




AUBURN UNIVERSITY

OFFICE OF THE PRESIDENT

MEMORANDUM

TO: The Board of Trustees
FROM: Dr. Jay Gogue, President 
SUBJECT: November 12, 2021 Board of Trustees Meeting
DATE: November 3, 2021

Enclosed, please find the materials for the November 12, 2021 Board of Trustees Meeting. Please note that all events will take place in the Legacy Ballroom of The Hotel at Auburn University and Dixon Conference Center unless otherwise noted.

Thursday, November 11, 2021

1:00 p.m. Workshop

Friday, November 12, 2021

9:00 a.m. Call to Order and Opening Remarks
9:05 a.m. Property and Facilities Committee Meeting
9:45 a.m. Academic Affairs Committee Meeting
9:50 a.m. Executive Committee Meeting
9:55 a.m. Trustee Reports
10:00 a.m. Regular Meeting of the Board of Trustees
10:05 a.m. Proposed Executive Session (Azalea Room)
10:45 a.m. Reconvened Meeting of the Board of Trustees

We appreciate all that you do for Auburn University and look forward to seeing you soon. Please let Jon Waggoner, Sherri Williams, or me know if you have any questions or concerns.

JG/nm

Enclosures

cc: Mr. Jon G. Waggoner, Secretary to the Board of Trustees (w/encl.)
President's Cabinet (w/encl.)

**SCHEDULE AND AGENDA
NOVEMBER 12, 2021 BOARD MEETING
AUBURN UNIVERSITY BOARD OF TRUSTEES**

- I. Call to Order and Opening Remarks | 9:00 a.m.
- II. Committee Meetings | 9:05 a.m.
 - A. Property and Facilities Committee | Chairperson DeMaioribus | 9:05 a.m.
 - 1. *The Image and Character of Auburn University, Second Edition*: Final Approval (Dan King)
 - 2. College of Human Sciences Clinic Renovation and Relocation: Final Project Approval (Dan King/Bill Hardgrave)
 - 3. Duncan Drive Extension and Infrastructure: Final Project Approval (Dan King)
 - 4. Hill Residence Hall Complex Demolition Plan: Final Project Approval and Authority to Execute (Dan King/Bobby Woodard)
 - 5. Transformation Gardens: Approval of Project Architect Selection (Dan King/Paul Patterson)
 - 6. North Auburn Equine Research Facility – Addition: Approval of Project Architect Selection (Dan King/Calvin Johnson)
 - 7. Plainsman Park Player Development Center – Phase II: Approval of Project Architect Selection (Dan King/Allen Greene)
 - 8. Auburn Arena Women’s Basketball Locker Room Renovations: Approval of Project Architect Selection (Dan King/Allen Greene)
 - 9. McWhorter Center Gymnastics and Softball Team Area Renovations: Approval of Project Architect Selection (Dan King/Allen Greene)
 - 10. Jordan-Hare Stadium – WIFI System Replacement: Authority to Execute (Dan King/Allen Greene)
 - 11. Village Residence Halls Repair and Refurbishment – Phase I: Matthews and Aubie Halls – Authority to Execute (Dan King/Bobby Woodard)
 - 12. AUM Science Laboratory Renovation – Hazardous Material Abatement: Authority to Execute (Dan King/Carl Stockton)
 - 13. Authority to Purchase Property in Shorter, Alabama (Dan King/Mark Stirling)

14. Property Exchange with USDA Agricultural Research Service and Amended Declaration of Covenants for Research Park (Dan King/Mark Stirling)

15. Status Updates – *For Information Only* (Dan King)

- a. Current Status of New Construction/Renovation/Infrastructure Projects with Budgets of \$1,000,000 and Greater
- b. Project Status Report

B. Academic Affairs Committee | Chairperson Newton | 9:45 a.m.

- 1. Proposed Changes to Faculty Personnel Policies (Bill Hardgrave)
- 2. Agenda Item for the Board of Trustees – *For Information Only* (Bill Hardgrave)

C. Executive Committee | Chairperson Smith | 9:50 a.m.

- 1. Posthumous Awarding of the Doctor of Philosophy in Music Education to Federico Alberto Foster (Bill Hardgrave)
- 2. Recognition of the Life and Legacy of Dr. Harold A. Franklin, Sr. (Bob Dumas)
- 3. Proposed Awards and Namings (Wayne Smith)

D. Trustee Reports | 9:55 a.m.

III. Regular Meeting of the Board of Trustees | 10:00 a.m.

IV. Proposed Executive Session | 10:05 a.m.

V. Reconvened Meeting of the Board of Trustees | 10:45 a.m.

- 1. Approval of the September 10, 2021 Meeting Minutes
- 2. AUM Chancellor's Report
- 3. President's Report
- 4. Action Items and Committee Meeting Reports

A. Property and Facilities Committee

- 1. *The Image and Character of Auburn University, Second Edition*: Final Approval
- 2. College of Human Sciences Clinic Renovation and Relocation: Final Project Approval

3. Duncan Drive Extension and Infrastructure: Final Project Approval
4. Hill Residence Hall Complex Demolition Plan: Final Project Approval and Authority to Execute
5. Transformation Gardens: Approval of Project Architect Selection
6. North Auburn Equine Research Facility – Addition: Approval of Project Architect Selection
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13. Authority to Purchase Property in Shorter, Alabama
14. Property Exchange with USDA Agricultural Research Service and Amended Declaration of Covenants for Research Park

B. Academic Affairs Committee

1. Proposed Changes to Faculty Personnel Policies

C. Executive Committee

1. Posthumous Awarding of the Doctor of Philosophy in Music Education to Federico Alberto Foster
2. Recognition of the Life and Legacy of Dr. Harold A. Franklin, Sr.
3. Proposed Awards and Namings

VI. Recess Meeting | 11:00 a.m.

EXECUTIVE SUMMARY

NOVEMBER 12, 2021 BOARD OF TRUSTEES MEETING

A. Property and Facilities Committee

1. *The Image and Character of Auburn University, Second Edition: Final Approval*

Project Summary: The Office of the University Architect has produced an updated version of its image and character guidelines. *The Image and Character of Auburn University, Second Addition* is focused on the architectural image and character guidelines set out in the first edition and provides direction on how future facility design can both connect Auburn University's historic fabric and also meet the needs of a growing and forward-looking university. The second edition additionally provides guidance on how a building's design is influenced by its location on campus and will ensure that all new projects undertaken by Auburn University adhere to those qualities that make Auburn, "Auburn".

Requested Action: It is requested that the Board of Trustees adopt a resolution providing final approval of *The Image and Character of Auburn University, Second Edition*.

Previous Approval(s): A summary of the revised *The Image and Character of Auburn University, Second Edition* revisions was briefed to the Board of Trustees at their workshop on June 10, 2021.

2. *College of Human Sciences Clinic Renovation and Relocation: Final Project Approval*

Project Summary: This project will relocate the academic and outreach programs of three College of Human Sciences clinic buildings to other facilities on campus. These relocations are required to allow for the new University Student Housing project to be built on the site of the existing buildings, which will be demolished. The receiving facilities require renovation to support the relocated functions. The project will renovate the 6,139 square foot Dawson Building on South Donahue Drive, build-out a 9,000 square foot floor for the relocation of the Marriage & Family Therapy Center and the Center for Health Ecology & Equity Research, and renovate a 3,200 square foot space in Foy Hall for the EAGLES program.

The estimated total project cost of the College of Human Sciences Clinic Renovation and Relocation project is \$5.51 million, to be financed by University General Funds.

Requested Action: It is requested that the Board of Trustees adopt a resolution providing final approval of the College of Human Sciences Clinic Renovation and Relocation project.

Previous Approval(s): At its previous meeting on June 11, 2021, the Board of Trustees adopted a resolution that approved the initiation of the College of Human Sciences Clinic Renovation and Relocation project and the selection of Birchfield Penuel & Associates, of Birmingham, Alabama, as the project architect.

3. Duncan Drive Extension and Infrastructure: Final Project Approval

Project Summary: The Duncan Drive Extension & Infrastructure project will support the campus road system and the College of Agriculture's Transformation Gardens project. It will construct a two-lane campus road that extends Duncan Drive from Lem Morrison Drive to Woodfield Drive with bicycle lanes, sidewalks, street lighting, overhead power, storm sewer, and domestic water lines. This project will also complete site grading, stormwater management and installation of utilities infrastructure for the adjacent College of Agriculture's Transformation Gardens.

The estimated total project cost of the Duncan Drive Extension & Infrastructure project is \$4.1 million, to be financed by University General Funds.

Requested Action: It is requested that the Board of Trustees adopt a resolution providing final approval of the Duncan Drive Extension & Infrastructure project.

Previous Approval(s): At its previous meeting on September 10, 2021, the Board of Trustees adopted a resolution that approved the initiation of the Duncan Drive Extension & Infrastructure project and the selection of LBYD Engineers, of Birmingham, Alabama, as the project engineer.

4. Hill Residence Hall Complex Demolition Plan: Final Project Approval and Authority to Execute

Project Summary: Due to the age of the Hill Residence Hall, built in 1962 and 1967, Student Affairs has determined that investing in a major renovation of the residence hall buildings would not be cost effective. Although the buildings have exceeded their useful life, the location is extremely valuable to the University. The Hill Residence Hall complex is adjacent to, and immediately south of, the core of campus. Given that it is anticipated that the Auburn University campus will grow to the south in future decades, the Campus Master Plan has recommended that the Hill Residence Hall complex area be utilized as a site for future academic buildings. However, the future development necessitates the demolition of the Hill Residence Hall complex.

Given the impact on the Auburn University campus resulting from the demolition of these residence halls, it is appropriate that the Board of Trustees approve the Hill Residence Hall Complex Demolition Plan and authorize the execution of the demolition.

The estimated cost of the Phase I demolition is anticipated to be \$2.5 million, and the estimated cost of the Phase II demolition is anticipated to be \$5.0 million. The demolition will be funded with University General Funds.

Requested Action: It is requested that the Board of Trustees adopt a resolution approving the Hill Residence Hall Complex Demolition Plan and authorizing its execution.

5. Transformation Gardens: Approval of Project Architect Selection

Project Summary: The College of Agriculture proposes the construction and development of the Transformation Gardens, a 16-acre garden that will enhance the college's teaching and outreach efforts, benefiting both students and the general public. The Transformation Gardens will serve as a place where students will get hands-on experience with the latest industry practices, research faculty will tackle key challenges, a teaching space, and a production facility for Auburn's Campus Dining program. The Transformation Gardens will be developed in numerous phases over the next several years by the College of Agriculture.

Requested Action: It is requested that the Board of Trustees adopt a resolution to approve the selection of Architecture Works, of Birmingham, Alabama, as project architect for the Transformation Gardens project.

Previous Approval(s): At its previous meeting on September 10, 2021, the Board of Trustees adopted a resolution that approved the initiation of the Transformation Gardens project and authorized the commencement of the architect selection process.

6. North Auburn Equine Research Facility – Addition: Approval of Project Architect Selection

Project Summary: The College of Veterinary Medicine proposes the construction of a new addition to the North Auburn Equine Research Facility to support the federally funded research program in North Auburn. The current program operates out of temporary facilities which are inadequate to support future growth of this important research program. The proposed project will allow this program to bring their facilities up to modern standards and to grow the research capabilities to match increased new grant funding opportunities.

Requested Action: It is requested that the Board of Trustees adopt a resolution to approve the selection of Poole & Company Architects, LLC, of Birmingham, Alabama, as project architect for the North Auburn Equine Research Facility Addition.

Previous Approval(s): At its previous meeting on September 10, 2021, the Board of Trustees adopted a resolution that approved the initiation of the North Auburn Equine Research Facility Addition and authorized the commencement of the architect selection process.

7. Plainsman Park Player Development Center – Phase II: Approval of Project Architect Selection

Project Summary: The Plainsman Park Player Development Center Phase I facility was completed in January 2021. The Athletics Department proposes to commence the next phase of development for this facility with improvements to enhance the Plainsman Park fan experience. The project will include premium seating improvements above the new

Player Development Center as well as additional seating, new restrooms, concessions, a covered pavilion, and a connection to the existing seating concourse.

Requested Action: It is requested that the Board of Trustees adopt a resolution to approve the selection of Cooke Douglass Farr Lemons, of Jackson, Mississippi, as project architect for the Plainsman Park Player Development Center Phase II project.

Previous Approval(s): At its previous meeting on September 10, 2021, the Board of Trustees adopted a resolution that approved the initiation of the Plainsman Park Player Development Center Phase II project and authorized the commencement of the architect selection process.

8. Auburn Arena Women's Basketball Locker Room Renovation: Approval of Project Architect Selection

Project Summary: The Athletics Department proposes the renovation of the women's basketball locker room area within the Auburn Arena. This project will allow the program to bring their facilities up to competitive standards with planned improvements to the team's meeting areas, video review lab, team lounge, nutrition area, coaches' locker room, and restrooms.

Requested Action: It is requested that the Board of Trustees adopt a resolution to approve the selection of Goodwyn Mills Cawood, of Auburn, Alabama, as project architect for the Auburn Arena Women's Basketball Locker Room Renovation project.

Previous Approval(s): At its previous meeting on September 10, 2021, the Board of Trustees adopted a resolution that approved the initiation of the Auburn Arena Women's Basketball Locker Room Renovation project and authorized the commencement of the architect selection process.

9. McWhorter Center Gymnastics and Softball Team Area Renovation: Approval of Project Architect Selection

Project Summary: The Athletics Department proposes the renovation of the Gymnastics and Softball team area within the McWhorter Center. The McWhorter Center was originally constructed in 1999, and is in need of an upgrade to effectively support the development of student-athletes. The proposed project will renovate Gymnastics and Softball team spaces within the McWhorter Center to allow these programs to compete nationally at the highest level.

Requested Action: It is requested that the Board of Trustees adopt a resolution to approve the selection of Davis Architects, of Birmingham, Alabama, as project architect for the McWhorter Center Gymnastics & Softball Team Area Renovation project.

Previous Approval(s): At its previous meeting on September 10, 2021, the Board of Trustees adopted a resolution that approved the initiation of the McWhorter Center

Gymnastics & Softball Team Area Renovations project and authorized the commencement of the architect selection process.

10. Jordan-Hare Stadium – WIFI System Replacement: Authority to Execute

Project Summary: The WIFI system within Jordan-hare Stadium is heavily utilized on football gamedays. The system was last upgraded ten years ago, and its technology has become outdated. The project will replace the existing WIFI system with upgraded technology to achieve a wider distribution of antennas throughout the stadium. Replacement of existing external WIFI antennas, as well as the addition of new antennas, is also expected.

The overall cost of the project is estimated to be approximately \$10 million. It is anticipated that the funding split for this project will be 60% Athletics and 40% cellular carrier. Given the level of investment involved in this project, it is appropriate that the Board of Trustees authorize the execution of the Jordan-Hare Stadium WIFI Replacement project.

Requested Action It is requested that the Board of Trustees adopt a resolution authorizing the execution of the Jordan-Hare Stadium WIFI Replacement project.

Previous Approval(s): None.

11. Village Residence Halls Repair and Refurbishment – Phase I: Matthews and Aubie Halls – Authority to Execute

Project Summary: Student Affairs proposed a project to commence a multi-phase, multi-year refurbishment of the Village Residence Halls complex in a phased approach over four years. This project will refurbish 484 suites throughout the complex. The scope of work calls for replacing the existing flooring, casework, countertops, vanities, bathroom fixtures, repainting the suites and hallways, and additionally, the project will replace the air conditioning units for each suite.

The cost of the design for all four phases and the construction cost for Phase I is anticipated to be \$9.2 million, to be funded by Student Affairs.

Given the level of investment involved in this project, it is appropriate that the Board of Trustees authorize the execution of the Village Residence Halls Repair and Refurbishment: Phase I Matthews and Aubie Halls.

Requested Action It is requested that the Board of Trustees adopt a resolution authorizing the execution of the Village Residence Halls Repair and Refurbishment: Phase I Matthews and Aubie Halls project.

Previous Approval(s): None.

12. AUM Science Laboratory Facility Renovation – Hazardous Material Abatement: Authority to Execute

Project Summary: Auburn University at Montgomery has proposed a project to renovate the Alabama Department of Public Health (ADPH) building to serve as a new science laboratory facility. The design of the project is currently underway. To expedite the renovation project, AUM seeks to conduct the abatement of hazardous material within the building prior to obtaining final approval of the overall project. It is anticipated that this project will be presented to the Board of Trustees for final approval in February 2022 with the renovation work commencing in April 2022.

The cost of the overall renovation work is estimated to be in the \$15 to \$20 million range. The anticipated cost of the abatement work is approximately \$750,000. This project will be funded by University General Funds and State of Alabama PSCA funds.

Given that the abatement work would be performed prior to obtaining final approval of the overall project, it is appropriate that the Board of Trustees authorize the execution of the hazardous material abatement.

Requested Action: It is requested that the Board of Trustees adopt a resolution authorizing the execution of the Auburn University at Montgomery Science Laboratory Facility Renovation – Hazardous Material Abatement project.

Previous Approval(s): During its meeting on February 4, 2021, the Board of Trustees adopted a resolution that approved the initiation of the project and during its meeting of April 16, 2021, adopted a resolution that approved the architect for the project design.

13. Authority to Purchase Property in Shorter, Alabama

Project Summary: Auburn University owns 3800 acres of land at the E.V. Smith Research Center in Macon County, Alabama. Auburn University is seeking the authorization from Auburn University's Board of Trustees to purchase 2.3 acres of property adjacent to the E.V. Smith Experiment Station. The property to be offered for sale is vacant land and is continuous to the Station. The purchase price of the property is Eight Thousand dollars (\$8,000), which is equal to the appraised value.

Requested Action: It is requested that the Board of Trustees adopt a resolution approving the acquisition of approximately 2.3 acres of vacant land adjacent to the E.V. Smith Research Center in Macon County, Alabama, for the price of Eight Thousand dollars (\$8,000). All documents consummating the purchase of the property shall be reviewed as to form by legal counsel for Auburn University.

Previous Approval(s): None.

14. Property Exchange with USDA Agricultural Research Service and Amended Declaration of Covenants for Research Park

Project Summary: It is proposed that Auburn University enter into a transaction to exchange property with the Agricultural Research Service of the United States Department of Agriculture (“ARS”). ARS owns a 6.29-acre parcel located at the corner of West Samford Avenue and South Donahue Drive (“Tillage Farm Site”), which ARS currently uses for soil dynamics research. In return for this parcel, Auburn University will exchange a 6.63-acre site in the Research Park along with a 53.5-acre property at the South Auburn Fisheries Research Lab which is currently used and leased by ARS. The proposed exchange results from joint efforts and consultation among the University, ARS, and other stakeholders. Appraisals have been obtained, as required by Board of Trustees Policy D-9, Real Property Exchange Policy.

To finalize the transaction, ARS also requires that the University modify the scope of property covenants applying to land within Research Park. The Covenants currently apply to the Research Park site that ARS would acquire. Accordingly, as part of the transaction, the University would amend the Covenants to remove the ARS site from the scope of the covered property.

Requested Action: It is requested that the Board of Trustees adopt a resolution authorizing the approval of the property exchange and related transactions with the understanding that all instruments required for consummation of this transaction be reviewed as to form by legal counsel for Auburn University.

Previous Approval(s): None.

15. Status Updates – *For Information Only*

Time will be allocated for discussion of the following information items:

a. Current Status of New Construction/Renovation/Infrastructure Projects with Budgets of \$1,000,000 and Greater

Consistent with standing practice, it is proposed that the current status report of new construction/renovation/infrastructure projects with budgets greater than \$1,000,000 be submitted, *for information only*, to the Board of Trustees through the Property and Facilities Committee.

b. Project Status Report

It is proposed that a brief report regarding the status of Board of Trustees approved capital projects be submitted, *for information only*, to the Board of Trustees through the Property and Facilities Committee.

B. Academic Affairs Committee

1. Proposed Changes to Faculty Personnel Policies

Proposed changes to Chapter 3 of the *Auburn University Faculty Handbook* include non-substantive changes to current language designed to support consistency in nomenclature and greater clarification regarding tenure and/or promotion policies.

2. Agenda Item for the Board of Trustees – *For Information Only*

Time will be allocated for discussion of the following information item:

New Undergraduate Certificate:

- *Undergraduate Certificate in Aviation Hospitality Management*, Department of Aviation, College of Liberal Arts

C. Executive Committee

1. Posthumous Awarding of the Doctor of Philosophy in Music Education to Federico Alberto Foster

A request is before the Board of Trustees to award posthumously the Doctor of Philosophy in Music Education to Mr. Federico Alberto Foster. Mr. Foster passed away in September 2021 before completing his final exams and completing his dissertation. As a doctoral candidate, Mr. Foster was in good standing and would have graduated in December 2021.

2. Recognition of the Life and Legacy of Dr. Harold A. Franklin, Sr.

A request is before the Board of Trustees to honor the life and legacy of Dr. Franklin, Auburn's first Black student, following his death on September 9, 2021.

3. Proposed Awards and Namings

Time will be allotted for discussion of a list of eight (8) proposed awards and namings.

**PROPERTY AND FACILITIES COMMITTEE
NOVEMBER 12, 2021 BOARD MEETING
AUBURN UNIVERSITY BOARD OF TRUSTEES**

1. *The Image and Character of Auburn University, Second Edition*: Final Approval (Dan King)
2. College of Human Sciences Clinic Renovation and Relocation: Final Project Approval (Dan King/Bill Hardgrave)
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13. Authority to Purchase Property in Shorter, Alabama (Dan King/Mark Stirling)
14. Property Exchange with USDA Agricultural Research Service and Amended Declaration of Covenants for Research Park (Dan King/Mark Stirling)
15. Status Updates – *For Information Only* (Dan King)
 - a. Current Status of New Construction/Renovation/Infrastructure Projects with Budgets of \$1,000,000 and Greater
 - b. Project Status Report

RESOLUTION

THE IMAGE AND CHARACTER OF AUBURN UNIVERSITY, SECOND EDITION

FINAL APPROVAL

WHEREAS, consistent with the Board of Trustees policy “D-2 Campus and Capital Projects Planning Policy,” it is proposed that *The Image and Character of Auburn University, Second Edition* be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that provides final approval of the guidelines; and

WHEREAS, the Office of the University Architect has produced an updated version of its image and character guidelines which are intended to serve as the general rules for the architectural development of future buildings and spaces on the Auburn University Campus; and

WHEREAS, the second edition of *The Image and Character of Auburn University* is focused on the architectural image and character guidelines set out in the first edition and provides direction on how future facility design can both connect to Auburn University's historic fabric and also meet the needs of a growing and forward-looking university; and

WHEREAS, the second edition of *The Image and Character of Auburn University* additionally provides guidance on how a building's design is influenced by its location on campus; and

WHEREAS, in keeping with the mission of the Office of the University Architect to establish and enforce procedures, guidelines, and standards for good design, the second edition of *The Image and Character of Auburn University* will ensure that all new projects undertaken by Auburn University adhere to those qualities that make Auburn, “Auburn”; and

WHEREAS, a copy of *The Image and Character of Auburn University, Second Edition* is attached to this Resolution for Board of Trustees review and approval; and

WHEREAS, consistent with the Board of Trustees policy “D-2, Campus and Capital Projects Planning Policy,” it is appropriate that the final approval of *The Image and Character of Auburn University, Second Edition* be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that *The Image and Character of Auburn University, Second Edition* is approved, and that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to ensure that the architectural designs of future Auburn University buildings comply with these guidelines.



Image and Character *of Auburn University*



Second Edition 2021

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Preface

Auburn University Facilities Management office of Planning, Design, and Construction has produced an updated version of its image and character guidelines. This revised second edition is intended to serve as the general rules for the architectural development of future buildings and spaces on the Auburn University Campus.

The Image and Character of Auburn University was originally published in 2001. It summarized how the campus developed over its 150-plus-year history and described the general nature of the physical campus. It led to the development of a comprehensive Campus Master Plan and Landscape Master Plan, and it remains an important history of the codification of the Auburn University Image and Character, also conceived as Auburn University's brand.

This second edition focuses on the Architectural Image and Character Guidelines set out in chapter four of the first edition. The current document provides direction on how future facility design can both connect to the university's historic fabric and also meet the needs of a growing and forward-looking university. It also provides guidance on how design is influenced by a project's location on campus. It defines campus "sectors" by their functional purpose and how each sector impacts university development. *Image and Character of Auburn University* makes these guidelines accessible to multiple audiences. It ensures that all new projects undertaken by Auburn University adhere to those qualities that make Auburn, "Auburn," in keeping with the mission of Planning, Design, and Construction to establish and enforce procedures, guidelines, and standards for good design.



Samford Park viewed from university gate at the corner of S. College Street and W. Magnolia Avenue

Acknowledgments

Facilities Management would like to thank the following contributors for their assistance with writing, editing, and publishing the second edition of *The Image and Character of Auburn University*.

Auburn University Board of Trustees

Auburn University Administration

Jay Gogue, PhD, President

Lt. Gen. Ron Burgess (Ret.), Executive Vice President

Auburn University Facilities Management

Dan King, Associate Vice President, Facilities Management

Martha Gentry, Facilities Communications Manager

Planning, Design, and Construction

Simon Yendle, University Architect

Richard Guether, Director, Campus Planning and Space Management

Sarah Smith, Director, Capital Projects

Ben Burmester, University Site and Transportation Engineer

Bradley Prater, Campus Architect

David Bess, Campus Architect

Judd Langham, Campus Planner

Noelle Wills, Coordinator

William Maffett, Campus Architect

Anne Leader, PhD, editor

Sarah Rollins, graphic designer

IDEA

Hugh Darley, consultant

Introduction

The visual characteristics of the Auburn University campus result from the interconnection of its buildings and open spaces. **(Figure 1)** Rather than simply occupy space, Auburn University's built environment defines the spaces of teaching, learning, research, and community engagement. The campus, through its architecture and its green and pedestrian spaces, creates a lasting image of the Auburn experience for students, faculty, staff, alumni, and visitors.

The Image and Character of the Auburn campus, defined by its building and landscape architecture, contribute greatly to the Auburn brand. They drive the emotional connection felt by all who spend time on campus, whether to study, live, work, or visit. Combined with the strong sense of the Auburn Family and the ethic of the Auburn Creed, the buildings and grounds make Auburn University distinctly "Auburn."

From the oldest buildings to the most recent, the architecture of the campus strongly connects the distinguished history of Auburn University's past not only with its present but also with its future. This essential connection to the past reinforces Auburn University's proud heritage and valued traditions. Campus architecture helps define the student experience of today and creates new capabilities Auburn University will enjoy as it moves boldly into the future of instruction, research, and outreach.

As a key element of the Auburn brand, the image and character of Auburn University is an asset that must be sustained and protected. Adherence to the guidelines established herein ensures that the architectural characteristics of the Auburn campus continue to contribute to and strengthen the Auburn brand.

In contrast to a planned campus conceived all at once, Auburn University has developed over time. Formal quads are prevalent in the campus core, and naturalistic landscaping frames the built environment in a manner that recalls the open spaces of the rural south. The pedestrianization of Auburn University's campus connects users to the land, underscoring its value. To fulfill the vision of a land grant institution further, human scale and proportions, as well as the site itself, determine the appearance of built space.

The exterior materials of Auburn University's core campus architecture have set a distinctive color palette and texture that is commonly associated with Auburn University's Image and Character. On a sunny day, the view of Samford Hall against the Alabama sky echoes the school colors of orange and blue. When members of the Auburn Family think of campus buildings, they usually think first of red brick and white stone detailing **(Figure 1)**. Red brickwork and limestone have established a strong foundation for the university's architectural character that is timeless and enduring. These materials speak to the red clay used to make bricks in Alabama since the eighteenth century and the white

limestone widely distributed in the Alabama landscape. This somewhat restrictive material palette nevertheless provides a reasonable range of choices, including newer materials like architectural precast in lieu of stone, or metal panels.

This second edition of *The Image and Character of Auburn University* also defines the architectural evaluation process managed by Planning, Design, and Construction, which allows for innovation and growth while preserving the established atmosphere of the Auburn University campus. The following architectural guidelines ensure that new projects and future campus development sustain, protect, and enhance the Auburn brand.



Figure 1 | *Ross Hall, 222 Foy Union Circle, 1930, Academic*

Overview

Chapter 1 provides definitions of image and character to ensure clarity of meaning for all stakeholders. The Image and Character of Auburn University is defined as the combination of the physical nature of campus and the emotions it elicits.

Chapter 2 sets out the guiding architectural and aesthetic principles that underlie successful building projects. These guiding principles preserve and enhance Auburn's Image and Character. They operate at both the macro and micro levels, beginning with a broad campus outlook, to the more specific site on campus, followed by a detailed view of the building itself. In keeping with these guiding principles, it is the policy of Auburn University that all development shall reflect the general character of the university and represent its brand; connect physically, visually, and emotionally with its surroundings; and preserve and enhance the architectural cohesiveness of campus.

Chapter 3 describes the nine sectors that constitute the main campus, indicating how each contributes to Auburn's image and character. Each sector – defined as a campus area with a specific functional purpose – will influence site and building design in terms of how closely the sector relates to the image and character of the campus core.

Chapter 4 delineates the design process, specifically a project's "Terms of Reference" that establish how a new project will adhere to the Image and Character guidelines. Each capital project's "Terms of Reference" is established by the university architect during the design phase and approved by the University Design Review Committee. The Board of Trustees, as "keeper" of Auburn University's Image and Character, determines compliance through the established capital project review and approval process.

Appendices provide a visualization of the guiding principles defined in this document, a sample "Terms of Reference" form, and a glossary of architectural and less familiar terms. Glossary terms appear for the first time within the text in boldface type.

1

Chapter One: *Definitions*

Definitions

The Auburn University Image and Character is best understood by how buildings and open spaces work together to create the defining physical traits of the Auburn University campus and what these qualities mean to the greater Auburn community.

IMAGE is the general impression that Auburn University presents to students, faculty, staff, alumni, and visitors

CHARACTER is the distinctive nature of Auburn University's built environment

The Auburn University image and character, therefore, is the combination of the physical campus and the emotions elicited by its buildings, connections, and landscapes (**Figure 2**).

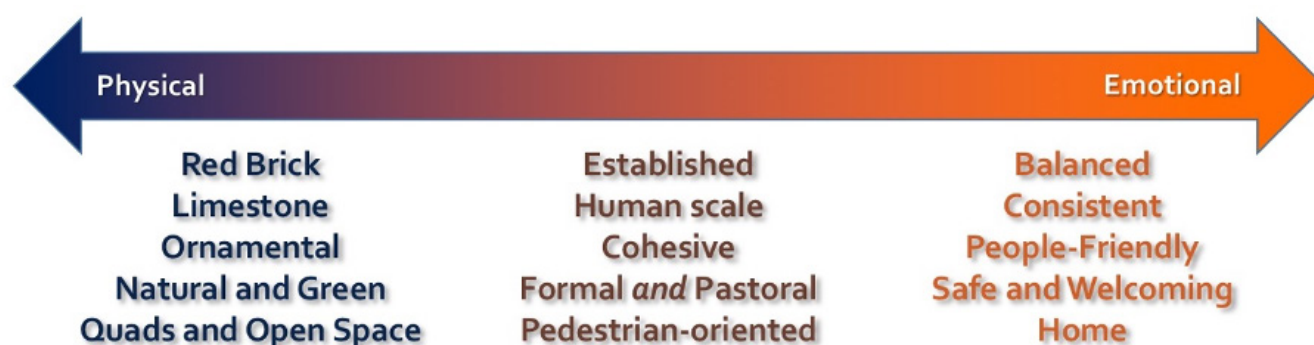


Figure 2 | *Image and Character Physical to Emotional Connection*

The recurrence of well-established architectural **forms**, materials, and **motifs** provides a consistency to the campus that feels stable and long-lasting; **traditional** and timeless. The combination of **historicist** buildings that draw inspiration from past architectural styles and **contemporary** configurations connect alumni, visitors, students, faculty, and staff to the university's past and excite them about its future. The pedestrian-oriented campus, with its built, landscaped, and pastoral elements, is people-friendly, balancing academics, research, student life, athletics, and public outreach.

The primary physical characteristics of the Auburn University campus are red **brickwork** and **limestone**, which are found in structural elements, architectural ornament, and pedestrian hardscapes. Buildings, often organized around quads, are developed at a human scale and harmonize with open spaces to preserve the natural and green effect of the built environment, reflecting the university's long-established land-grant mission. These fundamental physical characteristics create a welcoming campus that feels like home to the Auburn University community.

2

Chapter Two: *Guiding Principles*

Guiding Principles

The following set of principles provides guidance for how the Auburn University image and character can be recognized when observing the physical campus. These guidelines are not intended to be prescriptive, but rather reflect a design approach that encourages innovation and imagination while protecting the distinctive nature of the Auburn campus. (Figure 3)

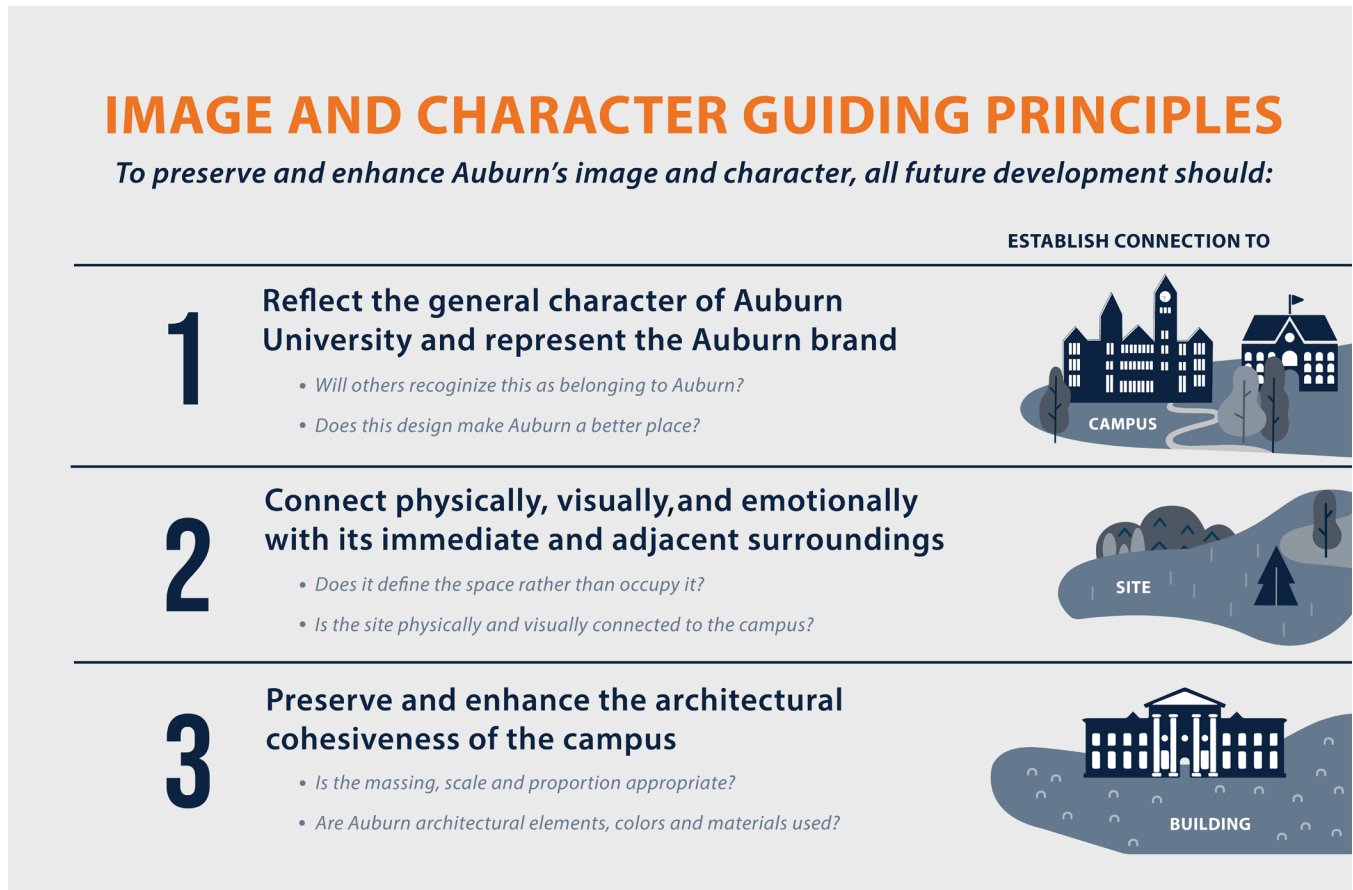


Figure 3 | Image and Character Guiding Principles

The Guiding Principles will be applied at three levels: campus, site, and building, with each perspective providing guidance on how future development can preserve and enhance Auburn University's Image and Character:

1. *Campus Level* – development should establish a connection to the campus by *reflecting the general character of Auburn University and representing its **brand*** through buildings that are recognizable as belonging to Auburn University. All new campus buildings should enhance the Auburn brand.

2. *Site Level* – development should establish a *physical, visual, and emotional connection to the building site and the broader campus both physically and visually* by being space-defining rather than space-occupying.
3. *Building Level* – development should preserve and enhance the *architectural cohesiveness of the campus* through appropriate **massing**, scale, and proportion, as well as compatible architectural elements, colors, and materials.



Figure 4 | Brown-Kopel Engineering Student Achievement Center, 152 Wilmore Drive, 2019, Academic

Principle One: *Campus Level*

In many ways, it is the campus of Auburn University itself that defines the Auburn brand. The Auburn campus consists of a collection of buildings set within carefully designed open spaces, reflecting the balance of interior and exterior, structure and landscape that welcomes people to campus and makes them feel at home. This people-friendly environment is created through attention to human scale, familiar forms and materials, comfortable pedestrian circulation, outdoor seating, and retention of Auburn University's connection to the land through its green spaces, tree canopy, and plantings.

The primary physical characteristics of the Auburn campus are its green open spaces and buildings of red **brick** and white **limestone** that align with its concourses and quads (**Figures 4 and 5**). The campus contains a mixture of traditional and contemporary buildings

set in both designed landscapes and natural areas. Traditional buildings include **classicizing** forms and architectural ornament. Contemporary buildings tend to have sleek profiles, flat roofs, and little to no adornment. Consistency of materials, color palette, scale, and proportion among buildings, as well as the placement of trees, plantings, furniture, and other outdoor elements across the landscape, bring cohesion, consistency, and balance to Auburn University's built environment. The result is a safe and welcoming campus that so many call "home."

Of the guiding principles, "campus level" is the least prescriptive in that it goes beyond a list of physical characteristics to reflect its more emotional aspect. One way to assess adherence to this guiding principle is by answering the following fundamental questions: Will the building or development be recognized as belonging to Auburn University? Will it make the Auburn University campus a better place to learn, work, and live? The answer must always be "yes" for a design to connect on a campus level.



Figure 5 | *Tichenor Hall, 322 Thach Concourse, 1940, Academic*

Principle Two: *Site Level*

Auburn University's image and character stem from the relationship of campus open spaces to its well-scaled and well-proportioned buildings, especially those of the Campus Core sector. The importance of the site, specifically a building's physical, visual, and emotional connection to its immediate and adjacent surroundings, must be considered as part of its design. These site relationships of building to surroundings should be consistent across campus and utilize human scale and proportion.

All buildings shall define space rather than simply occupy space through the use of the site as a design component. Building- and landscape-defined spaces:

1. Establish a seamless connection to adjacent areas and the greater campus
2. Complement neighboring landscape and buildings
3. Ensure that the building belongs to the site
4. Create a natural transition between the first floor and outdoor spaces
5. Create outdoor, functional “rooms”

The Campus Core has established the density and scale of buildings to the campus landscape. Adjacent sectors, though more varied in the use of massing, architectural elements, and materials, continue this important relationship of building to natural space through careful consideration of a structure’s relationship to its site, keeping human scale as the guiding standard.

Preservation of the green and natural look and feel of the Auburn University campus shall be maintained through a balance between the built environment and the natural environment. Connections between interior and exterior should maximize opportunities for both indoor and adjacent outdoor activities. The first floor of a building, and especially the entrance, serves as a pedestrian transition or extension of the outdoor room. This design philosophy, which considers the relationship of a building to its site in a unified, cohesive complex, is key to maintaining the Auburn brand. To achieve this objective, new campus buildings should:

1. Have front and side setbacks consistent with adjacent structures
2. Have a primary façade that
 - a. Fronts an open green space, pedestrian pathway, or planned roadway
 - b. Is parallel, or nearly parallel, to the street or outdoor room
 - c. Contains the primary entry that is visible from the street, well lit, and easily accessible through a
 - i. Prominent and welcoming entryway or porch that is in scale with and complementary to the primary facade of the building
 - ii. Connection to walkway(s)
 - d. Contains transparent windows covering at least 15% of all street-facing facades
3. Consider the pedestrian, both entering and passing by, for a building’s position and scale
4. Support campus pedestrian circulation and assist wayfinding

Principle Three: *Building Level*

To ensure that new construction complements existing buildings and landscapes and enhances the university's environment, new buildings must adhere to the following guidelines regarding:

1. Massing, Scale, and Proportion
2. Architectural Elements
3. Materials

MASSING, SCALE, AND PROPORTION

A building's massing (form), scale (size), and proportion (balance) shall be considered in relation to its site, both adjacent open space and neighboring buildings, and to human scale. Massing refers to the geometry that comprises a building's form. Scale establishes the relationship between the structure and its surroundings, while proportion determines the relationship of a building's details to its overall form.

New development shall follow the precedent of historic buildings in the Campus Core:

1. Respect Auburn architectural tradition with buildings that are symmetrically balanced
2. Have massing that conforms to the horizontal aspect of Auburn University buildings
3. Have an architectural **tripartite** division of **base**, **body**, and **cap** to provide a consistent look across campus. These components are defined below:
 - a. Base, the lowest part of the structure, should give the sense of a firm, strong, and stable foundation on which the body rests. Base should be delineated by one of the following:
 - i. Brick
 - ii. **Rusticated stone** (or precast)
 - iii. A clearly articulated water table of brick or stone
 - b. Body, the main, central part of the structure, should provide the primary impression of the building's elevation and massing. A building's body:
 - i. Should be constructed, in most cases, of brick
 - ii. Should be distinguished from the base
 - iii. May use rusticated **quoins** to strengthen corners
 - c. Cap, the topmost part of the structure, signals its crown. Caps can
 - i. Incorporate the top portion of a building's walls
 - ii. Use a roof that is either pitched, typically a **hipped** or **gable roof**, or flat
4. Use rectangular or triangular components to mark entrances and boundaries. Arched elements, on occasion, may be used to emphasize the primary component(s) of a building
5. Reduce the visual impact of buildings with large footprints necessitated by programmatic

space or technological requirements by

- a. Disguising usable square footage to add height without changing the overall impression of the building's profile or its impact on the surrounding area
 - i. Within bases and/or **attics**
 - ii. Through setbacks
- b. Breaking the mass into proportional parts, signaled through different architectural elements and/or materials
- c. Enhancing the outdoor room surrounding the building and allowing views of the landscape from inside these spaces

ARCHITECTURAL ELEMENTS

A building's architectural elements articulate the building's massing, scale, and proportion (see previous section). These component parts and details form the building's architectural style. The Campus Core is dominated by classicizing designs. Newer buildings often echo traditional proportions and use of architectural elements such as **podia**, **columns**, and **cornices**, but with sleeker or more austere profiles.

1. Entrances shall be clearly articulated (**Figure 6**) and defined by
 - a. An articulated or rusticated surround rendered in limestone or brick;
 - b. A diminutive or monumental **portico**;
 - c. A **pediment**, cornice, articulated **lintel**, or **frontispiece** with **pilasters**
 - d. Doors, paneled or lighted, with strong bottom rails and side and top rails of a smaller dimension
2. Windows shall be clearly articulated and defined through



Figure 6 | Mary E. Martin Hall, 211 West Thach Avenue, 1910, Academic

- a. Lintels and/or sills
 - b. Sash-type windows set in punched openings
 - c. A storefront or curtain wall, if deemed appropriate. The proportion of glass to solid must be carefully balanced with respect to adjacent buildings
3. Roofs shall be
- a. Low-slope hipped or gable, or flat
 - b. Articulated, usually with an entablature that has a projecting cornice, ideally in limestone or precast
 - c. Adorned as needed with chimneys that are simple in form, rendered in brick and, occasionally and strategically, may carry a dome or cupola, if the building is significant, to disguise building systems and rooftop equipment

MATERIALS

Building materials help establish the look and feel of the Auburn University campus. The Campus Core was constructed primarily of red brick and mortar, limestone, and white-painted wood. **(Figure 6)** These materials established the original image and character palette of the university. New designs may utilize these materials, or their contemporary equivalents, or they may incorporate materials that complement Auburn University's traditional red brick and white detailing. **(Figure 7)**



Figure 7 | *Langdon Hall (near), 152 S. College St., 1846 / 1883, Academic; Davis Hall (far), 141 Engineering Drive, 1992, Academic*

1. **Red Brick:** Red brick is the dominant building material on the Auburn University campus. Its continued use ensures a cohesive campus fabric, aids in the preservation of Auburn University's architectural traditions, and maintains the established human scale of campus buildings. A brickwork pattern that uses courses of mixed headers (short side) and stretchers (long side), like **Flemish Bond**, is preferred; patterns that alternate one stretching course per heading course, like **English Bond**, are acceptable.
2. **Stone and Architectural Precast:** Limestone or carefully detailed architectural precast is preferred for pilasters, columns, entrance/window details and surrounds, friezes, cornices, and roof details, articulated wall details, **cartouches**, medallions, and other wall, window, and door details. The use of brick, ceramic, or terra cotta tile are acceptable for some or all of these architectural details
3. **Metal:** A variety of metals may be used, but primarily as accents in small quantity. Lead-coated copper, gray steel, and other metals that develop a warm, brown **patina** may be used for roofs, coping, windows, gutters, and downspouts. **Auburn bronze** is the preferred color.
4. **Glass:** Designers are encouraged to incorporate natural light and views to the outdoors in keeping with the large windows found on some of Auburn's oldest buildings (**Figure 8**). Though enclosures can be almost entirely transparent to the outside world, building designs should acknowledge Auburn University's traditional architecture through **piers**, columns, or other subdividing detailing in brick, limestone, and/or precast, avoiding expansive curtain walls and seeking a balance of transparent and opaque; open and closed; solid and void as in the example of Brown-Kopel Engineering Student Achievement Center (**Figure 4**).

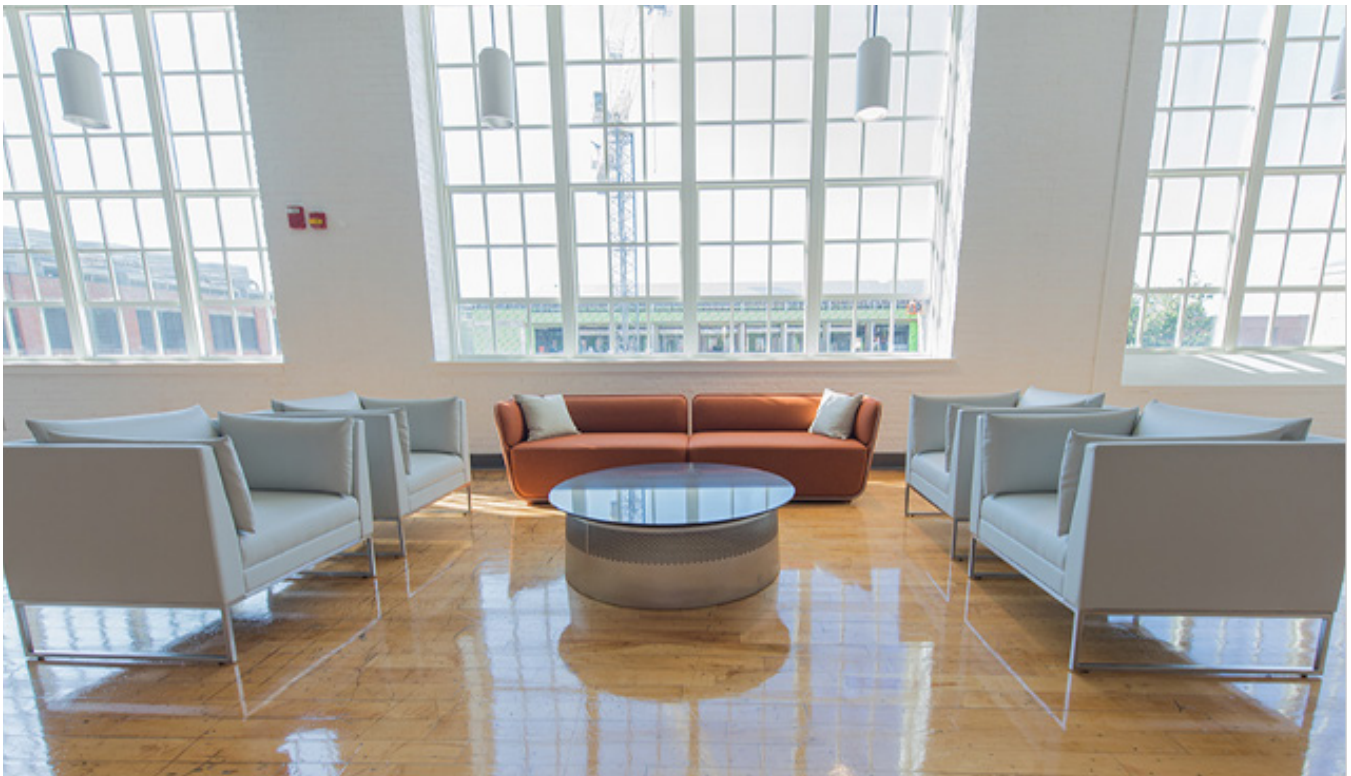


Figure 8 | Gavin Engineering Research Laboratory, 311 W Magnolia Ave, built 1930, renovated 2018, Academic

3

Chapter Three: *Campus Sectors*

Campus Sectors

The Auburn University image and character shall be preserved across all properties. This policy was established in the first edition of *The Image and Character of Auburn University* (2001) and continues to be upheld in this second edition. Newly emphasized is the importance of a project's location on campus to the interpretation of the university's Image and Character. This second edition identifies all campus sectors and establishes how each shall respond to the Image and Character guidelines. See Appendix A for a summary view of what follows.

The oldest portion of the Auburn University campus, known herein as the Campus Core, contains the university's most recognizable and iconic buildings. Though at the northeast corner of main campus, Samford Park and the buildings in its vicinity remain the heart of the university. As Auburn University has developed, Campus Sectors have formed in which facilities of similar function and purpose are clustered together, framing the Campus Core and expanding beyond it. While the Campus Core boundary is well-established and protected, the borders of other university sectors are somewhat fluid and in certain areas overlap, as the map below indicates. (Figure 9)

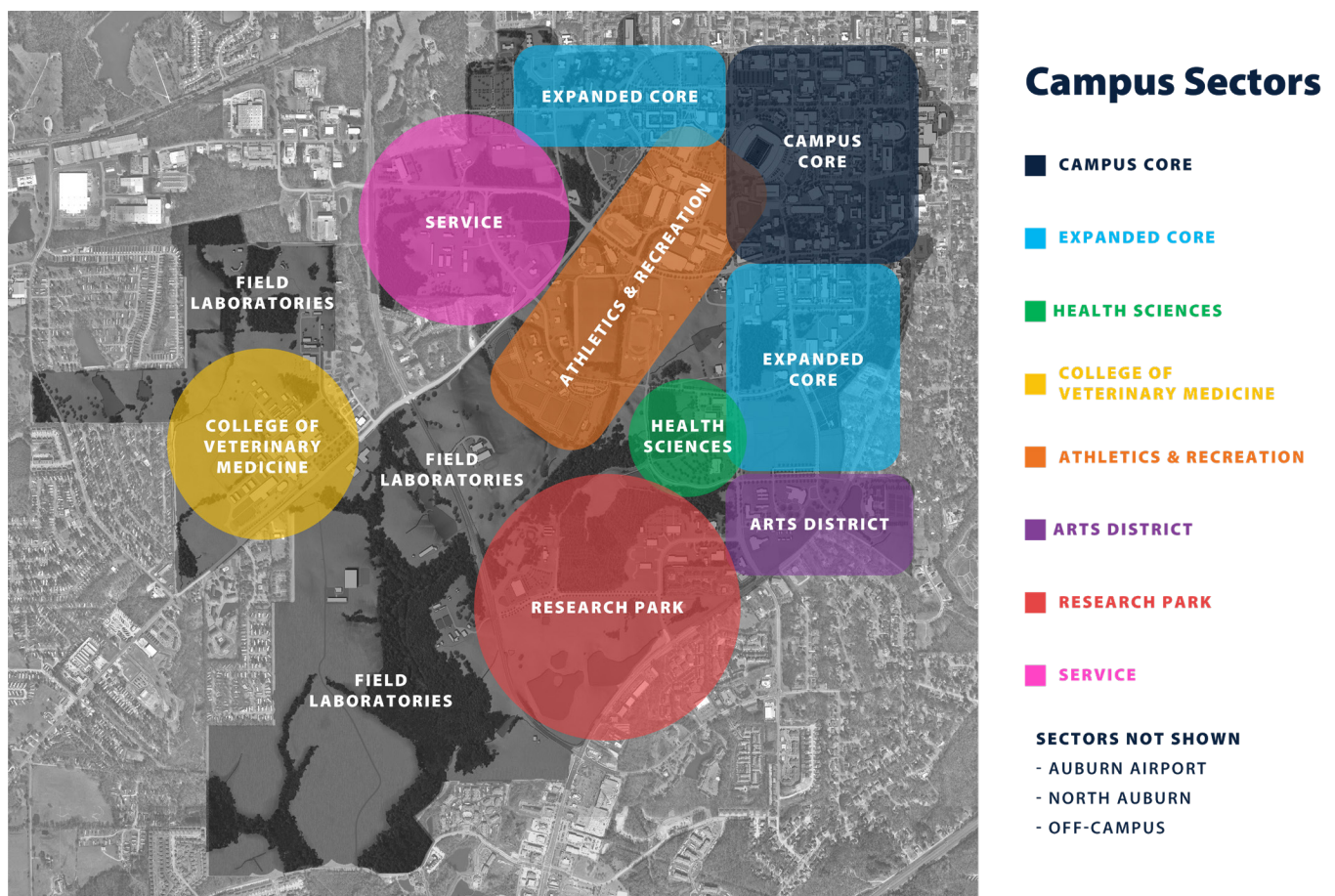


Figure 9 | Main campus map with overlay of campus sector boundaries

Campus Sectors Matrix

The matrix below (Figure 10) summarizes how the three Guiding Principles described in the previous chapter are applied across campus. It outlines how buildings in each campus sector relate architecturally to the campus core. Guidelines for each sector are detailed in the remainder of this chapter.

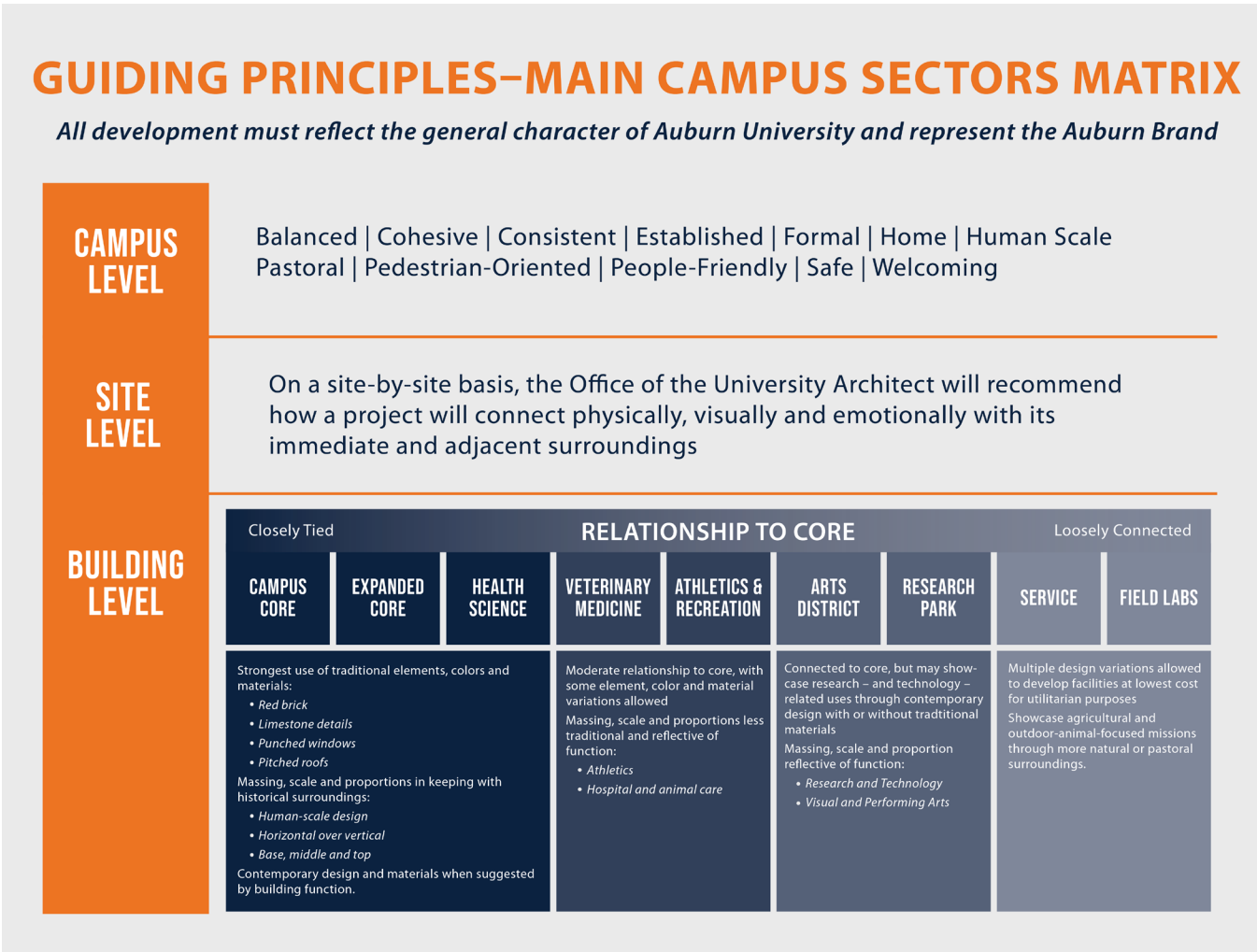


Figure 10 | Guiding Principles-Main Campus Sectors Matrix

Campus Core

- A. Boundaries: West Magnolia Avenue, South College Street, Samford Avenue, and Donahue Drive
- B. Characteristics of buildings and spaces:
 1. Campus Core contains some of the university’s oldest structures that
 - a. Serve as university’s “front door”
 - b. Set the tone for remainder of campus
 - c. Show the strongest use of traditional elements, including red brick, white detailing, punched windows, and pitched roofs

2. Massing, scale, and proportions of most buildings
 - a. Utilize human scale
 - b. Stress horizontal over vertical
 - c. Set the standard for base, body, and cap design
3. Green spaces and hardscapes are integral parts of the built environment and
 - a. Gear the campus to pedestrians
 - b. Encourage social gathering, study, and reflection
 - c. Unite and connect the built environment
 - d. Set the standard for a liberal, established setback from primary roadways
 - e. Use glass to create visually connected transitions from indoor spaces to outdoor “rooms”



Figure 11 | *Little Residence Hall, 304 Quad Drive, 1938, Housing; Mell Classroom Building, 231 Mell Street, 2017, Academic*

- C. New buildings in the Campus Core shall adhere to the following Image and Character guidelines:
1. Use traditional elements, colors, and materials
 - a. Red brick
 - b. Limestone details
 - c. Punched windows
 - d. Pitched roofs
 2. Ensure massing, scale, and proportions are in keeping with historical surroundings:
 - a. Human-scale design
 - b. Horizontal over vertical
 - c. Base, middle, and top
 - d. Prominent entry
 3. Utilize contemporary design and materials when suggested by building function

Expanded Core

- A. Boundaries: Expanded Core areas stretch south from Campus Core between Donahue and Lem Morrison Drives to Woodfield Drive and west along Thach Concourse to Hemlock Drive
- B. Characteristics of Expanded Core buildings and spaces:
 - 1. Buildings take their cues for massing, scale, and proportion from Campus Core.
 - a. Continue liberal placement of buildings on large lots with setbacks as established in Campus Core
 - b. Reflect continued respect for buildings defining space, not merely occupying it
 - c. Use the traditional Auburn materials of red brick with white detailing and balanced proportions that relate to human scale
 - 2. Buildings incorporate design solutions conducive to contemporary functions or needs.



Figure 12 | *Poultry Science*, 260 Lem Morrison Drive, 2004, Academic; *Magnolia Residence Hall*, 201 Wire Road, 2009, Housing

- C. New buildings in the Expanded Core shall adhere to the following Image and Character guidelines:
 - 1. Use traditional elements, colors, and materials
 - a. Red brick
 - b. Limestone details
 - c. Punched windows
 - d. Pitched roofs
 - 2. Ensure massing, scale, and proportions are in keeping with historical surroundings:
 - a. Human-scale design
 - b. Horizontal over vertical
 - c. Base, middle, and top
 - d. Prominent entry
 - 3. Utilize contemporary design and materials when suggested by building function

Health Sciences

- A. Boundaries: Donahue, Woodfield, and Lem Morrison Drives
- B. Characteristics of Health Sciences buildings and spaces:
 - 1. Auburn University's newest sector, established 2015
 - 2. State-of-the-art facilities for health care training and research housed within buildings that echo the Campus Core through their use of red brick, cast stone, and traditional profiles while using larger expanses of glass to allow for natural light and connection to the landscape "rooms" outside
 - 3. Consistent proportion and massing to campus core, but buildings can vary in scale



Figure 13 | *Nursing Building and Pharmaceutical Research Building, 710 and 720 S. Donahue Drive, 2017, Academic*

- C. New buildings in the Health Sciences sector shall adhere to the following Image and Character guidelines:
 - 1. Use traditional elements, colors, and materials
 - a. Red brick
 - b. Limestone details
 - c. Punched windows
 - d. Pitched roofs
 - 2. Ensure massing, scale, and proportions are in keeping with historical surroundings:
 - a. Human-scale design
 - b. Horizontal over vertical
 - c. Base, middle, and top
 - d. Prominent entry
 - 3. Utilize contemporary design and materials when suggested by building function

College of Veterinary Medicine

A. Boundaries: southwest of Shug Jordan Parkway along Wire Road

B. Characteristics of Veterinary Medicine buildings and spaces:

1. Some buildings, like the Veterinary Education Center, are sleekly designed with large expanses of glass, pointing to function as state-of-the-art training ground for future veterinarians
2. Other buildings retain historicist elements, like the Large Animal Teaching Hospital, whose gabled roof and porch-like entrance are reminiscent of a barn or other agricultural buildings
3. Buildings use red brick, white stone, and other traditional materials to retain connection to Campus Core while using massing, scale, and proportion more closely related to their function as veterinary-research and animal-care facilities



Figure 14 | *Veterinary Education Center, 1987 and Vaughan Large Animal Hospital, 2003, 1180 and 1500 Wire Road, Academic*

C. New buildings in the Veterinary Medicine sector shall adhere to the following Image and Character guidelines:

1. Demonstrate a moderate relationship to core, with some element, color, and material variations allowed
2. Utilize less traditional massing, scale, and proportion reflective of building function

Athletics

- A. Boundaries: extends diagonally from Campus Core and framed by the Expanded Core along either side of West Samford Avenue and South Donahue Drive.
- B. Characteristics of Athletics buildings and spaces:
 - 1. Athletics are a major driver of Auburn University's image and public perception of the university
 - 2. Facilities exemplify the cohesive consistency of old and new on campus.
 - a. Acknowledge Auburn University tradition through the use of red brick
 - b. Depart from the massing, scale, and proportion of traditional campus architecture due to functional needs of long-span interior spaces for athletic venues, compliance with NCAA competition specifications, and safety requirements for large-assembly occupancy of spectators



Figure 15 | Auburn Arena, 250 Beard-Eaves Court; Soccer & Track Facility, 645 W. Samford Avenue, 2010, Athletics

- C. New buildings in the Athletics sector shall adhere to the following Image and Character guidelines:
 - 1. Demonstrate a moderate relationship to core, with some element, color, and material variations allowed
 - 2. Utilize less traditional massing, scale, and proportion reflective of building function as athletics facilities; can be larger than typical human scale

Arts District

- A. Boundaries: opens on either side of South College Street. East: Jule Collins Smith Museum of Fine Art bound by Gay Street and Woodfield Drive. West: Jay and Susie Gogue Performing Arts Center bound by Woodfield and South Donahue Drives
- B. Characteristics of Arts District buildings and spaces:
 - 1. More loosely connected to the Campus Core
 - 2. Buildings are more modern in their appearance with broad planes and sleek surfaces of travertine, limestone, glass, and white brick



Figure 16 | *Smith Museum of Art, 901 S. College Street, 2003; Gogue Performing Arts Center, 910 S. College Street, 2019*

- C. New buildings in the Arts District sector shall adhere to the following Image and Character guidelines:
 - 1. Demonstrate connection to core, but may showcase more contemporary design and materials
 - 2. Utilize massing, scale, and proportion reflective of function as performing and visual arts facilities

Research Park

- A. Boundaries: Shug Jordan Parkway, South College Street and South Donahue Drive
- B. Characteristics of Research Park buildings and spaces:
 - 1. Established in 2005 and leased by Auburn University to Auburn Research and Technology Foundation (ARTF)
 - 2. Typically designed and built for use by third-party institutions



Figure 17 | Research Park One, 570 Devall Drive, 2008, Research

- C. New buildings in the Research Park sector shall adhere to the following Image and Character guidelines:
 - 1. Demonstrate connection to core, but may showcase research and technology functions through more commercial and contemporary design and materials
 - a. Buildings should generally strive to reflect established campus image and character using brick, limestone, and other traditional elements
 - b. Buildings may use more contemporary design reflective of research and technology development goals of ARTF
 - 2. Utilize massing, scale, and proportion reflective of function research and technology-based facilities

Service

A. Boundaries: areas along both sides of West Samford Avenue, west of Wire Road

B. Characteristics of Service buildings and spaces:

1. Historically, this area has contained operational functions that serve the main campus, most notably Facilities Management
2. Typically, not visible from main streets and therefore do not influence general perception of Auburn brand
3. Buildings reflect low-cost, utilitarian design that utilizes few traditional campus architectural elements, although traditional materials are incorporated when appropriate
4. In future, sector will house more academic functions, especially “dirty” shops or laboratories



Figure 18 | *Facilities Management 1, 1161 W Samford Ave., 1981, Service; Band Practice Facility, Hemlock Drive, 2018, Academic*

C. New buildings in the Service sector shall adhere to the following Image and Character guidelines:

1. Utilize design variations to develop facilities at lower costs for utilitarian purposes
2. May be constructed using more contemporary design and materials reflective of function

Field Laboratories

- A. Boundaries: occupy areas to the south of Wire Road along Shug Jordan Parkway and the northern part of the College of Veterinary Medicine Sector
- B. Characteristics of Field Laboratories buildings and spaces:
 - 1. Field laboratories are a physical manifestation of the university's essential, agricultural mission as an established land-grant institution
 - 2. Outdoor research spaces have value to their respective programs on par with indoor instructional or research laboratories
 - 3. Outdoor research facilities contribute to the green space so beloved by broader Auburn Family
 - 4. Larger buildings utilize traditional materials of red brick and white stone, though most structures are utilitarian in nature, reflecting agricultural and animal-related outdoor laboratory functions



Figure 19 | Wilson Beef Teaching Center, 2003, 500 Shug Jordan Parkway, Academic

- C. New buildings in the Field Laboratories sectors shall adhere to the following Image and Character guidelines:
 - 1. Utilize design variations to develop facilities at lower costs for utilitarian purposes
 - 2. May be constructed using more contemporary design and materials reflective of function

4

Chapter Four: *Design Process*

Design Process

Image and character expectations are communicated to the selected architect of record at the start of each capital project's design process. The key elements of the process are:

1. University architect oversees design process for all capital projects and is responsible for implementation of the university image and character guidelines
2. A Terms of Reference document shall be the primary means for communicating how image and character guidelines apply to a project. This document will indicate how a project will reflect Guiding Principles and relate to its selected site and Campus Sector
3. Auburn University Design Review Committee is responsible for recommending Terms of Reference for each new project and for reviewing each design for adherence to said terms
4. The Board of Trustees (BoT), as "keeper" of Auburn University's image and character, ensures compliance to terms through established BoT review and approval process

The Design Process proceeds according to the following workflow:

1. Planning Phase: Terms of Reference established, outlining how project will comply with image and character guidelines. Terms of Reference guided by Campus Master Plan, pertinent site and space studies, and established capital project planning process
2. Project Initiation: Project initiated (BoT I)
 - a. Following initiation, Terms of Reference for potential new building site(s) will be reviewed and recommended by the Auburn University Design Review Committee
3. Design architect selected and Terms of Reference presented (BoT II)
4. Programming Design Phase: Terms of Reference shared with design architect; University Architect provides clarification, as needed
5. Design Phase: project reviewed by university architect and the Auburn University Design Review Committee to ensure compliance with Terms of Reference
6. Final Project Approval: presentation of design (BoT III) includes imagery and description of how Image and Character Guidelines have been applied. Board of Trustee project approval denotes compliance with Image and Character guidelines

Terms of Reference

Each project requires a Terms of Reference created and administered by Planning, Design, and Construction. (See Appendix Terms of Reference sample forms) These terms determine how a new facility design will align with the Guiding Principles of the Image and Character of Auburn University. The terms will be communicated to the architect of record at the start of the design phase and reviewed by the university architect and Auburn University Design Review Committee prior to final BoT approval.

Terms will ensure alignment with:

1. Image and Character of Auburn University, 2nd ed.
2. AU Campus Master Plan
3. AU Campus Landscape Plan

Information shared through the Terms of Reference will include:

1. Site information, identifying
 - a. Campus Sector
 - b. Prominent adjacent vehicle thoroughfares and pedestrian routes
 - c. Major facility adjacencies
2. Site capacity and programming information
 - a. Buildable area (footprint)
 - b. Impervious area goal
 - c. Maximum building height and stories
 - d. Master Planning elements
3. Contextual references
 - a. Adjacent image and character references
 - b. Recommended styles
 - c. Common materials
 - d. Architectural elements

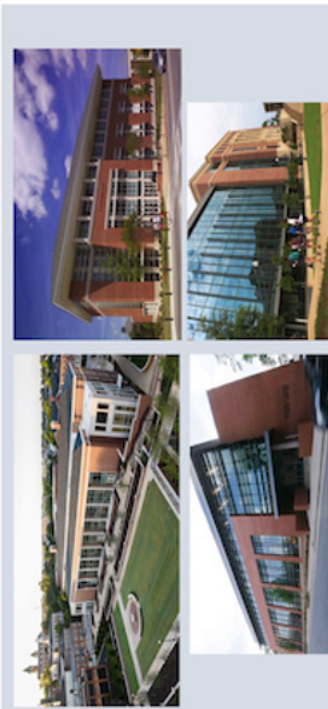
Appendices

A. TERMS OF REFERENCE SAMPLE FORMS

Project Number: Project Name	
A. Sector	<Select Neighborhood>
B. Prominent Pathway	<Select Pathway>
C. Major Adjacencies	<Select Building>
	<Select Building>
	<Select Building>
	<Select Building>
II. Recommended Site Capacity	
A. Buildable Area (SF)	<Insert calculated square footage>
B. Impervious Area Goal (%)	<Select Ratio> to <Select Ratio>
C. Maximum Building Height (Feet)	<Select Building Height>
D. Master Planning Elements	
III. Contextual References	
A. Image & Character References	<Select Building>
	<Select Building>
	<Select Building>
	<Select Building>
B. Local Architectural Styles	<Select style>
	-
C. Common Materials	
D. Distinct Architectural Elements	
IV. Signatories	
Architect of Record	
University Architect	

Image & Character: Terms of Reference

The Terms of Reference that follow are intended to guide the Architect of Record in the expectations of the Office of the University Architect to design with the goal of enhancing the Auburn University Image and Character in relation to the specific site recommended for this project.



18-538 New College of Education Building		Design Review Checklist
I. Site Information		 <p>Does the design address the major site components?</p>
A. Sector	Core Campus - Historic	
B. Prominent Pathway	Samford Ave	
C. Major Adjacencies	Peet Theatre Leach Science Center Goodwin Hall Burton Hall	
II. Recommended Site Capacity		 <p>Does the design adhere to the recommended site capacity?</p>
A. Buildable Area (SF)	TBD	
B. Impervious Area Goal	35% to 50%	
C. Datum Lines (setback)	70	
C. Maximum Building Height (Feet)	70	 <p>Does the design cohesively enhance the Image & Character within its context?</p>
D. Master Planning Elements	Pedestrian Paths, Prominent Street	
III. Contextual References		
A. Image & Character References	Leach Science Center Horton Hardgrave Hall Brown Koppel Engineering Achievement Center Gorrie Center	
B. Local Architectural Styles	Neo-classical Contemporary	<p>Architect of Record</p> <p>University Architect</p>
C. Common Materials	Brick, Precast, Glass, Metal	
D. Distinct Architectural Elements	Structural Expression Articulated Entry Transparency Horizontality	

B. GLOSSARY

The following list of terms has been devised to familiarize readers with terminology used to describe architectural and landscaping elements throughout the Auburn University campus and to ensure that decision makers understand the terms similarly.

Architrave (aar-kuh-treiv) the lowest of the main horizontal divisions of an entablature; by extension, the frame around windows or doors

Articulation (aar-ti-kyuh-lei-shn) method of styling the joints in the formal elements of architectural design ranging from highly distinct to fluid and continuous; articulation unites each part to the whole

Attic (a-tuhk) a story above the main cornice level

Auburn bronze (aa-brn braanz) paint color by Matthews Paint (MAP 37092 Deep Bronze). Paint color formula can be provided upon request

Base (beis) the lowest part of a structure; the lowest element of a column, pier, or wall

Brand (brand) a trademark or distinctive name identifying a product or manufacturer

Brick (brik) a small rectangular block typically made of fired or sun-dried clay, used in building. According to the Encyclopedia of Alabama, clay mineral deposits in Alabama were first used commercially in 1780 by British colonists making bricks in Mobile

Brickwork (bri-kwurk) bricks in a wall or structure in terms of their type or layout; a **header** brick is laid so that the short end appears on the wall face, when used exclusively creates a **Heading Bond**; a **stretcher** brick is laid so that the long side shows on the wall face, when used exclusively creates a **Stretcher** or **Running Bond** when staggered, a **Stack Bond**, when plainly loaded directly on top of each other; **English Bond** consists of alternating courses of stretchers and headers while **Flemish Bond** consists of headers and stretchers laid alternately in the same course. These basic types of bond exist in numerous variations.

Body (baa-dee) the main section of a structure; the central portion of a column, pier, or wall

Cap (kap) the upmost part of a structure; the topmost part of a column, pier, or wall

Capital (ka-puh-tl) the topmost part of a column, above the shaft, which carries the entablature

Cartouche (kaar-toosh) an ornamental tablet often inscribed or decorated, and framed with elaborate scroll-like carving

Classicism (kla-si-si-zm) architectural styles that show a high regard for classical antiquity in the Western tradition through the use of forms and motifs developed in ancient Greek and Roman architecture. The Romanesque, Renaissance, and **Neoclassical** styles all fall under the umbrella term classicism.

Column (kaa-luhm) an upright pillar, typically cylindrical and made of stone or concrete, supporting an entablature, arch, or other structure or standing alone as a monument

Contemporary (kuhn-tem-pr-eh-ree) belonging to or occurring in the present; in the history of architecture refers to works of the most recent 20-to-30 years

Coping (koh-ping) the top, protective course, capping, or covering of a brick or stone wall, usually sloping to carry off water

Cornice (kor-nuhs) a horizontal molded projection that crowns or completes a building or wall

Elevation (eh-luh-vei-shn) the vertical plane of a building; a particular side of a building; a drawing or diagram of the walls of one side of a building with all lines of true dimension and shown vertical and horizontal

English Bond (ing-gluhsh baand) see brickwork

Entablature (uhn-ta-bluh-chr) the horizontal beamlike member supported by columns or a wall; typically composed of the lower architrave, middle frieze, and crowning cornice

Form (fôrm) an individual mass, shape, or grouping in a work of architecture; the visual shape, configuration, or arrangement of architectural parts

Flemish Bond (fleh-muhsh baand) see brickwork

Frontispiece (fruhn-tuh-spees) the principle façade or bay of a building

Gable roof (gei-bl roof) a simple roof composed of two angled flat surfaces meeting to form a straight ridge; the gable the triangularly shaped area enclosed by these sloped surfaces and the wall below

Hip, or Hipped roof (hipt roof) a roof where all sides slop downwards to the walls, usually with a fairly gentle slope, and thus has no gables or other vertical sides

Historicism/-ist (huh-staw-ruh-si-zm /-sist) the reference to historic periods in the past; the use of architectural forms derived from the past with consistency, in contrast to eclecticism, which results from the combination of elements of many historic periods in one building

Limestone (laim-stown) a sedimentary rock consisting principally of the mineral calcite (calcium carbonate); widely distributed in Alabama and, according to the Encyclopedia of Alabama, used for centuries as a common building stone in the state

Lintel (lin·tl) a beam used to carry a load over an opening or to span between two vertical elements, such as columns

Massing (ma·suhng) the perception of the general shape and form as well as size of a building

Molding (mowl·duhng) a projecting or recessed band used to ornament a wall or other surface; may be plain or enriched. Each style of architecture produces its own characteristic moldings

Motif (mow·teef) a distinctive recurring design, pattern, figure, shape, or form; a decorative design or pattern

Neoclassicism (nee·ow·kla·suh·si·zm) an aesthetic and artistic style developed in the mid 18th century in response to the discovery of the ancient Roman city of Pompeii. Neoclassical buildings adopt the classical orders and design principles first codified by Vitruvius and reiterated in the Renaissance by theorists like Palladio. Neoclassical buildings tend to have a clearly defined base or podium, columns with capitals, and pediments and/or domes.

Patina (puh·tee·nuh) mellowing of tone or texture as the result of age and use

Pediment (peh·duh·muhnt) the triangular gable above the entablature of Greek and Roman temples enclosed by the horizontal cornice of the entablature and the raking cornices of the gable roof; later, any such cornice-framed embellishment over a door or window

Pier (peer) A solid support designed to sustain vertical pressure

Podium (pl. podia) (**pow·dee·uhm**) A continuous projecting base or pedestal under a building

Portico (**por·tuh·kow**) a covered entrance, often using **Classical columns** to support a **pediment** or other roof

Precast (**pree·kast**) object or element, typically concrete, in its final shape before positioning

Quoin (koyn or kwoin) originally the structural use of large masonry blocks to reinforce the corner of a brick or other masonry wall; but often used as a decorative embellishment in non-load bearing materials; the rusticated or otherwise emphasized stones applied to the external angles of a building

Rustication (**ruh·stuh·kei·shn**) the treatment of stone masonry with the joints between the blocks or courses of stone deeply cut back; the surfaces of the blocks may be smoothly dressed, textured, or extremely rough

Stringcourse (**string·kors**) a **molding** or projecting band running horizontally across a façade or wall

Traditional (truh·**di**-shuh·nuhl) existing in or as part of a tradition; long-established

Tripartite (trai·**paar**-tait) composed of or divided into three parts

Water table (**waa**-tr **tay**-bul) a projection of lower masonry on the outside of a wall slightly above the ground; a projecting course that deflects water running down the face of a building away from lower courses or the foundation, though often primarily decorative. A water table may be found near the base of a wall or at a transition between materials, such as from stone to brick.



FACILITIES MANAGEMENT
M E M O R A N D U M

TO: JAY GOGUE, President

THROUGH: RONALD BURGESS, Executive Vice President

FROM: DAN KING, Associate Vice President for Facilities

SUBJECT: PROPERTY AND FACILITIES COMMITTEE

**THE IMAGE AND CHARACTER OF AUBURN UNIVERSITY, SECOND EDITION:
FINAL APPROVAL**

DATE: OCTOBER 20, 2021

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for November 12, 2021.

Proposal:

Consistent with the Board of Trustees policy "D-2 Campus and Capital Project Projects Planning Policy", it is proposed that *The Image and Character of Auburn University, Second Edition* be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that provides final approval of the guidelines. If approved, the resolution would authorize the President to direct Auburn University facility designs to comply with the Image and Character guidelines.

Review and Consultation:

The Office of the University Architect has produced an updated version of its image and character guidelines. This second edition is intended to guide the architectural development of future buildings and spaces on the Auburn University Campus.

The first version of *The Image and Character of Auburn University* was originally published in 2001. It summarized how the campus developed over its one-hundred-and fifty-year-plus history and described the general nature of the physical campus. It led to the development of a comprehensive Campus Master Plan and Landscape Master Plan, and it remains an important history of the codification of the Auburn University image and character, also conceived as Auburn University's "brand."

This second edition of *The Image and Character of Auburn University* is focused on the architectural image and character guidelines set out in the first edition. The second edition provides direction on how future facility design can both connect to Auburn University's historic fabric and also meet the needs of a growing and forward-looking university. Additionally, it provides guidance on how design is influenced by a building's location on campus. It defines campus "sectors" by their functional purpose and how each sector impacts the design of university buildings. This second edition of *The Image and Character of Auburn University* makes these guidelines accessible to multiple audiences and ensures that all new projects undertaken by Auburn

University adhere to those qualities that make Auburn, “Auburn” in keeping with the mission of the Office of the University Architect to establish and enforce procedures, guidelines, and standards for good design.

A summary of the revised *The Image and Character of Auburn University, Second Edition* revisions was briefed to the Board of Trustees at their workshop on June 10, 2021. A copy of that summary is attached to this Memorandum.

If you concur, it is proposed that a resolution providing final approval of *The Image and Character of Auburn University, Second Edition* be presented to the Board of Trustees for consideration at its meeting scheduled for November 12, 2021.



IMAGE AND CHARACTER OF AUBURN UNIVERSITY REVISED EDITION 2021

Draft Document Summary | June 8, 2021

AUBURN UNIVERSITY



FACILITIES MANAGEMENT

EXECUTIVE SUMMARY

What Issues We Needed to Resolve

While the Image and Character of Auburn University (2001) guidelines has been successful in achieving architectural consistency across the AU campus, it falls short in the following areas:

1. The document defines the historical Image and Character of AU building, but it does not provide guidance on how this should be applied to future development
2. The document does not address how Image and Character should be applied specifically to different campus locations
3. The document does not outline the process for applying Image and Character guidelines to new projects and obtaining approval for such

How We Attempted to Resolve These Issues

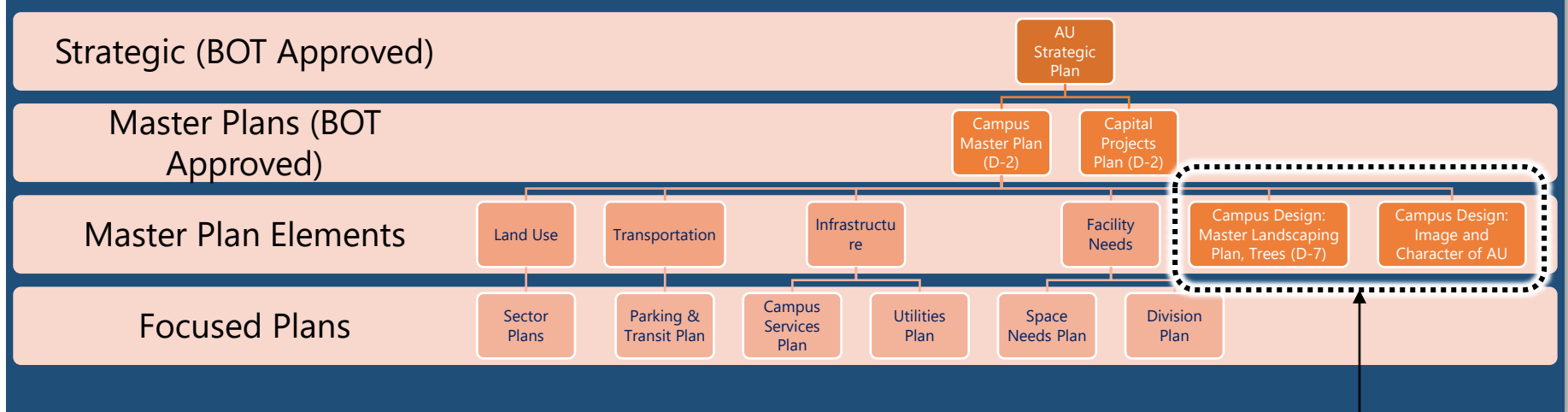
1. Define the Image & Character of AU more clearly
2. Establish Guiding Principles that apply to all development on the AU campus
3. Utilize Campus Sectors established for the Campus Master Plan and establish how Image & Character may be applied uniquely to each sector
4. Formalize the approval of Image & Character within a design process that meets the approval of the AU Board of Trustees



HIERARCHY OF AU PLANNING EFFORTS

Guidance

Broad in scope, with flexibility in execution



Also requires BOT review and/or approval

Standards

Limited in scope and required in execution, with variances permitted; BOT approval not required

- Design & Construction Standards
- Sign and Wayfinding Program Manual
- Campus Space Standards

Policies

Narrow in scope and mandatory in execution, with no variances; approval required for BOT policies only

- BOT Policies
- University Policies
 - Land Use
 - Signage Requests
 - Tree Remediation

SUMMARY OF PRECEPTS

I DEFINITION

The Image and Character of Auburn University is defined as the combination of the physical nature of campus and the emotions elicited by it.

II GUIDING PRINCIPLES

To preserve and enhance Auburn's Image and Character, all development shall:

1. Reflect the general character of Auburn University and represent its brand
2. Connect physically, visually and emotionally with its surroundings
3. Preserve and enhance the architectural cohesiveness of campus

III CAMPUS SECTORS

The nature and location of each sector – defined as a campus area with a specific functional purpose – will influence site and building design, specifically, how closely it relates to the Image and Character of the campus core.

I V DESIGN PROCESS

Image and Character guidelines shall be applied to each capital project through "Terms of Reference" established by the University Architect during the design phase and approved by the University Design Review Committee.

- The Board of Trustees, as "keeper" of Image and Character, determine compliance through the established capital project review process



DEFINITION

Auburn University "Character"

the **distinctive nature** of Auburn University's built environment

Auburn University "Image"

the **general impression** the Auburn University campus presents to students, faculty, staff, alumni, and visitors

"Image & Character" is the combination of the physical nature of campus and the emotions elicited by it:

Physical

Emotional

**Red Brick
Limestone
Ornamental
Natural and Green
Quads and Open Space**

**Established
Human scale
Cohesive
Formal *and* Pastoral
Pedestrian-oriented**

**Balanced
Consistent
People-Friendly
Safe and Welcoming
Home**

Our role is to *preserve* and *enhance* the Image & Character of Auburn University through the built environment, achieving a balance among:

- **Academics & Research**
- **Student Life**
- **Athletics & Public Outreach**

GUIDING PRINCIPLES

IMAGE AND CHARACTER GUIDING PRINCIPLES

To preserve and enhance Auburn's image and character, all future development should:

ESTABLISH CONNECTION TO

1

Reflect the general character of Auburn University and represent the Auburn brand

- *Will others recognize this as belonging to Auburn?*
- *Does this design make Auburn a better place?*



2

Connect physically, visually and emotionally with its immediate and adjacent surroundings

- *Does it define the space rather than occupy it?*
- *Is the site physically and visually connected to the campus?*



3

Preserve and enhance the architectural cohesiveness of the campus

- *Is the massing, scale and proportion appropriate?*
- *Are Auburn architectural elements, colors and materials used?*



GUIDING PRINCIPLES—MAIN CAMPUS SECTORS MATRIX

All development must reflect the general character of Auburn University and represent the Auburn Brand

CAMPUS LEVEL

Balanced | Cohesive | Consistent | Established | Formal | Home | Human Scale
Pastoral | Pedestrian-Oriented | People-Friendly | Safe | Welcoming

SITE LEVEL

On a site-by-site basis, the Office of the University Architect will recommend how a project will connect physically, visually and emotionally with its immediate and adjacent surroundings

BUILDING LEVEL

Closely Tied		RELATIONSHIP TO CORE					Loosely Connected	
CAMPUS CORE	EXPANDED CORE	HEALTH SCIENCE	VETERINARY MEDICINE	ATHLETICS & RECREATION	ARTS DISTRICT	RESEARCH PARK	SERVICE	FIELD LABS
<p>Strongest use of traditional elements, colors and materials:</p> <ul style="list-style-type: none"> • Red brick • Limestone details • Punched windows • Pitched roofs <p>Massing, scale and proportions in keeping with historical surroundings:</p> <ul style="list-style-type: none"> • Human-scale design • Horizontal over vertical • Base, middle and top <p>Contemporary design and materials when suggested by building function.</p>			<p>Moderate relationship to core, with some element, color and material variations allowed</p> <p>Massing, scale and proportions less traditional and reflective of function:</p> <ul style="list-style-type: none"> • Athletics • Hospital and animal care 		<p>Connected to core, but may showcase research – and technology – related uses through contemporary design with or without traditional materials</p> <p>Massing, scale and proportion reflective of function:</p> <ul style="list-style-type: none"> • Research and Technology • Visual and Performing Arts 		<p>Multiple design variations allowed to develop facilities at lowest cost for utilitarian purposes</p> <p>Showcase agricultural and outdoor-animal-focused missions through more natural or pastoral surroundings.</p>	



QUESTIONS?

AUBURN UNIVERSITY



FACILITIES MANAGEMENT

RESOLUTION

COLLEGE OF HUMAN SCIENCES CLINIC RENOVATION AND RELOCATION

FINAL PROJECT APPROVAL

WHEREAS, at its previous meeting on June 11, 2021, the Board of Trustees adopted a resolution that approved the initiation and architect selection for the College of Human Sciences Clinic Renovation and Relocation project; and

WHEREAS, the project will relocate the academic and outreach programs from three College of Human Sciences clinic buildings: Early Learning Center; Marriage & Family Therapy Center; and the Center for Health Ecology & Equity Research and the College of Education EAGLES program to other facilities on campus; and

WHEREAS, these relocations are required to allow for the new University Student Housing project to be built on the site of the existing buildings, which will be demolished; and

WHEREAS, the project will renovate the Dawson Building, a 6,139 square foot building, which will provide a facility for the relocation of the Early Learning Center program; and

WHEREAS, the project will renovate the second floor of Research Park Building 1, a 9,000 square foot space, which will provide a facility for the relocation of the Marriage & Family Therapy Center and the Center for Health Ecology & Equity Research; and

WHEREAS, the project will renovate suite 136 of Foy Hall, a 3,200 square foot space, which will provide a facility for the relocation of the EAGLES program; and

WHEREAS, these renovations include the creation of classrooms, observation rooms, offices, conference rooms, clinic spaces, storage and support space, a playground, and ADA accessibility upgrades; and

WHEREAS, the estimated total project cost for the College of Human Sciences Clinic Renovation and Relocation project is \$5.51 million, to be financed by University General Funds; and

WHEREAS, pursuant to the Board of Trustees policy “D-3, Capital Projects Approval,” the final approval of the project must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the College of Human Sciences Clinic Renovation and Relocation project is approved, and that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Establish a budget for the College of Human Sciences Clinic Renovation and Relocation project in the amount of \$5.51 million, to be financed by University General Funds; and
2. Direct the consultants to complete the required plans for the project; and
3. Solicit bids and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the project budget.



FACILITIES MANAGEMENT
M E M O R A N D U M

TO: JAY GOGUE, President

THROUGH: RONALD BURGESS, Executive Vice President

FROM: DAN KING, Associate Vice President for Facilities

SUBJECT: PROPERTY AND FACILITIES COMMITTEE

**COLLEGE OF HUMAN SCIENCES CLINIC RENOVATION AND RELOCATION:
FINAL PROJECT APPROVAL**

DATE: OCTOBER 20, 2021

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for November 12, 2021.

Proposal:

Consistent with standing policy, it is proposed that the College of Human Sciences Clinic Renovation and Relocation project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that provides final approval of the project. If approved, the resolution would authorize the President to direct Auburn University Facilities Management to complete the project design, solicit bids, and award a contract(s) for construction.

Review and Consultation:

At its previous meeting on June 11, 2021, the Board of Trustees adopted a resolution that approved the initiation of the College of Human Sciences Clinic Renovation and Relocation project and the selection of Birchfield Penuel & Associates, of Birmingham, Alabama, as the project architect.

This project will relocate the academic and outreach programs of three College of Human Sciences clinic buildings to other facilities on campus. These relocations are required to allow for the new University Student Housing project to be built on the site of the existing buildings, which will be demolished. The programs will be relocated as follows:

- The Early Learning Center to the Dawson Building.
 - The Marriage & Family Therapy Center and the Center for Health Ecology & Equity Research to Auburn Research Park Building 1.
 - The College of Education EAGLES program to Foy Hall.
1. **Program Requirements:** The receiving facilities require renovation to support the relocated functions. Over the last several months, the project team has worked to complete the design for these renovations. The project details for each of these renovations are provided below:

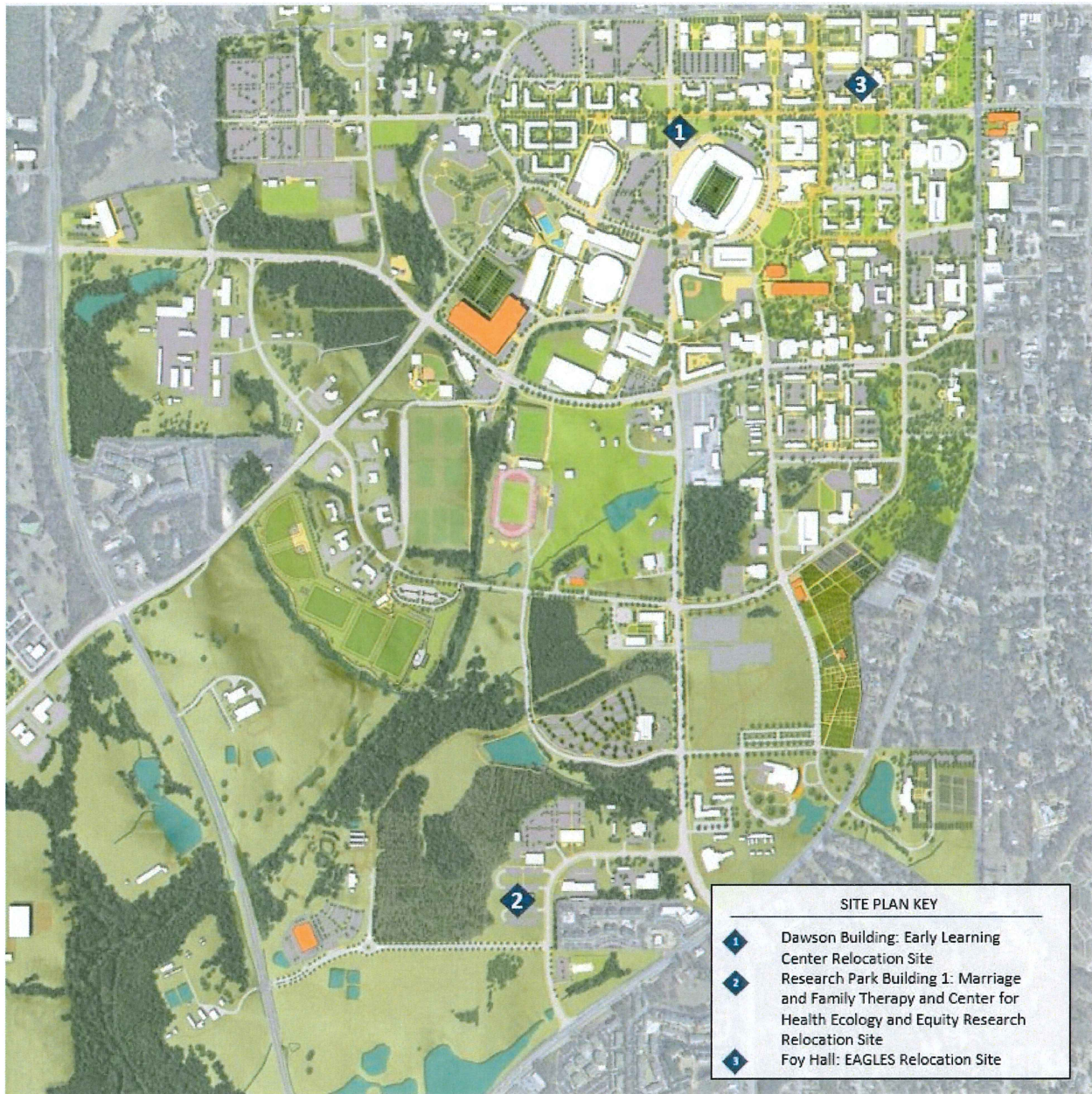
- Program Requirements for the Dawson Building Renovation for the Early Learning Center: This component of the project will renovate the 6,139 square foot Dawson Building on South Donahue Drive. The renovation requirements include creation of classrooms, observation rooms, offices, a conference room, clinic space, a kitchen, laundry room, storage and support space, as well as an outdoor playground.
- Program Requirements for the Research Park Building 1 Renovation: This component of the project will build-out a 9,000 square foot floor for the relocation for the Marriage & Family Therapy Center and the Center for Health Ecology & Equity Research. The renovation requirements include the creation of clinic space, observation rooms, offices, a conference room, storage, and support space.
- Program Requirements: Foy Hall Renovation for the EAGLES Program: This component of the project will renovate Suite 136 of Foy Hall, a 3,200 square foot space, for the EAGLES program. The renovation includes creation of classrooms, offices, a conference room, clinic space, as well as storage and support space. It also includes ADA accessibility upgrades to the main entries and access points within the building.

Refer to Attachment 1 for the map of the three College of Human Sciences clinic renovation and relocation sites.

2. Total Budget: The estimated total project cost of the College of Human Sciences Clinic Renovation and Relocation project is \$5.51 million, to be financed by University General Funds.

If you concur, it is proposed that a resolution providing final approval of the College of Human Sciences Clinic Renovation and Relocation project be presented to the Board of Trustees for consideration at its meeting scheduled for November 12, 2021.

Attachment 1
College of Human Sciences Clinics Renovation and Relocation
Site Map



RESOLUTION
DUNCAN DRIVE EXTENSION AND INFRASTRUCTURE
FINAL PROJECT APPROVAL

WHEREAS, at its previous meeting on September 10, 2021, the Board of Trustees adopted a resolution that approved the initiation and architect selection for the Duncan Drive Extension and Infrastructure project; and

WHEREAS, the project is proposed in support of the campus road system and the college of Agriculture's Transformation Gardens project and would construct a two-lane campus road that extends Duncan Drive from Lem Morrison Drive to Woodfield Drive to include bicycle lanes, sidewalks, and street lighting, as well as overhead power, storm sewer and domestic water lines; and

WHEREAS, the project would also execute site grading, stormwater management and the installation of utilities infrastructure (sanitary sewer, gas, water, electrical) for the adjacent Transformation Gardens, a teaching and outreach space planned by the College of Agriculture; and

WHEREAS, this project would result in numerous benefits to the Auburn University campus, including improved traffic flow of the campus, utility system redundancy, and facilitating the creation of the College of Agriculture's Transformation Gardens; and

WHEREAS, the estimated total project cost for the Duncan Drive Extension and Infrastructure project is \$4.1 million, to be financed by University General Funds; and

WHEREAS, pursuant to the Board of Trustees policy "D-3, Capital Projects Approval," the final approval of the project must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Duncan Drive Extension and Infrastructure project is approved, and that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Establish a budget for the Duncan Drive Extension and Infrastructure project in the amount of \$4.1 million, to be financed by University General Funds; and
2. Direct the consultants to complete the required plans for the project; and
3. Solicit bids and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the project budget.



FACILITIES MANAGEMENT
M E M O R A N D U M

TO: JAY GOGUE, President

THROUGH: RONALD BURGESS, Executive Vice President

FROM: DAN KING, Associate Vice President for Facilities

SUBJECT: PROPERTY AND FACILITIES COMMITTEE

**DUNCAN DRIVE EXTENSION & INFRASTRUCTURE PROJECT: FINAL
PROJECT APPROVAL**

DATE: OCTOBER 13, 2021

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for November 12, 2021.

Proposal:

Consistent with standing policy, it is proposed that the Duncan Drive Extension & Infrastructure project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that provides final approval of the project. If approved, the resolution would authorize the President to direct Auburn University Facilities Management to complete the project design, solicit bids, and award a contract for construction.

Review and Consultation:

At its previous meeting on September 10, 2021, the Board of Trustees adopted a resolution that approved the initiation of the Duncan Drive Extension & Infrastructure project and the selection of LBYD Engineers, of Birmingham, Alabama, as the project engineer.

The project team has worked to complete the design for the Duncan Drive Extension & Infrastructure project.

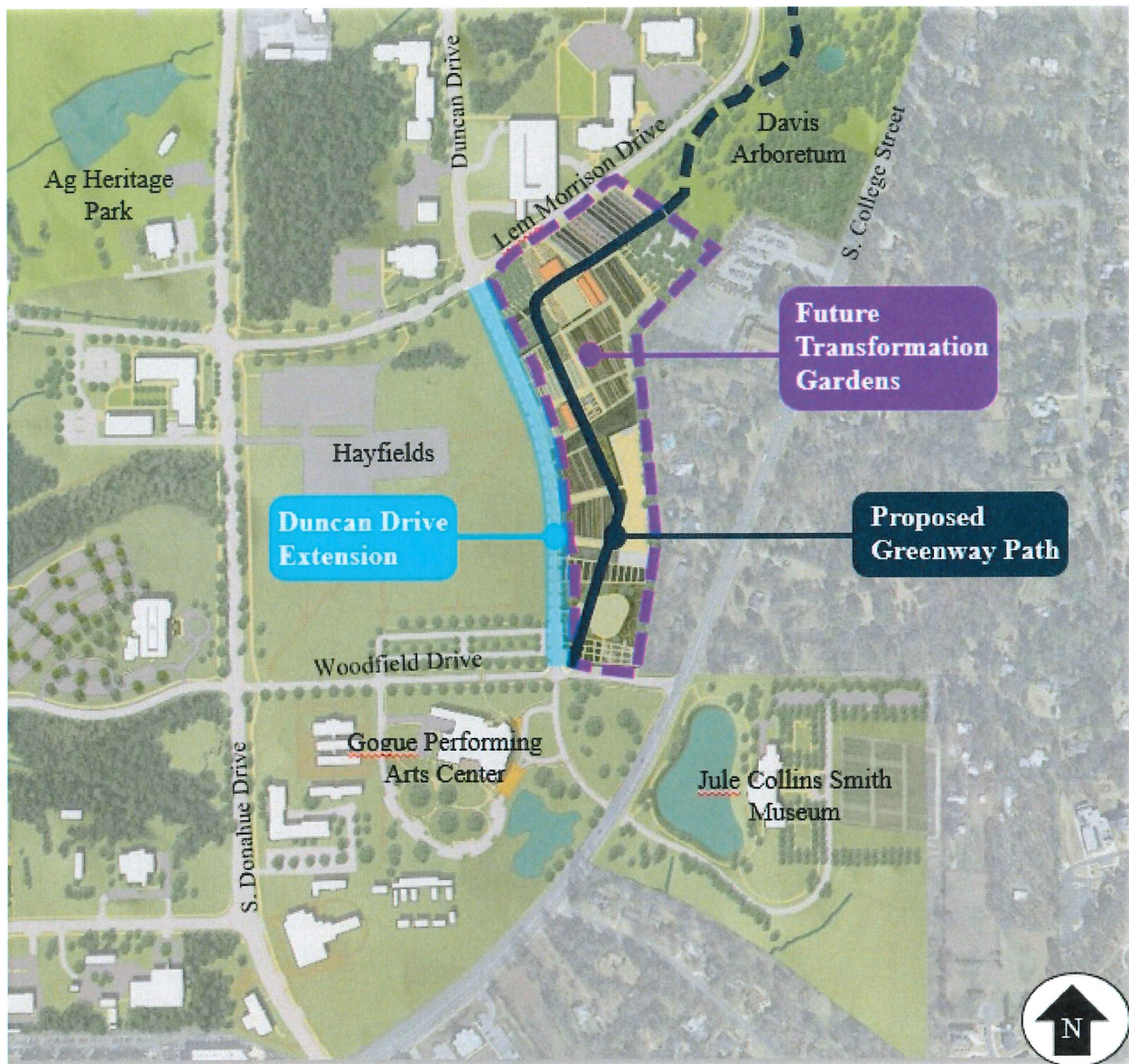
The project details are provided below:

- **Project Location:** The Duncan Drive Extension will be located between Lem Morrison Drive and Woodfield Drive.
- **Program Requirements:** The Duncan Drive Extension & Infrastructure project will construct a two-lane campus road that extends Duncan Drive from Lem Morrison Drive to Woodfield Drive. Program requirements include campus utility system improvements, site grading and utilities to support the adjacent College of Agriculture's Transformation Gardens, and a central greenway path connecting the Davis Arboretum to the Gogue Performing Arts Center. Refer to Attachments 1, 2, and 3 for the site maps and rendering of the Duncan Drive Extension & Infrastructure project.

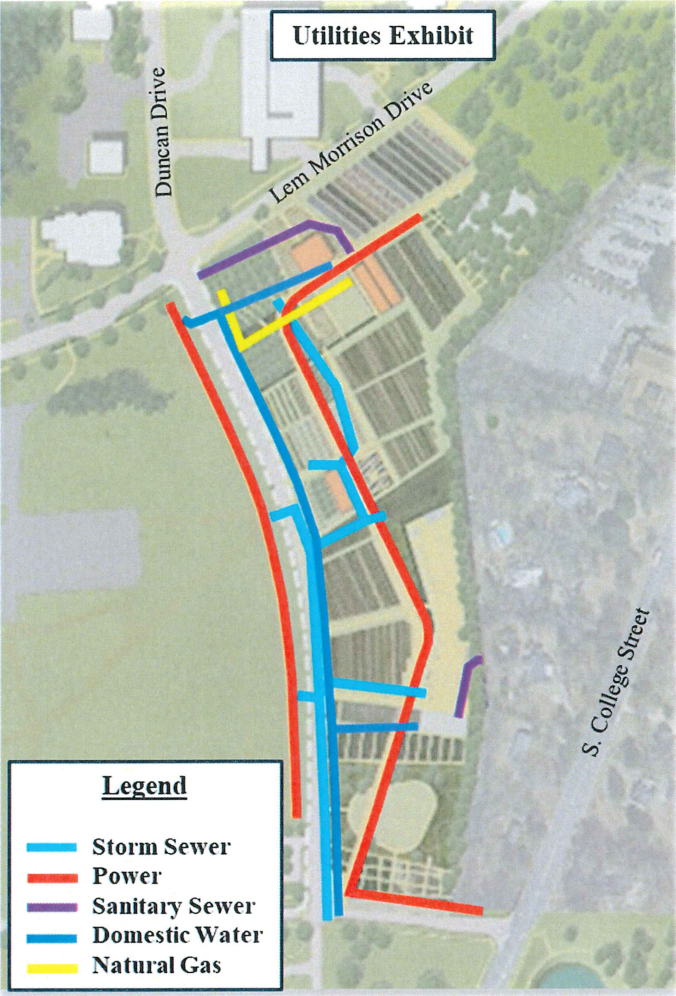
- Project Benefits: This project would result in numerous benefits to the Auburn University campus. It would improve the traffic flow of the campus, particularly on Gamedays and days when the Gogue Performing Arts Center has events, by providing a direct connection between Lem Morrison Drive and South College Street without traffic having to access South Donahue Drive. It would provide backup water and power feeds to the Gogue Performing Arts Center and the Jule Collins Museum. It would create a “eastern edge” of the Hayfields area of campus for future research or academic building development. And finally, it would expedite creation of the College of Agriculture’s Transformation Gardens by providing the necessary infrastructure for its subsequent development.
- Budget: The estimated total project cost of the Duncan Drive Extension & Infrastructure project is \$4.1 million, to be financed by University General Funds.

If you concur, it is proposed that a resolution providing final approval of the Duncan Drive Extension & Infrastructure project be presented to the Board of Trustees for consideration at its meeting scheduled for November 12, 2021.

Attachment 1
Duncan Drive Extension and Infrastructure
Site Map



Attachment 2
Duncan Drive Extension and Infrastructure
Site Grading and Utility Exhibit



Attachment 3
Duncan Drive Extension and Infrastructure Project
Rendering



View from the south looking north

RESOLUTION

HILL RESIDENCE HALL COMPLEX DEMOLITION PLAN

FINAL APPROVAL AND AUTHORITY TO EXECUTE

WHEREAS, the Hill Residence Hall complex was built between 1962 and 1967, and is comprised of 14 buildings totaling over 1,400 beds; and

WHEREAS, given the age of the Hill Residence Halls complex, Student Affairs has determined that investing in a major renovation of the residence hall buildings would not be cost effective; and

WHEREAS, the area of campus where the Hill Residence Hall complex is located is extremely valuable to the University as a site for future academic buildings; and

WHEREAS, to utilize this site, a plan has been developed to demolish most of the existing residence hall buildings in the next year; and

WHEREAS, the demolition schedule for these buildings is summarized below:

Phase I – To Be Demolished Spring 2022:

- Toomer Hall
- Dunn Hall
- Dobbs Hall
- Graves Hall

Phase II – To Be Demolished Summer 2022:

- Hollifield Hall
- Duncan Hall
- M Hall
- Burton Hall
- Knapp Hall
- Dowell Hall
- Leischuck Hall

WHEREAS, the estimated cost of the Phase I demolition is anticipated to be \$2.5 million and the estimated cost of the Phase II demolition is anticipated to be \$5.0 million, to be funded with University General Funds; and

WHEREAS, given the impact on the Auburn University campus resulting from the demolition of these residence halls, it is appropriate that the Board of Trustees approve the Hill Residence Hall Complex Demolition Plan and authorize the execution of the demolition.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Hill Residence Hall Demolition Plan is approved, and that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to execute the demolition of the buildings.



FACILITIES MANAGEMENT
M E M O R A N D U M

TO: JAY GOGUE, President *J. Gogue*

THROUGH: RONALD BURGESS, Executive Vice President *RBS*

FROM: DAN KING, Associate Vice President for Facilities *DPK*

SUBJECT: PROPERTY AND FACILITIES COMMITTEE

**HILL RESIDENCE HALL COMPLEX DEMOLITION PLAN: FINAL APPROVAL
AND AUTHORITY TO EXECUTE**

DATE: OCTOBER 20, 2021

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for November 12, 2021.

Proposal:

It is proposed that the Hill Residence Hall Complex Demolition Plan be presented to the Board of Trustees through the Property and Facilities Committee for appropriate action that will approve the demolition plan and authorize the demolition of the buildings.

Review and Consultation:

The Hill Residence Hall complex is comprised of 14 buildings totaling over 1,400 beds. It was built between 1962 and 1967. Given the age of the Hill Residence Hall complex, Student Affairs has determined that investing in a major renovation of the residence hall buildings would not be cost effective.

Although the buildings have exceeded their useful life, the area of campus where the Hill Residence Hall complex is located is extremely valuable to the University. The complex is adjacent to, and immediately south of, the core of campus. Given that it is anticipated that the Auburn University campus will grow to the south in future decades, the Campus Master Plan has recommended that the Hill Residence Hall area be utilized as a site for future academic buildings. However, this future development necessitates the demolition of the Hill Residence Hall complex.

See Attachment 1 for a diagram of the Hill Residence Hall complex buildings to be demolished. The University Housing Master Plan has scheduled the Hill Residence Hall to be vacated to allow for this demolition. Currently, Toomer, Dunn, Dobbs, Graves, and Leischuck Hall are vacant. Hollifield, Duncan, M, Knapp, and Dowell Halls are scheduled to be vacated at the end of the 2021-2022 academic year.

The demolition schedule for these buildings is summarized below:

Phase 1: To be Demolished Spring 2022:

- Toomer Hall
- Dunn Hall
- Dobbs Hall
- Graves Hall

Phase 2: To be Demolished Summer 2022:

- Hollifield Hall
- Duncan Hall
- M Hall
- Burton Hall
- Knapp Hall
- Dowell Hall
- Leischuck Hall

Buildings to Remain:

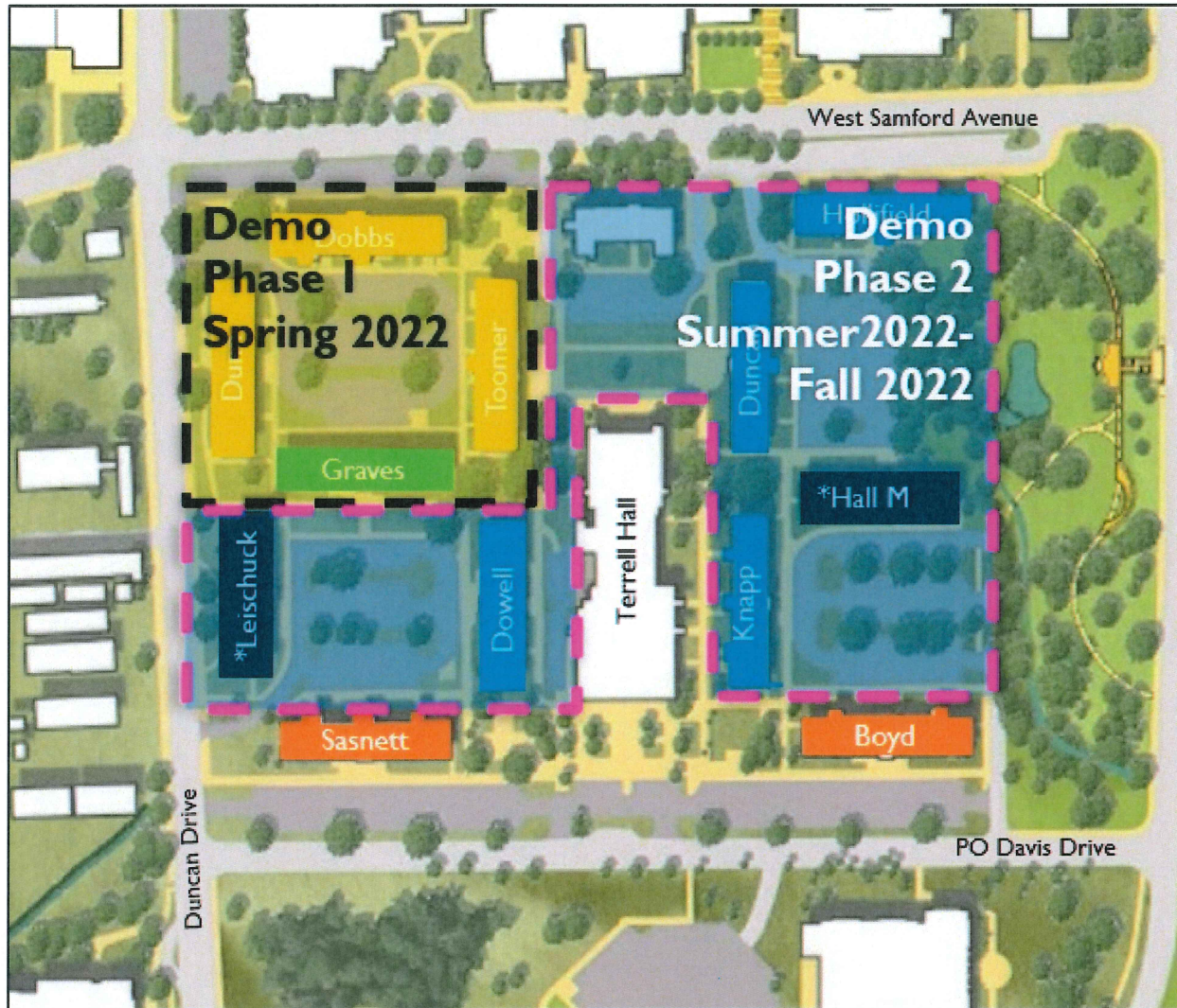
- Sasnett Hall
- Terrell Hall
- Boyd Hall

The estimated cost of the Phase 1 demolition is anticipated to be \$2.5 million and \$5.0 million for Phase 2. The demolition will be funded with University General Funds.

Given the impact on the Auburn University campus resulting from the demolition of these residence halls, it is appropriate that the Board of Trustees approve the Hill Residence Hall Complex Demolition Plan and authorize the execution of the demolition.

If you concur, it is proposed that a resolution approving the Hill Residence Hall Complex Demolition Plan and authorizing the demolition of these buildings be presented to the Board of Trustees for approval at the meeting scheduled for November 12, 2021.

Attachment 1
Hill Residence Hall Complex Demolition Plan



RESOLUTION
TRANSFORMATION GARDENS
APPROVAL OF PROJECT ARCHITECT SELECTION

WHEREAS, at its meeting on September 10, 2021, the Board of Trustees adopted a resolution that approved the initiation of the Transformation Gardens project and authorized the commencement of the architect selection process; and

WHEREAS, the University Architect, after conducting interviews with three (3) architectural firms, determined the architectural firm Architecture Works, of Birmingham, Alabama, was best qualified to provide design services on this project; and

WHEREAS, pursuant to the Board of Trustees policy “D-3, Capital Projects Approval,” the selection of the project architect must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee for approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Engage Architecture Works, of Birmingham, Alabama, as project architect to consult in the development of the facility program and project design; and
2. Limit the project planning and design development to the schematic design phase until such time as the program requirements, budget, funding plan, and site are approved by the Board.



FACILITIES MANAGEMENT
M E M O R A N D U M

TO: JAY GOGUE, President *J. Gogue*
THROUGH: RONALD BURGESS, Executive Vice President *RB*
FROM: DAN KING, Associate Vice President for Facilities *DK*
SUBJECT: PROPERTY AND FACILITIES COMMITTEE
TRANSFORMATION GARDENS: APPROVAL OF PROJECT ARCHITECT SELECTION
DATE: OCTOBER 13, 2021

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for November 12, 2021.

Proposal:

Consistent with standing policy, it is proposed that the project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that approves the selection of the project architect.

Review and Consultation:

During its meeting of September 10, 2021, the Board of Trustees adopted a resolution that approved the initiation of the Transformation Gardens project and authorized the commencement of the architect selection process.

Since that time, a Request for Qualifications was published for design services. Three (3) architectural firms submitted their qualifications, and three (3) were interviewed by the Architect Selection Committee. The committee determined that the firm Architecture Works, of Birmingham, Alabama, was best qualified to provide design services on this project. The University Architect concurs with this recommendation.

It is, therefore, appropriate that a resolution be presented to the Board of Trustees for their consideration to approve the selection of Architecture Works, of Birmingham, Alabama, as the project architect for the Transformation Gardens project. If you concur, it is recommended the resolution be presented to the Board of Trustees, through the Property and Facilities Committee, for appropriate review and action at the meeting scheduled for November 12, 2021.

RESOLUTION

NORTH AUBURN EQUINE RESEARCH FACILITY – ADDITION

APPROVAL OF PROJECT ARCHITECT SELECTION

WHEREAS, at its meeting on September 10, 2021, the Board of Trustees adopted a resolution that approved the initiation of the North Auburn Equine Research Facility – Addition project and authorized the commencement of the architect selection process; and

WHEREAS, the University Architect, after conducting interviews with three (3) architectural firms, determined the architectural firm Poole & Company Architects, LLC, of Birmingham, Alabama, was best qualified to provide design services on this project; and

WHEREAS, pursuant to the Board of Trustees policy “D-3, Capital Projects Approval,” the selection of the project architect must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee for approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Engage Poole & Company Architects, LLC, of Birmingham, Alabama, as project architect to consult in the development of the facility program and project design; and
2. Limit the project planning and design development to the schematic design phase until such time as the program requirements, budget, funding plan, and site are approved by the Board.



FACILITIES MANAGEMENT
M E M O R A N D U M

TO: JAY GOGUE, President *J. Gogue*
THROUGH: RONALD BURGESS, Executive Vice President *RB*
FROM: DAN KING, Associate Vice President for Facilities *DK*
SUBJECT: PROPERTY AND FACILITIES COMMITTEE

**NORTH AUBURN EQUINE RESEARCH FACILITY ADDITION: APPROVAL OF
PROJECT ARCHITECT SELECTION**

DATE: OCTOBER 13, 2021

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for November 12, 2021.

Proposal:

Consistent with standing policy, it is proposed that the project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that approves the selection of the project architect.

Review and Consultation:

During its meeting of September 10, 2021, the Board of Trustees adopted a resolution that approved the initiation of the North Auburn Equine Research Facility-Addition project and authorized the commencement of the architect selection process.

Since that time, a Request for Qualifications was published for design services. Five (5) architectural firms submitted their qualifications, and three (3) were interviewed by the Architect Selection Committee. The committee determined that the firm Poole & Company Architects, LLC, of Birmingham, Alabama, was best qualified to provide design services on this project. The University Architect concurs with this recommendation.

It is, therefore, appropriate that a resolution be presented to the Board of Trustees for their consideration to approve the selection of Poole & Company Architects, LLC, of Birmingham, Alabama, as the project architect for the North Auburn Equine Research Facility-Addition project. If you concur, it is recommended the resolution be presented to the Board of Trustees, through the Property and Facilities Committee, for appropriate review and action at the meeting scheduled for November 12, 2021.

RESOLUTION

PLAINSMAN PARK PLAYER DEVELOPMENT CENTER – PHASE II

APPROVAL OF PROJECT ARCHITECT SELECTION

WHEREAS, at its meeting on September 10, 2021, the Board of Trustees adopted a resolution that approved the initiation of the Plainsman Park Player Development Center – Phase II project and authorized the commencement of the architect selection process; and

WHEREAS, the University Architect, after conducting interviews with five (5) architectural firms, determined the architectural firm Cooke Douglass Farr Lemons, of Jackson, Mississippi, was best qualified to provide design services on this project; and

WHEREAS, pursuant to the Board of Trustees policy “D-3, Capital Projects Approval,” the selection of the project architect must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee for approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Engage Cooke Douglass Farr Lemons, of Jackson, Mississippi, as project architect to consult in the development of the facility program and project design; and
2. Limit the project planning and design development to the schematic design phase until such time as the program requirements, budget, funding plan, and site are approved by the Board.



FACILITIES MANAGEMENT
M E M O R A N D U M

TO: JAY GOGUE, President *JG*
THROUGH: RONALD BURGESS, Executive Vice President *BS*
FROM: DAN KING, Associate Vice President for Facilities *DPK*
SUBJECT: PROPERTY AND FACILITIES COMMITTEE

**PLAINSMAN PARK PLAYER DEVELOPMENT CENTER PHASE II: APPROVAL
OF PROJECT ARCHITECT SELECTION**

DATE: OCTOBER 13, 2021

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for November 12, 2021.

Proposal:

Consistent with standing policy, it is proposed that the project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that approves the selection of the project architect.

Review and Consultation:

During its meeting of September 10, 2021, the Board of Trustees adopted a resolution that approved the initiation of the Plainsman Park Player Development Center Phase II project and authorized the commencement of the architect selection process.

Since that time, a Request for Qualifications was published for design services. Seven (7) architectural firms submitted their qualifications, and five (5) were interviewed by the Architect Selection Committee. The committee determined that the firm Cooke Douglass Farr Lemons, of Jackson, Mississippi, was best qualified to provide design services on this project. The University Architect concurs with this recommendation.

It is, therefore, appropriate that a resolution be presented to the Board of Trustees for their consideration to approve the selection of Cooke Douglass Farr Lemons, of Jackson, Mississippi, as the project architect for the Plainsman Park Player Development Center Phase II project. If you concur, it is recommended the resolution be presented to the Board of Trustees, through the Property and Facilities Committee, for appropriate review and action at the meeting scheduled for November 12, 2021.

RESOLUTION

AUBURN ARENA WOMEN'S BASKETBALL LOCKER ROOM RENOVATIONS

APPROVAL OF PROJECT ARCHITECT SELECTION

WHEREAS, at its meeting on September 10, 2021, the Board of Trustees adopted a resolution that approved the initiation of the Auburn Arena Women's Basketball Locker Room Renovations project and authorized the commencement of the architect selection process; and

WHEREAS, the University Architect, after conducting interviews with five (5) candidate firms, determined the architectural firm Goodwyn Mills Cawood, of Auburn, Alabama, was best qualified to provide design services on this project; and

WHEREAS, pursuant to the Board of Trustees policy "D-3, Capital Projects Approval," the selection of the project architect must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee for approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Engage Goodwyn Mills Cawood, of Auburn, Alabama, as project architect to consult in the development of the facility program and project design; and
2. Limit the project planning and design development to the schematic design phase until such time as the program requirements, budget, funding plan, and site are approved by the Board.



FACILITIES MANAGEMENT
M E M O R A N D U M

TO: JAY GOGUE, President *JMG*
THROUGH: RONALD BURGESS, Executive Vice President *RB*
FROM: DAN KING, Associate Vice President for Facilities *DK*
SUBJECT: PROPERTY AND FACILITIES COMMITTEE

**AUBURN ARENA WOMEN'S BASKETBALL LOCKER ROOM RENOVATIONS:
APPROVAL OF PROJECT ARCHITECT SELECTION**

DATE: OCTOBER 13, 2021

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for November 12, 2021.

Proposal:

Consistent with standing policy, it is proposed that the project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that approves the selection of the project architect.

Review and Consultation:

During its meeting of September 10, 2021, the Board of Trustees adopted a resolution that approved the initiation of the Auburn Arena Women's Basketball Locker Room Renovations project and authorized the commencement of the architect selection process.

Since that time, a Request for Qualifications was published for design services. Seven (7) architectural firms submitted their qualifications, and five (5) were interviewed by the Architect Selection Committee. The committee determined that the firm Goodwyn Mills Cawood, of Auburn, Alabama, was best qualified to provide design services on this project. The University Architect concurs with this recommendation.

It is, therefore, appropriate that a resolution be presented to the Board of Trustees for their consideration to approve the selection of Goodwyn Mills Cawood of Auburn, Alabama, as the project architect for the Auburn Arena Women's Basketball Locker Room Renovations project. If you concur, it is recommended the resolution be presented to the Board of Trustees, through the Property and Facilities Committee, for appropriate review and action at the meeting scheduled for November 12, 2021.

RESOLUTION

MCWHORTER CENTER GYMNASTICS AND SOFTBALL TEAM AREA RENOVATIONS

APPROVAL OF PROJECT ARCHITECT SELECTION

WHEREAS, at its meeting on September 10, 2021, the Board of Trustees adopted a resolution that approved the initiation of the McWhorter Center Gymnastics and Softball Team Area Renovations project and authorized the commencement of the architect selection process; and

WHEREAS, the University Architect, after conducting interviews with five (5) architectural firms, determined the firm Davis Architects, of Birmingham, Alabama, was best qualified to provide design services on this project; and

WHEREAS, pursuant to the Board of Trustees policy “D-3, Capital Projects Approval,” the selection of the project architect must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee for approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Engage Davis Architects, of Birmingham, Alabama, as project architect to consult in the development of the facility program and project design; and
2. Limit the project planning and design development to the schematic design phase until such time as the program requirements, budget, funding plan, and site are approved by the Board.



FACILITIES MANAGEMENT
M E M O R A N D U M

TO: JAY GOGUE, President *JAG*
THROUGH: RONALD BURGESS, Executive Vice President *RB*
FROM: DAN KING, Associate Vice President for Facilities *DPK*
SUBJECT: PROPERTY AND FACILITIES COMMITTEE

**MCWHORTER CENTER GYMNASTICS & SOFTBALL TEAM AREA
RENOVATIONS: APPROVAL OF PROJECT ARCHITECT SELECTION**

DATE: OCTOBER 13, 2021

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for November 12, 2021.

Proposal:

Consistent with standing policy, it is proposed that the project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that approves the selection of the project architect.

Review and Consultation:

During its meeting of September 10, 2021, the Board of Trustees adopted a resolution that approved the initiation of the McWhorter Center Gymnastics & Softball Team Area Renovations project and authorized the commencement of the architect selection process.

Since that time, a Request for Qualifications was published for design services. Seven (7) architectural firms submitted their qualifications, and five (5) were interviewed by the Architect Selection Committee. The committee determined that the firm Davis Architects, of Birmingham, Alabama, was best qualified to provide design services on this project. The University Architect concurs with this recommendation.

It is, therefore, appropriate that a resolution be presented to the Board of Trustees for their consideration to approve the selection of Davis Architects, of Birmingham, Alabama, as the project architect for the McWhorter Center Gymnastics & Softball Team Area Renovations project. If you concur, it is recommended the resolution be presented to the Board of Trustees, through the Property and Facilities Committee, for appropriate review and action at the meeting scheduled for November 12, 2021.

RESOLUTION

JORDAN-HARE STADIUM WIFI SYSTEM REPLACEMENT

AUTHORITY TO EXECUTE

WHEREAS, the WIFI system within Jordan-Hare Stadium is heavily utilized on football gamedays and is considered an essential fan amenity for fans attending games; and

WHEREAS, the Jordan-Hare Stadium WIFI system was last upgraded 10 years ago and is now outdated; and

WHEREAS, the Athletics Department proposes a project to replace the existing WIFI system with upgraded technology that utilizes "under seat" antennas to achieve a wider distribution of antennas throughout the stadium along with the replacement and addition of existing external WIFI antennas; and

WHEREAS, the overall cost for this work is anticipated to be approximately \$10 million with the funding for this project split as follows: 60% Athletics and 40% cellular carrier; and

WHEREAS, the Auburn University portion of this work will be funded by Athletic Department funds; and

WHEREAS, the planned schedule for this upgrade is to begin the replacement work in April 2022 and complete the upgrade by August 2023; and

WHEREAS, given the level of investment involved in this project, it is appropriate that the Board of Trustees authorize the execution of the Jordan-Hare Stadium WIFI Replacement project.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Jordan-Hare Stadium WIFI System Replacement project is approved, and that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to execute the upgrade to the Jordan-Hare Stadium WIFI system.



FACILITIES MANAGEMENT
M E M O R A N D U M

TO: JAY GOGUE, President

THROUGH: RONALD BURGESS, Executive Vice President

FROM: DAN KING, Associate Vice President for Facilities

SUBJECT: PROPERTY AND FACILITIES COMMITTEE

JORDAN-HARE STADIUM WIFI SYSTEM REPLACEMENT: AUTHORITY TO EXECUTE

DATE: OCTOBER 20, 2021

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for November 12, 2021.

Proposal:

It is proposed that the Jordan-Hare Stadium WIFI System Replacement project be presented to the Board of Trustees through the Property and Facilities Committee for appropriate action that will authorize the execution of the WIFI system upgrade.

Review and Consultation:

The WIFI system within Jordan-Hare Stadium is heavily utilized on football gamedays. This system was last upgraded 10 year ago and is now outdated.

This project will replace the existing WIFI system with upgraded technology that utilizes "under seat" antennas to achieve a wider distribution of antennas throughout the stadium. Replacement of existing external WIFI antennas, as well as the addition of new antennas, is also expected.

The overall cost for this work is anticipated to be approximately \$10 million. It is anticipated that the funding split for this project will be 60% Athletics and 40% cellular carrier.

The planned schedule for this upgrade is to begin the replacement work in April 2022 and complete by August 2023.

Given the level of investment involved in this project, it is appropriate that the Board of Trustees authorize the execution of the Jordan-Hare Stadium WIFI Replacement project.

If you concur, it is proposed that a resolution, approving the Jordan-Hare Stadium WIFI System Replacement project and authorizing the execution of the WIFI system upgrade, be presented to the Board of Trustees for approval at the meeting scheduled for November 12, 2021.

RESOLUTION

VILLAGE RESIDENCE HALLS REPAIR AND REFURBISHMENT – PHASE I: MATTHEWS AND AUBIE HALLS

AUTHORITY TO EXECUTE

WHEREAS, during its meeting on November 22, 2019, the Board of Trustees approved the Village Residence Halls Repair and Refurbishment project and authorized the execution of the work; and

WHEREAS, the intent of this project is to refurbish all 484 suites throughout the complex in a phased approach over four years; and

WHEREAS, the scope of work calls for replacing the existing flooring, casework, countertops, vanities, and bathroom fixtures of each suite as well as repainting the suites and hallways and replacing the air conditioning units for each suite; and

WHEREAS, it is proposed that Phase I of this project, the repair and refurbishment of Matthews and Aubie Halls, begin in the summer of 2022; and

WHEREAS, the cost of the design for all four phases and the construction cost for Phase 1 is anticipated to be \$9.2 million, to be funded by Student Affairs; and

WHEREAS, given the level of investment involved in this project, it is appropriate that the Board of Trustees authorize the execution of Phase 1 of the Village Residence Hall Repair and Refurbishment project.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to execute the Village Residence Halls Repair and Refurbishment: Phase I – Matthews and Aubie Halls project.



FACILITIES MANAGEMENT
M E M O R A N D U M

TO: JAY GOGUE, President *JG*

THROUGH: RONALD BURGESS, Executive Vice President *RB*

FROM: DAN KING, Associate Vice President for Facilities *DK*

SUBJECT: PROPERTY AND FACILITIES COMMITTEE

**VILLAGE RESIDENCE HALLS REPAIR AND REFURBISHMENT: PHASE 1
MATTHEWS AND AUBIE HALLS: AUTHORITY TO EXECUTE**

DATE: OCTOBER 20, 2021

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for November 12, 2021.

Proposal:

It is proposed that the Village Residence Halls Repair and Refurbishment: Phase 1: Matthews and Aubie Halls project be presented to the Board of Trustees through the Property and Facilities Committee for appropriate action that will authorize the execution of the repairs.

Review and Consultation:

During its meeting on November 22, 2019, the Board of Trustees approved the Village Residence Halls Repair and Refurbishment project and authorized the execution of the work.

The intent of this project is to refurbish suites in all buildings in a phased approach over four years. This project will refurbish 484 suites throughout the complex. The scope of work calls for replacing the existing flooring, casework, countertops, vanities, and bathroom fixtures of each suite as well as repainting the suites and hallways.

Additionally, to address a problem that has become urgent since the 2019 Board approval, this project will replace the air conditioning units for each suite.

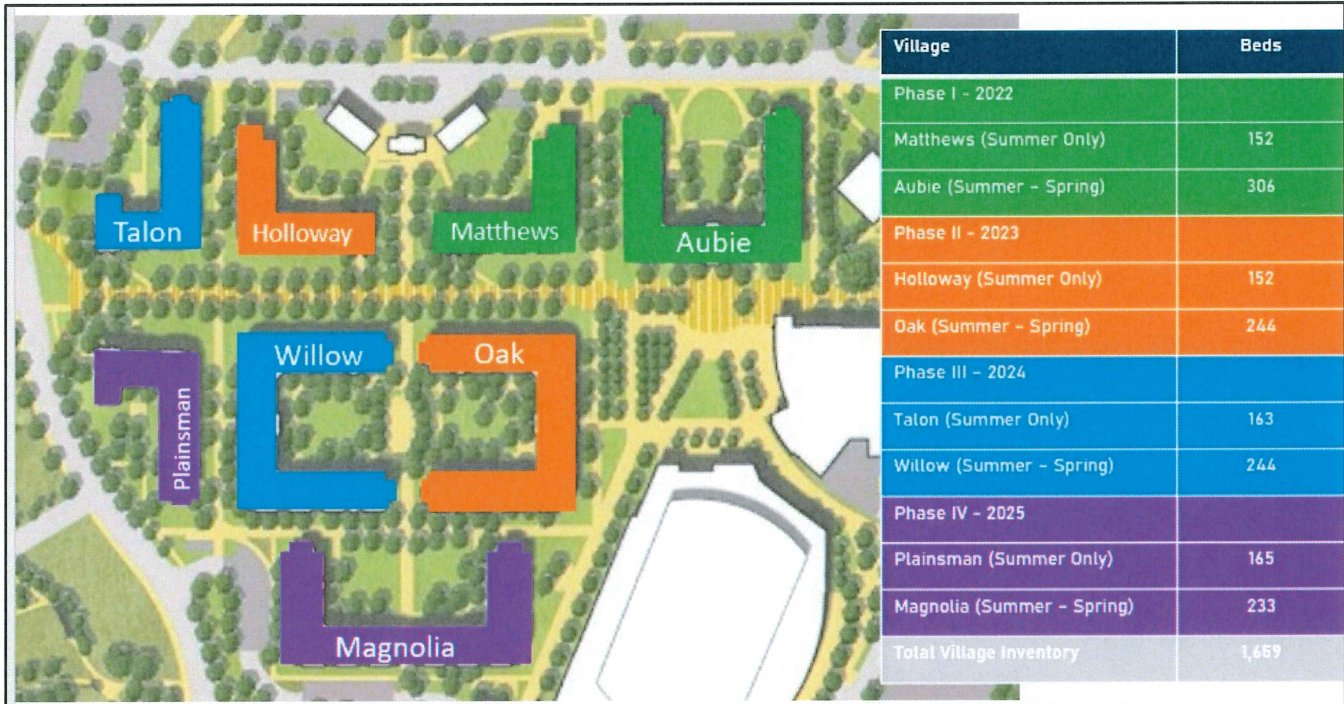
See Attachment 1 for the tentative schedule of the residence halls refurbishments. One phase is planned to be completed each year with the overall project completed by the summer of 2026. The first phase of this work is scheduled to begin in the summer of 2022 with the refurbishment of Matthews and Aubie Halls.

The cost of the design for all four phases and the construction cost for Phase 1 is anticipated to be \$9.2 million, to be funded by Student Affairs.

Given the level of investment involved in this project, it is appropriate that the Board of Trustees authorize the execution of Phase 1 of the Village Residence Halls Repair and Refurbishment project.

If you concur, it is proposed that a resolution, authorizing the execution of the Village Residence Halls Repairs and Refurbishment: Phase 1 Matthews and Aubie Halls project, be presented to the Board of Trustees for approval at the meeting scheduled for November 12, 2021.

Attachment 1 **Village Residence Halls Repair and Refurbishment Plan**



RESOLUTION

AUBURN UNIVERSITY AT MONTGOMERY SCIENCE LABORATORY FACILITY RENOVATION – HAZARDOUS MATERIAL ABATEMENT

AUTHORITY TO EXECUTE

WHEREAS, during its meeting on February 6, 2021, the Board of Trustees adopted a resolution that approved the initiation of the Auburn University at Montgomery (AUM) Science Laboratory Facility Renovation project; and

WHEREAS, during its meeting of April 16, 2021, the Board of Trustees adopted a resolution that approved the selection of Williams Blackstock as architect for the project design; and

WHEREAS, the design of the project is currently underway; and it is anticipated that the project will be presented to the Board of Trustees in February 2022 for final approval; and

WHEREAS, to expedite the renovation project, AUM seeks to conduct the abatement of hazardous material within the building prior to obtaining final approval for the project from the Board of Trustees; and

WHEREAS, the anticipated cost of the hazardous material abatement work is approximately \$750,000; and

WHEREAS, given that the abatement work would be performed prior to obtaining final approval of the overall project, it is appropriate that the Board of Trustees authorize the execution of the hazardous material abatement.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Auburn University at Montgomery Science Laboratory Facility Renovation – Hazardous Material Abatement project is approved, and that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to execute the hazardous material abatement within the building.



FACILITIES MANAGEMENT
M E M O R A N D U M

TO: JAY GOGUE, President

THROUGH: RONALD BURGESS, Executive Vice President

FROM: DAN KING, Associate Vice President for Facilities

SUBJECT: PROPERTY AND FACILITIES COMMITTEE

**AUBURN UNIVERSITY AT MONTGOMERY SCIENCE LABORATORY
FACILITY RENOVATION—HAZARDOUS MATERIAL ABATEMENT:
AUTHORITY TO EXECUTE**

DATE: OCTOBER 20, 2021

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for November 12, 2021.

Proposal:

It is proposed that the Auburn University at Montgomery (AUM) Science Laboratory Facility Renovation—Hazardous Material Abatement project be presented to the Board of Trustees through the Property and Facilities Committee for appropriate action that will authorize the execution of hazardous material abatement work prior to obtaining final approval by the Board of Trustees in early 2022.

Review and Consultation:

During its meeting of February 6, 2021, the Board of Trustees adopted a resolution that approved the initiation of the AUM Science Laboratory Facility Renovation project and authorized the commencement of the architect selection process. During its meeting of April 16, 2021, the Board of Trustees adopted a resolution that approved the selection of Williams Blackstock as architect for the project design.

The design of the project is currently underway. To expedite the renovation project, AUM seeks to conduct the abatement of hazardous material within the building during the December 2021 to March 2022 time frame. It is anticipated that this project will be presented to the Board of Trustees for final approval in February 2022 with the renovation work commencing in April 2022.

The anticipated cost of the overall renovation work is estimated to be in the \$15 to \$20 million range. This project will be funded by University General Funds and State of Alabama PSCA funds. The anticipated cost of the abatement work is approximately \$750,000.

If you concur, it is proposed that a resolution authorizing the execution of the Auburn University at Montgomery Science Laboratory Facility Renovation—Hazardous Material Abatement project be presented to the Board of Trustees for approval at the meeting scheduled for November 12, 2021.

RESOLUTION

AUTHORITY TO PURCHASE PROPERTY IN SHORTER, ALABAMA

WHEREAS, Auburn University owns 3,800 acres of land at the E.V. Smith Research Center in Macon County; and

WHEREAS, Savannah Brown Jemison owns 2.3 acres of land at 8660 County Road 30 in Shorter, Alabama; which is contiguous to the Research Center; and

WHEREAS, Ms. Jemison has offered to sell the property to Auburn University; and

WHEREAS, the purchase of this land would effectively contribute to the provision of irrigation research on property adjacent to the E.V. Smith Research Center, Field Crops Unit; and

WHEREAS, E.V. Smith has available unrestricted funds with which to purchase the property.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such person as may be acting as President, be and the same is hereby authorized and empowered to take such action as is necessary and desirable to purchase from Savannah Brown Jemison approximately 2.3 acres of vacant land adjacent to the E.V. Smith Research Center in Macon County, Alabama as shown on Exhibit A, for the price of Eight Thousand Dollars (\$8,000). All documents consummating the purchase of the property shall be reviewed as to form by legal counsel for Auburn University.





REAL ESTATE DEPARTMENT
M E M O R A N D U M

TO: JAY GOGUE, President *JG*
THROUGH: RON BURGESS, Executive Vice President *BS*
THROUGH: DAN KING, Associate Vice President for Facilities *DPK*
FROM: PAUL PATTERSON, Dean of College of Agriculture *PP*
GREG PATE, Director of AAES *GMP for GEP*
MARK STIRLING, Director of Real Estate *MS*
SUBJECT: PROPERTY AND FACILITIES COMMITTEE
AUTHORITY TO PURCHASE PROPERTY IN SHORTER, ALABAMA
DATE: OCTOBER 14, 2021

This is to request that the following item be presented to the Board of Trustees through the Property and Facilities Committee and be included on the agenda of the meeting scheduled for November 12, 2021.

Proposal:

It is proposed that approximately 2.3 acres of land owned by Savannah Brown Jemison be acquired by the University. The property is strategically located adjacent to University owned property at the E.V. Smith Experiment Station in Macon County. The property will allow the University to increase the efficiency and reach of current irrigation systems to satisfy immediate research demand and will maximize irrigation potential for the station.

Review and Consultation:

An opportunity has arisen for the Board of Trustees to consider the purchase of adjacent land located at the E. V. Smith Research Center, Field Crops Unit, 8660 County Road 30 in Shorter, Alabama, offered for sale by Savannah Brown Jemison. If purchased, the additional land will increase the number of existing irrigated acreage for agricultural row-crop production research. It could also be used to address future academic and administrative needs.

The property offered for sale consists of mixed timber woodlands of approximately 2.3 acres. (Attachment A) Consistent with standing policy, a summary appraisal report, dated September 16, 2021, was secured from Mark Barrs, MAI. The purchase price of Eight Thousand Dollars (\$8,000.00) is equal to the appraised value. This property's location adjacent to existing university property allows the university to expand the existing research facility and improve the irrigation efficiency on the property. Funds to offset the purchase price are available from AAES sources.

The proposal for acquisition is recommended by the Dean of Agriculture and Director of AAES, Director of Research Station Operations, Associate Vice President for Facilities, and the Director of Real Estate. If you concur, it is requested that you recommend the proposal to the Board of Trustees through the Property and Facilities Committee at the meetings scheduled for November 12, 2021.

Rationale for Recommendation:

The purchase of property contiguous with the E.V. Smith Experiment Station is consistent with the long range objectives set forth in the master plan and its revisions approved by the Board of Trustees. Board policy outlining the procedure for the acquisition of real estate has been followed in establishing the fair market value of the property. The amount payable to the sellers will not exceed the MAI appraised value and funds to offset the purchase price are available from unrestricted auxiliary funds from E.V. Smith Research Center. It is therefore recommended that the property offered for sale by Savannah Brown Jemison be purchased by the University.



Auburn University
EV Smith Research Center

Interstate 85

2.3 Acre Parcel

Auburn University
EV Smith Research Center

Chevron

Auburn University
EV Smith Research Center

RESOLUTION

PROPERTY EXCHANGE WITH USDA AGRICULTURAL RESEARCH SERVICE AND AMENDED DECLARATION OF COVENANTS FOR RESEARCH PARK

WHEREAS, Auburn University and the Agricultural Research Service of the United States Department of Agriculture (ARS) have a long-standing, productive research collaboration; and

WHEREAS, ARS currently owns a 6.29-acre parcel at the corner of West Samford Avenue and South Donahue Drive (Tillage Farm Site); and

WHEREAS, Auburn University supported a \$43 million federal appropriation to allow ARS to develop new research facilities and relocate from the Tillage Farm Site, which is adjacent to the core of campus and occupies a strategic location for future University development; and

WHEREAS, in October 2020, the Auburn University Board of Trustees approved an exchange of land with ARS, whereby the University would provide certain parcels and a cash payment in exchange for the Tillage Farm Site; and

WHEREAS, based on subsequent review, ARS has requested modifications to the previously approved exchange; and

WHEREAS, Auburn University wishes to acquire the Tillage Farm Site in exchange for the following package of real property (parcels depicted on the attached exhibits):

- Convey to ARS 6.63 acres owned by the University in Auburn Research Park on the southwest corner of Devall Drive and Auburn Camp Road, adjacent to the former poultry research farm (final shape and orientation of parcel subject to ARS's design); and
- Convey to ARS the 53.5 acre University property on Lee County Road 27, known as the South Auburn Fisheries Research Lab, which currently is leased and used by ARS.

WHEREAS, Board of Trustees policy "D-9, Real Property Exchange," allows the exchange of real property when the transaction is in the best interest of the University and the existing University property is no longer required to carry out its mission, so long as the value of the property to be acquired by the University is equal to or exceeds the value of the property to be conveyed; and

WHEREAS, two MAI appraisals of the Tillage Farm Site and other relevant parcels have been obtained and the value of the Tillage Farm Site is equivalent to the combined value of the University parcels as determined by the appraisals and subsequent negotiation; and

WHEREAS, ARS intends to develop new research facilities on the sites conveyed by the University, including a site in Auburn Research Park, which will benefit the University, ARS, and the Research Park; and

WHEREAS, in order to accommodate federal government requirements and at ARS's request, the University agrees to remove the ARS Research Park site from the scope of the Research Park restrictive covenants and acknowledges that the Auburn Research and Technology Foundation and current ground lessees within Research Park have consented to such removal; and

WHEREAS, to facilitate ARS's transition from the Tillage Farm Site, the University agrees to lease that site back to ARS at nominal rent for a temporary period not to exceed 72 months; and

WHEREAS, Board of Trustees Policy D-8, Real Estate Sale and Lease Policy, permits the lease of University property for appropriate purposes and according to specific procedures approved by the Board of Trustees; and

WHEREAS, for the reasons described herein, the property exchange and related transactions are in the best interest of Auburn University, are being undertaken for institution-related purposes, and comply with applicable Board of Trustees policies.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the property exchange and related transactions described herein are approved, declared to be for institution-related purposes, and in the best interest of Auburn University, and that Jay Gogue, President, or such other person as may be acting as President, is authorized and empowered to negotiate and execute the deeds and lease, in accordance with the terms stated herein, as well as other legal documents necessary to effectuate the transactions and convey to ARS the parcels described below in exchange for the University receiving title to the Tillage Farm Site:

1. Convey to ARS 6.63 acres owned by the University in Auburn Research Park on the southwest corner of Devall Drive and Auburn Camp Road, adjacent to the former poultry research farm; and
2. Convey to ARS the 53.5-acre University property on Lee County Road 27, known as the South Auburn Fisheries Research Lab, which currently is leased and used by ARS.

The conveyance to Auburn University may be accomplished by quitclaim deed. All documents consummating this transaction shall be reviewed as to form by the General Counsel.

BE IT FURTHER RESOLVED that the University may grant all water, access, sanitary sewer, stormwater, electric, and other customary and appropriate easements required in connection with the property exchange, as determined by, and upon the terms and conditions approved by, the President or his designee.

BE IT FURTHER RESOLVED that the Declaration of Protective Covenants, Conditions, Restrictions, Reservations, and Easements for the Auburn Research Park shall be amended to remove the ARS Research Park site from the scope of those covenants, and that Jay Gogue, President, or such other person as may be acting as President, is authorized and empowered to execute all documents necessary to effectuate that transaction, with such documents reviewed as to form by the General Counsel.

BE IT FURTHER RESOLVED that the resolution passed by the Board on October 16, 2020, shall be deemed rescinded and of no further effect.

Exhibit 1

S. Donahue Dr

Devall Dr

Camp Auburn Rd

Proposed USDA Parcel

S. College St



SCALE: 1:350

Exhibit 2



Biggio Dr

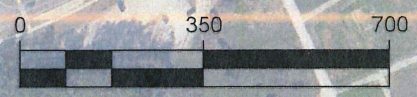
S. Donahue Dr.

W. Samford Avenue

Existing
USDA
Parcel

Duncan Dr

Lem Morrison Dr



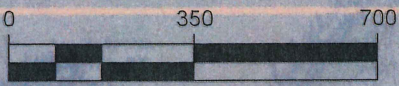
SCALE: 1:350

Exhibit 3

Society Hill Rd

Lee Road 27

Existing Fisheries Parcel



SCALE: 1:350



REAL ESTATE DEPARTMENT
M E M O R A N D U M

TO: JAY GOGUE, President *JG*
THROUGH: RONALD BURGESS, Executive Vice President *RB*
THROUGH: DAN KING, Associate Vice President for Facilities *DK*
THROUGH: BILL HARDGRAVE, Provost *BH*
THROUGH: PAUL PATTERSON, Dean of the College of Agriculture *PP*
FROM: MARK STIRLING, Director of Real Estate *MS*
SUBJECT: PROPERTY AND FACILITIES COMMITTEE

**PROPERTY EXCHANGE WITH USDA AGRICULTURAL RESEARCH SERVICE
AND AMENDED DECLARATION OF COVENANTS FOR RESEARCH PARK**

DATE: OCTOBER 13, 2021

This is to request that the following item be presented to the Board of Trustees and be included on the agenda of the meeting scheduled for November 12, 2021.

Proposal:

It is proposed that Auburn University enter into a transaction to exchange property with the Agricultural Research Service of the United States Department of Agriculture ("ARS"). ARS owns a 6.29-acre parcel located at the corner of West Samford Avenue and South Donahue Drive ("Tillage Farm Site"), which ARS currently uses for soil dynamics research. The Tillage Farm Site is identified in the map attached to the accompanying resolution.

As described below, the Tillage Farm Site is a strategic location for the University and would offer significant development opportunities if acquired.

In October 2020, the Board of Trustees approved an exchange of land with ARS to obtain the Tillage Farm Site. After subsequent review, ARS has proposed modifications to that exchange. The updated proposed transaction is described below.

To acquire the Tillage Farm Site, the University would exchange the following two parcels, which taken together are of equivalent value to the Tillage Farm Site:

- (i) Convey to ARS 6.63 acres owned by the University in Auburn Research Park on the southwest corner of Devall Drive and Camp Auburn Road, adjacent to the former poultry research farm; and
- (ii) Convey to ARS the 53.5 acre University property on Lee County Road 27, known as the South Auburn Fisheries Research Lab, which currently is leased and used by ARS.

Maps depicting the proposed parcels are included in the exhibit to the accompanying resolution. The Research Park parcel is vacant. The lease of the South Auburn Fisheries parcel to ARS expires in 2028. The University does not currently envision any other alternative uses for these properties.

Note that the exact shape and orientation of the Research Park parcel may change slightly based on ARS's design, but in no event will it exceed 6.63 acres.

Following the proposed property exchange, the University would lease the Tillage Farm Site back to ARS for a period not to exceed 72 months while ARS designs and constructs its new facility in Research Park and transitions its Tillage Farm Site operations. ARS would be charged nominal rent during the term (\$1/year).

The proposed exchange also would involve release of the Research Park covenants from the site that ARS would acquire in the Park, as described below.

Review and Consultation:

The proposed exchange results from joint efforts and consultation among the University, ARS, and other stakeholders. With leadership from Senator Richard Shelby and the University's support, in 2019 Congress appropriated \$43 million to ARS to fund construction of new facilities in Auburn and facilitate its relocation from the Tillage Farm Site. This, in turn, offers a unique opportunity to the University. The close proximity of the Tillage Farm Site to the core of campus, in conjunction with the relocation of housing facilities from the Hill Residence Hall Complex, will enable future expansion of the campus core and the growth and development of new academic, research, administrative, and housing facilities along the southern axis of the Auburn University campus. For these reasons, this transaction is recommended by the Provost, the Dean of the College of Agriculture, the Associate Vice President for Facilities, and the Director of Real Estate.

Appraisals have been obtained, as required by Board of Trustees Policy D-9, Real Property Exchange Policy. The policy provides that "[t]he appraised fair market value of the property to be acquired by Auburn University shall equal or exceed the value of real property to be exchanged by Auburn University, plus any cash paid by Auburn University." Where the estimated property value exceeds \$1 million, two MAI appraisals must be obtained. Here, the University and ARS each obtained one appraisal of all parcels on an as-is basis. The value of the Tillage Farm Site is equivalent to the combined value of the two University parcels. The final valuation represents a negotiated midpoint between the parties' appraisals. Note that real property exchanges wherein the value of property received by the state is equal to or exceeds the value of state property exchanged are exempt from the requirements of the Land Sales Act.

The proposed transaction also is expected to benefit ARS, an important University research partner. ARS intends to build new research facilities supporting its National Soil Dynamics Laboratory ("NSDL") on the sites it would acquire from the University. ARS would develop a modern office and research laboratory building on the Research Park site. ARS also would continue its current research activities on the South Auburn Fisheries parcel, which it currently leases from the University.

Thus, the transaction would further the long-standing research collaboration between the University and the NSDL, which began in 1933, and complement the University's other relationships with USDA, including the College of Veterinary Medicine's work with ARS's Aquatic Animal Health Laboratory. ARS scientists at those laboratories serve as affiliate University faculty members and help advance research, support graduate education, and serve producers in Alabama and the Southeastern United States. With the proposed transaction, ARS is expected to strengthen its ties with the University and expand its activities in the Auburn community.

To finalize the transaction, ARS also requires that the University modify the scope of property covenants applying to land within Research Park. That property is governed by a Declaration of Protective Covenants, Conditions, Restrictions, Reservations, and Easements ("Covenants"), which specifies permitted uses of the land, requires building design approvals, and provides for assessments of common area maintenance costs and similar expenses. The Covenants currently apply to the Research Park site that ARS would acquire. But as a federal government agency, ARS states that it cannot accept the site if it is subject to the Covenants. Instead, ARS has committed to work in good faith with the University to ensure that the design of its Research Park facility is consistent with the aesthetic of surrounding buildings. Accordingly, as part of the transaction, the University would amend the Covenants to remove the ARS Research Park site from the scope of the covered property. The accompanying resolution reflects this Board's approval of that item.

Stakeholders in Research Park also have consented to this amendment. The Covenants may be amended by the University upon consent of at least one-quarter of the ground lessees in Research Park. Both the Auburn Research and Technology Foundation and all other ground lessees within Research Park have approved and consented to this amendment.

Recommendation: The property exchange and related transactions described above are recommended for your approval and consideration whether they should be presented to the Board of Trustees at the meeting scheduled for November 12, 2021.

Exhibit 1

S. Donahue Dr

Devall Dr

Camp Auburn Rd

Proposed USDA Parcel

S. College St



SCALE: 1:350

Exhibit 2

Biggio Dr

S. Donahue Dr.

W. Samford Avenue

Existing
USDA
Parcel

Duncan Dr

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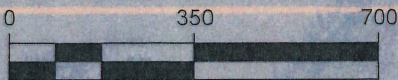
SCALE: 1:350

Exhibit 3

Society Hill Rd

Lee Road 27

Existing Fisheries Parcel



SCALE: 1:350

STATUS UPDATES
NOVEMBER 12, 2021 BOARD MEETING
AUBURN UNIVERSITY BOARD OF TRUSTEES

Time will be allotted for the following *information only* status updates:

- A. Current Status of New Construction/Renovation/Infrastructure Projects with Budgets of \$1,000,000 and Greater
- B. Project Status Reports



FACILITIES MANAGEMENT
M E M O R A N D U M

TO: JAY GOUGE, President *JG*
THROUGH: RONALD BURGESS, Executive Vice President *RB*
FROM: DAN KING, Associate Vice President for Facilities *DPK*
SUBJECT: PROPERTY AND FACILITIES COMMITTEE

**CURRENT STATUS OF NEW CONSTRUCTION/RENOVATION/
INFRASTRUCTURE PROJECTS WITH BUDGETS OF \$1,000,000 AND GREATER
(INFORMATION ONLY)**

DATE: OCTOBER 13, 2021

This is to request that the following proposal be submitted to the Property and Facilities Committee and included on the agenda of the Board of Trustees meeting scheduled for November 12, 2021.

Proposal:

Consistent with standing practice, it is proposed that the current status report of new construction/renovation/infrastructure projects with budgets greater than \$1,000,000 be submitted, *for information only*, to the Board of Trustees through the Property and Facilities Committee.

Review and Consultation:

The Board of Trustees at its meeting on June 4, 2001, requested that it receive a regular update on the financial status of Board approved projects. The attached list includes projects at Auburn University and outlying units.

Rationale for Recommendation:

Consistent with the request of the Board of Trustees for a current status report of new construction/renovation/infrastructure projects with budgets greater than \$1,000,000, the attached listing is provided, *for information only*, to the Board through the Property and Facilities Committee for inclusion on the agenda of the meeting scheduled for November 12, 2021.

Auburn University Facilities Management

Current Capital Projects

(Spending across Multiple Years)

Summary of Cash Flow by Project Phase

<i>Project Phase</i>	<i>Previous Approved Budget Amount</i>	<i>Current Approved Budget Amount</i>	<i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2022</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2023 & Forward</i>
Substantial Completion	275,100,000	231,100,000	225,795,813	3,995,975	1,308,212
Construction	319,900,000	336,400,000	135,256,379	190,434,849	10,708,772
Design	26,537,833	20,094,558	1,988,057	16,025,413	2,081,088
Planning	4,108,424	4,883,053	1,561,792	3,301,746	19,515
Totals	625,646,257	592,477,611	364,602,041	213,757,983	14,117,587
Other Open Projects	74,499,642	80,842,691	48,541,215	10,767,159	21,534,317
Grand Totals	700,145,899	673,320,302	413,143,256	224,525,142	35,651,904

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>	<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2022</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2023 & Forward</i>	<i>(C) Current Encumbrances Against Project</i>	<i>(A)-(B)-(C) Current Open Balance (Budget less Actuals and Encumbrances)</i>
SUBSTANTIAL COMPLETION PHASE											
President's House Renovation 14-296	Substantial Completion	11,051,195	15,200,000	15,200,000			15,121,869	25,000	53,131	21,037	57,094
AU Regional Airport - Aviation Education Facility 13-285	Substantial Completion	8,700,000	8,700,000	3,700,000		5,000,000	8,681,113	15,000	3,887	11,298	7,589
South College Street Parking Deck 18-071	Substantial Completion	15,900,000	15,900,000	15,900,000			15,819,577	0	80,423	6,192	74,231
Performing Arts Center - New Building 15-158	Substantial Completion	65,000,000	69,600,000	69,600,000			69,334,305	105,695	160,000	24,547	241,148
Student Activities Center - Auditorium, Renovation & Upgrades 15-321	Substantial Completion	7,000,000	7,000,000	7,000,000			6,947,541	52,459	0	25,470	26,989
Campus Parking Expansion (Phase I) - West Campus & Hay Fields 19-037	Substantial Completion	3,500,000	3,500,000	3,500,000			2,964,285	0	535,715	12,848	522,867
Goodwin Hall - Renovation & Band Rehearsal Hall Addition 15-255	Substantial Completion	5,500,000	7,500,000	7,500,000			7,437,195	25,000	37,805	134	62,671
Lem Morrison Dr - Recreation Field Expansion 18-028	Substantial Completion	17,000,000	17,000,000	17,000,000			16,986,726	0	13,274	0	13,274
AG Heritage Park - ALFA Pavilion, Renovations & Refurbishments 18-313	Substantial Completion	1,100,000	1,100,000	1,100,000			856,652	40,000	203,348	3,690	239,658
Northeast Campus Utility Expansion 18-481	Substantial Completion	5,400,000	5,400,000	5,400,000			5,181,444	218,556	0	22,886	195,670

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>(A)</i> <i>Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>	<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>(B)</i> <i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2022</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2023 & Forward</i>	<i>(C)</i> <i>Current Encumbrances Against Project</i>	<i>(A)-(B)-(C)</i> <i>Current Open Balance (Budget less Actuals and Encumbrances)</i>
Moore Softball Complex - New Player Development Building & Seating Expansion 17-197	Substantial Completion	4,000,000	4,000,000	4,000,000			3,864,371	0	135,629	1,156	134,473
Leach Science Ctr - Basement Level, Build-Out Of Shell Space For COSAM 17-410	Substantial Completion	2,200,000	2,200,000	2,200,000			1,903,125	211,875	85,000	127,833	169,042
Advanced Structural Engineering Laboratory 17-255	Substantial Completion	22,000,000	22,000,000	10,000,000		12,000,000	20,402,756	1,597,244	0	556,561	1,040,683
Plainsman Park Player Development Improvements 18-200	Substantial Completion	4,000,000	4,000,000	4,000,000			3,960,388	39,612	0	16,593	23,019
Miller Poultry Center - Poultry Farm Relocation Project (Phases III-VI) 17-302	Substantial Completion	22,000,000	22,000,000	22,000,000			21,651,982	348,018	0	177,355	170,663
Central Dining Facility 17-049	Substantial Completion	26,000,000	26,000,000	26,000,000			24,682,484	1,317,516	0	723,285	594,231
Total Substantial Completion			231,100,000	214,100,000	0	17,000,000	225,795,813	3,995,975	1,308,212	1,730,885	3,573,302

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<i>Project Name</i>	<i>Project Phase</i>	<i>(A) Original Approved Budget Amount</i>	<i>(A) Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>	<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>(B) Actual Spending to Date (across multiple years)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2022</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2023 & Forward</i>	<i>(C) Current Encum- brances Against Project</i>	<i>(A)-(B)-(C) Current Open Balance (Budget less Actuals and Encum- brances)</i>
CONSTRUCTION PHASE											
Academic Classroom & Laboratory Complex 15-034	Construction	83,000,000	83,000,000		82,071,760	928,240	45,559,905	37,440,095	0	16,357,751	21,082,344
Auburn Research Park - Infrastructure Expansion 19- 016	Construction	11,000,000	11,000,000	10,000,000		1,000,000	7,319,190	3,380,810	300,000	399,039	3,281,771
Tony & Libba Rane Culinary Science Center - New Building 16-370	Construction Contract	95,400,000	110,000,000	20,000,000	90,000,000		50,419,854	55,000,000	4,580,146	45,184,619	14,395,527
Chilled Water System Expansion - New CW Plant At South Campus 18-444	Construction	24,000,000	24,000,000		24,000,000		8,934,520	14,065,480	1,000,000	9,646,099	5,419,381
Football Performance Center 19-441	Construction Contract	91,900,000	91,900,000	37,000,000	54,900,000		22,071,374	65,000,000	4,828,626	58,893,642	10,934,984
Quad Residence Halls - Comprehensive Renovations - Phase I: Harper & Broun Halls 19-557	Construction	13,500,000	16,500,000	16,500,000			951,536	15,548,464	0	13,309,074	2,239,390
Total Construction			336,400,000	83,500,000	250,971,760	1,928,240	135,256,379	190,434,849	10,708,772	143,790,224	57,353,397

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>(A) Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>	<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>(B) Actual Spending to Date (across multiple years)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2022</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2023 & Forward</i>	<i>(C) Current Encumbrances Against Project</i>	<i>(A)-(B)-(-C) Current Open Balance (Budget less Actuals and Encumbrances)</i>
DESIGN PHASE											
Goodwin Hall - New Professional Recording Studio 18-459	Buyout	1,300,000	1,300,000	1,300,000			297,935	1,002,065	0	35,241	966,824
Lowder Hall - Suites 011, 012 & 013, New Finance Lab Renovations 19-172	Bidding	3,500,000	3,500,000	3,500,000			81,565	3,418,435	0	160,414	3,258,021
STEM & Agricultural Sciences Complex - New Facility 20-378	Programming	8,287,410	8,287,410		8,287,410		613,815	7,673,595	0	688,989	6,984,606
University Student Housing Phase I 19-442	Design & Development	2,866,298	2,866,298	2,866,298			725,210	1,000,000	1,141,088	1,394,793	746,295
Hood-McPherson Building (Bham) - Comprehensive Renovation 20-554	Design	1,640,850	1,640,850	1,640,850			269,532	1,371,318		18,399	1,352,919
Facilities Management Training Center - New Facility 21-212	Design	2,500,000	2,500,000	2,500,000			0	1,560,000	940,000	136,200	2,363,800
Total Design			20,094,558	11,807,148	8,287,410	0	1,988,057	16,025,413	2,081,088	2,434,036	15,672,465

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>	<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2022</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2023 & Forward</i>	<i>(C) Current Encumbrances Against Project</i>	<i>(A)-(B)-(C) Current Open Balance (Budget less Actuals and Encumbrances)</i>
PLANNING PHASE											
College of Education Building - New Facility 18-538	Schematic Design	4,011,524	4,011,524		4,011,524		1,273,378	2,738,146	0	2,738,146	0
Auburn University Regional Airport Maintenance Hangar Expansion 21-017	Programming	96,900	96,900	96,900			2,581	94,319	0	0	94,319
Duncan Drive Extension & Infrastructure 20-105	Predesign	187,500	187,500	187,500			119,932	67,568	0	59,556	8,012
North AU Equine Facility - New Office Building 21-108	Programming	69,000	69,000	69,000			2,136	66,864	0	0	66,864
College of Human Sciences Clinic Renovation & Relocation - Summary	Programming	518,129	518,129	518,129			163,765	334,849	19,515	168,613	185,751
Total Planning			4,883,053	871,529	4,011,524	0	1,561,792	3,301,746	19,515	2,966,315	354,946

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>(A)</i>	<i>AU Funding (includes gifts/grants)</i>	<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>(B)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2022</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2023 & Forward</i>	<i>(C)</i>	<i>(A)-(B)-(C)</i>
Other Open Projects	Various Stages		80,842,691	78,914,458	0	1,928,233	48,541,215	10,767,159	21,534,317	10,207,823	22,093,653
GRAND TOTAL			673,320,302	389,193,135	263,270,694	20,856,473	413,143,256	224,525,142	35,651,904	161,129,283	99,047,763



FACILITIES MANAGEMENT
M E M O R A N D U M

TO: JAY GOGUE, President *JHG*
THROUGH: RONALD BURGESS, Executive Vice President *RS*
FROM: DAN KING, Associate Vice President for Facilities *DKL*
SUBJECT: PROPERTY AND FACILITIES COMMITTEE
PROJECT STATUS REPORT
DATE: OCTOBER 13, 2021

This memorandum requests the following information be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for November 12, 2021.

Proposal:

It is proposed that a brief report regarding the status of Board of Trustees approved capital projects be submitted, *for information only*, to the Board of Trustees through the Property and Facilities Committee.

Review and Consultation:

The responsibility of the Board of Trustees extends to the oversight of funding, planning, design, construction, maintenance and operation of University buildings and facilities. Since a project can often take several years to execute, as it progresses through the planning, initiation, design, and construction phases of the project, this report is intended to continually inform the Board of Trustees of the status of previously approved projects.

CAPITAL PROJECT STATUS

PROJECT/PHASE

STATUS

Projects in Planning Stage:

- Quad Residence Halls Renovation – Phase 2
- Transformation Gardens, Architect Selection
- North Auburn Equine Research Facility – Addition
- Plainsman Park Player Development Center Phase II
- Auburn Arena Women’s Basketball Locker Room Renovations
- McWhorter Center Gymnastics & Softball Team Area Renovations

Initiation Approved

Initiated July 2020
Initiated September 2021
Initiated September 2021
Initiated September 2021
Initiated September 2021
Initiated September 2021

Projects in Design Stage:

- College of Education Building
- University Student Housing – Phase I
- STEM+Ag Sciences Complex
- Lowder Hall New Finance Laboratory Renovations
- Hood McPherson Building Renovation
- AUM Science Laboratory Facility Renovation
- College of Human Sciences Clinic Relocation
- Duncan Drive Extension and Infrastructure

Initiation Approved

Initiated November 2018
Initiated September 2019
Initiated September 2020
Initiated November 2020
Initiated November 2020
Initiated February 2021
Initiated June 2021
Initiated September 2021

Projects with Final Approval:

- Goodwin Hall Recording Studio

Final Approval

Approved February 2021

Projects in Construction Stage:

- Academic Classroom & Laboratory Complex
- ARTF Infrastructure Expansion
- Tony and Libba Rane Culinary Science Center
- New Chilled Water Plant
- Football Performance Center
- Quad Residence Halls Renovations – Phase I

Final Approval

Approved February 2019
Approved September 2019
Approved February 2020
Approved September 2020
Approved February 2021
Approved June 2021

Projects Recently Completed:

- None

Completion

**ACADEMIC AFFAIRS COMMITTEE
NOVEMBER 12, 2021 BOARD MEETING
AUBURN UNIVERSITY BOARD OF TRUSTEES**

1. Proposed Changes to Faculty Personnel Policies (Bill Hardgrave)
2. Agenda Item for the Board of Trustees – *For Information Only* (Bill Hardgrave)

RESOLUTION

PROPOSED CHANGES TO FACULTY PERSONNEL POLICIES

WHEREAS, the faculty personnel policies included in the Faculty Handbook reflect Auburn University policies and information; and

WHEREAS, the proposed changes to the faculty personnel policies have been recommended by the University Senate, with additional recommendations provided by the Senate Executive Committee, and have received the approval of the Provost and the President; and

WHEREAS, the Board defines policies related to appointment, promotion, tenure and dismissal of faculty, and development and approval of procedures to implement those policies is the responsibility of the President or those duly authorized by the President.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized to revise the contents of the faculty personnel policies designated as Board of Trustee approved policies in Attachment A and is delegated the authority to approve procedures for the administration of these policies.

Attachment A

Faculty Handbook Revisions Clarifications in Chapter 3 Language

Unanimously Approved by the Faculty Handbook Review Committee

Summary. These changes make clarifications to Chapter 3, particularly the promotion and tenure processes, as requested by various Senate and University committees, as well as suggested by FHRC members. Several of these changes resolve apparent contradictions, align the language between various parts, and clarify rarely used processes.

3.6.4 Eligibility for Promotion and Tenure

There is no fixed requirement for years of service at a given rank before a faculty member can be promoted or tenured. However, the qualifications for tenure or for promotion to associate professor generally cannot be demonstrated fully in less than five complete years of service; promotion to professor cannot **generally** be demonstrated fully in less than four complete years on full-time appointment at the associate professor level. Only in ~~exceptional and well-~~documented cases, in which a faculty member has met all requirements for promotion and/or tenure in a shorter time, should they be recommended for promotion and/or tenure before meeting these standard expectations for completed years in rank.

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"exceptional" cases that "met" requirements. Those two
statements are contradictory. This language clarifies that a
well-documented case in which all criteria are met would be
eligible for tenure and/or promotion.

The norm for consideration of candidates for tenure and promotion to associate professor is therefore during the sixth year of appointment. A candidate must be considered for tenure during their sixth year if they have not been granted tenure earlier and have not waived consideration. Under no circumstances should the length of the probationary period exceed seven years of full-time service except where the faculty member has agreed in writing that a year in which the faculty member qualified for leave under the Family and Medical Leave Act (FMLA) or took leave without pay will not count toward the probationary period. The written agreement must be received by the provost within the probationary year in which the extension is requested.

If a faculty member begins employment between January 1 and May 15, the partial academic or calendar year shall not count as part of the probationary period.

A faculty member who feels that they have not met the requirements for tenure by the sixth year can **forever** waive consideration by stating, in writing, that they do not wish to be considered by the department. In such a case, the dean will send the letter of noncontinuation to the faculty member.

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3.6.5.E. The Department's and Dean's Recommendation

The eligible **department** faculty who voted on a candidate's promotion and/or tenure will write a summary letter that reflects the vote and represents all aspects of the discussion leading to that vote. The department head/chair will also write an evaluative letter (that will count as his/her vote) with an explicit recommendation for or against promotion and/or tenure. In addition to these two required letters, individual faculty members may write letters explaining why they do or do not favor promotion and/or tenure. Where there are fewer than three faculty members in a department who are

eligible to **vote** write letters of evaluation, the head/chair **shall appoint additional faculty to participate in the vote**, ensuring a minimum of three votes are available for tenure and/or promotion cases. The head/chair shall select additional faculty to appoint in consultation with the eligible department faculty and candidate(s) for promotion and/or tenure, giving preference to emeritus department faculty when possible, and otherwise giving preference to closely related disciplines within the university. The chair shall appoint these additional faculty to participate in the vote only after receiving majority approval by secret ballot from the department tenure-track faculty. may ask for letters from faculty members in other departments who have knowledge of the candidate's professional performance. Those faculty from outside the department will serve with the eligible faculty to accomplish the work of the faculty review and write the summary letter. In total, there must be a minimum of three faculty participating in the review, voting, and writing the summary letter. For faculty members hired under the research cluster initiative, the head/chair shall ask for a letter from the cluster leader prior to the consideration of the candidate for sharing with tenured faculty (and those of higher rank in cases of promotion). In such cases, the tenured faculty along with the head/chair will consider this information in making recommendations for promotion and tenure. Before writing the letter, the cluster leader shall seek advice from the steering committee of the cluster. Letters from the home department should address the quality of research/creative work and the candidate's potential for continued work, teaching effectiveness, effectiveness in the area of extension, service contributions, and, in tenure cases, potential to contribute as a productive and collegial member of the academic unit in all relevant areas. In the case of candidates for tenure-on-hire letters from the candidate's current colleagues as well as from Auburn faculty members are strongly encouraged and should address these same issues.

Faculty should bear in mind that letters to the Promotion and Tenure Committee are an important source of information for the committee. Letters can help the committee to make an informed judgment about the candidate's collegiality by addressing the candidate's performance of their duties within a department. Letters can also help the committee, whose members may not come from the candidate's field, understand the significance of the candidate's work and make a fair appraisal of it. Faculty, department heads/chairs, and chairs should note that, unlike letters from outside reviewers, which remain confidential, their letters will be made available to and may be rebutted by the candidate.

The department head/chair shall communicate the department's vote to the candidate **in writing** and also **make-available provide copies** to the candidate **of** all letters submitted by the committee, the department head/chair, and individual faculty members. After reviewing the letters, the candidate has five working days to write a rebuttal if desired. The candidate can also make an informed decision about whether or not to continue with the process of seeking promotion and/or tenure. If the candidate wishes to continue the process despite a negative recommendation, the department head/chair and dean shall honor the candidate's request.

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3.6.5.H. University-Level Review and Recommendation and Notification of the Candidate

Candidates considered for tenure and promotion on the schedule noted above shall be notified of the decision no later than the end of spring semester. Candidates for rank and tenure-on-hire shall be notified in a timely manner. A list of newly promoted and tenured faculty shall be made public by the end of summer term.


~~If tenure is denied in the fifth year, the department head/chair may give the candidate a letter of noncontinuation.~~ Should tenure not be granted during the sixth year, the head/chair shall give the candidate at least a 12 months' notice of noncontinuation. Such a candidate may be considered for tenure during the seventh year of full-time service, but this consideration does not invalidate the noncontinuation notice unless tenure is granted. In no case shall a candidate be considered for tenure by the Promotion and Tenure Committee more than two times.


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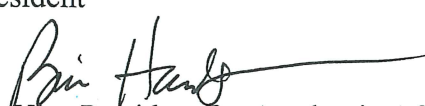


AUBURN UNIVERSITY

OFFICE OF THE PROVOST

MEMORANDUM TO: Jay Gogue 
President

THROUGH: Ronald Burgess 
Executive Vice President

FROM: Bill Hardgrave 
Provost and Senior Vice President for Academic Affairs

SUBJECT: Agenda Item for the Board of Trustees – Proposed Revisions
to Faculty Personnel Policies

DATE: October 25, 2021

I am writing to request that the following item be added to the Board of Trustees' agenda for the **November 12, 2021** meeting.

Proposal: It is recommended that the proposed changes to faculty personnel policies published in Chapter 3 of the *Auburn University Faculty Handbook* be approved.

Review and Consultation: The Auburn University Senate has approved the following changes:

1. **Sections 3.6.4, 3.6.5.E., and 3.6.5.H. (Attachment A):** The proposed non-substantive changes provide changes to current language designed to support consistency in nomenclature and greater clarification regarding eligibility for tenure and/or promotion, the role of the department head/chair in communicating departmental votes to tenure and/or promotion candidates, and noncontinuation of tenure and/or promotion candidates during the fifth year.

Recommendation: It is recommended that the Board approve the proposed changes to the faculty personnel policies published in the *Auburn University Faculty Handbook*. If approved, the non-substantive changes will add clarity to these sections of the *Faculty Handbook* and the substantive changes will offer greater clarity to the university's tenure and promotion process.

Attachment A

Faculty Handbook Revisions Clarifications in Chapter 3 Language

Unanimously Approved by the Faculty Handbook Review Committee

Summary. These changes make clarifications to Chapter 3, particularly the promotion and tenure processes, as requested by various Senate and University committees, as well as suggested by FHRC members. Several of these changes resolve apparent contradictions, align the language between various parts, and clarify rarely used processes.

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AUBURN UNIVERSITY

OFFICE OF THE PROVOST

MEMORANDUM TO: Jay Gogue 
President

THROUGH: Ronald Burgess 
Executive Vice President

FROM: Bill Hardgrave 
Provost and Senior Vice President for Academic Affairs

SUBJECT: Agenda Item for the Board of Trustees – Information Item

DATE: October 11, 2021

This memorandum requests the following be presented to the Board of Trustees Academic Affairs Committee for the **November 12, 2021** meeting.

The following academic item has been approved for implementation by the Provost's Office. While it does not require formal approval by the Board of Trustees, it is presented as an information item and has received the support of the appropriate college or school, the University Curriculum Committee, the Graduate Council, and the Provost's Office. Following the Board of Trustees meeting, this item will be forwarded to the Alabama Commission on Higher Education (ACHE) for notification, where appropriate.

New Undergraduate Certificate:

- *Undergraduate Certificate in Aviation Hospitality Management*, Department of Aviation, College of Liberal Arts



Item of Information

Addition of Certificate

The following interdisciplinary undergraduate certificate has been reviewed and approved by appropriate faculty, university committees, and the Provost.

Certificate in Aviation Hospitality Management (15 hours)

The Department of Aviation in the College of Liberal Arts has partnered with the Department of Nutrition, Dietetics and Hospitality Management in the College of Human Sciences to develop an undergraduate Certificate in Aviation Hospitality Management. The Certificate will blend the knowledge and skills necessary for commercial aviation flight and business operations with those necessary for effective interactions with customers and service of customer interests. Students completing the Certificate will be better equipped to meet the challenges of the commercial aviation industry and add value to airline and air operator customer service and flight safety operations. The Certificate will be offered beginning Summer Semester, 2022.

**EXECUTIVE COMMITTEE
NOVEMBER 12, 2021 BOARD MEETING
AUBURN UNIVERSITY BOARD OF TRUSTEES**

1. Posthumous Awarding of the Doctor of Philosophy in Music Education to Federico Alberto Foster (Bill Hardgrave)
2. Recognition of the Life and Legacy of Dr. Harold A. Franklin, Sr. (Bob Dumas)
3. Proposed Awards and Namings (Wayne Smith)

RESOLUTION

POSTHUMOUS AWARDING OF THE DOCTOR OF PHILOSOPHY IN MUSIC EDUCATION TO FEDERICO ALBERTO FOSTER

WHEREAS, Federico Alberto Foster, a doctoral student in the Department of Curriculum and Teaching in the College of Education at Auburn University, passed away in September 2021; and

WHEREAS, Mr. Foster passed away before he could complete the final requirements necessary for a Doctor of Philosophy in Music Education; and

WHEREAS, the faculty in the Department of Curriculum and Teaching, the Dean of the College of Education, the Dean of the Graduate School, the Provost, and the President recommend that the Doctor of Philosophy in Music Education be awarded posthumously.


NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the degree of Doctor of Philosophy in Music Education is hereby granted posthumously to Mr. Federico Alberto Foster in recognition of his academic achievements as a student at Auburn University.


BE IT FURTHER RESOLVED that the Board hereby expresses its sympathy and condolences to the family of Mr. Foster in this period of sadness and that a copy of this resolution be presented to them so that they will know of this action and the university's deep loss.




AUBURN UNIVERSITY

OFFICE OF THE PROVOST

MEMORANDUM TO: Jay Gogue 
President

THROUGH: Ronald Burgess 
Executive Vice President

FROM: Bill Hardgrave 
Provost and Senior Vice President for Academic Affairs

SUBJECT: Agenda Item for the Board of Trustees – Proposed
Posthumous Degree for Federico Alberto Foster

DATE: October 11, 2021

I have received a request from the College of Education and the Graduate School to award the Doctor of Philosophy in Music Education to Federico Alberto Foster posthumously. Unfortunately, Mr. Foster passed away in September 2021 before completing his final exams and completing his dissertation. As a doctoral candidate, Mr. Foster was in good standing and would have graduated in the coming semester.

Following a careful review of his academic records, the Department of Curriculum and Teaching faculty concur that his academic achievements ensure Mr. Foster meets the requirements necessary to be awarded a degree posthumously. Therefore, I am attaching a formal request from Dr. Jane Kuehne, Associate Professor of Music Education, Dr. Marilyn Strutchens, Acting Department Head, Dean Jeffrey Fairbrother, and Dean George Flowers. I respectfully request that this item be placed on the Board of Trustees agenda for the November 12, 2021 meeting.



COLLEGE OF EDUCATION
CURRICULUM & TEACHING

Thursday, September 16, 2021

To Whom It May Concern:

I am writing this letter to formally request that the Doctor of Philosophy in Music Education be posthumously awarded to Mr. Federico Alberto Foster.

He unexpectedly passed away this week, Tuesday, September 14, 2021, due to complications from a longer battle with COVID-19. Mr. Foster was planning to complete his doctoral comprehensive exam this Fall 2021 semester but due to illness and was not able to register for courses, and, as mentioned, he subsequently passed away this week.

Mr. Foster began the doctoral program in music education in Summer 2018 as a distance-learning student. I was his doctoral chair/advisor throughout his time in the degree. He took courses gradually over time while he continued his full-time position as the band director at Savannah High School in Savannah, Georgia. This summer (Summer 2021) he was excited to announce that he would be the new band director at the Savannah Arts Academy. Further, we were both excited that he finally completed coursework and his proposal (Chapters 1-3 of the dissertation) was in its final editing stages for comprehensive exams this Fall 2021.

Mr. Foster's research throughout the degree focused on two areas (a) model curricula for band programs, and (b) effects of collegiate band directors on future band educators' teaching and curricular practices. His dissertation research proposal was tentatively titled, *William P. Foster and Julian E. White: A Qualitative Examination of Their Effects on Black Male Band Directors Teaching Who Graduated from Florida A&M University*. Mr. Foster was a graduate of FAMU and he was planning to interview 4-6 practicing black male band directors who graduated from FAMU during the time these two men led the program. We worked through the proposal draft this summer and he was in the editing phase for the proposal, with plans complete the comprehensive exam this fall (2021).

Federico was our student for 3 years. He grew so much in his time with us as he completed his coursework. He was ready to move forward in the degree, to pass his comprehensive exam this fall, complete the dissertation in the next 2-3 semesters and ultimately earn the Ph.D. in Music Education from Auburn University.

I sincerely hope you grant this request to posthumously award the Doctor of Philosophy in Music Education to Mr. Federico Alberto Foster. Please feel free to contact me by email at kuehnjm@auburn.edu or phone at (334) 844-4434 (department) or (334) 332-7228 (cell).

Sincerely,

Jane M. Kuehne, Ph.D.
Associate Professor of Music Education
Department of Curriculum & Teaching
College of Education

5040 Haley Center

Auburn University,

AL 36849-5212

Telephone:

334-844-4434

Fax:

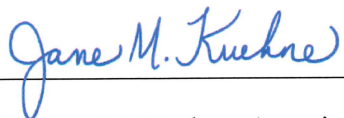
334-844-6789

auburn.edu

Federico Alberto Foster

Posthumous Degree Request

My signature below signifies that I agree with/approve posthumously awarding Mr. Federico Alberto Foster the Doctor of Philosophy in Music Education degree.



Dr. Jane M. Kuehne, Associate Professor of Music Education
Music Education Program Faculty, Mr. Foster's advisor

09/16/2021

Date



Dr. Marilyn E. Strutchens, Acting Department Head
Department of Curriculum and Teaching, College of Education

9/16/2021

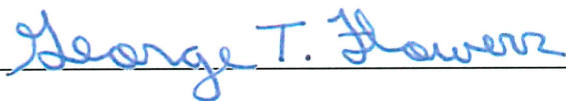
Date



College of Education Dean/Dean's Office Representative

9/23/2021

Date



Graduate School Dean/Dean's Office Representative

9/23/2021

Date



Auburn University Provost, or Provost's Representative

10/11/2021

Date

RESOLUTION

RECOGNITION OF THE LIFE AND LEGACY OF DOCTOR HAROLD ALONZA FRANKLIN, SR.

WHEREAS, Dr. Harold A. Franklin, Sr. began his young adult life serving his country in the United States Air Force as an active-duty officer from 1951-1955 and thereafter, a reservist until 1958; and

WHEREAS, Dr. Franklin received his undergraduate degree from Alabama State University where he graduated with honors in 1962; and

WHEREAS, Dr. Franklin exhibited a “spirit that is not afraid” when he walked onto Auburn’s campus as the university’s first Black student on January 4, 1964 to pursue his master’s degree; and

WHEREAS, Dr. Franklin ultimately earned a master’s degree from the University of Denver after being denied the opportunity to defend his thesis at Auburn University; and

WHEREAS, Dr. Franklin achieved an impressive career in higher education, including prominent faculty and administrative posts at Alabama State University, North Carolina A&T University, Tuskegee Institute, and Talladega College; and

WHEREAS, Dr. Franklin retired in 1992 after nearly three decades of service to higher education; and

WHEREAS, Auburn University has honored the historical role of Dr. Franklin at Auburn University by awarding Dr. Franklin an Honorary Doctor of Arts in 2001 and placing a historical marker on its main campus in 2015 to forever commemorate the desegregation of Auburn students; and

WHEREAS, Dr. Franklin has returned to Auburn’s campus on multiple occasions to serve as a lecturer for various events and during the recognition of historical milestones of Auburn University namely the university’s Sesquicentennial Lecture Series and the celebration of the 50th Anniversary of the integration of Auburn; and

WHEREAS, Dr. Franklin successfully defended his thesis and graduated from Auburn University with a master’s degree in history in 2020; and

WHEREAS, Dr. Franklin returned to Auburn’s campus for his final time in December 2020 for the fall commencement to participate in a hooding ceremony for Auburn’s first female African American doctoral graduate in the Department of History; and

WHEREAS, Dr. Franklin passed away on September 9, 2021 at his home in Talladega, Alabama; and

WHEREAS, Auburn University has endeavored to further honor Dr. Franklin's achievements by expanding and beautifying the area surrounding the existing desegregation marker which celebrates the contributions of Dr. Franklin; and

WHEREAS, the commemoration of this historical space on campus and a celebration of Dr. Franklin's life and legacy will be honored during Auburn's esteemed Black Alumni Weekend.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the university hereby honors the life and legacy of Dr. Harold Alonza Franklin, proclaiming the profound impact he had on Auburn University, the state of Alabama, and higher education.

BE IT FURTHER RESOLVED that the Board hereby expresses its sympathy and condolences to the family and friends of Dr. Franklin in this period of sadness and that a copy of this resolution be presented to them so that they know of the university's actions and deep sympathy.

**PROPOSED AWARDS AND NAMINGS
NOVEMBER 12, 2021 BOARD MEETING
AUBURN UNIVERSITY BOARD OF TRUSTEES**

Time will be allotted for discussion of the list of proposed awards and namings.

RESOLUTION

APPROVAL OF MINUTES

WHEREAS, copies of the minutes of the September 10, 2021 meeting of the Board of Trustees have been distributed to all members of this Board for review; and

WHEREAS, the members have reviewed the minutes and determined that they constitute a true and correct recitation of the business of the respective meeting.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the minutes of the September 10, 2021 meeting of the Board of Trustees are hereby approved as distributed.

RESOLUTION

THE IMAGE AND CHARACTER OF AUBURN UNIVERSITY, SECOND EDITION

FINAL APPROVAL

WHEREAS, consistent with the Board of Trustees policy “D-2 Campus and Capital Projects Planning Policy,” it is proposed that *The Image and Character of Auburn University, Second Edition* be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that provides final approval of the guidelines; and

WHEREAS, the Office of the University Architect has produced an updated version of its image and character guidelines which are intended to serve as the general rules for the architectural development of future buildings and spaces on the Auburn University Campus; and

WHEREAS, the second edition of *The Image and Character of Auburn University* is focused on the architectural image and character guidelines set out in the first edition and provides direction on how future facility design can both connect to Auburn University's historic fabric and also meet the needs of a growing and forward-looking university; and

WHEREAS, the second edition of *The Image and Character of Auburn University* additionally provides guidance on how a building's design is influenced by its location on campus; and

WHEREAS, in keeping with the mission of the Office of the University Architect to establish and enforce procedures, guidelines, and standards for good design, the second edition of *The Image and Character of Auburn University* will ensure that all new projects undertaken by Auburn University adhere to those qualities that make Auburn, “Auburn”; and

WHEREAS, a copy of *The Image and Character of Auburn University, Second Edition* is attached to this Resolution for Board of Trustees review and approval; and

WHEREAS, consistent with the Board of Trustees policy “D-2, Campus and Capital Projects Planning Policy,” it is appropriate that the final approval of *The Image and Character of Auburn University, Second Edition* be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that *The Image and Character of Auburn University, Second Edition* is approved, and that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to ensure that the architectural designs of future Auburn University buildings comply with these guidelines.

RESOLUTION

COLLEGE OF HUMAN SCIENCES CLINIC RENOVATION AND RELOCATION

FINAL PROJECT APPROVAL

WHEREAS, at its previous meeting on June 11, 2021, the Board of Trustees adopted a resolution that approved the initiation and architect selection for the College of Human Sciences Clinic Renovation and Relocation project; and

WHEREAS, the project will relocate the academic and outreach programs from three College of Human Sciences clinic buildings: Early Learning Center; Marriage & Family Therapy Center; and the Center for Health Ecology & Equity Research and the College of Education EAGLES program to other facilities on campus; and

WHEREAS, these relocations are required to allow for the new University Student Housing project to be built on the site of the existing buildings, which will be demolished; and

WHEREAS, the project will renovate the Dawson Building, a 6,139 square foot building, which will provide a facility for the relocation of the Early Learning Center program; and

WHEREAS, the project will renovate the second floor of Research Park Building 1, a 9,000 square foot space, which will provide a facility for the relocation of the Marriage & Family Therapy Center and the Center for Health Ecology & Equity Research; and

WHEREAS, the project will renovate suite 136 of Foy Hall, a 3,200 square foot space, which will provide a facility for the relocation of the EAGLES program; and

WHEREAS, these renovations include the creation of classrooms, observation rooms, offices, conference rooms, clinic spaces, storage and support space, a playground, and ADA accessibility upgrades; and

WHEREAS, the estimated total project cost for the College of Human Sciences Clinic Renovation and Relocation project is \$5.51 million, to be financed by University General Funds; and

WHEREAS, pursuant to the Board of Trustees policy “D-3, Capital Projects Approval,” the final approval of the project must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the College of Human Sciences Clinic Renovation and Relocation project is approved, and that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Establish a budget for the College of Human Sciences Clinic Renovation and Relocation project in the amount of \$5.51 million, to be financed by University General Funds; and
2. Direct the consultants to complete the required plans for the project; and
3. Solicit bids and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the project budget.

RESOLUTION
DUNCAN DRIVE EXTENSION AND INFRASTRUCTURE
FINAL PROJECT APPROVAL

WHEREAS, at its previous meeting on September 10, 2021, the Board of Trustees adopted a resolution that approved the initiation and architect selection for the Duncan Drive Extension and Infrastructure project; and

WHEREAS, the project is proposed in support of the campus road system and the college of Agriculture's Transformation Gardens project and would construct a two-lane campus road that extends Duncan Drive from Lem Morrison Drive to Woodfield Drive to include bicycle lanes, sidewalks, and street lighting, as well as overhead power, storm sewer and domestic water lines; and

WHEREAS, the project would also execute site grading, stormwater management and the installation of utilities infrastructure (sanitary sewer, gas, water, electrical) for the adjacent Transformation Gardens, a teaching and outreach space planned by the College of Agriculture; and

WHEREAS, this project would result in numerous benefits to the Auburn University campus, including improved traffic flow of the campus, utility system redundancy, and facilitating the creation of the College of Agriculture's Transformation Gardens; and

WHEREAS, the estimated total project cost for the Duncan Drive Extension and Infrastructure project is \$4.1 million, to be financed by University General Funds; and

WHEREAS, pursuant to the Board of Trustees policy "D-3, Capital Projects Approval," the final approval of the project must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Duncan Drive Extension and Infrastructure project is approved, and that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Establish a budget for the Duncan Drive Extension and Infrastructure project in the amount of \$4.1 million, to be financed by University General Funds; and
2. Direct the consultants to complete the required plans for the project; and
3. Solicit bids and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the project budget.

RESOLUTION

HILL RESIDENCE HALL COMPLEX DEMOLITION PLAN

FINAL APPROVAL AND AUTHORITY TO EXECUTE

WHEREAS, the Hill Residence Hall complex was built between 1962 and 1967, and is comprised of 14 buildings totaling over 1,400 beds; and

WHEREAS, given the age of the Hill Residence Halls complex, Student Affairs has determined that investing in a major renovation of the residence hall buildings would not be cost effective; and

WHEREAS, the area of campus where the Hill Residence Hall complex is located is extremely valuable to the University as a site for future academic buildings; and

WHEREAS, to utilize this site, a plan has been developed to demolish most of the existing residence hall buildings in the next year; and

WHEREAS, the demolition schedule for these buildings is summarized below:

Phase I – To Be Demolished Spring 2022:

- Toomer Hall
- Dunn Hall
- Dobbs Hall
- Graves Hall

Phase II – To Be Demolished Summer 2022:

- Hollifield Hall
- Duncan Hall
- M Hall
- Burton Hall
- Knapp Hall
- Dowell Hall
- Leischuck Hall

WHEREAS, the estimated cost of the Phase I demolition is anticipated to be \$2.5 million and the estimated cost of the Phase II demolition is anticipated to be \$5.0 million, to be funded with University General Funds; and

WHEREAS, given the impact on the Auburn University campus resulting from the demolition of these residence halls, it is appropriate that the Board of Trustees approve the Hill Residence Hall Complex Demolition Plan and authorize the execution of the demolition.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Hill Residence Hall Demolition Plan is approved, and that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to execute the demolition of the buildings.

RESOLUTION
TRANSFORMATION GARDENS
APPROVAL OF PROJECT ARCHITECT SELECTION

WHEREAS, at its meeting on September 10, 2021, the Board of Trustees adopted a resolution that approved the initiation of the Transformation Gardens project and authorized the commencement of the architect selection process; and

WHEREAS, the University Architect, after conducting interviews with three (3) architectural firms, determined the architectural firm Architecture Works, of Birmingham, Alabama, was best qualified to provide design services on this project; and

WHEREAS, pursuant to the Board of Trustees policy “D-3, Capital Projects Approval,” the selection of the project architect must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee for approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Engage Architecture Works, of Birmingham, Alabama, as project architect to consult in the development of the facility program and project design; and
2. Limit the project planning and design development to the schematic design phase until such time as the program requirements, budget, funding plan, and site are approved by the Board.

RESOLUTION

NORTH AUBURN EQUINE RESEARCH FACILITY – ADDITION

APPROVAL OF PROJECT ARCHITECT SELECTION

WHEREAS, at its meeting on September 10, 2021, the Board of Trustees adopted a resolution that approved the initiation of the North Auburn Equine Research Facility – Addition project and authorized the commencement of the architect selection process; and

WHEREAS, the University Architect, after conducting interviews with three (3) architectural firms, determined the architectural firm Poole & Company Architects, LLC, of Birmingham, Alabama, was best qualified to provide design services on this project; and

WHEREAS, pursuant to the Board of Trustees policy “D-3, Capital Projects Approval,” the selection of the project architect must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee for approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Engage Poole & Company Architects, LLC, of Birmingham, Alabama, as project architect to consult in the development of the facility program and project design; and
2. Limit the project planning and design development to the schematic design phase until such time as the program requirements, budget, funding plan, and site are approved by the Board.

RESOLUTION

PLAINSMAN PARK PLAYER DEVELOPMENT CENTER – PHASE II

APPROVAL OF PROJECT ARCHITECT SELECTION

WHEREAS, at its meeting on September 10, 2021, the Board of Trustees adopted a resolution that approved the initiation of the Plainsman Park Player Development Center – Phase II project and authorized the commencement of the architect selection process; and

WHEREAS, the University Architect, after conducting interviews with five (5) architectural firms, determined the architectural firm Cooke Douglass Farr Lemons, of Jackson, Mississippi, was best qualified to provide design services on this project; and

WHEREAS, pursuant to the Board of Trustees policy “D-3, Capital Projects Approval,” the selection of the project architect must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee for approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Engage Cooke Douglass Farr Lemons, of Jackson, Mississippi, as project architect to consult in the development of the facility program and project design; and
2. Limit the project planning and design development to the schematic design phase until such time as the program requirements, budget, funding plan, and site are approved by the Board.

RESOLUTION

AUBURN ARENA WOMEN'S BASKETBALL LOCKER ROOM RENOVATIONS

APPROVAL OF PROJECT ARCHITECT SELECTION

WHEREAS, at its meeting on September 10, 2021, the Board of Trustees adopted a resolution that approved the initiation of the Auburn Arena Women's Basketball Locker Room Renovations project and authorized the commencement of the architect selection process; and

WHEREAS, the University Architect, after conducting interviews with five (5) candidate firms, determined the architectural firm Goodwyn Mills Cawood, of Auburn, Alabama, was best qualified to provide design services on this project; and

WHEREAS, pursuant to the Board of Trustees policy "D-3, Capital Projects Approval," the selection of the project architect must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee for approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Engage Goodwyn Mills Cawood, of Auburn, Alabama, as project architect to consult in the development of the facility program and project design; and
2. Limit the project planning and design development to the schematic design phase until such time as the program requirements, budget, funding plan, and site are approved by the Board.

RESOLUTION

MCWHORTER CENTER GYMNASTICS AND SOFTBALL TEAM AREA RENOVATIONS

APPROVAL OF PROJECT ARCHITECT SELECTION

WHEREAS, at its meeting on September 10, 2021, the Board of Trustees adopted a resolution that approved the initiation of the McWhorter Center Gymnastics and Softball Team Area Renovations project and authorized the commencement of the architect selection process; and

WHEREAS, the University Architect, after conducting interviews with five (5) architectural firms, determined the firm Davis Architects, of Birmingham, Alabama, was best qualified to provide design services on this project; and

WHEREAS, pursuant to the Board of Trustees policy “D-3, Capital Projects Approval,” the selection of the project architect must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee for approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Engage Davis Architects, of Birmingham, Alabama, as project architect to consult in the development of the facility program and project design; and
2. Limit the project planning and design development to the schematic design phase until such time as the program requirements, budget, funding plan, and site are approved by the Board.

RESOLUTION

JORDAN-HARE STADIUM WIFI SYSTEM REPLACEMENT

AUTHORITY TO EXECUTE

WHEREAS, the WIFI system within Jordan-Hare Stadium is heavily utilized on football gamedays and is considered an essential fan amenity for fans attending games; and

WHEREAS, the Jordan-Hare Stadium WIFI system was last upgraded 10 years ago and is now outdated; and

WHEREAS, the Athletics Department proposes a project to replace the existing WIFI system with upgraded technology that utilizes "under seat" antennas to achieve a wider distribution of antennas throughout the stadium along with the replacement and addition of existing external WIFI antennas; and

WHEREAS, the overall cost for this work is anticipated to be approximately \$10 million with the funding for this project split as follows: 60% Athletics and 40% cellular carrier; and

WHEREAS, the Auburn University portion of this work will be funded by Athletic Department funds; and

WHEREAS, the planned schedule for this upgrade is to begin the replacement work in April 2022 and complete the upgrade by August 2023; and

WHEREAS, given the level of investment involved in this project, it is appropriate that the Board of Trustees authorize the execution of the Jordan-Hare Stadium WIFI Replacement project.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Jordan-Hare Stadium WIFI System Replacement project is approved, and that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to execute the upgrade to the Jordan-Hare Stadium WIFI system.

RESOLUTION

VILLAGE RESIDENCE HALLS REPAIR AND REFURBISHMENT – PHASE I: MATTHEWS AND AUBIE HALLS

AUTHORITY TO EXECUTE

WHEREAS, during its meeting on November 22, 2019, the Board of Trustees approved the Village Residence Halls Repair and Refurbishment project and authorized the execution of the work; and

WHEREAS, the intent of this project is to refurbish all 484 suites throughout the complex in a phased approach over four years; and

WHEREAS, the scope of work calls for replacing the existing flooring, casework, countertops, vanities, and bathroom fixtures of each suite as well as repainting the suites and hallways and replacing the air conditioning units for each suite; and

WHEREAS, it is proposed that Phase I of this project, the repair and refurbishment of Matthews and Aubie Halls, begin in the summer of 2022; and

WHEREAS, the cost of the design for all four phases and the construction cost for Phase 1 is anticipated to be \$9.2 million, to be funded by Student Affairs; and

WHEREAS, given the level of investment involved in this project, it is appropriate that the Board of Trustees authorize the execution of Phase 1 of the Village Residence Hall Repair and Refurbishment project.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to execute the Village Residence Halls Repair and Refurbishment: Phase I – Matthews and Aubie Halls project.

RESOLUTION

AUBURN UNIVERSITY AT MONTGOMERY SCIENCE LABORATORY FACILITY RENOVATION – HAZARDOUS MATERIAL ABATEMENT

AUTHORITY TO EXECUTE

WHEREAS, during its meeting on February 6, 2021, the Board of Trustees adopted a resolution that approved the initiation of the Auburn University at Montgomery (AUM) Science Laboratory Facility Renovation project; and

WHEREAS, during its meeting of April 16, 2021, the Board of Trustees adopted a resolution that approved the selection of Williams Blackstock as architect for the project design; and

WHEREAS, the design of the project is currently underway; and it is anticipated that the project will be presented to the Board of Trustees in February 2022 for final approval; and

WHEREAS, to expedite the renovation project, AUM seeks to conduct the abatement of hazardous material within the building prior to obtaining final approval for the project from the Board of Trustees; and

WHEREAS, the anticipated cost of the hazardous material abatement work is approximately \$750,000; and

WHEREAS, given that the abatement work would be performed prior to obtaining final approval of the overall project, it is appropriate that the Board of Trustees authorize the execution of the hazardous material abatement.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Auburn University at Montgomery Science Laboratory Facility Renovation – Hazardous Material Abatement project is approved, and that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to execute the hazardous material abatement within the building.

RESOLUTION

AUTHORITY TO PURCHASE PROPERTY IN SHORTER, ALABAMA

WHEREAS, Auburn University owns 3,800 acres of land at the E.V. Smith Research Center in Macon County; and

WHEREAS, Savannah Brown Jemison owns 2.3 acres of land at 8660 County Road 30 in Shorter, Alabama; which is contiguous to the Research Center; and

WHEREAS, Ms. Jemison has offered to sell the property to Auburn University; and

WHEREAS, the purchase of this land would effectively contribute to the provision of irrigation research on property adjacent to the E.V. Smith Research Center, Field Crops Unit; and

WHEREAS, E.V. Smith has available unrestricted funds with which to purchase the property.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such person as may be acting as President, be and the same is hereby authorized and empowered to take such action as is necessary and desirable to purchase from Savannah Brown Jemison approximately 2.3 acres of vacant land adjacent to the E.V. Smith Research Center in Macon County, Alabama as shown on Exhibit A, for the price of Eight Thousand Dollars (\$8,000). All documents consummating the purchase of the property shall be reviewed as to form by legal counsel for Auburn University.

RESOLUTION

PROPERTY EXCHANGE WITH USDA AGRICULTURAL RESEARCH SERVICE AND AMENDED DECLARATION OF COVENANTS FOR RESEARCH PARK

WHEREAS, Auburn University and the Agricultural Research Service of the United States Department of Agriculture (ARS) have a long-standing, productive research collaboration; and

WHEREAS, ARS currently owns a 6.29-acre parcel at the corner of West Samford Avenue and South Donahue Drive (Tillage Farm Site); and

WHEREAS, Auburn University supported a \$43 million federal appropriation to allow ARS to develop new research facilities and relocate from the Tillage Farm Site, which is adjacent to the core of campus and occupies a strategic location for future University development; and

WHEREAS, in October 2020, the Auburn University Board of Trustees approved an exchange of land with ARS, whereby the University would provide certain parcels and a cash payment in exchange for the Tillage Farm Site; and

WHEREAS, based on subsequent review, ARS has requested modifications to the previously approved exchange; and

WHEREAS, Auburn University wishes to acquire the Tillage Farm Site in exchange for the following package of real property (parcels depicted on the attached exhibits):

- Convey to ARS 6.63 acres owned by the University in Auburn Research Park on the southwest corner of Devall Drive and Auburn Camp Road, adjacent to the former poultry research farm (final shape and orientation of parcel subject to ARS's design); and
- Convey to ARS the 53.5 acre University property on Lee County Road 27, known as the South Auburn Fisheries Research Lab, which currently is leased and used by ARS.

WHEREAS, Board of Trustees policy "D-9, Real Property Exchange," allows the exchange of real property when the transaction is in the best interest of the University and the existing University property is no longer required to carry out its mission, so long as the value of the property to be acquired by the University is equal to or exceeds the value of the property to be conveyed; and

WHEREAS, two MAI appraisals of the Tillage Farm Site and other relevant parcels have been obtained and the value of the Tillage Farm Site is equivalent to the combined value of the University parcels as determined by the appraisals and subsequent negotiation; and

WHEREAS, ARS intends to develop new research facilities on the sites conveyed by the University, including a site in Auburn Research Park, which will benefit the University, ARS, and the Research Park; and

WHEREAS, in order to accommodate federal government requirements and at ARS's request, the University agrees to remove the ARS Research Park site from the scope of the Research Park restrictive covenants and acknowledges that the Auburn Research and Technology Foundation and current ground lessees within Research Park have consented to such removal; and

WHEREAS, to facilitate ARS's transition from the Tillage Farm Site, the University agrees to lease that site back to ARS at nominal rent for a temporary period not to exceed 72 months; and

WHEREAS, Board of Trustees Policy D-8, Real Estate Sale and Lease Policy, permits the lease of University property for appropriate purposes and according to specific procedures approved by the Board of Trustees; and

WHEREAS, for the reasons described herein, the property exchange and related transactions are in the best interest of Auburn University, are being undertaken for institution-related purposes, and comply with applicable Board of Trustees policies.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the property exchange and related transactions described herein are approved, declared to be for institution-related purposes, and in the best interest of Auburn University, and that Jay Gogue, President, or such other person as may be acting as President, is authorized and empowered to negotiate and execute the deeds and lease, in accordance with the terms stated herein, as well as other legal documents necessary to effectuate the transactions and convey to ARS the parcels described below in exchange for the University receiving title to the Tillage Farm Site:

1. Convey to ARS 6.63 acres owned by the University in Auburn Research Park on the southwest corner of Devall Drive and Auburn Camp Road, adjacent to the former poultry research farm; and
2. Convey to ARS the 53.5-acre University property on Lee County Road 27, known as the South Auburn Fisheries Research Lab, which currently is leased and used by ARS.

The conveyance to Auburn University may be accomplished by quitclaim deed. All documents consummating this transaction shall be reviewed as to form by the General Counsel.

BE IT FURTHER RESOLVED that the University may grant all water, access, sanitary sewer, stormwater, electric, and other customary and appropriate easements required in connection with the property exchange, as determined by, and upon the terms and conditions approved by, the President or his designee.

BE IT FURTHER RESOLVED that the Declaration of Protective Covenants, Conditions, Restrictions, Reservations, and Easements for the Auburn Research Park shall be amended to remove the ARS Research Park site from the scope of those covenants, and that Jay Gogue, President, or such other person as may be acting as President, is authorized and empowered to execute all documents necessary to effectuate that transaction, with such documents reviewed as to form by the General Counsel.

BE IT FURTHER RESOLVED that the resolution passed by the Board on October 16, 2020, shall be deemed rescinded and of no further effect.

Exhibit 1

S. Donahue Dr

Devall Dr

Camp Auburn Rd

Proposed USDA Parcel

S. College St



SCALE: 1:350

Exhibit 2



Biggio Dr

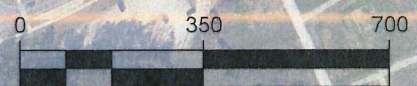
S. Donahue Dr.

W. Samford Avenue

Existing
USDA
Parcel

Duncan Dr

Lem Morrison Dr



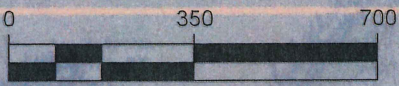
SCALE: 1:350

Exhibit 3

Society Hill Rd

Lee Road 27

Existing Fisheries Parcel



SCALE: 1:350

RESOLUTION

PROPOSED CHANGES TO FACULTY PERSONNEL POLICIES

WHEREAS, the faculty personnel policies included in the Faculty Handbook reflect Auburn University policies and information; and

WHEREAS, the proposed changes to the faculty personnel policies have been recommended by the University Senate, with additional recommendations provided by the Senate Executive Committee, and have received the approval of the Provost and the President; and

WHEREAS, the Board defines policies related to appointment, promotion, tenure and dismissal of faculty, and development and approval of procedures to implement those policies is the responsibility of the President or those duly authorized by the President.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized to revise the contents of the faculty personnel policies designated as Board of Trustee approved policies in Attachment A and is delegated the authority to approve procedures for the administration of these policies.

RESOLUTION

POSTHUMOUS AWARDING OF THE DOCTOR OF PHILOSOPHY IN MUSIC EDUCATION TO FEDERICO ALBERTO FOSTER

WHEREAS, Federico Alberto Foster, a doctoral student in the Department of Curriculum and Teaching in the College of Education at Auburn University, passed away in September 2021; and

WHEREAS, Mr. Foster passed away before he could complete the final requirements necessary for a Doctor of Philosophy in Music Education; and

WHEREAS, the faculty in the Department of Curriculum and Teaching, the Dean of the College of Education, the Dean of the Graduate School, the Provost, and the President recommend that the Doctor of Philosophy in Music Education be awarded posthumously.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the degree of Doctor of Philosophy in Music Education is hereby granted posthumously to Mr. Federico Alberto Foster in recognition of his academic achievements as a student at Auburn University.

BE IT FURTHER RESOLVED that the Board hereby expresses its sympathy and condolences to the family of Mr. Foster in this period of sadness and that a copy of this resolution be presented to them so that they will know of this action and the university's deep loss.

RESOLUTION

RECOGNITION OF THE LIFE AND LEGACY OF DOCTOR HAROLD ALONZA FRANKLIN, SR.

WHEREAS, Dr. Harold A. Franklin, Sr. began his young adult life serving his country in the United States Air Force as an active-duty officer from 1951-1955 and thereafter, a reservist until 1958; and

WHEREAS, Dr. Franklin received his undergraduate degree from Alabama State University where he graduated with honors in 1962; and

WHEREAS, Dr. Franklin exhibited a “spirit that is not afraid” when he walked onto Auburn’s campus as the university’s first Black student on January 4, 1964 to pursue his master’s degree; and

WHEREAS, Dr. Franklin ultimately earned a master’s degree from the University of Denver after being denied the opportunity to defend his thesis at Auburn University; and

WHEREAS, Dr. Franklin achieved an impressive career in higher education, including prominent faculty and administrative posts at Alabama State University, North Carolina A&T University, Tuskegee Institute, and Talladega College; and

WHEREAS, Dr. Franklin retired in 1992 after nearly three decades of service to higher education; and

WHEREAS, Auburn University has honored the historical role of Dr. Franklin at Auburn University by awarding Dr. Franklin an Honorary Doctor of Arts in 2001 and placing a historical marker on its main campus in 2015 to forever commemorate the desegregation of Auburn students; and

WHEREAS, Dr. Franklin has returned to Auburn’s campus on multiple occasions to serve as a lecturer for various events and during the recognition of historical milestones of Auburn University namely the university’s Sesquicentennial Lecture Series and the celebration of the 50th Anniversary of the integration of Auburn; and

WHEREAS, Dr. Franklin successfully defended his thesis and graduated from Auburn University with a master’s degree in history in 2020; and

WHEREAS, Dr. Franklin returned to Auburn’s campus for his final time in December 2020 for the fall commencement to participate in a hooding ceremony for Auburn’s first female African American doctoral graduate in the Department of History; and

WHEREAS, Dr. Franklin passed away on September 9, 2021 at his home in Talladega, Alabama; and

WHEREAS, Auburn University has endeavored to further honor Dr. Franklin's achievements by expanding and beautifying the area surrounding the existing desegregation marker which celebrates the contributions of Dr. Franklin; and

WHEREAS, the commemoration of this historical space on campus and a celebration of Dr. Franklin's life and legacy will be honored during Auburn's esteemed Black Alumni Weekend.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the university hereby honors the life and legacy of Dr. Harold Alonza Franklin, proclaiming the profound impact he had on Auburn University, the state of Alabama, and higher education.

BE IT FURTHER RESOLVED that the Board hereby expresses its sympathy and condolences to the family and friends of Dr. Franklin in this period of sadness and that a copy of this resolution be presented to them so that they know of the university's actions and deep sympathy.

**PROPOSED AWARDS AND NAMINGS
NOVEMBER 12, 2021 BOARD MEETING
AUBURN UNIVERSITY BOARD OF TRUSTEES**

Time will be allotted for discussion of the list of proposed awards and namings.