



AUBURN UNIVERSITY

OFFICE OF THE PRESIDENT

September 4, 2019

**MEMORANDUM TO:** Board of Trustees

**SUBJECT:** September 12-13, 2019 Board of Trustees Workshop and Meeting

Enclosed, please find materials which comprise the proposed agenda for the Thursday, September 12, 2019 Workshop in Room #2117 of the Brown-Kopel Engineering Student Achievement Center, as well as the Friday, September 13, 2019 Meeting of the Board of Trustees in the Legacy Ballroom of the Auburn University Hotel and Dixon Conference Center. Listed below is the tentative schedule, times, and locations as follows:

Thursday, September 12, 2019

1:00 p.m. Workshop (Room #2117, Brown-Kopel Engineering Student Achievement Center)

Friday, September 13, 2019 (Legacy Ballroom, AU Hotel)

8:30 a.m. Property and Facilities Committee  
9:00 a.m. Finance Committee  
9:15 a.m. Academic Affairs Committee  
9:30 a.m. Executive Committee  
9:45 a.m. Trustee Reports  
10:00 a.m. Regular Meeting of the Board of Trustees

**(Proposed Executive Session – The Azalea Room, AU Hotel)**

10:45 a.m. Reconvened Meeting of the Board of Trustees  
11:30 a.m. Luncheon (Grand Ballroom II, AU Hotel)

We appreciate all that you do for Auburn University and look forward to seeing you on Thursday, September 12, 2019 and Friday, September 13, 2019. Please call me if you have questions regarding the agenda. Also, please let Jon Waggoner, Sherri Williams, or me know if you need assistance with travel and/or lodging arrangements.

Sincerely,

Jay Gogue  
Interim President

Enclosure

c: President's Cabinet (w/encl.)  
Mr. Jon Waggoner (w/encl.)

**SCHEDULE & AGENDA**  
**AUBURN UNIVERSITY BOARD OF TRUSTEES**  
**SEPTEMBER 12, 2019 – AU WORKSHOP, ROOM 2117**  
**BROWN-KOPEL ENGINEERING STUDENT ACHIEVEMENT CENTER**  
**SEPTEMBER 13, 2019 – AU BOARD OF TRUSTEES MEETING, AU HOTEL**

**THURSDAY, SEPTEMBER 12, 2019**

- I. WORKSHOP - 1:00 p.m. (Room #2117, Brown-Kopel Engineering Student Achievement Center)

**FRIDAY, SEPTEMBER 13, 2019**

- I. MEETINGS (Legacy Ballroom, AU Hotel)

(Meetings will begin at 8:30 a.m. - - all other meetings are subject to change in starting time, depending upon the length of individual meetings.)

- A. Property and Facilities Committees/Chairperson DeMaioribus/8:30 a.m.

**Project Approvals:**

1. Auburn Research Park Infrastructure Expansion, Final Approval (Dan King/Larry Fillmer)
2. Agricultural Heritage Park ALFA Pavilion Renovation, Final Approval (Dan King/Paul Patterson)
3. Jordan-Hare Stadium East Suite Renovations – Phase II, Final Approval (Dan King/Allen Greene)
4. Football Performance Center, Project Initiation (Dan King/Allen Greene)
5. University Student Housing – Phase I, Project Initiation (Dan King/Bobby Woodard)
6. Status Updates: *For Information Only*
  - a. Current Status of New Construction/Renovation/Infrastructure Projects with Budgets of \$1,000,000 and Greater
  - b. Quarterly Report for Projects Costing More than \$500,000 but Less than \$1,000,000 –3<sup>rd</sup> QTR Fiscal Year 2019
  - c. Project Status Report

B. Finance Committee/Chairperson Harbert/9:00 a.m.

1. Approval of the 2019-2020 Budget (Kelli Shomaker)
2. Authority to Manage the Cash Pool and Endowment Investments (Kelli Shomaker)
3. Proposal to Increase Professional Fees for the College of Veterinary Medicine (Kelli Shomaker/Bill Hardgrave/Calvin Johnson)

C. Academic Affairs Committee/Chairperson Newton/9:15 a.m.

1. Proposed Child Life Option in the Bachelor of Science in Human Development and Family Studies (Bill Hardgrave/Susan Hubbard)
2. Proposed Early Child Development Option in the Bachelor of Science in Human Development and Family Studies (Bill Hardgrave/Susan Hubbard)
3. Proposed Master of Science in Child Life (Bill Hardgrave/Susan Hubbard)
4. Proposed Master of Science in Hospitality Management (Bill Hardgrave/Susan Hubbard)
5. Proposed Doctor of Philosophy in Hospitality Management (Bill Hardgrave/Susan Hubbard)
6. Proposed Department and Degree Renamings in the College of Liberal Arts from “Communications Disorders” to “Speech, Language, and Hearing Sciences” (Bill Hardgrave/Joe Aistrup)
7. Proposed Changes to Faculty Personnel Policies (Bill Hardgrave)
8. Agenda Items for the Board of Trustees – Information Items (Bill Hardgrave)

D. Executive Committee/Chairperson McCrary/9:30 a.m.

1. Posthumous Awarding of the Master of Science Degree to Dr. Daniel K. Newhard (Bill Hardgrave)
2. Proposed Revision to the University Vision and Mission Statement (Bill Hardgrave)
3. Purple Heart University Proclamation (Ron Burgess)
4. Selection of Board Members to the Alumni Lifetime Achievement Awards Committee (Wayne Smith)
5. Selection of Committee Chairs and Lead Trustees by *President Pro Tempore* Smith/Service on Affiliated Non-profit Boards – *For Information Only* (Wayne Smith)
6. Proposed Awards and Namings (Charles McCrary)

E. Trustee Reports/9:45 a.m.

1. Academic Affairs Committee/Sarah Newton, Chair
2. Agricultural and Natural Resources Committee/Gaines Lanier, Chair
3. Audit and Compliance Committee/Bob Dumas, Chair
4. AUM Committee/Clark Sahlie, Chair
5. Executive Committee/Charles McCrary, Chair
6. Finance Committee/Raymond Harbert, Chair
7. Governmental Affairs Committee/Jimmy Rane, Chair
8. Institutional Advancement Committee (Development and AU Foundation)/B.T. Roberts, Chair
9. Property and Facilities Committee/Michael A. DeMaioribus, Chair
10. Research and Technology Committee (Economic Development)/Lloyd Austin, Chair
11. Student Affairs Committee/Jimmy Sanford, Chair
12. Alumni/Elizabeth Huntley, Lead Trustee
13. Athletics/Quentin Riggins, Lead Trustee
14. Legal/James Pratt, Lead Trustee

II. REGULAR MEETING OF THE BOARD OF TRUSTEES/10:00 a.m.  
(Legacy Ballroom, AU Hotel)

(Proposed Executive Session - The Azalea Room, AU Hotel)

III. RECONVENED MEETING OF THE BOARD OF TRUSTEES/10:45 a.m.  
(Legacy Ballroom, AU Hotel)

(Agenda items are determined primarily based upon committee actions.)

11:30 a.m. - Lunch (Grand Ballroom II, AU Hotel)



## RESOLUTION

### APPROVAL OF MINUTES

WHEREAS, copies of the minutes of the Reconvened Annual Meeting on Friday, June 7, 2019, and the Special Called Meeting on July 8, 2019 have been distributed to all members of this Board of Trustees for review; and

WHEREAS, the members have reviewed each set of minutes and determined that they constitute a true and correct recitation of the business of the respective meetings.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees that the minutes of its June 7, 2019 Reconvened Annual Meeting and the Monday, July 8, 2019 Special Called Meeting are hereby approved as distributed.

MINUTES OF RECONVENED MEETING OF THE  
BOARD OF TRUSTEES  
OF  
AUBURN UNIVERSITY

JUNE 7, 2019

**RECONVENED ANNUAL MEETING AGENDA**  
**AUBURN UNIVERSITY BOARD OF TRUSTEES**

**JUNE 7, 2019**

1. Approval of the April 12, 2019, Meeting Minutes
2. Awarding of Degrees
3. AUM Chancellor's Report
4. President's Report
5. Action Items and Committee Reports
  - A. Property and Facilities Committee — Chairperson Roberts
    1. Agricultural Heritage Park ALFA Pavilion Renovation, Architect Selection
    2. Delta Sigma Phi, Approval of Lease Modification
    3. North Auburn Forest Parcel-Caterpillar Forest Products Inc., Approval of Lease Extension
  - B. Academic Affairs Committee — Chairperson Newton
    1. Proposed Doctor of Philosophy in Building Construction
  - C. Audit and Compliance Committee — Chairperson Dumas
    1. Receipt of the 2018-19 Auburn University Board of Trustees Code of Ethics Forms
    2. Approval of the Independent Auditors for Fiscal Year Ending September 20, 2019
  - D. Executive Committee — Chairperson McCrary
    1. Proposed Awards and Namings, Chairperson McCrary
    2. Presidential Assessment, *President Pro Tempore* DeMaioribus
    3. Appointment of a Board Member to the Selection Committee, Chairperson McCrary
    4. Election of *President Pro Tempore*, Chairperson McCrary
6. Recess Meeting

MINUTES OF A RECONVENED ANNUAL MEETING OF THE  
AUBURN UNIVERSITY BOARD OF TRUSTEES  
FRIDAY, JUNE 7, 2019  
LEGACY BALLROOM  
THE HOTEL AT AUBURN UNIVERSITY AND DIXON CONFERENCE CENTER

The Board of Trustees of Auburn University convened its annual meeting at 10 a.m., Friday, June 7, 2019, in the Legacy Ballroom of the Hotel at Auburn University and Dixon Conference Center. *President Pro Tempore* Mike DeMaioribus asked for the roll call by Board Secretary Jon Waggoner. The following named members of the Board of Trustees were deemed to be in attendance: Lloyd Austin, Mike DeMaioribus, Bob Dumas, Elizabeth Huntley, Gaines Lanier, Charles McCrary, Sarah Newton, James Pratt, Jimmy Rane, Quentin Riggins, B.T. Roberts, Clark Sahlie, Jimmy Sanford, and Wayne Smith.

Trustee Raymond Harbert and Governor Kay Ivey were absent from the meeting. The individuals listed above represent all persons recognized as members of the Board of Trustees of Auburn University at the time of the meeting. Also sitting with the Board were Aaron Cobb, Faculty Advisor from AUM; Daniel Svyantek, Faculty Advisor for AU; Mary Margaret Turton, AU SGA President; and Ciara Freeman, AUM SGA President. Mr. Jon Waggoner attended as Secretary to the Board.

Other persons in attendance at the meeting included the following: Steven Leath, President; Bill Hardgrave, Provost and Senior Vice President of Academic Affairs; Carl Stockton, Chancellor of AUM; Mrinal Varma, Provost of AUM; Steve Pelham, Chief of Staff; Jaime Hammer, General Counsel; Bobby Woodard, Senior Vice President for Student Affairs; Jane Parker, Vice President for Development; Kelli Shomaker, Vice President for Business and Finance and Chief Financial Officer; Brian Keeter, Director of Public Affairs; CJ Hincy, Director of Governmental Affairs; Christian Beacraft, Associate Director of Governmental Affairs; Allen Green, Athletics Director; Kelvin King, Executive Director, Campus Safety and Security; Dan King, Associate Vice President for Facilities; Larry Fillmer, Executive Director of External Engagement and Support; Mike Clardy, Assistant Vice President for Communications and Marketing; Jim O'Connor, Chief Information Officer; Cheryl Casey, Vice Chair of the Auburn University Foundation Board of Directors; Michael Baginski, Chair, Auburn University Senate and AU Faculty Representative, Academic Affairs Committee; Kira Brown, AU Faculty Representative for the Agriculture and Natural Resources Committee; Beverly Marshall, AU Faculty Representative; and Kim Brackett, AUM Faculty Representative, Finance Committee; Ana Franco-Watkins, AU Faculty Representative for the Institutional Advancement Committee; David Hinson, AU Faculty Representatives for the Property and Facilities Committee; Tammy Williams, AU Staff Council Chair; and Audrey Shaw, AUM Staff Council President.

Mr. DeMaioribus asked Ms. Hammer at 10:05 a.m. if there were matters to be discussed in Executive Session, and Ms. Hammer indicated that there were pending or potential litigation matters to discuss. A motion was received from Mr. DeMaioribus to move into Executive Session, seconded by Ms. Huntley, and the Board of Trustees unanimously approved that it would go into Executive Session and reconvene in approximately forty-five minutes.

After reconvening the annual meeting at 10:30 a.m., Mr. DeMaioribus asked for a motion to adopt the minutes from the April 12, 2019, meeting. A motion was received from Ms. Huntley, seconded by Mr. Sahlie, and the following minutes were unanimously approved:

## RESOLUTION

### APPROVAL OF MINUTES

WHEREAS, copies of the minutes of the Reconvened Meeting on Friday, April 12, 2019, have been distributed to all members of this Board of Trustees for review; and

WHEREAS, the members have reviewed the minutes and determined that they constitute a true and correct recitation of the business of such meeting.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees that the minutes of its Friday, April 12, 2019 meeting are hereby approved as distributed.

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Mr. DeMaioribus then asked for a motion to adopt the Awarding of Degrees for the summer 2019 commencements for the Auburn and AUM campuses. A motion was received from Mr. Dumas, seconded by Ms. Huntley, and the Awarding of Degrees, as manifested in the resolution below, for both campuses were unanimously approved:

## RESOLUTION

### AWARDING OF DEGREES

WHEREAS, Auburn University confers appropriate degrees upon those individuals who have completed requirements previously approved by this Board of Trustees and stated in University Catalogs.

NOW, THEREFORE, BE IT RESOLVED as follows:

1. That all degrees to be awarded by the faculty of Auburn University and Auburn University at Montgomery at the end of Summer Semester 2019, complying with the requirements heretofore established by the Board of Trustees, be and the same are hereby approved.
  2. That a list of the degrees awarded be filed in the Book of Exhibits and made a part of this resolution and of these minutes.
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Mr. DeMaioribus called upon Dr. Stockton for the AUM Chancellor's Report. Dr. Stockton reported on AUM campus events including the following: AUM representatives attending the Gulf South Conference Meeting, where it was announced that AUM will be accepted as a full member of the conference, pending final NCAA approval; AUM enrollment numbers; and AUM's recognition as a 2018 Tree Campus USA by the Arbor Day Foundation. Dr. Stockton introduced the appointment of new staff member, Eve Rhea, to serve as Executive Director of Development. Dr. Stockton concluded by reporting that AUM was able to offer its theatre, library, and classroom spaces to Booker T. Washington Magnet High School after the school was destroyed by fire.

Dr. Leath presented an update regarding the university's successful efforts during the 2019 regular legislative session to increase funding. He thanked Mr. Rane for his involvement and for helping move the needle in Auburn's favor. Dr. Leath thanked Mr. Steve Pelham for his efforts during the legislative session, commending him for his strong relationships with the legislators. Dr. Leath informed the Board that Dr. William Walton, a marine scientist in the College of Agriculture, has received a \$450,000 grant from the USDA to continue his research on Gulf Coast oyster farming. Dr. Leath discussed his campaign to advance Auburn's reputation nationally and discussed how key administrators are incorporating supporting messages across all communications. He commended Auburn on the top-notch graduates and the love and support those graduates show to the university.

Mr. DeMaioribus thanked Dr. Stockton and Dr. Leath for their reports.

Mr. DeMaioribus then moved to Committee Reports as follows:

**Property and Facilities Committee** — Chairperson Roberts indicated that the Property and Facilities Committee met earlier in the day and discussed numerous items. Chairperson Roberts moved for adoption of a unanimous consent agenda. The motion was seconded by Mr. Sanford and approved by voice vote with two abstentions. Mr. Dumas abstained on the resolution approving a lease modification for Delta Sigma Phi, and Ms. Huntley abstained on the resolution concerning the approval of a lease extension of the North Auburn Forest Parcel to Caterpillar Forest Productions, Inc.

The following resolutions were approved in the unanimous consent agenda:

#### RESOLUTION

#### AGRICULTURAL HERITAGE PARK ALFA PAVILION RENOVATION

#### APPROVAL OF PROJECT ARCHITECT SELECTION

WHEREAS, during its meeting of April 12, 2019, the Board of Trustees adopted a resolution that approved the initiation of the Agricultural Heritage Park ALFA Pavilion Renovation project and authorized the commencement of the architect selection process; and

WHEREAS, since that time, a Request for Qualifications was published for architectural services which resulted in six firms submitting their qualifications; and

WHEREAS, three firms were interviewed by the Architect Selection Committee; and

WHEREAS, the committee determined that the firm, CMH Architects, Inc., of Birmingham, Alabama, was best qualified to provide architectural services on this project; and

WHEREAS, the University Architect concurs with this recommendation; and

WHEREAS, pursuant to the Board of Trustees policy, "D-3, Capital Projects Approval", the selection of the project architect must be submitted to the Auburn University Board of Trustees, through the Property and Facilities Committee, for approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Steven Leath, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Engage CMH Architects, Inc., of Birmingham, Alabama, as project architect to consult in the development of the facility program and project design; and
2. Limit the project planning and design development to the schematic design phase until such time as the program requirements, budget, funding plan, and site are approved by the Board.

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## RESOLUTION

### DELTA SIGMA PHI: APPROVAL OF LEASE MODIFICATION

WHEREAS, the Auburn University Chapter of Delta Sigma Phi was chartered at Auburn University in 1908, and the organization currently owns a fraternity house on the Auburn University campus located at 891 Lem Morrison Drive; and

WHEREAS, Delta Sigma Phi is requesting a modification to its existing lease in order to finance the renovation of the existing fraternity house on the property; and

WHEREAS, Delta Sigma Phi currently has a mortgage cap of \$1,000,000, and the estimated cost for the renovation will require the fraternity to borrow above this cap; and

WHEREAS, in order to borrow above this existing cap, Delta Sigma Phi has requested the mortgage cap be increased to \$1,150,000; and

WHEREAS, the request has been reviewed by the Auburn University Division of Student Affairs, the Office of the University Architect, and the Director of Real Estate and is recommended for approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the

Delta Sigma Phi Fraternity Lease Modification is approved; and Steven Leath, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to:

1. Modify the terms of the Lease to increase the mortgage cap from \$1,000,000 to \$1,150,000; and
2. Authorize such other or further provisions of said Lease as may be found to be desirable and in the University's best interest. All actions and instruments in this transaction shall be approved as to legal form by the General Counsel for Auburn University.

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## RESOLUTION

### APPROVAL OF EXTENDED LEASE OF NORTH AUBURN FOREST PARCEL TO CATERPILLAR FOREST PRODUCTS INC.

WHEREAS, Auburn University and Caterpillar Forest Products Inc. have partnered in a Forest Product Training Center since 1997; and

WHEREAS, Auburn University and Caterpillar Forest Products Inc. entered into a two-year lease on June 24, 2004, to operate a training program on the leased property; and

WHEREAS, Caterpillar Forest Products Inc. uses the 4-acre forested site (See Attachment 1) to demonstrate the equipment that they manufacture for their forest products line to their prospective clients and allow Auburn University students and faculty to use this equipment for instruction, research and extension activities; and

WHEREAS, by approval of Auburn University Board of Trustees, the lease has been extended in the past, and the current lease will culminate on June 24, 2019; and

WHEREAS, Auburn University and Caterpillar Forest Products Inc. wish to amend this lease by extending its term for an additional six (6) years, culminating June 23, 2025; and

WHEREAS, Auburn University will benefit by use of Caterpillar Forest Products Inc. equipment and personnel in teaching forestry students.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Caterpillar Lease Modification is approved; and Steven Leath, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to:

1. Modify the terms of the Lease to extend the lease for six (6) years as shown in Exhibit A.
2. Authorize such other or further provisions of said Lease as may be found to be desirable and in the University's best interest. All actions and instruments in this transaction shall be approved as to legal form by the General Counsel for Auburn University.



**Academic Affairs Committee** — Chairperson Newton indicated discussion of two items in the morning committee meeting. She moved for adoption of the one action items considered, a proposed Doctor of Philosophy in Building Science. A second was received from Mr. Roberts, and the resolution was unanimously approved, as follows:

## RESOLUTION

### PROPOSED DOCTOR OF PHILOSOPHY IN BUILDING CONSTRUCTION

WHEREAS, the McWhorter School of Building Science in the College of architecture, Design and Construction currently offers academic programs that prepare students for advanced study and professional careers in the fields of building science and construction; and

WHEREAS, the School has demonstrated the capacity to deliver high quality graduate education programs and to attract quality students who successfully transition to professional careers; and

WHEREAS, the School proposes a new degree program, the Doctor of Philosophy in Building Construction, that will provide students with advanced knowledge in areas such as high-performance buildings, 3D modeling and simulation of building construction processes, sustainability, integrated project delivery, facilities maintenance and management, and innovative construction education approaches; and

WHEREAS, the proposed degree will enable the School to attract and retain faculty and students with strong research agendas and funding potential that requires a doctoral program to support their work; and

WHEREAS, the proposed degree is a natural extension of the unit's existing graduate programs and responds to a demonstrated demand by students and industry professionals for doctoral studies in the field; and

WHEREAS, the proposed degree program will require an additional faculty position, to be funded by the unit; and

WHEREAS, the request to create this degree has been endorsed by the Dean of the College of Architecture, Design and Construction, the Graduate Council, the Provost, and the President.

NOW, THEREFORE, BE IT RESOLVED by Auburn University's Board of Trustees that the proposed Doctor of Philosophy in Building Construction be approved and submitted to the Alabama Commission on Higher Education for review and approval.

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**Audit and Compliance Committee** — Chairperson Dumas indicated that the first item discussed by the committee was the annual receipt of the Board's Code of Ethics compliance documents. General Counsel Hammer, Secretary Waggoner, and Trustee Dumas reviewed each of the Trustee's Code of Ethics forms. As a reminder, Trustee Dumas informed Trustees and others present that these forms inform relationships Trustees have with each other and with the university. In compliance with the relevant requirements of the SACS Commission on Colleges, Mr. Dumas

reported, that based upon the forms submitted and reviewed, it has been confirmed that the presiding officer of the Board is free of any contractual, employment, or personal or familial financial interest in Auburn University and that a majority of voting members of the Board are also free of such interest.

Chairperson Dumas announced that anyone interested in reviewing copies of the 2018-19 forms should see Secretary Waggoner. Chairperson Dumas informed the Board that no action needs to be taken on this item.

Next, Chairperson Dumas reported on the final action item from the Audit Committee, the approval of independent auditors for fiscal year ending September 30, 2019. Having solicited input from management and reviewing the required communications from the external auditor, the Audit Committee voted to recommend that the Board hire PricewaterhouseCoopers to audit the University's financial statements and conduct the federally required A-133 audit. Mr. Dumas moved for approval of the committee's recommendation by the full Board, and the motion was seconded by Ms. Huntley. The following resolution was unanimously approved:

## RESOLUTION

### APPROVAL OF INDEPENDENT AUDITORS

FOR FISCAL YEAR ENDED SEPTEMBER 30, 2019

WHEREAS, The Audit Committee of the Board of Trustees is charged with recommending the appointment of the University's external auditor; and

WHEREAS, The Audit Committee recommends the appointment of PricewaterhouseCoopers to audit the University's financial statements and to conduct the federally required A-133 audit.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University PricewaterhouseCoopers is appointed as the University's external auditor.

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**Executive Committee** — Chairperson McCrary indicated that the Executive Committee reviewed proposals and moved for approval 17 namings and one special commendation. Mr. Sahlie seconded the motion, and the Board unanimously approved the following 17 naming resolutions and one commendation resolution:

RESOLUTION

NAMING THE ROOFTOP TERRACE  
ON THE FOURTH FLOOR OF THE GRADUATE BUSINESS BUILDING AS  
THE GAVIN TERRACE IN MEMORY OF CHUCK GAVIN

June 7, 2019

WHEREAS, Mr. Charles E. Gavin, III earned his bachelor's in textile management in 1959, from Alabama Polytechnic Institute – now Auburn University – and later received an Executive MBA from the University of North Carolina at Chapel Hill in 1977, and was the founder of MFG Chemical, Inc.; and

WHEREAS, Mrs. Kimberly Kocian Gavin, daughter-in-law of Charles Gavin, III, received her bachelor's in geology from Auburn University in 1983, and worked as a publications editor; and

WHEREAS, Mrs. Gavin and Mr. Gavin seek to honor and memorialize their husband and son, Mr. Charles E. "Chuck" Gavin, IV '82, by naming the Graduate Business Building rooftop terrace overlooking the Carol Ann Gavin Garden at the Samuel Ginn College of Engineering, named in memory of Chuck's mother.

NOW, THEREFORE, BE IT RESOLVED that the rooftop terrace on the fourth floor of the Harbert College's Graduate Business Building be named The Gavin Terrace in Memory of Chuck Gavin in recognition of the Gavins' generous support and ongoing dedication.

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RESOLUTION

NAMING CLASSROOMS IN THE GRADUATE BUSINESS BUILDING AS  
THE DICK AND TERRY INGWERSEN CLASSROOM AND  
THE INGWERSEN FAMILY CLASSROOM

JUNE 7, 2019

WHEREAS, Mr. Richard "Dick" Ingwersen received his undergraduate degree from the Harbert College of Business in 1970, and earned a JD from Emory University in 1973, and met his wife, Ms. Teresa "Terry" Weeks Ingwersen, a 1969 elementary education graduate, while at Auburn; and

WHEREAS, Dick and Terry have been faithful supporters of the Harbert College of Business for nearly four decades. During the *It Begins at Auburn* Campaign, Dick served on the Harbert College of Business Campaign Committee and currently is a member of the School of Accountancy Advisory Council. The Ingwersens support the College through the Shareholders' Club, the Harbert Excellence Fund, School of Accountancy scholarships, and the Dick and Terry Ingwersen Endowed Chair in the School of Accountancy; and

WHEREAS, the Ingwersens' commitment to the Harbert College and Auburn University is evident through their membership in the Katharine Cooper Cater Circle of the James E. Foy Loyalty

Society and the 1856 Society's Founders' Circle. Their passion for their alma mater and their generosity extend throughout campus, including Athletics, the Auburn Alumni Association, and the College of Education.

NOW, THEREFORE, BE IT RESOLVED that a classroom on the first floor of the Graduate Business Building be named The Dick and Terry Ingwersen Classroom, and a classroom on the second floor be named The Ingwersen Family Classroom, in recognition of the Ingwersens' generosity and ongoing support of the Harbert College of Business and Auburn University.

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RESOLUTION

NAMING THE CLASSROOM LOCATED IN THE ADMINISTRATION AND EDUCATION  
BUILDING AT THE CHARLES C. MILLER JR. POULTRY  
RESEARCH AND EDUCATION CENTER AS  
THE PILGRIM'S CLASSROOM

WHEREAS, Pilgrim's is a global leader in the production of high-quality, fresh, fully cooked, ready-to-cook, and individually frozen chicken products; and

WHEREAS, the Greeley, Colorado-based corporation has a total of 52 production facilities and prepared-food facilities operating across the U.S., Mexico, Puerto Rico, and Continental Europe, including three facilities in Alabama; and

WHEREAS, Pilgrim's has been an active supporter of Auburn University's poultry science program through annual gifts, and also has made a significant commitment for the continued buildout of the Charles C. Miller Jr. Poultry Research and Education Center.

NOW, THEREFORE, BE IT RESOLVED that the 1,800-square-foot classroom inside the Administration and Education Building at the Miller Center be named The Pilgrim's Classroom in honor of the corporation's generous support and ongoing dedication.

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RESOLUTION

NAMING THE PORCH ON THE SECOND FLOOR  
OF THE GRADUATE BUSINESS BUILDING AS  
THE MIKE AND KATHY ECKARD PORCH

June 7, 2019

WHEREAS, Michael Anthony Eckard received his bachelor's in Management from Auburn University in 1985, and is the President of The Eckard Group in Alpharetta, Georgia; and

WHEREAS, Mike and his wife, Kathy, have been generous benefactors of the Harbert College of Business for the past six years through their gift to the new building fund and their support of the Mike Eckard Fund for Excellence. The Eckards' generosity extends to other areas of campus, including Athletics and the Jay & Susie Gogue Performing Arts Center; and

WHEREAS, Mike and Kathy hope their contributions enhance the Harbert College of Business and propel it to achieve its vision of being nationally recognized as an elite public business school; and

WHEREAS, the Eckards' commitment to Auburn University is evident through their membership in the James E. Foy Loyalty Society and the 1856 Society.

NOW, THEREFORE, BE IT RESOLVED that the porch on the second floor of the Harbert College Graduate Business Building be named The Mike and Kathy Eckard Porch in honor of the Eckards' generous support and ongoing dedication.

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#### RESOLUTION

#### NAMING THE STUDENT DESIGN CONFERENCE ROOM IN THE DWIGHT L. WIGGINS MECHANICAL ENGINEERING HALL AS THE JAMES AND JANICE EVANS STUDENT DESIGN CONFERENCE ROOM

June 7, 2019

WHEREAS, Janice and Jim Evans both were born in 1933. She in Hartford, Connecticut, and he in Dyersburg, Tennessee; and

WHEREAS, after high school, Janice attended the Hart School of Music, specializing in sacred music, while she secured a secretarial position in downtown Hartford; and

WHEREAS, Jim earned his bachelor's degree in mechanical engineering from Auburn in 1955, and subsequently accepted a position as an experimental engineer at Pratt & Whitney Aircraft in East Hartford; and

WHEREAS, the couple met at church and were married in 1957, and in 1962, Jim completed his master's degree at Rensselaer Polytechnic Institute through evening classes, and the Evanses, now with two young sons, moved to Tullahoma, Tennessee, where Jim accepted a position as a project engineer at the Arnold Engineering Development Center; and

WHEREAS, in 1966, the Evanses moved back to Connecticut as Jim returned to Pratt & Whitney Aircraft; and

WHEREAS, Jim retired in 1992, and the couple remained in Connecticut where they enjoyed gardening, golfing, skiing, and traveling extensively to Europe and the Middle East, while also maintaining an active membership in the First Church of Christ Congregational in Wethersfield; and

WHEREAS, in 2018, Janice and Jim moved into a retirement village, where Janice passed away in October of that year.

NOW, THEREFORE, BE IT RESOLVED that the Student Design Conference Room in the Dwight L. Wiggins Mechanical Engineering Hall be named The James and Janice Evans Student Design Conference Room in honor of their generous support and ongoing dedication.

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## RESOLUTION

### NAMING THE STEINWAY CONCERT GRAND PIANO IN THE JAY AND SUSIE GOGUE PERFORMING ARTS CENTER AT AUBURN UNIVERSITY AS THE BARBARA WOODWARD HALEY PIANO

June 7, 2019

WHEREAS, Barbara Woodward Haley was born in Chapman, Alabama February 11, 1926; and

WHEREAS, during World War II, Barbara worked as a chauffeur for military officers traveling to Point Clear for R&R and later for the State Employment Service finding work and benefits for veterans; and

WHEREAS, in 1950, Barbara married her great love, Ben Haley, and they made their home in Atmore. Both were children of the Great Depression and they shared a great love for music and dancing. When God blessed the couple with two daughters, Barbara devoted herself full-time to her family; and

WHEREAS, Barbara played piano by ear and instilled her passion for music in her daughter Rhonda. Determined that Rhonda learn to play piano, Barbara saved money to purchase a spinet piano. Rhonda practiced at home and played in church for many years, and as she improved, Barbara would drive her more than an hour away for lessons; and

WHEREAS, Rhonda excelled as a pianist and passed this gift on to her daughters, Haley'06 and Amory'10; and

WHEREAS, Rhonda is deeply grateful for her mother's encouragement and determination to share her passion for music, Rhonda and Ike Scott have made a generous gift in memory of her mother to support the Jay and Susie Gogue Performing Arts Center.

NOW, THEREFORE, BE IT RESOLVED that the Steinway Concert Grand Piano in the Jay and Susie Gogue Performing Arts Center at Auburn University shall be named The Barbara Woodward Haley Piano in recognition of the support from her daughter Rhonda Haley Scott '75 and her husband, Isaac Judson Scott III, and their desire to honor Barbara's memory.

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## RESOLUTION

### NAMING ROOM 2244 IN THE SCHOOL OF NURSING AS THE HANDLIN FAMILY ANIMAL-ASSISTED THERAPY ROOM

June 7, 2019

WHEREAS, Dr. Marguerite Kinney Handlin and Mr. Harry Carl Handlin, who met at their church and had their first date at a morning symphony and lunch, have been married 13 years; and

WHEREAS, Harry, native of Jackson, Mississippi, who moved with family to Foley, Alabama, spent four years at Marion Military School; was in the ROTC at Auburn University; served in the U.S. Navy in the Korean War; graduated from Auburn University with a degree in mechanical engineering; and served as sales engineer with Lincoln Electric Co.; and

WHEREAS, Marguerite's mother, who had moved from Vermont to Tuscaloosa to attend college and was an alumna of the University of Alabama, and while her father did not graduate college, both parents valued education; and

WHEREAS, nine members of their family attended Auburn University: Harry C. Handlin, class of 1952; Son, Harry B. Handlin, class of 1978, his wife, Sarah M. Handlin, class of 1982; Daughter, Jayne Handlin, class of 1980; Granddaughter, Lizzie Moser, class of 2017, her husband, Luke Moser, class of 2015; Granddaughter, Anna Handlin, class of 2015; Granddaughter, Mary Cate Meeks, attended 2006-2008, her husband, Joshua Meeks, class of 2017; and

WHEREAS, the combined passions and professions of granddaughters, Lizzie, alumna of the College of Veterinary Medicine and Anna, alumna of the School of Nursing, inspired the naming of the animal-assisted therapy room; and

WHEREAS, Marguerite and Harry, very loyal fans of Auburn, have supported the animal-assisted therapy room.

NOW, THEREFORE, BE IT RESOLVED that Room 2244 in the School of Nursing be named The Handlin Family Animal-assisted Therapy Room in recognition of their love for each other, for their family, and for Auburn University.

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## RESOLUTION

### NAMING A PHYSICS RESEARCH LABORATORY ON THE THIRD FLOOR OF THE LEACH SCIENCE CENTER AS THE DR. GORDON HUGHES RESEARCH LABORATORY

June 7, 2019

WHEREAS, Ernest L. Burdette, III '68 and Martha W. Burdette '69, from Pass Christian, Mississippi, wish to recognize the work and dedication of Dr. Gordon Hughes, who served on the Auburn University Department of Physics faculty for almost four decades; and

WHEREAS, Dr. Gordon Hughes was a leader for innovation and discovery in the classroom and in the laboratory, which ultimately resulted in the construction of a United States Air Force war games computer that he designed in the 1950's; and

WHEREAS, Ernest L. and Martha W. Burdette desire to ensure that dedicated physics students have the opportunity to gain critical thinking skills and scientific knowledge through laboratory experience with faculty members who, like Dr. Gordon Hughes, lead the field, conducting ground-breaking research in their discipline.

NOW, THEREFORE, BE IT RESOLVED that a research laboratory on the third floor of the Leach Science Center be named The Dr. Gordon Hughes Research Laboratory in memory of Dr. Gordon Hughes and in honor of the generosity and ongoing dedication of Ernest L. and Martha W. Burdette.

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## RESOLUTION

### NAMING THE DIRECTOR OF OPERATIONS' OFFICE IN THE JAY AND SUSIE GOGUE PERFORMING ARTS CENTER AT AUBURN UNIVERSITY AS THE SCOTT, BETSY, ELIZABETH, AND EMMALEE JORDAN FAMILY DIRECTOR OF OPERATIONS' OFFICE

June 7, 2019

WHEREAS, Scott Ivey Jordan received a bachelor's degree in Animal and Dairy Science in 1982, from Auburn University; and

WHEREAS, Elizabeth Willis Jordan received a Doctor of Veterinary Medicine degree in 1985 (Diplomat of the American College of Veterinary Dermatology - University of Florida), a master's degree in Animal and Dairy Science/Monogastric Nutrition in 1982, and a bachelor's degree in Animal and Dairy Science in 1979, all from Auburn University; and



WHEREAS, Scott is a carpenter and cabinet maker at Jordan Woodworks and Betsy is a homemaker and veterinary consultant; and

WHEREAS, Scott and Betsy have two daughters, Elizabeth and Emmalee; and

WHEREAS, Elizabeth is the head drum major; a member of the wind symphony; jazz band; theater orchestra; and indoor drum-line at Auburn High School, and is studying mandolin; and

WHEREAS, Elizabeth and Emmalee sing in their church choir; and

WHEREAS, Emmalee plays trumpet in the marching band, symphonic band, and jazz band at Auburn High School, and is studying piano; and

WHEREAS, the Jordan Family shares a common love of the performing arts and made a gift to support construction of the Jay and Susie Gogue Performing Arts Center at Auburn University.

NOW, THEREFORE, BE IT RESOLVED that the Director of Operations' Office in the Jay and Susie Gogue Performing Arts Center at Auburn University shall be named The Scott, Betsy, Elizabeth, Emmalee Jordan Family Director of Operations' Office in honor of the Jordan's generous support of the Jay and Susie Gogue Performing Arts Center at Auburn University.

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## RESOLUTION

### NAMING THE STUDENT TEAM ROOM ON THE FIRST FLOOR OF THE HARBERT COLLEGE GRADUATE BUSINESS BUILDING AS THE J. LACEY LEWIS STUDENT TEAM ROOM

June 7, 2019

WHEREAS, Lacey Lewis earned her bachelor's in accountancy in 1981, and has been a significant contributor to Auburn University and the Harbert College of Business for more than two decades; and

WHEREAS, Lacey's dedication to the Harbert College of Business is evident through her service on the Business Advisory Council and the Women in Business Advisory Council. She supports the college through her gifts to the Harbert Excellence Fund, Internship Scholarships, and Study Abroad Programs; and

WHEREAS, her generosity extends to many other areas of Auburn's campus; including enrollment services; liberal arts; Harrison School of Pharmacy; student affairs; veterinary medicine; and athletics where she is a fervent supporter of Auburn's golf program; and

WHEREAS, Lacey is a member of the James E. Foy Loyalty Society and the 1856 Society.

NOW, THEREFORE, BE IT RESOLVED that the student team room on the first floor of the Harbert College Graduate Business Building be named The J. Lacey Lewis Student Team Room in honor of the generous support and ongoing dedication of Lacey Lewis.

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RESOLUTION

NAMING THE INTERVIEW ROOM  
ON THE FOURTH FLOOR OF THE GRADUATE BUSINESS BUILDING  
THE ROBERT MAUND INTERVIEW ROOM

June 7, 2019

WHEREAS, Robert Charles Maund received a bachelor's in management in 1987, and has been a generous supporter of the Harbert College of Business for almost a decade; and

WHEREAS, Robert currently serves as the Senior Director of National Markets at Abbot Downing and has enjoyed a fruitful career as a Certified Financial Planner for more than three decades; and

WHEREAS, Robert credits his success to the outstanding education he received while attending Auburn University; and

WHEREAS, Robert is a fervent support of the Harbert College of Business and is dedicated to the advancement of its strategic initiatives. He hopes that in naming this interview room, he will play a pivotal role in our students receiving jobs and enjoying fulfilling careers.

NOW, THEREFORE, BE IT RESOLVED that an interview room on the fourth floor of the Harbert College Graduate Business Building be named The Robert Maund Interview Room in honor of Robert's generous support and ongoing dedication to the Raymond J. Harbert College of Business and Auburn University.

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RESOLUTION

NAMING THE ADMINISTRATIVE WORKROOM  
IN THE JAY AND SUSIE GOGUE PERFORMING ARTS CENTER AT  
AUBURN UNIVERSITY AS THE  
PATRICK AND CYNTHIA MCCARTY ADMINISTRATIVE WORKROOM

June 7, 2019

WHEREAS, Patrick Michael McCarty graduated from Auburn University in 1982, from the College of Agriculture with a bachelor's degree in Agronomy Soils; and

WHEREAS, Dr. Cynthia Sanders McCarty graduated from Auburn University in 1982, from the College of Liberal Arts with a bachelor's degree in International Trade; from Samford University in 1986, with a master's of business administration; and from the University of North Carolina Chapel Hill with a Doctor of Philosophy in Economics; and

WHEREAS, Patrick is the President of Wencor MRO Group, a global company that overhauls and repairs component parts for commercial aircraft; and

WHEREAS, Cynthia is a Full Professor of Economics at Jacksonville State University; and

WHEREAS, Patrick and Cynthia have three children, Ethan Edward McCarty, Daniel Patrick McCarty '11, and William Prentice McCarty '18; and

WHEREAS, Patrick and Cynthia enjoy attending performances at the Oxford Performing Arts Center located in their home community of Anniston, Alabama; and

WHEREAS, Patrick and Cynthia have a home in Auburn and plan to retire here; and

WHEREAS, Patrick and Cynthia, made a gift to support construction of the Jay and Susie Gogue Performing Arts Center at Auburn University to honor their love for the arts, their alma mater, and their future residential community.

NOW, THEREFORE, BE IT RESOLVED that the Administrative Workroom in the Jay and Susie Gogue Performing Arts Center at Auburn University shall be named The Patrick and Cynthia McCarty Administrative Workroom in honor of the McCartys' generous support of the Jay and Susie Gogue Performing Arts Center at Auburn University.

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RESOLUTION

NAMING THE OFFICE SUITE IN THE  
ADVANCED STRUCTURAL TESTING LABORATORY AS  
THE PTAC OFFICE SUITE

June 7, 2019

WHEREAS, Adrian Lovell received a bachelor's degree in civil engineering from the Samuel Ginn College of Engineering at Auburn University in 1979; and

WHEREAS, he was employed with Southern Prestressed Concrete for 12 years after graduation and has been president and CEO of PTAC Consulting Engineers for the past 28 years; and

WHEREAS, Adrian has demonstrated a strong commitment to Auburn University and the Samuel Ginn College of Engineering throughout his career, having served on the Civil Engineering Advisory Board since 2017; and

WHEREAS, he and his wife, Virginia, a 1980 Auburn University pharmacy graduate, have remained committed to the College of Engineering; and

WHEREAS, they established the Lovell Family Endowment for Scholarships in the Department of Civil Engineering and have generously supported the department over the years.

NOW, THEREFORE, BE IT RESOLVED that the Office Suite in the Advanced Structural Testing Laboratory be named The PTAC Office Suite in honor of the Lovells' generous support and ongoing dedication.

RESOLUTION

NAMING A STUDY ROOM ON THE GROUND FLOOR OF THE  
BROWN-KOPEL ENGINEERING STUDENT ACHIEVEMENT CENTER AS  
THE PTAC STUDY AREA

June 7, 2019

WHEREAS, Adrian Lovell received a bachelor's degree in civil engineering from the Samuel Ginn College of Engineering at Auburn University in 1979; and

WHEREAS, he was employed with Southern Prestressed Concrete for 12 years after graduation and has been president and CEO of PTAC Consulting Engineers for the past 28 years; and

WHEREAS, Adrian has demonstrated a strong commitment to Auburn University and the Samuel Ginn College of Engineering throughout his career, having served on the Civil Engineering Advisory Board since 2017; and

WHEREAS, he and his wife, Virginia, a 1980 Auburn University pharmacy graduate, have remained committed to the College of Engineering; and

WHEREAS, they established the Lovell Family Endowment for Scholarships in the Department of Civil Engineering and have generously supported the department over the years.

NOW, THEREFORE, BE IT RESOLVED that a Study Area on the ground floor of the Brown-Kopel Engineering Student Achievement Center be named The PTAC Study Area in honor of the Lovells' generous support and ongoing dedication.

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## RESOLUTION

### NAMING THE FIRST FLOOR LADIES LOUNGE IN THE JAY AND SUSIE GOGUE PERFORMING ARTS CENTER AT AUBURN UNIVERSITY AS THE LADIES LOUNGE SPONSORED BY THE STEVENS FAMILY

June 7, 2019

WHEREAS, Michael Finnegan Stevens graduated from the College of Architecture, Design, and Construction at Auburn University in 1989, with a bachelor's degree in Architecture; and

WHEREAS, Jennifer Noel Stevens also graduated from the College of Architecture, Design, and Construction at Auburn University with a bachelor's degree in Interior Design in 1991; and

WHEREAS, Jennifer and Michael met during their time at Auburn and have now been married for twenty-one years and have four children; and

WHEREAS, in 1998, Jennifer and Michael started UDA Technologies, a leading provider of construction software with more than 550,000 clients worldwide; and

WHEREAS, the Stevens family has generational history of art and music appreciation; and

WHEREAS, Michael has won more awards than anyone else to date in the state of Florida, for his trumpet playing; and

WHEREAS, during his time at Auburn, Michael enjoyed playing in various music ensembles; and

WHEREAS, Jennifer and Michael, made a gift to support construction of the Jay and Susie Gogue Performing Arts Center at Auburn University to honor their family's love for music, and to support the artistic opportunities the center will offer both the university and the community.

NOW, THEREFORE, BE IT RESOLVED that the First Floor Ladies Lounge in the Jay and Susie Gogue Performing Arts Center at Auburn University shall be named Ladies Lounge Sponsored by The Stevens Family in recognition of the Stevens' generous support of the Jay and Susie Gogue Performing Arts Center at Auburn University.

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## RESOLUTION

### NAMING THE OBSERVATION LOUNGE IN THE ADVANCED STRUCTURAL TESTING LABORATORY AS THE DALE YORK OBSERVATION LOUNGE

June 7, 2019

WHEREAS, Dale York earned bachelor's and master's degrees in civil engineering from Auburn University in 1976 and 1978, respectively; and

WHEREAS, he recently retired as the senior principal and president of LBYD Inc. in Birmingham after a 35-year career there; and

WHEREAS, he has demonstrated a strong commitment to Auburn University and the Samuel Ginn College of Engineering throughout his career; and

WHEREAS, Dale has served on the Civil Engineering Advisory Board since 1989, and the Auburn Alumni Engineering Council since 2002, where he served as chairman from 2010-12; and

WHEREAS, he was inducted into the State of Alabama Engineering Hall of Fame in 2013, and the Associated General Contractors of Alabama Construction Hall of Fame in 2017; and

WHEREAS, he and his wife, Happy, a 1978 Auburn University early childhood education graduate, have remained dedicated to the College of Engineering; and

WHEREAS, Dale has established the LBYD Inc. Endowed Scholarships in the Department of Civil Engineering, in addition to establishing the Civil Engineering Class of 1976 Endowment for Scholarships along with two of his civil engineering classmates.

NOW, THEREFORE, BE IT RESOLVED that the Observation Lounge in the Advanced Structural Testing Laboratory be named The Dale York Observation Lounge in honor of his generous support and ongoing dedication.

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RESOLUTION  
NAMING A CLASSROOM  
ON THE FOURTH FLOOR OF THE GRADUATE BUSINESS BUILDING AS  
THE PARMER-SALANITRI MEMORIAL CLASSROOM

JUNE 7, 2019

WHEREAS, Carolyn Parmer Salanitri received a degree in Personnel Management and Industry Relations from the Harbert College of Business in 1985, and that same year, Richard Salanitri earned a bachelor's in Industrial Engineering from the Samuel Ginn College of Engineering; and

WHEREAS, the Salanitris have been dedicated supporters of the Harbert College of Business and Auburn University for more than a decade. Their loyalty to the college and university is evident through Rick's service on the Harbert College of Business Advisory Council and the Alumni Engineering Council. The couple has been recognized for their generosity through induction into the James E. Foy Loyalty Society and the 1856 Society's Auburn Creed Circle; and

WHEREAS, Carolyn's grandfather had to withdraw from college only a few credits shy of graduation to move home and support his family. The Salanitris recognize their good fortune and wish to ensure that no Harbert College of Business student faces a similar hardship by generously giving to the Harbert Excellence Fund, a named classroom in Lowder Hall, the Rick and Carolyn Salanitri Fund for Excellence, and now through their support of construction of the new Graduate Business Building.

NOW, THEREFORE, BE IT RESOLVED that a classroom on the fourth floor of the Graduate Business Building be named The Parmer-Salanitri Memorial Classroom, in recognition of the Salanitris' generosity and ongoing support of the Harbert College of Business and Auburn University.

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RECOGNITION OF DEAN JUNE M. HENTON

June 7, 2019

WHEREAS, Dr. June Henton became Dean of the Auburn University College of Human Sciences on September 1, 1985, and has served in that important role with outstanding vision and leadership for the past 34 years; and

WHEREAS, before she began her career at Auburn University, Dr. Henton accomplished many things in the field of human sciences earning her Bachelor of Science, Master of Science and Doctor of Philosophy degrees from Oklahoma State University, University of Nebraska and the University of Minnesota respectively; and

WHEREAS, a true pioneer and highly respected by her colleagues, Dr. Henton has served not only Auburn University, the State of Alabama and the United States, but has also served throughout the world with great dignity, bringing notoriety and honor to our distinguished institution; and

WHEREAS, during Dr. Henton's tenure as Dean of the College of Human Sciences, she has led many initiatives that have advanced the fields of nutrition/dietetics, food/hunger and wellness, international study, philanthropy, and other societal improvements, resulting in numerous achievements, including but not limited to the following:

- Enhancing the knowledge of textiles and other research areas with the founding of the National Textile Center University Research Consortium in 1991 which spread to other prominent universities such as Georgia Tech, Clemson and Cornell;
- Developing an educational model to address world hunger by partnering with the United Nations World Food Programme (WFP) to help form the Auburn University War on Hunger, which led to the creation of Universities Fighting World Hunger, a coalition of nearly 300 universities engaging students directly in hunger-reduction strategies; the Hunger Solutions Institute at Auburn University, which promotes best practices related to ending domestic and global hunger, such as the End Child Hunger in Alabama campaign; and Presidents United to Solve Hunger, a consortium of universities from around the world on a collective mission to end hunger and poverty, both locally and globally. Over 100 university presidents from five continents have signed the Presidents' Commitment to Food and Nutrition Security, making food and nutrition security a priority on their campus;
- Serving a three-year term as President of the Association of Administrators of Human Sciences and as Chair of the Board on Human Sciences, firmly establishing herself as a national higher education leader;
- Promoting the value and importance of offering international programming by developing and launching the Joseph S. Bruno Auburn Abroad in Italy in 2002 where students may study at Auburn University's only permanent international campus;
- Establishing the International Quality of Life Award which has recognized dozens of exemplary citizens for their contributions to the well-being of individuals, families and communities in the United States and around the globe; and

WHEREAS, Dr. Henton was honored as a Champion of Change by the White House in 2012 due to her dedication and commitment to food security; and

WHEREAS, Dr. Henton was appointed to the National Research, Extension, Education, and Economics Advisory Board (NAREE) as a result of her continuous efforts to achieve educational success through research; and

WHEREAS, Dr. Henton is the third longest tenured Dean in Auburn University history, which speaks to her effectiveness and evolving vision to provide educational and research leadership for the College of Human Sciences and beyond; and

WHEREAS, Dr. Henton's legacy has been characterized by her work, vision and compassion for the field of human sciences, but also on a larger scale, by her tireless efforts to improve lives and fight hunger around the world; and



WHEREAS, Dr. Henton's nomination to receive an honorary degree from the University of Guelph in Ontario, Canada is a testament to the far-reaching impact she has had on a vast range of people and places; and

WHEREAS, Dr. Henton has been a trailblazer, initiating and spearheading numerous organizations and movements that have since spread to other national and international higher education campuses; and

WHEREAS, Dr. Henton has been a leader and champion for human and environmental sustainability locally, nationally and internationally, in academic, governmental and industry sectors throughout her career. Her leadership of Auburn University's first Sustainability Task Force helped make sustainability a strategic priority for Auburn, both academically and operationally; and

WHEREAS, Dr. Henton spearheaded the research into creating a culinary science center at Auburn. Her commitment to providing students interested in hospitality and culinary careers with a transformative learning environment unlike any other in the world led to the formation of the Tony and Libba Rane Culinary Science Center; and

WHEREAS, Dr. Henton has served Auburn University to the fullest and has been a constant leader and a valuable asset to many students, faculty, and staff to help the advancement of this great institution.

NOW, THEREFORE, BE IT RESOLVED that the Board of Trustees of Auburn University extends to Dr. June Henton sincere gratitude for her invaluable service to Auburn University and conveys to her best wishes for every success in her future endeavors; and

BE IT FURTHER RESOLVED that a copy of this resolution be presented to Dr. June Henton so that she and her entire family will be reminded of Auburn University's deep gratitude and respect for her countless efforts on behalf of Auburn University, the citizens of Alabama and the world.

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Upon approval of the resolutions, Chairperson McCrary called upon Dean June Henton for parting remarks. She thanked the Board for its support of her and her program over the years and appreciated the sentiment of her recognition.

Several board members, including Mr. Rane, Ms. Huntley, and Mrs. Newton, wished Dean Henton a peaceful and enjoyable retirement and thanked her for her outstanding career in Human Sciences and growing the program's prominence. They commented on the success of College of Human Sciences' department and programs such as Human Development & Family Studies, Apparel Merchandising, Hospitality/Culinary Arts, the Women's Philanthropy Board, among others, that raise Auburn's national visibility and reputational stature among other universities. Board members welcomed the newly selected Dean of the College, Dr. Susan Hubbard, and indicated they looked forward to working with her in the future.

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The next item discussed was the appointment of a Board Member to the Trustee Selection Committee. Chairperson McCrary reported that the Executive Committee recommended in its morning meeting that Trustee DeMaioribus serve on the constitutionally constituted committee that will determine who to appoint or reappoint for the seats currently occupied by Trustees B.T. Roberts, Clark Sahlie, and James Pratt, each of whose terms end this year. Chairperson McCrary remarked that Trustee DeMaioribus, if approved by the Board, will serve alongside the new *President Pro Tempore*, two members from the Alumni Association, and the Governor, to locate and recommend trustee candidates for those seats. Each member of the Committee will serve through the end of the Board's Annual Meeting in June 2020, or until the appointment or reappointment of other members to the Trustee Selection Committee.

Given Trustee DeMaioribus' proposed nomination to serve, with no objection from the Board, Mr. McCrary offered to chair the vote and discussion of who will serve as the Board's nominee to the Trustee Selection Committee. Mr. Rane then moved to approve the Executive Committee's recommendation for Trustee DeMaioribus to serve on this year's Trustee Selection Committee. The motion was seconded by Mr. Pratt and carried unanimously by the Board.

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Finally, Chairperson McCrary reported that the Executive Committee considered nominations for a member to serve as *President Pro Tempore* of the Board of Trustees for the 2019–20 term. Chairperson McCrary indicated that the Executive Committee recommended that Trustee Wayne Smith serve in that role and moved for adoption by the full Board. A second was received from Ms. Huntley, and the motion carried unanimously. The new *President Pro Tempore* was determined to be Trustee-at-Large Wayne Smith. Mr. McCrary congratulated Mr. Smith and remarked that Board members look forward to working with him in this new role. Chairperson McCrary then asked if Trustee Smith had any comments. Mr. Smith thanked everyone and indicated his appreciation of the Board's support of him in this role. He said he looks forward to working with everyone. He also reminded everyone he will be in touch this summer regarding Board Committee Assignments, Lead Trustee Assignments, and College/School assignments for 2019-2020.

Chairperson McCrary indicated that the election of a *President Pro Tempore* concludes the Executive Committee Report, but prior to ending the meeting, he indicated that the Board wished to thank *President Pro Tempore* DeMaioribus for his outstanding service as *Vice President Pro Tempore* and for his two terms serving as *President Pro Tempore* from June 6, 2017 through June 7, 2019. Mr. McCrary presented Mr. DeMaioribus with a plaque commemorating his years of service as *President Pro Tempore*.

Chairperson McCrary then called upon *President Pro Tempore* DeMaioribus for parting remarks. Trustee DeMaioribus thanked all members of the Board and again expressed his appreciation and joy to serve Auburn not only in this role, but also on other Auburn University-affiliated boards on which the *President Pro Tempore* serves *ex officio*. He thanked the Secretary to the Board of Trustees Office Staff, Administration, Deans, Faculty and Students for their assistance and service. He also expressed appreciation to a very special person, his wife, Leta DeMaioribus, for her continued support. After his remarks, *President Pro Tempore* DeMaioribus,

in his last act as *President Pro Tempore*, recessed the meeting at 11 a.m. and asked everyone to join the Board for lunch in Grand Ballroom II.

Mr. DeMaioribus indicated that, with there being no further items for review, the meeting was recessed at 11 a.m.

Respectfully submitted,

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Jon G. Waggoner  
Secretary to the Board of Trustees

SPECIAL CALLED MEETING  
AUBURN UNIVERSITY BOARD OF TRUSTEES  
*(via Telephone Conference Call)*

JULY 8, 2019

# **AGENDA**

AUBURN UNIVERSITY BOARD OF TRUSTEES  
JULY 8, 2019 AT 9:00 A.M.  
*(via Telephone Conference Call)*

## **Telephone Conference Call Instructions**

**Dial: 646-876-9923**

**Enter Meeting ID: 880 186 249 #**

**Participation ID: # (There is no Participant ID)**

1. Roll Call
2. Action Items and Committee Reports
  - A. Executive Committee
    1. Approval of Recommendations Regarding Presidential Transition
3. Recess Meeting

## **SPECIAL CALLED MEETING MINUTES**

**MONDAY, JULY 8, 2019 AT 9:00 A.M.**

*(via Telephone Conference Call)*

The Auburn University Board of Trustees met via telephone conference call on Monday, July 8, 2019, at 9:00 a.m. President Pro Tempore Smith began by welcoming members of the public and the news media joining in on the call. He then reminded everyone that the dial-in number provided is listen-only so that the members of the Board could both hear and be heard for discussion and a subsequent vote. He also reminded everyone that the materials for this meeting were available online in the Board of Trustee's section of the Auburn website.

He then called upon Secretary Waggoner to call the roll. Board Members present on the meeting telephone conference call included: Governor Kay Ivey, President Pro Tempore Wayne Smith, Trustee Mike DeMaioribus, Trustee Bob Dumas, Trustee Raymond Harbert, Trustee Elizabeth Huntley, Trustee Gaines Lanier, Trustee Charles McCrary, Trustee Sarah Newton, Trustee James Pratt, Trustee Jimmy Rane, Trustee Quentin Riggins, Trustee B.T. Roberts, Trustee Clark Sahlie, and Trustee Jimmy Sanford. Others joining in the meeting via telephone conference call were Dr. Aaron Cobb, AUM Faculty Advisor to the Board of Trustees (ex-officio, non-voting), and Ms. Mary-Margaret Turton, Auburn SGA President (ex-officio, non-voting).

Secretary Waggoner indicated that a quorum was present. President Pro Tempore Smith called on Chairperson McCrary, Chairman of the Executive Committee who discussed the following:

1. Approval of Recommendations Regarding Presidential Transition

Chairperson McCrary indicated that there was one item for consideration, approval of the recommendation from the Executive Committee accepting the resignation of Dr. Steven Leath, effective July 21 and naming Dr. G. Jay Gogue as Interim President of Auburn University, effective immediately. He then indicated that everyone had previously reviewed the motion and second to report this item favorably from the Executive Committee to the Board which would adopt the recommendations of the Executive Committee. He then asked if there were any other individuals the Board would like to consider as Interim President and there being none, Chairperson McCrary moved for approval of the resolution. A second was received from Trustee B.T. Roberts and the Board unanimously approved the resolution below naming Dr. Gogue as Interim President, effective immediately.

## RESOLUTION

### RECOMMENDATIONS REGARDING PRESIDENTIAL TRANSITION

WHEREAS, the Auburn University Board of Trustees is charged pursuant to law, policy, and other guidelines and regulations with the appointment and supervision of the President of Auburn University; and

WHEREAS, Dr. Steven Leath resigned his office as President of Auburn University, by correspondence to *President Pro Tempore* Wayne Smith delivered on June 21, 2019; and

WHEREAS, the Executive Committee met via telephone conference call on June 23, 2019, to consider recommendations regarding the presidential transition in leadership necessitated by Dr. Leath's resignation.

NOW, THEREFORE, BE IT RESOLVED, upon recommendation from the Executive Committee by resolution of June 23, 2019, that the Board of Trustees hereby accepts the resignation of Steven Leath, effective as of June 21, 2019, and that Dr. Leath is thanked for his service to Auburn University and its students.

BE IT FURTHER RESOLVED, also upon recommendation from the Executive Committee by resolution of June 23, 2019, that the Board of Trustees hereby appoints Dr. G. Jay Gogue as Interim President of Auburn University with all rights, authority and duties prescribed by the Code and Constitution of the State of Alabama, as well as Auburn University Policy and Board Bylaws.

BE IT FURTHER RESOLVED that the Board of Trustees hereby ratifies and affirms that *President Pro Tempore* Wayne Smith, be and is hereby empowered to prepare and execute any and all notices and documentation required to effectuate the actions contemplated by this resolution, each and as reviewed by General Counsel for Auburn University, and to take any and all other actions necessary to create a smooth transition for the Office of the President from Dr. Leath to Dr. Gogue.

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Chairperson McCrary then indicated to President Pro Tempore Smith that this concluded the Executive Committee meeting items for reporting. With there being no further action items, President Pro Tempore Smith recessed the committee meeting at 9:03 a.m.

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Jon G. Waggoner  
Secretary to the Board of Trustees

## EXECUTIVE SUMMARIES

SEPTEMBER 13, 2019

### A. Property and Facilities Committee

#### 1. **Auburn Research Park Infrastructure Expansion: Final Project Approval**

Project Summary: The Auburn Research Park Infrastructure Expansion project will expand existing road and utility infrastructure in the Auburn Research Park in support of future growth of the park and the new East Alabama Medical Center facility. The project will connect Camp Auburn Road to Shug Jordan Parkway by extending and widening the existing Camp Auburn Road, installing a roundabout at the Camp Auburn Road and Old Camp Road intersection, and widening Shug Jordan Parkway to incorporate turn lanes. The project will also extend the campus utility system in the Auburn Research Park by installing storm and sanitary sewer, domestic water, natural gas, electric power, and data infrastructures.

Requested Action: It is requested that the Board of Trustees adopt a resolution to approve the project program, site, budget, and funding plan for the Auburn Research Park Infrastructure Expansion project.

This infrastructure expansion includes funds to purchase the existing Alabama Power electrical distribution infrastructure within the Auburn Research Park and to install a new campus high voltage feeder to Auburn Research Park to add additional electrical power capacity and improve reliability.

The estimated total project cost of the Auburn Research Park Infrastructure Expansion project is \$11.0 million, to be financed by University General Funds, City of Auburn funds, and other funding sources, as available.

Previous Approvals: At its previous meeting on February 15, 2019, the Board of Trustees adopted a resolution that approved the initiation of the Auburn Research Park Infrastructure Expansion project and the selection of Goodwyn Mills Cawood, of Montgomery, Alabama, as the project engineer.

#### 2. **Agricultural Heritage Park ALFA Pavilion Renovation: Final Project Approval**

Project Summary: The Agricultural Heritage Park ALFA Pavilion Renovation project will improve the quality of the pavilion's interior and exterior to increase its marketability as a more modern, upscale venue in support of university-sponsored events and private social engagements.

Requested Action: It is requested that the Board of Trustees adopt a resolution to approve the project program, site, budget, and funding plan for the Agricultural Heritage Park ALFA Pavilion Renovation project.

The estimated total project cost of the Agricultural Heritage Park ALFA Pavilion Renovation project is \$1.1 million, to be financed by College of Agriculture gift funds and revenues generated by events hosted at the ALFA Pavilion.



Previous Approvals: At its previous meeting on April 12, 2019, the Board of Trustees adopted a resolution that approved the initiation of the Agricultural Heritage Park ALFA Pavilion Renovation project, and at the meeting on June 7, 2019, the Board of Trustees approved the architect selection for the project.

**3. Jordan-Hare Stadium East Suite Renovation – Phase II: Final Project Approval**

Project Summary: The Jordan-Hare Stadium East Suites Renovation – Phase II project will provide an enhanced Gameday experience for suite holders by renovating the suites, which will include the installation of new fixed seating, flooring, cabinets, wall and bathroom finishes, and the replacement of the existing HVAC units. Phase II is planned to be completed by August 2020.

Requested Action: It is requested that the Board of Trustees adopt a resolution to approve the project program, site, budget, and funding plan for the Jordan-Hare East Suites Renovation – Phase II project.

The estimated total project cost of the Jordan-Hare East Suites Renovation – Phase II project is \$9.2 million, to be financed by Athletics Department funds.

Previous Approvals: At its previous meeting on June 8, 2018, the Board of Trustees adopted a resolution that approved the initiation and architect selection for the Jordan-Hare East Suites Renovation project, to be executed in two phases.

**4. Football Performance Center: Project Initiation**

Project Summary: The Athletics Department proposes the construction of a Football Performance Center. The intent of the proposed Football Performance Center is to provide the Auburn University football team with key and essential capabilities and resources needed to successfully compete within the Southeastern Conference and with national peer programs. The anticipated facility would enhance student-athlete development with space dedicated to strength and conditioning, health and recovery, and sports science, as well as to team meeting rooms, coach and staff offices, equipment storage space, and common areas.

It is anticipated the Football Performance Center would be financed by a combination of gift funds and University general revenue bonds, with the debt service on the bonds being paid for out of Athletics Department funds.

Requested Action: It is requested that the Board of Trustees adopt a resolution to approve the initiation of the Football Performance Center project and authorize the commencement of the project architect selection process.

Previous Approvals: None.

**5. University Student Housing Phase I: Project Initiation**

Project Summary: Over the last several years, the University developed a new student housing strategy taking into account affordability, demand, student satisfaction, and local market conditions. Based upon this review, a priority for student housing is to construct sufficient housing to eventually replace the Hill Residence Hall Complex and

Cambridge Residence Hall through a series of projects over the next five to ten years. The Senior Vice President for Student Affairs has proposed the construction of the University Student Housing Phase I project to begin the process of replacing the Hill Residence Hall Complex and Cambridge Residence Hall.

This project would supersede the New Student Housing project initiated in September 2016.

It is anticipated that this project would be financed by University general revenue bonds with the debt service being paid for out of student housing revenues.

Requested Action: It is requested that the Board of Trustees adopt a resolution to approve the initiation of the University Student Housing Phase I project and authorize the commencement of the project architect selection process.

Previous Approvals: None.

**B. Finance Committee**

**1. Approval of the 2019-2020 Budget**

A request is before the Board of Trustees to update the individuals that have authority to instruct banks, brokers, and other financial institutions regarding the establishment of accounts.

**2. Authority to Manage the Cash Pool and Endowment Investments**

Time will be allocated for discussion of the Management of the Cash Pool and Endowment Investments.

**3. Proposed Increase in Professional Fees in the College of Veterinary Medicine**

The College of Veterinary Medicine is proposing an increase in the professional fee for Alabama residents and SREB contract students to be implemented in Fall 2020. The proposed increase enables the College to better align with peer institutions. Beginning in 2021, the President will benchmark and adjust the professional fees for veterinary students so that their total tuition and fees remain as near as possible to the average for Association of American Veterinary Medical Colleges. No fee increase will exceed \$1,000 per semester in a single year.

**C. Academic Affairs Committee**

**1. Proposed Child Life Option the Bachelor of Science in Human Development and Family Studies, College of Human Sciences**

The Department of Human Development and Family Studies is proposing a new option in Child Life. The option provides concentrated coursework in community-focused care and advocacy for children and families who have experienced hospitalization and trauma. The option will support students seeking professional careers in the fields of medical care or community agencies.

**2. Proposed Early Child Development Option in the Bachelor of Science in Human Development and Family Studies, College of Human Sciences**

The Department of Human Development and Family Studies is proposing the establishment of a new option in Early Child Development. The department currently offers students concentrated coursework in the discipline and would like to provide students with a formal option that will be reflected on their transcripts as they pursue professional careers and postgraduate programs. The proposed option will support students seeking jobs in early childhood settings.

**3. Proposed Master of Science in Child Life, College of Human Sciences**

The Department of Human Development and Family Studies is proposing the establishment of a new Master of Science in Child Life. The proposed degree will offer students and professionals advanced coursework and experience in community-focused care for families with children who are experiencing trauma and hospitalization.

The proposed degree requires 33 credit hours beyond the undergraduate level and will enable graduates to work as advocates in areas such as hospitals, surgical centers, community organizations, and non-profit agencies. The degree will be the first of its kind in the State of Alabama and will require additional faculty, to be funded by the department.

**4. Proposed Master of Science in Hospitality Management, College of Human Sciences**

The Department of Nutrition, Dietetics, and Hospitality Management is proposing the establishment of a new Master of Science in Hospitality Management (thesis and non-thesis). The proposed degree has previously been offered as a curricular option within the existing Master of Science in Nutrition. The department desires to create a separate program that better reflects the current program offerings as well as the unit's growing role in the hospitality industry, a mainstay of Alabama's economy. The proposed degree will offer students and professionals advanced coursework, via on-campus and distance education, in the field of hospitality management and will enable the unit to develop a curriculum that is more relevant to students.

**5. Proposed Ph.D. in Hospitality Management, College of Human Sciences**

The Department of Nutrition, Dietetics, and Hospitality Management is proposing the establishment of a new Doctor of Philosophy in Hospitality Management. Currently, students can pursue the program as an option within the existing doctoral program in Nutrition. In addition to providing more accurate nomenclature, the department desires to create a separate program that better reflects the current program offerings as well as the unit's growing role in the hospitality industry, a mainstay of Alabama's economy.

**6. Proposed Changes in Nomenclature to the Department of Communication Disorders and programs as the Department of Speech, Language, and Hearing Sciences, College of Liberal Arts**

The college is proposing degree renamings for the Department of Communication Disorders and the undergraduate and graduate programs offered by the unit. The proposed renamings more accurately represent the curricular offerings and will enable the department to become more competitive with similar programs at peer institutions. The proposed renamings include (1) renaming the *Department of Communication Disorders* as the *Department of Speech, Language, and Hearing Sciences*; (2) renaming the *Bachelor of Science in Communication Disorders* as the *Bachelor of Science in Speech, Language, and Hearing Sciences*; and (3) renaming the *Master of Science in Communication Disorders* as the *Master of Science in Speech, Language, and Hearing Sciences*.

**7. Proposed Change to the Auburn University Faculty Handbook**

The proposed change to section 3.6.5.3.C of the *Auburn University Faculty Handbook* establishes consistency to the Promotion and Tenure process for faculty who have an Extension appointment as part of their overall assignment. The change requests that a letter from the ACES director be required for all faculty dossiers and ensure consistency among dossiers going forward.

**8. Information Items**

Two academic items have been approved and are presented to the Board of Trustees as items of information. Both have received the support of the appropriate college or school, the University Curriculum Committee, the Graduate Council, and the Provost's Office. Following the Board of Trustees meeting, these programs will be forwarded to the Alabama Commission on Higher Education (ACHE) for the appropriate notification:

Establishment of a Graduate Certificate in Tribology Engineering, Samuel Ginn College of Engineering: The Department of Mechanical Engineering has received approval to establish a new nine-hour graduate certificate in Tribology Engineering for students and professionals seeking advanced study in the contact, friction, wear and

lubrication of surfaces to promote energy efficiency. The certificate supports a growing industry demand for qualified professionals working in the automotive, steel, paper, power, and similar manufacturing facilities who possess these skills. The certificate would be the first of its kind in the US.

Establishment of a Distance Education Version of the Graduate Certificate in Election Administration, College of Liberal Arts: The College of Liberal Arts has received approval to establish a distance version of its existing graduate certificate in Election Administration. The current 15-hour certificate is designed to provide students and professionals with advanced study in election administration, specifically legal and policy challenges associated with voting systems. The online version will complement the existing on-campus offering by providing a new option for additional students to enroll in the program.

**D. Executive Committee**

**1. Posthumous Awarding of the Master of Science Degree to Dr. Daniel K. Newhard**

The College of Veterinary Medicine has requested approval to award posthumously the Master of Science (non-thesis) in Biomedical Science to Dr. Daniel K. Newhard. Following a careful review of his academic records, the faculty in the college all concur that his academic achievements ensure Dr. Newhard meets the requirements necessary to be awarded a degree posthumously.

**2. Proposed Revision to the University Vision and Mission Statement**

The revised vision and mission statement presents a new framework for Auburn University and represents the institution's aspirations to become a model of higher education through excellence in instruction, research, and service. The revised vision and mission statement were presented as part of the University's 2019-2024 Strategic Plan and serve as a foundation for the institution's goals, metrics, and action items.

**3. Purple Heart University Proclamation**

Summary: The Auburn Veterans Resource Center requests approval from the Board of Trustees for a Purple Heart University Proclamation. The Purple Heart is the nation's oldest military award and is one of the most respected medals a member of the U.S. military can receive. The Military Order of the Purple Heart bestows national recognition on universities who demonstrate dedication and support by honoring combat-wounded veterans on their campus.

Earlier last year, the Auburn Veterans Resource Center through Parking Services designated two parking spots on campus for combat veteran use. The two designated Purple Heart parking spaces are located at Nichols Center and Foy Hall.

The Auburn Veterans Resource Center through the Office of University Scholarships and the Auburn City Veterans Committee initiated the creation of an annual Purple Heart Scholarship and awarded two wounded combat veterans this academic year.

A Purple Heart University recognition is a testament to Auburn University by creating an institution that is supportive and accessible for all veterans that have a disability.

Requested Action: It is requested that the Board of Trustees approve the Purple Heart Proclamation for the national Purple Heart Society to designate Auburn University as a Purple Heart University and receive national recognition of initiatives that support combat-wounded veterans.

Proclamation Execution: The Auburn Veterans Resource Center would like to announce the official proclamation at the Annual Veterans Gala on November 8, 2019.

4. **Selection of Board Members to the Alumni Lifetime Achievement Awards Committee**

A request is before the Board to nominate two trustees for a three-year term on the Alumni Lifetime Achievement Awards Committee, to join the current *President Pro Tempore*. This term would expire on September 1, 2022.

5. **Selection of Committee Chairs and Lead Trustees by *President Pro Tempore Smith* / Service on Affiliated Non-Profit Boards – For Information Only**

Time will be allocated for President Pro Tempore Smith to discuss Committee Chairs and Lead Trustees for 2019-2020. He will also discuss appointments/service on affiliated non-profit boards.

6. **Proposed Awards and Namings**

Time will be allocated for discussions of any awards and namings.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

AUBURN RESEARCH PARK INFRASTRUCTURE EXPANSION

FINAL PROJECT APPROVAL

WHEREAS, at its previous meeting on February 15, 2019, the Board of Trustees adopted a resolution that approved the initiation and engineer selection for the Auburn Research Park Infrastructure Expansion project; and

WHEREAS, the project will expand existing road and utility infrastructure located in the Auburn Research Park in support of future development of the park and the new East Alabama Medical Center facility; and

WHEREAS, the project will connect Camp Auburn Road to Shug Jordan Parkway by extending and widening the existing Camp Auburn Road, installing a roundabout at the Camp Auburn Road and Old Camp Road intersection, widening Shug Jordan Parkway to incorporate turn lanes; and

WHEREAS, the project will also extend the campus utility system in the Auburn Research Park by installing storm and sanitary sewer, domestic water, natural gas, electric power, and data infrastructures; and

WHEREAS, the estimated total project cost for the Auburn Research Park Infrastructure Expansion project is \$11.0 million, to be financed by University General Funds, City of Auburn funds, and other funding sources, as available; and

WHEREAS, the project will be located in the northwest sector of the Auburn Research Park adjacent to Shug Jordan Parkway; and

WHEREAS, pursuant to the Board of Trustees policy "D-3, Capital Projects Approval," the final approval of the project must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Auburn Research Park Infrastructure Expansion project is approved and that Jay Gogue, Interim President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Establish a budget for the Auburn Research Park Infrastructure Expansion project in the amount of \$11.0 million, to be financed by University General Funds, City of Auburn funds, and other funding sources, as available; and

2. Direct the consultants to complete the required plans for the project; and
3. Solicit bids and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the project budget approved above.



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**TO:** JAY GOGUE, Interim President  
**THROUGH:** RONALD BURGESS, Executive Vice President  
**THROUGH:** LARRY FILLMER, Executive Director, Auburn Research and Technology Foundation  
**FROM:** DAN KING, Associate Vice President for Facilities  
**SUBJECT:** PROPERTY AND FACILITIES COMMITTEE  
**AUBURN RESEARCH PARK INFRASTRUCTURE EXPANSION: FINAL PROJECT APPROVAL**  
**DATE:** SEPTEMBER 3, 2019

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This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for September 13, 2019.

**Proposal:**

Consistent with standing policy, it is proposed that the Auburn Research Park Infrastructure Expansion project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that provides final approval of the project. If approved, the resolution would authorize the President to direct Auburn University Facilities Management to complete the project design, solicit bids, and award a contract for construction.

**Review and Consultation:**

At its previous meeting on February 15, 2019, the Board of Trustees adopted a resolution that approved the initiation of the Auburn Research Park Infrastructure Expansion project and the selection of Goodwyn Mills Cawood, of Montgomery, Alabama, as the project engineer. The project will expand existing road and utility infrastructure in Auburn Research Park in support of future growth of the park and the new East Alabama Medical Center facility.

Since that time, the project team has worked to complete the 95% design for the Auburn Research Park Infrastructure Expansion project. The project details are provided below:

- **Project Location:** The Auburn Research Park Infrastructure Expansion project will be located in the northwest sector of the Auburn Research Park adjacent to Shug Jordan Parkway. See Attachment 1 for a site map.
- **Program Requirements:** The Auburn Research Park Infrastructure Expansion project will connect Camp Auburn Road to Shug Jordan Parkway by extending and widening the existing Camp Auburn Road, installing a roundabout at the Camp Auburn Road and Old Camp Road intersection, widening Shug Jordan Parkway to incorporate turn lanes, and extending the campus utility system along the new road. See Attachment 2 for site

diagrams of the proposed scope of work. The utility infrastructures to be extended and relocated include:

- Storm sewer
- Domestic water
- Sanitary sewer
- Natural gas
- Electric power (includes acquisition of Alabama Power infrastructure)
- Data

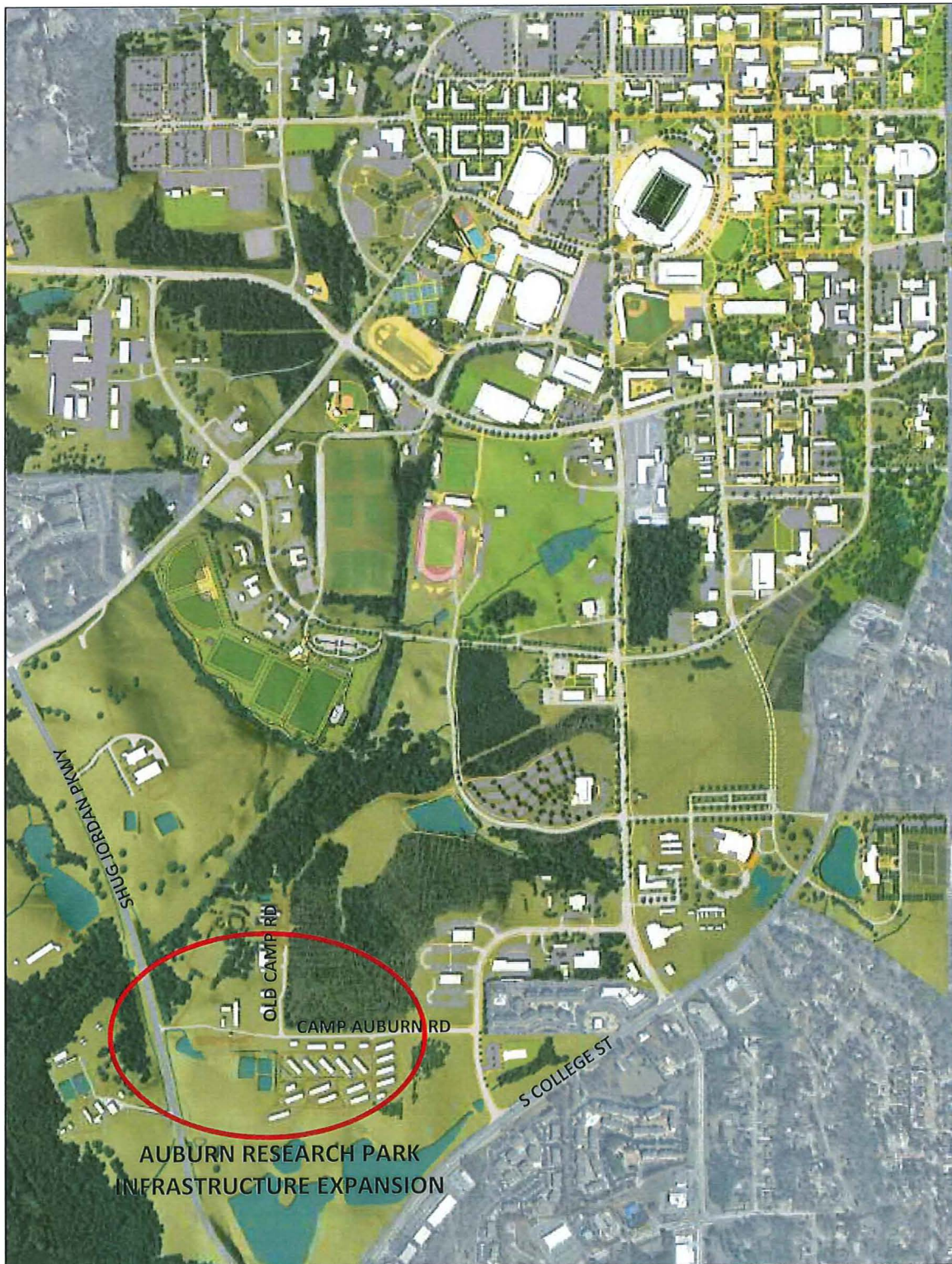
This infrastructure expansion includes funds to purchase the existing Alabama Power electrical distribution infrastructure within the Auburn Research Park and to install a new campus high voltage feeder to Auburn Research Park to add additional electrical power capacity and improve reliability

- Budget: The estimated total project cost of the Auburn Research Park Infrastructure Expansion project is \$11.0 million, to be financed by University General Funds, City of Auburn funds, and other funding sources, as available.

If you concur, it is proposed that a resolution providing final approval of the Auburn Research Park Infrastructure Expansion project be presented to the Board of Trustees for consideration at its meeting scheduled for September 13, 2019.



Attachment 1  
Auburn Research Park Infrastructure Expansion Project  
Site Map





**Attachment 2**  
**Auburn Research Park Infrastructure Expansion Project**  
**Construction Scope of Work Site Diagrams**



Auburn Research Park Infrastructure Expansion – Road Construction and Widening



Auburn Research Park Infrastructure Expansion – Utility System Installation Diagram

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

AGRICULTURAL HERITAGE PARK ALFA PAVILION RENOVATION

FINAL PROJECT APPROVAL

WHEREAS, at its previous meeting on April 12, 2019, the Board of Trustees adopted a resolution that approved the initiation of the Agricultural Heritage Park ALFA Pavilion Renovation project, and at its meeting on June 7, 2019, the Board of Trustees approved the architect selection for the project; and

WHEREAS, the project will improve the quality of the pavilion's interior and exterior to increase its marketability as a more modern, upscale venue in support of university-sponsored events and private social engagements; and

WHEREAS, the estimated total project cost for the Agricultural Heritage Park ALFA Pavilion Renovation project is \$1.1 million, to be financed by College of Agriculture gift funds and revenues generated by events hosted at the ALFA Pavilion; and

WHEREAS, pursuant to the Board of Trustees policy "D-3, Capital Projects Approval," the final approval of the project must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Agricultural Heritage Park ALFA Pavilion Renovation project is approved and that Jay Gogue, Interim President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Establish a budget for the Agricultural Heritage Park ALFA Pavilion Renovation project in the amount of \$1.1 million, to be financed by College of Agriculture gift funds and revenues generated by events hosted at the ALFA Pavilion; and
2. Direct the consultants to complete the required plans for the project; and
3. Solicit bids and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the project budget approved above.

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**TO:** JAY GOGUE, Interim President

**THROUGH:** RONALD BURGESS, Executive Vice President

**THROUGH:** PAUL PATTERSON, Dean, College of Agriculture

**FROM:** DAN KING, Associate Vice President for Facilities

**SUBJECT:** PROPERTY AND FACILITIES COMMITTEE

**AGRICULTURAL HERITAGE PARK ALFA PAVILION RENOVATION: FINAL  
PROJECT APPROVAL**

**DATE:** SEPTEMBER 3, 2019

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This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for September 13, 2019.

**Proposal:**

Consistent with standing policy, it is proposed that the Agricultural Heritage Park ALFA Pavilion Renovation project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that provides final approval of the project. If approved, the resolution would authorize the President to direct Auburn University Facilities Management to complete the project design, solicit bids, and award a contract for construction.

**Review and Consultation:**

At its previous meeting on April 12, 2019, the Board of Trustees adopted a resolution that approved the initiation of the Agricultural Heritage Park ALFA Pavilion Renovation project, and at its meeting on June 7, 2019, the Board of Trustees approved the architect selection for the project. The intent of the project was to improve the quality of the pavilion's interior and exterior to increase its marketability as a more modern, upscale venue in support of university-sponsored events and private social engagements.

The project team has completed the 95% design for the Agricultural Heritage Park ALFA Pavilion Renovation project. The project details are provided below:

- Project Location: The Agricultural Heritage Park ALFA Pavilion is located at 961 South Donahue Drive. See Attachment 1 for a campus map depicting the site location.
- Program Requirements: The Agricultural Heritage Park ALFA Pavilion Renovation project will renovate approximately 3,700 square feet of interior space with upgrades to finishes and fixtures including: stained concrete floors, a new stone clad fireplace feature, interior shiplap siding, indoor/outdoor bar, decorative light fixtures, and HVAC system upgrades. The project will also replace the existing exterior roll-up doors and

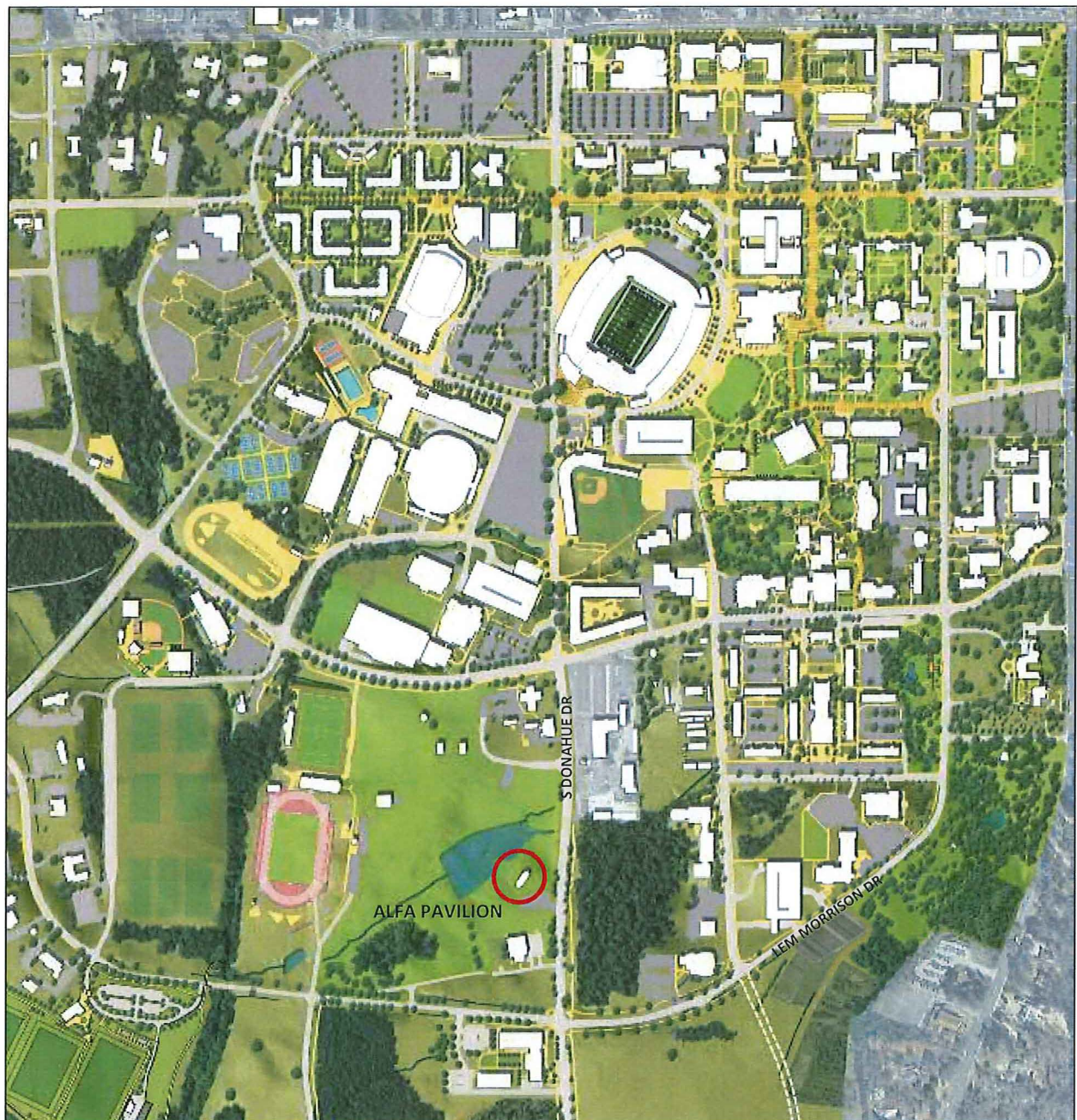
louvers with new windows. See Attachment 2 for renderings of the Agricultural Heritage Park ALFA Pavilion Renovation project.

- Budget: The estimated total project cost of the Agricultural Heritage Park ALFA Pavilion Renovation project is \$1.1 million, to be financed by College of Agriculture gift funds and revenues generated by events hosted at the ALFA Pavilion.

If you concur, it is proposed that a resolution providing final approval of the Agricultural Heritage Park ALFA Pavilion Renovation project be presented to the Board of Trustees for consideration at its meeting scheduled for September 13, 2019.



Attachment 1  
Agricultural Heritage Park ALFA Pavilion Renovation  
Site Map





**Attachment 2**  
**Agricultural Heritage Park ALFA Pavilion Renovation**  
**Architectural Renderings**



**Exterior View**



**Interior View**

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

JORDAN-HARE STADIUM EAST SUITES RENOVATIONS – PHASE II

FINAL PROJECT APPROVAL

WHEREAS, at its previous meeting on June 8, 2018, the Board of Trustees adopted a resolution that approved the initiation and architect selection for the Jordan-Hare East Suites Renovation project, to be executed in two phases; and

WHEREAS, Phase I of the project, to install operable windows in the third and fourth level East suites, was completed in July 2019; and

WHEREAS, Phase II of the project will enable the Athletics Department to provide an enhanced Gameday experience for suite holders by renovating the suites which will include the installation of new fixed seating, flooring, cabinets, wall and bathroom finishes, and the replacement of the existing HVAC units; and

WHEREAS, the estimated total project cost for the Jordan-Hare Stadium East Suites Renovations – Phase II is \$9.2 million, to be financed by Athletics Department funds; and

WHEREAS, pursuant to the Board of Trustees policy “D-3, Capital Projects Approval,” the final approval of the project must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Jordan-Hare Stadium East Suites Renovations – Phase II project is approved and that Jay Gogue, Interim President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Establish a budget for the Jordan-Hare Stadium East Suites Renovations – Phase II project in the amount of \$9.2 million, to be financed by Athletics Department funds; and
2. Direct the consultants to complete the required plans for the project; and
3. Solicit bids and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the project budget approved above.

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**TO:** JAY GOGUE, Interim President

**THROUGH:** RONALD BURGESS, Executive Vice President

**THROUGH:** ALLEN GREENE, Athletics Director

**FROM:** DAN KING, Associate Vice President for Facilities

**SUBJECT:** PROPERTY AND FACILITIES COMMITTEE

**JORDAN-HARE STADIUM EAST SUITES RENOVATIONS – PHASE II:  
FINAL PROJECT APPROVAL**

**DATE:** SEPTEMBER 3, 2019

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This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for September 13, 2019.

**Proposal:**

Consistent with standing policy, it is proposed that the Jordan-Hare Stadium East Suites Renovations – Phase II project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that provides final approval of the project. If approved, the resolution would authorize the President to direct Auburn University Facilities Management to complete the project design, solicit bids, and award a contract for construction.

**Review and Consultation:**

At its previous meeting on June 8, 2018, the Board of Trustees adopted a resolution that approved the initiation of the Jordan-Hare Stadium East Suite Renovations project, with the plan to execute the work in two phases. At the same meeting, the Board of Trustees approved the selection of Stacy Norman Architects, of Auburn, Alabama, as the project architect. Phase I of this project was completed in July 2019; it installed new operable windows and fans in the existing third and fourth level East Suites. Phase II of the project will further enhance the Gameday experience for suite holders by renovating the interior of the suites. Phase II is planned to be completed by August 2020.

The project team has completed the 95% design for the Jordan-Hare Stadium East Suites Renovations – Phase II project. The project details are provided below:

- **Project Location:** The project will be located in the third and fourth level East suites of Jordan-Hare Stadium, located along South Donahue Drive and Heisman Drive. See Attachment 1 for a campus map depicting the site location.
- **Program Requirements:** The Jordan-Hare Stadium East Suites Renovations – Phase II project will renovate 34,445 square feet of the existing third and fourth level East Suites. Program requirements include the installation of new fixed seating, flooring, cabinets, wall

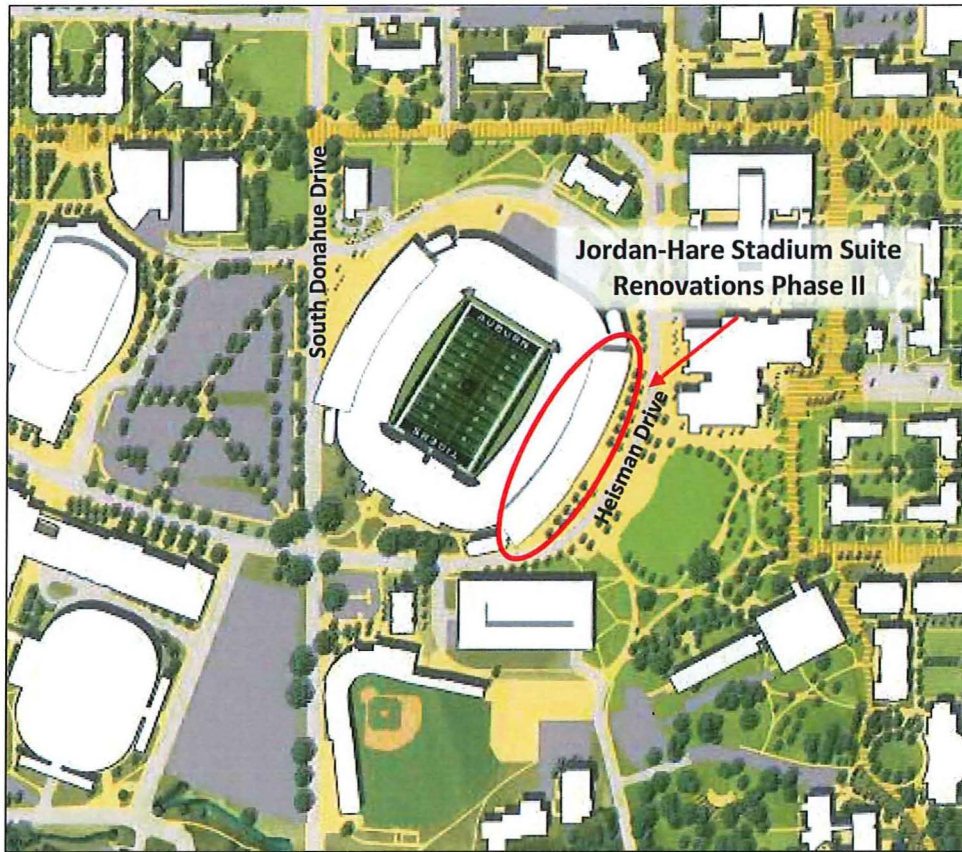
and bathroom finishes and the replacement of the existing HVAC units. See Attachment 2 for renderings of the Jordan-Hare Stadium East Suites Renovations – Phase II project.

- Budget: The estimated total project cost of the Jordan-Hare Stadium East Suites Renovations – Phase II project is \$9.2 million, to be financed by Athletics Department funds.

If you concur, it is proposed that a resolution providing final approval of the Jordan-Hare Stadium East Suites Renovations – Phase II project be presented to the Board of Trustees for consideration at its meeting scheduled for September 13, 2019.



Attachment 1  
Jordan-Hare Stadium East Suites Renovations – Phase II  
Site Map



**Attachment 2**  
**Jordan-Hare Stadium East Suites Renovations – Phase II**  
**Architectural Renderings**



PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

FOOTBALL PERFORMANCE CENTER

APPROVAL OF PROJECT INITIATION AND AUTHORIZATION  
TO COMMENCE THE PROJECT ARCHITECT SELECTION PROCESS

WHEREAS, the Athletics Department has proposed the construction of a Football Performance Center; and

WHEREAS, the intent of the Football Performance Center project is to provide the Auburn University football team with the key and essential capabilities and resources needed to successfully compete within the Southeastern Conference and with national peer programs; and

WHEREAS, it is anticipated the facility will enhance student-athlete development with space dedicated to strength and conditioning, health and recovery, and sports science, as well as to team meeting rooms, coach and staff offices, equipment storage space, and common areas; and

WHEREAS, it is anticipated that this facility would be financed by a combination of gift funds and University general revenue bonds, with the debt service on the bonds being paid for out of Athletics Department funds; and

WHEREAS, pursuant to the Board of Trustees policy "D-3, Capital Projects Approval," the initiation of this project must be submitted to the Board through the Property and Facilities Committee for approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the initiation of the Football Performance Center project is approved; and Jay Gogue, Interim President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to commence the project architect selection process.



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**TO:** JAY GOGUE, Interim President

**THROUGH:** RONALD BURGESS, Executive Vice President

**THROUGH:** ALLEN GREENE, Athletics Director

**FROM:** DAN KING, Associate Vice President for Facilities

**SUBJECT:** PROPERTY AND FACILITIES COMMITTEE

**FOOTBALL PERFORMANCE CENTER: APPROVAL OF PROJECT INITIATION  
AND AUTHORIZATION TO COMMENCE THE PROJECT ARCHITECT  
SELECTION PROCESS**

**DATE:** SEPTEMBER 3, 2019

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This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for September 13, 2019.

**Proposal:**

Consistent with standing policy, it is proposed that the Football Performance Center project be presented to the Board of Trustees through the Property and Facilities Committee for appropriate action that will approve the initiation of the project and authorize the commencement of the project architect selection process.

**Review and Consultation:**

The Athletics Department has proposed the construction of a Football Performance Center. The intent of the Football Performance Center project is to provide the Auburn University football team with the key and essential capabilities and resources needed to successfully compete within the Southeastern Conference and with national peer programs. It is anticipated that this facility will enhance student-athlete development with space dedicated to strength and conditioning, health and recovery, and sports science, as well as to team meeting rooms, coach and staff offices, equipment storage space, and common areas.

It is anticipated that this facility would be financed by a combination of gift funds and University general revenue bonds, with the debt service on the bonds being paid for out of Athletics Department funds.

If you concur, it is proposed that a resolution initiating the Football Performance Center project and authorizing the commencement of the project architect selection process to be presented to the Board of Trustees for approval at the meeting scheduled for September 13, 2019.



PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

UNIVERSITY STUDENT HOUSING PHASE I

APPROVAL OF PROJECT INITIATION AND AUTHORIZATION  
TO COMMENCE THE PROJECT ARCHITECT SELECTION PROCESS

WHEREAS, over the last several years, the University has developed a new housing strategy taking into account affordability, demand, student satisfaction, and local market conditions; and

WHEREAS, based upon this review, a priority for student housing is to construct sufficient housing to eventually replace the Hill Residence Hall Complex and Cambridge Residence Hall through a series of projects over the next five to ten years; and

WHEREAS, the Senior Vice President for Student Affairs has proposed the University Student Housing Phase I project to begin the process of replacing the Hill Residence Hall Complex and the Cambridge Residence Hall; and

WHEREAS, it is anticipated that this project would be financed by University general revenue bonds with the debt service being paid for out of student housing revenues; and

WHEREAS, this project would supersede the New Student Housing project initiated in September 2016; and

WHEREAS, pursuant to the Board of Trustees policy "D-3, Capital Projects Approval," the initiation of this project must be submitted to the Board through the Property and Facilities Committee for approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the initiation of the new University Student Housing Phase I project is approved; and Jay Gogue, Interim President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to commence the project architect selection process.

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**TO:** JAY GOGUE, Interim President  
**THROUGH:** RONALD BURGESS, Executive Vice President  
**THROUGH:** BOBBY WOODARD, Senior Vice President for Student Affairs  
**FROM:** DAN KING, Associate Vice President for Facilities  
**SUBJECT:** PROPERTY AND FACILITIES COMMITTEE

**UNIVERSITY STUDENT HOUSING PHASE I: APPROVAL OF PROJECT  
INITIATION AND AUTHORIZATION TO COMMENCE THE ARCHITECT  
SELECTION PROCESS**

**DATE:** SEPTEMBER 3, 2019

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This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for September 13, 2019.

**Proposal:**

Consistent with standing policy, it is proposed that the University Student Housing Phase I project be presented to the Board of Trustees through the Property and Facilities Committee for appropriate action that will approve the initiation of the project and authorize the commencement of the project architect selection process.

**Review and Consultation:**

The Senior Vice President for Student Affairs has proposed the construction of the University Student Housing Phase I project.

Over the last several years, the University developed a new housing strategy taking into account the following key factors: affordability, demand, student satisfaction, and local market conditions. Based upon this review, a priority for student housing is to construct sufficient housing to eventually replace the Hill Residence Hall Complex and Cambridge Residence Hall through a series of projects over the next five to ten years.

The intent of the University Student Housing Phase I project is to begin the process of replacing the Hill Residence Hall Complex and Cambridge Residence Hall with new residence halls located elsewhere on campus.

This project would supersede the New Student Housing project initiated in September 2016.

It is anticipated that this project would be financed by University general revenue bonds with the debt service being paid for out of student housing revenues.

If you concur, it is proposed that a resolution initiating the University Student Housing Phase I project and authorizing the commencement of the project architect selection process to be presented to the Board of Trustees for approval at the meeting scheduled for September 13, 2019.

PROPERTY AND FACILITIES COMMITTEE  
STATUS UPDATES

Time will be allocated for any questions or conversations concerning the circulated status updates.

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**TO:** JAY GOUGE, Interim President  
**THROUGH:** RONALD BURGESS, Executive Vice President  
**FROM:** DAN KING, Associate Vice President for Facilities  
**SUBJECT:** PROPERTY AND FACILITIES COMMITTEE

**CURRENT STATUS OF NEW CONSTRUCTION/RENOVATION/  
INFRASTRUCTURE PROJECTS WITH BUDGETS OF \$1,000,000 AND GREATER  
(INFORMATION ONLY)**

**DATE:** SEPTEMBER 3, 2019

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This is to request that the following proposal be submitted to the Property and Facilities Committee and included on the agenda of the Board of Trustees meeting scheduled for September 13, 2019.

**Proposal:**

Consistent with standing practice, it is proposed that the current status report of new construction/renovation/infrastructure projects with budgets greater than \$1,000,000 be submitted, *for information only*, to the Board of Trustees through the Property and Facilities Committee.

**Review and Consultation:**

The Board of Trustees at its meeting on June 4, 2001, requested that it receive a regular update on the financial status of Board approved projects. The attached list includes projects at Auburn University and outlying units.

**Rationale for Recommendation:**

Consistent with the request of the Board of Trustees for a current status report of new construction/renovation/infrastructure projects with budgets greater than \$1,000,000, the attached listing is provided, *for information only*, to the Board through the Property and Facilities Committee for inclusion on the agenda of the meeting scheduled for September 13, 2019.

# *Auburn University Facilities Management*

## *Current Capital Projects*

(Spending across Multiple Years)

### *Summary of Cash Flow by Project Phase*

<i>Project Phase</i>	<i>Previous Approved Budget Amount</i>	<i>Current Approved Budget Amount</i>	<i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2019</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2020 &amp; Forward</i>
Substantial Completion	193,650,000	314,950,000	295,015,458	6,445,853	9,428,131 *
Construction	257,000,000	238,400,000	89,225,854	27,274,146	121,900,000
Design	230,400,000	134,800,000	6,555,215	3,431,042	124,813,743
Planning	11,179,982	1,880,970	735,487	663,454	482,029
Totals	692,229,982	690,030,970	391,532,014	37,814,495	256,623,903 *
Other Open Capital Projects	76,274,289	79,843,782	34,760,934	3,005,523	42,077,325
Grand Totals	768,504,271	769,874,752	426,292,948	40,820,018	298,701,228 *

\* On the lines with asterisks, the sum of the spending columns does not equal the current approved budget figure. The reason relates to five closed projects: (1) "Mell Classroom Building" project under budget by \$154,359; (2) "AU Regional Airport - South Ramp, New Maintenance Hangar" project under budget by \$116,150; (3) "Broun Hall Building Wide Renovation" project under budget by \$347,508; (4) "Jordan-Hare Stadium Gameday Support Facility and Locker Room Renovation" project under budget by \$782,349; (5) "Jordan-Hare Stadium - Press Box Renovations" project under budget by \$522,129. The difference is also due to one open project: (1) "Jordan-Hare Stadium - 3rd & 4th Levels, East Suite Renovations" project under budget by \$2,138,063.

## Current Capital Projects

## ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>(A)</i>		<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>(B)</i>		<i>Estimated Spending Assuming Remainder of Budget for FY2020 &amp; Forward</i>	<i>(C)</i>	<i>(A)-(B)-(C)</i>	
			<i>Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>			<i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2019</i>		<i>Current Encumbrances Against Project</i>	<i>Current Open Balance (Budget less Actuals and Encumbrances)</i>	
<b><i>SUBSTANTIAL COMPLETION PHASE</i></b>												
Mell Classroom Building 11-209	COMPLETED	25,000,000	35,000,000		35,000,000		34,845,641	0	0	0	154,359	*
AU Regional Airport - South Ramp, New Maintenance Hangar 16-246	COMPLETED	1,700,000	1,700,000	1,700,000			1,583,850	0	0	0	116,150	*
Broun Hall Building Wide Renovation 15-068	COMPLETED	5,000,000	5,000,000	5,000,000			4,652,492	0	0	0	347,508	*
Jordan-Hare Stadium Gameday Support Facility and Locker Room Renovation 16-324	COMPLETED	28,000,000	28,000,000	28,000,000			27,217,651	0	0	0	782,349	*
Jordan-Hare Stadium - Press Box Renovations 16-500	COMPLETED	12,000,000	12,000,000	12,000,000			11,477,871	0	0	0	522,129	*
Risk Management and Safety Facility - New Building 15-150	Substantial Completion	2,800,000	2,800,000	2,800,000			2,636,543	63,457	100,000	0	163,457	
School of Nursing Facility 15-035	Substantial Completion	29,000,000	29,000,000	29,000,000			28,847,319	12,681	140,000	0	152,681	
AU Rec. & Wellness Ctr - Basement, Build-Out For Personal Training & Weightlifting Center 16-249	Substantial Completion	2,900,000	2,900,000	2,900,000			2,870,989	29,011	0	2,672	26,339	
President's House Renovation 14-296	Substantial Completion	11,051,195	15,200,000	15,200,000			14,872,714	30,286	297,000	29,605	297,681	
Gavin Engineering Research Laboratory - Comprehensive Renovations 14-308	Substantial Completion	16,750,000	18,000,000	18,000,000			17,923,082	76,918	0	39,024	37,894	

**ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY**

<i>Project Name</i>	<i>Project Phase</i>	<i>(A)</i>		<i>AU Funding (includes gifts/grants)</i>	<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>(B)</i>		<i>Estimated Spending Assuming Remainder of Budget for FY2020 &amp; Forward</i>	<i>(C)</i>	<i>(A)-(B)-(C)</i>	
		<i>Original Approved Budget Amount</i>	<i>Current Approved Budget Amount</i>				<i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2019</i>		<i>Current Encumbrances Against Project</i>	<i>Current Open Balance (Budget less Actuals and Encumbrances)</i>	
Poultry Science Research & Education Ctr - New Administrative Building 16-040	Substantial Completion	2,950,000	2,950,000	2,950,000			2,922,088	27,912	0	10,774	17,138	
Mell Street, West Samford Avenue, & Thach Avenue Traffic & Parking Improvements 15-311	Substantial Completion	4,000,000	4,000,000	4,000,000			3,849,767	110,233	40,000	111,591	38,642	
North Auburn - New Fisheries Biodiversity Research Laboratory 16-486	Substantial Completion	2,100,000	2,100,000	2,100,000			1,739,338	27,662	333,000	72,226	288,436	
AU Regional Airport - Aviation Education Facility 13-285	Substantial Completion	8,700,000	8,700,000	3,700,000		5,000,000	8,628,659	71,341	0	22,423	48,918	
Leach Science Ctr - Building Expansion & Partial Renovation 15-208	Substantial Completion	19,000,000	24,000,000	24,000,000			21,682,616	1,317,384	1,000,000	1,869,867	447,517	
Brown-Kopel Engineering Achievement Center 15-157	Substantial Completion	39,750,000	44,000,000	44,000,000			41,334,995	1,165,005	1,500,000	2,069,405	595,600	
AU Equestrian Center - New Equestrian Team Support Building & Barn 17-088	Substantial Completion	5,000,000	5,000,000	5,000,000			4,631,381	268,619	100,000	206,377	162,242	
Campus Utility System Expansion	Substantial Completion	6,500,000	6,500,000	6,500,000			5,118,351	113,518	1,268,131	1,268,131	113,518	
Jordan-Hare Stadium - 3rd & 4th Levels, East Suite Renovations 18-100	Substantial Completion	4,500,000	4,500,000	4,500,000			2,217,513	144,424	0	80,232	2,202,255	*
Graduate Business Education Bldg 14-044	Substantial Completion	30,000,000	45,000,000	45,000,000			39,091,364	1,908,636	4,000,000	4,695,961	1,212,675	
South College Street Parking Deck 18-071	Substantial Completion	15,900,000	15,900,000	15,900,000			14,513,702	886,298	500,000	539,264	847,034	

## Current Capital Projects

## ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>(A)</i>		<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>(B)</i>		<i>Estimated Spending Assuming Remainder of Budget for FY2020 &amp; Forward</i>	<i>(C)</i>	<i>(A)-(B)-(C)</i>	
			<i>Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>			<i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2019</i>		<i>Current Encum- brances Against Project</i>	<i>Current Open Balance (Budget less Actuals and Encum- brances)</i>	
North Auburn - New Poultry Infectious Disease Biocontainment Facility 16- 485	Substantial Completion	2,700,000	2,700,000	2,700,000			2,357,532	192,468	150,000	154,754	187,714	
<b>Total Substantial Completion</b>			314,950,000	274,950,000	35,000,000	5,000,000	295,015,458	6,445,853	9,428,131	11,172,306	8,762,236	*



**ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY**

Project Name	Project Phase	Original Approved Budget Amount	(A)		AU Bond Funding	Federal/ State or Local Funding	(B)		Estimated Spending Assuming Remainder of Budget for FY2020 & Forward		(C)		(A)-(B)-(C)
			Current Approved Budget Amount	AU Funding (includes gifts/grants)			Actual Spending to Date (across multiple years)	Estimated Spending Assuming Remainder of Budget for FY2019			Current Encum- brances Against Project	Current Open Balance (Budget less Actuals and Encum- brances)	
CONSTRUCTION PHASE													
Performing Arts Center - New Building 15-158	Construction	65,000,000	69,600,000	69,600,000			61,404,819	4,695,181	3,500,000		6,946,578	1,248,603	
Goodwin Hall - Renovation & Band Rehearsal Hall Addition 15-255	Construction	5,500,000	7,500,000	7,500,000			3,522,340	1,977,660	2,000,000		3,125,358	852,302	
Student Activities Center - Auditorium, Renovation & Upgrades 15-321	Construction	7,000,000	7,000,000	7,000,000			3,862,582	1,637,418	1,500,000		1,289,952	1,847,466	
Lem Morrison Dr - Recreation Field Expansion 18-028	Construction	17,000,000	17,000,000	17,000,000			5,781,330	2,218,670	9,000,000		9,880,672	1,337,998	
Miller Poultry Center - Poultry Farm Relocation Project (Phases III-VI) 17-302	Construction	22,000,000	22,000,000	22,000,000			3,759,913	3,240,087	15,000,000		16,520,944	1,719,143	
Village Dining Facility Renovation 18-446	Construction	3,800,000	3,800,000	3,800,000			1,138,692	1,761,308	900,000		766,265	1,895,043	
Auburn Arena - Men's Locker Room & Practice Gymnasium, Renovation & Expansion 17-119	Construction	3,000,000	3,000,000	3,000,000			602,377	1,397,623	1,000,000		2,025,654	371,969	
Campus Parking Expansion (Phase I) - West Campus & Hay Fields 19-037	Construction	3,500,000	3,500,000	3,500,000			741,609	1,258,391	1,500,000		1,737,673	1,020,718	
Advanced Structural Testing Laboratory 17-255	Construction	22,000,000	22,000,000	10,000,000		12,000,000	811,791	2,188,209	19,000,000		16,737,818	4,450,391	
Academic Classroom & Laboratory Complex 15-034	Construction	83,000,000	83,000,000		83,000,000		7,600,401	6,899,599	68,500,000		5,506,825	69,892,774	
Total Construction			238,400,000	143,400,000	83,000,000	12,000,000	89,225,854	27,274,146	121,900,000		64,537,739	84,636,407	

**ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY**

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>(A) Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>	<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>(B) Actual Spending to Date (across multiple years)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2019</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2020 &amp; Forward</i>	<i>(C) Current Encumbrances Against Project</i>	<i>(A)-(B)-(C) Current Open Balance (Budget less Actuals and Encumbrances)</i>
<b>DESIGN PHASE</b>											
Moore Softball Complex - New Player Development Building & Seating Expansion 17-197	Construction Document	4,000,000	4,000,000	4,000,000			342,090	250,000	3,407,910	128,957	3,528,953
Tony & Libba Rane Culinary Science Center - New Building 16-370	Bidding	95,400,000	95,400,000	53,000,000	42,400,000		5,781,909	500,000	89,118,091	1,489,401	88,128,690
Central Dining Facility 17-049	Design	26,000,000	26,000,000	26,000,000			0	1,300,000	24,700,000	0	26,000,000
Plainsman Park Player Development Improvements 18-200	Construction Document	4,000,000	4,000,000	4,000,000			262,258	200,000	3,537,742	130,559	3,607,183
Northeast Campus Utility Expansion 18-481	Bidding	5,400,000	5,400,000	5,400,000			168,958	1,181,042	4,050,000	358,008	4,873,034
<b>Total Design</b>			134,800,000	92,400,000	42,400,000	0	6,555,215	3,431,042	124,813,743	2,106,925	126,137,860

## Current Capital Projects

## ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>(A)</i>		<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>(B)</i>		<i>Estimated Spending Assuming Remainder of Budget for FY2020 &amp; Forward</i>	<i>(C)</i>	<i>(A)-(B)-(C)</i>	
			<i>Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>			<i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2019</i>		<i>Current Encumbrances Against Project</i>	<i>Current Open Balance (Budget less Actuals and Encumbrances)</i>	
<b>PLANNING PHASE</b>												
Haley Center - Renovations For Relocation Of Mathematics & Statistics Department 16-110	Hold	500,000	500,000	500,000			83,610	0	416,390	265,001	151,389	
New Residence Halls - Phase 1 16-371	Construction Document	160,988	160,988	160,988			56,040	104,948	0	2,000	102,948	
Jordan-Hare Stadium North Endzone Videoboard Improvements 17-038	Hold	153,820	153,820	153,820			128,181	0	25,639	4,485	21,154	
Auburn Research Park - Infrastructure Expansion 19-016	Design & Development	500,000	500,000	500,000			198,363	301,637	0	240,752	60,885	
College of Education Building - New Facility 18-538	Pre-design	316,162	316,162		316,162		175,333	140,829	0	73,886	66,943	
Chilled Water System Expansion - New CW Plant At South Campus 18-444	Pre-design	250,000	250,000		250,000		93,960	116,040	40,000	0	156,040	
<b>Total Planning</b>			1,880,970	1,314,808	566,162	0	735,487	663,454	482,029	586,124	559,359	

## Current Capital Projects

## ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>(A)</i>		<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>(B)</i>		<i>Estimated Spending Assuming Remainder of Budget for FY2020 &amp; Forward</i>	<i>(C)</i>	<i>(A)-(B)-(C)</i>	
			<i>Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>			<i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2019</i>		<i>Current Encumbrances Against Project</i>	<i>Current Open Balance (Budget less Actuals and Encumbrances)</i>	
Other Open Capital Projects	Various Stages		79,843,782	78,293,089	0	1,550,693	34,760,934	3,005,523	42,077,325	0	45,082,848	

<b>GRAND TOTAL</b>			769,874,752	590,357,897	160,966,162	18,550,693	426,292,948	40,820,018	298,701,228	78,403,094	265,178,710	*
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\* On the lines with asterisks, the sum of the spending columns does not equal the current approved budget figure. The reason relates to five closed projects: (1) "Mell Classroom Building" project under budget by \$154,359; (2) "AU Regional Airport - South Ramp, New Maintenance Hangar" project under budget by \$116,150; (3) "Broun Hall Building Wide Renovation" project under budget by \$347,508; (4) "Jordan-Hare Stadium Gameday Support Facility and Locker Room Renovation" project under budget by \$782,349; (5) "Jordan-Hare Stadium - Press Box Renovations" project under budget by \$522,129. The difference is also due to one open project: (1) "Jordan-Hare Stadium - 3rd & 4th Levels, East Suite Renovations" project under budget by \$2,138,063.

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**TO:** JAY GOGUE, Interim President  
**THROUGH:** RONALD BURGESS, Executive Vice President  
**FROM:** DAN KING, Associate Vice President for Facilities  
**SUBJECT:** PROPERTY AND FACILITIES COMMITTEE  
**QUARTERLY REPORT FOR PROJECTS COSTING MORE THAN \$500,000  
BUT LESS THAN \$1,000,000 – 3<sup>rd</sup> QTR FISCAL YEAR 2019** *(For Information Only)*  
**DATE:** SEPTEMBER 3, 2019

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This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda of the meeting scheduled for September 13, 2019.

**Proposal:**

The Board of Trustees, at its meeting on April 11, 2014, adopted a resolution stipulating that all projects with a total cost in the range of \$500,000 to \$1,000,000 be reported quarterly. The intent of this report is to keep the Property and Facilities Committee informed of those projects as they are occurring on campus. Consistent with standing policy, it is proposed that this report be submitted for information only.

**Review and Consultation:**

Projects initiated in the 3<sup>rd</sup> Quarter of Fiscal Year 2019 and costing more than \$500,000 but less than \$1,000,000 are listed in the following table.

<b>3<sup>rd</sup> Quarter FY 2019 Projects \$500,000 - \$1,000,000</b>	<b>Project Number</b>	<b>Account Number</b>	<b>Cost</b>
Student Center - Suite 2334, Chick-fil-A Dining Venue Renovations	18-448	923274-102048-P100	\$772,933
Brown-Kopel Eng Student Achievement Ctr - 1st Floor, Build-Out For New Dining Venue	17-045	923273-102048-P100	\$653,490

**Rationale for Recommendation:**

Consistent with standing policy, this report is submitted to the Board of Trustees through the Property and Facilities Committee for information at the meeting scheduled for September 13, 2019.

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**TO:** JAY GOGUE, Interim President  
**THROUGH:** RONALD BURGESS, Executive Vice President  
**FROM:** DAN KING, Associate Vice President for Facilities  
**SUBJECT:** PROPERTY AND FACILITIES COMMITTEE  
**PROJECT STATUS REPORT**  
**DATE:** SEPTEMBER 3, 2019

---

This memorandum requests the following information be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for September 13, 2019.

**Proposal:**

It is proposed that a brief report regarding the status of Board of Trustees approved capital projects be submitted, *for information only*, to the Board of Trustees through the Property and Facilities Committee.

**Review and Consultation:**

The responsibility of the Board of Trustees extends to the oversight of funding, planning, design, construction, maintenance and operation of University buildings and facilities. Since a project can often take several years to execute, as it progresses through the planning, initiation, design, and construction phases of the project, this report is intended to continually inform the Board of Trustees of the status of previously approved projects.

**PROJECT/PHASE****STATUS****Projects in Planning Stage:****Projects in Design Stage:**

- |  |                          |
|--|--------------------------|
| • Relocation of Sports Medicine and Other Team Functions from the Coliseum | On hold                  |
| • Haley Center Quad Renovation   | On hold                  |
| • Jordan-Hare Stadium North Endzone Videoboard Improvements                | On hold                  |
| • Campus Utilities System Expansion Improvements – New Chilled Water Plant | Initiated June 2015      |
| • New Student Housing – Phase I  | Initiated September 2016 |
| • College of Education Building  | Initiated November 2018  |
| • ARTF Infrastructure Expansion  | Initiated February 2019  |

**Projects with Final Board of Trustees Approval:**

- |  |                        |
|--|------------------------|
| • Plainsman Park Player Development Improvements | Approved April 2018    |
| • Moore Softball Player Development Improvements | Approved April 2018    |
| • Tony and Libba Rane Culinary Science Center    | Approved February 2019 |
| • Northeast Campus Utility Expansion             | Approved February 2019 |

**Projects in Construction Stage:**

- |  |                         |
|--|-------------------------|
| • Graduate Business Building   | Approved September 2016 |
| • Gogue Performing Arts Center   | Approved February 2017  |
| • Poultry Infectious Disease Biocontainment Research Facility Relocation | Approved April 2017     |
| • Goodwin Hall Addition -Band Building Phase III                         | Approved April 2017     |
| • Student Activities Center Renovation                                   | Approved April 2018     |
| • Auburn Arena Locker Room Renovation                                    | Approved April 2018     |
| • Recreation Field Expansion   | Approved June 2018      |
| • Poultry Research Farm Unit Relocation Phases III – VI                  | Approved September 2018 |
| • Academic Classroom & Laboratory Complex                                | Approved February 2019  |
| • Advanced Structural Testing Laboratory                                 | Approved February 2019  |
| • Central Dining Facility  | Approved February 2019  |
| • Campus Parking Expansion – Phase I                                     | Approved April 2019     |
| • Village View Dining Facility Renovations                               | Approved April 2019     |

**Projects Recently Completed:**

- |  |                       |
|--|-----------------------|
| • Leach Science Center Addition                      | Completed May 2019    |
| • South College Street Parking Deck                  | Completed June 2019   |
| • Equestrian Facility Improvements                   | Completed June 2019   |
| • Jordan-Hare Stadium East Suite Renovations Phase I | Completed July 2019   |
| • Brown-Kopel Engineering Student Achievement Center | Completed August 2019 |

## FINANCE COMMITTEE

### RESOLUTION

#### 2019-2020 BUDGET

BE IT RESOLVED by the Board of Trustees of Auburn University as follows:

Section 1. The operating budget for Auburn University covering current operating funds and auxiliary funds for the fiscal year beginning October 1, 2019, and ending September 30, 2020, as presented by the Interim President and approved by the Finance Committee of the Board of Trustees, be, and the same is hereby approved.

Section 2. Nothing in said budget shall be accepted or construed to be legal obligations or liabilities against Auburn University. The amounts fixed in the components of the budget for the year 2019-2020 shall be understood to be the relative amounts to be paid or expended for those components in relationship to the funds and/or income of the University available for the support and maintenance of the University

Section 3. The proposed expenditure amounts as set out in the budget are hereby approved and adopted and the Interim President is authorized and empowered to enact such budget on October 1, 2019. The Interim President is further authorized and empowered to effect routine adjustments to this budget as deemed necessary and appropriate.

Section 4. The Finance Committee of the Board of Trustees is requested and authorized to approve material adjustments in this budget as may be determined necessary and presented by the President.

Section 5. In order to manage the University's opportunities to refinance its outstanding General Fee Revenue Bonds and thereby reduce the University's overall debt service obligations as and when possible, the Authorization attached as Exhibit A is hereby approved and adopted as if set forth in full in this resolution.



## **EXHIBIT A**

### **AUTHORIZATION FOR THE ISSUANCE OF REVENUE REFUNDING BONDS OF AUBURN UNIVERSITY**

**WHEREAS**, it is desirable and appropriate for Auburn University (the “University”) to issue its General Fee Revenue Bonds from time to time for the purpose of refunding and paying certain of its prior outstanding bonds and thereby achieving an overall interest rate expense savings to the University; and

**WHEREAS**, in order to manage the University’s refunding opportunities in the most efficient manner possible and to permit the University to take advantage of changing market conditions, it is desirable and appropriate to authorize the officers of the University to arrange for the issuance of refunding bonds without further approval of the Board of Trustees, subject to the limitations expressed in this authorization.

**THEREFORE**, by virtue of the Resolution to which this Authorization is attached, the Board of Trustees hereby and thereby authorizes the following:

**Section 1. Findings.** The following bonds or leases of the University are currently outstanding:

- (i) General Fee Revenue Bonds, Series 2008, dated September 1, 2008 and not previously refunded, issued under the Thirteenth Supplemental General Fee Indenture dated as of September 1, 2008;
- (ii) General Fee Revenue Bonds, Series 2009, dated December 29, 2009, issued under the Fourteenth Supplemental General Fee Indenture dated as of December 1, 2009;
- (iii) General Fee Revenue Bonds, Series 2011-A, dated May 1, 2011, issued under the Fifteenth Supplemental General Fee Indenture dated as of May 1, 2011;
- (iv) General Fee Revenue Bonds, Series 2012-A and Series 2012-B (Taxable), dated March 27, 2012, issued under the Sixteenth Supplemental General Fee Indenture dated as of March 1, 2012;
- (v) General Fee Revenue Bonds, Series 2014-A, dated July 1, 2014, issued under the Seventeenth Supplemental General Fee Indenture dated as of July 1, 2014;

- (vi) General Fee Revenue Bonds, Series 2015-A, dated March 18, 2015, issued under the Eighteenth Supplemental General Fee Indenture dated as of March 1, 2015;
- (vii) General Fee Revenue Bonds, Series 2015-B, dated September 10, 2015, issued under the Nineteenth Supplemental General Fee Indenture dated as of September 1, 2015;
- (viii) General Fee Revenue Bonds, Series 2016-A, dated August 17, 2016, issued under the Twentieth Supplemental General Fee Indenture dated as of August 1, 2016;
- (ix) Athletic Revenue Bonds, Series 2001-A, dated December 1, 2001;
- (x) Dormitory Revenue Bonds, Series 1978;
- (xi) Lease Revenue Bonds, Series 2017 (Auburn University Educational Complex Gulf Shores Project); and
- (xii) General Fee Revenue Bonds, Series 2018-A dated June 21, 2018, issued under the Twenty-First Supplemental General Fee Indenture dated as of June 1, 2018

The bonds described in (i) – (xii) above are herein referred to as the “Outstanding Bonds.”

**Section 2. Authorization of Bonds.** The University is hereby authorized to issue its revenue bonds for the purpose of refunding any or all of the Outstanding Bonds. The said bonds shall be issued under the terms, conditions and provisions set out in the General Fee Revenue Trust Indenture dated as of June 1, 1985 between the University and The Bank of New York Mellon Trust Company, N.A., as successor trustee (herein called the “Trustee”), as heretofore supplemented, and as further supplemented by the Supplemental General Fee Revenue Indentures (the “Supplemental General Fee Indentures”) provided for in Section 6 of this authorization (the original General Fee Revenue Trust Indenture, as so supplemented being herein referred to as the “General Fee Revenue Indenture”). The bonds herein authorized (the “Bonds”) may be issued at such time or times and in such series as may be most advantageous to the University, subject to the provisions of Section 12 of this authorization. The Outstanding Bonds to be refunded by the Bonds are hereinafter referred to as the “Refunded Bonds.”

All the provisions of the General Fee Revenue Indenture, as applicable to the Bonds, are hereby adopted as a part of this authorization as if set out at length herein.

**Section 3. Bonds to be Issued as Additional Parity Bonds; Special Findings.** The Bonds shall be issued as additional parity bonds under Article VIII of the General Fee Revenue Indenture.

In accordance with the provisions of Section 8.2(b) of the General Fee Revenue Indenture, the Board hereby finds and declares as follows:

(a) The University is not now in default under the General Fee Revenue Indenture and no such default is imminent.

(b) Bonds the interest on which is excludable from gross income for purposes of federal income taxation shall be designated "General Fee Revenue Refunding Bonds, Series \_\_\_\_". If it is necessary and appropriate to issue a portion of the Bonds as bonds the interest on which is taxable for purposes of federal income taxation, such bonds shall be designated "General Fee Revenue Refunding Bonds, Series \_\_\_\_ (Taxable)". The series designation shall be completed to reflect the calendar year in which the Bonds are issued and to provide any further identification of the Bonds as is appropriate.

(c) The persons to whom the Bonds are to be delivered are set forth in Sections 7 and 9 hereof.

(d) All of the Bonds are to be issued by sale in accordance with Section 7 hereof.

(e) The sale price of the Bonds shall be as set forth in Sections 7 and 12 hereof.

(f) The only parity bonds that have previously been issued by the University under the General Fee Revenue Indenture and that are currently outstanding are those bonds listed in (i) – (xi) of Section 1 above.

(g) The Refunded Bonds are to be refunded from proceeds of the Bonds, subject to the determinations and conditions set forth in Sections 11 and 12 hereof.

The Trustee is hereby requested to authenticate and deliver the Bonds to the purchaser specified in Section 7 hereof upon payment of the purchase price designated therein.

**Section 4. Source of Payment of the Bonds.** The principal of and the interest on the Bonds shall be payable from (i) the gross revenues from those general tuition fees levied against students at the Auburn, Alabama campus and the Montgomery, Alabama campus of the University that are more particularly described and referred to as "General Fees" in the General Fee Indenture; (ii) the gross revenues derived by the University from the operation of its housing and dining facilities located on the Auburn campus and on the Montgomery campus that are more particularly described and referred to as "Housing and Dining Revenues" in the General Fee Indenture; (iii) the gross revenues derived by the University from the operation of its athletics programs that are more particularly described and referred to as "Athletic Fee Revenues" in the General Fee Indenture; and (iv) the several student fees levied against students at the Auburn campus and the Montgomery campus that are more particularly described and referred to as the "Pledged Student Fees" in the General Fee Indenture. The said General Fees,

Housing and Dining Revenues, Athletic Fee Revenues, and Pledged Student Fees are referred to herein as the "Pledged Revenues."

Nothing contained in this authorization, in the Bonds, in the General Fee Revenue Indenture, or in the supplemental indentures hereinafter authorized shall be deemed to impose any obligations on the University to pay the principal of or the interest on the Bonds except from the Pledged Revenues. Neither the Bonds, nor the pledge or any agreement contained in the General Fee Revenue Indenture, in any supplemental indenture or in this authorization shall be or constitute an obligation of any nature whatsoever of the State of Alabama, and neither the Bonds nor any obligation arising from the aforesaid pledge or agreements shall be payable out of any moneys appropriated to the University by the State of Alabama. The agreements, covenants or representations contained in this authorization, in the Bonds, in the General Fee Revenue Indenture, and in any supplemental indenture do not and shall never constitute or give rise to any personal or pecuniary liability or charge against the general credit of the University, and in the event of a breach of any such agreement, covenant or representation, no personal or pecuniary liability or charge payable directly or indirectly from the general revenues of the University shall arise therefrom. Nothing contained in this section shall, however, relieve the University from the observance and performance of the several covenants and agreements on its part herein contained.

**Section 5. Bonds Payable at Par.** All remittances of principal of and interest on the Bonds to the holders thereof shall be made at par without any deduction for exchange or other costs, fees or expenses. The bank or banks at which the Bonds shall at any time be payable shall be considered by acceptance of their duties hereunder to have agreed that they will make or cause to be made remittances of principal of and interest on the Bonds, out of the moneys provided for that purpose, in bankable funds at par without any deduction for exchange or other cost, fees or expenses. The University will pay to such bank or banks all reasonable charges made and expenses incurred by them in making such remittances in bankable funds at par.

**Section 6. Authorization of Supplemental Indentures.** The Board does hereby authorize and direct the President of the University to approve, execute and deliver, for and in the name and behalf of the University, to the Trustee, a Supplemental General Fee Revenue Indenture with respect to each series of the Bonds, and does hereby authorize and direct the Secretary of the Board to affix the official seal of the University to said Supplemental General Fee Revenue Indenture and to attest the same.

**Section 7. Sale of the Bonds.** The Bonds may be sold as an underwritten public sale, or by a private placement with one or more banks or other institutional purchasers, as determined under Section 12 hereof. If the Bonds are sold through an underwritten public sale, the Board does hereby authorize and direct the President of the University to approve, execute and deliver, for and in the name and behalf of the University, one or more Bond Purchase Agreements with respect to each series of Bonds between the University and an underwriter or underwriters (the "Underwriter") approved under Section 12 of this authorization. If the Bonds are sold by private placement, the Board does hereby authorize and direct the President of the University to approve, execute and deliver, for and in the name and behalf of the University, a Placement Agreement with the purchaser(s) of the Bonds approved under Section 12 of this resolution.

**Section 8. Authorization of Official Statements.** The Board does hereby authorize and direct the Underwriter and/or Professionals designated under Section 14 of this authorization to prepare and distribute, for and in the name and on behalf of the University, a Preliminary Official Statement and a final Official Statement with respect to each series of Bonds issued under this authorization. The Board does hereby further authorize and direct the President or the Vice President for Business & Finance and CFO of the University to execute and deliver, for and on behalf of the University, such final Official Statement(s) and does hereby declare that the Official Statement(s) so executed by the President or the Executive Vice President of the University shall be the Official Statement(s) of the University with respect to the Bonds covered by such Official Statement(s).

**Section 9. Execution and Delivery of Bonds.** The Board does hereby authorize and direct the President of the University to execute the Bonds, in the name and on behalf of the University, by causing his signature or a facsimile thereof to be placed or imprinted on the Bonds, and does hereby authorize and direct the Secretary of the Board to cause a facsimile of the official seal of the University to be imprinted on the Bonds and to attest the same by causing his signature or a facsimile thereof to be placed or imprinted on the Bonds, all in the manner provided in the General Fee Revenue Indenture. The President of the University is hereby further authorized and directed to deliver the Bonds, subsequent to their execution as provided herein to the Trustee, and to direct the Trustee to authenticate all the Bonds and to deliver them to the Underwriter, upon payment to the University of the purchase price therefor in accordance with the provisions of Sections 7 and 12 hereof.

**Section 10. Application of Proceeds.** The entire proceeds derived by the University from the sale of the Bonds shall be paid to the Trustee under the General Fee Revenue Indenture. The Trustee is thereupon authorized and directed to apply and disburse such moneys for the purposes and in the order specified in the Supplemental General Fee Indentures.

**Section 11. Redemption of Refunded Bonds; Authorization of Escrow Trust Agreement.** Any series of Outstanding Bonds to be refunded by the Bonds or any series of the Bonds shall be called for redemption on the first date permitted for the call and redemption of such Outstanding Bonds subsequent to the date of issuance of the Bonds, at and for a redemption price equal to 100% of the principal amount of each bond so redeemed, plus accrued interest. The President and the Vice President for Business & Finance and CFO of the University are separately authorized to direct the Trustee to mail and/or publish notice of such redemption as required under the terms of the General Fee Revenue Indenture. Any such redemption notice mailed or published prior to the date of issuance of the Bonds shall provide that the call of the affected Refunded Bonds for redemption is contingent upon the issuance and sale of the Bonds.

Pursuant to Section 6.1(a) of the General Fee Revenue Indenture, the Board hereby confirms that the University is not in default under said indenture.

The President of the University is hereby authorized to approve, execute and deliver in the name and on behalf of the University an Escrow Trust Agreement or Agreements, between the University and the Trustee, if necessary or desirable, with respect to each series of Refunded

Bonds to provide for the escrow and investment of proceeds of the Bonds until the redemption date of the Refunded Bonds.

**Section 12. Authorization to Approve Certain Matters.** The Board has determined that it is in the best interest of the University to authorize the issuance of the Bonds for the purposes described in this authorization and subject to the limitations of this authorization without a further meeting or approval of the Board. The Vice President for Business & Finance and CFO of the University and the Chairman of the Finance Committee of the Board are hereby authorized:

(a) to determine when and if any Bonds shall be issued and to approve the schedule of issuance for each series of Bonds; provided that no Bonds shall be issued under the authority of this authorization after December 31, 2020;

(b) to approve the principal amount of the Bonds to be issued in each series and the designation of the Bonds as tax-exempt or taxable Bonds; provided that the aggregate principal amount of each series of Bonds shall not exceed the amount necessary to pay the principal and interest on the Refunded Bonds (taking into account any original issue premium or discount) and the costs of issuing the Bonds;

(c) to determine which of the Refunded Bonds are to be refunded and redeemed by the Bonds; provided that any such refunding shall result in a minimum net present value savings of at least 3%;

(d) to determine whether the Bonds are to be sold to the public or are to be privately placed with one or more banks or other institutions, and the terms of either form of sale;

(e) to approve the forms of Supplemental General Fee Indenture(s), Bond Purchase Contract(s) (if the Bonds are sold to the public), Placement Agreement (if the Bonds are privately placed with a bank or financial institution), Preliminary Official Statement(s), Official Statement(s) and Escrow Agreement(s) to be delivered in connection with each series of Bonds;

(f) to approve the final form and pricing details of each series of Bonds, including the interest rates to be borne by such Bonds, the principal maturities thereof and any original issue discount or premium with respect to the Bonds; provided that the net interest cost of any series of Bonds shall not exceed 6%;

(g) to approve the expenses of issuing the Bonds; and

(h) to take such other steps and to execute and approve such other documents as may be necessary or appropriate to cause the Bonds to be issued,

sold and delivered consistent with the provisions of this authorization and the General Fee Revenue Indenture.

The final approval by the Vice President for Business & Finance and CFO of the University and the Chairman of the Finance Committee of the Board of the items listed above may be conclusively evidenced by a certificate signed by each of them and delivered at the time of issuance of the Bonds.

**Section 13. Severability.** The various provisions of this authorization are hereby declared to be severable. If any provision hereof shall be held invalid by a court of competent jurisdiction, such invalidity shall not affect any other portion of this authorization.

**Section 14. Designation of Professionals.** The retention of PFM Financial Advisors LLC as financial advisor to the University, and the law firm of Balch & Bingham LLP as bond counsel to the University for the issuance of the Bonds are hereby authorized.

**Section 15. General Authorization.** The President of the University, Vice President for Business & Finance and CFO of the University and the Secretary of the Board are hereby authorized to execute such further certifications or other documents and to take such other action as any of them may deem appropriate or necessary for the consummation of the matters covered by this authorization, to the end that the Bonds may be executed and delivered at the times and on the terms most advantageous to the University.



AUBURN UNIVERSITY

OFFICE OF THE VICE PRESIDENT FOR  
BUSINESS & FINANCE AND CFO

August 12, 2019

MEMORANDUM TO:

Interim President Jay Gogue

FROM:

Kelli D. Shomaker, Vice President for Business & Finance and CFO

SUBJECT:

Approval of 2019 – 2020 Auburn University Budget

This memorandum requests that the Board of Trustees approve the 2019-2020 Auburn University Budget for the fiscal year beginning October 1, 2019, and ending September 30, 2020 at the September 13, 2019 meeting.



## FINANCE COMMITTEE

### RESOLUTION

#### AUTHORITY TO MANAGE THE CASH POOL AND ENDOWMENT INVESTMENTS

WHEREAS, Dr. Jay Gogue was appointed Interim President of Auburn University was effective July 08, 2019; and

WHEREAS, Ronald Burgess was appointed Executive Vice President of Auburn University on June 23, 2019; and

WHEREAS, Kelli Shomaker was appointed Vice President for Business and Finance and Chief Financial Officer of Auburn University on September 16, 2016; and

WHEREAS, the Board has approved a cash pool investment policy and an endowment investment policy establishing guidelines for the investment of University funds; and

WHEREAS, the daily management of University cash and endowments, within the parameters established by the investment policies, requires the establishment of various types of accounts at banks, brokerage firms and other financial institutions; and

WHEREAS, the University must provide banks, brokerage firms, and other financial institutions with evidence that persons acting on the University's behalf have been authorized to do so.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Interim President Jay Gogue, or Executive Vice President Ronald Burgess, or Vice President for Business and Finance and /Chief Financial Officer Kelli D. Shomaker, or other such persons as may be authorized to act on their behalf, are hereby authorized in writing and empowered to instruct banks, brokers, and other financial institutions regarding the establishment of accounts, the transfer, change of title, investment and safekeeping of cash and/or securities consistent with cash and endowment management investment guidelines.



AUBURN UNIVERSITY

OFFICE OF THE VICE PRESIDENT FOR  
BUSINESS & FINANCE AND CFO

MEMORANDUM TO: Interim President, Jay Gogue

FROM: Kelli D. Shomaker, Vice President for Business & Finance and CFO

SUBJECT: Designation of Authority-Financial Transactions

This memorandum requests that the Board of Trustees update the individuals that have authority to instruct banks, brokers, and other financial institutions regarding the establishment of accounts.

## FINANCE COMMITTEE

### RESOLUTION

#### PROPOSAL TO INCREASE PROFESSIONAL FEES FOR THE COLLEGE OF VETERINARY MEDICINE

WHEREAS, the College of Veterinary Medicine is committed to providing the highest quality instruction to its professional students and to maintaining nationally ranked programs and facilities; and

WHEREAS, the college offers advanced instructional and research facilities designed to prepare graduates who will meet the critical needs of professionals working in the field of veterinary medicine; and

WHEREAS, in recognition of the differential cost of providing high quality veterinary education, students enrolled in the veterinary curriculum are assessed a professional fee over and above mandatory graduate tuition and fees; and

WHEREAS, currently the total of tuition and fees—including the professional fee—paid by Auburn's veterinary students who are Alabama residents (including SREB contract students from Kentucky) is below the average for the Association of American Veterinary Medical Colleges; and

WHEREAS, the College of Veterinary Medicine wishes to provide adequate resources and faculty to ensure that Auburn's veterinary students continue to receive a professional education and learning experience commensurate with those afforded by the leading colleges of veterinary medicine in the country; and

WHEREAS, remaining competitive with those leading colleges may require periodic adjustments of the professional fee assessed to students in the veterinary curriculum.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, Interim President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to do the following:


1. Increase the professional fee for Alabama residents and SREB contract students to \$5,542 per semester, effective Fall 2020, an increase of \$1,000 per semester.
2. Annually thereafter, starting in Fall 2021, adjust the professional fees for veterinary students so that their total of all tuition and fees remains as near as possible to the average for Association of American Veterinary Medical Colleges, provided that professional fee increases in any single year not exceed \$1,000 per semester.



AUBURN UNIVERSITY

OFFICE OF THE PROVOST

**TO:** JAY GOGUE, Interim President

**THROUGH:** RONALD BURGESS, Chief Operating Officer 

**FROM:** BILL HARDGRAVE, Provost and Senior Vice President for Academic Affairs

**SUBJECT:** Agenda Item for the Board of Trustees – Proposed Increase in Professional Fees for the College of Veterinary Medicine

**DATE:** August 19, 2019

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I am writing to request that the following item be added to the Board of Trustees' agenda for the **September 13, 2019** meeting.

**Proposal:** It is recommended that the Board approve the requested increase in the Professional Fees for students in the College of Veterinary Medicine.

**Review and Consultation:** The current professional fees assessed by the college serve as a means of supporting the development of new teaching and research facilities, sustaining its instructional programs, and recruiting prospective students and faculty. When compared to institutions in the Association of American Veterinary Medical Colleges, the current tuition and fees for resident students remain below the average. The proposed increase in the professional fee would enable the college to continue recruiting high performing students and maintain assessment standards required by its accreditation bodies. Per the request, the college will benchmark the cost of enrollment every year to ensure the professional fees align with the average for resident students (including SREB contract students from Kentucky) and non-resident students and adjust as needed.

**Recommendation:** The proposed increase in the professional fee will allow the College of Veterinary Medicine to maintain its academic programs, facilities, and accommodate the accreditation needs of its faculty and students. The proposed increase and subsequent benchmarking would yield enough revenue to allow the College to continue offering its existing programs.




OFFICE OF THE DEAN

AUBURN UNIVERSITY

COLLEGE OF VETERINARY MEDICINE

**Date:** August 16, 2019

**To:** Dr. Bill Hardgrave  
Provost and Senior Vice President for Academic Affairs

**From:** Calvin M. Johnson, Dean 

**Subject:** Proposal to increase professional fees in the College of Veterinary Medicine

**The College of Veterinary Medicine (CVM) requests approval to benchmark tuition and fees against the Association of American Veterinary Medical Colleges and to adjust professional fees to match the average cost of enrollment every year. Professional fee increases will not exceed \$2,000 per year, or \$1,000 per semester in years when 3 semesters of enrollment are required.**

#### **Background**

Since 2011, the CVM has charged a professional fee to students enrolled in the veterinary curriculum as a means to provide key funding for the differential cost of delivering a veterinary education. Even with the implementation of professional fees, the cost of resident and SREB contract student enrollment in the college has remained well below the average of the Association of American Veterinary Medical Colleges. Funds derived from professional fees have supported capital projects in the Veterinary Teaching Hospital, equipment for delivery of excellent classroom and laboratory training, and recruitment of outstanding faculty. Outcomes have been significant—In 2018, the AU Veterinary Teaching Hospital was rated highest in the nation by referring veterinarians for services delivered to the veterinary community.

The college seeks an opportunity to benchmark its cost of enrollment against its peers and to increase professional fees, as needed, to match the average of the Association of American Veterinary Medical Colleges. This request represents one component of a multi-step initiative to develop a sustainable college budget.

#### **Proposed Change**

We request authorization to benchmark the cost of enrollment in the AU CVM against the Association of American Veterinary Medical Colleges every year (beginning in AY 2020-21), and to adjust professional fees to match the national average for resident students (including SREB contract students from Kentucky) and non-resident students. Increases in professional fees would not exceed \$2,000 per academic year, or \$1,000 per semester when students are enrolled during summer term in year 3. The anticipated impact of this increase during the first year of implementation is as follows:

	Resident (and SREB Contract)	Non Resident
Current Prof. Fee	\$4,542*	\$8,542**
Proposed Prof. Fee	\$5,542	\$8,542

\*Professional fee paid by each student per semester; \*\*Non-resident tuition is currently at the average of the AAVMC.

This plan would generate approximately \$702,000 in additional revenue in the first year.

ACADEMIC AFFAIRS COMMITTEE

RESOLUTION

PROPOSED CHILD LIFE OPTION IN THE  
BACHELOR OF SCIENCE IN HUMAN DEVELOPMENT AND FAMILY STUDIES

WHEREAS, the College of Human Sciences offers coursework leading to the Bachelor of Science in Human Development and Family Studies; and

WHEREAS, the Department of Human Development and Family Studies has proposed the establishment of a new option in Child Life that emphasizes community-focused care and advocacy for families and children experiencing hospitalization and trauma; and

WHEREAS, the proposed option will prepare students for professional careers in the field of medical care or with community agencies; and

WHEREAS, the proposed degree option will utilize existing faculty and courses; and

WHEREAS, the request to establish a Child Life Option in the Bachelor of Science in Human Development and Family Studies has been endorsed by the Dean of the College of Human Sciences, the University Curriculum Committee, the Provost, and the Interim President.

NOW, THEREFORE, BE IT RESOLVED by Auburn University's Board of Trustees that the establishment of a Child Life Option in the Bachelor of Science in Human Development and Family Studies be approved and submitted to the Alabama Commission on Higher Education for review and approval.






AUBURN UNIVERSITY

OFFICE OF THE PROVOST

**TO:** JAY GOGUE, Interim President

**THROUGH:** RONALD BURGESS, Chief Operating Officer

**FROM:** BILL HARDGRAVE, Provost and Senior Vice President for Academic Affairs 

**SUBJECT:** Agenda Item for the Board of Trustees –Proposed Option in Child Life

**DATE:** August 12, 2019

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I am writing to request that the following item be added to the Board of Trustees' agenda for the **September 13, 2019** meeting.

**Proposal:** The College of Human Sciences is proposing the establishment of a new option in Child Life to the Bachelor of Science in Human Development and Family Studies.

**Review and Consultation:** The attached documentation provides a coherent rationale for the unit's need to establish an option in Child Life. The Department of Human Development and Family Studies currently offers students concentrated coursework in community-focused care for children and families who have experienced hospitalization and trauma. The department would like to provide students with a formal option that will be reflected on their transcripts as they pursue professional careers and postgraduate programs.

**Recommendation:** It is recommended that the Board approve the proposed option in Child Life in the Bachelor of Science in Human Development and Family Studies. The proposal was reviewed and approved by Auburn University's Curriculum Committee in spring 2019 and has been approved by the College of Human Sciences and the Provost's Office. If approved by the Auburn University Board of Trustees, the proposed option will be forwarded to the Alabama Commission on Higher Education (ACHE) for review and approval.





AUBURN UNIVERSITY

COLLEGE OF HUMAN SCIENCES

DEPARTMENT OF HUMAN  
DEVELOPMENT AND FAMILY  
STUDIES

MEMORANDUM

To: Dr. Bill Hardgrave  
Provost & Senior Vice President for Academic Affairs

Through: Dr. Susan Hubbard, *Susan Hubbard*  
Dean, College of Human Sciences

From: Dr. Angela Wiley, *Angela Wiley*  
Professor and Head, Department of Human Development and Family Studies

Date: July 19, 2019

Subject: Item for Board of Trustees – Proposal to change the HDFS Child Life concentration to an option

*Approved 8/7/19 Bill Hardgrave*

We request the following proposal be added to the agenda for the September 13, 2019 meeting of the Auburn University Board of Trustees.

**Purpose and Description:** Concentrations provide for curriculum guidance within the Human Development and Family Studies degree program. Specifically, the Child Life concentration exists to allow students with interest in providing hands-on community-focused care to families with children experiencing hospitalization or trauma to have a defined curricular progression in attaining their degree in Human Development and Family Studies (HDFS). Students in the Child Life concentration typically plan to work in a medical or community care agency setting or enroll in postgraduate education upon completing their baccalaureate studies. Many intend to pursue certification as a Certified Child Life Specialist from the national Association of Child Life Professionals. We propose changing the Child Life concentration to an option in Child Life.

**Justification for Request:** Options appear on transcripts and diplomas making it easier for students to demonstrate their specific educational focus within the more general major of Human Development and Family Studies. Child life employers require employees to have educational preparation specific to child life. The proposed change would increase the competitiveness of our graduates.

**Recommendation:** We recommend that the proposed change from concentration to option in Child Life be presented to the Auburn University Board of Trustees and the Alabama Commission on Higher Education for review and approval.

## HUMAN DEVELOPMENT AND FAMILY STUDIES (HDFS) Proposed Curriculum Model

### OPTION: Child Life

#### FRESHMAN YEAR

Fall Semester			Spring Semester		
<b>CADS 2000</b>	<b>Global Consumer Culture</b>	<b>3</b>		Professional Electives <sup>2</sup>	<b>3</b>
ENGL 1100	English Composition I	3	ENGL 1120	English Composition II	3
<b>HDFS 2000</b>	<b>Marriage &amp; Family in a Global Context</b>	<b>3</b>	<b>HDFS 2010</b>	<b>Lifespan Human Development</b>	<b>3</b>
HISTORY	History Core I	3	HISTORY	History Core II	3
HUMANITIES	Core PHIL Humanities	3	MATH 1120	Pre-Calculus Algebra	3
		<u>15</u>			<u>15</u>

#### SOPHOMORE YEAR

Fall Semester			Spring Semester		
BIOL 1000/1001	Introduction to Biology	4	BIOL 1010/1011	A Survey of Life	4
LITERATURE	Literature Core	3	COMM 1000	Public Speaking	3
FINE ARTS	Fine Arts Core	3		Professional Electives <sup>2</sup>	3
<b>NTRI 2000</b>	<b>Nutrition and Health</b>	<b>3</b>	<b>HDFS 2030</b>	<b>Professional Development and Ethics</b>	<b>3</b>
	Core Social Science <sup>1</sup>	3		Core Social Science <sup>1</sup>	3
		<u>16</u>			<u>16</u>

#### JUNIOR YEAR

Fall Semester			Spring Semester		
	Professional Electives <sup>2</sup>	6		Professional Electives <sup>2</sup>	6
<b>HDFS 3010</b>	<b>Child Development in the Family<sup>†</sup></b>	<b>3</b>	<b>HDFS 3080</b>	<b>Development of Interpersonal Relat.<sup>†</sup></b>	<b>3</b>
	<b>HDFS 3060<sup>†</sup> OR HDFS 4680<sup>†</sup></b>	<b>3</b>	HDFS 2040	Analytics for Social and Behav. Sciences	4
	Free Electives	3		Free Electives	3
		<u>15</u>			<u>16</u>

#### SENIOR YEAR

Fall Semester			Spring Semester		
	Professional Electives <sup>2</sup>	10	<b>HDFS 4920</b>	<b>Internship in HDFS<sup>3</sup> OR JSB Italy OR</b>	
	<b>HDFS 5200 or 5300 or 4950</b>	<b>3</b>		<b>HUSC 5940-South Africa</b>	12
	Free Electives	2	UNIV4AA0	HS1 Undergraduate Graduation <sup>4</sup>	0
		<u>15</u>			<u>12</u>

**Total: 120 Semester Hours**

**University Core Notes:** Students in the Honors College may take equivalent honors courses. May take online version of courses.

<sup>1</sup> Choose from social science options: ANTH 1000, SOCY 1000, PSYC 2010, COUN 2000, GSHS 2000, AFRI 2000, SOCY 1100, GEOG 1010, NATR 2050. Select courses that will provide the prerequisite for the HDFS Professional Course Electives. For example, Psychology courses will require PSYC 2010. See AU bulletin for all course requirements.

#### **College and Department Notes:**

<sup>2</sup> Choose professional course electives that will strengthen your preparedness for internship and to support your career goals. Professional course electives can be used to earn a minor. All professional course electives should be selected through consultation with your faculty advisor. If you want to earn the NCFR CFLE credential, see the HDFS Undergraduate website for course requirements.

<sup>3</sup> You must attend a mandatory orientation meeting and submit your internship application two semesters in advance of your intended internship semester. A 2.25 GPA is required to enroll in this course. To inquire about JSB Italy or South Africa, visit 334 Spidle - Office of Global

<sup>4</sup> Seniors must register for UNIV 4AA0-HS1 the term they plan to graduate (non-credit class for clearing graduation).

<sup>†</sup> To register for HDFS 3010, 3030, 3060, 3080 and 4680 you must have a 2.25 GPA.

Required major courses and College core courses are in **bold**. Grades in these courses are used to calculate the GPA in the major and to meet graduation standards. Students must receive grade of "C" or better in all 3000-level or higher required HDFS major core classes.

You must submit your ABI and FBI background check to 203 Spidle and obtain your clearing letter before completing HDFS 3460, 3470, 3910, 3930 or 4920. Clearing letters are valid for 3 years. Visit 203 Spidle for assistance.

Sophomore level and higher level students will be assessed a yearly fee for student professional liability insurance.

ACADEMIC AFFAIRS COMMITTEE

RESOLUTION

PROPOSED EARLY CHILD DEVELOPMENT OPTION IN THE  
BACHELOR OF SCIENCE IN HUMAN DEVELOPMENT AND FAMILY STUDIES

WHEREAS, the College of Human Sciences offers coursework leading to the Bachelor of Science in Human Development and Family Studies; and

WHEREAS, the Department of Human Development and Family Studies has proposed the establishment of a new option in Early Child Development that emphasizes the healthy cognitive, social, and physical development of young children; and

WHEREAS, the proposed option will prepare students for careers in early childhood settings; and

WHEREAS, the proposed degree option will utilize existing faculty and courses; and

WHEREAS, the request to establish an Early Child Development Option in the Bachelor of Science in Human Development and Family Studies has been endorsed by the Dean of the College of Human Sciences, the University Curriculum Committee, the Provost, and the Interim President.

NOW, THEREFORE, BE IT RESOLVED by Auburn University's Board of Trustees that the establishment of an Early Child Development Option in the Bachelor of Science in Human Development and Family Studies be approved and submitted to the Alabama Commission on Higher Education for review and approval.



AUBURN UNIVERSITY

OFFICE OF THE PROVOST

**TO:** JAY GOGUE, Interim President

**THROUGH:** RONALD BURGESS, Chief Operating Officer

**FROM:** BILL HARDGRAVE, Provost and Senior Vice President for Academic Affairs

**SUBJECT:** Agenda Item for the Board of Trustees –Proposed Option in Early Child Development

**DATE:** August 12, 2019

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I am writing to request that the following item be added to the Board of Trustees' agenda for the **September 13, 2019** meeting.

**Proposal:** The College of Human Sciences is proposing the establishment of a new option in Early Child Development in the Bachelor of Science in Human Development and Family Studies.

**Review and Consultation:** The attached documentation provides a coherent rationale for the unit's need to establish an option in Early Child Development. The department currently offers students concentrated coursework in the discipline and would like to provide students with a formal option that will be reflected on their transcripts as they pursue professional careers and postgraduate programs.

**Recommendation:** It is recommended that the Board approve the proposed option in Early Child Development in the Bachelor of Science in Human Development and Family Studies. The proposal was reviewed and approved by Auburn University's Curriculum Committee in spring 2019 and has been approved by the College of Human Sciences and the Provost's Office. If approved by the Auburn University Board of Trustees, the proposed option will be forwarded to the Alabama Commission on Higher Education (ACHE) for review and approval.





AUBURN UNIVERSITY

COLLEGE OF HUMAN SCIENCES

DEPARTMENT OF HUMAN  
DEVELOPMENT AND FAMILY  
STUDIES

MEMORANDUM

To: Dr. Bill Hardgrave  
Provost & Senior Vice President for Academic Affairs

Through: Dr. Susan Hubbard, *Susan Hubbard*  
Dean, College of Human Sciences

From: Dr. Angela Wiley, *Angela Wiley*  
Professor and Head, Department of Human Development and Family Studies

Date: July 19, 2019

Subject: Item for Board of Trustees – Proposal to change the HDFS Early Child Development concentration to an option

*Approved 8/7/19 Bill Hardgrave*

We request the following proposal be added to the agenda for the September 13, 2019 meeting of the Auburn University Board of Trustees.

**Purpose and Description:** Concentrations provide for curriculum guidance within the Human Development and Family Studies degree program. Specifically, the Early Child Development concentration exists to guide students interested in promoting the healthy cognitive, social and physical development of young children through a defined curricular progression in attaining their degree in Human Development and Family Studies (HDFS). Students in the Early Child Development concentration plan to work in an early childhood settings or enroll in postgraduate education upon completing their baccalaureate studies. Many may choose to pursue an Early Child Development Certificate (Pre-K) with the state of Alabama. We propose changing the Early Child Development concentration to an option in Early Child Development.

**Justification for Request:** Options appear on transcripts and diplomas making it easier for students to demonstrate their specific educational focus within the more general major of Human Development and Family Studies. Relevant employers require employees to have educational preparation specific to early childhood development. The proposed change would increase the competitiveness of our graduates.

**Recommendation:** We recommend that the proposed change from concentration to an option in Early Child Development be presented to the Auburn University Board of Trustees and the Alabama Commission on Higher Education for review and approval.

**HUMAN DEVELOPMENT AND FAMILY STUDIES (HDFS) Proposed Curriculum Model**  
**OPTION: EARLY CHILD DEVELOPMENT**

FRESHMAN YEAR

Fall Semester			Spring Semester		
<b>CADS 2000</b>	<b>Global Consumer Culture</b>	<b>3</b>		Professional Electives <sup>2</sup>	3
ENGL 1100	English Composition I	3	ENGL 1120	English Composition II	3
<b>HDFS 2000</b>	<b>Marriage &amp; Family in a Global Context</b>	<b>3</b>	<b>HDFS 2010</b>	<b>Lifespan Human Development</b>	<b>3</b>
HISTORY	History Core I	3	HISTORY	History Core II	3
HUMANITIES	Core PHIL Humanities	3	MATH 1120	Pre-Calculus Algebra	3
		<u>15</u>			<u>15</u>

SOPHOMORE YEAR

Fall Semester			Spring Semester		
BIOL 1000/1001	Introduction to Biology	4	BIOL 1010/1011	A Survey of Life	4
LITERATURE	Literature Core	3	COMM 1000	Public Speaking	3
FINE ARTS	Fine Arts Core	3		Professional Electives <sup>2</sup>	3
<b>NTRI 2000</b>	<b>Nutrition and Health</b>	<b>3</b>	<b>HDFS 2030</b>	<b>Professional Development and Ethics</b>	<b>3</b>
	Core Social Science <sup>1</sup>	3		Core Social Science <sup>1</sup>	3
		<u>16</u>			<u>16</u>

JUNIOR YEAR

Fall Semester			Spring Semester		
	Professional Electives <sup>2</sup>	6		Professional Electives <sup>2</sup>	6
<b>HDFS 3010</b>	<b>Child Development in the Family<sup>†</sup></b>	<b>3</b>	<b>HDFS 3080</b>	<b>Development of Interpersonal Relat.<sup>†</sup></b>	<b>3</b>
<b>HDFS 3060</b>	<b>Patterns of Family Interaction<sup>†</sup></b>	<b>3</b>	HDFS 2040	Analytics for Social and Behav. Sciences	4
	Free Electives	3		Free Electives	3
		<u>15</u>			<u>16</u>

SENIOR YEAR

Fall Semester			Spring Semester		
	Professional Electives <sup>2</sup>	10	<b>HDFS 4920</b>	<b>Internship in HDFS<sup>3</sup> <u>OR</u> JSB Italy <u>OR</u></b>	
	<b>HDFS 5200 or 5300 or 4950</b>	<b>3</b>		<b>HUSC 5940-South Africa</b>	12
	Free Electives	2	UNIV4AA0	HS1 Undergraduate Graduation <sup>4</sup>	0
		<u>15</u>			<u>12</u>

**Total: 120 Semester Hours**

**University Core Notes:** Students in the Honors College may take equivalent honors courses. May take online version of courses.

<sup>1</sup> Choose from social science options: ANTH 1000, SOCY 1000, PSYC 2010, COUN 2000, GSHS 2000, AFRI 2000, SOCY 1100, GEOG 1010, NATR 2050. Select courses that will provide the prerequisite for the HDFS Professional Course Electives. For example, Psychology courses will require PSYC 2010. See AU bulletin for all course requirements.

**College and Department Notes:**

<sup>2</sup> Choose professional course electives that will strengthen your preparedness for internship and to support your career goals. Professional course electives can be used to earn a minor. All professional course electives should be selected through consultation with your faculty advisor. If you want to earn the NCFR CFLE credential, see the HDFS Undergraduate website for course requirements.

<sup>3</sup> You must attend a mandatory orientation meeting and submit your internship application two semesters in advance of your intended internship semester. A 2.25 GPA is required to enroll in this course. To inquire about JSB Italy or South Africa, visit 334 Spidle - Office of Global

<sup>4</sup> Seniors must register for UNIV 4AA0-HS1 the term they plan to graduate (non-credit class for clearing graduation).

<sup>†</sup> To register for HDFS 3010, 3030, 3060, 3080 and 4680 you must have a 2.25 GPA.

Required major courses and College core courses are in **bold**. Grades in these courses are used to calculate the GPA in the major and to meet graduation standards. Students must receive grade of "C" or better in all 3000-level or higher required HDFS major core classes.

You must submit your ABI and FBI background check to 203 Spidle and obtain your clearing letter before completing HDFS 3460, 3470, 3910, 3930 or 4920. Clearing letters are valid for 3 years. Visit 203 Spidle for assistance.

Sophomore level and higher level students will be assessed a yearly fee for student professional liability insurance.

## ACADEMIC AFFAIRS COMMITTEE

### RESOLUTION

#### PROPOSED MASTER OF SCIENCE IN CHILD LIFE

WHEREAS, the College of Human Sciences is committed to offering academic programs designed to improve the quality of life through the study of individuals, environments and relationships; and

WHEREAS, the Department of Human Development and Family Studies has proposed the establishment of a Master of Science in Child Life that offers advanced coursework in community-focused care and advocacy for families with children who are experiencing trauma and hospitalization; and

WHEREAS, the proposed degree will prepare students and professionals for administrative careers working as advocates in areas such as hospitals, surgical centers, community organizations, and non-profit agencies; and

WHEREAS, the proposed degree will require additional resources, to be provided by the department; and

WHEREAS, the request to establish a Master of Science in Child Life has been endorsed by the Dean of the College of Human Sciences, the Graduate Council, the Provost, and the Interim President.

NOW, THEREFORE, BE IT RESOLVED by Auburn University's Board of Trustees that the establishment of a Master of Science in Child Life in the Department of Human Development and Family Studies be approved and submitted to the Alabama Commission on Higher Education for review and approval.






AUBURN UNIVERSITY

OFFICE OF THE PROVOST

**TO:** JAY GOGUE, Interim President

**THROUGH:** RONALD BURGESS, Chief Operating Officer

**FROM:** BILL HARDGRAVE, Provost and Senior Vice President for Academic Affairs 

**SUBJECT:** Agenda Item for the Board of Trustees –Proposed Master of Science in Child Life

**DATE:** August 12, 2019

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I am writing to request that the following item be added to the Board of Trustees' agenda for the **September 13, 2019** meeting.

**Proposal:** The College of Human Sciences is proposing the establishment of a new Master of Science in Child Life in the Department of Human Development and Family Studies.

**Review and Consultation:** The attached documentation provides a coherent rationale for the unit's need to establish a Master of Science in Child Life. The proposed graduate degree will offer students and professionals advanced coursework and experience in community-focused care for families with children who are experiencing trauma and hospitalization. The proposed degree requires 33 semester hours beyond the undergraduate level and will enable graduates to work as advocates in areas such as hospitals, surgical centers, community organizations, and non-profit agencies. The degree will be the first of its kind in the State of Alabama and will require additional faculty, to be funded by the department.

**Recommendation:** It is recommended that the Board approve the proposed Master of Science in Child Life in the Department of Human Development and Family Studies. The proposal was reviewed and approved by Auburn University's Graduate Council in spring 2019 and has been approved by the College of Human Sciences and the Provost's Office. If approved by the Auburn University Board of Trustees, the proposed option will be forwarded to the Alabama Commission on Higher Education (ACHE) for review and approval.



**AUBURN UNIVERSITY**

COLLEGE OF HUMAN SCIENCES

DEPARTMENT OF HUMAN  
DEVELOPMENT AND FAMILY  
STUDIES

**MEMORANDUM**

To: Dr. Bill Hardgrave  
Provost & Senior Vice President for Academic Affairs *Approved 8/7/19 Bill Hardgrave*

Through: Dr. George Flowers  
Dean, Graduate School *George T. Flowers*

Through: Dr. Susan Hubbard *Susan Hubbard*  
Dean, College of Human Sciences

From: Dr. Angela Wiley *Angela Wiley*  
Professor and Head, Department of Human Development and Family Studies

Date: July 16, 2019

Subject: Item for Board of Trustees - Proposed MS in Child Life

We request the following proposal be added to the agenda for the September 13, 2019 meeting of the Auburn University Board of Trustees.

**Program Purpose and Description:** The MS in Child Life (CIP 19.0799) will prepare students to apply developmentally appropriate practice and therapeutic support to children and their families in stressful conditions. The proposed program would contribute to Auburn University's land grant mission of providing "high-quality graduate and professional programs in areas of need and importance to the state and beyond." This master's degree will be grounded in cutting edge research to prepare students to provide hands-on community-focused care to families with children experiencing hospitalization or trauma. The program will address an important area of need and in the state and beyond. No other universities or colleges in Alabama offer this master's degree despite the clear opportunities for growth in our field and the planned movement of the national Association of Child Life Professionals to require a master's degree for certification in the near future. Through the MS in Child Life, students will combine their theoretical knowledge of the material to firsthand learning experiences. Practica and internships incorporated into the curriculum will provide students with opportunities to apply learning to real world situations. The result will be students who are well rounded academically and in the clinical setting.

**Justification for Request:**

1. The national Association for Child Life Professionals has articulated the overarching goal of continued professionalization of the field and improving the research-literacy of practicing child life professionals. The proposed program would support that aim by preparing research-literate clinical child life specialists to positively impact the field.

2. The national Association for Child Life Professionals intends to require child life specialists to obtain a Masters degree in the near future. In proactively developing the proposed program, Auburn will meet the needs of students who will need the MS for certification in the future as well as those who seek out advanced education even before the requirement is instated.

3. With the proposed program, Auburn can provide needed service to students in our area that is not currently offered by other institutions in the state and by few in the region.

**State Need:** While the field continues to grow and child life remains the most common concentration declared by undergraduate students in the Auburn HDFS major, currently no other university in the state of Alabama offers a Master of Science or Master of Arts in Child Life. Regionally, our students have the option of attending such programs at University of Georgia and College of Charleston. Additionally, there are Master of Science or Arts with concentrations in Child Life available at University of Alabama, East Carolina University, Vanderbilt University and Florida Southeastern University.

**Employment Opportunities:** Upon completion of the Child Life master's degree, students will be enabled, equipped, and competitive applicants for Child Life jobs in areas such as:

- In-patient hospital units such as Pediatric Intensive Care, Rehabilitation, General Pediatrics, Neonatal Intensive Care, and In-Patient Cancer Centers.
- Out-Patient hospital units including Emergency Department, Scheduled Day Surgery, Hematology and Oncology clinics, Gastro-intestinal care clinics, and Radiology.
- Community settings such as child advocacy centers, bereavement care programs, dentist offices, funeral homes, and sibling centers.
- Non-Profit organizations specializing in supporting children in healthcare such as Ronald McDonald House, camps, and wish granting organizations.
- Academic programs at the university level.

**Projected Enrollment and Degree:** Enrollment will be capped at 10 students per cohort allowing faculty to adequately supervise each MS student and considering the need for high quality internship sites. We plan to review enrollment after 5 years of program implementation.

**Resource Requirements:** The curriculum for the proposed program would include existing courses taught by 7 of our current faculty. We would increase the assignment of an existing faculty member (currently assigned to the child life undergraduate program ½ time) to be the full time director of the entire child life program. Additionally, we would hire one additional full time lecturer to teach and oversee the internship program for the Master's students. The program will need two office spaces, one for the director and one for the lecturer/internship supervisor.

**Recommendation:** We recommend that the proposed Master's in Child Life be presented to the Auburn University Board of Trustees and the Alabama Commission on Higher Education for review and approval.

## M.S. Child Life - Curriculum Map

**Degree Code:** Master of Science (MS)

**Program Title:** MS in Child Life

**CIP Code:** 19.0799

**Effective Term:** Fall 2020

**Program Outline:** The Master's in Child Life requires 33 semester hours of graduate course work beyond the bachelor's degree. The degree will require a practicum of 100 or more hours (to be completed by the student independently) and an internship of 600 or more hours, as well as a capstone project. The practicum will ideally be completed during the 2nd and 3rd semesters of the program. Students will be responsible for clinical hands-on work as well as written academic work during this experience. Students will complete these hours at local hospitals including but not limited to East Alabama Medical Center, Piedmont Healthcare, and Children's of Alabama.

The internship will be completed during the students' last semester of enrollment. Students will be responsible for clinical hands-on work as well as written academic work during this experience. Students may travel to a hospital or other approved site they wish that is able to enter into an affiliation agreement with Auburn.

Finally, students will complete a capstone project during the internship course (HDFS 7950) that addresses a current need or issue pertinent to the field of child life. They will present this project in a formal presentation to their peers and faculty. Child Life Faculty will work with students to identify areas of interest for the capstone project and will support students during its completion.

The specific credit hours' requirements are as follows:

**Total Credit Hours above Bachelor's Degree: Min. 33**

Course Number and Title	Number of Credit Hours
HDFS 6300: HDFS and Social Policy	3
HDFS 7000: Adolescent Development	3
HDFS 7010: Child and Adolescent Development in Context	3
HDFS 7040: Family Processes	3
HDFS 8010: Relationship Development and Process in Childhood and Adolescence	3
HDFS 7100: Advanced Hospitalized Children and Their Families*	3
HDFS 7110: Advanced Play and Therapeutic Interventions*	3
HDFS 7120: Research Literacy*	3
HDFS 7950: Internship*	9

\*new courses

**Notes:**

The MS in Child Life requires an undergraduate degree in child life or a related field. Applicants will be considered based on their GRE scores, GPA, written material submissions, and letters of recommendation. Students who have completed volunteer hours or practicum with vulnerable or hospitalized children are preferred.

Number of credit hours transferable from a Master's degree (6000 or higher level courses): Maximum 15 with approval of the HDFS graduate curriculum committee.

**Expected Program Outcomes:**

**Outcome #1:** Graduates can verbally and in writing describe the foundational theories of child life and the application of these. (Measured by the Capstone Project completed during the internship and by internship supervisor's evaluations of student knowledge.)

**Outcome #2:** Graduates will be able to provide meaningful, high-quality therapeutic interventions to children and families in the hospital environment. (Measured by clinical supervisor evaluations and students' written self-assessments completed during their practicums and internships.)

**Outcome #3:** Graduates show research-literacy and by being able to read and apply research specific to their roles. (Assessed by student responses to surveys post-graduation and internship supervisor's evaluations of student knowledge, as well as through student's written work in Research Literacy class and other courses.)

**Outcome #4:** Graduates will value self-care, will be able to assess when to put their coping plans into practice, and will be able to stay mentally healthy in the field. (Assessed by student responses to surveys post-graduation and later as they work in the field.)

**Outcome #5:** Graduates will be able to communicate (written and oral) with children and adults in multiple contexts including verbal communication with medical professionals, children and families and written communication with professionals through chart notes. (Assessed through chart note assignments in class, internship supervisor's evaluations of student knowledge and performance, and students' submitted written work in academic courses.)

## ACADEMIC AFFAIRS COMMITTEE

### RESOLUTION

#### PROPOSED MASTER OF SCIENCE IN HOSPITALITY MANAGEMENT

WHEREAS, the Department of Nutrition, Dietetics and Hospitality Management supports Alabama's tourism industry by preparing graduates to work in the hospitality industry; and

WHEREAS, the State of Alabama continues to experience a significant increase in tourism and tourist-related activity, resulting in an increased demand for qualified individuals to work across various aspects of the hospitality industry; and

WHEREAS, the Department of Nutrition, Dietetics and Hospitality Management currently offers a hospitality option within the existing Master of Science in Nutrition; and

WHEREAS, the Department requests to establish a new graduate degree, the Master of Science in Hospitality Management (Thesis and Non-Thesis Option); and

WHEREAS, the proposed degree would offer students and professionals opportunities to acquire advanced skills and theory in the fields of hospitality management, operations and consumer science; and

WHEREAS, the proposed degree will not require additional resources to establish; and

WHEREAS, the proposal to establish a Master of Science in Hospitality Management has been endorsed by the Dean of the College of Human Sciences, the Graduate Council, the Provost, and the Interim President.

NOW, THEREFORE, BE IT RESOLVED by Auburn University's Board of Trustees that the establishment of a Master of Science in Hospitality Management (Thesis and Non-Thesis Option) in the Department of Nutrition, Dietetics and Hospitality Management be approved and submitted to the Alabama Commission on Higher Education for review and approval.






AUBURN UNIVERSITY

OFFICE OF THE PROVOST

**TO:** JAY GOGUE, Interim President

**THROUGH:** RONALD BURGESS, Chief Operating Officer

**FROM:** BILL HARDGRAVE, Provost and Senior Vice President for Academic Affairs 

**SUBJECT:** Agenda Item for the Board of Trustees –Proposed Master of Science in Hospitality Management (Thesis and Non-Thesis Option)

**DATE:** August 12, 2019

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I am writing to request that the following item be added to the Board of Trustees' agenda for the **September 13, 2019** meeting.

**Proposal:** The College of Human Sciences is proposing the establishment of a new Master of Science in Hospitality Management (Thesis and Non-Thesis Option) in the Department of Nutrition, Dietetics, and Hospitality Management.

**Review and Consultation:** The attached documentation provides a rationale for the unit's need to establish a Master of Science in Hospitality Management, including a thesis and non-thesis option. The proposed degree has previously been offered as a curricular option within the existing Master of Science in Nutrition. The department desires to create a separate program that better reflects the current program offerings as well as the unit's growing role in the hospitality industry, a mainstay of Alabama's economy. The proposed degree will offer students and professionals advanced coursework, via on-campus and distance education, in the field of hospitality management and will enable the unit to develop a curriculum that is more relevant to students.

**Recommendation:** It is recommended that the Board approve the proposed Master of Science in Hospitality Management (Thesis and Non-Thesis Option) in the Department of Nutrition, Dietetics, and Hospitality Management. The proposal was reviewed and approved by Auburn University's Graduate Council in spring 2019 and has been approved by the College of Human Sciences and the Provost's Office. If approved by the Auburn University Board of Trustees, the proposed option will be forwarded to the Alabama Commission on Higher Education (ACHE) for review and approval.



AUBURN UNIVERSITY

COLLEGE OF HUMAN SCIENCES

*Department of Nutrition, Dietetics, and  
Hospitality Management*

TO: Dr. Bill Hardgrave  
Provost & Senior Vice President for Academic Affairs *Approved 8/7/19 Bill Hardgrave*

THROUGH: Dr. George Flowers *George T. Flowers*  
Dean, Graduate School

THROUGH: Dr. June Henton *June Henton*  
Dean, College of Human Sciences

FROM: Dr. Martin O'Neill  
Head, Department of Nutrition, Dietetics, and Hospitality Management *now*

DATE: June 21, 2019

SUBJECT: Item for Board of Trustees – Proposed MS in Hospitality Management

We request the following proposal be added to the agenda for the September 13<sup>th</sup>, 2019 meeting of the Auburn University Board of Trustees.

**Program Purpose and Description:** The Department of Nutrition, Dietetics and Hospitality Management, a unit in the College of Human Sciences, offers graduate studies leading to a Master's degree in Nutrition with an option in Hotel and Restaurant Management, HRMT. This is one of a relatively few such programs in the US, counted as 100 programs according to Smith Travel Research. Since its inception more than two decades ago, this program has existed as an emphasis and later as an option for the MS in Nutrition. The field and the program itself has undergone significant development over the years. In order that the title of the degree better captures the current status of the content of the program, and the field of hospitality management as it exists nationally and internationally, we are requesting that the status of the HRMT program be changed from that of a degree option in Nutrition to that of an MS in Hospitality Management. Essentially, we are requesting approval to change both the program status as well as name; however, the program will continue to be offered through the Department of Nutrition, Dietetics and Hospitality Management.

**Justification for Request:** With an increasing number of students looking to engage in today's global hospitality industry and immerse themselves in rigorous programs, the NDHM Department at AU has been offering the MS program, under the Nutrition umbrella, and has demonstrated the program's success. At any given year, a minimum of 8 MS students are enrolled in the program. More often than not, the majority of students enroll in the online format, which at its inception was the first of its kind in the hospitality management field in the US. Students have a choice of



two study tracks: the on-campus thesis or non-thesis program (non-thesis also offered in distance education format). The M.S. degree requires a minimum of 30 semester hours for the thesis track and 33 for non-thesis. The principle difference between the two programs is the emphasis on primary research. The thesis track aims to develop the necessary skills to perform high level, timely and relevant research aimed at rejuvenating existing hospitality thinking and practice. The non-thesis track is designed mainly for individuals interested in combining current work life with the need for educational advancement. Non-thesis requirements include completion of an industry-based research project relevant to the student's direct business environment or career interest. Both Master's tracks offer a blend of theoretical and applied courses created to keep students abreast of current management thinking and practice. Particular emphasis is placed on the concepts of workplace diversity, informed decision-making and management in a global context.

The request is justified for a number of reasons:

First, a degree in Hospitality Management is a more accurate description of the actual education received, than is a degree in Nutrition. Currently, other than shared common thesis and non-thesis hours, statistics and research methods courses, there are few Nutrition topics in the Hotel and Restaurant Management option of the Nutrition degree program. An independent degree program will allow the hospitality management program to more fully design its curriculum for better focus and relevance to students.

Secondly, AU must have an independent degree program in Hospitality Management if it is to remain competitive with other world-class universities. Similar programs at other institutions in the nation have made the change in their degree programs already. Our experiences so far indicate that we are repeatedly losing potential students because of the name "Nutrition" as the title of the degree.

Thirdly, the graduate program has made possible a number of milestones in the last few years. In 2010 the curriculum was refined and additional courses were developed. In 2013 the curriculum and overall program underwent a second round of revision, with HRMT being established as a formal option. Since then, the program faculty have been working on the preparation for the next step of establishing the MS program as a separate degree. A new set of SLOs and new curriculum were developed, and systems related to course offerings and sequencing, admission, student funding, student productivity targets, etc., have been revisited and refined.

Lastly, the Advisory Board of the Hospitality Management program and its industry partners solidly support the establishment of the independent graduate programs in Hospitality Management.

**State Need:** The tourism and travel industry contributes remarkably to the state of Alabama. It is currently one of the larger employers (an estimated 198,891 jobs – 9.7 percent of non-agricultural employment in Alabama – were directly or indirectly attributable to the travel and tourism industry), with a total economic impact of over \$5.4 billion dollars (Alabama Tourism Department, Travel Economic Impact 2018). The healthy growth in tourism and hospitality related employment opportunities will continue to support the MS program with its emphasis on hospitality management, which in turn will continue to contribute to this industry and economic growth in Alabama. The online MS program contributes to citizens of Alabama and the nation. It is anticipated that this Master's program will continue to attract more students from the state; this

is especially true given that such a degree would be one of only two such programs in this field in Alabama (the other similar program is offered by the University of Alabama). Having this program at AU will encourage Alabama students to stay in-state, instead of enrolling in surrounding out-of-state institutions that may have similar programs. The proposed change to the status and name of the existing program will further increase out-of-state student enrollment at AU. As previously shared, as AU does not currently have an MS degree with 'Hospitality Management' in the name, a significant number of new students should also be attracted from out of Alabama.

Considering the growth of industries related to hospitality and tourism in the state, and the fact that within the state there is only one other academic institution offering MS degree programs in this field, this MS program is well positioned to be the main producer of qualified graduates in the field of hospitality and tourism for the betterment of Alabama. The program will also provide educational opportunities for students in neighboring states (for example, Georgia, Louisiana, South Carolina, Tennessee, Florida, and Mississippi) as the program is one of only a very few in the Southeastern region of the nation.

***Student Demand – Enrollment Projections:*** This request is not for a new program but for a change in the status and name of an existing program, from an MS degree program in Nutrition with an option in Hotel and Restaurant Management to an MS degree program in Hospitality Management. A fortunate consequence of this circumstance is that there are data in hand for the assessment of demand and projections of future enrollment. The Department of Nutrition, Dietetics, and Hospitality Management has been offering the MS degree program in Nutrition, initially with an emphasis and later with an option in Hotel and Restaurant Management for more than two decades. The program has drawn students with diverse educational backgrounds, including business, foreign languages, tourism and hospitality, and, education, among other disciplines. In addition to the domestic students, the program is comprised of a diverse student body with participants who have traveled from around the world to attend the program, including such countries as Jordan, China, Turkey, and Bahamas.

Based on historical trends of the current program as well as an analysis of similar programs at other institutions, we project this program will have a stable enrollment and graduation rates in the future. The program faculty believe that we will have an increased number of applicants interested in joining the program, especially the online version of the degree.

***Employment Opportunities:*** The program has been able to develop its students to think independently and learn actively, advance their career, improve their professional skills, develop new competencies, change careers, earn higher salaries, and enter doctoral programs. Since 2007, there have been 33 graduates from the program. To our knowledge, all alums are presently employed in the hospitality and tourism fields, allied industries (e.g., senior living, institutional foodservice), or unrelated fields (e.g. premium seating, immigration services), in Alabama, the nation, and worldwide. These fields are ripe with opportunities and filling them with qualified and highly trained candidates is a pressing necessity, and one that the HRMT faculty feel obliged to contribute to the solution.

***Resource Requirements:*** Since the request is only for a change in program status and name, there are no resource implications. The Hospitality Management graduate program at AU has a history of success and is well-positioned to manage the Master's program and expand its regional,

national and international reputation. Experienced graduate faculty, established reputation, excellent employment record, strong ties with statewide and international stakeholders, integrated resources with the College of Human Sciences and AU at large, among others, are some of the many strengths. Furthermore, there is a dedicated Graduate Programs Officer who has been officially serving in this capacity since 2009.

***Recommendation:*** We recommend that the proposed MS in Hospitality Management be presented to the Auburn University Board of Trustees and the Alabama Commission on Higher Education for review and approval.

XC: Dr. Baker Ayoun, Graduate Programs Officer, Department of Nutrition, Dietetics, and Hospitality Management

Dr. Susan Hubbard, Associate Dean for Academic Affairs, College of Human Sciences

## MS in Hospitality Management – Curriculum Map

**Degree Code:** Master of Science (MS)  
**Program Title:** MS in Hospitality Management  
**CIP Code:** 52.0901  
**Effective Term:** Fall 2020

**Program Outline:** The MS in Hospitality Management provide students a choice of two study options: the on-campus thesis or non-thesis program (non-thesis also offered in distance education format). The MS degree requires a minimum of 30 semester hours for the thesis track and 33 for non-thesis. The principle difference between the two programs is the emphasis on primary research. The number of hours from a previously attended Master's degree, which may be counted toward the minimum credit hour requirement, is decided upon by the HOSP graduate faculty, in accordance with policies of the Graduate School. In no case will more than 6 semester hours be transferred from another Master's degree. In addition to the coursework, the MS student will successfully develop a final project that is supervised by the student's major professor and/or advisory committee as applied. The specific credit hours' requirements for both options are as follows:

### **Total Credit Hours Above Bachelor's Degree: Thesis: Min. 30; Non-Thesis: 33.**

1. Number of credit hours transferable from a Master's Degree (6000 or higher level courses): **Max. 6** (Shall be approved by the departmental graduate committee)
2. Number of credit hours for Hospitality Management core graduate courses (6000 level or above):  
**Thesis: 17**
  - a. HOSP 7090 Consumer Behavior in H&T (3)
  - b. HOSP 7500 Global Hospitality Strategy (3)
  - c. HOSP 7050 Advanced Hospitality Operations (3)
  - d. PSYC 7270 Experimental Design in Psychology I (4)
  - e. PSYC 7730 Research Methods Indsl./Orgl Psyc. \* (3)
  - f. HOSP 8910 Supervised Teaching (1)

*\* Can be substituted with CADS 7050, HDFS 7050, or MNGT 8030*

### **Non-Thesis: 9**

- a. HOSP 7090/7096 Consumer Behavior in H&T (3)
  - b. HOSP 7500/7506 Global Hospitality Strategy (3)
  - c. HOSP 7050/7056 Advanced Hospitality Operations (3)
3. Number of credit hours (6000 level or above) directly related to the candidate's area of research:  
**Thesis: Min. 9; Non-thesis: Min. 17**
  4. Research credit hours: **Min. 4**  
Thesis: HOSP 7990 Research and Thesis (1-4)  
Non-Thesis: HOSP 7980/7986 Non-Thesis Research (1-4)

**Notes:**

- 1) Admission into the MS in Hospitality Management requires a bachelor degree, preferably from a related discipline.
- 2) Whereas the thesis project is a scholarly paper with typical components of a research study, the non-thesis project is flexible and takes several forms students can choose from to better suite their areas of interest.
- 3) Whereas the thesis project is supervised by a major professor and an advisory committee of two other faculty members, the non-thesis project is supervised by A major professor, who in consultation with the student will decide whether adding another graduate faculty member is needed to form a committee.
- 4) Whereas thesis students will defend their thesis projects to their advisory committee in an open seminar, whether to present the non-thesis project in an open seminar is up to the major professor and student.

**Expected Program Outcomes:**

A student who graduates with a *thesis-track* Master's degree from the HOSP Program will:

1. Demonstrate a coherent understanding of the main theoretical foundations of hospitality and tourism fields through synthesis across courses and experiences.
2. Analyze and compare the relative merits of alternative research methods and statistical techniques when designing a research project.
3. Develop innovative, data-supported, theoretically sound research project related to a specific area within the hospitality and tourism fields.
4. Engage in various instructional experiences and develop teaching skills needed for instructional positions in the hospitality and tourism fields and/or advancement toward a terminal degree.
5. Communicate professionally and effectively in written and oral formats relevant to the hospitality and tourism fields.

A student who graduates with *non-thesis track* Master's degree from the HOSP Program will:

1. Use theoretical tools and concepts to implement problem solving in an industry setting.
2. Assess and use appropriate data analytics tools, statistical techniques and yield management knowledge for decision making in an industry setting.
3. Produce a written report addressing industry-based problem.
4. Make a professional and academic oral presentation to a learned audience.

## ACADEMIC AFFAIRS COMMITTEE

### RESOLUTION

#### PROPOSED DOCTOR OF PHILOSOPHY IN HOSPITALITY MANAGEMENT

WHEREAS, the Department of Nutrition, Dietetics and Hospitality Management supports Alabama's tourism industry by preparing graduates to work in the hospitality industry; and

WHEREAS, the State of Alabama continues to experience a significant increase in tourism and tourist-related activity, resulting in an increased demand for qualified individuals to work across various aspects of the hospitality industry; and

WHEREAS, the Department of Nutrition, Dietetics and Hospitality Management currently offers a hospitality option within the existing Doctor of Philosophy in Nutrition; and

WHEREAS, the Department requests to establish a new graduate degree, the Doctor of Philosophy in Hospitality Management; and

WHEREAS, the proposed degree would offer students and professionals opportunities to acquire a terminal degree and advanced skills and theory in the fields of hospitality management, operations and consumer science; and

WHEREAS, the proposed degree will not require additional resources to establish; and

WHEREAS, the proposal to establish a Doctor of Philosophy in Hospitality Management has been endorsed by the Dean of the College of Human Sciences, the Graduate Council, the Provost, and the Interim President.

NOW, THEREFORE, BE IT RESOLVED by Auburn University's Board of Trustees that the establishment of a Doctor of Philosophy in Hospitality Management in the Department of Nutrition, Dietetics and Hospitality Management be approved and submitted to the Alabama Commission on Higher Education for review and approval.




AUBURN UNIVERSITY

OFFICE OF THE PROVOST

**TO:** JAY GOGUE, Interim President

**THROUGH:** RONALD BURGESS, Chief Operating Officer

**FROM:** BILL HARDGRAVE, Provost and Senior Vice President for Academic Affairs 

**SUBJECT:** Agenda Item for the Board of Trustees –Proposed Doctor of Philosophy in Hospitality Management

**DATE:** August 12, 2019

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I am writing to request that the following item be added to the Board of Trustees' agenda for the **September 13, 2019** meeting.

**Proposal:** The College of Human Sciences is proposing the establishment of a new Doctor of Philosophy in Hospitality Management in the Department of Nutrition, Dietetics, and Hospitality Management.

**Review and Consultation:** The attached documentation provides a rationale for the unit's need to establish a Doctor of Philosophy in Hospitality Management, which is currently offered as an option within the existing doctoral program in Nutrition. In addition to providing more accurate nomenclature, the department desires to create a separate program that better reflects the current program offerings as well as the unit's growing role in the hospitality industry, a mainstay of Alabama's economy. The proposed degree will offer students and professionals a terminal degree in the field of hospitality management and will enable the unit to develop an advanced curriculum that is more relevant to students.

**Recommendation:** It is recommended that the Board approve the proposed Doctor of Philosophy in Hospitality Management in the Department of Nutrition, Dietetics, and Hospitality Management. The proposal was reviewed and approved by Auburn University's Graduate Council in spring 2019 and has been approved by the College of Human Sciences and the Provost's Office. If approved by the Auburn University Board of Trustees, the proposed option will be forwarded to the Alabama Commission on Higher Education (ACHE) for review and approval.





AUBURN UNIVERSITY

COLLEGE OF HUMAN SCIENCES

*Department of Nutrition, Dietetics, and  
Hospitality Management*

**TO:** Dr. Bill Hardgrave  
Provost & Senior Vice President for Academic Affairs

**THROUGH:** Dr. George Flowers *George T. Flowers*  
Dean, Graduate School

**THROUGH:** Dr. June Henton *June Henton*  
Dean, College of Human Sciences

**FROM:** Dr. Martin O'Neill *now*  
Head, Department of Nutrition, Dietetics, and Hospitality Management

**DATE:** June 21, 2019

**SUBJECT:** Item for Board of Trustees – Proposed Doctor of Philosophy in Hospitality Management

*Approval  
8/7/19  
Bill Hardgrave*

We request the following proposal be added to the agenda for the September 13<sup>th</sup>, 2019 meeting of the Auburn University Board of Trustees.

**Program Purpose and Description:** The Department of Nutrition, Dietetics and Hospitality Management, a unit in the College of Human Sciences, offers graduate studies leading to a doctoral degree in Nutrition with an option in Hotel and Restaurant Management, HRMT. This is one of very few such programs in the US, counted as 25 programs according to Smith Travel Research. Since its inception more than two decades ago, this program has existed as an emphasis and later as an option for the PhD in Nutrition. The field and the program itself has undergone significant development over the years. In order that the title of the degree better captures the current status of the content of the program, and the field of hospitality management as it exists nationally and internationally, we are requesting that the status of the HRMT program be changed from that of a degree option in Nutrition to that of a PhD in Hospitality Management. Essentially, we are requesting approval to change both the program status as well as name; however, the program will continue to be offered through the Department of Nutrition, Dietetics and Hospitality Management.

**Justification for Request:** The request is justified by the following main items:  
First, a degree in Hospitality Management is a more accurate description of the actual education received, than is a degree in Nutrition with a formal option. Currently, other than shared common dissertation hours, statistics and research methods courses, there are few Nutrition topics in the Hotel and Restaurant Management option of the Nutrition degree program. An independent



degree program will allow the hospitality management program to fully design its curriculum for better focus and relevance to students.

Secondly, AU must have an independent degree program in Hospitality Management if it is to remain competitive with other world-class universities. Similar programs at other institutions in the nation have made the change in their degree programs already. Our experiences so far indicate that we are repeatedly losing potential students because of the name “Nutrition” as the title of the degree. Fully sponsored, fee-paying students have been deprived of the opportunity to join our program because their sponsors don’t see the name ‘Hospitality Management’ in the title of the degree.

Thirdly, students in the academic job market are better served if the title of the degree earned reflects the nature and breadth of the education received. The Graduate Program Officer continues to repeatedly write letters to verify that the education received by graduates of the program is in hotel and restaurant management and not nutrition, as the title currently indicates. There is a need to make the proposed change to meet the needs of our constituents.

Fourth, the graduate program has made possible a number of milestones in the last few years. The program has grown and been enhanced since 2007 and prior, when the initial set of courses were independent study style under the prefix of NUFS (Nutrition and Food Science). In 2009 a few new courses were developed, and HRMT was established as the course prefix. In 2010 the curriculum was refined and additional courses were developed, and in 2013 the curriculum and overall program underwent a second round of revision, with HRMT being established as a formal option. Since then, the program faculty have been working on the preparation for the next step of establishing the PhD program as a stand-alone degree. A new set of SLOs and new curriculum were developed, and systems related to course offerings and sequencing, admission, student funding, student productivity targets, etc. have been revisited and refined.

Fifth, the demand for hospitality management graduates with terminal degrees has continued to grow in the past few years as evidenced in the number of job announcements, which appear frequently in the main job market websites and dedicated listserv. Graduates of the HRMT program at AU have been well placed in various types of institutions throughout the US as well as globally. The program continues to receive frequent inquiries for program graduates to fill various faculty vacancies. Not only has this number increased, the expectations by potential employer institutions of new hires are higher than before. The field is becoming both mature and competitive. The AU HRMT program is aware of these developments and is working to enhance the competitiveness of graduates of its Ph.D. program.

Lastly, the Advisory Board of the Hospitality Management program and its industry partners solidly support the establishment of the independent graduate programs in Hospitality Management.

**State Need:** The tourism and travel industry contributes remarkably to the state of Alabama. It is currently one of the larger employers (an estimated 198,891 jobs – 9.7 percent of non-agricultural employment in Alabama – were directly or indirectly attributable to the travel and tourism industry), with a total economic impact of over \$5.4 billion dollars (Alabama Tourism Department, Travel Economic Impact 2018). Academic institutions in the state continue to expand the sizes of their existing programs offering academic degrees in hospitality and tourism or creating new ones,

to accommodate industry needs, a trend which contributes to increased demand for qualified educators. The Hospitality Management program at AU is contributing to this industry and economic growth in Alabama by graduating professional educators with advanced training in hospitality. We anticipate that this doctoral program will continue to attract more students from the state; this is especially true given that such a degree would be the only doctoral program in this field in Alabama.

Having this program at AU will encourage Alabama students to stay in-state, instead of enrolling in surrounding out-of-state institutions with similar programs (such as the University of Tennessee, University of South Carolina, and University of Central Florida). The proposed change to the status and name of the existing program will further increase out-of-state student enrollment at AU. As previously shared, as AU doesn't currently have a Ph.D. degree with 'Hospitality Management' in the name, a significant number of new students should also be attracted from out of Alabama.

Considering the growth of hospitality and tourism education in the state, and the fact that within the state there is no other academic institution offering PhD degree programs in this field, this doctoral program is well positioned to be the main producer of qualified educators in the field of hospitality and tourism for the betterment of Alabama. The program will also provide educational opportunities for students in neighboring states (for example, Georgia, Louisiana, South Carolina, Tennessee, Florida, and Mississippi) as the program is one of only a very few in the Southeastern region and in the entire nation.

***Student Demand – Enrollment Projections:*** This request is not for a new program but for a change in the status and name of an existing program, from a Ph.D. degree program in Nutrition with an option in Hotel and Restaurant Management to a Ph.D. degree program in Hospitality Management. A fortunate consequence of this circumstance is that there are data in hand for the assessment of demand and projections of future enrollment. The Department of Nutrition, Dietetics, and Hospitality Management has been offering the Ph.D. degree program in Nutrition, initially with an emphasis and later with an option in Hotel and Restaurant Management for more than two decades. The program has drawn students with various educational backgrounds, including business, foreign languages, tourism and hospitality, and education, among others. An average of 4 Ph.D. students have graduated from the program per year over the past 3 years. Based on historical trends of the current program as well as an analysis of similar programs at other institutions, we project this program will have a stable enrollment and graduation rates in the future.

***Employment Opportunities:*** The program has been able to develop its students to become leaders in their fields, be able to conduct cutting-edge research, explore new frontiers, enhance independent thinking problem-solving skills, grow professionally, and maximize their earning potential. Since 2007, there have been 23 graduates from the program. Almost all of the alums (96%) are presently employed. All, but one graduate, are currently working for an academic institution, in Alabama, the nation, and worldwide.

***Resource Requirements:*** Since our request is mainly for a change in program status and name, there are no resource implications. The Hospitality Management graduate program at AU has a history of success and is well-positioned to manage the Ph.D. program and expand its regional, national and international reputation. Experienced graduate faculty, established reputation, excellent employment record, strong ties with statewide and international stakeholders,

integrated resources with the College of Human Sciences and AU at large, among others, are some of the many strengths. Furthermore, there is a dedicated Graduate Programs Officer who has been officially serving in this capacity since 2009.

***Recommendation:*** We recommend that the proposed PhD in Hospitality Management be presented to the Auburn University Board of Trustees and the Alabama Commission on Higher Education for review and approval.

XC: Dr. Baker Ayoun, Graduate Programs Officer, Department of Nutrition, Dietetics, and Hospitality Management

Dr. Susan Hubbard, Associate Dean for Academic Affairs, College of Human Sciences

## PhD in Hospitality Management – Curriculum Map

**Degree Code:** Doctor of Philosophy (PhD)  
**Program Title:** PhD in Hospitality Management  
**CIP Code:** 52.0901  
**Effective Term:** Fall 2020

**Program Outline:** The PhD in Hospitality Management requires a minimum of 60 semester hours of credit beyond the bachelor's degree, of which 10 credits are for the dissertation. The number of hours from a previously completed Master's degree, which may be counted toward the 60-credit hour requirement, is decided upon by the HOSP graduate faculty, in accordance with policies of the Graduate School. In no case will more than 30 semester hours be transferred from a completed Master's degree. A general/preliminary examination is required of all applicants for the degrees of doctor of philosophy. In addition to the coursework and general examination, the applicant will successfully pass a final examination that is administered by the student's advisory committee. The specific credit hours' requirements are as follows:

### Total Credit Hours Above Bachelor's Degree: Min. 60

1. Number of credit hours transferable from a Master's Degree (6000 or higher level courses): **Max. 30** (Shall be approved by the departmental graduate committee)
2. Number of credit hours for Hospitality Management core graduate courses (6000 level or above):  
**21**
  - a. HOSP 7090 Consumer Behavior in H&T (3)
  - b. HOSP 7500 Global Hospitality Strategy (3)
  - c. HOSP 7050 Advanced Hospitality Operations (3)
  - d. HOSP 8880 Theoretical Development for H (3)
  - e. HOSP 8870 Advanced Research Methods in H&T (3)
  - f. HOSP 8970 Grantsmanship in H&T (3)
  - g. HOSP 8020 New Faculty Development in H (2)
  - h. HOSP 8910 Supervised Teaching (1)
3. Number of elective credit hours (6000 level or above) directly related to the candidate's area of research: **Min. 12**
4. Number of credit hours (6000 level or above) for research support: **Min. 17**

<i>Quantitative Track</i>	OR	<i>Qualitative Track</i>
PSYC 7270 (4 hours) <sup>1</sup>		ERMA 7210 (3 hours)
PSYC 7280 (4 hours) <sup>2</sup>		ERMA 7220 (3 hours)
PSYC 8250 (3 hours) <sup>3</sup>		ERMA 7400 (3 hours)
PSYC 8970 – SEM (3 hours) <sup>4</sup>		PSYC 7270 (4 hours) <sup>1</sup>
One Qualitative course (3 hours)		PSYC 7280 (4 hours) <sup>2</sup>
One advanced statistics course		One advanced qualitative methods course

<sup>1</sup> Can be substituted with STAT 7000

<sup>2</sup> Can be substituted with STAT 7010

<sup>3</sup> Can be substituted with STAT 7840, HDFS 8070, or HDFS 8060

<sup>4</sup> Can be substituted with MNGT 8420 or HDFS 8050

5. Dissertation credit hours: **Min. 10**

HOSP 8990 Research and Dissertation (1-10)

**Notes:**

- 1) Admission into the PhD in Hospitality Management requires a Master's degree, preferably from a related discipline.
- 2) The general examination is normally held after completion of all required coursework, and it consists of written and oral testing by the student's advisory committee. The dissertation proposal defense meeting is the general oral examination.
- 3) A PhD candidate will present their final dissertation research to the supervisory committee in an open seminar, typically called final defense. Successful completion requires unanimous support of all members of the committee, including the University Reader.

**Expected Program Outcomes:**

**Program Goal 1:**

**Research.** To prepare students to be effective researchers in the hospitality and tourism fields.

**Outcomes:** HOSP Ph.D. students will be able to

- a. Develop a high level of theoretical expertise in the hospitality and tourism fields by generating research questions that clearly advances the literature and their specific areas of specialty.
- b. Build up rigorous methodological competencies appropriate to hospitality and tourism fields and student's specific area of specialty.
- c. Apply novel research methods/approaches to solve emerging problems in the hospitality and tourism fields.
- d. Develop knowledge and skills to successfully secure grants and funding to support research.
- e. Communicate their research clearly and professionally in both written and oral forms appropriate to the hospitality and tourism fields.

**Program Goal 2:**

**Teaching.** To prepare students to be effective educators in the hospitality and tourism fields.

**Outcomes:** HOSP Ph.D. students will be able to

- a.* Foster the understanding of hospitality and tourism knowledge for others (e.g., students) through demonstrated pedagogical knowledge.
- b.* Integrate research findings into classroom teaching, especially those related to student's academic interests.
- c.* Synthesize feedback gathered from various sources (student, self-evaluation, peers, supervising faculty members, etc.) to continuously enhance teaching effectiveness.
- d.* Create a teaching portfolio that documents and assesses student's teaching abilities and experiences for future employment.

**Program Goal 3:**

**Professional Development.** To enable students to develop as successful professionals and be attractive to employers for highly competitive positions in academic institutions, professional organizations, industry, and government.

**Outcomes:** HOSP Ph.D. students will

- a.* Earn professional certifications related to the various segments of the hospitality and tourism fields, offered by the department or by outside entities.
- b.* Be involved during their graduate program in preparing for leadership roles and responsibilities they will assume throughout their future careers.
- c.* Participate in professional organizations, becoming members and attending meetings.
- d.* Enhance their professional bases through internships and other industry practical experiences.

## ACADEMIC AFFAIRS COMMITTEE

### RESOLUTION

#### PROPOSED DEPARTMENT AND DEGREE RENAMINGS IN THE COLLEGE OF LIBERAL ARTS FROM “COMMUNICATIONS DISORDERS” TO “SPEECH, LANGUAGE, AND HEARING SCIENCES”

WHEREAS, the College of Liberal Arts is committed to providing the highest quality instruction to its students by offering programs that promote the humanities and social sciences; and

WHEREAS, the field of communication disorders continues to experience a demand for professionals working in communication sciences and speech and hearing disorders; and

WHEREAS, the Department of Communication Disorders currently offer undergraduate and graduate degrees in audiology and speech pathology; and

WHEREAS, the unit has proposed a renaming of the department and its degrees to better align with current industry practices and to reflect a greater breadth of topics and approaches necessary for work in the fields of communication sciences and disorders; and

WHEREAS, the proposal has been endorsed by the Dean of the College of Liberal Arts, the University Curriculum Committee, the Graduate Council, the Provost, and the Interim President.

NOW, THEREFORE, BE IT RESOLVED by Auburn University’s Board of Trustees that the following renamings of the department and degree programs be approved, with notice of these changes in nomenclature being sent to the Alabama Commission on Higher Education as items of information:

1. *Department of Communication Disorders* as the *Department of Speech, Language, and Hearing Sciences*;
2. *Bachelor of Science in Communication Disorders* as the *Bachelor of Science in Speech, Language, and Hearing Sciences*;
3. *Master of Science in Communication Disorders* as the *Master of Science in Speech, Language, and Hearing Sciences*.






AUBURN UNIVERSITY

OFFICE OF THE PROVOST

**TO:** JAY GOGUE, Interim President

**THROUGH:** RONALD BURGESS, Chief Operating Officer

**FROM:** BILL HARDGRAVE, Provost and Senior Vice President for Academic Affairs 

**SUBJECT:** Agenda Item for the Board of Trustees –Proposed Renaming of the Department of Communication Disorders, the Bachelor of Science in Communication Disorders, and the Master of Science in Communication Disorders

**DATE:** August 12, 2019

I am writing to request that the following item be added to the Board of Trustees' agenda for the **September 13, 2019** meeting.

**Proposal:** Faculty in the College of Liberal Arts are proposing degree renamings for the Department of Communication Disorders and the undergraduate and graduate programs offered by the unit. The proposed renamings reflect changes in nomenclature and do not require a change in CIP codes.

**Review and Consultation:** The College of Liberal Arts has initiated this proposal to more accurately represent the curricular offerings within its existing degree programs and to enable the department to become more competitive with similar programs at peer institutions. The proposed renamings include:

- 1) *Department of Communication Disorders as the Department of Speech, Language, and Hearing Sciences;*
- 2) *Bachelor of Science in Communication Disorders as the Bachelor of Science in Speech, Language, and Hearing Sciences;*
- 3) *Master of Science in Communication Disorders as the Master of Science in Speech, Language, and Hearing Sciences.*

**Recommendation:** It is recommended that the Board approve the proposed renamings in the Department of Communication Disorders. The proposal was reviewed and approved by Auburn University's Curriculum Committee and the Graduate Council in spring 2019 and has been approved by the College Liberal Arts and the Provost's Office. If approved by the Board of Trustees, the proposed changes in nomenclature will be submitted to the Alabama Commission on Higher Education as items of information.



AUBURN UNIVERSITY

COLLEGE OF LIBERAL ARTS  
COMMUNICATION DISORDERS

July 29, 2019

Memo to: Bill Hardgrave  
Provost and Vice-President for Academic Affairs

Approved  
8/7/19  
Bill Hardgrave

Through: George Flowers  
Dean, Graduate School

George T. Flowers

Through: Joseph Aistrup  
Dean, College of Liberal Arts

JA

From: Nancy Jeanne Haak  
Chair, Department of Communication Disorders

NJ Haak

Subject: Items for Board of Trustees—Renaming of Department and Programs in  
Communication Disorders to be Speech, Language, and Hearing Sciences

We are writing to request that the following items be added to the agenda for the next meeting of the Board of Trustees.

**Proposal:** The College of Liberal Arts proposes renaming its Department of Communication Disorders to the Department of Speech, Language, and Hearing Sciences. Additionally, we propose changing the names of the Bachelor and Master degree programs within the department to follow the new department name. These three changes are summarized below.

Current Name	Proposed Name	CIP
Department of Communication Disorders	Department of Speech, Language, and Hearing Sciences	NA
BS in Communication Disorders	BS in Speech, Language, and Hearing Sciences	51.0204
MS in Communication Disorders	MS in Speech, Language, and Hearing Sciences	51.0204

There will be no change in CIP Codes associated with the renaming requests. If approved by the Offices of the Provost and President, the proposed program changes would be forwarded to the Auburn University Board of Trustees for review and approval.

**Justification:** The new name will have two main benefits to the department and university. First, the current name is dated and does not adequately describe the breadth of activity in this department. Adding “Sciences” into the name will more closely align department name to department activity and is in better alignment with the name of a majority (72%) of similar departments in the country. Second, the new name will remove the existing and understandable confusion created by similarly named units: “Department of Communication Disorders” and “School of Communication and Journalism.” This proposed department name is utilized by three of the top (in *US News* rankings) programs in the country: Purdue, Arizona, and Boston. The changed name will also work for a possible future strategic addition of PhD programs in Speech-Language Pathology and Audiology.

**Review and Consultation:** The proposals were reviewed by Auburn University’s Graduate Council in March 2019 and University Curriculum Committee in June 2019. Both bodies recommended approval of the changes.

**Recommendation:** It is recommended that the program changes be approved and forwarded to Auburn University’s Board of Trustees for review and approval.

# ACADEMIC AFFAIRS COMMITTEE

## RESOLUTION

### PROPOSED CHANGES TO FACULTY PERSONNEL POLICIES

WHEREAS, the faculty personnel policies included in the *Faculty Handbook* reflect Auburn University policies and information; and

WHEREAS, the proposed changes to the faculty personnel policies have been recommended by the University Senate, with additional recommendations provided by the Senate Executive Committee, and have received the approval of the Provost and the President; and

WHEREAS, the Board defines policies related to appointment, promotion, tenure and dismissal of faculty, and development and approval of procedures to implement those policies is the responsibility of the President or those duly authorized by the President.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, Interim President, or such other person as may be acting as President, be and the same is hereby authorized to revise the contents of the faculty personnel policies designated as Board of Trustee approved policies in Attachment A and is delegated the authority to approve procedures for the administration of these policies.




AUBURN UNIVERSITY

OFFICE OF THE PROVOST

**TO:** JAY GOGUE, Interim President

**THROUGH:** RONALD BURGESS, Chief Operating Officer

**FROM:** BILL HARDGRAVE, Provost and Senior Vice President for Academic Affairs 

**SUBJECT:** Agenda Item for the Board of Trustees – Proposed Revisions to Faculty Personnel Policies

**DATE:** August 12, 2019

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I am writing to request that the following item be added to the Board of Trustees' agenda for the **September 13, 2019** meeting.

**Proposal:** It is recommended that the proposed changes to faculty personnel policies published in the *Auburn University Faculty Handbook* be approved.

**Review and Consultation:** Auburn University maintains a number of tenured/tenure-track faculty who have an Extension appointment as part of their overall assignment at Auburn University, in addition to research and teaching assignments. The Extension component of their assignment supported by Division IV funds, which are separate from the Division I main campus budget. When applying for tenure and/or promotion, some of the dossiers in the past have included a letter from the ACES director, and some have not, as it is not required in *Auburn University Faculty Handbook*. Therefore, to establish consistency, the University Promotion and Tenure Committee has requested that a letter from the ACES director be required for all faculty dossiers and proposes a change to the *Auburn University Faculty Handbook* to reflect this requirement. This change will ensure consistency among dossiers going forward.

**Recommendation:** It is recommended that the Board approve the proposed changes to selected faculty personnel policies published in the *Auburn University Faculty Handbook*. If approved, the changes will provide greater clarity, better organization, and utility of the faculty personnel policies.



AUBURN UNIVERSITY SENATE

MEMORANDUM

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*Approved* *6-4-19*  
*Steve Leath*  
*Bill Hardgrave*  
*Emmett Winn*

**TO:** DR. STEVEN LEATH, PRESIDENT  
**THROUGH:** DR. BILL HARDGRAVE, PROVOST  
**THROUGH:** DR. EMMETT WINN, ASSOCIATE PROVOST  
**FROM:** LAURA KLOBERG, UNIVERSITY SENATE ADMINISTRATIVE SUPPORT  
**SUBJECT:** AMENDMENT TO FACULTY HANDBOOK SECTION 3.6.5.3C  
**DATE:** 5/22/2019  
**CC:** SENATE EXECUTIVE COMMITTEE

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Auburn University Senate • 5 Quad Center • Auburn, Alabama 36849-5274

Michael Baginski, Chair  
Beverly Marshall, Secretary

Daniel Svyantek, Immediate Past Chair

Nedret Billor, Chair-Elect  
Adrienne Wilson, Secretary-Elect

The proposed amendment to the Faculty Handbook Section 3.6.5.3C passed a vote (67 To 2) by the University Senate on May 21, 2019. Please see the attached pages for the details.

The Senate respectfully requests approval from your office on this matter.

Suggested Wording for Faculty Handbook revision to Section 3.6.5.3.C Outreach

**3.6.5. Policy and Procedure for Promotion and Tenure ‡**

**C. Information on the Candidate:**

**(3) Information to Be Supplied by the Department Head/Chair**

**C. Outreach**

1. A statement of how the candidate's outreach program
  1. serves the mission of an appropriate university unit (which information may be obtained from the sponsoring unit if it is not the candidate's own department), and
  2. reflects scholarship (e.g., of application or integration) in the candidate's discipline. (See C.1.c above in "Information to Be Supplied by the Candidate.")
2. Participant, client, or peer evaluations from outreach activities. These letters may be solicited by the candidate or the department head/chair.
3. Faculty who hold tenured or tenure-track Extension Specialist positions must have an evaluation letter from the Alabama Cooperative Extension System (ACES) Director included in their dossiers.

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AUBURN UNIVERSITY

OFFICE OF THE PROVOST

**TO:** JAY GOGUE, Interim President

**THROUGH:** RONALD BURGESS, Chief Operating Officer

**FROM:** BILL HARDGRAVE, Provost and Senior Vice President for Academic Affairs 

**SUBJECT:** Agenda Item for the Board of Trustees – Information Items

**DATE:** August 12, 2019

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This memorandum requests the following items of information be presented to the Board of Trustees Academic Affairs Committee for the **September 13, 2019** meeting.

The following academic programs and changes have been approved for implementation by the Provost's Office. While they do not require formal approval by the Board of Trustees, they are hereby presented as items of information. Each has received the support of the appropriate college or school, the University Curriculum Committee, the Graduate Council, and the Provost's Office. Following the Board of Trustees meeting, these programs will be forwarded to the Alabama Commission on Higher Education (ACHE) for the appropriate notification.

1. ***Establishment of a Graduate Certificate in Tribology Engineering, Samuel Ginn College of Engineering:*** The Department of Mechanical Engineering has received approval to establish a new nine-hour graduate certificate in Tribology Engineering for students and professionals seeking advanced study in the contact, friction, wear and lubrication of surfaces to promote energy efficiency. The certificate supports a growing industry demand for qualified professionals working in the automotive, steel, paper, power, and similar manufacturing facilities who possess these skills. The certificate would be the first of its kind in the US.
2. ***Establishment of a Distance Education Version of the Graduate Certificate in Election Administration, College of Liberal Arts:*** The College of Liberal Arts has received approval to establish a distance version of its existing graduate certificate in Election Administration. The current 15-hour certificate is designed to provide students and professionals with advanced study in election administration, specifically legal and policy challenges associated with voting systems. The online version will complement the existing on-campus offering by providing a new option for additional students to enroll in the program.



AUBURN UNIVERSITY

DEPARTMENT OF MECHANICAL  
ENGINEERING

**To:** Bill Hardgrave  
Provost & Vice President for Academic Affairs

**THROUGH:** George Flowers  
Dean, Graduate School

**THROUGH:** Christopher B. Roberts  
Dean, Samuel Ginn College of Engineering

**FROM:** Jeffrey C. Suhling  
Chair, Department of Mechanical Engineering

**DATE:** August 7, 2019

**SUBJECT:** Proposed Graduate Certificate in Tribology Engineering

Approved  
8/7/19  
*Bill Hardgrave*

*George T. Flowers*

*Christopher B. Roberts*

*Jeffrey C. Suhling*

We request that the following proposal be added to the Board of Trustee's agenda for their September meeting.

**Certificate Purpose and Description:** This certificate will provide students with a comprehensive understanding of the tribology engineering field. Tribology is the study of lubrication, friction and wear and so is of great importance to improve the energy efficiency and life of all vehicles and machinery. Tribology is extremely important for practically all industries, including automotive, agriculture, manufacturing, energy, biomedical, etc. Tribology is also a complicated multidisciplinary field that interfaces between areas such as chemistry, fluid dynamics, thermodynamics, and mechanics.

**Justification for Request:** Due to an aging workforce and little educational opportunities, the tribology field has a workforce deficit. In fact, the Society of Tribologists and Lubrication Engineers has published two 'Emerging Trends' reports in 2014 and 2017, which both included poll results that showed that the workforce replenishment is the industry's most dire concern. This is important for a wide range of global industries, including the Southeastern region of the United States where automotive, steel, paper, power, and other manufacturing facilities are common. Many individuals in industry are currently seeking this type of educational opportunity and have already contacted us. This certificate can also serve as a part of curriculum for an existing Online Master's Degree in Engineering.

**State Need:** No other four-year institutions in the country offer a graduate certificate in Engineering Tribology. We have already received several inquiries about the program with little effort to market it.

**Employment Opportunities:** The certificate graduates are in an excellent position to attain jobs in many industries that depend on tribology as R&D, management, engineering, technical support, consulting and manufacturing personnel areas. Today the North American Lubricant market is being served by over 250 domestic manufacturers and marketers that produce the majority of the 2.7 Billion gallons of various lubricants required to run the machinery that drives our economy. Graduates of the Auburn Tribology program will be poised to become futures leaders within this vital industry.

**Student Demand – Enrollment Projections:** Creation of the certificate is expected to result in an immediate enrollment of approximately 5 students. This number is expected to increase to approximately 10 students per year.

**Resource Requirements:** All courses and instructors necessary for offering the certificate are already in place.

**Recommendation:** We recommend that the proposed graduate certificate in tribology engineering be approved by the Offices of the Provost and the President and be forwarded to the Board of Trustees and the Alabama Commission on Higher Education as an item of information.

## **Graduate Certificate Program**

**Certificate Title:** Graduate Certificate in Tribology

**Offering Unit:** Department of Mechanical Engineering

**Credit Hours in Certificate:** 9

### **Program Outline:**

The proposed courses for the Graduate Certificate in Tribology are:

**MECH 6230/6236 FRICTION, WEAR AND LUBRICATION (3):** Friction, wear, and lubrication in design of machine components and other surface interactions, with emphasis on optimizing tribological performance.

**MECH 6240/6246 BOUNDARY AND FULL-FILM LUBRICATION (3):** Theory and techniques for design and modeling of the different regimes of lubrication between surfaces and machine components in order to control friction and wear.

**MECH 6250 MULTISCALE CONTACT MECHANICS (3):** Theory and techniques for considering contact between solid bodies and the effect on friction, wear, the design of machine components, and other surface interactions.



July 29, 2019

Memo to: Bill Hardgrave  
Provost and Vice-President for Academic Affairs

Approved  
8/7/19  
Ben Hard

Through: George Flowers  
Dean, Graduate School

George T. Flowers

Through: Joseph Aistrup  
Dean, College of Liberal Arts

JA

From: Paul Harris  
Chair, Department of Political Science

PH

Subject: Item for Board of Trustees—Making Election  
Administration Graduate Certificate Available for Distance  
Learning

We are writing to request that the following item be added to the agenda for the next meeting of the Board of Trustees.

**Proposal:** The Graduate Certificate in Election Administration (CIP 44.0401) was initially implemented in Spring 2010. The Department of Political Science has now created online versions of the required courses and will make the certificate fully available through Distance Learning technology. There will be no change in CIP Codes associated with the request.

**Program Purpose and Description:** The Graduate Certificate in Election Administration is a 15 graduate credit hour certificate designed to provide graduate-level students and practicing professionals with the knowledge, skills, and abilities to function effectively in election administration. The certificate can be earned while pursuing the Master in Public Administration degree or independently as a stand-alone graduate certificate. Coursework includes institutional relationships, policy, regulation, and critical contemporary issues facing the election administration community. Students are required to complete an ePortfolio as part of their degree requirements.

**Justification for Request:** The Graduate Certificate in Election Administration was initially implemented in a face-to-face teaching environment. We propose



making the certificate fully available online to greatly increase the reach of this program.

**State Need:** There is only one other graduate certificate in election administration in the country and it is provided entirely on-line at the Humphrey School at the University of Minnesota. Their enrollment figures have waned because their cost is prohibitive and their faculty are all practitioners and not academically qualified. There is significant interest among practitioners in the Auburn graduate certificate because Auburn faculty are nationally known as experts in election administration and Auburn on-line fees are more in-line with what practicing government officials can afford.

**Employment Opportunities:** Most students attracted to this program will already be full-time employed. The program will provide them with an important credential to advance in their careers. However, the field of election administration is rapidly growing, and we anticipate that any student who is not employed in the field and receives the certificate will find employment in election offices around the country at the local, state, and national levels. Auburn faculty are uniquely positioned to introduce students to these opportunities with stakeholders including local election offices, state election offices, national agencies, and equipment vendors.

**Student Demand—Enrollment Projections:** There is no known number of election officials in the country today, but with over 8,000 jurisdictions the potential reach of the program is significant. We expect to start with 3-5 students in the first year, double that number in the second year, and by the end of 5 years hope to have 30 on-line students at any given point.

**Resource Requirements:** The faculty are already in place and teaching these courses in a face-to-face format as part of their regular duties; no additional resources are required to continue this program online.

**Recommendation:** The Department of Political Science recommends that the online version of the existing Graduate Certificate in Elections Administration be approved by the Offices of the Provost and the President and be forwarded to the Board of Trustees and ACHE as an item of information.

**Auburn University Online Graduate Certificate Program in Election Administration  
Curriculum Map**

**Certificate Title:** Online Graduate Certificate in Election Administration  
**CIP Code:** 44.0401  
**Offering Unit:** Department of Political Science  
**Credit Hours in Certificate:** 12-15  
**On-Campus Approval:** Graduate Council (April 2019)  
**ACHE Notification:**  
**Effective Term:** January 2020

**Program Outline:**

15 credit hours (or 12 credit hours plus credit for MPA Internship POLI 7920/7926 if student has previously completed the Certified Election and Registration Administrators certificate program). Courses are offered as place-based and distance versions.

Required

POLI 6270/6276 Election Administration Seminar  
POLI 6280/6286 Election Regulation, Policy, and Reform  
POLI 7920/7926 MPA Internship (waived with CERA certificate)

Electives (students choose any two)

POLI 6150/6156 Intergovernmental Relations and Federalism  
POLI 6470/6476 Comparative Election Administration  
POLI 7520/7526 Program Evaluation  
POLI 6550/6556 Special Topics (e.g., cyber and operational security, auditing and accountability)

**Related Programs:** Master of Public Administration  
PhD, Public Administration & Public Policy

**Rationale:** Students who earn the graduate certificate in Election Administration will be able to demonstrate that they have the ability to:

1. Discuss the administrative and legal architecture of election operations as a complex intergovernmental system, including its strengths and weaknesses;
2. Apply principles of federal/state authority and regulatory change to current and new election operations; and
3. Develop proposals for methods of practice, policy implementation, and evaluation of election operations.



EXECUTIVE COMMITTEE

RESOLUTION

POSTHUMOUS AWARDING OF THE MASTER OF SCIENCE DEGREE TO  
DR. DANIEL K. NEWHARD

WHEREAS, Dr. Daniel K. Newhard, a graduate student in Biomedical Sciences at Auburn University, passed away on June 8, 2019; and

WHEREAS, Dr. Daniel K. Newhard passed away before he could complete the final requirement necessary for a Master of Science in Biomedical Sciences (non-thesis); and

WHEREAS, Dr. Daniel K. Newhard excelled as a cardiology resident at Auburn University where he was selected as one of ten recipients of the Outstanding Graduate Student Award for 2018-2019, and where he received the American College of Veterinary Internal Medicine Resident Research Award; and

WHEREAS, the Dean of the College of Veterinary Medicine, the Provost, and the Interim President recommend that the Master of Science in Biomedical Sciences (non-thesis) be awarded posthumously.

NOW, THEREFORE, BE IT RESOLVED by the Auburn University Board of Trustees that the degree of Master of Science in Biomedical Sciences (non-thesis) is hereby granted posthumously to Dr. Daniel K. Newhard in recognition of his academic achievements as a student at Auburn University.

BE IT FURTHER RESOLVED that the Board hereby expresses its sympathy and condolences to the family and fiancée of Dr. Daniel K. Newhard in this period of sadness and that a copy of this resolution be presented to them so that they will know of this action and the university's deep loss.



AUBURN UNIVERSITY

OFFICE OF THE PROVOST

**TO:** JAY GOGUE, Interim President

**THROUGH:** RONALD BURGESS, Chief Operating Officer

**FROM:** BILL HARDGRAVE, Provost and Senior Vice President for Academic Affairs

**SUBJECT:** Agenda Item for the Board of Trustees – Posthumous Degree for Dr. Daniel K. Newhard

**DATE:** August 12, 2019

I have received a request from the College of Veterinary Medicine to award posthumously the Master of Science (non-thesis) in Biomedical Science to Dr. Daniel K. Newhard. Dr. Newhard passed away in June 2019 before completing the final defense of his graduate work required for his degree. Dr. Newhard graduated in the top 5% of his veterinary school class at the University of Florida in 2014 and excelled as a cardiology resident at Auburn University. A model student, Dr. Newhard was selected as one of 10 recipients of the Outstanding Graduate Student Award at Auburn University for 2018-2019, and he received the American College of Veterinary Internal Medicine (ACVIM) Resident Research Award.

Following a careful review of his academic records, the faculty in the college all concur that his academic achievements ensure Dr. Newhard meets the requirements necessary to be awarded a degree posthumously. Please find attached a formal request from Dean Calvin Johnson. I am requesting that this item be placed on the Board of Trustees Agenda for the September 13, 2019 meeting.




OFFICE OF THE DEAN

AUBURN UNIVERSITY

COLLEGE OF VETERINARY MEDICINE

**Date:** August 13, 2019

**To:** Dr. Bill Hardgrave  
Provost and Senior Vice President for Academic Affairs

**From:** Calvin M. Johnson, Dean 

**Subject:** Request for award of posthumous M.S. degree- Dr. Daniel K. Newhard  
(Banner ID 902518847)

I am writing to request approval by the Board of Trustees to grant the MS degree posthumously to Daniel K. Newhard, DVM. Dr. Newhard, a graduate student pursuing a Master of Science (MS, non-thesis) in the context of a residency in veterinary cardiology at Auburn University, died on June 8, 2019 following complications of cancer treatment. At the time of his death, Dr. Newhard had completed work required for the MS degree and was scheduled to sit for the final defense of his work. This request is supported by Dr. Jamie R. Bellah (Department Head, Department of Clinical Sciences), Dr. Frank Bartol (Associate Dean for Research and Graduate Studies), and Dr. Seungwoo Jung (faculty mentor).

Dr. Newhard's record of academic performance is exceptional. He graduated in the top 5% of his veterinary school class at the University of Florida in 2014, earning five academic awards. He completed a rotating internship in small animal medicine and surgery at Louisiana State University before joining the specialty internship and residency program at Auburn University. Dr. Newhard excelled as a cardiology resident at Auburn University under the supervision of Dr. Seungwoo Jung. He was chosen as one of 10 recipients of the Outstanding Graduate Student Award at Auburn University for 2018-2019, and he received the American College of Veterinary Internal Medicine (ACVIM) Resident Research Award. The results of Dr. Newhard's Master's research have been published: *A prospective, randomized, double-blind, placebo-controlled pilot study of sacubitril/valsartan (Entresto) in dogs with cardiomegaly secondary to myxomatous mitral valve disease*. Newhard DK, Jung S, Winter RL, Duran SH. J Vet Intern Med. 2018 Sep; 32(5):1555-1563.

Daniel died within a week after taking the certifying examination of the ACVIM in the subspecialty of cardiology. We have since learned that he passed the examination and will be recognized posthumously as a Diplomate of the ACVIM (Cardiology).

I appreciate your assistance in conveying this important request to the Board of Trustees.

## EXECUTIVE COMMITTEE

### RESOLUTION

#### PROPOSED REVISION TO THE UNIVERSITY VISION AND MISSION STATEMENT

WHEREAS, the statement of a university's vision and mission should reflect its distinctive purposes, characteristics, and values; and

WHEREAS, a vision and mission statement that is clear and comprehensive promotes shared understanding of the institution, shaping public expectations and guiding the actions of its governing board, administration, faculty, students, staff and constituents; and

WHEREAS, assessing the extent to which the stated mission is being achieved is the mainspring of institutional effectiveness in educational programs, research, and public service; and

WHEREAS, to these ends, the Auburn University Board of Trustees formally approves and periodically reviews the institution's vision and mission statement; and

WHEREAS, the current vision and mission statement for Auburn University was approved by the Board of Trustees on November 18, 2016; and

WHEREAS, following an informed process, a revision of the university's vision and statement has been developed, recommended by the Provost, and approved by the Interim President; and

WHEREAS, the proposed revision affirms the University's commitment to be an exemplary land-grant university and announces its aspiration to be a global leader in discovery, inquiry and innovation.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the vision and mission statement as shown in Attachment A attached to this resolution is approved for immediate use and is to be published consistently by the institution in all places where the previously approved vision and mission statement currently appears.

## Attachment A

### **Revised Vision:**

*To lead and shape the future of higher education.*

Our vision describes the aspiration for Auburn University 20 years in the future. It is deliberately intended to be lofty — realistic and ever challenging while also bold and ambitious. It is a challenge to ourselves to achieve greatness. Our vision is an invitation to the Auburn Family and those who do not yet know Auburn University to join us in our quest to inspire, innovate, and transform.

Auburn University has established itself as an excellent comprehensive, public land-grant university. However, excellence is not enough. We aspire to become a world-renowned institution that excels in education, research, and service—and to become a model of higher education. We understand that higher education is on the precipice of change. We intend to lead and shape that change.

### **Revised Mission:**

*As a land-grant institution, Auburn University is dedicated to improving the lives of the people of Alabama, the nation, and the world through forward-thinking education, life enhancing research and scholarship, and selfless service.*

Auburn University's mission concisely describes our central purpose. Our mission statement begins with a reference to the university's origins and obligations as a public land-grant university. The 1862 Morrill Act created institutions of higher education that focused on agriculture and mechanical arts—a response to changing social and economic conditions. Land-grant universities would provide practical solutions to pressing societal problems and provide higher education to a much broader segment of American citizenry. Land-grant universities would eventually serve as the creators of economic opportunity and development. As such, we must never lose sight of the important educational, research and service responsibilities inherent in our land-grant lineage. Subsequent to its founding as a land-grant university, Auburn has also been designated, through federal legislation, as a sea-grant and space-grant university.

Our first responsibility is to educate our students and prepare them for life. We endeavor to expand their minds, broaden their experiences, and hone their capabilities by imparting both theoretical knowledge and practical skills. Our goal is to empower and inspire our students to be their very best and to achieve their hopes and dreams. A key element of our public charter and of the Auburn Creed is to ensure our students are instilled with a strong work ethic, sound character traits, and core values of honesty and respect. We encourage students to make valuable contributions and to lead their fellow citizens in creating meaningful change. This responsibility to build moral character and inculcate active social responsibility distinguishes the student experience at all land-grant universities, and certainly at Auburn University.

Our second responsibility is to drive the development of research and scholarship that creates and advances knowledge. We support, build upon, and leverage the expertise of our faculty, students, and partners to discover, innovate, and create new science, new technologies, and new applications and methodologies that tangibly improve our world.

Our third responsibility, engagement and outreach, leverages the value of the first two elements. Our duty is to enable our students, graduates, faculty and partners to transform the fruits of our research and scholarship into products, methods, and services that meet our communities' most pressing needs. Delivering real-world, practical solutions is what sets land-grant universities apart and is core to Auburn University's foundation.

To be among the best land-grant universities, we must continue to excel in all three responsibilities. This requires leveraging the synergy found in the interchange of education, research, and service to maximize our impact on Alabama and the world.



AUBURN UNIVERSITY

OFFICE OF THE PROVOST

**TO:** JAY GOGUE, Interim President

**THROUGH:** RONALD BURGESS, Chief Operating Officer

**FROM:** BILL HARDGRAVE, Provost and Senior Vice President for Academic Affairs

**SUBJECT:** Agenda Item for the Board of Trustees –Proposed Revision to the Auburn University Vision and Mission Statement

**DATE:** August 12, 2019

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I am writing to request that the following item be added to the Board of Trustees' agenda for the **September 13, 2019** meeting.

**Proposal:** It is recommended that the Board approve the proposed revision to the Auburn University Vision and Mission Statement.

**Review and Consultation:** Following the recommendations identified by the Strategic Planning Committee, the revised vision and mission statement presents a new framework for Auburn University and represents the institution's aspirations to become a model of higher education through excellence in instruction, research, and service. The revised vision and mission statement were presented as part of the university's 2019-2024 Strategic Plan and serve as a foundation for the institution's goals, metrics and action items.

**Recommendation:** It is recommended that the Board approve the proposed revision to the Auburn University Vision and Mission Statement presented in Attachment A.



EXECUTIVE COMMITTEE

RESOLUTION

AUBURN UNIVERSITY VETERANS RESOURCE CENTER  
PURPLE HEART UNIVERSITY PROCLAMATION  
FINAL APPROVAL

WHEREAS, Auburn University has always supported its military population: and

WHEREAS, the Purple Heart is the oldest military decoration in present use and was initially created as the Badge of Military Merit by General George Washington in 1782; and

WHEREAS, the Purple Heart was the first United States service award or decoration made available to the common soldier and is specifically awarded to members of the United States Armed Forces who have been wounded or paid the ultimate sacrifice in combat with a declared enemy of the United States of America: and

WHEREAS, the mission of the Military Order of the Purple Heart is to foster an environment of good will among combat-wounded veteran members and their families, promote patriotism, support legislative initiatives, and most importantly – make sure we never forget; and

WHEREAS, the contributions and sacrifices of the men and women of Auburn University that served in the Armed Forces has been vital in maintaining the freedoms and way of life enjoyed by our citizens.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Auburn University is and shall henceforth be a Purple Heart University, honoring the service and sacrifice of our men and women in uniform wounded or killed by the enemy while serving to protect the freedoms of all.



VETERANS RESOURCE CENTER  
M E M O R A N D U M

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**TO:** JAY GOGUE, President

**THROUGH:** RONALD BURGESS, Executive Vice President *RJB*

**FROM:** PAUL ESPOSITO, Director, Auburn University Veterans Resource Center

**SUBJECT:** PURPLE HEART UNIVERSITY PROCLAMATION

**DATE:** AUGUST 19, 2019

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This memorandum requests the following proposal be presented to the Board of Trustees and included on the agenda at the meeting scheduled for September 13, 2019.

**Proposal:**

Consistent with standing policy, it is proposed that the Purple Heart University Proclamation declaration be presented to the Board of Trustees for appropriate action that will approve the initiation of the declaration and authorize Auburn University to be recognized as a university by the Military Order of the Purple Heart.

**Review and Consultation:**

The Auburn University Veterans Resource Center has demonstrated dedication and support to combat wounded veterans on campus rendering Auburn University eligible for a Purple Heart University proclamation. The Auburn University Veterans Resource Center through the Office of University Scholarships and the Auburn City Veterans Committee award two Purple Heart Scholarships per academic year and facilitated the installation of two Purple Heart designated parking spaces on campus.

The Purple Heart University Proclamation will give Auburn University national recognition by the Military Order of the Purple Heart.

If you concur, it is proposed that a resolution initiating the Purple Heart University Proclamation and approving the proclamation be presented to the Board of Trustees at the meeting scheduled for September 13, 2019.

**Rationale for Recommendation:**

The Purple Heart University Proclamation gives Auburn University national recognition for supporting and completing initiatives for its combat wounded veterans. The Military Order of the Purple Heart requires that all university proclamations be submitted to the Board of Trustees for approval and action.

## EXECUTIVE COMMITTEE

### SELECTION OF BOARD MEMBERS TO THE ALUMNI LIFETIME ACHIEVEMENT AWARDS COMMITTEE

A request is before the Board to nominate two trustees for a three-year term on the Alumni Lifetime Achievement Awards Committee, to join the current *President Pro Tempore*. This term would expire in September 1, 2022.

## EXECUTIVE COMMITTEE

### SELECTION OF COMMITTEE CHAIRS AND LEAD TRUSTEES BY *PRESIDENT PRO TEMPORE* SMITH AND SERVICE ON AFFILIATED NON-PROFIT BOARDS

Time will be allocated for discussions relating to selection of Committee Chairs and Lead Trustees / service on affiliated Non-profit Boards.

BOARD OF TRUSTEES  
COMMITTEES AND LEAD TRUSTEES 2019-2020

COMMITTEES

ACADEMIC AFFAIRS

Ms. Sarah Newton, Chair  
Dr. Nedret Billor, Chair Univ. Sen.  
(ex-officio, non-voting)

AGRICULTURE AND NATURAL RESOURCES

Mr. Gaines Lanier, Chair  
Dr. Kira Bowen, AU Fac. Rep. (ex-officio, non-voting)

AUDIT AND COMPLIANCE

Mr. Bob Dumas, Chair

AUM

Mr. Clark Sahlie, Chair  
Sheila Mehta, Fac. Rep. (ex-officio, non-voting)

EXECUTIVE

Mr. Charles McCrary, Chair  
Mr. Mike DeMaioribus  
Mr. Bob Dumas  
Mr. Raymond Harbert  
Mr. Jimmy Rane  
Mr. Wayne Smith

FINANCE

Mr. Raymond Harbert, Chair  
Dr. Andy McLelland, AU Fac. Rep. (ex-officio, non-voting)  
Dr. Kim Brackett, AUM Fac. Rep., (ex-officio, non-voting)

GOVERNMENTAL AFFAIRS

Mr. Jimmy Rane, Chair

INSTITUTIONAL ADVANCEMENT

(Development and AU Foundation)

Mr. B.T. Roberts, Chair  
Dr. Ana Franco-Watkins, AU Fac. Rep. (ex-officio, non-voting)

PROPERTY AND FACILITIES

Mr. Mike DeMaioribus, Chair  
Mr. David Hinson, AU Fac. Rep. (ex-officio, non-voting)

RESEARCH AND TECHNOLOGY

(ECONOMIC DEVELOPMENT)

General Lloyd Austin, Chair

STUDENT AFFAIRS

Mr. Jimmy Sanford, Chair  
Dr. Jung Won Hur, AU Fac. Rep. (ex-off., non-voting)  
Ms. Mary Margaret Turton, AU SGA President  
Ciara Freeman, AUM SGA President

LEAD TRUSTEES

ALUMNI -- Lead Trustee

Ms. Elizabeth Huntley

ATHLETICS -- Lead Trustee

(Tigers Unlimited Board Member)

Mr. Quentin Riggins

LEGAL --Lead Trustee

Mr. James Pratt

\*All board members serve on all committees with the  
Exception of Executive Committee.

(As of August 7, 2019)

EXECUTIVE COMMITTEE  
PROPOSED AWARDS AND NAMINGS

Time will be allocated for discussion of any awards and namings.