out For Personal Training & Weightlifting Center 16-249	Substantial Completion	2,900,000	2,900,000	2,900,000			2,799,152	90,848	10,000	67,793	33,055	
Broun Hall Building Wide Renovation 15-068	Substantial Completion	5,000,000	5,000,000	5,000,000			4,142,220	857,780	0	327,811	529,969	
Public Safety & Security Bldg - Building Renovation & Expansion 16-119	Substantial Completion	4,800,000	4,800,000	4,800,000			4,561,261	238,739	0	223,499	15,240	
President's House Renovation 14-296	Substantial Completion	15,200,000	15,200,000	15,200,000			14,267,129	632,871	300,000	391,127	541,744	
AU Regional Airport - South Ramp, New Maintenance Hangar 16-246	Substantial Completion	1,700,000	1,700,000	1,700,000			1,436,219	263,781	0	104,133	159,648	
Bailey Small Animal Hospital - Basement, Build-Out For Clinical Pharmacology Lab & Research Space 16-260	Substantial Completion	2,300,000	2,300,000	2,300,000			2,010,714	269,286	20,000	79,542	209,744	
Total Substantial Completion			146,127,977	142,627,977	3,500,000	0	140,362,826	4,489,609	1,030,000	2,342,360	3,422,791	*

Current Capital Projects

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

Project Name	Project Phase	Original Approved Budget Amount	(A)	AU Funding (includes gifts/grants)	AU Bond Funding	Federal/ State or Local Funding	(B)	Estimated Spending Assuming Remainder of Budget for FY2018	Estimated Spending Assuming Remainder of Budget for FY2019 & Forward	(C)	(A)-(B)- (C)
			Current Approved Budget Amount				Actual Spending to Date (across multiple years)			Current Encumbrances Against Project	Current Open Balance (Budget less Actuals and Encumbrances)
CONSTRUCTION PHASE											
Gavin Engineering Research Laboratory - Comprehensive Renovations 14-308	Construction	16,750,000	18,000,000	18,000,000			13,443,972	4,556,028	0	2,583,637	1,972,391
Leach Science Ctr - Building Expansion & Partial Renovation 15-208	Construction	19,000,000	24,000,000	24,000,000			6,864,438	12,000,000	5,135,562	15,716,264	1,419,298
AU Regional Airport - Aviation Education Facility 13-285	Construction	8,700,000	8,700,000	3,700,000		5,000,000	3,158,548	3,879,016	1,662,436	4,809,542	731,910
Jordan-Hare Stadium Gameday Support Facility and Locker Room Renovation 16-324	Construction	28,000,000	28,000,000	28,000,000			15,934,813	9,652,150	2,413,037	10,570,227	1,494,960
Poultry Science Research & Education Ctr - New Administrative Building 16-040	Construction	2,950,000	2,950,000	2,950,000			1,776,426	1,073,574	100,000	886,375	287,199
Brown-Kopel Engineering Achievement Center 15-157	Construction	39,750,000	44,000,000	44,000,000			9,464,317	17,000,000	17,535,683	30,701,569	3,834,114
North Auburn - New Fisheries Biodiversity Research Laboratory 16-486	Construction	2,100,000	2,100,000	2,100,000			556,366	1,443,634	100,000	1,109,713	433,921
Performing Arts Center - New Building 15-158	Construction	65,000,000	69,600,000	69,600,000			13,274,484	14,000,000	42,325,516	51,757,737	4,567,779
Graduate Business Education Bldg 14-044	Construction Contract	30,000,000	45,000,000	45,000,000			8,110,410	15,000,000	21,889,590	32,547,995	4,341,595
Jordan-Hare Stadium - Press Box Renovations 16-500	Construction	12,000,000	12,000,000	12,000,000			4,438,230	6,805,593	756,177	5,174,966	2,386,804

Current Capital Projects

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>(A)</i>		<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>(B)</i>		<i>Estimated Spending Assuming Remainder of Budget for FY2019 & Forward</i>	<i>(C)</i>	<i>(A)-(B)-(C)</i>
			<i>Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>			<i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2018</i>		<i>Current Encumbrances Against Project</i>	<i>Current Open Balance (Budget less Actuals and Encumbrances)</i>
Mell Street, West Samford Avenue, & Thach Avenue Traffic & Parking Improvements 15-311	Construction	4,000,000	4,000,000	4,000,000			1,754,093	2,170,907	75,000	1,901,574	344,333
Miller Gorrie Center - Rm 103, Demonstration Lab Renovation 15-259	Construction	1,050,000	1,050,000	1,050,000			193,766	856,234	0	450,214	406,020
Total Construction			259,400,000	254,400,000	0	5,000,000	78,969,863	88,437,136	91,993,001	158,209,813	22,220,324

Current Capital Projects

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

Project Name	Project Phase	Original Approved Budget Amount	(A)		AU Bond Funding	Federal/ State or Local Funding	(B)		Estimated Spending Assuming Remainder of Budget for FY2019 & Forward	(C)	(A)-(B)-(C)	
			Current Approved Budget Amount	AU Funding (includes gifts/grants)			Actual Spending to Date (across multiple years)	Estimated Spending Assuming Remainder of Budget for FY2018			Current Encumbrances Against Project	Current Open Balance (Budget less Actuals and Encumbrances)
DESIGN PHASE												
Ag Heritage Park 98-333	Construction and Design Future Projects	2,666,320	2,666,320	2,666,320			1,427,581	0	1,238,739	0	1,238,739	
Goodwin Hall - Renovation & Band Rehearsal Hall Addition 15-255	Design & Development	5,500,000	5,500,000	5,500,000			419,727	0	5,080,273	93,880	4,986,393	
North Auburn - New Poultry Infectious Disease Biocontainment Facility 16-485	Bidding	2,700,000	2,700,000	2,700,000			86,169	1,829,682	784,149	25,016	2,588,815	
Equestrian Facility Phase I Improvements 17-088	Bidding	5,000,000	5,000,000	5,000,000			163,499	1,934,600	2,901,901	63,951	4,772,550	
Campus Utility System Expansion 17-275	Design & Development	6,500,000	6,500,000	6,500,000			863,181	5,073,137	563,682	183,243	5,453,576	
Total Design			22,366,320	22,366,320	0	0	2,960,157	8,837,419	10,568,744	366,090	19,040,073	

Current Capital Projects

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

Project Name	Project Phase	Original Approved Budget Amount	(A)		AU Bond Funding	Federal/ State or Local Funding	(B)		Estimated Spending Assuming Remainder of Budget for FY2019 & Forward		(C)	(A)-(B)-(C)
			Current Approved Budget Amount	AU Funding (includes gifts/grants)			Actual Spending to Date (across multiple years)	Estimated Spending Assuming Remainder of Budget for FY2018			Current Encumbrances Against Project	Current Open Balance (Budget less Actuals and Encumbrances)
PLANNING PHASE												
Academic Classroom & Laboratory Complex 15-034	Design & Development	4,047,007	4,047,007	4,047,007			2,711,034	1,202,376	133,597		1,273,468	62,505
Agricultural Sciences Research Building - New Facility 15-391	Pre-Design	170,500	170,500	170,500			150,900	0	19,600		0	19,600
Interdisciplinary Science Building - New Facility 15-392	Programming	208,946	208,946	208,946			137,837	0	71,109		54,289	16,820
Haley Center - Renovations For Relocation Of Mathematics & Statistics Department 16-110	Schematic Design	500,000	500,000	500,000			72,858	0	427,142		246,833	180,309
New Residence Halls - Phase 1 16-371	Budget/Contract	60,000	60,000	60,000			36,000	24,000	0		14,000	10,000
Plainsman Park Player Development Improvements 16-195	Schematic Design	4,000,000	4,000,000	4,000,000			50,185	197,491	3,752,324		1	3,949,814
Auburn Arena - Men's Locker Room & Practice Gymnasium, Renovation & Expansion 17-119	Schematic Design	3,000,000	3,000,000	3,000,000			36,429	148,179	2,815,392		44,442	2,919,129
Jordan-Hare Stadium North Endzone Videoboard Improvements 17-038	Pre-Design	153,820	153,820	153,820			103,553	0	50,267		16,366	33,901
Moore Softball Complex - New Player Development Building & Seating Expansion17-197	Schematic Design	4,000,000	4,000,000	4,000,000			186	199,991	3,799,823		0	3,999,814
Tony & Libba Rane Culinary Science Center - New Building16-370	Schematic Design	3,074,027	3,074,027	3,074,027			666,548	1,203,739	1,203,740		2,059,254	348,225

Current Capital Projects

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

Project Name	Project Phase	Original Approved Budget Amount	(A)		AU Bond Funding	Federal/ State or Local Funding	(B)		Estimated Spending Assuming Remainder of Budget for FY2019 & Forward		(C)	(A)-(B)-(C)
			Current Approved Budget Amount	AU Funding (includes gifts/grants)			Actual Spending to Date (across multiple years)	Estimated Spending Assuming Remainder of Budget for FY2018			Current Encumbrances Against Project	Current Open Balance (Budget less Actuals and Encumbrances)
Student Activities Center - Auditorium, Renovation & Upgrades 15-321	Design & Development	7,000,000	7,000,000	7,000,000			97,360	690,264	6,212,376		191,447	6,711,193
Advanced Structural Testing Laboratory 17-255	Schematic Design	1,186,517	1,186,517	1,186,517			106,777	971,766	107,974		229,284	850,456
Lem Morrison Dr - Recreation Field Expansion 18-028	Predesign	698,209	698,209	698,209			11,985	686,224	0		107,032	579,192
South College Street Parking Deck 18-071	Predesign	15,900,000	15,900,000	15,900,000			0	5,565,000	10,335,000		0	15,900,000
Total Planning			43,999,026	43,999,026	0	0	4,181,652	10,889,030	28,928,344		4,236,416	35,580,958

Current Capital Projects

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>(A)</i>		<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>(B)</i>		<i>Estimated Spending Assuming Remainder of Budget for FY2019 & Forward</i>	<i>(C)</i>	<i>(A)-(B)-(C)</i>	
			<i>Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>			<i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2018</i>		<i>Current Encumbrances Against Project</i>	<i>Current Open Balance (Budget less Actuals and Encumbrances)</i>	
Other Open Capital Projects	Various Stages		67,272,447	67,047,308	0	225,139	24,084,927	10,796,880	32,390,640	12,883,396	30,304,124	
GRAND TOTAL												
			539,165,770	530,440,631	3,500,000	5,225,139	250,559,425	123,450,074	164,910,729	178,038,075	110,568,270	*

* On the lines with asterisks, the sum of the spending columns does not equal the current approved budget figure. The reason relates to two closed projects: (1) "Health Science Sector Infrastructure" project under budget by \$32,449, (2) "Cater Hall Repair & Renovation Phase II" project under budget by \$213,093.

TO: STEVEN LEATH, President
THROUGH: RONALD BURGESS, Chief Operating Officer
FROM: DAN KING, Associate Vice President for Facilities
SUBJECT: PROPERTY AND FACILITIES COMMITTEE
PROJECT STATUS REPORT
DATE: MAY 17, 2018

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for June 8, 2018.

Proposal:

It is proposed that a brief report regarding the status of Board of Trustees approved capital projects be submitted, *for information only*, to the Board of Trustees through the Property and Facilities Committee.

Review and Consultation:

The responsibility of the Board of Trustees extends to the oversight of funding, planning, design, construction, maintenance and operation of University buildings and facilities. The date of project establishment in the development process is often separated by years from the date of project completion or building dedication. This Project Status Report is intended to continually inform interested parties of the status of projects previously approved by the Board of Trustees.

PROJECT/PHASE**STATUS****Projects in Planning Stage:**

- Agricultural Sciences Research Building
- Interdisciplinary Science Building
- New Student Housing

Initiated November 2015
Initiated November 2015
Initiated September 2016

Projects in Design Stage:

- Relocation of Sports Medicine and Other Team Functions from the Coliseum
- Jordan-Hare Stadium Improvements
- Academic Classroom & Laboratory Complex
- Haley Center Quad Renovation
- Tony and Libba Rane Culinary Science Center
- Jordan-Hare Stadium North Endzone Videoboard Improvements
- Advanced Structural Testing Laboratory
- Poultry Research Farm Unit Relocation Phases III – VI
- Recreation Field Expansion

Initiation Approved

On hold

Initiated February 2015
Initiated February 2015
On hold
Initiated September 2016
On hold
Initiated November 2017
Initiated November 2017
Initiated February 2018

Projects with Final Board of Trustees Approval:

- Poultry Infectious Disease Biocontainment Research Facility Relocation
- Band Building Phase III
- Equestrian Facility Improvements
- Student Activities Center Renovation
- South College Street Parking Deck
- Plainsman Park Player Development Improvements
- Jane B. Moore Softball Complex Player Development Improvements
- Auburn Arena Locker Room Renovation

Final Approval

Approved April 2017

Approved April 2017
Approved November 2017
Approved April 2018
Approved April 2018
Approved April 2018
Approved April 2018
Approved April 2018

Projects in Construction Stage:

- Gavin Engineering Research Lab Renovation
- Graduate Business Building
- Jordan-Hare Stadium Gameday Support Facility and Locker Room Renovation
- Jay and Susie Gogue Performing Arts Center
- Airport Aviation Education Facility
- Brown-Kopel Engineering Student Achievement Center
- Leach Science Center Addition
- Poultry Research Farm Unit Relocation Phase II- Administration Building
- Fisheries Biodiversity Laboratory Relocation
- Jordan-Hare Stadium Press Box Renovation
- Mell Street and Thach Ave Traffic and Parking Improvements
- Campus Utilities System Expansion Improvements
- Miller Gorrie Center Laboratory Renovations

Approved June 2016
Approved September 2016
Approved February 2017

Approved February 2017
Approved February 2017
Approved February 2017
Approved April 2017
Approved April 2017

Approved April 2017
Approved April 2017
Approved April 2017
Approved June 2017
Approved November 2017

ACADEMIC AFFAIRS COMMITTEE

RESOLUTION

PROPOSED BACHELOR OF SCIENCE IN WILDLIFE ENTERPRISE MANAGEMENT

WHEREAS, the School of Forestry and Wildlife Sciences currently offers undergraduate programs that promote the sustainable management and economic advancement of natural resources; and

WHEREAS, the School proposes a new undergraduate degree program, the Bachelor of Science in Wildlife Enterprise Management, for students interested in managing wildlife or outdoor enterprises such as hunting preserves and resorts, game bird production companies, fishing resorts, outdoor experience companies and other outdoor-related small businesses; and

WHEREAS, the proposed degree will provide students with an interdisciplinary curriculum that combines the fields of forestry, conservation, hospitality, and business to prepare them for professional careers in wildlife management and consumptive use enterprises, both of which contribute substantially to Alabama's economy; and

WHEREAS, the proposed program will be the first of its kind offered to students in the State of Alabama and the second in the US, and will not require any additional resources or space; and

WHEREAS, the request to create this degree has been endorsed by the Dean of the School of Forestry and Wildlife Sciences, the University Curriculum Committee, the Provost, and the President.

NOW, THEREFORE, BE IT RESOLVED by Auburn University's Board of Trustees that the proposed Bachelor of Science in Wildlife Enterprise Management be approved and submitted to the Alabama Commission on Higher Education for review and approval.



AUBURN UNIVERSITY

OFFICE OF THE PROVOST

April 30, 2018

MEMORANDUM TO: Steven Leath
President

FROM: Bill C. Hardgrave
Provost and Senior Vice President for Academic Affairs

SUBJECT: Agenda Item for the Board of Trustees – Proposed Bachelor of
Science in Wildlife Enterprise Management

Approved 5-10-18

[Signatures: Steven Leath and Bill C. Hardgrave]

I am writing to request that the following item be added to the Board of Trustees' agenda for the **June 8, 2018** meeting.

Proposal: The School of Forestry and Wildlife Sciences is proposing the addition of a new program of study leading to the Bachelor of Science in Wildlife Enterprise Management (CIP 03.0207).

Review and Consultation: Faculty in the School of Forestry and Wildlife Sciences are proposing the establishment of a new undergraduate degree, the Bachelor of Science in Wildlife Enterprise Management, for students interested in managing wildlife or outdoor enterprises. The curriculum will provide students with the knowledge and skills necessary for overseeing customer service, food and lodging, and marketing required to effectively manage wildlife or outdoor facilities, such as hunting preserves and resorts, game bird production companies, fishing resorts, outdoor experience companies and other outdoor-related businesses. Emphasizing a curriculum that incorporates forestry, conservation, hospitality, and business, the proposed degree will prepare students for professional careers in wildlife management and consumptive use enterprises, both of which contribute substantially to Alabama's economy.

As part of their curriculum, students will have the opportunity to earn a minor in business offered by the Harbert College of Business. Projected enrollment within the first six years is expected to be 100-125 students, and no additional resources, faculty, or space are required to establish the program. The proposed program will be the first of its kind offered to students in the State of Alabama and the second in the U.S.

Recommendation: It is recommended that the Board approve the proposed Bachelor of Science in Wildlife Enterprise Management. The degree was reviewed and approved by Auburn University's Curriculum Committee in Fall 2017, and has been approved by the School of Forestry and Wildlife Sciences and the Provost's Office. If approved by the Auburn University

Board of Trustees, the proposed degree will be forwarded to the Alabama Commission on Higher Education for review and approval.



SCHOOL OF FORESTRY AND
WILDLIFE SCIENCES

OFFICE OF THE DEAN

Date: April 19, 2018

To: Dr. Bill Hardgrave, Provost and Vice President for Academic Affairs

Through: Dr. Constance Relihan, Associate Provost for Undergraduate Studies

Through: Dr. Janaki Alavalapati, Dean, School of Forestry and Wildlife Sciences

From: Dr. Scott Enebak, Associate Dean for Academic Affairs, School of Forestry and Wildlife Sciences

Re: Item for the Board of Trustees – Establishment of the BS degree in Wildlife Enterprise Management

We are requesting that the following item be added to the Board of Trustees' agenda for the next available meeting.

Program Purpose and Description: The School of Forestry and Wildlife Sciences is requesting to create and add a new BS degree to their unit: Wildlife Enterprise Management under CIP 03.0201. The Wildlife Enterprise Management (WLEM) degree will prepare students for employment opportunities in the service-based industries specializing in the provision of consumptive and non-consumptive recreational opportunities in the region, the United States, and internationally.

Background and Review: The WLEM degree addresses the specific need to supply this segment of the international service industry with knowledgeable employees capable of managing not only the natural resources (i.e., wildlife and fish) but also the business and hospitality aspects of an enterprise. Using a unique cross-disciplinary training program incorporating a broad understanding of applied wildlife management and conservation skills coupled with business management knowledge, the WLEM degree will equip graduates with practical real world skills and the business acumen necessary to successfully manage and operate an outdoor recreation-focused small business.

State Need: No other four-year institutions in the state of Alabama offer this degree program.

Employment Opportunities: Program need was based on surveys of wildlife enterprises located within a 250-mile radius of Auburn, AL. Our data suggest that there are more than 1,000 businesses within this radius that would employ graduates of this program - and experts in the field project that number to increase by 25% in the next 10 years. The employment opportunities for graduates of this program will primarily reside in the outdoor recreation or nature-based tourism sectors of service industries with worldwide employment potential. However, there are a multitude of business-related

3301 FORESTRY AND

WILDLIFE SCIENCES BUILDING

AUBURN, AL 36849-5418

TELEPHONE:

334-844-1004

FAX:

334-844-1084

employment opportunities for which graduates will be qualified. Examples include: management of public and private outdoor recreation facilities (nonprofit and for-profit); marketing positions where hunting, fishing, and other natural resource-related enterprises predominate; wildlife and guest management of private landholdings; and management positions in non-governmental organizations whose primary focus is natural resource enterprises. Students completing the WLEM degree will have a minor in Business Management, positioning them for continuation on to MBA programs. Because of low competition with graduates from other institutions and the unique skill set of graduates of this proposed program, job availability should not be limited.

Student Demand / Enrollment Projections: There is currently strong support from alumni of the School of Forestry and Wildlife Sciences and from the wildlife hospitality industry to hire graduates and interns from this program. Simply, they cannot locate qualified employees, as there is no degree program that offers: 1) wildlife management; 2) business acumen; and 3) hospitality skills. Employers can typically find employees with one of the three skill sets, but not all three, and are set back with each new hire, as they have to train them in-house. In 2010, Kansas State University initiated the first of its kind Wildlife & Hospitality Degree. Within five years, their enrollment increased from 5 to 30+ students per incoming class. We expect within six years to have an average of 100-120 students enrolled in this new degree program.

Resource Requirements: All courses and instructors necessary for offering the program are currently in place.

Recommendation: It is recommended that the establishment of the BS in Wildlife Enterprise Management degree be approved and forwarded to Auburn University's Board of Trustees for review and approval.

RESTRICTED ELECTIVES – Wildlife Enterprise Management Curriculum

BIOL 5090	Conservation Biology
BIOL 5120	Systematic Biology
BIOL 5140	Plant Ecology
BIOL 5150	Animal Community Ecology
BIOL 5350	Behavioral Ecology
BIOL 5740	Herpetology
BIOL 5750	Ornithology
BIOL 5760	Mammalogy
FISH 2100	Introduction to Fisheries Sciences
FISH 5520	Small Impoundment Management
FISH 5380	General Ichthyology
FISH 5510	Fisheries Biology and Management
FISH 5725	Marine Ichthyology
FORY 3500	Forestry for Small Woodland Owners
FORY 4230	Forest Ecology
FORY 4440	Forest Fire Management
FORY 5150	Forest Health
FORY 5230	Silviculture
FORY 5240	Watershed Management
FORY 5250	Wetland Ecology and Management
FORY 5470	GIS Applications in Natural Resources
FORY 5480	GIS Database Design and Analysis
FOWS 2010	Environmental Interpretation
FOWS 3310	Nature Based Recreation
FOWS 4310	Ecotourism
GEOG 5210	Climatology
GEOG 5830	Geographic Information Systems
HOSP 3200	Hospitality Financial Management
HOSP 3400	Hospitality Marketing
HOSP 3800	Hospitality Information Technology
HOSP 4350	Advanced Restaurant Management
HOSP 4500	Strategic Hospitality Management
HOSP 4600	Beverage Appreciation
HOSP 5460	Catering and Event Management
HOSP 5530	Science of Quality Service in Hospitality
HOSP 5540	Conference Coordination
HOSP 5550	Club Management
HOSP 5570	Global Hospitality
HOSP 5590	Recreational Food Service Management
WILD 4400	Problem Solving in Wildlife Sciences
WILD 5410	Wildlife Damage Management

Auburn University
School of Forestry and Wildlife Sciences
CURRICULUM IN WILDLIFE ENTERPRISE MANAGEMENT (WLEM)

NAME:

ID#:

Freshman Year

FALL

SPRING

ENGL 1100	English Composition I	3
BIOL 1020	Principles of Biology	3
BIOL 1021	Principles of Biology Lab	1
WILD 2050	Wildlife Conservation History and Law (M)	3
NTRI 2000	Nutrition and Health (M)	3
HOSP 1010	Intro to Hospitality Management (M)	2
		15

ENGL 1120	English Composition II.....	3
BIOL 1030	Organismal Biology.....	3
BIOL 1031	Organismal Biology Lab	1
MATH 1150	Pre-Calculus Algebra & Trigonometry.....	4
WILD 1200	Hunting and Fishing the World (M).....	3
		14

Sophomore Year

HOSP 2400	Food Production in Hospitality (M)	4
HOSP 2500	Lodging Operations	2
WILD 3280	Principles of Wildlife Management (M).....	3
ECON 2020	Principles of Microeconomics (m)	3
Core	History Sequence ¹	3
		15

HOSP 2300	Hospitality Law (M)	3
PHIL 1040	Business Ethics.....	3
BIOL 3060	Ecology	4
BIOL 3030	Evolution and Systematics.....	3
Core	History or Social Science ¹	3
		16

Junior Year

ACCT 2810	Fundamentals of Accounting (m)	3
WLEM ELEC	Elective	3
WLEM ELEC	Elective	3
Core	Fine Arts	3
Core	Literature	3
		15

WILD 3600	Wildlife Enterprise Field Techniques (M)	3
WILD 2400	Sporting Firearms and Archery (M)	2
WILD 3500	Outdoor Safety and Liability (M).....	1
MKTG 3310	Principles of Marketing (m)	3
MNGT 3100	Principles of Management (m)	3
FINC 3810	Foundations of Business Finance (m)	3
		15

Senior Year

WILD 5280	Avian Ecology and Management (M)	2
HOSP 4300	Food and Beverage Management (M)	3
HRMN 3420	Human Resource Management (M)	3
WLEM ELEC	Elective	3
COMM 1000	Public Speaking	3
Core	Social Science	3
		16

WILD 5290	Mammalian Ecology and Management (M)	2
WILD 4500	Advanced Wildlife Enterprise Management (M)	3
WLEM ELEC	Elective	3
WLEM ELEC	Elective.....	3
Core	Social Science.....	3
		14

Total Semester Hours 120

¹ Student must complete a sequence in either History or Literature.

Courses marked (m) are part of the business minor

Courses marked (M) are majors courses and must be complete with a cumulative GPA of 2.0 or greater.

ACADEMIC AFFAIRS COMMITTEE

RESOLUTION

PROPOSED BACHELOR OF SCIENCE IN BIOLOGICAL AND AGRICULTURAL TECHNOLOGY MANAGEMENT

WHEREAS, the Department of Biosystems Engineering in the College of Agriculture has been contributing to Auburn University's land-grant mission since 1919 by conducting instructional, research, and outreach activities designed to advance the fields of engineering, agriculture, and forestry that improve the quality of life for Alabama's citizens; and

WHEREAS, the department proposes a new undergraduate degree program, the Bachelor of Science in Biological and Agricultural Technology Management, for students interested in advancing new technologies in agricultural operations, including the production and processing of Alabama agricultural commodities; and

WHEREAS, the proposed degree will provide students with a curriculum that integrates agricultural and biological technology into the production and processing of food while enabling students to develop solutions to complex agricultural challenges, such as the need for increased food production, renewable sources of energy, and natural resources management; and

WHEREAS, the proposed program will be the first of its kind offered to students in the State of Alabama and will require additional resources, to be provided by the College; and

WHEREAS, the request to create this degree has been endorsed by the Dean of the College of Agriculture, the University Curriculum Committee, the Provost, and the President.

NOW, THEREFORE, BE IT RESOLVED by Auburn University's Board of Trustees that the proposed Bachelor of Science in Biological and Agricultural Technology Management be approved and submitted to the Alabama Commission on Higher Education for review and approval.



AUBURN UNIVERSITY

OFFICE OF THE PROVOST

April 30, 2018

*Approved
5-10-18*

MEMORANDUM TO: Steven Leath
President

FROM: Bill C. Hardgrave
Provost and Senior Vice President for Academic Affairs

SUBJECT: Agenda Item for the Board of Trustees – Proposed Bachelor of
Science in Biological and Agricultural Technology Management

I am writing to request that the following item be added to the Board of Trustees' agenda for the **June 8, 2018** meeting.

Proposal: The College of Agriculture is proposing the addition of a program of study leading to the Bachelor of Science in Biological and Agricultural Technology Management (CIP 01.0106).


Review and Consultation: Faculty in the Department of Biosystems Engineering are proposing the establishment of a new undergraduate degree, the Bachelor of Science in Biological and Agricultural Technology Management, for students interested in advancing new technologies related to the increasing demand for food production. With an emphasis on the integration of agricultural and biological technology in the production and processing of food, the curriculum will enable students to develop solutions to complex agricultural challenges, such as increased food production, renewable sources of energy, and natural resources management.

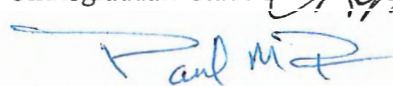
Graduates of the proposed degree will have employment opportunities in technical sales and support, management in agricultural production operations, including the production and processing of all Alabama agricultural commodities (livestock, aquaculture, row crops, other), and other supporting industries. Projected enrollment is anticipated to be 25 students annually. Resources required to offer the program include funding for one new tenure-track position that will be provided by the College. The proposed program will be the first of its kind offered to students in the State of Alabama.

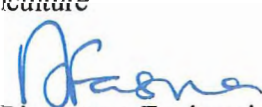
Recommendation: It is recommended that the Board approve the proposed Bachelor of Science in Biological and Agricultural Technology Management. The degree was reviewed and approved by Auburn University's Curriculum Committee in Spring 2018, and has been approved by the College of Agriculture and the Provost's Office. If approved by the Auburn University Board of Trustees, the proposed degree will be forwarded to the Alabama Commission on Higher Education for review and approval.



To: Dr. Bill Hardgrave
Provost and Vice President for Academic Affairs

THROUGH: Dr. Constance Relihan
Associate Provost for Undergraduate Studies 

THROUGH: Dr. Paul Patterson
Dean, College of Agriculture 

FROM: Dr. Oladiran Fasina 
Head, Department of Biosystems Engineering

DATE: April 27, 2018

SUBJECT: Proposed BS in Biological and Agricultural Technology Management (BATM)

We request that the following proposal for a new BS in Biological and Agricultural Technology Management (BATM) major be added to the Board of Trustees' agenda for the June 8, 2018 meeting.

Program Purpose and Description: The faculty in Biosystems Engineering are requesting a creation of a new Bachelor of Science major in Biological and Agricultural Technology Management (BATM). The goal of the proposed major is to produce graduates that can assist farmers, and agricultural and forestry related companies/entities to manage and develop solutions to the technological challenges of present day food, agriculture and biological systems. Graduates from the BATM program will have the ability to apply science and technology to developing solutions, be able to manage the increasingly complex agricultural systems of the 21st century, and in general be practical problem-solvers.

Justification for Request: By 2050, the world's population is projected to exceed 9 billion people with a corresponding required food production increase of at least 50%, and these increases will result in use of more resources for food production. Advancements in new technologies (such as sensor-driven control systems for devices and machines, aerial images and GPS technology, and sensors that control plant and animal facilities) will play an increasing role in the production of food to feed the growing world population. Students that graduate from BATM will be trained to assist and instruct farmers, processors and value-added industries on how to use and manage these new technologies. Most of our peer programs in states in midwest, northeast, and western states have similar programs, but the graduates from these programs are typically employed in their state of residence, and also the graduates focus on addressing the challenges unique to farmers and agricultural businesses in those parts of the country. Like those from our peer programs, graduates from the proposed BATM program will serve the farmers, processors and value-added industries in the state of Alabama and potentially serve similar stakeholders in several states across the southeast without a BATM (or similarly named) major (Arkansas, Georgia, Kentucky, Louisiana and Tennessee).

State Need: No other four-year institution in the state of Alabama offers a Biological and Agricultural Technology Management major. Our continued interaction with individuals within the Alabama agricultural industry and the College of Agriculture Advisory Council have indicated to us the need for the proposed BATM program because of the increasing use of technologies and sensors in agriculture, forestry and related value-added industries in Alabama and across the southeast. These industries will need to continue to provide Alabamians with high-quality essentials of life (food, feed, fiber, water) in a sustainable manner and with reduced resource use. Also, these industries have significant impacts on Alabama's economy in output (\$70.4 billion accounting for almost 40% of Alabama GDP) and in value addition (\$30.8 billion).

Employment Opportunities: Graduates from similar programs at peer institutions are employed at major equipment manufacturers (e.g. Caterpillar, John Deere, AGCO), seed and grain companies (Monsanto, ADM), government agencies (USDA-NRCS, Peace Corps), food processing companies (Pepsi-Cola, Frito-Lay, Cargill), poultry integrators and meat processing companies (Tyson Foods, Pilgrims Pride, Zeigler, Sara Lee), emerging biofuels companies (DuPont, Iogen, POET), and agricultural services companies. In addition, a significant number of BATM graduates are employed in other industries that rely heavily on technology such as automotive and manufacturing industries because of the transferable nature of the technical skills of the graduates from this program. Example of careers that support BATM graduates include customer support technician, precision agriculture specialist, production supervisor, research technician, technical service representative, maintenance technician, safety specialist, sales manager, field representative, test technician, operations manager, and manufacturing technologies. Similar technology opportunities exist in Alabama and the southeast regarding the production and processing of agricultural commodities (livestock, aquaculture, row crops etc.), industries that support agriculture, and also automotive and manufacturing industries.

Student Demand-Enrollment Projections: Based on our assessment of the need for this program and our analysis of students from Alabama that enroll in a similar program at Mississippi State University (MSU) through the Academic Common Market (ACM), we anticipate that the overall enrollment in this program will be about 100 students, i.e. approximately 25 students per year. Currently, MSU pulls 10-12 students from Alabama each year to their technology program through ACM. MSU also regularly pulls students from Georgia and Tennessee. Auburn has an opportunity to draw some of these out-of-state students due to its geographical location in the southeast. In addition, several students transfer each year from the College of Engineering. Such students have expressed interest in hands-on opportunities and the practical application of applied science and technology.

Resource Requirements: Except for a faculty position that is yet to be filled (interviewing of candidates completed), all courses and instructors necessary for offering the program are in place. The BATM courses that are required for the proposed program have been developed, and were approved by the University Curriculum Committee. The workload of current faculty in BSEN will be re-distributed to accommodate the instruction need of the proposed BATM program.

Recommendation: We recommend that the proposed BS in Biological and Agricultural Technology Management (BATM) be approved by the Offices of the Provost and the President, and be forward to the Board of Trustees and the Alabama Commission on Higher Education for review and approval.

**CURRICULUM FOR BIOLOGICAL AND AGRICULTURAL TECHNOLOGY MANAGEMENT (BATM) MAJOR
BIOSYSTEMS ENGINEERING DEPARTMENT**

FRESHMAN YEAR			
MATH 1610 Calculus 1	4	CHEM 1010/1011 Survey of Chem 1 & Lab	4
Tech & Civ 1 or World History 1	3	Tech & Civ 2 or World History 2	3
ENGL 1100 English Composition 1	3	ENGL 1120 English Composition II	3
Fine Arts Core (ENVD 2040)	3	COMM 1000 Public Speaking	3
AGRIC/ANSC/FDSC/FISH 1000	2	BATM 1110 Creative Problem Solving in Technol.	3
	15		16
SOPHOMORE YEAR			
CHEM 10120/1021 Survey of Chem 1 & Lab	4	BIOL 1020/1021 Principles of Biology	4
PHYS 1500 General Physics 1	4	STAT 2510/2610 Statistics or BUAL 2600	3
ECON 2020 Microeconomics	3	AGEC 3010 Agribusiness Marketing	3
BATM 2110 Solving Technology Problems	3	ACCT 2810 Principles of Accounting	3
		BATM 3510 Ag. Power & Machinery Fundamentals	3
	14		16
JUNIOR YEAR			
AGEC 4000 Principles of Agribusiness Managt	3	AGEC 4070 Agribusiness Law	3
BUAL 2650 Business Analytics	3	BUAL 5650 Big Data 1	3
BSEN 5550 Principles of Food Engineering Tech	4	BATM 5110 Agri-Industrial Electrical Applications	3
BATM 3500 Natural Resources Sys Conservation	3	ENGL 3040 Technical Writing	3
Technical Elective 1	3	Technical Elective 2	3
	16		15
SENIOR YEAR			
Literature Core	3	Social Science Core	3
BATM 5120 Agri-Industrial Electronics Controls	3	PHIL 1020/1030/1040 Ethics	3
BATM 3530 Ag. Production & Process Fac. Tech	3	BATM 4110 Technology Capstone	3
BATM 4100 Professional Practice in Tech Mgmt	2	Technical Elective 4	3
Technical Elective 3	3	Technical Elective 5	3
		UNIV 4AA0 EN1 Undergrad Graduation	0
	14		15

Total of 121 SEMESTER HOURS.

- Students should complete the World History or Tech and CIV course sequence to ensure that all SLOs are met.

Approved Biosystems Electives or use courses from one of the Minors in column 2 to meet requirements for Electives

Approved Electives	Approved Minors
RSOC 3190 Food, Agriculture and Society	Stewardship-based Agriculture
AGRIC 3800 Agriculture Leadership Development	Agronomy and Soils
BSEN 5450 Commercial Poultry & Livestock Housing	Agribusiness
BSEN 3560 Turf Systems Irrigation Design	Poultry Science
CSES 3150 Turfgrass Management	Information Systems Management
HRMN 3420 Human Resource Management	Business Analytics
MECH 3210 Design and Manufacturing	Business Engineering Technology
BSEN 5220 Geospatial Technologies in Biosystems	Nuclear Power Generation

ACADEMIC AFFAIRS COMMITTEE

RESOLUTION

PROPOSED BACHELOR OF SCIENCE IN PHILANTHROPY AND NONPROFIT STUDIES

WHEREAS, the College of Human Sciences is committed to providing the highest quality instruction to its students by offering programs that promote global understanding, social engagement, and technical competence; and

WHEREAS, the College of Human Sciences wishes to offer a new bachelor's degree program for students interested in pursuing careers in fundraising and nonprofit administration; and

WHEREAS, the establishment of a Bachelor of Science in Philanthropy and Nonprofit Studies would address the growing need for professionals in the nonprofit, public, and private sectors, including nonprofit leaders, philanthropists, policy makers, and corporate social responsibility managers; and

WHEREAS, the proposed Bachelor of Science in Philanthropy and Nonprofit Studies would provide students with a curriculum that emphasizes the knowledge and understanding of the theories, practices, limitations, and opportunities facing the nonprofit sector; and

WHEREAS, the resources required to establish this degree program, including new faculty and additional office space and classrooms, will be provided by the College; and

WHEREAS, the request to create the Bachelor of Science in Philanthropy and Nonprofit Studies has been endorsed by the Dean of the College of Human Sciences, the University Curriculum Committee, the Provost, and the President.

NOW, THEREFORE, BE IT RESOLVED by Auburn University's Board of Trustees that the proposed Bachelor of Science in Philanthropy and Nonprofit Studies from the College of Human Sciences be approved, and submitted to the Alabama Commission on Higher Education for review and approval.



AUBURN UNIVERSITY

OFFICE OF THE PROVOST

April 30, 2018

MEMORANDUM TO: Steven Leath
President

FROM: Bill C. Hardgrave
Provost and Senior Vice President for Academic Affairs

SUBJECT: Agenda Item for the Board of Trustees – Proposed Bachelor of
Science in Philanthropy and Nonprofit Studies

I am writing to request that the following item be added to the Board of Trustees' agenda for the **June 8, 2018** meeting.

Proposal: The College of Human Sciences is proposing the addition of a new program of study leading to the Bachelor of Science in Philanthropy and Nonprofit Studies (CIP 19.0707).

Review and Consultation: Faculty in the Department of Consumer and Design Sciences are proposing the establishment of a new undergraduate degree, the Bachelor of Philanthropy and Nonprofit Studies, for students interested in pursuing careers in fundraising and nonprofit administration. Following the growth in student demand for the existing minor, the proposed degree addresses a growing need for professionals in the nonprofit public and private sectors, such as nonprofit leaders, philanthropists, policy makers, and corporate social responsibility managers.

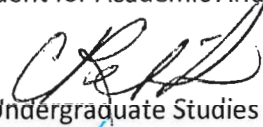
Designed for students seeking administrative positions in nonprofit organizations, the proposed degree addresses the distinctive features and practices of the nonprofit sector and emphasizes management techniques necessary for nonprofit leaders. As the size and scope of government funding and nonprofit programs increase, so does the need for professionals equipped with the knowledge and understanding of the theories, practices, and opportunities facing the nonprofit sector. Students will be required to complete internships and practica with philanthropic organizations and non-profit agencies to acquire hands-on professional knowledge and experience.

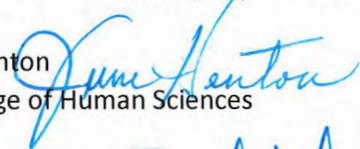
Projected enrollment is expected to be approximately 20 students annually. The program will require the hiring of two tenure-track faculty, along with the continued employment of instructors, lecturers, and graduate teaching assistants to teach in this program and the corresponding minor. These costs will be provided by the Department of Consumer and Design Sciences.

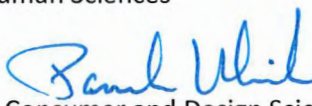
Recommendation: It is recommended that the Board approve the proposed Bachelor of Science in Philanthropy and Nonprofit Studies. The degree was reviewed and approved by Auburn University's Curriculum Committee in Spring 2018, and has been approved by the College of Human Sciences and the Provost's Office. If approved by the Auburn University Board of Trustees, the proposed degree will be forwarded to the Alabama Commission on Higher Education for review and approval.



TO: Dr. Bill Hardgrave
Provost and Vice President for Academic Affairs

THROUGH: Dr. Constance Relihan 
Associate Provost for Undergraduate Studies

Dr. June Henton 
Dean, College of Human Sciences

FROM: Dr. Pamela Ulrich 
Department Head, Consumer and Design Sciences

DATE: April 23, 2018

SUBJECT: Proposed BS in Philanthropy and Nonprofit Studies

We request that the following proposal be added to the Board of Trustees' agenda for their June 8, 2018 meeting.

Program Purpose and Description: The addition of the BS in Philanthropy and Nonprofit Studies in (CIP 19.0707) will address the growing need of educating, enabling, and equipping the next generation of philanthropic and nonprofit leaders. The nonprofits sector is expanding at an immense pace. The need for highly-prepared professionals to lead and direct nonprofits is soaring, especially as the Baby Boomer generation enter into retirement age and the Millennial generation emerges. As government funding and programs are evolving in their scope and size, nonprofit involvement/activity and philanthropic outcomes take on a new sense of urgency. Increasingly, our society depends on nonprofits' productivity and philanthropic activity because their impact addresses crucial societal needs.

Through the BS in Philanthropy and Nonprofit Studies, students will blend coursework with firsthand learning experiences. Professional visits, practica, and internships incorporated into the curriculum will provide students with valuable service learning opportunities. Upon completion of this undergraduate degree, students will be competitive and well-educated leaders in the philanthropic and nonprofit arena. Additionally, students' awareness of and involvement in philanthropy will be heightened, thus resulting in a more responsible and caring citizenry.

Justification for Request: The need for the proposed BS in Philanthropy and Nonprofit Studies is high. The low number of educational programs in the field, documented high interest in the existing minor, and growth in the nonprofit sector, demonstrate a clear need for a program to lay a solid foundation for the next generation of philanthropic and nonprofit leaders. Students need knowledge about nonprofits

including a solid foundation in financial affairs both personal and organizational, principles in running the operations of a nonprofit organization, and knowledge of best practices.

Moreover, there is a need for students to have confidence and knowledge about being financially responsible. Students are graduating from college with an alarming amount of debt, thus setting them behind financially from the start of their career. It is important that young generations understand the importance of being financially astute and sustainable throughout the life span. This major blends core principles of financial and philanthropic sustainability to prepare students for a lifetime of success and legacy building.

State Need: No other four-year institution in the state of Alabama offers a Philanthropy and Nonprofit Studies degree program at the undergraduate level.

Employment Opportunities: Students with a BS in Philanthropy and Nonprofit Studies will be enabled, equipped, and competitive in careers and involvement in the philanthropic and nonprofit sector. Employment opportunities could include program directors, program officers for corporate and/or private foundations, fundraisers and grant writers.

Student Demand – Enrollment Projections: – To date, 123 students have completed the existing minor in Philanthropy and Nonprofit Studies since its inception in Summer 2011 and there are currently 106 enrolled in the minor. The demand for the minor provides valuable insight for the potential demand for a major. This pattern of growth supports the proposal for the Major in Philanthropy and Nonprofit Studies. Courses currently offered through the minor have experienced strong enrollments indicating interest in philanthropy and nonprofit studies. Over the past 4.5 years, enrollments in the only 3 courses (Nonprofit Studies; Gender, Wealth and Philanthropy; and Practicum in Philanthropy and Nonprofits Studies) totaled 1041 students.

Student feedback from courses has provided a strong level of interest in the development of a major in Philanthropy and Nonprofit Studies. Student enrollment for the program is expected to be approximately 20 students per year.

Resource Requirements: It is anticipated that two tenure track faculty members will be added once the program is established. Instructors or Lecturers with expertise in the philanthropic and nonprofit sectors are and will continue to be utilized to help meet program demand.

Recommendation: We recommend that the proposed BS in Philanthropy and Nonprofit Studies be approved by the Offices of the Provost and the President, and be forwarded to the Board of Trustees and the Alabama Commission on Higher Education for review and approval.

BS in Philanthropy and Nonprofit Studies

FRESHMAN YEAR

Fall Semester			Spring Semester		
ENGL 1100	English Composition I	3	CADS 2000	Global Consumer Culture	3
CADS 1700	Collegiate Consuming and Giving	3	ENGL 1120	English Composition II	3
HDFS 2000	Marriage and Family in a Global Context	3	POLI 1090	American Gov. in Multicultural World	3
HISTORY	Core History I	3	HISTORY	Core History II	3
MATH 1130	Pre-Calculus & Trigonometry	3	COMM 1000	Public Speaking	3
<hr/>			<hr/>		
15			15		

SOPHOMORE YEAR

Fall Semester			Spring Semester		
	Core Science sequence	4		Core Science sequence	4
NTRI 2000	Nutrition and Health	3	ECON 2020	Principles of Microeconomics	3
CADS 2700	Introduction to Non-Profit Studies	3	CORE PHIL	Core Philosophy	3
	Core Literature	3	HDFS 2040	Analytics for Social and Behavioral Sci.	4
	Minor course	3	HOSP 1010	Introduction to Hospitality Management	2
<hr/>			<hr/>		
16			16		

JUNIOR YEAR

Fall Semester			Spring Semester		
ACCT 2810	Fundamentals of Accounting	3		Core Fine Arts	3
CADS 3700	Gender, Wealth and Philanthropy	3	CADS 4910	Practicum in Philanthropy and Nonprofi	3
HOSP 2600	Event Operations	3	POLI 4140	Public Finance	3
CADS 4100	Lecture Series	1	HDFS 4680	Family in Cross Cultural Perspective	3
	Minor courses	3		Minor Course(s)	3
POLI 3270	Policy Processes	3		Professional elective	1-4
<hr/>			<hr/>		
16			16-19		

SENIOR YEAR

Fall Semester			Spring Semester		
CADS 4700	Portfolio Development	3	CADS 4920	Internship	8
POLI 5370	Nonprofit Management	3	UNIV4AA0	HS1 Undergraduate Graduation ¹	0
POLI 5350	Nonprofit Law and Governance	3			8
	Minor courses	6-9			
<hr/>			<hr/>		
15-18					

Total: 120 Semester Hours

University Core Notes: Students in the Honors College may take equivalent honors courses. May take online version of courses.

Literature options: ENGL 2200 and 2210 or 2230 and 2240 or 2250 and 2260

History options: HIST 1010 and 1020 or 1210 and 1220

Fine Arts options: ARCH 2600, ARTS 1510, 1710, 1720, 1730, MUSI 2730, 2740, 2750, MIDA 2350, ENVD 2040, THEA 2010

¹ Seniors must register for UNIV 4AA0-HS1 the term they plan to graduate (non-credit class for clearing graduation).

ACADEMIC AFFAIRS COMMITTEE

RESOLUTION

PROPOSED MASTER OF SCIENCE IN TEACHING ENGLISH FOR SPECIFIC PURPOSES (NON-CERTIFICATION) AND DISTANCE EDUCATION VERSION

WHEREAS, the Department of Curriculum and Teaching in the College of Education currently offers a Masters of Education in English for Speakers of Other Languages that leads to teacher certification; and

WHEREAS, the department has proposed the creation of a new degree, the Master of Science in Teaching English for Specific Purposes (Non-Certification) and the simultaneous creation of a distance education version of the program; and

WHEREAS, establishing a Master of Science Teaching English for Specific Purposes (Non-Certification) would provide students who are not seeking teacher certification with a graduate program of study, enabling them to teach English in community settings, university-based intensive English programs and other informal settings; and

WHEREAS, the request to establish a Master of Science Teaching English for Specific Purposes (Non-Certification) and concurrent distance education version of the program has been endorsed by the Dean of the College of Education, Auburn University's Graduate Council, the Provost, and the President.

NOW, THEREFORE, BE IT RESOLVED by Auburn University's Board of Trustees that the Master of Science in Teaching English for Specific Purposes (Non-Certification) and distance education version of the program be approved and submitted to the Alabama Commission on Higher Education for review and approval.



AUBURN UNIVERSITY

OFFICE OF THE PROVOST

May 3, 2018

MEMORANDUM TO: Steven Leath
President

FROM: Bill C. Hardgrave
Provost and Senior Vice President for Academic Affairs

SUBJECT: Agenda Item for the Board of Trustees – Proposed MS in Teaching English for Specific Purposes (Non-Certification) and Distance Education Version

I am writing to request that the following item be added to the Board of Trustees' agenda for the **June 8, 2018** meeting.

Proposal: The College of Education is proposing the establishment of a new program, the Master of Science Teaching English for Specific Purposes (Non-Certification) and simultaneous creation of a distance education version of the program.

Review and Consultation: Faculty in Department of Curriculum and Teaching initiated this new graduate degree program for domestic and international students who desire to teach English to speakers of other languages. The department currently offers a MEd in English for Speakers of Other Languages that leads to teacher certification. The proposed degree would offer those students who are not seeking teacher certification a graduate program of study, enabling them to teach English in community settings, university-based intensive English programs and other informal settings. The proposed on-campus and distance version offers students greater flexibility in electives than the current MEd in English for Speakers of Other Languages address a growing demand for English language educators who are able to work in communities, businesses and overseas.

The proposed degree requires the successful completion of 30 semester hours and allows students to take coursework in content areas that concentrate their knowledge of English language instruction into a specific field. The proposed degrees does not require any additional resources or space and will be taught by existing faculty within the Department of Curriculum and Teaching.

Recommendation: It is recommended that the Board approve the proposed MS in Teaching English for Specific Purposes (Non-Certification) and Distance Education Version. The proposed degree was reviewed and approved by Auburn University's Graduate Council in Spring

2018, and has been approved by the College of Education and the Provost's Office. If approved by the Auburn University Board of Trustees, the proposed programs will be forwarded to the Alabama Commission on Higher Education (ACHE) for review and approval.



COLLEGE OF EDUCATION

CURRICULUM AND TEACHING

To: Dr. Bill Hardgrave
Provost and Vice President for Academic Affairs

Through: Dr. Betty Lou Whitford
Dean, College of Education

Dr. George Flowers
Dean of the Graduate School

From: Dr. David C. Virtue
Professor and Head, Dept. of Curriculum and Teaching

Date: April 19, 2018

RE: Proposed MS in Teaching English for Specific Purposes (Non-Certification)

We are requesting approval of a new MS in Teaching English for Specific Purposes (Non-Certification).

Program Purpose and Description: The purpose of the Teaching English for Specific Purposes program is to provide opportunities for domestic and international students who seek to work in community settings, university-based intensive English programs, informal faith-based English classes, international English schools, and other contexts (e.g., businesses, industry, travel, or diplomacy). Offering this program is one way that Auburn University can respond to the demand for training teachers of English for speakers of other languages (ESOL) that permits qualified individuals to work and engage with English language learners (ELLs) in diverse settings. A unique feature of this degree is more flexibility in electives than other ESOL degrees typically offer so that the student can complete a second interdisciplinary area of emphasis if they so desire.

Justification for Request: The department currently offers an MEd in ESOL Education that leads to Alabama teacher certification. The proposed MS in Teaching English for Specific Purposes Education will help meet the increasing demand for a program to serve domestic and international students who are not seeking teacher certification and who plan to work with ELLs in non-P-12 settings. The program will help to meet the growing workforce need in Alabama and beyond for professionals who are prepared to work with ELLs outside P-12 school settings. Because the program will be attractive to international students, it will also help the Department of Curriculum and Teaching meet its goal of recruiting a more diverse graduate student body.

State Need: This program is designed to train English language professionals to meet the needs of industry, community, and international clientele who interact with ELLs. Alabama has a number of master's offerings in ESOL, but each program is different from the proposed program. The University of Alabama has an MA in ESOL, but the focus is on linguistics, and the students have to write a 6-hour thesis and take 9 credits of electives in English, linguistics, or education. Unlike the proposed program, this program is not designed

5040 Haley Center

Auburn, AL 36849-5212

Telephone:

334-844-4434

Fax:

334-844-6789

to focus on community or industry clients. The University of Alabama-Birmingham offers an MEd in ESOL with a track for international students and two other tracks leading to P-12 certification. None of these tracks allows students to focus English instruction for community or industry clients, and the electives for this curriculum are all education courses. The University of Alabama at Huntsville does not offer a full master's degree in ESOL education, but instead offers an 18-credit ESOL concentration that students can complete while pursuing a master's degree in another educational field. The courses in the concentration are generic ESOL education courses that do not focus on a particular context. The University of South Alabama only offers master's programs in ESOL for P-12 certification and not for business, international, or community settings.

Employment Opportunities: Individuals who teach English for specific purposes are needed in local, state, national, and international businesses, government agencies, non-profits, and community organizations that serve an ELL clientele or have ELL employees.

Student Demand – Enrollment Projections: We have experienced an increase in interest for a non-certification route to a master's degree in ESOL. Applicants of this nature are both international and domestic, including students who come to AU through Auburn Global. We would expect approximately 10 to 15 new enrollees per year. Between Spring 2015 and Fall 2017 the program had approximately 45 students apply who either did not want or were not eligible for P-12 certification.

Resource Requirements: No additional faculty lines, instructional space, or material resources will be needed to offer this program.

Recommendation: We ask that the office of the Provost approve the request for the proposed MS program in Teaching English for Specific Purposes (Non-Certification).

Proposed M.S. in Teaching English for Specific Purposes

<u>CTSE 7000</u>	Orientation to Teaching and Learning	1
<u>CTSE 7800</u>	Capstone in Teaching and Learning	2
Teaching and Learning: (3 hours)		3
<u>EDMD 7000</u>	Instructional Design and Development	
OR		
<u>CTES 7460</u>	Teaching English to Speakers of Other Languages in P-12	
Advisor-Approved CTES Courses: (9 hours)		9
Advisor-Approved Electives: (15 hours)		15
Total Hours: 30		

Proposed M.S. in Teaching English for Specific Purposes (Distance)

<u>CTSE 7006</u>	Orientation to Teaching and Learning	1
<u>CTSE 7806</u>	Capstone in Teaching and Learning	2
Teaching and Learning: (3 hours)		3
<u>EDMD 7006</u>	Instructional Design and Development	
OR		
<u>CTES 7466</u>	Teaching English to Speakers of Other Languages in P-12	
Advisor-Approved CTES Courses: (9 hours)		9
Advisor-Approved Electives: (15 hours)		15
Total Hours: 30		

ACADEMIC AFFAIRS COMMITTEE

RESOLUTION

PROPOSED CLOSURE OF THE PROGRAMS LEADING TO THE BSBA IN ENTREPRENEURSHIP AND FAMILY BUSINESS, HUMAN RESOURCE MANAGEMENT, AND INTERNATIONAL BUSINESS

WHEREAS, the College of Business currently offers eleven undergraduate programs leading to the Bachelor of Science in Business Administration; and

WHEREAS, the University has renewed its commitment to serving as a launchpad for entrepreneurs, industry leaders, government officials and others by offering academic programs and resources designed to improve the quality of life and strengthen economic opportunity for the State of Alabama; and

WHEREAS, a recent review of undergraduate offerings has identified opportunities for the college to restructure its programs while expanding student access to existing course work and continuing to produce highly desired and marketable graduates; and

WHEREAS, the Department of Management has proposed the closure of the degree programs in Entrepreneurship and Family Business and Human Resource Management following the unit's decision to offer these programs as concentrations within the Bachelor of Science in Business Administration in Management; and

WHEREAS, the Department of Finance has proposed the closure of the International Business major due to a steady decline in student demand and an increase in the College's ability to provide international experiences for students across all majors; and

WHEREAS, the Department of Finance will continue to offer the courses required for a minor in International Business and for the Bachelor of Arts in International Trade offered by the Department of Foreign Languages and Literatures; and

WHEREAS, the College has developed an appropriate communication and teach-out plan for students currently enrolled in each program; and

WHEREAS, the proposal to close the degree programs in Entrepreneurship and Family Business, Human Resource Management, and International Business, effective August 20, 2018, has been approved by the Interim Dean of the Harbert College of Business, the University Curriculum Committee, the Academic Program Review Committee, the Provost, and the President.

NOW, THEREFORE, BE IT RESOLVED by Auburn University's Board of Trustees that the proposed closure of the degree programs in Entrepreneurship and Family Business, Human Resource Management, and International Business be approved and reported to the Alabama Commission on Higher Education as an item of information and submitted to the Southern Association of Colleges and Schools Commission on Colleges as a proposed substantive change requiring the approval of that body.



AUBURN UNIVERSITY

OFFICE OF THE PROVOST

April 30, 2018

MEMORANDUM TO:

Steven Leath
President

Approved 5-10-18

FROM:

Bill C. Hardgrave
Provost and Senior

Vice President for Academic Affairs

SUBJECT:

Agenda Item for the Board of Trustees –
Proposed Closure of the Degree Programs in Entrepreneurship and
Family Business, Human Resource Management, and International
Business in the Harbert College of Business

I am writing to request that the following item be added to the Board of Trustees' agenda for the **June 8, 2018** meeting.

Proposal: Following a careful review of its programs, faculty in the Harbert College of Business are recommending the closure of the degree programs in Entrepreneurship and Family Business, Human Resource Management, and International Business, effective August 20, 2018.

Review and Consultation: The Department of Management has proposed that the majors in Entrepreneurship and Family Business and Human Resource Management be closed in favor of offering these programs as concentrations within the Management major. Offering the programs as concentrations will not adversely impact the course offerings for students, nor will it impact the faculty who teach the courses. Students will continue to pursue the same courses of study and graduate with a Bachelor of Science in Business Administration in Management.

Faculty in the Department of Finance have proposed the closure of the major in International Business due to the program's curricular emphasis on foreign languages as opposed to business-focused knowledge and skills. While students in the program graduate with considerable foreign language skills, they do not acquire the appropriate business knowledge and skills, which has led to lower placement rates compared to Business graduates in other programs. While the major in International Business will be closed, the Department of Finance will continue to offer coursework that supports the minor in International Business, and will continue to offer business coursework leading to the Bachelor of Arts in International Trade offered by the Department of Foreign Languages and Literatures.

Beyond the College, the proposal has been reviewed and endorsed by both the University Curriculum Committee and the Academic Program Review Committee of the University Senate in keeping with the charges of those governance committees.

I am confident that the closure of these degree programs are necessary in order to provide our students with the greatest opportunity for academic and professional success.

Recommendation: I recommend that the Board of Trustees approve the proposal to close the degree programs in Entrepreneurship and Family Business, Human Resource Management, and International Business in the Harbert College of Business, effective August 20, 2018. Following Board approval, I recommend these actions be submitted to the Alabama Commission on Higher Education for review and approval and submitted to the Southern Association of Colleges and Schools Commission on Colleges as a proposed substantive change requiring the approval of that body.



HARBERT COLLEGE OF BUSINESS

OFFICE OF THE DEAN

To: Dr. Bill Hardgrave
Provost and Vice President for Academic Affairs

Through: Dr. Joe Hanna 
Dean, Harbert College of Business

Dr. Constance Relihan 
Associate Provost for Undergraduate Studies

From: Dr. Kevin Mossholder 
Chair, Department of Management

Dr. Lee Colquitt 
Chair, Department of Finance

Date: May 1, 2018

RE: Closure of Three Business Majors – Entrepreneurship and Family Business,
Human Resource Management, and International Business

To ensure that the Harbert College is achieving its mission of producing highly desired graduates through a superior student experience, faculty recently reviewed our undergraduate offerings and recommended that we close the following three majors:

- Entrepreneurship and Family Business (ENFB)
- Human Resource Management (HRMN)
- International Business (IBUS)

We request that the Board of Trustees approve closure of these three majors based on the following supporting rationale.

Closure of Entrepreneurship and Family Business and Human Resource Management

The Management faculty is seeking closure of the Entrepreneurship and Human Resource majors to eliminate redundancy in their undergraduate offerings.

Currently, the Department of Management offers two options for students studying entrepreneurship. Students can complete either the Entrepreneurship major or the Management major with an Entrepreneurship minor. These two options have over 90% overlap in course requirements. Similarly, the Department offers two options for students studying human resources – the Human Resources major or the Management major with the Human Resources minor. These two options also have significant overlap. All courses in the Human Resources major are required in the Management major with the Human Resources minor.

LOWDER HALL
405 W. MAGNOLIA AVENUE
AUBURN, AL 36849

TELEPHONE:
334-844-4832

FAX:
334-844-4861

Because the Management major is a more robust major with greater flexibility to respond to the needs of the market, the Management faculty recently approved the closure of the Entrepreneurship and Human Resources majors to remove the duplication. The University Curriculum Committee and the Academic Program Review Committee approved the proposed closures in January and March, respectively.

While closure will remove two major options, it will not affect what students can take or what faculty will teach because the College will continue to offer all ENFB and HRMN courses to support the Entrepreneurship and Human Resources minors. Students currently in the closed majors will therefore be able to complete their degrees with no disruptions.

Closure of International Business

The International Business major is offered through the Department of Finance. The Finance faculty is pursuing closure for several reasons.

First, the major has decreased in popularity over time and now attracts less than 3% of our undergraduate population and yields less than 2% of our graduates. This decline is in part because the major is more language-focused than business-focused, but also because student success has deteriorated. Compared to college averages, International Business graduates are about 17% less likely to be placed at graduation, and their salaries are approximately 80% of their peers.

Second, our data indicate that international experiences correlate positively with starting salaries regardless of major, so the College is working to internationalize the experience of all students. We have hired a Director of Global Programs to create and promote international activity across all majors. We have created several exchange programs with institutions around the world. And, we currently conduct several popular summer abroad programs in which students from all business majors can earn course credit and pursue internship experiences. These efforts are working – the Harbert College has sent more students abroad over the past three years than any other Auburn college.

Third, students who want to study international business will have two remaining options. They can complete our continuing International Business minor, which includes the international business coursework of the major. Or, they can pursue one of three International Trade majors (French, German, Spanish) offered by the Department of Foreign Languages and Literatures. Those majors require approximately 80% of the coursework in the current International Business major, so they are reasonable alternatives. The Department of Foreign Languages and Literatures and the College of Liberal Arts are supportive of closure and will welcome students interested in International Trade.

Given these concerns as well as the alternative activities and majors available to students, the Finance faculty approved closure of the International Business major in January. The University Curriculum Committee and the Academic Program Review Committee approved the proposed closure in February and March, respectively.

Closure of the International Business major will not affect what courses students can take or faculty will teach. The College will continue to offer the business courses in the International Business major to service other majors and minors. Therefore, students currently in the closed major will be able to complete their degrees with no disruptions.

Teach Out Plans

If approval is granted, the College will close the three majors on August 20, 2018. Prior to closure, the College will contact all current business students via official university email informing them of the upcoming closures and giving them an August 20, 2018 deadline to declare one of the closed majors.

From the date of closure forward, the College will service all students who have declared one of the closed majors. Because the College will continue to offer all courses in the majors, there will be no need to contract out the teaching to another institution or to redeploy any current faculty or staff. Students will be able to complete all of their degree requirements at Auburn University under Auburn University faculty. In addition, students will be able to keep their current academic advisor and will continue to receive career and employment assistance from our Office of Professional and Career Development. Students will incur no additional fees or charges related to the completion of their degrees, and we expect no disruptions in their ability to finish in a timely manner.

RESOLUTION AUTHORIZING THE ISSUANCE OF REVENUE BONDS OF AUBURN UNIVERSITY

BE IT RESOLVED by the Board of Trustees (herein called the "Board") of AUBURN UNIVERSITY (herein called the "University") as follows:

Section 1. Findings. The Board has determined and hereby finds and declares that the following facts are true and correct:

(a) It is necessary, advisable, in the interest of the University and in the public interest that the University issue its revenue bonds to finance certain capital improvements, additions and renovations to the Auburn main campus (the "Improvements"), all as more fully described in Section 3 below.

(b) The University will realize financial benefits in the form of favorable interest rates from the issuance of the bonds herein authorized and the use of the proceeds thereof to finance the acquisition and construction of the Improvements.

Section 2. Authorization of Bonds. For the purpose of financing the cost of the Improvements, there are hereby authorized to be issued by the University up to \$ principal amount of revenue bonds of the University. The said bonds shall be issued under the terms, conditions and provisions set out in the General Fee Revenue Trust Indenture dated as of June 1, 1985 between the University and The Bank of New York Mellon Trust Company, N.A., as successor trustee (herein called the "Trustee"), as heretofore supplemented, and as further supplemented by the Twenty-First Supplemental General Fee Revenue Indenture (the "Supplemental General Fee Indenture") provided for in Section 6 of this resolution (the original General Fee Revenue Trust Indenture, as so supplemented being herein referred to as the "Indenture"). The bonds herein authorized (the "Bonds") may be issued in one or more series if and to the extent necessary and appropriate to distinguish between bonds the interest on which is excludable from gross income for purposes of federal income taxation and bonds the interest on which is taxable for purposes of federal income taxation.

All the provisions of the Indenture, as applicable to the Bonds, are hereby adopted as a part of this resolution as if set out at length herein.

Section 3. Bonds to be Issued as Additional Parity Bonds; Special Findings. The Bonds shall be issued as additional parity bonds under Article VIII of the Indenture.

In accordance with the provisions of Section 8.2(b) of the Indenture, the Board hereby finds and declares as follows:

(a) the University is not now in default under the Indenture and no such default is imminent;

(b) Bonds the interest on which is excludable from gross income for purposes of federal income taxation shall be designated "General Fee Revenue Bonds, Series 2018-A". If it is necessary and appropriate to issue a portion of the Bonds as bonds the interest on which is taxable for purposes of federal income taxation, such bonds shall be designated "General Fee Revenue Bonds, Series 2018-B (Taxable)";

(c) the persons to whom the Bonds are to be delivered are set forth in Sections 7 and 9 hereof;

(d) all of the Bonds are to be issued by sale in accordance with Section 7 hereof;

(e) the sale price of the Bonds is set forth in Section 7 hereof;

(f) the only additional parity bonds that have previously been issued by the University under the General Fee Revenue Indenture and that are currently outstanding are the General Fee Revenue Bonds, Series 2008 issued under the Thirteenth Supplemental General Fee Revenue Indenture dated as of September 1, 2008; the General Fee Revenue Bonds, Series 2009, issued under the Fourteenth Supplemental General Fee Revenue Indenture dated as of December 1, 2009; the General Fee Revenue Bonds, Series 2011-A (in part), issued under the Fifteenth Supplemental General Fee Revenue Indenture dated as of May 1, 2011; the General Fee Revenue Bonds, Series 2012, issued under the Sixteenth Supplemental General Fee Revenue Indenture dated as of March 1, 2012; the General Fee Revenue Refunding Bonds, Series 2014-A, issued under the Seventeenth Supplemental General Fee Revenue Indenture dated as of July 1, 2014; the General Fee Revenue Refunding Bonds, Series 2015-A, issued under the Eighteenth Supplemental General Fee Revenue Indenture dated as of March 1, 2015; the General Fee Revenue Refunding Bonds, Series 2015-B, issued under the Nineteenth Supplemental General Fee Revenue Indenture dated as of September 1, 2015; and the General Fee Revenue Refunding Bonds, Series 2016-A, issued under the Twentieth Supplemental General Fee Revenue Indenture dated as of August 1, 2016;

(g) the Capital Improvements (as such term is defined in the Indenture) to be financed with proceeds of the Bonds (referred to herein as the "Improvements") include the following Capital Improvements to be located on the Auburn main campus of the University: [REDACTED] and other facilities, together with equipment, furnishings and other real and personal property and facilities necessary or desirable in connection therewith, all to be located on the Auburn main campus. The Improvements shall also be deemed to include any changes, additions or deletions to the above as may be approved by the Vice President for Business and Finance/CFO and the President as provided in Section 11 of this resolution.

The Trustee is hereby requested to authenticate and deliver the Bonds to the purchasers specified in Sections 7 and 9 hereof upon payment of the purchase price designated therein.

Section 4. Source of Payment of the Bonds. The principal of and the interest on the Bonds shall be payable from (i) the gross revenues from those general tuition fees levied against students at the Auburn, Alabama campus and the Montgomery, Alabama campus of the University that are more particularly described and referred to as “General Fees” in the Indenture; (ii) the gross revenues derived by the University from the operation of its housing and dining facilities located on the Auburn campus and on the Montgomery campus that are more particularly described and referred to as “Housing and Dining Revenues” in the Indenture; (iii) the gross revenues derived by the University from the operation of its athletics programs that are more particularly described and referred to as “Athletic Fee Revenues” in the Indenture; and (iv) the several student fees levied against students at the Auburn campus and the Montgomery campus that are more particularly described and referred to as the “Pledged Student Fees” in the Indenture. The said General Fees, the said Housing and Dining revenues, the said Athletic Fee Revenues, and the said Pledged Student Fees are collectively referred to herein and in the Indenture as the “Pledged Revenues.”

Nothing contained in this resolution, in the Bonds, in the Indenture, or in the supplemental indenture hereinafter authorized shall be deemed to impose any obligations on the University to pay the principal of or the interest on the Bonds except from the Pledged Revenues. Neither the Bonds, nor the pledge or any agreement contained in the Indenture, in the said supplemental indenture or in this resolution shall be or constitute an obligation of any nature whatsoever of the State of Alabama, and neither the Bonds nor any obligation arising from the aforesaid pledge or agreements shall be payable out of any moneys appropriated to the University by the State of Alabama. The agreements, covenants or representations contained in this resolution, in the Bonds, in the Indenture, and in the said supplemental indenture do not and shall never constitute or give rise to any personal or pecuniary liability or charge against the general credit of the University, and in the event of a breach of any such agreement, covenant or representation, no personal or pecuniary liability or charge payable directly or indirectly from the general revenues of the University shall arise therefrom. Nothing contained in this section shall, however, relieve the University from the observance and performance of the several covenants and agreements on its part herein contained.

Section 5. Bonds Payable at Par. All remittances of principal of and interest on the Bonds to the holders thereof shall be made at par without any deduction for exchange or other costs, fees or expenses. The bank or banks at which the Bonds shall at any time be payable shall be considered by acceptance of their duties hereunder to have agreed that they will make or cause to be made remittances of principal of and interest on the Bonds, out of the moneys provided for that purpose, in bankable funds at par without any deduction for exchange or other cost, fees or expenses. The University will pay to such bank or banks all reasonable charges made and expenses incurred by them in making such remittances in bankable funds at par.

Section 6. Authorization of Supplemental Indenture. The Board does hereby authorize and direct the President of the University to execute and deliver, for and in the name and behalf of the University, to the Trustee, a Twenty-First Supplemental General Fee Revenue

Indenture (herein called the “Supplemental General Fee Indenture”) in substantially the form presented to the meeting at which this resolution is adopted and to be attached as Exhibit I to the minutes of said meeting (which form is hereby adopted in all respects as if set out in full in this resolution), with such changes, deletions and additions as may be approved as provided in Section 11 of this resolution, and does hereby authorize and direct the Secretary of the Board to affix to the Supplemental General Fee Indenture the official seal of the University and to attest the same.

Section 7. Sale of the Bonds. Subject to the conditions, approvals and adjustments contained or described in Section 11 of this resolution, the Bonds shall be sold and awarded to an underwriting group comprised of Wells Fargo Securities, Stifel Nicolaus & Company, Incorporated JPMorgan Securities, and The Frazer Lanier Company Incorporated (herein called the “Underwriters”). The Bonds shall be sold to the Underwriters at and for a purchase price at least equal to **99%** of the principal amount thereof, plus any original issue premium and less any original issue discount as may be approved under Section 11 hereof, plus accrued interest, if any, on such Bonds from their date to the date of delivery thereof. The Bonds shall be sold to the Underwriters pursuant to the terms of a Bond Purchase Contract (the “Bond Purchase Contract”) to be entered into between the Underwriters and the University in substantially the form presented to the meeting at which this resolution is adopted and to be attached as Exhibit II to the minutes of said meeting (which form is hereby adopted in all respects as if set out in full in this resolution). The Board does hereby authorize and direct the **President and the Vice President for Business and Finance/CFO** of the University, or either of them, to execute and deliver the Bond Purchase Contract, for and on behalf of the University, to the Underwriters, with such changes, deletions or additions thereto as may be approved as provided in Section 11 of this resolution.

Section 8. Authorization of Official Statement. The Board does hereby authorize and direct the Underwriters to distribute, for and in the name and on behalf of the University, a Preliminary Official Statement with respect to the Bonds in substantially the form presented to the meeting at which this resolution is adopted and to be attached as Exhibit III to the minutes of said meeting (which form is hereby adopted in all respects as if set out in full in this resolution). The Board does hereby further authorize and direct the **President or the Vice President for Business and Finance/CFO** of the University to execute and deliver, for and on behalf of the University, a final Official Statement for the Bonds, substantially in the form of the Preliminary Official Statement but with such changes, additions and completions as may be necessary or appropriate to reflect the final terms of the Bonds and as may be approved as provided in Section 11 of this resolution, and does hereby declare that the Official Statement so executed by the **President or the Vice President for Business and Finance/CFO** of the University shall be the Official Statement of the University with respect to the Bonds.

Section 9. Execution and Delivery of Bonds. The Board does hereby authorize and direct the **President of the University to execute the Bonds**, in the name and behalf of the University, by causing a facsimile of his signature to be imprinted thereon, and does hereby authorize and direct the Secretary of the Board to cause a facsimile of the official seal of the University to be imprinted on the Bonds and to attest the same by causing a facsimile of his signature to be imprinted thereon, all in the manner provided in the Indenture, and the President of the University is hereby authorized and directed to deliver the Bonds, subsequent to their

execution as provided herein to the Trustee, and to direct the Trustee to authenticate all the Bonds and to deliver them to the Underwriters, upon payment to the University of the purchase price therefor in accordance with the provisions of Sections 7 and 11 hereof.

Section 10. Application of Proceeds. The entire proceeds derived by the University from the sale of the Bonds shall be paid to the Trustee under the Indenture. The Trustee is thereupon authorized and directed to apply and disburse such moneys for the purposes and in the order specified in the Supplemental General Fee Indenture.

Section 11. Authorization to Approve Certain Matters. The Board has determined that in view of the favorable interest rates currently available in the market for bonds such as the Bonds, it is in the best interest of the University to authorize the issuance of the Bonds at this meeting, there being no other meeting of the Board scheduled prior to [REDACTED], 2018. The Board acknowledges however, that as of the date of this meeting, the Bonds have not yet been marketed or priced and that the documents approved by the Board in this resolution have not yet been finalized. Therefore, in order to permit the Bonds to be issued, sold and delivered promptly and efficiently without the need for a subsequent meeting of the Board and to permit the University to achieve the benefit of the favorable interest rates currently prevailing in the market, the Board does hereby authorize **Kelli Shomaker, the Vice President for Business and Finance/CFO** of the University:

(a) to approve the final principal amount of the Bonds to be issued, and the allocation of the Bonds as tax-exempt Series 2018-A Bonds or as Series 2018-B (Taxable) Bonds, not to exceed in the aggregate the principal amount authorized in Section 2 above;

(b) to approve the final forms of the Supplemental General Fee Indenture, the Bond Purchase Contract, the Preliminary Official Statement and the Official Statement, such documents to be substantially in the forms approved by the Board in Sections 6, 7 and 8 of this resolution, but with such changes, deletions and additions as she may deem appropriate;

(c) to approve the final form and pricing details of the Bonds, including the interest rates to be borne by the Bonds, the principal maturities thereof and any original issue discount or premium with respect to the Bonds; provided, however that the net interest cost of the Bonds shall not exceed [REDACTED] %;

(d) to approve the compensation of the Underwriters, such compensation not to exceed **1.00%** of the principal amount of the Bonds;

(e) to approve the expenses of issuing the Bonds;

(f) to arrange for bond insurance, letters of credit, standby bond purchase agreements or other forms of credit enhancement or liquidity support for the Bonds if and to the extent deemed to be appropriate and to the benefit of the University;

(g) acting with the consent of the President of the University, to approve changes, deletions and substitutions to the list of projects and facilities in Section 3 of this resolution expected to comprise the Improvements; and

(h) to take such other steps and to execute and approve such other documents as may be necessary or appropriate to cause the Bonds to be issued, sold and delivered consistent with the provisions of this resolution and the Indenture.

The final approval by the Vice President for Business and Finance/CFO of the University of the items listed above may be conclusively evidenced by a certificate signed by her and delivered at the time of issuance of the Bonds.

Section 12. Reimbursement of Prior Expenditures. By means of a resolution adopted at a meeting of the Board held in March, 2015, the Board has previously expressed its official intent within the meaning of United States Treasury Regulation Section 1.150-2 to expend funds of the University to pay the costs of the certain of the Improvements identified in Section 3 of this Resolution and to reimburse the University for the costs of the same from the proceeds of the Bonds. The Board does hereby authorize the Vice President for Business and Finance/CFO of the University, in consultation with bond counsel to the University, to determine those costs of the Improvements incurred prior to the date of this resolution that are eligible to be reimbursed to the University from proceeds of the Bonds, and to determine what portion of the proceeds of the Bonds shall be applied to reimburse such costs.

Section 13. Resolution Constitutes Contract. The provisions of this resolution shall constitute a contract between the University and each holder of the Bonds.

Section 14. Severability. The various provisions of this resolution are hereby declared to be severable. If any provision hereof shall be held invalid by a court of competent jurisdiction, such invalidity shall not affect any other portion of this resolution.

Section 15. Designation of Bond Counsel. The Board hereby approves and confirms the retention of Balch & Bingham LLP as bond counsel to the University and as disclosure counsel for the issuance of the Bonds.

Section 16. General Authorization. The President of the University, the Vice President for Business and Finance/CFO of the University and the Secretary of the Board are hereby authorized to execute such further certifications or other documents and to take such other action as any of them may deem appropriate or necessary for the consummation of the matters covered by this resolution, to the end that the Bonds may be executed and delivered as promptly as practicable.

Exhibit I

Supplemental General Fee Indenture

Exhibit II
Bond Purchase Contract

Exhibit III

Preliminary Official Statement



AUBURN UNIVERSITY

OFFICE OF THE VICE PRESIDENT FOR
BUSINESS & FINANCE AND CFO

May 1, 2018

MEMORANDUM TO: President Steven Leath

THROUGH: Ron Burgess, COO

FROM: Kelli D. Shomaker, VP Business & Finance/CFO

SUBJECT: Board of Trustees Agenda Item

- General Revenue Bond Sell Approval

Please allow time for a Finance Committee discussion associated with the selling of approximately \$250 Million of Auburn University General Revenue Bonds. Intent is to seek final approval for the sell after discussion.

RESOLUTION

BOND REIMBURSEMENT

WHEREAS, the Board of TRUSTEES (the "Board") of Auburn University (the "University") expects to make additions and improvements to its academic, athletic and student housing facilities located in Auburn and Montgomery Alabama, including the following (collectively, the "Capital Improvements"): (i) *[specific project descriptions]* and (ii) miscellaneous capital improvements during the next three years, including building renovation and expansion projects and new or replacement equipment for its Auburn and Montgomery campus facilities;

WHEREAS, the Capital Improvements are expected to cost in excess of \$_____ million;

WHEREAS, the Board expects to finance a portion of the costs of the Capital Improvements through the issuance of tax-exempt bonds in an amount up to \$_____ million;

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE BOARD that it does hereby express its official intent (i) to issue tax-exempt bonds in a principal amount not to exceed \$_____ million to pay or reimburse costs for the Capital Improvements and (ii) to issue such additional amount of bonds as may be necessary to fund any required reserve for the bonds, to pay or reimburse interest expense during the acquisition and construction period for the Capital Improvements (including the interest expense on any interim borrowing for such Capital Improvements), and to pay the costs of financing the Capital Improvements (including any original issue discount and any premium or fees for credit enhancement). This resolution is intended to allow the Board to finance costs of the Capital Improvements incurred within 60 days prior to the date of adoption of this resolution, as well as costs paid after the date of adoption of this resolution.



AUBURN UNIVERSITY

OFFICE OF THE VICE PRESIDENT FOR
BUSINESS & FINANCE AND CFO

May 1, 2018

MEMORANDUM TO: President Steven Leath

THROUGH: Ron Burgess, COO *RB*

FROM: Kelli D. Shomaker, Vice President for Business and Finance/CFO *Kelli D. Shomaker*

SUBJECT: Board of Trustees Agenda Item

- Bond Reimbursement Resolution

Please find attached a proposed Bond Reimbursement Resolution for presentation to the Board of Trustees at the June Board meeting. The purpose of the resolution is to allow Auburn University to reimburse itself from future bond proceeds for any capital project expenditures associated with the projects on the attached list. We may, or may not, choose to reimburse ourselves but having this Board approved Resolution will provide us the flexibility of reimbursement if expenditures need to be paid prior to receipt of future bond proceeds.

The proposed Bond Resolution has been prepared by our outside bond counsel and has been reviewed by our General Counsel and my office.

I am available should you have any questions.

Enclosure

FINANCE COMMITTEE

RESOLUTION

PROPOSED TUITION AND FEES AUBURN UNIVERSITY AND AUBURN UNIVERSITY AT MONTGOMERY

WHEREAS, student tuition and fees are the primary sources of unrestricted revenue for support of University programs and operations; and

WHEREAS, projected state appropriations per student and other income sources are inadequate to maintain the standards of quality in instruction and other activities long associated with Auburn University and to cope with the erosive impact of inflation; and

WHEREAS, one of the University's institutional goals is to maintain rates consistent with regional averages for peer institutions.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Steven Leath, President, or such person as may be serving as President, be and the same is hereby authorized, with the 2019 Fall Semester, to establish tuition and fee rates for Auburn University and Auburn University at Montgomery as shown in Exhibit 1 and Auburn University at Montgomery in Exhibit 2

EXHIBIT 1

AUBURN UNIVERSITY TUITION STRUCTURE PROPOSED FALL 2019

	Fall 2018 RESIDENT	Fall 2018 NON-RESIDENT	Fall 2019 PROPOSED RESIDENT	Fall 2019 PROPOSED NON-RESIDENT
Tuition and Student Services Fee				
Credit Hour Tuition - Undergraduate to 12 hours*	\$ 401.00	\$ 1,203.00	\$ 409.00	\$ 1,227.00
Credit Hour Tuition - Graduate/Professional to 9 hours*	\$ 535.00	\$ 1,605.00	\$ 546.00	\$ 1,638.00
Student Services Fee	\$ 826.00	\$ 826.00	\$ 838.00 ¹	\$ 838.00
Student Services Fee - GRA/GTA			\$ 680.00 ²	\$ 680.00
GRA/GTA Enrollment Fee	\$ 615.00	\$ 615.00		

Non-Credit/Specialty Fees

Auburn Abroad Fee	\$ 677.00	\$ 677.00	\$ 691.00 ³	\$ 691.00
Auditing Fee/Special Course Fee - Undergraduate per course	\$ 401.00	\$ 1,203.00	\$ 409.00 ³	\$ 1,227.00
Auditing Fee - Graduate/Professional per course	\$ 535.00	\$ 1,605.00	\$ 546.00 ³	\$ 1,638.00
Clearing for Graduation	\$ 450.00	\$ 450.00	\$ 450.00	\$ 450.00
College of Veterinary Medicine Clinical Rotation Fee	\$ 677.00	\$ 677.00	\$ 691.00 ³	\$ 691.00
Continuous Enrollment Fee - Graduate	\$ 450.00	\$ 450.00	\$ 450.00	\$ 450.00
International Student Fee	\$ 130.00	\$ 130.00	\$ 130.00	\$ 130.00
Music Fee (full hour lessons)	\$ 246.00	\$ 246.00	\$ 246.00	\$ 246.00
Music Fee (half-hour lessons)	\$ 163.00	\$ 163.00	\$ 163.00	\$ 163.00

Professional Fees, Program Fees, Differential Tuition**

College of Architecture, Design, & Construction (per semester)	\$ 2,160.00	\$ 2,160.00	\$ 2,160.00	\$ 2,160.00
College of Business FR/SO (per semester)	\$ 260.00	\$ 260.00	\$ 260.00	\$ 260.00
College of Business FR/SO Summer (per semester)	\$ 75.00	\$ 75.00	\$ 75.00	\$ 75.00
College of Business JR/SR (per semester)	\$ 560.00	\$ 560.00	\$ 560.00	\$ 560.00
College of Business JR/SR Summer (per semester)	\$ 150.00	\$ 150.00	\$ 150.00	\$ 150.00
College of Business Graduate - per credit hour	\$ 200.00	\$ 200.00	\$ 200.00	\$ 200.00
College of Engineering FR (per semester)	\$ 412.00	\$ 412.00	\$ 420.00 ³	\$ 420.00
College of Engineering SO/JR/SR (per semester)	\$ 721.00	\$ 721.00	\$ 735.00 ³	\$ 735.00
College of Human Sciences - Interior Design (per semester)	\$ 2,000.00	\$ 2,000.00	\$ 2,040.00 ³	\$ 2,040.00
College of Veterinary Medicine (per semester)	\$ 4,542.00	\$ 8,542.00	\$ 4,542.00	\$ 8,542.00
Honors College 1st year (per semester)	\$ 250.00	\$ 250.00	\$ 250.00	\$ 250.00
Honors College 2nd year (per semester)	\$ 225.00	\$ 225.00	\$ 225.00	\$ 225.00
Honors College 3rd year and beyond (per semester)	\$ 200.00	\$ 200.00	\$ 200.00	\$ 200.00
School of Nursing - per clinical credit hour	\$ 200.00	\$ 200.00	\$ 200.00	\$ 200.00
School of Pharmacy (per semester)	\$ 5,283.00	\$ 5,283.00	\$ 5,283.00	\$ 5,283.00

* No additional charge for credit hours exceeding 12/9 hours

** Professional fees, program fees, differential tuition in addition to regular credit hour tuition

¹ All portions of the student services fee, with the exception of the Student Center bond and proration fee, are indexed with the rate of tuition.

² Includes the same components as the student services fee with the exception of the proration fee. (Previously the GTA/GTA Enrollment Fee)

³ Indexed with the rate of the tuition increase

EXHIBIT 2

AUBURN UNIVERSITY AT MONTGOMERY TUITION STRUCTURE PROPOSED FALL 2019

	Fall 2018		Fall 2018		Fall 2019 <i>PROPOSED</i>		Fall 2019 <i>PROPOSED</i>
Tuition and Student Services Fee	RESIDENT		NON-RESIDENT		RESIDENT		NON-RESIDENT
Credit Hour Tuition - Undergraduate	314.00		706.00		323.00		726.00
Credit Hour Tuition - Graduate	397.00		892.00		409.00		919.00
Administrative Service Fee	35.00		35.00		35.00		35.00
Student Activity Fee	170.00		170.00		170.00		170.00
Student Health Fee	25.00		25.00		25.00		25.00
Technology Fee **	10.00		10.00		10.00		10.00
First-Time Student Orientation Fee	125.00		125.00		125.00		125.00
Athletic *	7.00		7.00		7.00		7.00

Non-Credit/Specialty Fees

Biology Fees **	8.00		8.00		8.00		8.00
Clinical Laboratory Fees **	8.00		8.00		8.00		8.00
Fine Arts Fees **	8.00		8.00		8.00		8.00
Physical Science/Chemistry Fees **	8.00		8.00		8.00		8.00
Speech & Hearing Fees **	8.00		8.00		8.00		8.00
Hybrid Course Fee **	20.00		20.00		20.00		20.00
Online Course Fee **	40.00		40.00		40.00		40.00
University Affiliation Fee	135.00		135.00		135.00		135.00
Graduation Fee (Undergraduate)	85.00		85.00		85.00		85.00
Graduation Fee (Undergraduate)	98.00		98.00		98.00		98.00

* First 12 hours undergraduate and 9 hours graduate

** Fees are charged on a per credit hour basis

FINANCE COMMITTEE

RESOLUTION

PROPOSED AUBURN UNIVERSITY HOUSING MAIN CAMPUS RATES FOR 2019-2020 ACADEMIC YEAR

WHEREAS, residence halls, operated by Auburn University Housing (AUH), are provided on the Auburn University main campus as a convenience and service to our undergraduate students; and

WHEREAS, the administration regularly reviews housing operations to assure that it is responsive to student needs and that it continues to be fiscally sound and self-supporting; and

WHEREAS, AUH needs to increase a reserve for deferred maintenance, increased debt retirement commitments, rising operational costs, anticipated renovations, programming, new construction, and non-recurring expenditures; and

WHEREAS, AUH leadership has proposed a housing rate increase in response to those demands and that these recommendations are endorsed by the President.

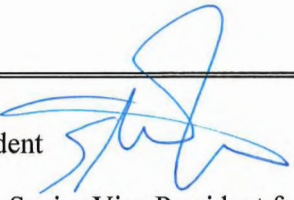
NOW THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Dr. Steven Leath, President, or such person as may be acting as President, be and the same is hereby authorized to effect the proposed student housing rates for Auburn University main campus, as displayed on Attachment A to this resolution, with the new rates becoming effective with the 2019 fall semester.


Auburn University
Housing
Main Campus
Proposed Semester Rates for Academic Year 2019-20


Area	Occupancy Type	Current Semester Rate	Proposed Semester Rate
Cambridge	Single	\$ 4,350	\$ 4,440
	Double	\$ 3,550	\$ 3,620
Hill	Single	\$ 3,750	\$ 3,830
	Double	\$ 3,000	\$ 3,060
Quad	Single	\$ 4,350	\$ 4,440
	Double	\$ 3,550	\$ 3,620
South Donahue	Single	\$ 5,800	\$ 5,920
	Double	\$ 5,700	\$ 5,810
	Quad	\$ 5,700	\$ 5,810
Village	Single	\$ 4,800	\$ 4,900
	Double	\$ 4,800	\$ 4,900
	Triple	\$ 4,600	\$ 4,690
	Quad	\$ 4,600	\$ 4,690
*Summer Rate: (fall rate + spring rate)/3			
**Mini-mester Rate: (summer rate)/2			



STUDENT AFFAIRS
M E M O R A N D U M

TO: Steven Leath, President 

THROUGH: Bobby R. Woodard, Senior Vice President for Student Affairs 

FROM: Kevin Hoult, Director, University Housing and Residence Life 

SUBJECT: 2019 – 2020 Housing Rates

DATE: May 17, 2018

For the 2019-2020 academic year, Auburn University Housing (AUH) is proposing an overall annual 2% housing rate increase with each rate rounded to the next zero. The proposed rental rates are based on AUH's commitment to sound fiscal management. As we continue planning for the future of campus housing, rental rates will play an essential role in ensuring financial self-sustainability. Collectively, the proposed rate increases will be allocated to better position AUH for any new developments, renovation projects, preventive/planned maintenance needs, and increasing programming for the residents.

As Auburn University Housing continues to enhance our facilities and the residential experience for our students, your careful consideration of this proposal is greatly appreciated. With your assistance, our department aspires to provide the best possible campus living experience for our students. We appreciate your time in reviewing this proposal.

RESOLUTION

APPROVAL OF INDEPENDENT AUDITORS FOR FISCAL YEAR ENDED SEPTEMBER 30, 2018

WHEREAS, The Audit Committee of the Board of Trustees is charged with recommending the appointment of the University's external auditor; and

WHEREAS, The Audit Committee recommends the appointment of PricewaterhouseCoopers to audit the University's financial statements and to conduct the federally required A-133 audit.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University PricewaterhouseCoopers is appointed as the University's external auditor.



AUBURN UNIVERSITY

OFFICE OF THE VICE PRESIDENT FOR
BUSINESS & FINANCE AND CFO

May 1, 2018

5-6-18

Approved
[Signature]

TO: President Steven Leath

THROUGH: Ron Burgess, COO *[Signature]*

FROM: Kelli D. Shomaker *[Signature]*
Vice President for Business & Finance/CFO

RE: Presentation by External Auditors PricewaterhouseCoopers Regarding FY18 Audits
And Approval of Auditors

Please allow time at the June 08, 2018 meeting of the Audit Committee of the Board of Trustees for our external auditors to communicate their responsibilities, the planned scope of the FY18 financial statements and A-133 audits, and the timing of the audits. Subject to a favorable review by the Audit Committee PricewaterhouseCoopers would be approved for the FY 18 audit.

Please let me know if you have additional questions.

AUDIT AND COMPLIANCE COMMITTEE

RECEIPT OF CODE OF ETHICS COMPLIANCE DOCUMENTS

Time will be allocated to report on the receipt of the 2017-2018 Code of Ethics Compliance Documents.

2017-2018
AUBURN UNIVERSITY BOARD OF TRUSTEES
CODE OF ETHICS COMPLIANCE DOCUMENTS

AUDIT AND COMPLIANCE COMMITTEE

REPORT ON THE AUBURN UNIVERSITY BOARD OF TRUSTEES SELF-EVALUATION

Time will be allocated for a report by Chairperson Bob Dumas on the results of the Auburn University Board of Trustees Self-Evaluation.

EXECUTIVE COMMITTEE

RESOLUTION

POSTHUMOUS AWARDING OF THE BACHELOR OF SCIENCE DEGREE
TO ADAM C. STURGEON

WHEREAS, Adam C. Sturgeon, an undergraduate student in Agricultural Business and Economics at Auburn University, passed away on May 6, 2018; and

WHEREAS, Adam C. Sturgeon passed away before he could complete the requirements necessary for a Bachelor of Science in Agricultural Business and Economics; and

WHEREAS, faculty in the College, the Dean of the College of Agriculture, the Provost, and the President recommend that the Bachelor of Science in Agricultural Business and Economics be awarded posthumously.

NOW, THEREFORE, BE IT RESOLVED by the Auburn University Board of Trustees that the degree of Bachelor of Science in Agricultural Business and Economics is hereby granted posthumously to Adam C. Sturgeon in recognition of his academic achievements as a student at Auburn University.

BE IT FURTHER RESOLVED that the Board hereby expresses its sympathy and condolences to the family of Adam C. Sturgeon in this period of sadness and that a copy of this resolution be presented to them so that they will know of this action and the university's deep loss.



AUBURN UNIVERSITY

OFFICE OF THE PROVOST

May 11, 2018

MEMORANDUM TO: Steven Leath
President

FROM: Bill C. Hardgrave
Provost and Senior Vice President for Academic Affairs

SUBJECT: Agenda Item for the Board of Trustees -
Posthumous Awarding of the Bachelor of Science in Agricultural
Business and Economics to Mr. Adam C. Sturgeon

I have received a request from the College of Agriculture to award posthumously the Bachelor of Science in Agricultural Business and Economics to Mr. Adam C. Sturgeon. Mr. Sturgeon passed away in May 2018 before completing the requirements necessary for his degree. Following a careful review of his academic records, the faculty in the College all concur that his academic achievements ensure Mr. Sturgeon meets the academic requirements necessary to be awarded a degree posthumously.

Please find attached a formal request from Dr. Amy Wright and Dean Paul Patterson from the College of Agriculture. I am requesting that this item be placed on the Board of Trustees Agenda for the June 8, 2018 meeting.



OFFICE OF THE DEAN

AUBURN UNIVERSITY

COLLEGE OF AGRICULTURE

approved. 5/9/18
Ben Hardgrave

Date: May 8, 2018

To: Dr. Bill Hardgrave, Provost and Senior Vice President for Academic Affairs

Through: Dr. Paul Patterson, Dean and Director, College of Agriculture

From: Dr. Amy Wright, Associate Dean for Instruction and Professor, College of Agriculture

Dr. Patricia Duffy, Interim Department Chair and Professor Agricultural Economics and Rural Sociology

Patricia Duffy

Re: Request for posthumous degree for Adam C. Sturgeon

With this memo, we request consideration for conferring a posthumous B.S. degree at the fall 2018 commencement ceremony for Adam C. Sturgeon, who passed away on May 6, 2018. Mr. Sturgeon was a senior in Agricultural Business and Economics. He had completed 96 hours and was preparing to graduate in the fall of 2018. He had completed the majority of his major coursework. He had registered for both summer and fall courses to complete his degree including the University graduation course. Mr. Sturgeon was a legacy student, both of his parents, Donald and Debbie Sturgeon, graduated from Auburn University. Additionally, his father, Donald Sturgeon, had recently completed his MBA at Auburn.

This request has the full and unanimous support of Mr. Sturgeon's advisor, faculty, and dean. We appreciate your attention in matter.

EXECUTIVE COMMITTEE

ELECTION OF OFFICERS

Time will be allocated for election of the President Pro Tempore and the Vice President Pro Tempore of the Auburn University Board of Trustees.

EXECUTIVE COMMITTEE

PRESIDENTIAL ASSESSMENT

Time will be allocated for discussion of the appointment of two members of the Board of Trustees, along with the President Pro Tempore for the Presidential Assessment. This appointment will be for the 2017-2018 Assessment that will be provided to the Board of Trustees at the September 14, 2018 meeting.

EXECUTIVE COMMITTEE

PROPOSED AWARDS AND NAMINGS

Time will be allocated for discussion of any awards and namings.