



AUBURN UNIVERSITY

OFFICE OF THE PRESIDENT

January 27, 2020

MEMORANDUM TO: Board of Trustees

SUBJECT: February 6-7, 2020 Board of Trustees Workshop and Meeting

Enclosed, please find materials which comprise the proposed agenda for the Thursday, February 6, 2020 Workshop in the Terrace Room of the Auburn University Hotel, as well as the Friday, February 7, 2020 Meeting of the Board of Trustees in the Taylor Center on the Auburn University at Montgomery Campus. Listed below is the tentative schedule with times and locations as follows:

Thursday, February 6, 2020

1:00 p.m. Workshop (Terrace Room, Auburn University Hotel, Auburn, Alabama)

Friday, February 7, 2020 (Rooms #222-223 Taylor Center, AUM Campus)

9:30 a.m.	Joint Audit and Compliance and Finance Committees
9:45 a.m.	Property and Facilities Committee
10:15 a.m.	Academic Affairs and AUM Committee
10:30 a.m.	Executive Committee
10:45 a.m.	Trustee Reports
11:00 a.m.	Regular Meeting of the Board of Trustees (Proposed Executive Session - Chancellor's Dining Room)
12:00 pm	Luncheon (Room #230, Taylor Center)

We appreciate all that you do for Auburn University and look forward to seeing you on Thursday, February 6, 2020 on the Auburn Campus and Friday, February 7, 2020 on the AUM Campus. Please call me if you have questions regarding the agenda. Please let Jon Waggoner, Sherri Williams, or me know if you need assistance with travel and/or lodging arrangements.

Sincerely,

Jay Gogue
Interim President

Enclosure

c: President's Cabinet (w/encl.)
Mr. Jon Waggoner (w/encl.)

SCHEDULE & AGENDA
AUBURN UNIVERSITY BOARD OF TRUSTEES
FEBRUARY 6, 2020 - AUBURN UNIVERSITY CAMPUS WORKSHOP
FEBRUARY 7, 2020 – AUBURN UNIVERSITY AT MONTGOMERY CAMPUS

THURSDAY, FEBRUARY 6, 2020

- I. 1:00 p.m. - Workshop (The Terrace Room) – Auburn University Hotel and Dixon Conference Center

FRIDAY, FEBRUARY 7, 2020

- I. Meetings (Rooms #222-223, Taylor Center, AUM Campus)

(Meetings will begin at 9:30 a.m. - - all other meetings are subject to change in starting time, depending upon the length of individual meetings.)

- A. Joint Audit and Compliance and Finance Committees/Chairpersons Dumas and Harbert/9:30 a.m.

1. Review of Audited Financial Report (Kelli Shomaker)
2. Proposed Auburn University Affiliated Housing Rate for the 2020-2021 Academic Year (Kelli Shomaker/Bobby Woodard)

- B. Property and Facilities Committee/Chairperson DeMaioribus/9:45 a.m.

Project Approvals:

1. Tony and Libba Rane Culinary Science Center, Budget Increase (Dan King)
2. Leach Science Center Basement Build-Out, Final Approval (Dan King/Nicholas Giordano)
3. University Student Housing – Phase I, Architect Selection (Dan King/Bobby Woodard)
4. Goodwin Hall Professional Recording Studio, Project Initiation and Architect Selection (Dan King/Joe Aistrup)
5. Ham Wilson Arena Renovation, Project Initiation and Architect Selection (Dan King)
6. Jordan-Hare Stadium Annual Maintenance, Project Approval and Authorization to Execute the Work (Dan King/Allen Greene)

Informational Reports:

7. Status Updates: *For Information Only*
 - a. Current Status of New Construction/Renovation/Infrastructure Projects with Budgets of \$1,000,000 and Greater
 - b. Quarterly Report for Projects Costing More than \$500,000 but Less than \$1,000,000 –1st QTR Fiscal Year 2020
 - c. Project Status Report

C. Academic Affairs Committee/Chairperson Newton/10:15 a.m.

1. Proposed Bachelor of Landscape Architecture (Bill Hardgrave/Vini Nathan)
2. Proposed Master of Science in Brewing Science and Operations (Non-Thesis) (Bill Hardgrave/Susan Hubbard)
3. Proposed Department of Supply Chain Management (Bill Hardgrave/Annette Ranft)
4. Proposed Renaming of the Department of Psychology as the Department of Psychological Sciences (Bill Hardgrave/Joe Aistrup)
5. Academic Affairs – Item of Information (Bill Hardgrave)

D. Executive Committee/Chairperson McCrary/10:30 a.m.

1. Posthumous Awarding of the Bachelor of Science in Business Administration to Robert C. Watson (Bill Hardgrave)
2. Discussion Concerning Dr. Gogue's Title
3. Proposed 2020-2021 Board of Trustees Meeting Dates (Charles McCrary)
4. Proposed Awards and Namings (Charles McCrary)

E. Trustee Reports/10:45 a.m.

1. Academic Affairs Committee/Sarah Newton, Chair
2. Agriculture and Natural Resources Committee/Gaines Lanier, Chair
3. Audit and Compliance Committee/Bob Dumas, Chair
4. AUM Committee/Clark Sahlie, Chair
5. Executive Committee/Charles McCrary, Chair
6. Finance Committee/Raymond Harbert, Chair
7. Governmental Affairs Committee/Jimmy Rane, Chair
8. Institutional Advancement Committee (Development and AU Foundation)/B.T. Roberts, Chair
9. Property and Facilities Committee/Mike DeMaioribus, Chair
10. Research and Technology Committee (Economic Development)/Lloyd Austin, Chair
11. Student Affairs Committee/Jimmy Sanford, Chair

12. Alumni/Elizabeth Huntley, Lead Trustee
13. Athletics/Quentin Riggins, Lead Trustee
14. Legal/James Pratt, Lead Trustee

II. REGULAR MEETING OF THE BOARD OF TRUSTEES/11:00 A.M.
(Rooms #222-223, Taylor Center, AUM Campus)

(Proposed Executive Session - Chancellor's Dining Room, Taylor Center)

III. RECONVENED MEETING OF THE BOARD OF TRUSTEES/11:30 A.M.
(Room #222-223, Taylor Center, AUM Campus)

(Agenda items are determined primarily based upon committee actions.)

12:00 noon - Lunch (Room 230 Taylor Center)

EXECUTIVE SUMMARIES

FEBRUARY 7, 2020

A. Joint Audit and Compliance and Finance Committee

1. Review of Audited Financial Report

Time will be allocated for a review of the audited financial report for Auburn University by the Audit and Compliance Committee of the Auburn University Board of Trustees. PricewaterhouseCoopers will also be present to address the Board of Trustees as required in the *Auburn University Board of Trustees Audit and Compliance Committee Charter* and to respond to questions as appropriate.

2. Proposed Auburn University Affiliated Housing Rate for the 2020-2021 Academic Year

Time will be allocated for the establishment of a new University affiliated housing rate for 2020-2021 by Kelli Shomaker.

B. Property and Facilities Committee

1. **Tony and Libba Rane Culinary Science Center: Approval of Budget Increase**

Project Summary: At its meeting on February 15, 2019, the Board of Trustees adopted a resolution to approve a \$95.4 million budget for the Tony and Libba Rane Culinary Science Center project, to be financed by a combination of University General Funds, College of Human Sciences gift funds, and operating revenues from the hotel, restaurant, food hall, and leased living units. The project was originally bid on April 25, 2019, with only one contractor submitting a bid. This low bid price established the total project cost of \$113.4 million, which was \$18.0 million over the previously approved budget.

Since that time, the Office of Development has identified approximately \$9.4 million in naming gift opportunities, with some naming gifts already committed, and has initiated conversations with donors regarding potentially significant gifts of other types.

The project was rebid on February 4, 2020. X contractors submitted bids. The low bid for the project established a new total project cost of \$XXX.X million, which is \$XX.0 over the previously approved budget of \$95.4 million. The requested budget increase required to award and execute the project based on the second bid results is \$XX.X million.

Requested Action: It is requested that the Board of Trustees adopt a resolution to approve the proposed budget increase and establish the total project budget at

\$XXX.X million for the Tony and Libba Rane Culinary Science Center. The proposed budget increase will be financed by University General Funds and gifts.

Previous Approvals: At its previous meeting on February 15, 2019, the Board of Trustees adopted a resolution that approved the project program, site, budget, and funding plan for the Tony and Libba Rane Culinary Science Center.

2. Leach Science Center Basement Build-Out: Final Project Approval

Project Summary: The Leach Science Center Basement Build-Out project will build out shell space to provide additional research space for the Physics Department, including two laser laboratories, a biophysics laboratory, and laboratory support areas. The project will also relocate the College of Sciences and Mathematics Information Technology Department to the Leach Science Center basement.

The estimated total project cost of the Leach Science Center Basement Build-Out project is \$2.2 million, to be financed by College of Sciences and Mathematics funds.

Requested Action: It is requested that the Board of Trustees adopt a resolution to approve the project program, site, budget, and funding plan for the Leach Science Center Basement Build-Out project.

Previous Approvals: At its previous meeting on November 22, 2019, the Board of Trustees adopted a resolution that approved the initiation of the Leach Science Center Basement Build-Out project and the selection of Stacy Norman Architects, of Auburn, Alabama, as the project architect.

3. University Student Housing – Phase I: Approval of Architect Selection

Project Summary: The University developed a new student housing strategy considering affordability, demand, student satisfaction, and local market conditions. The Senior Vice President for Student Affairs has proposed the construction of the University Student Housing – Phase I project to begin the process of replacing the Hill Residence Hall Complex and Cambridge Residence Hall.

Requested Action: It is requested that the Board of Trustees adopt a resolution to approve the selection of the firm, Niles Bolton Associates, of Atlanta, Georgia, as project architect for the University Student Housing – Phase I project.

Previous Approvals: At its previous meeting on September 13, 2019, the Board of Trustees adopted a resolution that approved the initiation of the University Student Housing – Phase I project and authorized the commencement of the architect selection process.

4. **Goodwin Hall Professional Recording Studio: Approval of Project Initiation and Architect Selection**

Project Summary: The College of Liberal Arts proposes a project to renovate existing areas in Goodwin Hall to create a multipurpose professional recording studio. The proposed project would support existing program and faculty needs, allow the College of Liberal Arts to expand its academic program in the Department of Music, and foster collaboration with the Harbert College of Business and the Samuel Ginn College of Engineering.

C. Paul Butler, III Architects LLC completed preliminary programming services for the proposed renovation, and the University Architect recommends their selection as the project architect.

It is anticipated the project would be financed by College of Liberal Arts funds and Repair and Renovation funds.

Requested Action: It is requested that the Board of Trustees adopt a resolution to approve the initiation of the project and the selection of the firm, C. Paul Butler, III Architects LLC, of Montgomery, Alabama, as project architect for the Goodwin Hall Professional Recording Studio project.

Previous Approvals: None.

5. **Ham Wilson Arena Renovation: Approval of Project Initiation and Architect Selection**

Project Summary: The Associate Vice President for Facilities Management proposes a project to renovate the Ham Wilson Arena into a training facility for university staff. Ham Wilson Arena was originally constructed in 1957 and is located at the corner of Lem Morrison Avenue and South Donahue Drive. It has served many purposes over the years in support of the College of Agriculture, including livestock shows, classes, extension programs, and special events. These activities have occurred less frequently in recent years, and as a result, the Ham Wilson Arena has become underutilized. Due to its age, the Ham Wilson Arena needs significant upgrades and repairs.

To facilitate an accelerated design process, the University Architect recommends the approval of the firm JMR+H Architect, of Montgomery, Alabama, as the project architect.

It is anticipated the project would be financed by Facilities Management reserve funds.

Requested Action: It is requested that the Board of Trustees adopt a resolution to approve the initiation of the project and the selection of the firm, JMR+H Architecture, of Montgomery, Alabama, as project architect for the Ham Wilson Arena Renovation project.

Previous Approvals: None.

6. Jordan-Hare Stadium Annual Maintenance: Project Approval and Authorization to Execute the Work

Project Summary: The Athletics Department plans and budgets for maintenance to be performed at the Jordan-Hare Stadium each year. In preparation, a building envelope and structural review of the stadium is conducted annually to identify and prioritize required maintenance and repair work. The 2020 maintenance project consists of the application or replacement of deck coatings with associate joint sealants, extensive expansion joint replacements, concrete repairs, maintenance of steel railings, and miscellaneous painting.

The overall cost of the maintenance project will not exceed \$1.4 million, to be financed by the Athletics Department.

Since this work consists of replacing existing items in the facility, it is categorized as a repair project, and thus does not meet the University criteria as a capital project. However, due to the magnitude of the cost associated with this project, Board of Trustees approval is desired.

Requested Action: It is requested that the Board of Trustees adopt a resolution approving the Jordan-Hare Stadium Annual Maintenance project and authorizing its execution.

Previous Approvals: None.

7. Status Updates

- a. Current Status of New Construction/Renovation/Infrastructure Projects with Budgets of \$1,000,000 and Greater
- b. Quarterly Report for Projects Costing More than \$500,000 but Less than \$1,000,000 –1st QTR Fiscal Year 2020
- c. Project Status Report

C. Academic Affairs Committee

1. Proposed Bachelor of Landscape Architecture

The College of Architecture, Design and Construction has proposed a new Bachelor of Landscape Architecture for students interested in pursuing professional careers in landscape planning and design. Graduates of the program will be able to pursue professional licensure as landscape architects and work in either the private or public sectors. The proposed degree emphasizes fieldwork, landscape advocacy, and a specific area of focus; students will have experience designing for urban and rural populations that emphasize the integration of science, art, and technology.

2. Proposed Master of Science in Brewing Science and Operations (Non-Thesis)

The Department of Nutrition, Dietetics and Hospitality Management has initiated a proposal to establish a Master of Science in Brewing Science and Operations (Non-Thesis). Delivered via distance education, the program emphasizes advanced knowledge and experience in the fields of craft brewing science and business practices appropriate for brewers, managers, and executives in the brewery industry. Graduates of the program will have diverse employment opportunities in the fields of brewing, agriculture, manufacturing, supply chain, packaging, and marketing.

Proposed Renaming of the Department of Psychology as the Department of Psychological Sciences

The College of Liberal Arts is proposing a renaming for the Department of Psychology as the Department of Psychological Sciences. Faculty in the department initiated the proposal to more accurately reflect the programmatic and research offerings currently available through its existing degree programs and to enhance its visibility among peer institutions.

3. Proposed Department of Supply Chain Management within the Harbert College of Business

The Harbert College of Business has proposed the establishment of a new Department of Supply Chain Management. The college currently offers both an undergraduate degree and a graduate certificate in Supply Chain Management and oversees the Center for Supply Chain Innovation, all of which have grown in size and stature and are nationally ranked. A new department supports the program's continued enrollment growth in the increasingly demanding field of supply chain. Such demand has resulted in a substantial need for additional instructional and research faculty, as well as staff members, to provide students with the necessary resources as they complete internships and other professional opportunities that would be better supported by a department.

4. *Item of Information: Establishment of an Undergraduate Certificate in Geographic Information Systems*, College of Sciences and Mathematics

The College of Sciences and Mathematics has received approval to establish a new undergraduate certificate in the growing field of Geographic Information Systems (GIS). The certificate requires the completion of 17-18 semester hours in the Department of Geosciences and provides an undergraduate credential for students seeking professional careers in the field of geospatial technology.

D. Executive Committee

1. Proposed Posthumous Degree for Mr. Robert C. Watson

The Harbert College of Business has requested to award the Bachelor of Science posthumously in Business Administration in Information Systems Management to Mr. Robert C. Watson. Mr. Watson passed away in January 2020 before completing the final semester of coursework required for his degree. As a senior in Information Systems Management, Mr. Watson was in good standing and would have graduated this coming May.

2. Discussion Concerning Dr. Gogue's Title

Time will be allocated by President Pro Tempore Smith concerning Dr. Gogue's title.

3. Proposed 2020-2021 Board of Trustees Meeting Dates

Time will be allocated for review and possible approval of the 2020-2021 Board of Trustees Meeting Dates as follows:

September 4, 2020
November 20, 2020
February 5, 2021 (AUM Campus)
April 16, 2021
June 11, 2021

4. Proposed Awards and Namings

Time will be allocated for discussion of any awards and namings.

RESOLUTION

APPROVAL OF MINUTES

WHEREAS, copies of the minutes of the Reconvened Meeting on Friday, November 22, 2019 have been distributed to all members of this Board of Trustees for review; and

WHEREAS, the members have reviewed the minutes and determined that they constitute a true and correct recitation of the business of the respective meetings.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees that the minutes of its November 22, 2019 Reconvened Meeting are hereby approved as distributed.

MINUTES NOT YET APPROVED

MINUTES OF RECONVENED MEETING OF THE
BOARD OF TRUSTEES
OF
AUBURN UNIVERSITY

NOVEMBER 22, 2019

RECONVENED MEETING AGENDA

AUBURN UNIVERSITY BOARD OF TRUSTEES

1. Approval of the September 13, 2019 Reconvened Meeting and the October 28, 2019 Special Called Meeting Minutes
2. Awarding of Degrees
3. AUM Chancellor's Report
4. President's Report
5. Action Items and Committee Reports

A. Property and Facilities Committee | Chairperson DeMaioribus

1. Leach Science Center Basement Build-Out, Project Initiation and Architect Selection
2. Village Residence Hall Refurbishment, Project Approval and Authorization to Execute the Work
3. Quad Residence Hall Complex Fire Alarm System Upgrades, Phase I: Project Approval and Authorization to Execute the Work
4. Auburn University Hotel and Conference Center Room Refurbishment: Project Approval and Authorization to Execute the Work
5. Jordan-Hare Stadium Field Lighting Replacement, Project Approval and Authorization to Execute the Work
6. North College Street and Farmville Road Improvements, Conveyance
7. Sky Drive, Property Exchange
8. Authority to Engage a Real Estate Broker to Market University Land in Shorter, Alabama

B. Finance Committee | Chairperson Harbert

1. Proposed Auburn University Housing Main Campus Rates for 2020-2021 Academic Year
2. Proposed Tuition Increase for Auburn University Main Campus and AUM

MINUTES NOT YET APPROVED

C. Joint Academic Affairs and AUM Committee | Chairperson Newton

1. Proposed Changes to the AUM Faculty Personnel Policies

D. Executive Committee | Chairperson McCrary

1. Undergraduate Enrollment Policy for the Auburn University Main Campus
2. Proposed Awards and Namings

6. Recess Meeting

MINUTES NOT YET APPROVED

MINUTES OF A RECONVENED MEETING OF THE AUBURN UNIVERSITY BOARD OF TRUSTEES FRIDAY, NOVEMBER 22, 2019 LEGACY BALLROOM

THE HOTEL AT AUBURN UNIVERSITY AND DIXON CONFERENCE CENTER

The Board of Trustees of Auburn University convened its meeting at 8:00 a.m., Friday, November 22, 2019, in the Legacy Ballroom of the Hotel at Auburn University and Dixon Conference Center. *President Pro Tempore* Wayne Smith asked for the roll call by Board Secretary Jon Waggoner. The following named members of the Board of Trustees were deemed to be in attendance: Lloyd Austin, Mike DeMaioribus, Bob Dumas, Raymond Harbert, Elizabeth Huntley, Gaines Lanier, Charles McCrary, Sarah Newton, James Pratt, Jimmy Rane, Quintin Riggins, B.T. Roberts, Clark Sahlie, Jimmy Sanford, and Wayne Smith.

Governor Kay Ivey was absent from the meeting. The individuals listed above represent all persons recognized as members of the Board of Trustees of Auburn University at the time of the meeting. Also sitting with the Board were Michael Baginsky, Faculty Advisor for Auburn University; Aaron Cobb, Faculty Advisor for AUM; Mary Margaret Turton, Auburn University Student Government Association President; and Ciara Freeman, AUM Student Government Association President. Jon Waggoner attended as Secretary to the Board of Trustees.

Other persons in attendance at the meeting included the following: Jay Gogue, Interim President; Bill Hardgrave, Provost and Senior Vice President for Academic Affairs; Carl Stockton, Chancellor of AUM; Mrinal Varma, Provost of AUM; Jamie Hammer, General Counsel; Bobby Woodard, Senior Vice President for Student Affairs; Kelli Shomaker, Vice President for Business and Finance and Chief Financial Officer; Brian Keeter, Director of Public Affairs; Jared White, Executive Director of Governmental Affairs; Allen Greene, Director of Athletics; Dan King, Associate Vice President for Facilities; Larry Filmer, Executive Director of External Engagement and Support; Steve Pelham, Associate Vice President for Economic Development; Mike Clardy, Assistant Vice President for Communications and Marketing; Cheryl Casey, Vice Chair of the Auburn University Foundation Board of Directors and Chair of its Investment Committee; Van Henly, President of the Auburn Alumni Association; Nedret Billor, Chair of the Auburn University Senate and Auburn University Faculty Representative, Academic Affairs Committee; Andrew McLelland, Auburn University Faculty Representative, Finance Committee; Kim Brackett, AUM Faculty Representative, Finance Committee; Ana Franco-Watkins, Auburn University Faculty Representative, Institutional Advancement Committee; David Hinson, Auburn University Faculty Representative, Property and Facilities Committee; Karley Rife, Auburn University Faculty Representative, Student Affairs Committee; Mark Bransby, Chair of the Auburn University Administrative and Professional Assembly; Kim Brumeloe, Chair-Elect of the Auburn University Staff Council; and Audrey Shaw, President of the AUM Staff Council.

MINUTES NOT YET APPROVED

At 9 a.m., *President Pro Tempore* Smith asked General Counsel Hammer if there were matters to be discussed in Executive Session. General Counsel Hammer indicated that there were pending or potential litigation matters to discuss. A motion was received from *President Pro Tempore* Smith to move into Executive Session. The motion was seconded by Ms. Huntley, and the Board of Trustees unanimously approved the motion to enter Executive Session and reconvene in approximately thirty minutes.

After reconvening the meeting at 9:30 a.m., *President Pro Tempore* Smith asked for a motion to adopt the minutes from the September 13, 2019 Reconvened Meeting and from the October 28, 2019 Special Called Meeting. A motion was received from Mr. Rane. The motion was seconded by Mr. Sahlie, and the Board of Trustees unanimously approved the following minutes:

MINUTES NOT YET APPROVED

RESOLUTION

APPROVAL OF MINUTES

WHEREAS, copies of the minutes of the Reconvened Meeting on Friday, September 13, 2019, and the Special Called Meeting on October 28, 2019 have been distributed to all members of the Board of Trustees for review; and

WHEREAS, the members have reviewed the minutes and determined that they constitute a true and correct recitation of the business of such a meeting.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees that the minutes of its Friday, September 13, 2019 and Monday, October 28, 2019 meetings are hereby approved and distributed.

MINUTES NOT YET APPROVED

President Pro Tempore Smith then asked for a motion to adopt the resolution of Awarding Degrees for the Auburn University main campus and AUM for the Fall 2019 semester. A motion was received from Mr. Rane. The motion was seconded by Ms. Huntley, and the Board of Trustees unanimously approved the following resolution:

MINUTES NOT YET APPROVED

RESOLUTION

AWARDING OF DEGREES

WHEREAS, Auburn University confers appropriate degrees upon those individuals who have completed requirements previously approved by this Board of Trustees and stated in University Catalogs.

NOW, THEREFORE, BE IT RESOLVED as follows:

1. That all degrees to be awarded by the faculty of Auburn University and Auburn University at Montgomery at the end of Fall Semester 2019, complying with the requirements heretofore established by the Board of Trustees, be and the same are hereby approved.
2. That a list of the degrees awarded be filed in the Book of Exhibits and made a part of this resolution of the minutes.

MINUTES NOT YET APPROVED

President Pro Tempore Smith called upon Dr. Stockton for the AUM Chancellor's Report. Dr. Stockton reported on the following: Notice from the U.S. Department of Education that AUM received a Title II grant that enhances persistence through early engagement; notice that AUM received a grant from Governor Kay Ivey for continued education for law enforcement training; welcoming of Dr. Josh Roberts as the new Dean of Student Affairs, Diversity and Inclusion; NCAA Division II membership; exceptional seasons for the men's cross country team, men's soccer team, and volleyball team. Dr. Stockton concluded by reporting that two student-athletes, Summer Rhea and Alexander Wagner, were selected to the 2019 Academic All-District Team that is selected by the Sports Information Directors.

President Pro Tempore Smith called upon Dr. Gogue for the President's Report. Dr. Gogue presented several updated items from the Auburn University main campus that included discussions of innovative and transformative scientific research.

After the President's Report, Mr. McCrary asked the Board of Trustees to consider removing the Interim title from Dr. Gogue's title and to name him President. Mr. McCrary indicated that removing interim from his title would allow the Board ample opportunity to meet with Auburn constituents so they could share their views of the idea of removing "Interim" from Dr. Gogue's title, and to hear their thoughts on how best to complete the Strategic Plan that is currently in place. Dr. Gogue indicated that it would be important that the Board adheres to the appropriate policies and procedures of the "Academy". *President Pro Tempore* Smith agreed and indicated that he did want to follow proper procedure and to appropriately consult faculty to consider their input. *President Pro Tempore* Smith thanked Dr. Stockton and Dr. Gogue for their reports.

President Pro Tempore Smith then moved to Committee Reports as follows:

Property and Facilities Committee

Chairperson DeMaioribus indicated that the Property and Facilities Committee met earlier in the day and discussed numerous items. Chairperson DeMaioribus moved for adoption of a unanimous consent agenda. The motion was seconded by Ms. Huntley, and the resolutions were approved by voice vote with one abstention as follows: Mr. Riggins abstained from voting on item number five, Jordan-Hare Stadium Field Lighting Replacement, Project Approval and Authorization to Execute the Work. The following resolutions were approved in the unanimous consent agenda:

RESOLUTION

LEACH SCIENCE CENTER BASEMENT BUILD-OUT
APPROVAL OF PROJECT INITIATION AND ARCHITECT SELECTION

WHEREAS, the Dean for the College of Sciences and Mathematics (COSAM) proposes a project to build out the shell space located in the Leach Science Center basement; and

WHEREAS, the proposed project will provide additional research space for the Physics Department, to include two laser laboratories, a biophysics laboratory, laboratory support areas, and the relocation of the College's Information Technology Department to the Leach Science Center basement; and

WHEREAS, the Provost supports the Leach Science Center Basement Build-Out project; and

WHEREAS, it is anticipated that the Leach Science Center Basement Build-Out project will be financed by the College of Sciences and Mathematics funds; and

WHEREAS, to facilitate an accelerated design process, the University Architect recommends the approval of the firm Stacy Norman Architects of Auburn, Alabama, as the architect for the project; and

WHEREAS, pursuant to the Board of Trustees policy "D-3, Capital Projects Approval," the final approval of the project must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the initiation of the Leach Science Center Basement Build-Out project is approved and Jay Gogue, Interim President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Engage Stacy Norman Architects of Auburn, Alabama, as project architect to consult in the development of the facility program and project design; and
2. Limit the project planning and design development to the schematic design phase until such time as the program requirements, budget, funding plan, and site are approved by the Board.

MINUTES NOT YET APPROVED

RESOLUTION

VILLAGE RESIDENCE HALL REFURBISHMENT
PROJECT APPROVAL AND AUTHORIZATION TO EXECUTE THE WORK

WHEREAS, Student Affairs proposes to commence a multi-phase, multi-year refurbishment of the Village Residence Hall complex; and

WHEREAS, this project will refurbish 484 suites throughout the complex by replacing existing flooring, casework, countertops, vanities, and bathroom fixtures of each suite as well as repainting the suites and hallways; and

WHEREAS, the intent of this project is to refurbish all suites in all buildings in a phased approach over several years, with much of the work being done over the summer; and

WHEREAS, the overall cost of the project is estimated to be between \$15.0 and \$16.0 million to be financed by Student Affairs.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Village Residence Hall Refurbishment project is approved and that Jay Gogue, Interim President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to execute the project.

MINUTES NOT YET APPROVED

RESOLUTION

QUAD RESIDENCE HALL COMPLEX: FIRE ALARM SYSTEM UPGRADE PHASE I
PROJECT APPROVAL AND AUTHORIZATION TO EXECUTE THE WORK

WHEREAS, Student Affairs proposes to commence a multi-phase upgrade to the fire alarm system in the Quad Residence Hall complex; and

WHEREAS, the existing zone fire alarm system will be removed and replaced with an addressable fire alarm system that meets current Auburn University standards; and

WHEREAS, the first phase will upgrade the systems in two residence halls in the Upper Quad and two residence halls in the Lower Quad, with the intent to complete the Phase I upgrade during the summer of 2020; and

WHEREAS, the overall cost of the project is estimated to be between \$1.1 and \$1.3 million, to be financed by Student Affairs.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Quad Residence Hall Complex: Fire Alarm System Upgrade Phase I project is approved and that Jay Gogue, Interim President, or such other person as may be acting as president, be and the same is hereby authorized and empowered to execute the project.

MINUTES NOT YET APPROVED

RESOLUTION

AUBURN UNIVERSITY HOTEL AND CONFERENCE CENTER
GUEST ROOM REFURBISHMENT
PROJECT APPROVAL AND AUTHORIZATION TO EXECUTE THE WORK

WHEREAS, Auburn University Hotel and Conference Center proposes to commence a project to refurbish its guest rooms; and

WHEREAS, this project will upgrade 236 guest rooms, which were last refurbished in 2008; and

WHEREAS, the scope of work for the project calls for replacing the furniture and soft goods in each guest room, as well as replacing the existing flooring, wall coverings, cabinets, closet units, vanities, and bathroom fixtures of each room and repainting both the rooms and hallways; and

WHEREAS, the intent of this project is to refurbish all guest rooms in a phased approach, with the work commencing in the summer of 2020; and

WHEREAS, the cost of the project is estimated to be between \$8.0 and \$9.0 million to be financed by Hotel and Conference Center revenues.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Auburn University Hotel and Conference Center Guest Room Refurbishment project is approved and that Jay Gogue, Interim President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to execute the project.

RESOLUTION

JORDAN-HARE STADIUM FIELD LIGHTING REPLACEMENT
PROJECT APPROVAL AND AUTHORIZATION TO EXECUTE THE WORK

WHEREAS, the Athletics Department proposes to replace the existing field lighting fixtures in the stadium with LED fixtures as well as the associated light poles; and

WHEREAS, the existing metal halide field lighting system at Jordan-Hare Stadium has exceeded its life expectancy and the current bulbs are no longer being manufactured, thus necessitating replacement; and

WHEREAS, the new LED field lighting system will also improve the level of illumination within the stadium for televised night games; and

WHEREAS, the schedule for this project is to complete the lighting replacement prior to the 2020 football season; and

WHEREAS, the overall cost of the project is estimated to be between \$3.75 million and \$4.25 million, to be financed by the Athletics Department.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Jordan-Hare Stadium Field Lighting Replacement project is approved and that Jay Gogue, Interim President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to execute the project.

RESOLUTION

NORTH COLLEGE STREET AND FARMVILLE ROAD IMPROVEMENTS
CONVEYANCE

WHEREAS, the Alabama Department of Transportation (ALDOT) has proposed a \$2.5 million project to construct a traffic circle and make related improvements to the North College Street intersection at Farmville Road, intended to improve safety and traffic flow; and

WHEREAS, ALDOT requests that Auburn University convey to it approximately 0.51 acres of land (Parcel), which would facilitate construction of the North College Street and Farmville Road Improvements project; and

WHEREAS, the 0.51 acre Parcel has an appraised value of \$20,400; and

WHEREAS, conveyance of the Parcel to ALDOT is exempt from statutory bidding requirements; and

WHEREAS, given the traffic and safety enhancements that will result, it is in the best interest of Auburn University to support the North College Street and Farmville Road Improvements project by conveying the Parcel to ALDOT.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, Interim President, or such person as may be acting as President, be and the same is hereby authorized and empowered to convey the Parcel described in Exhibit 1 to ALDOT for the price of \$20,400, to facilitate ALDOT's improvements to North College Street. All documents consummating the conveyance shall be reviewed as to form by legal counsel for Auburn University.

Exhibit 1

North College Street and Farmville Road Improvements Conveyance



RESOLUTION

SKYWAY DRIVE, PROPERTY EXCHANGE

WHEREAS, Auburn University owns certain real property located at 3410 Skyway Drive, which consists of approximately 12.63 acres located in the City of Auburn, as depicted in Exhibit 1; and

WHEREAS, Scott Land Company, Inc. (Scott), owns property immediately west of the University's property and seeks to construct a new building on its land; and

WHEREAS, Scott has proposed to exchange a 2.9-acre portion of its property (labeled Parcel B on Exhibit 1 hereto) for a 0.33-acre portion of the University's property (labeled as Parcel A on Exhibit 1 hereto), in order to facilitate Scott's development of the building; and

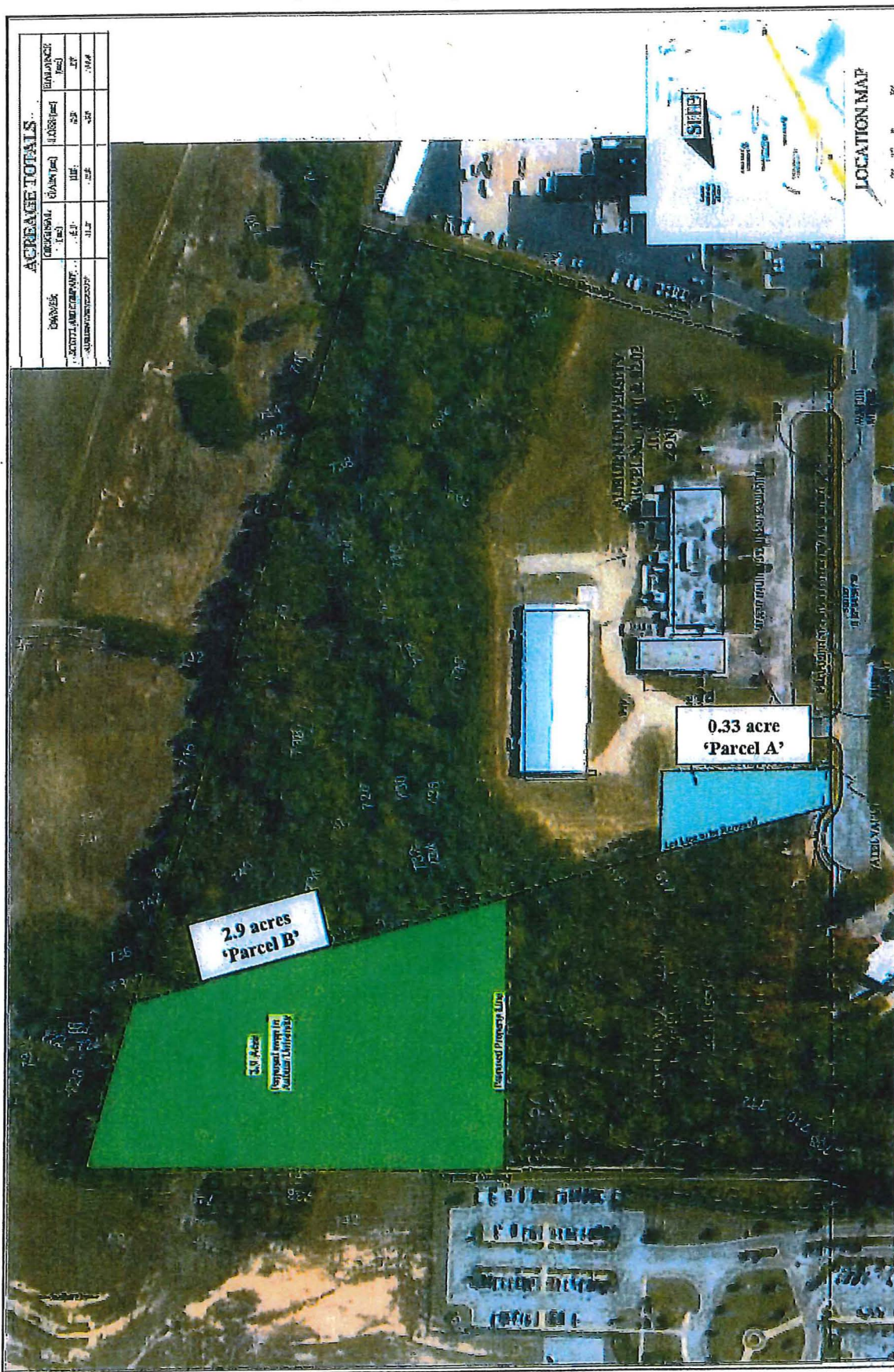
WHEREAS, Board of Trustees Policy D-8, Real Property Exchange Policy, allows the exchange of real property when the transaction is in the best interest of the University, and the existing University property is no longer required to carry out its mission, so long as the value of the property to be acquired by the University is equal to or exceeds the value of the property to be conveyed; and

WHEREAS, the University has no current or future intended use of the 0.33-acre portion of its property, and acquisition of the 2.9-acre parcel would be in the best interests of the University by expanding a buffer zone between the Auburn University Regional Airport and surrounding property; and

WHEREAS, as determined by MAI appraisal, the fair market values of the two parcels to be exchanged are equivalent, with no cash to be exchanged between the parties.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the real property exchange described herein is approved, upon the terms stated above, and that Jay Gogue, Interim President, or such person as may be acting as President, is hereby authorized and empowered to execute such agreements and other documents as are necessary to effectuate the exchange of the University's 0.33 acres (Parcel A) for Scott Land Company, Inc.'s 2.9 acres (Parcel B), with the understanding that all instruments required for consummation of this transaction be reviewed as to form by legal counsel for Auburn University.

Exhibit 1 Skyway Drive Property Exchange



MINUTES NOT YET APPROVED

RESOLUTION

AUTHORITY TO ENGAGE A REAL ESTATE BROKER TO MARKET UNIVERSITY LAND IN SHORTER, ALABAMA

WHEREAS, the Auburn University E. V. Smith Research Center ('Research Center'), located in Shorter, Alabama, engages in a comprehensive program of agricultural research and related educational activities, in support of the University's missions of extension and outreach; and

WHEREAS, the Research Center's campus includes approximately fifty-five acres of vacant University-owned land located at the US Interstate 85 and Alabama Highway 229 (depicted as Highway Site East and Highway Site West in Exhibit 1) intersection; and

WHEREAS, neither the University nor the Research Center currently utilizes the Highway Site East or the Highway Site West for their own operations, nor do they intend to do so in the foreseeable future; and

WHEREAS, leasing of all or portions of the two Highway Sites to appropriate parties may generate revenue and other benefits that could support Research Center operations;

WHEREAS, Alabama law permits the University to offer real property for lease by listing it with a duly-licensed real estate broker, provided that the institution determines that this procedure is economically justified and in the best interest of the University; and

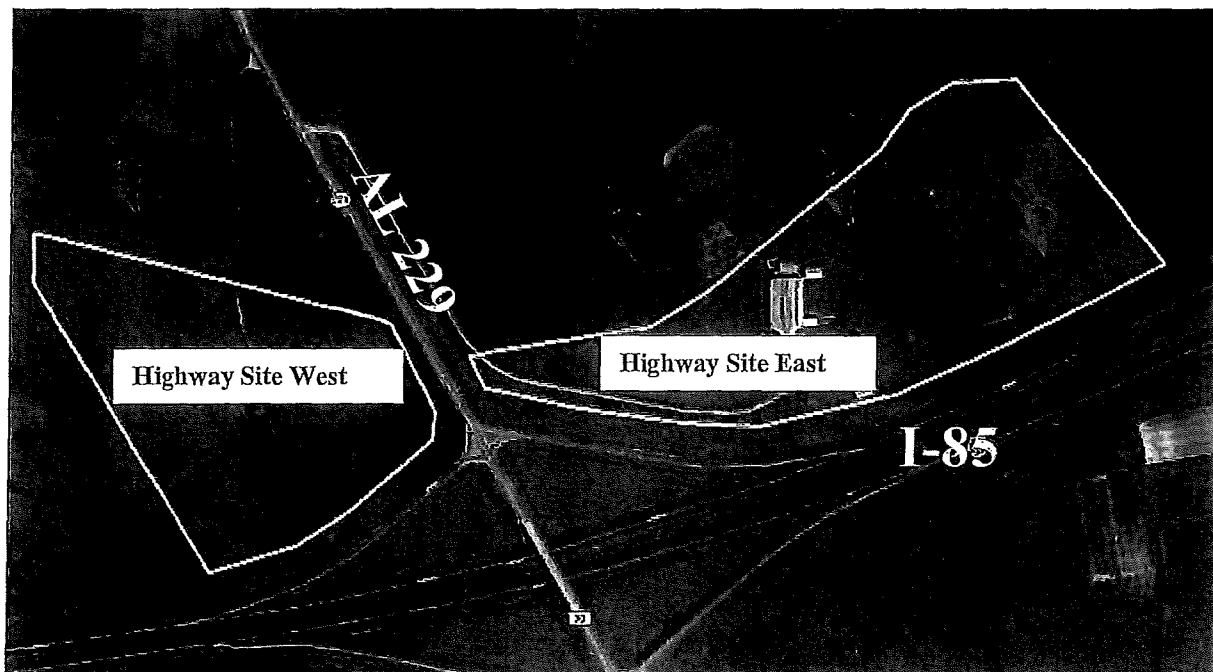
WHEREAS, the University proposes to hire a real estate broker to market these sites since it is likely that marketing this property through an appropriate broker will result in better lease opportunities than if advertised through an ordinary auction or bid process; and

WHEREAS, any proposed lease arrangements resulting from the broker engagement shall be presented to the Board of Trustees for its review and approval prior to execution.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of University that, given the unique location of the Highway Sites and possible commercial and retail opportunities there, it is economically justified and in the best interest of the University to engage a duly-licensed real estate broker to market and identify opportunities to lease the two Highway Sites.

BE IT FURTHER RESOLVED that Jay Gogue, Interim President, or such person as may be acting as President, or his designee, is hereby authorized and empowered to engage a duly-licensed real estate broker to market and solicit lease offers for all or portions of the two Highway Sites, consistent with customary broker practices and Alabama law, provided that any proposed lease arrangements must be reviewed and approved by the Board of Trustees prior to execution of the leases.

Exhibit 1
E.V. Smith Research Center



Finance Committee

Chairperson Harbert indicated a discussion of two items during the committee meeting earlier that morning. Chairperson Harbert moved for adoption of a unanimous consent agenda. The motion was seconded by Mr. Lanier, and the resolutions were approved by voice votes with two abstentions as follows: Mr. Rane and Ms. Huntley abstained from voting on the consent agenda. The following resolutions were approved in the unanimous consent agenda:

MINUTES NOT YET APPROVED

RESOLUTION

PROPOSED AUBURN UNIVERSITY HOUSING MAIN CAMPUS RATES FOR 2020-2021 ACADEMIC YEAR

WHEREAS, residence halls, operated by Auburn University Housing (AUH), are provided on the Auburn University main campus as a convenience and service to our undergraduate students; and

WHEREAS, the administration regularly reviews housing operations to assure that it is responsive to student needs and that it continues to be fiscally sound and self-supporting; and

WHEREAS, AUH needs to increase a reserve for deferred maintenance, increased debt retirement commitments, rising operational costs, anticipated renovations, programming, new construction, and non-recurring expenditures; and

WHEREAS, AUH leadership has proposed a housing rate increase in response to those demands and these recommendations are endorsed by the President.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Dr. Jay Gogue, Interim President, or such person as may be acting as President, be and the same is hereby authorized to affect the proposed student housing rates for Auburn University main campus, as displayed on Attachment A to this resolution, with the new rates becoming effective with the 2020 fall semester.



UNIVERSITY HOUSING STUDENT AFFAIRS

Proposed Semester Rental Rates for Academic Year 2020-2021

Area	Room Type	# of Rental Beds	Current 2019-20	Proposed 2020-21
Cambridge	Single	0	\$ 4,440	\$ 4,530
	Double	298	\$ 3,620	\$ 3,690
Cambridge Total		298		
Hill	Single	23	\$ 3,830	\$ 3,910
	Double	1426	\$ 3,060	\$ 3,120
Hill Total		1449		
Quad	Single	31	\$ 4,440	\$ 4,530
	Double	902	\$ 3,620	\$ 3,690
Quad Total		933		
South Donahue	Single	4	\$ 5,920	\$ 6,040
	Double	378	\$ 5,810	\$ 5,930
	Quad	36	\$ 5,810	\$ 5,930
South Donahue Total		418		
Village	Single	27	\$ 4,900	\$ 5,000
	Double	90	\$ 4,900	\$ 5,000
	Triple	63	\$ 4,690	\$ 4,780
	Quad	1478	\$ 4,690	\$ 4,780
Village Total		1658		
AUH Rentable Bed Total		4756		
Semester Average Cost			\$ 4,595	\$ 4,687

*Summer Rate: (fall rate + spring rate)/3

**Mini-mester Rate: (summer rate)/2

RESOLUTION

PROPOSED TUITION AND FEES
AUBURN UNIVERSITY AND AUBURN UNIVERSITY AT MONTGOMERY

WHEREAS, student tuition and fees are the primary sources of unrestricted revenue for support of University programs and operations; and

WHEREAS, projected state appropriations per student and other income sources are inadequate to maintain the standards of quality in instruction and other activities long associated with Auburn University and to cope with the erosive impact of inflation; and

WHEREAS, one of the University's institutional goals is to maintain rates consistent with regional averages for peer institutions.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such person as may be serving as President, be and the same is hereby authorized, with the 2020 Fall Semester, to establish tuition and fee rates for Auburn University and Auburn University at Montgomery as shown in Exhibit 1 and Auburn University at Montgomery in Exhibit 2.

EXHIBIT 1

AUBURN UNIVERSITY TUITION STRUCTURE PROPOSED FALL 2020

	Fall 2019	Fall 2019	Fall 2020	Fall 2020
Tuition and Student Services Fee	RESIDENT	NON-RESIDENT	PROPOSED RESIDENT	PROPOSED NON-RESIDENT
Credit Hour Tuition - Undergraduate to 12 hours*	\$ 409.00	\$ 1,227.00	\$ 420.00	\$ 1,260.00
Credit Hour Tuition - Graduate/Professional to 9 hours*	\$ 546.00	\$ 1,638.00	\$ 560.00	\$ 1,680.00
Student Services Fee	\$ 838.00	\$ 838.00	\$ 858.00 ¹	\$ 858.00
Student Services Fee - GRA/GTA	\$ 680.00	\$ 680.00	\$ 700.00 ²	\$ 700.00

Non-Credit/Specialty Fees

Auburn Abroad Fee	\$ 691.00	\$ 691.00	\$ 708.00 ³	\$ 708.00
Auditing Fee/Special Course Fee - Undergraduate per course	\$ 409.00	\$ 1,227.00	\$ 420.00 ³	\$ 1,260.00
Auditing Fee - Graduate/Professional per course	\$ 546.00	\$ 1,638.00	\$ 560.00 ³	\$ 1,680.00
Clearing for Graduation	\$ 450.00	\$ 450.00	\$ 450.00	\$ 450.00
College of Veterinary Medicine Clinical Rotation Fee	\$ 691.00	\$ 691.00	\$ 708.00 ³	\$ 708.00
Continuous Enrollment Fee - Graduate	\$ 450.00	\$ 450.00	\$ 450.00	\$ 450.00
International Student Fee	\$ 130.00	\$ 130.00	\$ 130.00	\$ 130.00
Music Fee (full hour lessons)	\$ 246.00	\$ 246.00	\$ 246.00	\$ 246.00
Music Fee (half-hour lessons)	\$ 163.00	\$ 163.00	\$ 163.00	\$ 163.00

Professional Fees, Program Fees, Differential Tuition**

College of Architecture, Design, & Construction (per semester)	\$ 2,160.00	\$ 2,160.00	\$ 2,160.00	\$ 2,160.00
College of Business FR/SO (per semester)	\$ 260.00	\$ 260.00	\$ 260.00	\$ 260.00
College of Business FR/SO Summer (per semester)	\$ 75.00	\$ 75.00	\$ 75.00	\$ 75.00
College of Business JR/SR (per semester)	\$ 560.00	\$ 560.00	\$ 560.00	\$ 560.00
College of Business JR/SR Summer (per semester)	\$ 150.00	\$ 150.00	\$ 150.00	\$ 150.00
College of Business Graduate - per credit hour	\$ 200.00	\$ 200.00	\$ 200.00	\$ 200.00
College of Engineering FR (per semester)	\$ 420.00	\$ 420.00	\$ 431.00 ³	\$ 431.00
College of Engineering SO/JR/SR (per semester)	\$ 735.00	\$ 735.00	\$ 753.00 ³	\$ 753.00
College of Human Sciences - Interior Design (per semester)	\$ 2,040.00	\$ 2,040.00	\$ 2,091.00 ³	\$ 2,091.00
College of Veterinary Medicine (per semester)	\$ 4,542.00	\$ 8,542.00	\$ 5,542.00	\$ 8,542.00
Honors College (per semester) ⁴	\$ 250.00	\$ 250.00	\$ 250.00	\$ 250.00
School of Nursing - per clinical credit hour	\$ 200.00	\$ 200.00	\$ 200.00	\$ 200.00
School of Pharmacy (per semester)	\$ 5,283.00	\$ 5,283.00	\$ 5,283.00	\$ 5,283.00

* No additional charge for credit hours exceeding 12/9 hours

** Professional fees, program fees, differential tuition in addition to regular credit hour tuition

¹ All portions of the student services fee, with the exception of the Student Center bond and proration fee, are indexed with the rate of the tuition increase for resident students.

² Includes the same components as the student services fee with the exception of the proration fee.

³ Indexed with the rate of the tuition increase for resident students.

⁴ Honors College Fee is being amended for Fall of 2019 to be the same amount for all 4 years.

EXHIBIT 1

AUBURN UNIVERSITY STUDENT SERVICES FEE PROPOSED FALL 2020

Student Services Fee	19-20	20-21	Change
Special Building Fund	\$ 16.00	\$ 17.00 ¹	\$ 1.00
Student Activity	\$ 52.00	\$ 54.00 ¹	\$ 2.00
Mental Health	\$ 35.00	\$ 36.00 ¹	\$ 1.00
Student Swim Complex	\$ 13.00	\$ 14.00 ¹	\$ 1.00
Student Center Bond	\$ 85.00	\$ 85.00	\$ -
Student Center Operation	\$ 8.00	\$ 9.00 ¹	\$ 1.00
Transit Fee	\$ 161.00	\$ 166.00 ¹	\$ 5.00
Athletics Fee	\$ 98.00	\$ 101.00 ¹	\$ 3.00
Proration Fee	\$ 158.00	\$ 158.00	\$ -
Campus Rec & Wellness	\$ 212.00	\$ 218.00 ¹	\$ 6.00
Total	<u>\$ 838.00</u>	<u>\$ 858.00</u>	<u>\$ 20.00</u>

Student Services Fee - GRA/GTA	19-20	20-21	Change
Special Building Fund	\$ 16.00	\$ 17.00 ¹	\$ 1.00
Student Activity	\$ 52.00	\$ 54.00 ¹	\$ 2.00
Mental Health	\$ 35.00	\$ 36.00 ¹	\$ 1.00
Student Swim Complex	\$ 13.00	\$ 14.00 ¹	\$ 1.00
Student Center Bond	\$ 85.00	\$ 85.00	\$ -
Student Center Operation	\$ 8.00	\$ 9.00 ¹	\$ 1.00
Transit Fee	\$ 161.00	\$ 166.00 ¹	\$ 5.00
Athletics Fee	\$ 98.00	\$ 101.00 ¹	\$ 3.00
Campus Rec & Wellness	\$ 212.00	\$ 218.00 ¹	\$ 6.00
Total	<u>\$ 680.00</u>	<u>\$ 700.00</u>	<u>\$ 20.00</u>

¹ All portions of the student services fee, with the exception of the Student Center bond and proration fee, are indexed with the rate of tuition.

EXHIBIT 2

AUBURN UNIVERSITY AT MONTGOMERY TUITION STRUCTURE PROPOSED FALL 2020

	Fall 2019		Fall 2019		Fall 2020 <i>PROPOSED</i>		Fall 2020 <i>PROPOSED</i>	
Tuition and Student Services Fee	RESIDENT		NON-RESIDENT		RESIDENT		NON-RESIDENT	
Credit Hour Tuition - Undergraduate	\$	323.00	\$	726.00	\$	333.00	\$	748.00
Credit Hour Tuition - Graduate	\$	409.00	\$	919.00	\$	421.00	\$	947.00
Administrative Service Fee	\$	35.00	\$	35.00	\$	35.00	\$	35.00
Student Activity Fee	\$	170.00	\$	170.00	\$	170.00	\$	170.00
Student Health Fee	\$	25.00	\$	25.00	\$	25.00	\$	25.00
Technology Fee **	\$	10.00	\$	10.00	\$	10.00	\$	10.00
First-Time Student Orientation Fee	\$	125.00	\$	125.00	\$	125.00	\$	125.00
Athletic *	\$	7.00	\$	7.00	\$	7.00	\$	7.00

Non-Credit/Specialty Fees/Professional Fees

Biology Fees **	\$	8.00	\$	8.00	\$	8.00	\$	8.00
Clinical Laboratory Fees **	\$	8.00	\$	8.00	\$	8.00	\$	8.00
Fine Arts Fees **	\$	8.00	\$	8.00	\$	8.00	\$	8.00
Geographic Information Systems Fees **	\$	8.00	\$	8.00	\$	8.00	\$	8.00
Physical Science/Chemistry Fees **	\$	8.00	\$	8.00	\$	8.00	\$	8.00
Speech & Hearing Fees **	\$	8.00	\$	8.00	\$	8.00	\$	8.00
Nursing Clinical Fees (per clinical hour)	\$	200.00	\$	200.00	\$	200.00	\$	200.00
Hybrid Course Fee **	\$	20.00	\$	20.00	\$	20.00	\$	20.00
Online Course Fee **	\$	40.00	\$	40.00	\$	40.00	\$	40.00
University Affiliation Fee	\$	135.00	\$	135.00	\$	135.00	\$	135.00
Graduation Fee (Undergraduate)	\$	85.00	\$	85.00	\$	85.00	\$	85.00
Graduation Fee (Undergraduate)	\$	98.00	\$	98.00	\$	98.00	\$	98.00
Dept. of Communication Disorders Professional Fee	\$	200.00	\$	200.00	\$	200.00	\$	200.00
Dept. of Medical Laboratory Science Professional Fee	\$	200.00	\$	200.00	\$	200.00	\$	200.00
School of Nursing Graduate Professional Fee	\$	200.00	\$	200.00	\$	200.00	\$	200.00

* First 12 hours undergraduate and 9 hours graduate

** Fees are charged on a per credit hour basis

MINUTES NOT YET APPROVED

Joint Academic Affairs and AUM Committee

Chairperson Newton indicated a discussion of numerous items during the committee meeting earlier that morning. Chairperson Newton moved for adoption of a unanimous consent agenda. The motion was seconded by Mr. Rane, and the resolution was approved by voice votes. The following resolution was approved in the unanimous consent agenda:

RESOLUTION

PROPOSED CHANGES TO THE AUM FACULTY PERSONNEL POLICIES

WHEREAS, the Auburn University at Montgomery Faculty Handbook includes personnel policies applicable to its faculty; and

WHEREAS, pursuant to its By-Laws, the Board defines policies related to appointment, promotion, tenure, and dismissal of faculty, while the Chancellor is responsible for development and approval of procedures to implement those policies; and

WHEREAS, as part of a robust process of shared governance, the AUM Faculty Senate, Faculty Council, and the Provost have recommended, and the Chancellor has approved, changes to AUM's faculty personnel policies that are reflected in Exhibit A attached hereto; and

WHEREAS, the proposed changes reflect appropriate modifications and clarifications regarding faculty appointments, promotion and tenure requirements, and other faculty personnel matters.

NOW, THEREFORE, BE IT RESOLVED that the Board of Trustees of Auburn University approves the revised faculty personnel policies and procedures of the AUM Faculty Handbook, as reflected in Exhibit A to this resolution.

Exhibit A

AUM Part IV

Faculty Personnel Policies and Procedures

Page 1

A. KINDS OF APPOINTMENT

"Each member of the faculty employed at Auburn University at Montgomery is appointed in one of ~~four~~ three classifications: Temporary, Non-tenure Track, Probationary Tenure-track, and ~~or~~ Tenured. (Throughout Part IV, references to "Department Chair" shall refer to individuals acting in the capacity of unit heads.)"

2. Non-tenured Track

These appointments are on an annual basis. These appointments are renewable depending upon availability of funds, the need for services, and satisfactory performance. Individuals in these appointments are not eligible for tenure or professional improvement leave with pay. These individuals may also be assigned to participate in other academic activities, such as advising, or service on committees in the division, department, college, and university. They are under the supervision of the department chair and have all of the benefits and privileges of faculty appointment except tenure and professional improvement leave. These privileges include membership in the Faculty Council. These positions are not intended as substitutes for resident, post-doctoral, or regular faculty positions. Neither are they used for extending the time frames associated with temporary, probationary, or tenured positions or as alternatives should regular appointment to such positions be inappropriate for whatever reason. Movement from a non-tenure track to tenure-track faculty may only occur through normal, faculty approved, Department Chair and Dean approved, Provost approved, and AA/EEO approved tenure-track recruitment.

Page 2

4. Tenured Appointments

Tenured appointments normally are assigned to faculty who have completed an appropriate Probationary period and who, following recommendation and review in accordance with University policy and approval by the Chancellor ~~President~~, have been awarded tenure. Only tenured faculty are eligible for professional improvement leave with pay. The Chancellor ~~University President~~ may offer tenure status to a faculty member at the time of initial appointment to Auburn University at Montgomery provided that:

- a. Tenure has been earned at another institution; and
- b. Such appointment is made at the rank of Associate Professor or Professor; and
- c. Tenure status has received approval through the ~~usual~~ tenure review process as set forth in this handbook. (The time of this review process may be altered from the normal deliberations on tenure.)

A. APPOINTMENT TO THE FACULTY

Recommendations for faculty appointments shall be made by the Department ~~Chair, Head or equivalent. (The term "or equivalent" will apply whenever reference is made to Department Head.)~~ When making a recommendation for any appointment to the full-time faculty, the Department ~~Chair/Head~~ shall conduct a poll of all members of the department holding professorial rank, seeking from each a written statement either supporting or not supporting a recommendation for appointment. The written comments of the faculty, along with the recommendation of the Department Chair, shall be transmitted to the Dean.

Pages 7-8

D. TENURABLE PROFESSORIAL RANKS

The following general considerations shall apply to appointment or promotion to academic ranks of assistant professor, associate professor, and professor, and Librarian I, II, III, IV. Academic administrators must have had significant non-administrative involvement in the instructional or research programs of a university to qualify for academic rank. Once tenure and academic rank are earned by a faculty member, both will be retained if he or she subsequently assumes a full-time administrative position. Tenure does not apply to the administrative appointment.

1. **Assistant Professor:** Appointment or promotion to the rank of Assistant Professor should be based upon demonstrated academic ability and potential for professional growth. The candidate should have completed a terminal degree appropriate for the discipline or have the equivalent in training and experience. ("Terminal degree" refers to the highest degree awarded in a discipline. The doctorate is the terminal degree for most disciplines represented at Auburn University at Montgomery, although exceptions may be made.)
2. **Associate Professor:** Appointment or promotion to the rank of Associate Professor is based upon actual performance as well as demonstrated potential for further development. Above all, there must be objective evidence that the individual is growing professionally and is contributing to his/her field. Associate Professor is a high academic rank, and promotion to this rank, in and of itself, carries no presumption of future promotion. For a faculty member to reach the Associate Professor rank, he or she ~~must~~should have the terminal degree appropriate to the discipline. ~~In exceptional cases, an Assistant Professor without a terminal degree who has gained distinction as a publishing scholar or creative artist may be promoted to the rank of Associate Professor.~~

Pages 16-18

Application for Promotion: Faculty members who believe they have met the criteria for promotion in rank shall submit a letter of request for promotion, which includes the names of individuals qualified to offer external review to their respective Department Chair/Head by May 15. ~~In that letter the candidate may request that review by a qualified external referee be arranged by the Department Head~~ or Dean by May 15. The candidate's dossier shall be presented by October 1 to the Department Chair/Head who will submit it to the department review committee composed of all faculty holding academic rank higher than that of the candidate for promotion. No administrator in the direct supervisory chain (i.e., who has recommending responsibilities at subsequent steps in the promotion process, such as the candidate's Department Chair/Head or Dean, or the Provost) shall be a member of the Department review committee.— Other tenure track/tenured faculty holding administrative positions and having a significant and continuing involvement in the instructional or research programs of the department shall be members of the department review committee. In cases where at least three faculty with the appropriate rank are not available in the department, the Dean of the College/School will establish a committee composed in whole or in part, as necessary, of faculty holding the appropriate rank in other departments. —Recommendations about documentation will be specified in annual workshops provided by the Office of the Provost.

A committee recommendation and the results of a vote conducted by secret ballot will be forwarded to the Department Chair/Head. The committee report will include reasons for the positive or negative recommendation. Additionally, any member of the departmental review committee may submit a letter to the Department Chair/Head relating the candidate's ability and performance of the criteria for promotion listed above. The letter will be included in the promotion dossier. The Department Chair/Head will notify the candidate of the Department's and his/her recommendation including a summary of reasons for the positive or negative recommendation by December 1. A candidate may respond in writing within five business days and any response will become part of the dossier that is forwarded to the Dean. **The response may include new documentation that enhances the application for promotion.** The Department Chair/Head will forward all documents and letters, together with his or her evaluation and recommendation for action, to the Dean of the College. If the candidate is a Department Chair/Head, normal procedures will be followed except that his/her Dean shall ask for participation of all faculty in the department who hold the rank being sought or higher rank; each such faculty member shall submit to the Dean his/her positive or negative recommendation on promotion.

The Dean will forward all materials, including his/her letter of recommendation for action, to the Provost. The Dean's letter will include reasons for the positive or negative recommendation. By the date of his or her transmission of positive or negative recommendations to the Provost, the Dean will notify the candidate of his/her recommendation including reasons. A candidate may

respond in writing within five business days; this response will become part of the dossier that is forwarded to the Provost. **The response may include new documentation that enhances an application for promotion.** The Dean will forward all documents and letters, together with his or her evaluation and recommendation for action, to the Provost.

The Provost shall transmit the materials to the University Committee on Promotion and Tenure.

By the date of his or her transmission of positive or negative recommendations to the Provost, the Chairperson of the University Committee on Promotion and Tenure will notify the candidate of the Committee's recommendation. A candidate may respond in writing within five business days; this response will become part of the dossier that is forwarded to the Provost. **The response may not include new documentation that enhances the application for promotion.** The Chairperson of the University Committee on Promotion and Tenure will forward all documents and letters, together with the committee's recommendation for action, to the Provost.

The Provost recommends to the Chancellor, ~~and the Chancellor is responsible for making recommendations on promotion to the President.~~ By the date of his or her transmission of positive or negative recommendations to the Chancellor, the Provost will notify the candidate of his or her recommendation. A candidate may respond in writing within five business days, and any response will become part of the his/her dossier that is forwarded to the Chancellor. The response may not include new documentation that enhances their application for promotion. The Provost will forward all documents and letters, together with his or her recommendation for action, to the Chancellor.

Candidates shall be notified in writing of the ~~Chancellor's~~President's decision by March 15. If promotion is not approved, the candidate will be notified promptly in writing by the Chancellor of the reason(s)~~reasons~~ for the denial.

At any time during the process prior to their notification on March 15, candidates for promotion to professor and/or tenure may withdraw their applications from consideration. The Chancellor's decision is final.

Pages 19-20

1. **Eligibility for Tenure:** The normal progression to tenured status of a faculty member is from a probationary tenure-track~~Probationary~~ appointment. ~~—~~Faculty members given probationary~~Probationary~~ appointments with the rank of Assistant Professor~~Instructor~~ or higher become eligible for tenure consideration after a probationary period of meritorious performance. ~~However, faculty holding the Instructor rank must be promoted or approved for promotion to Assistant Professor to be eligible for tenure.~~

The total length of the probationary period shall not exceed seven years of full-time service, where one year equals two full semesters, excluding summers. ~~—~~Years of full-time temporary appointment at Auburn University at Montgomery, regardless of rank, count toward tenure

eligibility just as do years of full-time probationary appointment.— Time spent away from the University except when the individual is on a special assignment for the benefit of the University and paid by the University shall not be counted toward fulfillment of eligibility for tenure.

In addition, a faculty member's previous full-time service in another institution of higher education may be a significant factor in determining the length of the probationary period at Auburn University at Montgomery. Faculty members with more than three years of probationary or tenured service at one or more other institutions of higher education may receive credit for not more than three years of such service toward the probationary period at Auburn University at Montgomery. Written notification of the policies set forth in this paragraph will be provided by the appropriate Dean to each candidate at the time an offer of employment is extended. Such notification shall specify the credit allowed for prior service.

Although a minimum probationary period of ~~five~~^{four} complete academic years ~~shall~~^{should} ~~usually~~ be observed prior to nomination for tenure consideration, a decision on the awarding of tenure must be made within three years if the faculty member has received credit for three years of experience at another institution. —Faculty members without more than three years of full-time service at another institution ~~shall normally should~~ be considered for tenure during their ~~sixth~~^{fifth} year of full-time service at Auburn University at Montgomery.

~~Consideration for tenure can take place in the seventh year if the candidate signs a proviso acknowledging termination effective at the end of that year if tenure is not achieved.~~

Members of the faculty and academic staff who hold administrative positions can earn tenure only in their faculty classifications. For such administrators, eligibility for tenure requires a significant non-administrative involvement in the instructional or research programs of Auburn University at Montgomery.

Pages 21-24

1. **De Facto Tenure:** Should a seven-year period of full-time service in a probationary tenure-track appointment— including prior service credited in the manner specified above, be exceeded in the case of a faculty member on probationary tenure track appointment, tenure shall be awarded by the ~~Chancellor.~~^{President.} A faculty member who contends that he/she has served full time in an academic rank for more than seven ~~or more~~ years may appeal through the normal administrative chain to achieve consideration of the claim. —However, tenure gained in this way will be forfeited if it is established that the faculty ~~member's~~ not being recommended for tenure consideration was a deliberate attempt to avoid the formal tenure process by the faculty member and/or Department Chair. If employment begins during a spring semester, the first semester will be counted towards de facto tenure service period. ~~Head or unit head.~~

2. **Factors Affecting Tenure:** Faculty and Department ~~Chairs~~Heads should remember that decisions on tenure are different in kind from those on promotion. – As with promotion, the tenure nominee will be evaluated on (1) teaching, (2) research, and (3) service. –Other important elements affecting tenure nominations and recommendations are those factors that are directly related to the prospect of the nominee’s assuming what may well be an appointment of ten, twenty, or thirty years in the departmental unit. –Such considerations may include the nominee’s abilities to support the departmental mission and its long-term goals; the nominee’s exhibited ability and willingness to engage in the shared tasks that a departmental group must often perform; and the nominee’s willingness to participate knowledgeably and reasonably in discussions germane to departmental policies and programs. –In addition, each Department or College School has developed benchmarks for tenure and promotion ~~and tenure~~ considerations, and these must be made available to all faculty members at the time of their appointment. Because the standards for tenure are more exacting than those for promotion within the junior ranks, a faculty member holding the rank of assistant professor recommended for tenure must also be promoted to associate professor.

3. **Application for Tenure:** Faculty members who believe they have met the criteria for tenure consideration shall submit a letter of request for tenure, which includes the names of individuals qualified to offer external review, consideration to their respective Department ~~Chair or Head and~~ Dean ~~by before~~ May 15. ~~In that letter the faculty member may request that review by a qualified external referee be arranged by the Department Head or Dean.~~ —It is the joint responsibility of the faculty member and the Department Chair~~department head~~ to assure that the tenure review process occurs no later than in the sixth ~~year~~ of full-time service or as specified in the appointment~~within three years~~ if credit for previous service at another institution has been given. The candidate’s dossier must be presented to the Department Chair~~Head~~ by October 1. The credentials to be included in the dossier are a current vita and supporting documentation of the candidate’s performance in teaching, research, and service. Recommendations about documentation are specified in annual workshops provided by the Office of the Provost.

After ~~receiving the application for tenure consideration, the Department Chair~~Head shall ~~notify tenured members of the departmental faculty of their responsibility to review the candidate’s credentials. In cases where there are fewer than three tenured faculty in the department, the Dean of the College School will ask for participation of tenured faculty in other departments. —The tenured members of the faculty may meet to discuss each applicant’s materials; whether tenured faculty meet or not, each will submit to the Department Chair~~Head (or appropriate Dean if the candidate is a Department Chair~~Head~~) a written statement of his/her positive or negative vote on tenure, together with a justification of that vote.

No administrator in the direct supervisory chain (i.e., with recommending responsibilities at subsequent steps in the tenure process, such as the candidate’s Department Chair~~Head~~ or

Dean, or the Provost) shall be included in the departmental review process.- Other eligible faculty holding administrative positions and having a significant and continuing involvement in the instructional or research programs of the department shall participate. These statements and the Department ~~Chair's~~^{Head's} written recommendation on tenure, including reasons for the positive or negative recommendations, will be sent forward with the candidate's resume and supporting material to the appropriate Dean by December 1. A candidate may respond in writing within five business days, and any response will become part of ~~the~~^{his/her} dossier that is forwarded to the Dean. The response may include new documentation that enhances ~~If the candidate wants to continue the application for tenure. The process, the~~ Department ~~Chair~~^{Head} will forward all documents and letters, together with his/her evaluation and recommendation for action, to the Dean of the ~~College~~^{School}.

If the candidate is a Department ~~Head~~^{Chair}, normal procedures will be followed except that his/her Dean shall ask for participation of all tenured faculty in the department; each tenured faculty member shall submit to the Dean his or her positive or negative recommendation on tenure.-The Dean will notify him or her of the Department's recommendation, and he ~~or~~^{she} may respond in writing within five working days, and any response will become part of ~~the~~^{his/her} dossier that is forwarded to the Provost. The response may include new documentation that enhances the application for tenure.

The Dean will forward all materials, including his/her letter of recommendation for or against tenure, to the Provost. The Dean's letter will include reasons for the positive or negative recommendation. By the date of his or her transmission of positive or negative recommendations to the Provost, the Dean will notify the candidate of his/her recommendation including reasons. A candidate may respond in writing within five business days; this response will become part of ~~the~~^{his/her} dossier that is forwarded to the Provost. The response may include new documentation that enhances ~~If the candidate wants to continue the application for tenure. The process, the~~ Dean will forward all documents and letters, together with his/her evaluation and recommendation for action, to the Provost. The Provost shall transmit the materials to the University Committee on Promotion and Tenure.

By the date of his or her transmission of positive or negative recommendations to the Provost, the Chairperson of the University Committee on Promotion and Tenure will notify the candidate ~~of the -Committee's -recommendation. -The -Committee's -letter -will include -reasons for -the positive or negative recommendations.~~ A candidate may respond in writing within five business days; this response will become part of ~~the~~^{his/her} dossier that is forwarded to the Provost. The response may not include new documentation that enhances ~~If the candidate wants to continue the application for tenure. The process,~~ ~~the~~ Chairperson of the University Committee on Promotion and Tenure will forward all documents and letters, together with the committee's recommendation for action, to the Provost.

The Provost recommends to the Chancellor. By the date of his or her transmission of positive or negative recommendations to the Chancellor, the Provost will notify the candidate of his/her recommendation. A candidate may respond in writing within five business days, and any response will become part of the dossier that is forwarded to the Chancellor. **The response may not include new documentation that enhances the application for tenure.**

Candidates shall be notified in writing of the ~~Chancellor's~~**President's** decision by March 15. When a nomination for tenure is not approved, the candidate will be notified promptly by the Chancellor of the reasons for the denial. **The Chancellor's decision is final.** Tenured faculty members who resign from the University and are later re-employed in a faculty position similar to the one they previously held may have their tenure reinstated on the recommendation of the tenured faculty of the affected Department and on the approval of the Department ~~Chair/Head~~, Dean, Provost, ~~and the Chancellor,~~ **and the President.** A tenured faculty member in a department at Auburn University who accepts a faculty appointment on the Auburn University at Montgomery campus may be awarded tenure at the time of appointment only through the usual tenure process.

Confidentiality and the right of tenured faculty members to express their viewpoints openly without fear of retaliation should be hallmarks of the tenure decision process. —All documents, letters, and other materials shall be held in strict confidence at all levels of the review process. Should confidential discussions, documents, notes and communications become the subject of legal discovery, those who participated in the review process may be guided by University Counsel.

Pages 24-25

LIBRARIAN APPOINTMENTS

The Dean of the Library recommends to the Provost the appointment with appropriate rank.

1. Kinds of Appointment of Librarians: **Each professional librarian at Auburn University at Montgomery is appointed in one of three classifications: Temporary, Probationary, or Tenured.**
 - a. **Temporary appointments, as the term implies, are assigned to librarians whose services are required only for a certain specified period of time, usually one year or less, which is identified on the appointment paper. Those on Temporary appointments are not eligible for tenure and promotion or for the insurance, medical, retirement, and various fringe benefits available to other librarians unless the employment period is for at least a full year (twelve months).**
 - b. **Probationary appointments are assigned to librarians who, because of scholarly or professional achievement, have demonstrated their aptitude for becoming tenured members of the faculty.**

- c. Tenured appointments are assigned to librarians who have completed an appropriate probationary period and who, following recommendation and review in accordance with University policy and approval by the Chancellor, have been awarded tenure. Only tenured librarians are eligible for professional improvement leave with pay.
2. Definition of Librarian Academic Ranks: Librarians shall be accorded faculty status with academic appointments in three ranks with titles equivalent to the standard academic ranks and titles. These ranks are:
- a. Librarian II (equivalent to Assistant Professor): This is a professional level characterized by assignments with some degree of independent responsibility and action. Appointment or promotion to the rank of Librarian II should be based on demonstrated ability and potential for growth. The candidate should have a strong academic record and shall have completed a master's degree in library science from an American Library Association accredited library school or equivalent.
 - b. Librarian III (equivalent to Associate Professor): This is an advanced professional level characterized by considerable independent responsibility and action. It should provide for depth in areas of librarianship and may include other subject fields as well. Promotion to this rank shall require evidence of substantial professional contributions to the library and to the University; attainment of a high level of professional effectiveness in research and other professional endeavors, and the ability to handle successfully increased responsibility, including supervision of library personnel. Librarian III is a high professional rank and requires the master's degree in library science from an American Library Association accredited school or equivalent. Promotion to this rank, in and of itself, carries no presumption of further promotion.
 - c. Librarian IV (equivalent to Professor): This is the highest professional level and is characterized by administrative responsibility for general library operations at the divisional level or above and by demonstrated ability in a specialized field or fields of librarianship. A master's degree in library science from an American Library Association accredited school or equivalent and a doctoral degree in library services or in another discipline is a customary requirement. Exceptional and advanced training, research and publication, and/or evidence of exceptional ability in librarianship may be substituted for the doctorate. Demonstrated ability in providing leadership in professional and university organizations is required.

Candidates for appointment to the position of Dean of the Library must meet the requirements of Librarian III or IV.

Page 30.

M. APPEALS PROCEDURES FOR PROMOTION AND TENURE DECISIONS

Grounds for appeal of a promotion or tenure decision exist when the candidate believes that:

- a. The denial resulted from a significant deviation from University policies and/or from procedural irregularities, including material inconsistencies between basis of denial and annual performance reviews.
- b. Tenure or promotion procedures of the Department, College, or University were not properly followed.
- c. The denial resulted from discrimination with respect to race, sex, religion, national origin, age, physical handicap, marital status, or sexual orientation.

A faculty member who has been denied either promotion or tenure may choose to discuss the reasons for the denial and the appeal process with the Provost. If a faculty member chooses to appeal the denial that intention should be expressed in writing to the Chancellor within thirty days of the notification of the negative decision and should be accompanied by all supporting evidence. The Chancellor shall respond to the faculty member's request for an appeal by appointing an appeals committee within fifteen days of receipt of the request.

The Appeals Committee shall consist of the Provost (non-voting chairperson), an academic Dean (other than the appellant's), and four members of the tenured faculty appointed by the Chancellor from eight names submitted by the Faculty Senate. This committee shall make its recommendation to the Chancellor within fifteen days of being notified by the Chancellor of the creation of the committee. The Chancellor within fifteen days of receipt of the recommendation will make a decision. The Chancellor's decision is final.

Page 39

Chancellor's Decision and Appeal:

The Chancellor's decision shall be rendered within thirty (30) working days after receipt of the Hearing Committee's report.— A copy of the decision shall be forwarded to the chair of the Hearing Committee and the faculty member. ~~The Chancellor's If the Hearing Committee recommends dismissal and the Chancellor sustains this recommendation, the faculty member may, by written request to the Chancellor, submitted within five (5) working days of the date of notice of the Chancellor's action, appeal the decision to President. The Chancellor on receipt of the appeal will transmit to the President of Auburn University, the record of the case. The President's decision will be final. Following notification to If no such request for an appeal is received from the faculty member, and the Chancellor sustains the Hearing Committee's recommendation, he/she will so notify the Committee and faculty member, and the case will be considered closed.~~

If the Hearing Committee concludes that adequate cause for dismissal has not been established, and the Chancellor does not sustain the report, he/she will state his/her reasons, in writing, to the Committee and to the faculty member. The ~~faculty member may appeal the Chancellor's decision to the President within five (5) working days of the date of notice of the Chancellor's action. Procedures noted above~~ will be final followed.

~~Review by the President or a designated committee will be based on the record of the Hearing Committee and it will provide opportunity for argument, oral or written or both, by the principals or their representatives at the hearing. The decision of the President will be final.~~

If the Hearing Committee concludes that adequate cause for dismissal has been established, and the Chancellor does not sustain this recommendation, he/she will state his/her reasons, in writing, to the Committee and to the faculty member. The decision of the Chancellor will be final.

MINUTES NOT YET APPROVED

Executive Committee

Chairperson McCrary indicated a discussion of numerous items during the committee meeting earlier that morning. Chairperson McCrary moved for adoption of a unanimous consent agenda. The motion was seconded by Mr. Pratt, and the resolutions were approved by voice votes. The following resolutions were approved in the unanimous consent agenda:

MINUTES NOT YET APPROVED

RESOLUTION

UNDERGRADUATE ENROLLMENT POLICY FOR THE AUBURN CAMPUS

WHEREAS, the University's Strategic Plan includes updating and improving the accessibility and utility of certain university policies as prescribed by the Board of Trustees; and

WHEREAS, this Board has adopted certain policies published in the Board of Trustees Policy Manual which provide guidance in administering the university; and

WHEREAS, a review of those policies in conjunction with the Strategic Plan has led to a recommendation to replace the Undergraduate Enrollment Policy for the Auburn Campus with that attached hereto as Attachment A.

NOW, THEREFORE, BE IT RESOLVED that the Board of Trustees adopts the revised Undergraduate Enrollment Policy for the Auburn Campus as set forth in Attachment A.

ATTACHMENT A

**C-2. UNDERGRADUATE ENROLLMENT POLICY
FOR THE AUBURN CAMPUS**

Over the years, the main campus of Auburn University has experienced greater demand for admission than its facilities and resources could support effectively. Accordingly, it has been possible to manage growth, to be selective in the admissions process, and to win recognition for enrolling students of outstanding quality and providing them with an exceptional student experience.

While growth may sometimes produce economies of scale, sound enrollment policy begins with a commitment to maintain high levels of quality in all programs offered. Enrollments should never exceed resources required to provide students with excellent faculty, facilities, libraries, support services, and the like. Further, Auburn has long been known for its personable, warm campus atmosphere, welcoming not only Alabama residents but also many students from the rest of the nation and the world.

Given these considerations, the following policy for undergraduate enrollment on the Auburn campus of Auburn University is adopted:

1. That total undergraduate enrollment be maintained at approximately 25,000 students;
2. That each new freshman cohort comprise not more than approximately 5,000 students;
3. That Alabama residents compose approximately 60% of each new freshman cohort;
4. That qualified undergraduate transfer students continue to be recruited and admitted; and
5. That when space is not available at the Auburn campus, undergraduate applicants be invited to consider Auburn University at Montgomery.

ADOPTED: August 18, 1989

REVISED: June 19, 2009

REVISED: November 22, 2019

RESOLUTION

NAMING THE FIELD AT THE BASEBALL COMPLEX AT
AUBURN UNIVERSITY AT MONTGOMERY AS
THE Q.V. LOWE FIELD

WHEREAS, Q.V. Lowe lettered at Auburn University for two seasons, posted a 23-3 career record, and helped the Tigers to the 1967 NCAA College World Series; and

WHEREAS, Q.V. Lowe was selected in the 1967 Major League Baseball Draft by the Chicago Cubs and spent eight seasons with the organization; and

WHEREAS, Q.V. Lowe was inducted into the Auburn University Tiger Walk Hall of Fame in 1998; the Alabama Baseball Coaches Association Hall of Fame in 2005; the NAIA Hall of Fame in 2011; and the Wiregrass Sports Hall of Fame in 2014; and

WHEREAS, Q.V. Lowe began the AUM baseball program in 1986 and in 28 seasons led the Warhawks to 1,063 victories; and

WHEREAS, Q.V. Lowe coached 79 all-conference athletes, 40 all-area or all-region selections, and 33 NAIA All-Americans; and

WHEREAS, Q.V. Lowe led the program to the NAIA World Series in 1990, 1992, and 2006; and

WHEREAS, Q.V. Lowe was named NAIA Coach of the Year in 1990 and GACC Coach of the year in 2000; and

WHEREAS, Q.V. Lowe retired from Auburn University at Montgomery in 2013.

NOW, THEREFORE, BE IT RESOLVED that Auburn University recognizes the influence of Q.V. Lowe by naming the playing field at the Auburn University at Montgomery Baseball Complex as The Q.V. Lowe Field.

RESOLUTION

NAMING THE CLINICAL SCIENCES LABORATORY
IN THE SCIENCES CENTER LABORATORY BUILDING AS
THE KAT MILLY-WEST LABORATORY

WHEREAS, the Sciences Center Laboratory Building houses chemistry and biology instructional laboratories; and

WHEREAS, Kat Milly-West served the Clinical Laboratory Sciences program for nearly three decades as its director; and

WHEREAS, Ms. Milly-West, who received a bachelor of science degree from Auburn University in 1982, and a Master of Science degree in 1990; and

WHEREAS, Ms. Milly-West has provided instruction to hundreds of future scientists in order to prepare them for successful careers in clinical labs throughout the country; and

WHEREAS, Ms. Milly-West has been recognized by Auburn University, the College of Sciences and Mathematics, and the National Academic Advising Association for her outstanding achievements; and

WHEREAS, her former students have made generous contributions to the Clinical Laboratory Sciences program in her honor.

NOW, THEREFORE, BE IT RESOLVED that the clinical sciences laboratory in the Sciences Center Laboratory Building be named as The Kat Milly-West Laboratory.

MINUTES NOT YET APPROVED

RESOLUTION

NAMING A CONFERENCE ROOM IN HORTON-HARDGRAVE HALL AS
THE EMBA CLASS OF 2017 CONFERENCE ROOM
IN MEMORY OF ADAM STURGEON

WHEREAS, the Executive MBA (EMBA) Class of 2017, joined together in making this significant contribution to Auburn and the Harbert College of Business; and

WHEREAS, the son of a classmate passed away, and the EMBA Class of 2017 wishes to name a room in Horton-Hardgrave Hall in his memory; and

WHEREAS, the classmates, friends and other alumni contributed to this commitment to name a room in memory of Adam Sturgeon.

NOW, THEREFORE, BE IT RESOLVED that one of the conference rooms on the fourth floor of Horton-Hardgrave Hall be named The EMBA Class of 2017 Conference Room in Memory of Adam Sturgeon, in recognition of the EMBA Class of 2017's generosity and ongoing support of the Harbert College of Business and Auburn University.

MINUTES NOT YET APPROVED

RESOLUTION

NAMING AN OFFICE IN HORTON-HARDGRAVE HALL AS
THE MBA CLASSES OF 2009 OFFICE

WHEREAS, the MBA Classes of 2009 joined together in making a significant contribution to Auburn and the Harbert College of Business; and

WHEREAS, the MBA Classes of 2009 consist of the Master of Business Administration (MBA) Class of 2009; the Executive MBA (EMBA) Class of 2009; and the Physicians Executive MBA (PEMBA) Class of 2009; and

WHEREAS, their advisory council members, classmates, and other alumni contributed to this commitment to name an office in Horton-Hardgrave Hall.

NOW, THEREFORE, BE IT RESOLVED that one of the offices on the fourth floor of Horton-Hardgrave Hall be named The MBA Classes of 2009 Office, in recognition of the classmates' generosity and ongoing support of the Harbert College of Business and Auburn University.

RESOLUTION

**NAMING CONFERENCE ROOM 1110 IN THE
ADVANCED STRUCTURAL TESTING LABORATORY AS
THE FIGG BRIDGE CONFERENCE ROOM**

WHEREAS, FIGG Bridge Group owner Linda Figg graduated from Auburn University with a bachelor's degree in civil engineering in 1981; and

WHEREAS, she was named one of Engineering News Record's Top 22 Newsmakers in 1998, and was named by Concrete Construction magazine as one of the 13 most influential people in the concrete industry in 2007; and

WHEREAS, she was inducted into the State of Alabama Engineering Hall of Fame in 2010, and was elected to the National Academy of Construction in 2011; and

WHEREAS, Linda served as chair of the Construction Industry Round Table, an advocacy group comprised of 100 CEO's of America's leading engineering, architectural, and construction companies; and

WHEREAS, she was awarded the Ethel S. Birchland Lifetime Achievement Award by the American Road & Transportation Builders Association and served as president of the American Segmental Bridge Institute from 2012-2014; and

WHEREAS, Linda has remained committed to Auburn University and the Samuel Ginn College of Engineering, acting as the featured keynote speaker for 100+ Women Strong's April 2019 Leadership and Development Conference; and

WHEREAS, FIGG Bridge Group has received 403 awards for customers, recognizing economy, innovation, sustainability, and aesthetics, including three Presidential Awards through the National Endowment for the Arts; and

WHEREAS, FIGG Bridge Group has demonstrated loyalty to the college through previous major gifts to the Keystone Society and to the college's 100+ Women Strong program.

NOW, THEREFORE, BE IT RESOLVED that Conference Room 1110 in the Advanced Structural Testing Laboratory be named The FIGG Bridge Conference Room in honor of Linda's generous support and ongoing dedication.

RESOLUTION

NAMING CONFERENCE ROOM 332 OF
THE GAVIN ENGINEERING RESEARCH LABORATORY AS
THE AMY N. GODDARD CONFERENCE ROOM

WHEREAS, Amy N. Goddard graduated from Auburn University in 1994, with a bachelor's degree in textile engineering, and in 1996 with an MBA; and

WHEREAS, she began her career with PPG Industries as a texturizing and packaging manager, transitioned to CAS Incorporated in 1998, as a trainer for the warfighter during simulation exercises, systems administrator, and engineer; and

WHEREAS, she served Intergraph Corporation as a test and certification manager, and in 2006, acted as the director of geospatial training at the U.S. Space and Rocket Center; and

WHEREAS, she led a school safety initiative, serving as the coordinator and data acquisition specialist for the Virtual Alabama program (Alabama Department of Homeland Security), which was awarded the Google Enterprise Superstar Award for innovation; and

WHEREAS, she managed the planning of the University of Tennessee Knoxville Homeland Security School of Nursing inaugural capstone exercise; coordinated in the Governor's Office of Faith-Based and Community Initiative Be Ready Camps 2006-2007; and inaugural Be Ready Day 2006; and

WHEREAS, she was the government agency liaison for the National Education Partnership Alliance-Redstone at PeopleTec Incorporated; a system architect on the GMD and Integrated Air and Missile Defense Battle Command System programs at Schafer Corporation; and now works with Northrop Grumman in Engineering Systems; and

WHEREAS, Amy demonstrates her commitment to Auburn University and the Samuel Ginn College of Engineering through her gifts to the Polymer and Fiber Engineering Department and as a Life Member of the Auburn Alumni Association.

NOW, THEREFORE, BE IT RESOLVED that Conference Room 332 of the Gavin Engineering Research Laboratory be named The Amy N. Goddard Conference Room in honor of her generous support and ongoing dedication.

RESOLUTION

NAMING THE CAFÉ IN THE BROWN-KOPEL
ENGINEERING STUDENT ACHIEVEMENT CENTER AS
CAFÉ 25

WHEREAS, Carol and Gary Godfrey each received a bachelor's degree in industrial engineering from the Samuel Ginn College of Engineering at Auburn University in 1986; and

WHEREAS, Carol serves as the senior vice president of Markets and Product for Southwire, and has worked for leading national organizations including Southwire Company, Hubbell Incorporated, Alcan Aluminum Corporation, Ralston Purina Company, and Tampa Electric Company; and

WHEREAS, Gary is retired after 25 years in management consulting with Accenture and Ernest & Young and was employed with Frito-Lay for eight years prior to his work in consulting; and
WHEREAS, the Godfreys have demonstrated a strong commitment to Auburn University and the Samuel Ginn College of Engineering throughout their careers, having both served on and chaired the Industrial and Systems Engineering Advisory Board; and

WHEREAS, both Carol and Gary serve on the Auburn Engineering Alumni Council, and Carol was a founding member, served as the first chair, and remains an active member of 100+ Women Strong program; and

WHEREAS, the Godfreys have remained committed to the Samuel Ginn College of Engineering by helping to establish the Dr. Saeed Maghsoodloo Annual Assistantship in the Department of Industrial and Systems Engineering, and have generously supported the college through Keystone, the largest college annual giving program.

NOW, THEREFORE, BE IT RESOLVED that the Café in the Brown-Kopel Engineering Student Achievement Center be named Café 25 in honor of their generous support and ongoing dedication.

RESOLUTION

NAMING WORKSHOPS 1215-1225 IN THE
ADVANCED STRUCTURAL TESTING LABORATORY AS
THE DARREN AND LIZ JOHNSON WORKSHOPS

WHEREAS, Darren and Liz Johnson each graduated from Auburn University with a bachelor's degree in civil engineering in 2011, and each received a master's degree in the same discipline in 2013; and

WHEREAS, Liz has worked since 2013, as a transportation engineer in the Transportation Planning and Traffic Operations division for Kimley-Horn and Associates, and Darren has started employment with LBYD Engineers after five years as a project manager for Ellinwood and Machado, LLC; and

WHEREAS, Liz has been a member of the 100+ Women Strong program since 2016, and serves on the Engineering Young Alumni Council Board for Auburn University; and

WHEREAS, Darren and Liz have demonstrated their commitment to Auburn University and the Samuel Ginn College of Engineering.

NOW, THEREFORE, BE IT RESOLVED that Workshops 1215-1225 in the Advanced Structural Testing Laboratory be named The Darren and Liz Johnson Workshops in honor of Liz and Darren's generous support and ongoing dedication.

RESOLUTION

RECOGNITION OF WAR EAGLE VII UPON HIS RETIREMENT

WHEREAS, War Eagle VII, Nova, has become a symbol of wildlife conservation, education, and awareness since arriving at Auburn University in 1999; and

WHEREAS, golden eagles have represented Auburn University since the late 1800s, symbolizing our institution's values of strength, power, courage, and freedom; and

WHEREAS, Nova has served as War Eagle VII since 2006 and completed 58 unforgettable pregame flights above Jordan-Hare Stadium prior to home football games from 2004 to 2016, creating one of the greatest traditions in the history of college sports; and

WHEREAS, Nova continues to support wildlife educational programs and helps educate more than 30,000 students and other members of the public each year as part of the College of Veterinary Medicine's Southeastern Raptor Center; and

WHEREAS, Nova remains an outstanding representative of the U.S. Fish and Wildlife Service and has played a vital role in golden eagle conservation efforts, exemplified in 2016 by his participation in wind turbine research in Colorado.

NOW, THEREFORE, BE IT RESOLVED that War Eagle VII, Nova, be recognized as an institutional icon upon his retirement this Twenty Second Day of November 2019, and that he is hereby designated War Eagle Emeritus.

MINUTES NOT YET APPROVED

RESOLUTION

DESIGNATION OF AUREA AS “WAR EAGLE VIII”

WHEREAS, golden eagles have represented Auburn University since the late 1800s, symbolizing our institution’s values of strength, power, courage, and freedom; and

WHEREAS, Aurea, a five-year-old golden eagle, has served as an ambassador of wildlife conservation, education, and awareness at the College of Veterinary Medicine’s Southeastern Raptor Center since 2017; and

WHEREAS, 2019 marks Aurea’s second season of completing pregame flights above Jordan-Hare Stadium prior to home football games, continuing one of the greatest traditions in the history of college sports.

NOW, THEREFORE, BE IT RESOLVED that Aurea is hereby named “War Eagle VIII” this Twenty Second Day of November 2019 and will take her place among the heralded golden eagles to bear the official name “War Eagle.”

MINUTES NOT YET APPROVED

Chairperson McCrary then indicated two final items of recognition. He announced that the two recognitions on the unanimous consent agenda that were approved were recognitions of a retirement for the beloved War Eagle, Nova "War Eagle 7", and official designation of Aurea as "War Eagle 8". Dean Johnson was asked to introduce Aurea to those present and he welcomed Andrew Hopkins of the Southeastern Raptor Center to join him. Upon reading of the resolutions, Interim President Gogue and *President Pro Tempore* Smith provided them with framed copies of the resolutions. Chairperson McCrary thanked Dean Johnson and congratulated him and the Southeastern Raptor Center for this outstanding recognition and that the Auburn Family is very proud of its work.

President Pro Tempore Smith agreed with Chairperson McCrary and then indicated with there being no further items for review, the meeting was recessed at 10:45 a.m.

Respectfully Submitted,

Jon G. Waggoner
Secretary to the Board of Trustees

AUDIT AND COMPLIANCE COMMITTEE

REVIEW OF AUDITED FINANCIAL REPORT

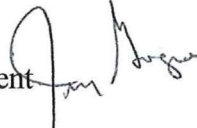
Time will be allocated for a review of the audited financial report for Auburn University by the Audit and Compliance Committee of the Auburn University Board of Trustees. PricewaterhouseCoopers will also be present to address the Board of Trustees as required in the *Auburn University Board of Trustees Audit and Compliance Committee Charter* and to respond to questions as appropriate.


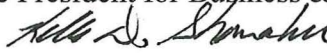


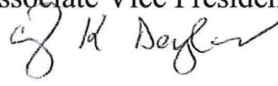
AUBURN UNIVERSITY

OFFICE OF THE VICE PRESIDENT FOR
BUSINESS & FINANCE AND CFO

December 17, 2019

MEMORANDUM TO: Jay Gogue, Interim President 

THROUGH: Ronald L. Burgess, Jr., Lieutenant General, US Army, Retired, Executive Vice President 
Kelli D. Shomaker, Vice President for Business & Finance and Chief Financial Officer 

FROM: Amy K. Douglas, Associate Vice President for Financial Services/Controller 

RE: Audit and Compliance Committee Review of Audited Financial Report

PricewaterhouseCoopers is in the process of completing their audit of the University's financial statements for the Fiscal Year Ended September 30, 2019. We anticipate having the final published Audit Report completed prior to the February Board meeting and would appreciate the opportunity to review the report with the Audit and Compliance Committee of the Board of Trustees.

PricewaterhouseCoopers will also be present to address the Board as required in the *Auburn University Board of Trustees Audit and Compliance Committee Charter* and to respond to questions as appropriate.

JOINT AUDIT AND COMPLIANCE AND FINANCE COMMITTEE

PROPOSED AUBURN UNIVERSITY AFFILIATED HOUSING RATE FOR THE 2020-2021
ACADEMIC YEAR

(Materials forthcoming from Kelli Shomaker and Bobby Woodard)

PROPERTY AND FACILITIES COMMITTEE
RESOLUTION
TONY AND LIBBA RANE CULINARY SCIENCE CENTER
APPROVAL OF PROJECT BUDGET INCREASE

WHEREAS, at its meeting on February 15, 2019, the Board of Trustees adopted a resolution to approve a total project budget of \$95.4 million for the Tony and Libba Rane Culinary Science Center project; and

WHEREAS, the project was originally bid on April 25, 2019, with the low bid establishing a total project cost of \$113.4 million, which exceeded the previously approved budget by \$18.0 million; and

WHEREAS, since that time, the Office of Development has identified approximately \$9.4 million in naming gift opportunities, with some naming gifts already committed, and has initiated conversations with donors regarding potentially significant gifts of other types; and

WHEREAS, the project was rebid on February 4, 2020, with the low bid for the project establishing a new project cost of \$XXX.X million, which is \$XX.0 million over the previously approved budget of \$95.4 million; and

WHEREAS, it is requested that the Board of Trustees adopt a resolution to approve a budget increase of \$XX.X million, to be financed by University General Funds and gifts, to award the project based on the second set of bid results; and

WHEREAS, the proposed increase will establish a total project budget of \$XXX.X million for the Tony and Libba Rane Culinary Science Center project.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the increased project budget for the Tony and Libba Rane Culinary Science Center is approved, and Jay Gogue, Interim President, or such other person as may be acting as President, in consultation with the Chair of the Property and Facilities Committee, is authorized to establish a total budget for the project of \$XXX.X million.



FACILITIES MANAGEMENT
M E M O R A N D U M

TO: JAY GOGUE, Interim President
THROUGH: RONALD BURGESS, Executive Vice President
FROM: DAN KING, Associate Vice President for Facilities
SUBJECT: PROPERTY AND FACILITIES COMMITTEE
**TONY AND LIBBA RANE CULINARY SCIENCE CENTER: APPROVAL OF
PROJECT BUDGET INCREASE**
DATE: JANUARY 24, 2020

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda of the meeting scheduled for February 7, 2020.

Proposal:

It is proposed that the Tony and Libba Rane Culinary Science Center project be presented to the Board of Trustees through the Property and Facilities Committee for the consideration of a resolution to approve an increase to the previously approved project budget.

Review and Consultation:

At its meeting on February 15, 2019, the Board of Trustees adopted a resolution to approve a \$95.4 million budget for the Tony and Libba Rane Culinary Science Center project, to be financed by a combination of University General Funds, College of Human Sciences gift funds, and operating revenues from the hotel, restaurant, food hall, and leased living units.

The Tony and Libba Rane Culinary Science Center project was originally bid on April 25, 2019, with only one contractor submitting a bid. This low bid price established the total project cost of \$113.4 million, which was \$18.0 million over the previously approved budget. At that time, the University decided not to award the contract.

Since that time, the Office of Development has identified approximately \$9.4 million in naming gift opportunities, with some naming gifts already committed, and has initiated conversations with donors regarding potentially significant gifts of other types.

The project was rebid on February 4, 2020. X contractors submitted bids. The low bid for the project established a new total project cost of \$XXX.X million, which is \$XX.0 over the previously approved budget of \$95.4 million. The requested budget increase required to award and execute the project based on the second bid results is \$XX.X million.

The requested budget increase establishes a total project cost of \$XXX.X million for the Tony and Libba Rane Culinary Science Center project. The proposed budget increase will be financed by University General Funds and gifts.

If you concur, it is proposed that the revised project budget increase be presented to the Board of Trustees for consideration of an appropriate resolution for approval at the meeting scheduled for February 7, 2020.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

LEACH SCIENCE CENTER BASEMENT BUILD-OUT

FINAL PROJECT APPROVAL

WHEREAS, at its previous meeting on November 22, 2019, the Board of Trustees adopted a resolution that approved the initiation and architect selection for the Leach Science Center Basement Build-Out project; and

WHEREAS, the project will build out shell space located in the Leach Science Center basement to provide additional research space for the Physics Department, to include two laser laboratories, a biophysics laboratory, and laboratory support areas; and

WHEREAS, the project will also relocate the College of Sciences and Mathematics Information Technology Department to the Leach Science Center basement; and

WHEREAS, the estimated total project cost for the Leach Science Center Basement Build-Out project is \$2.2 million, to be financed by College of Sciences and Mathematics funds; and

WHEREAS, pursuant to the Board of Trustees policy "D-3, Capital Projects Approval," the final approval of the project must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Leach Science Center Basement Build-Out project is approved and that Jay Gogue, Interim President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Establish a budget for the Leach Science Center Basement Build-Out project in the amount of \$2.2 million, to be financed by College of Sciences and Mathematics funds; and
2. Direct the consultants to complete the required plans and bid documents for the project; and
3. Solicit bids and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the project budget approved above.

TO: JAY GOGUE, Interim President
THROUGH: RONALD BURGESS, Executive Vice President
FROM: DAN KING, Associate Vice President for Facilities
SUBJECT: PROPERTY AND FACILITIES COMMITTEE
LEACH SCIENCE CENTER BASEMENT BUILD-OUT: FINAL PROJECT APPROVAL
DATE: JANUARY 24, 2020

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for February 7, 2020.

Proposal:

Consistent with standing policy, it is proposed that the Leach Science Center Basement Build-Out project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that provides final approval of the project. If approved, the resolution would authorize Auburn University Facilities Management to complete the project bid documents, solicit bids, and award a contract for construction.

Review and Consultation:

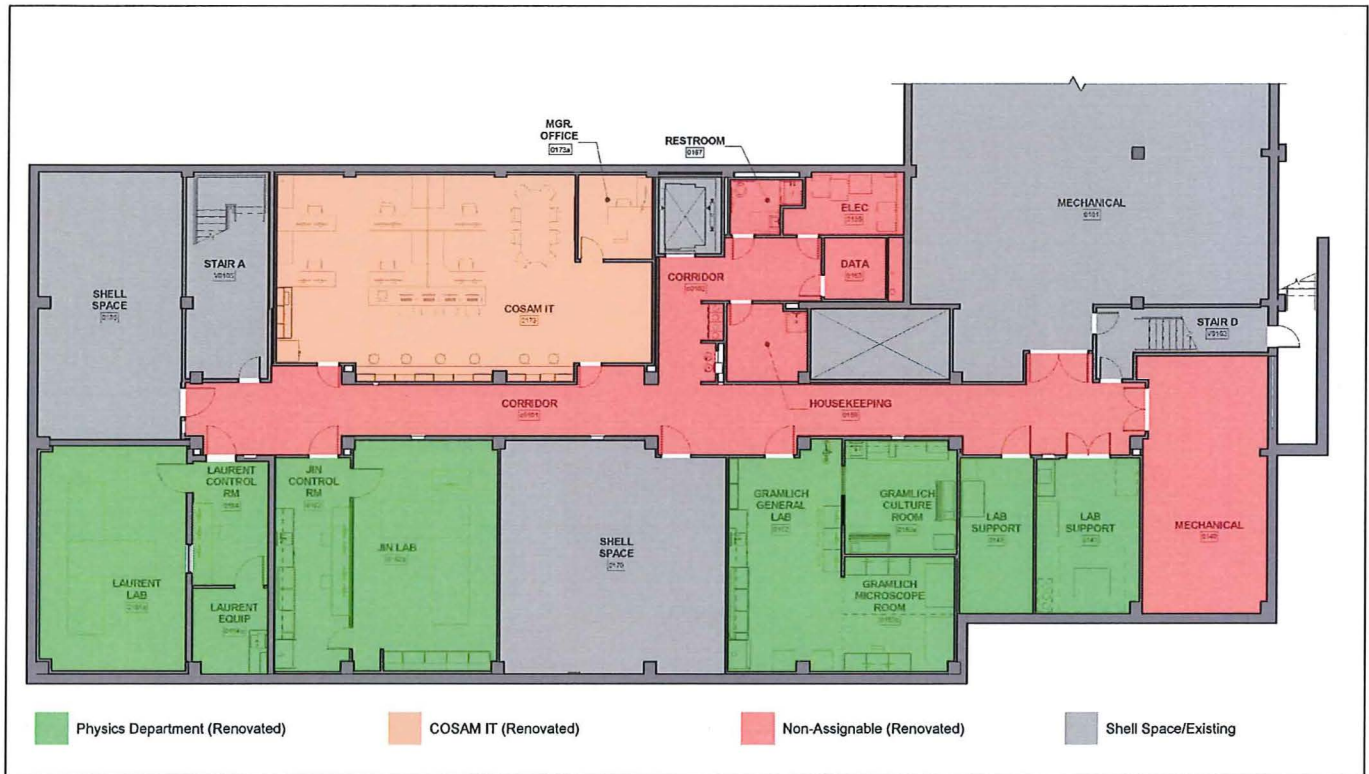
At its previous meeting on November 22, 2019, the Board of Trustees adopted a resolution that approved the initiation of the Leach Science Center Basement Build-Out project and the selection of Stacy Norman Architects of Auburn, Alabama, as the project architect.

Since that time, the project team has completed the design for the Leach Science Center Basement Build-Out project. The project details are provided below:

- Project Location: The project will be located in the Leach Science Center basement.
- Program Requirements: The project will build out shell space located in the basement to provide additional research space for the Physics Department, to include two laser laboratories, a biophysics laboratory, and laboratory support areas. The project will also relocate the College of Sciences and Mathematics Information Technology Department to the basement.
- Budget: The estimated total project cost of the Leach Science Center Basement Build-Out project is \$2.2 million, to be financed by College of Sciences and Mathematics funds.

If you concur, it is proposed that a resolution providing final approval of the Leach Science Center Basement Build-Out project be presented to the Board of Trustees for consideration at its meeting scheduled for February 7, 2020.

Attachment 1 Leach Science Center Basement Build-Out Project Floor Plan



PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

UNIVERSITY STUDENT HOUSING – PHASE I

APPROVAL OF PROJECT ARCHITECT SELECTION

WHEREAS, at its meeting of September 13, 2019, the Board of Trustees adopted a resolution that approved the initiation of the University Student Housing – Phase I project and authorized the commencement of the architect selection process; and

WHEREAS, the University Architect published a Request for Qualifications for design services, and thirteen architectural firms submitted their qualifications; and

WHEREAS, the University Architect, after conducting interviews with four candidate firms, determined that Niles Bolton Associates, of Atlanta, Georgia, was the firm best qualified to provide design services on this project; and

WHEREAS, pursuant to the Board of Trustees policy “D-3, Capital Projects Approval,” the selection of the project architect must be submitted to the Auburn University Board of Trustees, through the Property and Facilities Committee, for approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, Interim President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Engage Niles Bolton Associates, of Atlanta, Georgia, to consult in the development of the facility program and project design; and
2. Limit the project planning and design development to the schematic design phase until such time as the program requirements, budget, funding plan, and site are approved by the Board.

TO: JAY GOGUE, Interim President
THROUGH: RONALD BURGESS, Executive Vice President
FROM: DAN KING, Associate Vice President for Facilities
SUBJECT: PROPERTY AND FACILITIES COMMITTEE
**UNIVERSITY STUDENT HOUSING – PHASE I: APPROVAL OF PROJECT
ARCHITECT SELECTION**
DATE: JANUARY 24, 2020

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda for the meeting scheduled for the February 7, 2020.

Proposal:

Consistent with standing policy, it is proposed that the University Student Housing – Phase I project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that approves the selection of the project architect.

Review and Consultation:

During its meeting of September 13, 2019, the Board of Trustees adopted a resolution that approved the initiation of the University Student Housing – Phase I project and authorized the commencement of the architect selection process.

Since that time, a Request for Qualifications was published for design services. Thirteen architectural firms submitted their qualifications, and the Architect Selection Committee interviewed four firms. The committee determined that Niles Bolton Associates, of Atlanta, Georgia, was best qualified to provide design services on this project. The University Architect concurs with this recommendation.

It is, therefore, appropriate that a resolution be presented to the Board of Trustees for their consideration to approve the selection of Niles Bolton Associates, of Atlanta, Georgia, as the project architect for the University Student Housing – Phase I project. If you concur, it is recommended the resolution be presented to the Board of Trustees, through the Property and Facilities Committee, for appropriate review and action at the meeting scheduled for the February 7, 2020.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

GOODWIN HALL PROFESSIONAL RECORDING STUDIO

APPROVAL OF PROJECT INITIATION AND
PROJECT ARCHITECT SELECTION

WHEREAS, the College of Liberal Arts proposes a project to renovate existing areas in Goodwin Hall to provide a multipurpose professional recording studio; and

WHEREAS, the proposed project would support existing program and faculty needs, allow the College of Liberal Arts to expand its academic program in the Department of Music, and foster collaboration with the Harbert College of Business and the Samuel Ginn College of Engineering; and

WHEREAS, the University Architect recommends the approval of the firm C. Paul Butler, III Architects LLC of Montgomery, Alabama, as the architect for the project; and

WHEREAS, it is anticipated this project will be financed by College of Liberal Arts and University Repair and Renovation Funds; and

WHEREAS, pursuant to the Board of Trustees policy "D-3, Capital Projects Approval," the initiation of a project and the selection of the architect must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the initiation of the Goodwin Hall Professional Recording Studio project is approved and that Jay Gogue, Interim President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Engage C. Paul Butler, III Architects LLC of Montgomery, Alabama, as project architect to consult in the development of the facility program and project design; and
2. Limit the project planning and design development to the schematic design phase until such time as the program requirements, budget, funding plan, and site are approved by the Board.

TO: JAY GOGUE, Interim President
THROUGH: RONALD BURGESS, Executive Vice President
FROM: DAN KING, Associate Vice President for Facilities
SUBJECT: PROPERTY & FACILITIES COMMITTEE
**GOODWIN HALL PROFESSIONAL RECORDING STUDIO: APPROVAL OF
PROJECT INITIATION AND ARCHITECT SELECTION**
DATE: JANUARY 24, 2020

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for February 7, 2020.

Proposal:

Consistent with standing policy, it is proposed that the Goodwin Hall Professional Recording Studio project be presented to the Board of Trustees through the Property and Facilities Committee for appropriate action that will approve the initiation of the project and authorize the selection of the project architect.

Review and Consultation:

The College of Liberal Arts proposes a project to renovate existing areas in Goodwin Hall to create a multipurpose professional recording studio. The proposed project would support existing program and faculty needs, allow the College of Liberal Arts to expand its academic program in the Department of Music, and foster collaboration with the Harbert College of Business and the Samuel Ginn College of Engineering.

C. Paul Butler, III Architects LLC completed preliminary programming services for the proposed renovation, and their expertise will be essential in developing the design for this project. The University Architect recommends the approval of the firm C. Paul Butler, III Architects LLC of Montgomery, Alabama, as the architect for the project.

It is, therefore, appropriate that a resolution be presented to the Board of Trustees for their consideration to approve the initiation of the Goodwin Hall Professional Recording Studio project and the selection of C. Paul Butler, III Architects LLC of Montgomery, Alabama, as the project architect. If you concur, it is recommended the resolution be presented to the Board of Trustees, through the Property and Facilities Committee, for appropriate review and action at the meeting scheduled for February 7, 2020.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

HAM WILSON ARENA RENOVATION

APPROVAL OF PROJECT INITIATION AND ARCHITECT SELECTION

WHEREAS, the Associate Vice President for Facilities Management proposes a project to renovate the Ham Wilson Arena into a training facility for university staff; and

WHEREAS, Ham Wilson Arena was originally constructed in 1957 and has served many purposes over the years in support of the College of Agriculture, including livestock shows, classes, extension programs, and special events; and

WHEREAS, these activities have occurred less frequently in recent years, and as a result, Ham Wilson Arena has become underutilized and, due to its age, in need of a significant upgrade and repairs; and

WHEREAS, over the last several years, Facilities Management has accumulated reserve funds to build a training facility for its staff, and recent discussions with the College of Agriculture indicate that a mutually beneficial solution could be achieved by using the Facilities Management funds to renovate the Ham Wilson Arena into a training facility, principally for Facilities Management and other university staff; and

WHEREAS, to facilitate an accelerated design process, the University Architect recommends the approval of the firm JMR+H Architecture of Montgomery, Alabama, as the architect for the project; and

WHEREAS, pursuant to the Board of Trustees policy "D-3, Capital Projects Approval," the initiation of a project and the selection of the architect must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the initiation of the Ham Wilson Arena Renovation project is approved and Jay Gogue, Interim President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Engage JMR+H Architecture of Montgomery, Alabama, as project architect to consult in the development of the facility program and project design; and
2. Limit the project planning and design development to the schematic design phase until such time as the program requirements, budget, funding plan, and site are approved by the Board.

TO: JAY GOGUE, Interim President
THROUGH: RONALD BURGESS, Executive Vice President
FROM: DAN KING, Associate Vice President for Facilities
SUBJECT: PROPERTY & FACILITIES COMMITTEE

**HAM WILSON ARENA RENOVATION: APPROVAL OF PROJECT INITIATION
AND ARCHITECT SELECTION**

DATE: JANUARY 24, 2020

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for February 7, 2020.

Proposal:

Consistent with standing policy, it is proposed that the Ham Wilson Arena Renovation project be presented to the Board of Trustees through the Property and Facilities Committee for appropriate action that will approve the initiation of the project and authorize the selection of the project architect.

Review and Consultation:

The Associate Vice President for Facilities Management proposes a project to renovate the Ham Wilson Arena into a training facility for university staff.

Ham Wilson Arena was originally constructed in 1957 and is located at the corner of Lem Morrison Avenue and South Donahue Drive. It has served many purposes over the years in support of the College of Agriculture, including livestock shows, classes, extension programs, and special events. In recent years, these activities have been less frequent, and as a result, the facility has become underutilized. The building is in need of a significant upgrade and repairs.

Over the last several years, Facilities Management has accumulated reserve funds to build a training facility for its staff. Recent discussions with the College of Agriculture have indicated that a mutually beneficial solution could be achieved by using the Facilities Management funds to renovate the Ham Wilson Arena into a training facility, principally for Facilities Management and other university staff.

The proposed project would renovate the existing facility to provide flexible training spaces to serve the university's mission to continually develop its professional and skilled trades staff. The Executive Vice President and Dean for the College of Agriculture support the proposed renovation.

To facilitate an accelerated design process, the University Architect recommends the approval of the firm JMR+H Architecture, of Montgomery, Alabama, as the architect for the project. JMR+H Architecture completed preliminary program and space studies for the proposed renovation, and their expertise will be important in the development of the program for this project.

It is, therefore, appropriate that a resolution be presented to the Board of Trustees for their consideration to approve the initiation the Ham Wilson Arena Renovation project and the selection of JMR+H Architecture, of Montgomery, Alabama, as the project architect. If you concur, it is recommended the resolution be presented to the Board of Trustees, through the Property and Facilities Committee, for appropriate review and action at the meeting scheduled for February 7, 2020.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

JORDAN-HARE STADIUM ANNUAL MAINTENANCE

PROJECT APPROVAL AND AUTHORIZATION TO EXECUTE THE WORK

WHEREAS, each year the Athletics Department plans and budgets for maintenance to be performed at Jordan-Hare Stadium; and

WHEREAS, in preparation, a building envelope and structural review of the stadium is conducted annually to identify and prioritize required maintenance and repair work; and

WHEREAS, the 2020 maintenance project consists of the application or replacement of deck coatings with associate joint sealants, extensive expansion joint replacements, concrete repairs, maintenance of steel railings, and miscellaneous painting; and

WHEREAS, the anticipated schedule for this maintenance is to begin after A-Day and to complete the work prior to the 2020 football season; and

WHEREAS, the overall cost of the maintenance project will not exceed \$1.4 million, to be financed by the Athletics Department.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Jordan-Hare Stadium Annual Maintenance project is approved and that Jay Gogue, Interim President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to execute the project.

TO: JAY GOGUE, Interim President
THROUGH: RONALD BURGESS, Executive Vice President
FROM: DAN KING, Associate Vice President for Facilities
SUBJECT: PROPERTY AND FACILITIES COMMITTEE

**JORDAN-HARE STADIUM ANNUAL MAINTENANCE: PROJECT APPROVAL
AND AUTHORIZATION TO EXECUTE THE WORK**

DATE: JANUARY 24, 2020

This memorandum requests the following item be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for February 7, 2020.

Proposal:

It is proposed that the Jordan-Hare Stadium Annual Maintenance project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that would approve the proposed project and authorize its execution.

Review and Consultation:

The Athletics Department plans and budgets for maintenance to be performed at Jordan-Hare Stadium each year. In preparation for these projects, a building envelope and structural review of the stadium is conducted annually to identify and prioritize required maintenance and repair work. For 2020, the Athletics Department has allocated \$1.4 million for maintenance and repair items. The 2020 maintenance project will complete the following repairs: application or replacement of deck coatings with associated joint sealants, extensive expansion joint replacement, concrete repairs, maintenance of steel railings, and miscellaneous painting.

The anticipated schedule for this maintenance is to begin after A-Day and to complete the work prior to the 2020 football season.

The proposed maintenance project will not exceed \$1.4 million, to be financed by the Athletics Department.

Since this work consists of replacing and maintaining existing items in the Stadium, the work is categorized as a repair project, and thus does not meet the University criteria as a capital project. However, due to the magnitude of the cost associated with this project, Board of Trustees approval is desired.

If you concur, it is proposed that a resolution approving the Jordan-Hare Stadium Annual Maintenance project and authorizing its execution be presented to the Board of Trustees for consideration at its meeting scheduled for February 7, 2020.

PROPERTY AND FACILITIES COMMITTEE
STATUS UPDATES

Time will be allocated for any questions or conversations concerning the circulated status updates.

TO: JAY GOUGE, Interim President
THROUGH: RONALD BURGESS, Executive Vice President
FROM: DAN KING, Associate Vice President for Facilities
SUBJECT: PROPERTY AND FACILITIES COMMITTEE

**CURRENT STATUS OF NEW CONSTRUCTION/RENOVATION/
INFRASTRUCTURE PROJECTS WITH BUDGETS OF \$1,000,000 AND GREATER
(INFORMATION ONLY)**

DATE: JANUARY 24, 2020

This is to request that the following proposal be submitted to the Property and Facilities Committee and included on the agenda of the Board of Trustees meeting scheduled for February 7, 2020.

Proposal:

Consistent with standing practice, it is proposed that the current status report of new construction/renovation/infrastructure projects with budgets greater than \$1,000,000 be submitted, *for information only*, to the Board of Trustees through the Property and Facilities Committee.

Review and Consultation:

The Board of Trustees at its meeting on June 4, 2001, requested that it receive a regular update on the financial status of Board approved projects. The attached list includes projects at Auburn University and outlying units.

Rationale for Recommendation:

Consistent with the request of the Board of Trustees for a current status report of new construction/renovation/infrastructure projects with budgets greater than \$1,000,000, the attached listing is provided, *for information only*, to the Board through the Property and Facilities Committee for inclusion on the agenda of the meeting scheduled for February 7, 2020.

Auburn University Facilities Management

Current Capital Projects

(Spending across Multiple Years)

Summary of Cash Flow by Project Phase

<i>Project Phase</i>	<i>Previous Approved Budget Amount</i>	<i>Current Approved Budget Amount</i>	<i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2020</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2021 & Forward</i>
Substantial Completion	305,850,000	313,400,000	301,568,221	8,799,667	976,138 *
Construction	165,800,000	180,600,000	47,567,379	97,985,228	33,347,393 *
Design	146,900,000	130,800,000	8,368,603	69,998,251	52,433,146
Planning	10,419,982	3,487,966	574,571	1,385,971	1,111,424 *
Totals	628,969,982	628,287,966	358,078,774	178,169,117	87,868,101 *
Other Open Capital Projects	78,948,755	76,866,727	35,584,189	13,760,846	27,521,692
Grand Totals	707,918,737	705,154,693	393,662,963	191,929,963	115,389,793 *

* On the lines with asterisks, the sum of the spending columns does not equal the current approved budget figure. The reason relates to four closed projects: (1) "Risk Management & Safety Facility - New Building" project under budget by \$163,457; (2) "AU Rec. & Wellness Center - Basement, Build-Out for Personal Training & Weightlifting Center" project under budget by \$28,015; (3) "Mell Street, West Samford Avenue, & Thach Avenue Traffic & Parking Improvements" project under budget by \$62,258; (4) "Campus Utility System Expansion - Electrical Distribution Improvements" project under budget by \$2,244. The difference is also due to three open projects: (1) "Jordan-Hare Stadium - 3rd & 4th Levels, East Suite Renovations" project under budget by \$1.8M; (2) "Village Dining Facility Renovation" project under budget by \$1M; (3) "Jordan-Hare Stadium East Suite Renovations - Phase II" project under budget by \$700k; (4) "Haley Center - Renovations for Relocation of Mathematics & Statistics Department" project under budget by \$416k.

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<i>Project Name</i>	<i>Project Phase</i>	<i>(A)</i>		<i>AU Funding (includes gifts/grants)</i>	<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>(B)</i>		<i>Estimated Spending Assuming Remainder of Budget for FY2021 & Forward</i>	<i>(C)</i>	<i>(A)-(B)-(C)</i>	
		<i>Original Approved Budget Amount</i>	<i>Current Approved Budget Amount</i>				<i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2020</i>		<i>Current Encumbrances Against Project</i>	<i>Current Open Balance (Budget less Actuals and Encumbrances)</i>	
<i>SUBSTANTIAL COMPLETION PHASE</i>												
Risk Management and Safety Facility - New Building 15-150	COMPLETED	2,800,000	2,800,000	2,800,000			2,636,543	0	0	0	163,457	*
AU Rec. & Wellness Ctr - Basement, Build-Out For Personal Training & Weightlifting Center 16-249	COMPLETED	2,900,000	2,900,000	2,900,000			2,871,985	0	0	0	28,015	*
Mell Street, West Samford Avenue, & Thach Avenue Traffic & Parking Improvements 15-311	COMPLETED	4,000,000	4,000,000	4,000,000			3,937,742	0	0	0	62,258	*
School of Nursing Facility 15-035	Substantial Completion	29,000,000	29,000,000	29,000,000			28,849,771	10,000	140,229	0	150,229	
President's House Renovation 14-296	Substantial Completion	11,051,195	15,200,000	15,200,000			14,980,407	219,593	0	19,131	200,462	
Gavin Engineering Research Laboratory - Comprehensive Renovations 14-308	Substantial Completion	16,750,000	18,000,000	18,000,000			17,929,201	70,799	0	39,024	31,775	
North Auburn - New Fisheries Biodiversity Research Laboratory 16-486	Substantial Completion	2,100,000	2,100,000	2,100,000			1,809,091	30,000	260,909	5,748	285,161	
AU Regional Airport - Aviation Education Facility 13-285	Substantial Completion	8,700,000	8,700,000	3,700,000		5,000,000	8,661,730	38,270	0	11,854	26,416	
Leach Science Ctr - Building Expansion & Partial Renovation 15-208	Substantial Completion	19,000,000	24,000,000	24,000,000			23,810,520	189,480	0	88,343	101,137	
Brown-Kopel Engineering Achievement Center 15-157	Substantial Completion	39,750,000	44,000,000	44,000,000			43,404,638	595,362	0	425,616	169,746	

Current Capital Projects

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

Project Name	Project Phase	(A)					(B)			Estimated Spending Assuming Remainder of Budget for FY2021 & Forward	(C)	(A)-(B)-(C)
		Original Approved Budget Amount	Current Approved Budget Amount	AU Funding (includes gifts/grants)	AU Bond Funding	Federal/ State or Local Funding	Actual Spending to Date (across multiple years)	Estimated Spending Assuming Remainder of Budget for FY2020	Current Encumbrances Against Project			
AU Equestrian Center - New Equestrian Team Support Building & Barn 17-088	Substantial Completion	5,000,000	5,000,000	5,000,000			4,914,431	60,569	25,000		33,154	52,415
Campus Utility System Expansion	Substantial Completion	6,500,000	6,500,000	6,500,000			6,492,307	5,449	0		0	7,693
Jordan-Hare Stadium - 3rd & 4th Levels, East Suite Renovations 18-100	Substantial Completion	4,500,000	4,500,000	4,500,000			2,352,394	347,606	0		44,277	2,103,329 *
Graduate Business Education Bldg 14-044	Substantial Completion	30,000,000	45,000,000	45,000,000			43,360,794	1,639,206	0		1,197,942	441,264
South College Street Parking Deck 18-071	Substantial Completion	15,900,000	15,900,000	15,900,000			15,169,274	730,726	0		541,789	188,937
North Auburn - New Poultry Infectious Disease Biocontainment Facility 16-485	Substantial Completion	2,700,000	2,700,000	2,700,000			2,448,005	251,995	0		142,726	109,269
Performing Arts Center - New Building 15-158	Substantial Completion	65,000,000	69,600,000	69,600,000			67,374,335	2,075,665	150,000		1,671,419	554,246
Auburn Arena - Men's Locker Room & Practice Gymnasium, Renovation & Expansion 17-119	Substantial Completion	3,000,000	3,000,000	3,000,000			2,821,107	178,893	0		83,005	95,888
Student Activities Center - Auditorium, Renovation & Upgrades 15-321	Substantial Completion	7,000,000	7,000,000	7,000,000			5,424,132	1,575,868	0		263,350	1,312,518
Campus Parking Expansion (Phase I) - West Campus & Hay Fields 19-037	Substantial Completion	3,500,000	3,500,000	3,500,000			2,319,814	780,186	400,000		220,615	959,571
Total Substantial Completion			313,400,000	308,400,000	0	5,000,000	301,568,221	8,799,667	976,138		4,787,993	7,043,786 *

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

Project Name	Project Phase	Original Approved Budget Amount	(A)		AU Bond Funding	Federal/ State or Local Funding	(B)		Estimated Spending Assuming Remainder of Budget for FY2021 & Forward		(C)	(A)-(B)-(C)	
			Current Approved Budget Amount	AU Funding (includes gifts/grants)			Actual Spending to Date (across multiple years)	Estimated Spending Assuming Remainder of Budget for FY2020			Current Encum- brances Against Project	Current Open Balance (Budget less Actuals and Encum- brances)	
CONSTRUCTION PHASE													
Goodwin Hall - Renovation & Band Rehearsal Hall Addition 15-255	Construction	5,500,000	7,500,000	7,500,000			6,280,313	1,194,687	25,000		735,422	484,265	
Lem Morrison Dr - Recreation Field Expansion 18-028	Construction	17,000,000	17,000,000	17,000,000			11,439,422	5,460,578	100,000		4,675,017	885,561	
Miller Poultry Center - Poultry Farm Relocation Project (Phases III-VI) 17-302	Construction	22,000,000	22,000,000	22,000,000			11,767,967	10,232,033	0		8,689,743	1,542,290	
Village Dining Facility Renovation 18-446	Construction	3,800,000	3,800,000	3,800,000			2,037,062	762,938	0		88,592	1,674,346	*
Advanced Structural Testing Laboratory 17-255	Construction	22,000,000	22,000,000	10,000,000		12,000,000	3,958,905	16,236,985	1,804,110		14,092,493	3,948,602	
Academic Classroom & Laboratory Complex 15-034	Construction	83,000,000	83,000,000		82,071,760	928,240	10,454,293	43,527,424	29,018,283		3,746,133	68,799,574	
Moore Softball Complex - New Player Development Building & Seating Expansion17-197	Construction	4,000,000	4,000,000	4,000,000			519,421	3,180,579	300,000		2,830,057	650,522	
Auburn Research Park - Infrastructure Expansion 19- 016	Construction	11,000,000	11,000,000	11,000,000			532,813	8,367,187	2,100,000		4,384,728	6,082,459	
AG Heritage Park - ALFA Pavilion, Renovations & Refurbishments 18-313	Construction	1,100,000	1,100,000	1,100,000			89,436	1,010,564	0		675,441	335,123	*
Jordan-Hare Stadium East Suite Renovations - Phase II 18-433	Construction	9,200,000	9,200,000	9,200,000			487,747	8,012,253	0		4,974,992	3,737,261	*
Total Construction			180,600,000	85,600,000	82,071,760	12,928,240	47,567,379	97,985,228	33,347,393		44,892,618	88,140,003	*

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>(A)</i>		<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>(B)</i>		<i>Estimated Spending Assuming Remainder of Budget for FY2021 & Forward</i>	<i>(C)</i>	<i>(A)-(B)-(C)</i>	
			<i>Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>			<i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2020</i>		<i>Current Encumbrances Against Project</i>	<i>Current Open Balance (Budget less Actuals and Encumbrances)</i>	
DESIGN PHASE												
Tony & Libba Rane Culinary Science Center - New Building 16-370	Bidding	95,400,000	95,400,000	53,000,000	42,400,000		6,081,635	45,318,365	44,000,000	1,587,701	87,730,664	
Central Dining Facility 17-049	Bidding	26,000,000	26,000,000	26,000,000			1,556,181	17,110,673	7,333,146	0	24,443,819	
Plainsman Park Player Development Improvements 18-200	Construction Contract	4,000,000	4,000,000	4,000,000			300,256	3,099,744	600,000	108,880	3,590,864	
Northeast Campus Utility Expansion 18-481	Bidding	5,400,000	5,400,000	5,400,000			430,531	4,469,469	500,000	4,736,675	232,794	
Total Design			130,800,000	88,400,000	42,400,000	0	8,368,603	69,998,251	52,433,146	6,433,256	115,998,141	

Current Capital Projects

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>(A) Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>	<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>(B) Actual Spending to Date (across multiple years)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2020</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2021 & Forward</i>	<i>(C) Current Encumbrances Against Project</i>	<i>(A)-(B)-(C) Current Open Balance (Budget less Actuals and Encumbrances)</i>	
PLANNING PHASE												
Haley Center - Renovations For Relocation Of Mathematics & Statistics Department 16-110	Hold	500,000	500,000	500,000			83,610	390	0	265,001	151,389	*
Jordan-Hare Stadium North Endzone Videoboard Improvements 17-038	Hold	153,820	153,820	153,820			128,181	0	25,639	4,485	21,154	
College of Education Building - New Facility 18-538	Pre-design	316,162	316,162		316,162		254,767	61,395	0	2,398	58,997	
Chilled Water System Expansion - New CW Plant At South Campus 18-444	Schematic-design	1,548,853	1,548,853		1,548,853		101,140	361,928	1,085,785	43,823	1,403,890	
Football Performance Center 19-441	Pre-design	828,305	828,305	828,305			6,373	821,932	0	0	821,932	
Leach Science Ctr - Basement Level, Build-Out Of Shell Space For COSAM 17-410	Scoping	140,826	140,826	140,826			500	140,326	0	0	140,326	
Total Planning			3,487,966	1,622,951	1,865,015	0	574,571	1,385,971	1,111,424	315,707	2,597,688	*

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>(A)</i>		<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>(B)</i>		<i>Estimated Spending Assuming Remainder of Budget for FY2021 & Forward</i>	<i>(C)</i>	<i>(A)-(B)-(C)</i>	
			<i>Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>			<i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2020</i>		<i>Current Encumbrances Against Project</i>	<i>Current Open Balance (Budget less Actuals and Encumbrances)</i>	
Other Open Capital Projects	Various Stages		76,866,727	75,080,394	0	1,786,333	35,584,189	13,760,846	27,521,692	18,082,402	23,200,136	
GRAND TOTAL			705,154,693	559,103,345	126,336,775	19,714,573	393,662,963	191,929,963	115,389,793	74,511,976	236,979,754	*

* On the lines with asterisks, the sum of the spending columns does not equal the current approved budget figure. The reason relates to four closed projects: (1) "Risk Management & Safety Facility - New Building" project under budget by \$163,457; (2) "AU Rec. & Wellness Center - Basement, Build-Out for Personal Training & Weightlifting Center" project under budget by \$28,015; (3) "Mell Street, West Samford Avenue, & Thach Avenue Traffic & Parking Improvements" project under budget by \$62,258; (4) "Campus Utility System Expansion - Electrical Distribution Improvements" project under budget by \$2,244. The difference is also due to three open projects: (1) "Jordan-Hare Stadium - 3rd & 4th Levels, East Suite Renovations" project under budget by \$1.8M; (2) "Village Dining Facility Renovation" project under budget by \$1M; (3) "Jordan-Hare Stadium East Suite Renovations - Phase II" project under budget by \$700k; (4) "Haley Center - Renovations for Relocation of Mathematics & Statistics Department" project under budget by \$416k.

TO: JAY GOGUE, Interim President
THROUGH: RONALD BURGESS, Executive Vice President
FROM: DAN KING, Associate Vice President for Facilities
SUBJECT: PROPERTY AND FACILITIES COMMITTEE

**QUARTERLY REPORT FOR PROJECTS COSTING MORE THAN \$500,000
BUT LESS THAN \$1,000,000 – 1st QTR FISCAL YEAR 2020** *(For Information Only)*

DATE: JANUARY 24, 2020

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda of the meeting scheduled for February 7, 2020.

Proposal:

The Board of Trustees, at its meeting on April 11, 2014, adopted a resolution stipulating that all projects with a total cost in the range of \$500,000 to \$1,000,000 be reported quarterly. The intent of this report is to keep the Property and Facilities Committee informed of those projects as they are occurring on campus. Consistent with standing policy, it is proposed that this report be submitted for information only.

Review and Consultation:

Projects initiated in the 1st Quarter of Fiscal Year 2020 and costing more than \$500,000 but less than \$1,000,000 are listed in the following table.

1st Quarter FY 2020 Projects \$500,000 - \$1,000,000	Project Number	Account Number	Cost
Moore Field & Softball Complex - Spectator Seating Expansion	19-302	923484-102048-P100	\$665,000

Rationale for Recommendation:

Consistent with standing policy, this report is submitted to the Board of Trustees through the Property and Facilities Committee for information at the meeting scheduled for February 7, 2020.



FACILITIES MANAGEMENT
M E M O R A N D U M

TO: JAY GOGUE, Interim President
THROUGH: RONALD BURGESS, Executive Vice President
FROM: DAN KING, Associate Vice President for Facilities
SUBJECT: PROPERTY AND FACILITIES COMMITTEE
PROJECT STATUS REPORT
DATE: JANUARY 24, 2020

This memorandum requests the following information be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for February 7, 2020.

Proposal:

It is proposed that a brief report regarding the status of Board of Trustees approved capital projects be submitted, *for information only*, to the Board of Trustees through the Property and Facilities Committee.

Review and Consultation:

The responsibility of the Board of Trustees extends to the oversight of funding, planning, design, construction, maintenance and operation of University buildings and facilities. Since a project can often take several years to execute, as it progresses through the planning, initiation, design, and construction phases of the project, this report is intended to continually inform the Board of Trustees of the status of previously approved projects.

CAPITAL PROJECT STATUS

PROJECT/PHASE

STATUS

Projects in Planning Stage:

- University Student Housing – Phase I

Initiated September 2019

Projects in Design Stage:

- Campus Utilities System Expansion Improvements – New Chilled Water Plant
- College of Education Building
- Football Performance Center
- Leach Science Center Basement Build-Out

Initiation Approved

Initiated June 2015

Initiated November 2018

Initiated September 2019

Initiated November 2019

Projects with Final Board of Trustees Approval:

- Tony and Libba Rane Culinary Science Center

Final Approval

Approved February 2019

Projects in Construction Stage:

- Plainsman Park Player Development Improvements
- Moore Softball Player Development Improvements
- Recreation Field Expansion
- Poultry Research Farm Unit Relocation Phases III – VI
- Advanced Structural Testing Laboratory
- Academic Classroom & Laboratory Complex
- Central Dining Facility
- Northeast Campus Utility Expansion
- ARTF Infrastructure Expansion
- Ag Heritage Park ALFA Pavilion
- Jordan-Hare Stadium East Suite Renovations – Phase II

Approved April 2018

Approved April 2018

Approved June 2018

Approved September 2018

Approved February 2019

Approved February 2019

Approved February 2019

Approved February 2019

Approved September 2019

Approved September 2019

Approved September 2019

Projects Recently Completed:

- Student Activities Center Renovation
- Village View Dining Facility Renovations
- Goodwin Hall Addition -Band Building Phase III

Completion

Completed October 2019

Completed December 2019

Completed January 2020

MAINTENANCE AND REPAIR PROJECT STATUS

Project Approval and Authority to Execute the Work:

- | | |
|---|------------------------|
| • Village Residence Hall Refurbishments | Approved November 2019 |
| • Quad Residence Halls Fire Alarm System Upgrades – Phase I | Approved November 2019 |
| • AUHCC Guest Room Refurbishments | Approved November 2019 |
| • Jordan-Hare Stadium Field Lighting Replacement | Approved November 2019 |

ACADEMIC AFFAIRS COMMITTEE

RESOLUTION

PROPOSED BACHELOR OF LANDSCAPE ARCHITECTURE

WHEREAS, the College of Architecture, Design and Construction is committed to providing the highest quality instruction by offering programs that advance design thinking and building science to address critical challenges in the natural, built, and virtual environments; and

WHEREAS, the School of Architecture, Planning and Landscape Architecture is proposing a new program, the Bachelor of Landscape Architecture, for students interested in careers as licensed landscape architects; and

WHEREAS, the establishment of a Bachelor of Landscape Architecture would provide students with a curriculum that promotes sustainable and equitable solutions in all areas of the built environment and product development; and

WHEREAS, the proposed Bachelor of Landscape Architecture would address the growing need for professionals committed to developing solutions to urban and rural landscape issues and would be the only degree of its type in the State of Alabama; and

WHEREAS, the request to create the Bachelor of Landscape Architecture has been endorsed by the Dean of the College of Architecture, Design and Construction, the University Curriculum Committee, the Provost, and the Interim President.


NOW, THEREFORE, BE IT RESOLVED by Auburn University's Board of Trustees that the proposed Bachelor of Landscape Architecture from the College of Architecture, Design and Construction be approved and submitted to the Alabama Commission on Higher Education for review and approval.




AUBURN UNIVERSITY

OFFICE OF THE PROVOST

TO: JAY GOGUE, Interim President

THROUGH: RONALD BURGESS, Executive Vice President 

FROM: BILL HARDGRAVE, Provost and Senior Vice President for Academic Affairs 

SUBJECT: Agenda Item for the Board of Trustees – Proposed Bachelor of Landscape Architecture

DATE: January 3, 2020

I am writing to request that the following item be added to the Board of Trustees' agenda for the **February 7, 2020** meeting.

Proposal: The College of Architecture, Design and Construction is proposing the addition of a new program of study leading to the Bachelor of Landscape Architecture (CIP 04.0601).

Review and Consultation: Faculty in the School of Architecture, Planning and Landscape Architecture initiated the proposed degree for students interested in pursuing professional careers in landscape planning, design, and management of 21st century landscapes. Following the completion of the program, students will be able to pursue professional licensure as landscape architects. With the program's emphasis on fieldwork, landscape advocacy, and a specific area of focus, students will have experience designing for urban and rural populations that emphasize the integration of science, art, and technology. By preparing students for careers as professional landscape architects in either the private or public sectors, the college will continue to produce graduates who possess the knowledge, skills, and technical competence necessary to address a wide range of current and future landscape issues in Alabama and beyond.

Resources required to offer the program will initially be shared with the Master of Landscape Architecture; however, the unit anticipates eventually hiring new faculty members and identifying additional studio and classroom spaces. These costs will be covered by revenues of the College of Architecture, Design and Construction.

Recommendation: It is recommended that the Board approve the proposed Bachelor of Landscape Architecture. The degree was reviewed and approved by Auburn University's Curriculum Committee in fall 2019 and has been approved by the College of Architecture, Design and Construction and the Provost's Office. If approved by the Auburn University Board of Trustees, the proposed degree will be forwarded to the Alabama Commission on Higher Education for review and approval.



AUBURN UNIVERSITY
COLLEGE OF ARCHITECTURE, DESIGN
AND CONSTRUCTION

TO: Bill Hardgrave
Provost & Senior Vice President for Academic Affairs

THROUGH: Vini Nathan
Dean, College of Architecture, Design & Construction

FROM: Christian Dagg
Head, School of Architecture, Planning and Landscape Architecture

DATE: December 13, 2019

SUBJECT: Proposed Bachelor of Landscape Architecture Degree

We request that the following proposal be added to the Board of Trustees' agenda for their February 7, 2020, meeting.

Program Description:

The School of Architecture, Planning and Landscape Architecture is proposing a new undergraduate program in Landscape Architecture. Students who graduate from this program will receive a Bachelor of Landscape Architecture and be prepared to pursue professional licensure as landscape architects where they will design and build the 21st century's landscapes. The proposed program is distinguished by a focus on three areas of landscape practice: fieldwork (where students will engage with current local, regional, and national challenges in the field); landscape advocacy (where students will engage with the human impact of design decisions); and a focus area (where students are provided curriculum flexibility in the 4th year of the program to explore special interests). The proposed CIP code is 04.0601 in the field of Landscape Architecture. The LA Faculty will seek accreditation for this program from the Landscape Architecture Accreditation Board (LAAB), a national organization charged with setting education standards for Landscape Architecture degree programs.

Justification for Program:

The program will contribute to the Auburn University mission in three unique ways. First, the program will produce graduates who provide practical solutions to pressing urban and rural landscape issues within Alabama. Second, faculty and students will develop knowledge, research, and technology related to landscape architecture that has the potential to improve the quality of life of individuals. Finally, the program will provide a knowledge base for future critical landscapes such as industrial cities, rural communities and coasts.

Need for the Program in the State of Alabama:

Of the 16 states in the Southeastern Regional Educational Board, only Alabama and Tennessee do not currently offer undergraduate degrees in landscape architecture. In Alabama, increased pressure is anticipated on a wide range of landscape issues including coastal concerns, urban design demands of growing cities, and transitional energy infrastructure developments. A stronger pool of landscape architects would benefit Alabama by creating a group that could assist in addressing these issues in both the private and public sector. In addition, the Academic Common Market indicates 3 to 9 students in each of the last five years who have left Alabama to pursue this degree in other states, and this number has been increasing over the last ten years. By providing this degree within the state, high school graduates will have more opportunities in-state, and at graduation, have a higher potential of remaining in the state to serve Alabama's needs.

Employment Opportunities:

According to the U.S. Bureau of Labor Statistics and Careeronestop, 1900 positions for registered landscape architects are anticipated to be available each year in the United States each year through 2026. These 1900 positions include approximately 10 within the State of Alabama and 410 within the Southeast region each year. Beyond registered positions, multiple positions exist in design firms for non-registered individuals with this degree. Positions may include landscape designer, landscape architect intern, urban designer, and project designer. Because of the previous existence of a BLA program at Auburn University several AU graduates, who are also Alabama based employers and design firm leaders, are eager to hire students from an undergraduate program and would like to see it return.

Student Demand/Enrollment Projections:

We anticipate enrolling approximately 18 individuals each year in the Bachelor of Landscape Architecture degree program and graduating a similar number after four years. The attached long-term planning documents suggest the program could be viable with as little as 12 students enrolled in the last three years of the program. Our strategy to reach enrollment goals would include targeting the following groups: Academic Common Market students (students who currently enroll in similar programs in other states in the region); students who currently enroll in a pre-LAND degree with the intention of pursuing a professional graduate degree; students who transfer from other design disciplines; and students who may be attracted to what will be the first 4-year Architecture related degree in the state of Alabama.

Resource Requirements:

Resources for this program will be shared with the current Master of Landscape Architecture program, but additional faculty may be needed to cover the increased student numbers. The number of new faculty will be a function of the student load of the undergraduate landscape program. Any additional faculty hires are proposed to be added over time as the student numbers increase. From a facilities standpoint, additional studio and classroom space will be needed to cover the increased course offerings. Since the program is housed within the existing Dudley Hall facilities of the School of Architecture, Planning, and Landscape Architecture, some flexibility with studio space exists.

However, at full enrollment, as many as four additional studio spaces will be needed. For planning purposes, an additional 5000 square foot space has been included in the budget to cover additional facilities. No new space is required for at least the first two years of the program.

Relationship to Other Programs:

The Bachelor of Landscape Architecture will be the only degree of its type in the State of Alabama. The program will be housed in the School of Architecture, Planning and Landscape Architecture. This School offers undergraduate degrees in architecture and environmental design. In addition, a concurrent degree of interior architecture is an option for those pursuing an architecture degree. While major classes are largely self-contained, it is anticipated that resources will be shared between the units including student, career, and technical services. In addition, faculty may teach in multiple programs depending on expertise and class needs. Graduates of this program may elect to pursue graduate studies in the area of landscape architecture. Students who graduate from this program would be candidates for the advanced placement track of Auburn's existing Master of Landscape Architecture program (MLA), which would reduce their time to graduation for the advanced degree. Faculty will be expected to teach and contribute to both the undergraduate and graduate landscape architecture program. This program proposal has already been reviewed by the Faculty of the School (APLA), it has been approved by the College Curriculum Committee (CADC) and has recently been approved by the University Curriculum Committee.

Recommendation:

We recommend that the proposed Bachelor of Landscape Architecture be approved by the Offices of the Provost and the President and forwarded to the Board of Trustees and the Alabama Commission on Higher Education for review and/or approval.

BACHELOR OF LANDSCAPE ARCHITECTURE CURRICULUM - [4 year/8 semester]
[updated 01 november 2019]

44 hrs	STUDIO - 28 hrs
	FIELDWORK - 6 hrs
	WORKSHOP - 10 hrs
37 hrs	DYNAMIC SYSTEMS - 3 hrs
	HISTORY, THEORY, PRACTICE - 9 hrs
	GRAPHIC STUDIES - 4 hrs
41 hrs	LAND DIRECTED ELECTIVES - 21 hrs
	CORE*

122 TOTAL CREDIT HOURS

NOTES:

* SLO E [create and deliver oral presentations] will be demonstrated in LAND 3210: Studio IV.

FALL

SPRING

skills
building

comprehensive
testing

YEAR 03

Design Processes

YEAR 04

Expanded Field

SPACE | 15

LAND 110: studio I 4

LAND 1160: graphic studies I 2

math core (CLO 1) 3

english comp core I (CLO 1) 3

fine arts core (CLO 1) 3

FORM | 15

LAND 210: plants and
construction workshop I 5

LAND 2140: history, theory,
and practice I 3

history core I (CLO 1) 3

BIOL 1020 principles of biology
with lab (CLO 1) 4

PRECEDENTS+SYNTHESIS | 15

LAND 310: studio III 5

LAND 3160:
dynamic systems I 3

LAND directed elective 3

social science core (CLO 1) 3

AWAY | 15

LAND 410: studio V 5

LAND directed elective 3

LAND directed elective 3

LAND directed elective 3

TIME | 15

LAND 120: studio II 4

LAND 1260: graphic studies II 2

english comp core II (CLO 2) 3

social science core (CLO 2) 3

history core II (CLO 2) 3

MOVEMENT | 16

LAND 220: plants and
construction workshop II 5

LAND 2240: history, theory,
and practice II 3

literature core I (CLO 2) 3

BIOL 1030 organismal biology
with lab (CLO 2) 4

ENGAGE | 15

LAND 320: studio IV 5

LAND 3240:
professional practice 3

humanities core (CLO 2) 3

philosophy core (CLO 2) 3

RETURN & EMBED | 15

LAND 420: studio VI 5

LAND directed elective 3

LAND directed elective 3

LAND directed elective 3

LAND DIRECTED ELECTIVES

Of the 21 required credit hours of directed electives, each student is required to take:

- + a minimum of 12 credit hours of LAND prefix courses within the College of Architecture, Design, and Construction (CADC), and
- + a maximum of 9 credit hours of courses outside the College of Architecture, Design, and Construction (CADC).

DIRECTED ELECTIVE COURSES WITHIN THE CADC

- + LAND 5150: Construction I: Landform + Hydrology
- + LAND 5250: Construction II: Materials + Detailing
- + LAND 5260: Graphic Studies III
- + LAND 5340: History, Theory, and Practice III
- + LAND 5380: Plants I
- + LAND 5410: Seminar on Real Estate Development
- + LAND 5430: Urban Theory
- + LAND 5500: Land Ethics + Env. Responsibility

- + ARCH 210: History of World Architecture I
- + ARCH 310: History of World Architecture II
- + ARCH 3120: History of Modern Architecture
- + ARCH 410: History of Urban Architecture

- + GDES 310: Elements + Principals of Design I: Form + Composition
- + GDES 3120: Elements + Principals of Design II: Typography + Image
- + GDES 3130: Graphic Design Literacy: Message, Context, Meaning

DIRECTED ELECTIVE COURSES OUTSIDE THE CADC

- + ARTS 2210: Intro to Photography
- + ARTS 2310: Painting I
- + ARTS 2410: Printmaking: Relief
- + ARTS 2510: Intro to Sculpture
- + ARTS 2810: Ceramics I
- + ARTS 3110: Life Drawing
- + ARTS 3420: Printmaking: Intaglio
- + ARTS 3820: Ceramics 2
- + FORT 3100: Dendrology
- + HIST 3550: American Environmental History
- + HIST 3620: Landscape and Culture
- + HORT 2060: Hydroponics: Principles & Techniques of Soilless Plant Production
- + HORT 2240: Plant Propagation
- + HORT 3210: Small Trees, Shrubs and Vines
- + HORT 3220: Arboriculture
- + HORT 5240/5245: Public Garden Management
- + PHIL 1120/1123: Intro to Environmental Ethics

ACADEMIC AFFAIRS COMMITTEE

RESOLUTION

PROPOSED MASTER OF SCIENCE IN BREWING SCIENCE
AND OPERATIONS (NON-THESIS)

WHEREAS, the State of Alabama continues to experience a significant increase in tourism and tourism-related activity, resulting in a growing demand for qualified individuals to work across various aspects of the hospitality industry; and

WHEREAS, the Department of Nutrition, Dietetics and Hospitality Management supports Alabama's tourism industry by preparing graduates to work in Alabama's hospitality and restaurant industries; and

WHEREAS, the Department of Nutrition, Dietetics and Hospitality Management currently offers a graduate certificate in Brewing Sciences for professionals seeking advanced knowledge and skills in the malting, brewing and distilling industries; and

WHEREAS, the Department requests to establish a new graduate degree, the Master of Science in Brewing Science and Operations (Non-Thesis), to be offered via distance education; and

WHEREAS, the proposed degree would provide students and professionals with an advanced degree that combines the fields of craft brewing science and business practices appropriate for brewers, managers, and executives in the brewing industry; and

WHEREAS, the College of Human Sciences would be one of only two institutions nationally that offer such a degree program; and

WHEREAS, the proposal to establish a Master of Science in Brewing Science and Operations has been endorsed by the Dean of the College of Human Sciences, the Graduate Council, the Provost, and the Interim President.


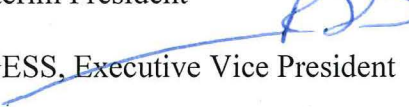

NOW, THEREFORE, BE IT RESOLVED by Auburn University's Board of Trustees that the establishment of a Master of Science in Brewing Science and Operations (Non-Thesis), in the Department of Nutrition, Dietetics and Hospitality Management in the College of Human Science be approved and submitted to the Alabama Commission on Higher Education for review and approval.



AUBURN UNIVERSITY

OFFICE OF THE PROVOST

January 3, 2013

TO: JAY GOGUE, Interim President 
THROUGH: RONALD BURGESS, Executive Vice President 
FROM: BILL HARDGRAVE, Provost and Senior Vice President for Academic Affairs 
SUBJECT: Agenda Item for the Board of Trustees – Proposed Master of Science in Brewing Science and Operations (Non-Thesis)
DATE: January 3, 2020

I am writing to request that the following item be added to the Board of Trustees' agenda for the **February 7, 2020** meeting.

Proposal: It is recommended that the Board approve the proposed Master of Science in Brewing Science and Operations (CIP 01.1003) from the College of Human Sciences.

Review and Consultation: Following the success of the college's graduate certificate in Brewing Sciences (approved by the BOT in 2013), faculty in the Department of Nutrition, Dietetics and Hospitality Management have initiated a proposal to expand the certificate to a Master of Science in Brewing Science and Operations (Non-Thesis). The proposed degree will offer students and professionals advanced knowledge and experience in the fields of craft brewing science and business practices appropriate for brewers, managers, and executives in the brewery industry. The State of Alabama continues to experience a significant increase in tourism and hospitality-related activity, resulting in an increased demand for qualified individuals to work across various aspects of the hospitality industry, including craft brewing. Graduates of the program will have diverse employment opportunities in the fields of brewing, agriculture, manufacturing, supply chain, packaging, and marketing.

The proposed degree would serve as an additional means of credentialing and would allow the College of Human Sciences to continue to market a highly desirable academic program via distance delivery. If approved, the degree would remain one of only two programs in the highly specialized field of brewing sciences offered nationally.


Recommendation: The proposed Master of Science in Brewing Sciences and Operations (Non-Thesis) would enable the College of Human Sciences to offer a marketable plan of study to prospective students and professionals. The proposal was reviewed and approved by Auburn University's Graduate Council in fall 2019 and has received the approval of the Provost's Office. If approved by the Board of Trustees, this proposed degree would be forwarded to the Alabama Commission on Higher Education (ACHE) for review and approval.



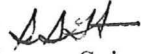
AUBURN UNIVERSITY


COLLEGE OF HUMAN SCIENCES

Department of Nutrition, Dietetics, and

TO: Dr. Bill Hardgrave *Hospitality Management* 
Provost & Senior Vice President for Academic Affairs

THROUGH: Dr. George Flowers
Dean, Graduate School (if appropriate)

THROUGH: Dr. Susan Hubbard 
Dean, College of Human Sciences

FROM: Martin O'Neill 
Head, Nutrition, Dietetics and Hospitality Management

DATE: December 13, 2019

SUBJECT: Proposed MS (Non-thesis) in Brewing Science and Operations

We request that the following proposal be added to the Board of Trustees' agenda for their February 7, 2020 meeting.

Program Description:

The Master of Science (MS) degree in Brewing Science and Operations is designed to provide advanced education for those interested in entering or further developing their career in the craft brewing industry. The MS degree will be non-thesis and delivered entirely online, requiring a minimum of 33 semester hours to complete the degree. The non-thesis track is designed mainly for individuals interested in combining current work life with the need for educational advancement. The program will be classified under CIP code 01.1003 (Brewing Science).

Justification for Program:

The Department has offered the Graduate Certificate in Brewing Science and Operations program since 2014. To date it has graduated 5 cohorts of students (52 in total) with the 2019/20 class currently under way. Students from each of the graduation classes have repeatedly asked that the department investigate the development of a full Masters program so that they can continue their studies in a more advanced form. Current and former students have indicated a need for the study of additional subject matter and pointed to a real need in the brewing community for such an educational product. The Program Director has also been approached on repeated occasions by potential students for such a program and the opportunity to specialize at the Masters level in the brewing science field. Presently, there is only one other graduate level brewing program available in the United States; the Master Brewers Certificate Program, offered by the UC Davis Extension system. This program is more vocational in nature and can only be taken in situ, while the proposed Auburn program can be taken via distance education. This has proven to be a very popular selling characteristic for the Auburn Graduate Certificate program and it is envisaged that the offer of a

full MS degree via distance will prove equally popular. To date the program has consulted with the international professional body, the Institute for Brewing and Distilling, out of London England; the craft brewing professional body, the Brewers Association and the national and state level offices of the American Brewers Guild. All are supportive of the proposal in that it provides increased access to much needed educational opportunity to support the ever-developing craft brewing field.

Need for the Program in the State of Alabama:

The program is unique within the state and is designed to support the instructional, outreach and/or extension mission of Auburn University, by providing much needed educational opportunity to those interested in entering the ever-growing Craft Brewing Industry in Alabama. Craft breweries continue to spring up statewide in areas of much needed economic development and are currently viewed as an economic panacea in many inner city and urban areas throughout the state. The state level Department of Tourism, for example, now view them as a much needed and sustainable economic development tool in the rebirth of areas of economic decline. They continue to contribute greatly to the socio-economic wellbeing of the state in terms of multiplying income and employment generation and social and community engagement. Brewers Association (BA, 2018) estimates rank the state as 29th nationally in terms of total economic impact at \$740mn pa, with \$175.93 impact per Capita, and just over 45,700 barrels of craft beer produced annually.

Employment Opportunities:

As is the case nationally, craft breweries have exploded statewide, increasing some 400% over the eight-year period 2011-2019. Currently there are 33 operational craft breweries state wide with the prospect of at least another five new breweries by year-end 2019. Most recent economic statistics (Brewers Association, 2019) for Craft Brewing alone, point to a total \$616mn economic impact for the state of Alabama in 2018. National economic impact is estimated at a \$76.2bn contribution to the US economy in 2017, creating more than 500,000 jobs; 135,000 of which are directly employed in brewing production and service (BA, 2019). When coupled with “Big Brewing” the Beer Institute (2016) points to a combined economic impact (brewers, distributors, retailers, supply-chain partners and induced industries) of more than \$328bn in 2018. Further, both directly and indirectly, the broader beer industry employs more than 2.1 million Americans, with more than 134,000 people working for distributors and more than 915,000 working for retail outlets selling beer. According to the U.S. Department of Labor, their wages are among the highest of the 350 industries surveyed. Similarly, numerous other businesses depend on the beer industry for their livelihood. These include agriculture, packaging manufacturers, equipment manufacturers, marketing and advertising businesses, shipping companies and many others. As such the beer industry supports many jobs beyond the obvious. It is not surprising therefore, that the scope for employment both in craft brewing and brewing per se is considerable for graduates of this program. To date, 90% of all graduates of the current Graduate Certificate Program in Brewing Science and Operations have gained successful employment in the brewing industry.

Student Demand/Enrollment Projections:

The program expects to attract a minimum of 5 students annually, with up to 10 graduates every two years over the life of the program. Students will have the opportunity to graduate with the Graduate Certificate Program at the end of year one (18 credit hours), but it is anticipated that most

will continue to complete the MS degree by the end of year two. The current Graduate Certificate program has had a median enrollment of just over 13 students per year since its inception in 2014.

Resource Requirements:

The program will require one new faculty member appointed as a Professor of Practice, to serve as Program Director and lead administrator. This faculty member will carry a teaching and administrative appointment to oversee student advising, marketing and promotion, recruitment and selection, curriculum development and annual assessment for the program. Additionally, the program will require one post-doc to assist with onsite laboratory instruction and new course development.

Relationship to Other Programs:

As with the current Graduate Certificate Program in Brewing Science, the program will be delivered in a multidisciplinary sense, engaging faculty from across campus. Collaborating faculty include (1) Dr. Elizabeth David-Sramek, AU College of Business (SCMN7776 Supply Management and Manufacturing), (2) Dr. Dave Ketchen, AU College of Business (HOSP7106 The Business of Brewing), (3) Dr. Jeffrey Rice, AU College of Engineering (HOSP7166 Applied Engineering in Brewing), (4) Dr. Richard Bird, AU College of Veterinary Medicine (HOSP7126 Science of Brewing I, and HOSP7156 Brewing Microbiology), (5) Dr. Bruce Smith, AU College of Veterinary Medicine (HOSP7136 Brewing Science II), (6) Dr. David Martin, AU College of Human Sciences (HOSP7146 Facilities and Operations Management), (7) Dr. Martin O'Neill, AU College of Human Sciences (HOSP7916 Practicum in Brewing Sciences), and (8) Dr. Julie Howe, Texas A&M College of Agriculture (HOSP7116 Brewing Materials). Dr. Julie Howe, was previously employed by the AU College of Agriculture and has continued to deliver this course on our behalf.

Recommendation:

We recommend that the proposed **MS (Non-thesis) in Brewing Science and Operations** be approved by the Offices of the Provost and the President and forwarded to the Board of Trustees and the Alabama Commission on Higher Education for consideration.

MS (non-thesis) Brewing Science – Curriculum Model

Year / Semester	Course	Credit Hours	Notes
1 / Fall	HOSP7116 Brewing Materials	3	Students may enroll in either (1) the Graduate Certificate in Brewing Science and Operations, (2) the MS in Brewing Science
	HOSP7126 Brewing Science I	3	
1 / Spring	HOSP7136 Brewing Science II	3	
	HOSP7146 Brewing Facilities and Operations	3	
1 / Summer	HOSP7106 The Business of Brewing	3	Completion of these 18 hours will lead to the award of the Graduate Certificate in Brewing Science and Operations
	HOSP7916 Brewing Practicum	3	
2 / Fall	SCMN7776 Supply Chain Management	3	
	HOSP7156 Brewing Microbiology	3	
	HOSP7986 Non-thesis Research	3	
2 / Spring	HOSP7166 Brewing Process Engineering	3	Students completing the additional 15 credit hours past the Graduate Certificate program will be awarded the MS Degree in Brewing Science
	HOSP7986 Non-thesis Research	3	
Total		33	

ACADEMIC AFFAIRS COMMITTEE

RESOLUTION

PROPOSED DEPARTMENT OF SUPPLY CHAIN MANAGEMENT

WHEREAS, the Harbert College of Business is committed to offering innovative, nationally ranked academic programs that produce highly desired graduates and generate knowledge that drives industry thought and practice; and

WHEREAS, the Department of Systems and Technology currently oversees the undergraduate degree and graduate certificate offered in the field of Supply Chain Management as well as the Center for Supply Chain Innovation; and

WHEREAS, the Supply Chain Management program has experienced significant growth in student demand, resulting in the need for increased faculty and staff over the past five years; and

WHEREAS, the Harbert College of Business has proposed the establishment of a new Department of Supply Chain Management to support the program's growth and enhance the visibility and overall national reputation of the supply chain program; and

WHEREAS, the Harbert College of Business has presented clear and compelling evidence that it meets the Provost's guidelines for designation as a department within the college; and

WHEREAS, the formation of a Department of Supply Chain Management will provide opportunities to enhance the college's historic commitment to the study and advancement of supply chain innovation, resulting in increased student enrollment and program graduates; and




WHEREAS, the proposal to form a Department of Supply Chain Management has been endorsed by the faculty, the Dean of the Harbert College of Business, the Provost, and the Interim President.

NOW, THEREFORE, BE IT RESOLVED by Auburn University's Board of Trustees that the proposed formation of a Department of Supply Chain Management within the Harbert College of Business be approved and reported to the Alabama Commission on Higher Education as an item of information.



AUBURN UNIVERSITY

OFFICE OF THE PROVOST

TO: JAY GOGUE, Interim President 
THROUGH: RONALD BURGESS, Executive Vice President 
FROM: BILL HARDGRAVE, Provost and Senior Vice President for Academic Affairs 
SUBJECT: Agenda Item for the Board of Trustees – Proposed Department of Supply Chain Management within the Harbert College of Business
DATE: January 3, 2020

I am writing to request that the following item be added to the Board of Trustees' agenda for the **February 7, 2020** meeting.

Proposal: It is recommended that the Board approve the proposed creation of a Department of Supply Chain Management within the Harbert College of Business, effective fall 2020.

Review and Consultation: The request to establish a new Department of Supply Chain Management aligns with the vision set forth by the college to be among the elite public business schools in the nation. The college currently offers both an undergraduate degree and a graduate certificate in Supply Chain Management and oversees the Center for Supply Chain Innovation, all of which have grown in size and stature in recent years.

Establishing a Department of Supply Chain Management supports the program's past, present, and future growth. In addition to providing robust cohorts of new professionals into the increasingly demanding field of supply chain, the program continues to see an increased need for additional faculty and staff to support the more than 450 students currently enrolled. Since 2015, enrollment in the program has increased by more than 70 percent, while the number of student credit hours taught has grown by more than 150 percent. This increased demand has resulted in a substantial need for additional instructional and research faculty, as well as staff members to provide students with the necessary resources and support as they complete internships and other professional opportunities. The program's continued success and engagement with industry has resulted in a 75 percent student placement rate upon graduation and continues to garner accolades from industry publications. In 2018, *Gartner Inc.* ranked the undergraduate program third in the nation as part of its annual list of top 25 supply chain programs.

The proposed Department of Supply Chain Management would provide innovative instruction and industry service to the discipline of supply chain. The unit would oversee the bachelor's degree and graduate certificate programs in addition to the Center for Supply Chain Innovation, all of which have demonstrated ample opportunities for continued growth. Once formed, the proposed department would utilize existing space in Horton-Hardgrave Hall and would become the college's sixth academic department.

As a separate unit, the Department of Supply Chain Management would continue to deliver high quality academic, research, and outreach programs. It would have the potential to grow these programs and initiatives through increased visibility. Designating a Department of Supply Chain Management would also enable the college to recruit prospective students and faculty better.

Recommendation: The proposed Department of Supply Chain Management would enhance the profile of the college's current programs and provide the necessary resources for increased growth. I recommend the approval of this proposal.



HARBERT COLLEGE OF BUSINESS

OFFICE OF THE DEAN

To: Bill Hardgrave
Provost and Vice President for Academic Affairs

Through: Norman Godwin *N-H Godwin*
Associate Provost for Academic Effectiveness

From: Annette L. Ranft *Annette L Ranft*
Dean and Wells Fargo Professor.

RE: Creation of Department of Supply Chain Management

Date: December 18, 2019

Approval 12/19/19 Bill Hardgrave

The Harbert College of Business respectfully requests permission to create a new academic department, the Department of Supply Chain Management. This department will house the highly acclaimed undergraduate supply chain management program, the established Center for Supply Chain Innovation, ten full-time, tenure track faculty members (4 Full, 2 Associate, 4 Assistant Professors), three full-time lecturers, a program champion, and an internship coordinator. The faculty include one eminent scholar and four named professorships, and two faculty serve as co-editors of the leading journal, *Journal of Business Logistics*.

There are currently over 450 students pursuing a supply chain management major and the faculty deliver over 16,000 student credit hours annually. A steady rise in the quality and external rankings of the supply chain management program has contributed to significant program growth over the last several years. In 2015, the program had 268 declared majors while in 2019 the number of declared majors rose to 462. Likewise, annual student credit hours taught by faculty of the program has risen from 6,341 in 2015 to 16,178 in 2019. In order to accommodate the rapid program growth and further enhance research productivity, the college has responded by increasing the number of faculty and student services supporting the program.

Growth in student interest of the supply chain management program, along with private support and the establishment of the Center for Supply Chain Innovation has created great opportunities. For example, the faculty of the program committed to requiring an internship as part of the curriculum model for every supply chain management major. This component of the program has created many opportunities to build collaborative partnerships and research and outreach opportunities with industry. These industry partners provide internship opportunities and employ supply chain management students and graduates.

LOWDER HALL
405 W. MAGNOLIA AVENUE
AUBURN, AL 36849

TELEPHONE:
334-844-4832

FAX:
334-844-4861



HARBERT COLLEGE OF BUSINESS

OFFICE OF THE DEAN

Undergraduate student placement is now quite strong with 100% of students completing an internship, 75% of students with one or more job offers at graduation, and average starting salary for 2019 graduates at \$56,500. And in addition to the undergraduate program, the faculty are currently launching a graduate certificate program that can be a stand-alone certificate or incorporated into the MBA program.

We believe the supply chain management program will continue to thrive and can help fulfill the mission of the Harbert College of Business to create highly desired graduates and generate knowledge that drives thought and practice. To maximize the program's ability to contribute to this mission at multiple academic levels, we believe the program will thrive as an independent department. Specifically, in line with the university's strategic enrollment plan to increase graduate programs, we believe that as an independent department, increased emphasis on graduate program growth is more feasible. Key to this graduate program growth is a commitment from the Harbert College to support Ph.D. students interested in pursuing graduate level supply chain management education.

Regarding the establishment of a department, Auburn University guidelines found at <http://www.auburn.edu/academic/provost/policies-guidelines/> state that the minimum to establish an academic department includes one baccalaureate program, a minimum of 50 majors and 10 tenure track faculty producing no less than 5,000 student credit hours per academic year. Our supply chain management program exceeds these criteria.

By way of current context, the supply chain management program is currently embedded in the Department of Systems and Technology. This department also houses an undergraduate major in business analytics, an undergraduate major in information systems management and a masters and doctoral program in information systems management. All three majors are in high demand and the department has become the largest and most diverse department of the Harbert College of Business, creating administrative and faculty governance challenges.

In fall, 2019 a task force of representative faculty reviewed the current department composition and structure. This group conducted interviews with existing departmental faculty, examined peer and aspirant programs and recommended the creation of the Department of Supply Chain Management for a variety of reasons. Specifically, the task force report cited:

- supply chain program faculty participation in college level governance,
- improved alignment of common research interests among faculty,

LOWDER HALL

405 W. MAGNOLIA AVENUE

AUBURN, AL 36849

TELEPHONE:

334-844-4832

FAX:

334-844-4861

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HARBERT COLLEGE OF BUSINESS

OFFICE OF THE DEAN

- unique opportunities to enhance visibility and overall national reputation of the supply chain program,
- ability to focus on and support growth of the recently approved Graduate Certificate in Supply Chain Management and other graduate program initiatives,
- enhanced focus on the Center for Supply Chain Innovation that serves as a critical resource for faculty research and industry outreach efforts, and
- greater ability to support internship and student placement.

Ultimately, the task force and departmental faculty recommended creating a new Department of Supply Chain Management.

Creating a new Department of Supply Chain Management will require minimal new resources within the college due to the existence of the program and prior investments in faculty and the Center for Supply Chain Innovation. Additionally with the opening of Horton Hardgrave Hall, the college now has sufficient facility capacity in Lowder Hall to house the sixth department of the college. The Harbert College is also committed to properly supporting the faculty and staff of the newly created department. The largest investment will come from appointing a new department chair and providing staff support through reallocation of existing staff or hiring one additional departmental administrative assistant. We expect this limited investment in personnel to be offset with growth in graduate program student credit hours and through industry and private support. *Therefore, we respectfully request the creation of the Department of Supply Chain Management of the Harbert College of Business at Auburn University effective the start of the fall semester of 2020.*

LOWDER HALL

405 W. MAGNOLIA AVENUE

AUBURN, AL 36849

TELEPHONE:

334-844-4832

FAX:

334-844-4861

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ACADEMIC AFFAIRS COMMITTEE

RESOLUTION

PROPOSED RENAMING OF THE DEPARTMENT OF PSYCHOLOGY AS THE DEPARTMENT OF PSYCHOLOGICAL SCIENCES

WHEREAS, the College of Liberal Arts is committed to providing the highest quality instruction to its students by offering program that advance the fine arts, humanities, and social sciences;
and

WHEREAS, the field of psychology continues to experience a high demand for qualified professionals working in the areas of psychology, neuroscience, behavioral analysis, and organizational psychology; and

WHEREAS, the Department of Psychology promotes the study of psychological processes by offering undergraduate and graduate degrees that lead to diverse careers in business, law, public health, medicine, neuroscience, and human services; and

WHEREAS, the unit has proposed a change in nomenclature from the Department of Psychology to the Department of Psychological Sciences to better reflect the diversity of programs currently offered and to better align with current nomenclature at peer institutions; and

WHEREAS, the proposal has been endorsed by the Dean of the College of Liberal Arts, the University Curriculum Committee, the Graduate Council, the Provost, and the Interim President.

NOW, THEREFORE, BE IT RESOLVED by Auburn University's Board of Trustees that the renaming of the Department of Psychology as the Department of Psychological Sciences be approved, with notice of this change being sent to the Alabama Commission on Higher Education as an item of information.



AUBURN UNIVERSITY

OFFICE OF THE PROVOST

TO: JAY GOGUE, Interim President

THROUGH: RONALD BURGESS, Executive Vice President *RB*

FROM: BILL HARDGRAVE, Provost and Senior Vice President for Academic Affairs *Bill Hardy*

SUBJECT: Agenda Item for the Board of Trustees – Proposed Renaming of the Department of Psychology as the Department of Psychological Sciences

DATE: January 3, 2020

I am writing to request that the following item be added to the Board of Trustees' agenda for the **February 7, 2020** meeting.

Proposal: The College of Liberal Arts is proposing a renaming for the Department of Psychology as the Department of Psychological Sciences. The proposed renaming reflects a change in nomenclature and does not require a change in the unit's existing CIP code.

Review and Consultation: Faculty in the department initiated this proposal to more accurately reflect the programmatic and research offerings currently available through its existing degree programs and to enhance its visibility among peer institutions. The proposed renaming better reflects the breadth of psychology-based fields currently offered by the unit as well as the department's emphasis on transformative research and advanced approaches to psychological inquiry. Moreover, the proposed renaming aligns with nomenclature found among peer programs and supports the unit's goals for enhanced faculty and student recruitment.

Recommendation: It is recommended that the Board approve the proposed renaming of the Department of Psychology as the Department of Psychological Sciences. This proposal was reviewed and approved by Auburn University's Curriculum Committee and the Graduate Council in fall 2019 and has been approved by the College Liberal Arts and the Provost's Office. If approved by the Board of Trustees, the proposed change in nomenclature will be submitted to the Alabama Commission on Higher Education as an item of information.



DEPARTMENT
OF PSYCHOLOGY

AUBURN UNIVERSITY

COLLEGE OF LIBERAL ARTS

To: Dr. Bill Hardgrave
Provost & Vice President for Academic Affairs

Through: George Flowers
Dean, Graduate School

Through: Dr. Joe Aistrup
Dean, College of Liberal Arts

From: Dr. Ana Franco-Watkins
Professor and Chair, Department of Psychology

Subject: Request to Rename Department

Date: October 28, 2019

Proposal: To rename the Department of Psychology to the Department of Psychological Sciences. This change affects the department name only, and does not affect any of the program names in the department.

Justification: The new name describes the breadth and scope of scholarly activities, diverse course offerings, and disciplines and programs represented within our department. Furthermore, "Psychological Sciences" accurately reflects an emphasis on the scientific basis of psychology, which serves as a cornerstone at all levels of our curriculum. We offer two bachelor's degrees (B.A. in Psychology and B.S. in Neuroscience), two master's degrees (M.S. in Applied Behavioral Analysis and M.S. in Industrial and Organizational Psychology), and 3 doctoral programs (Ph.D. in Cognitive and Behavior Sciences, Ph.D. in Clinical Psychology, and Ph.D. in Industrial and Organizational Psychology), all of which are grounded in strong empirical approaches to psychological inquiry. As such, "Psychological Sciences" is an inclusive descriptor as a rubric to signify the diversity of psychology-based fields represented in our department.

Importantly, we are not unique in requesting an updated name change as many departments across the nation have updated to the more contemporary and integrative term of "Psychological Sciences". These include, but are not limited to, aspirational peer R1 (Carnegie Classification of Very High Research Activity) institutions such as Vanderbilt, Missouri, Indiana, Iowa, Purdue, Texas A&M as well as peer R1 institutions such as Kansas State and Arkansas. Thus, the contemporary update from "Department of Psychology" to "Department of Psychological Sciences" is better suited for institutions that wish to convey a commitment to advancing the field of psychology through rigorous and transformative research, align their department's mission and vision with their nomenclature, and to better reflect the diverse nature of psychological inquiry reflected in a department's curricula. Additionally, the "Department of Psychological Sciences" will serve as a foundational theme for advancing our department's research portfolio through strategic hires, targeted recruitment of graduate students, and increased national visibility.



AUBURN
UNIVERSITY

Date: 10/28/2019
(MM/DD/YYYY)

Request To Rename A Department

1. Proposing College / School:

College of Liberal Arts

2. Effective Term: Fall 2020

3. Affected CIP Code(s): 42.0101, 42.2801, 42.2804,

3. Department Name (Current):

Department of Psychology

4. Department Name (Proposed):

Department of Psychological Sciences

5. Rationale for Renaming:

(For any of the following, please attach specific information pertaining to the need for renaming (e.g.: similar revisions at peer institutions, accreditation, etc.)

- ☐ Department Merger or Realignment Within College/School
☐ Accreditation Standards
☐ Significant Revision to Curricular Focus
☒ Alignment With Current Standards in Job Market, Academic Field
☒ Other (Specify via attached memorandum)

6. Affected Program(s):

(Respond "N/A" if not included in any program)

Program Type (e.g.: minor, major, etc.)	Program Title (e.g.: MS in Chemistry, Performance Option, Minor in Art)
N/A	

Approvals

Department Chair / Head

Date

College / School Curriculum Committee

Date

College / School Dean

Date

Dean of the Graduate School (for Graduate Courses)

Date

Assoc. Provost for Undergraduate Studies (for Undergraduate Courses)


Date




AUBURN UNIVERSITY

OFFICE OF THE PROVOST

TO: JAY GOGUE, Interim President

THROUGH: RONALD BURGESS, Executive Vice President 

FROM: BILL HARDGRAVE, Provost and Senior Vice President for Academic Affairs 

SUBJECT: Agenda Item for the Board of Trustees – Item of Information

DATE: January 3, 2020

This memorandum requests the following item of information be presented to the Board of Trustees Academic Affairs Committee for the February 7, 2020 meeting.


The following academic program has been approved for implementation by the Provost's Office. While it does not require formal approval by the Board of Trustees, it is hereby presented as an item of information. It has received the support of the appropriate college or school, the University Curriculum Committee, the Graduate Council, and the Provost's Office. Following the Board of Trustees meeting, this program will be forwarded to the Alabama Commission on Higher Education (ACHE) for the appropriate notification.


1. ***Establishment of an Undergraduate Certificate in Geographic Information Systems, College of Sciences and Mathematics:*** The College of Sciences and Mathematics has received approval to establish a new undergraduate certificate in growing field of Geographic Information Systems (GIS). Requiring the completion of 17-18 semester hours in the Department of Geosciences, the certificate provides an undergraduate credential for students seeking professional careers in the field of geospatial technology. Employment opportunities for students completing courses within the certificate include remote sensing, computer cartography, city and/or regional planning, economic geography, resource utilization, and land use analysis.




COLLEGE OF SCIENCES
AND MATHEMATICS

DEPARTMENT OF GEOSCIENCES

TO: Bill Hardgrave 
Provost & Senior Vice President for Academic Affairs

THROUGH: Nicholas Giordano 
Dean, College of Sciences and Mathematics

FROM: Ming-Kuo Lee
Chair, Geosciences 

DATE: December 3, 2019

SUBJECT: Proposed Undergraduate Certificate in Geographic Information Systems

We request that the following proposal be added to the Board of Trustees' agenda for their 2/7/2020 meeting.

Program Description:

The Undergraduate Certificate (UCRT) in GIS (CIP code 45.0702) is for aspiring geospatial professionals who want to become more skillful users of GIS methods, software and related tools. Four core courses are required for a total of 15 hours. Students should also choose from approved electives for courses that are at least 2 credit hours. Total hours for the GIS Certificate is 17-18 hours.

Justification for Program:

The U.S. Department of Labor has recognized geospatial technology as a high growth field. Over 500,000 professionals in many fields are asked to use GIS in their jobs. The Bureau of Labor Statistics is anticipating growth nearing 20% in the upcoming years. The UCRT in GIS will train students from many disciplines to fill this growing need in Alabama and the nation.

Need for the Program in the State of Alabama:

An Undergraduate Certificate in GIS will fit well with the University mission to draw heavily upon the new instructional and outreach technologies available in the emerging information age. The GIS cyberinfrastructure will play a large role in society. A transformational feature of the GIS landscape will be the continued development over the next several decades of real time GIS management networks as core daily operations within most governmental and business organizations.

2050 Beard Eaves Coliseum | Auburn, AL 36849
Geology: 334-844-4282
Geography: 334-844-4074
Fax: 334-844-4295
auburn.edu/cosam



COLLEGE OF SCIENCES
AND MATHEMATICS

DEPARTMENT OF GEOSCIENCES

Employment Opportunities:

GIS technicians, analysts, or coordinators for business and government, resource managers, urban and transportation planners, engineers, photogrammetrists, cartographers, and remote sensing specialists are a few of the many employment opportunities offered to graduates with GIS competency.

Student Demand/Enrollment Projections:

It is estimated that the number of students to enroll in the program in year one will be around ten and we expect approximately ten students per year will graduate once the Certificate Program is established. The Certificate will likely draw undergraduate students from several disciplines throughout the university.

Resource Requirements:

The Certificate will utilize existing classes already offered at Auburn University so no new resources will be required.

Relationship to Other Programs:

There are several electives offered by various programs in the curriculum including classes offered by the School of Forestry and Wildlife Sciences, Biosystems Engineering, and Community Planning.

Recommendation:

We recommend that the proposed Undergraduate Certificate in Geographic Information Systems be approved by the Offices of the Provost and the President and forwarded to the Board of Trustees and the Alabama Commission on Higher Education for review and/or approval.

Undergraduate Certificate in Geographic Information Systems

CIP Code: 45.0702
Offering Unit: Department of Geosciences
Credit Hours in Certificate: 17-18
Effective Term: Spring 2020 (projected)

Required Courses:

GEOG 3810 CARTOGRAPHY AND GRAPHICS

Techniques of map production including relevant computer graphics applications and related laboratory exercises.

GEOG 5830/5833 GEOGRAPHIC INFORMATION SYSTEMS

Introduction to concepts and techniques used in developing a geographic information system (GIS) for evaluating spatial distribution patterns and spatial relationships.

GEOG 5820 AERIAL PHOTOGRAPHY AND REMOTE SENSING

Aerial photo and satellite digital interpretation, photogrammetry, remote sensing technology and photogrammetry and related laboratory exercises.

GEOG 5880 ADVANCED GEOGRAPHIC INFORMATION SYSTEMS

Advanced concepts and techniques used in the collection and analysis of data for evaluating spatial patterns and process.

Electives Courses (choose one):

GEOG 5850 GEOGRAPHIC INFORMATION SYSTEMS APPLICATIONS

Introducing the concepts and implementations of the geographic information analysis and integrate GIS with real-world applications.

GEOG 5700 QUANTITATIVE METHODS AND SPATIAL ANALYSIS

Applications of quantitative methods and spatial statistics to environmental, urban and economic systems and implementations of these techniques in GIS and statistical software.

GEOL 5100 HYDROGEOLOGY

Fundamentals of groundwater flow in porous media, hydrodynamic dispersion, and determination of aquifer properties and geological aspects of groundwater occurrences.

FORV 5480 GIS DATABASE DESIGN AND ANALYSIS

Geographic information system database planning, design, creation, management and analysis using a project oriented approach. Spring.

BSEN 5220 GEOSPATIAL TECHNOLOGIES IN BIOSYSTEMS

Geospatial technologies including GPS, GIS, and remote sensing systems applied to biosystems. Collecting, managing, and analyzing spatial data for agricultural and forest systems. Spring.

CPLN 5460 GEOGRAPHIC INFORMATION SYSTEMS FOR PLANNING AND POLICY

Basic concepts of geographic information systems and digital planning applications. Emphasis on spatial decision-making and visualization of planning scenarios.

EXECUTIVE COMMITTEE

RESOLUTION

POSTHUMOUS AWARDING OF THE BACHELOR OF SCIENCE IN BUSINESS
ADMINISTRATION TO ROBERT C. WATSON

WHEREAS, Mr. Robert Cole Watson, an undergraduate student in the Department of Systems and Technology in the Harbert College of Business at Auburn University, passed away on January 7, 2020; and

WHEREAS, Mr. Watson passed away before he could complete the final requirements necessary for a Bachelor of Science in Business Administration in Information Systems Management; and

WHEREAS, the faculty in the Department of Systems and Technology, the dean of the Harbert College of Business, the Provost, and the Interim President recommends that the Bachelor of Science in Business Administration in Information Systems Management be awarded posthumously.


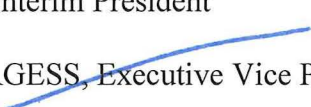

NOW, THEREFORE, BE IT RESOLVED by the Auburn University Board of Trustees that the degree of Bachelor of Science in Business Administration in Information Systems Management is hereby granted posthumously to Mr. Robert Cole Watson in recognition of his academic achievements as a student at Auburn University.

BE IT FURTHER RESOLVED that the Board hereby expresses its sympathy and condolences to the family of Mr. Robert Cole Watson in this period of sadness and that a copy of this resolution be presented to them so that they will know of this action and the university's deep loss.



AUBURN UNIVERSITY

OFFICE OF THE PROVOST

TO: JAY GOGUE, Interim President 
THROUGH: RONALD BURGESS, Executive Vice President 
FROM: BILL HARDGRAVE, Provost and Senior Vice President for Academic Affairs 
SUBJECT: Agenda Item for the Board of Trustees – Proposed Posthumous Degree for Mr. Robert C. Watson
DATE: January 10, 2020

I have received a request from the Harbert College of Business to award posthumously the Bachelor of Science in Business Administration in Information Systems Management to Mr. Robert C. Watson. Mr. Watson passed away in January 2020 before completing the final semester of coursework required for his degree. As a senior in Information Systems Management, Mr. Watson was in good standing and would have graduated this coming May.

Following a careful review of his academic records, the faculty in the Department of Systems and Technology all concur that his academic achievements ensure Mr. Watson meets the requirements necessary to be awarded a degree posthumously. Please find attached a formal request from Dr. David Paradise, chair of the Department of Systems and Technology. I respectfully request that this item be placed on the Board of Trustees agenda for the February 7, 2020 meeting.



RAYMOND J. HARBERT
COLLEGE OF BUSINESS
DEPARTMENT OF SYSTEMS & TECHNOLOGY

TO: Dean Annette L. Ranft *AR*
FROM: Dr. David Paradise – Chair, Department of Systems & Technology *David Paradise*

DATE: January 10, 2020

SUBJECT: Award of Posthumous Degree – Robert C. Watson

With this memo, I request consideration of a posthumous B.S. in Business Administration (Information Systems Management major) degree for Robert Watson, who passed away January 7, 2020. Mr. Watson was a senior in Information Systems Management in good standing at Auburn University who needed only one required course and three elective courses to complete his degree. His overall GPA was 3.01 and his GPA on courses directly related to his major was 3.38. The faculty have voted unanimously that he would have completed the requirements for his degree in the Spring 2020 semester.

Thank you for consideration of this request. Please contact me if I can provide any additional information.

*Approved Annette Ranft
1/10/20*

403 LOWDER HALL
AUBURN, AL 36849-5247

TELEPHONE:
(334) 844-4908

FAX:
(334) 844-4927

www.auburn.edu

EXECUTIVE COMMITTEE

RESOLUTION

REMOVAL OF “INTERIM” FROM DR. GOGUE’S TITLE

WHEREAS, Dr. Jay Gogue was appointed as Auburn’s Eighteenth President effective July 16, 2007, after a national search process including the participation of all Auburn’s constituent organizations; and

WHEREAS, Dr. Jay Gogue was appointed as Interim President on July 8, 2019, following the resignation of President Steven Leath; and

WHEREAS, after instructive and helpful input from Auburn’s key constituent organizations over the last few months, the Auburn Board of Trustees has determined that removing the “Interim” designation from Dr. Gogue’s title would serve the University in numerous ways; and

WHEREAS, Dr. Gogue is demonstrably worthy and deserving of the title he held for ten years, as Auburn advances its current strategic plan and then searches for its next President.

NOW, THEREFORE, BE IT RESOLVED by the Auburn University Board of Trustees that the designation of “Interim” is hereby removed from Dr. Gogue’s title and that he is hereby appointed as Auburn’s 20th President, effective immediately.

2020-2021
PROPOSED BOARD OF TRUSTEES MEETINGS

September 4, 2020

November 20, 2020

February 5, 2021 (AUM Campus)

April 16, 2021

June 11, 2021

EXECUTIVE COMMITTEE

PROPOSED AWARDS AND NAMINGS

Time will be allocated for discussion of any awards and namings.