




AUBURN UNIVERSITY

OFFICE OF THE PRESIDENT

MEMORANDUM

TO: The Board of Trustees

FROM: Dr. G. Jay Gogue, President 

SUBJECT: February 4, 2022 Board of Trustees Meeting

Enclosed, please find the materials for the February 4, 2022 Board of Trustees Meeting. The schedule of events for Thursday and Friday is listed below.

Thursday, February 3, 2022

1:00 p.m.	Workshop	The Devall Room Research and Innovation Center Auburn Research Park 540 Devall Drive Auburn, Alabama 36832
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Friday, February 4, 2022

Please note that all events will be held in the Taylor Center on the AUM Campus in Montgomery. Room locations are listed adjacent to the corresponding event. The Taylor Center is located at 7400 East Drive, Montgomery, Alabama 36117. Parking is available in the parking lot in front of the Taylor Center. Students and staff will be stationed to direct you.

9:30 a.m.	Call to Order and Opening Remarks	Rooms 221-223
9:35 a.m.	Committee Meetings	Rooms 221-223
10:20 a.m.	Regular Meeting of the Board of Trustees	Rooms 221-223
10:25 a.m.	Proposed Executive Session	Chancellor's Dining Room
11:15 a.m.	Reconvened Meeting of the Board of Trustees	Rooms 221-223
11:45 a.m.	Recess Meeting	Rooms 221-223
11:50 a.m.	Luncheon	Room 230

JG/nm

Enclosures

cc: Mr. Jon G. Waggoner, Secretary to the Board of Trustees (w/encl.)
President's Cabinet (w/encl.)

107 Samford Hall, Auburn, AL 36849-5113; Telephone: 334-844-4650; Fax: 334-844-6179

auburn.edu

SCHEDULE AND AGENDA
FEBRUARY 4, 2022 BOARD OF TRUSTEES MEETING
AUBURN UNIVERSITY BOARD OF TRUSTEES
ROOMS 221-223, TAYLOR CENTER
AUM CAMPUS

- I. Call to Order and Opening Remarks | 9:30 a.m.
- II. Committee Meetings | 9:35 a.m.
 - A. Audit and Compliance Committee | Chairperson Vines | 9:35 a.m.
 - 1. Review of Audited Financial Report – *For Information Only* (Kelli Shomaker)
 - B. Property and Facilities Committee | Chairperson DeMaioribus | 9:45 a.m.
 - 1. Hood McPherson Renovation: Final Project Approval (Dan King)
 - 2. Auburn Arena – Women’s Basketball Locker Room Renovations: Final Project Approval (Dan King/Allen Greene)
 - 3. Auburn Arena – New Practice Gym: Approval of Project Initiation and Authorization to Commence the Architect Selection Process (Dan King/Allen Greene)
 - 4. Jordan-Hare Stadium – Annual Restoration and Maintenance: Project Approval and Authority to Execute (Dan King/Allen Greene)
 - 5. Quad Drive – Utilities Infrastructure: Project Approval and Authority to Execute (Dan King)
 - 6. Auburn University Regional Airport – T-Hangar Construction: Final Project Approval (Dan King/Bill Hutto)
 - 7. AUM Real Estate Acquisition: Pearson Building in Montgomery, Alabama (Dan King/Mark Stirling/Carl Stockton)
 - 8. Real Estate Authority to Execute Lease: Alabama Department of Agriculture and Industry, Auburn, Alabama (Dan King/Mark Stirling)
 - 9. Status Updates – *For Information Only* (Dan King)
 - a. Current Status of New Construction/Renovation/Infrastructure Projects with Budgets of \$1,000,000 and Greater
 - b. Quarterly Report for Projects Costing More than \$500,000 but Less than \$1,000,000 – 1st Quarter, Fiscal Year 2022
 - c. Project Status Report

- C. Academic Affairs Committee | Chairperson Newton | 10:05 a.m.
 - 1. Proposed Redesignation of Academic Units (Bill Hardgrave)
 - 2. Agenda Item for the Board of Trustees – *For Information Only* (Bill Hardgrave)
- D. Executive Committee | Chairperson Smith | 10:10 a.m.
 - 1. Posthumous Awarding of the Bachelor of Science in Professional Flight to Joshua James Marshall (Bill Hardgrave)
 - 2. Posthumous Awarding of the Bachelor of Science in Horticulture to Colonel (Retired) Dr. Mark P. McGuire (Bill Hardgrave)
 - 3. Proposed 2022-2023 Board of Trustees Meeting Dates (Wayne Smith)
 - 4. Proposed Awards and Namings (Wayne Smith)
- E. Trustee Reports | 10:15 a.m.
- III. Regular Meeting of the Board of Trustees | 10:20 a.m.
- IV. Proposed Executive Session | 10:25 a.m.
- V. Reconvened Meeting of the Board of Trustees | 11:15 a.m.
 - 1. Approval of the November 12, 2021 Meeting Minutes and the December 10, 2021 Special Called Meeting Minutes
 - 2. AUM Chancellor's Report
 - 3. President's Report
 - 4. Action Items and Committee Meeting Reports
 - A. Property and Facilities Committee
 - 1. Hood McPherson Renovation: Final Project Approval
 - 2. Auburn Arena – Women's Basketball Locker Room Renovations: Final Project Approval
 - 3. Auburn Arena – New Practice Gym: Approval of Project Initiation and Authorization to Commence the Architect Selection Process
 - 4. Jordan-Hare Stadium – Annual Restoration and Maintenance: Project Approval and Authority to Execute
 - 5. Quad Drive – Utilities Infrastructure: Project Approval and Authority to Execute

6. Auburn University Regional Airport – T-Hangar Construction:
Final Project Approval
7. AUM Real Estate Acquisition: Pearson Building in Montgomery, Alabama
8. Real Estate Authority to Execute Lease: Alabama Department of Agriculture
and Industry, Auburn, Alabama

B. Academic Affairs Committee

1. Proposed Redesignation of Academic Units

C. Executive Committee

1. Posthumous Awarding of the Bachelor of Science in Professional Flight to
Joshua James Marshall
2. Posthumous Awarding of the Bachelor of Science in Horticulture to
Colonel (Retired) Dr. Mark P. McGuire
3. Proposed 2022-2023 Board of Trustees Meeting Dates
4. Proposed Awards and Namings

VI. Recess Meeting | 11:45 a.m.

**EXECUTIVE SUMMARY
FEBRUARY 4, 2022 BOARD MEETING
AUBURN UNIVERSITY BOARD OF TRUSTEES**

A. Audit and Compliance Committee

1. Review of Audited Financial Report – *For Information Only*

Time will be allotted for a review of the audited financial report for Auburn University by the Audit and Compliance Committee of the Auburn University Board of Trustees.

PricewaterhouseCoopers will also be present to address the Board of Trustees as required in the Auburn University Board of Trustees Audit and Compliance Committee Charter and respond to questions as appropriate.

B. Property and Facilities Committee

1. Hood McPherson Building Renovation: Final Project Approval

Project Summary: The Hood McPherson Building is located at 2013 4th Avenue N., Birmingham, Alabama. Originally constructed in 1911, the Hood McPherson Building is a six-story building consisting of approximately 44,000 square feet situated on 0.20 acres. The Office of the Provost has proposed to renovate the Hood McPherson Building to provide academic and administrative space in Birmingham for Auburn University functions, such as the Urban Studio of the College of Architecture, Design, and Construction (CADC), the Harbert College of Business, and other units.

The estimated total project cost is \$21.8 million, to be financed by University Funds.

Requested Action: It is requested that the Board of Trustees adopt a resolution providing final approval of Hood McPherson Building Renovation project.

Previous Approval(s): At its meeting on November 16, 2018, the Board of Trustees approved the acquisition of the Hood McPherson Building located at 2013 4th Avenue N., Birmingham, Alabama. At its meeting on November 20, 2020, the Board of Trustees adopted a resolution that approved the initiation of the Hood McPherson Building Renovation project, and at its meeting on February 5, 2021, the Board of Trustees approved the selection of Williams Blackstock Architects, of Birmingham, Alabama, as the project architect.

2. Auburn Arena – Women’s Basketball Locker Room Renovations: Final Project Approval

Project Summary: The Athletics Department proposes the renovation of the women’s basketball locker room area within the Auburn arena. This project will allow the program to bring their facilities up to competitive standards with planned improvements to the

team's meeting areas, video review lab, team lounge, nutrition area, coaches' locker room, and restrooms.

The estimated total project cost of the Auburn Arena – Women's Basketball Locker Room Renovations project is \$3.0 million, to be funded by bonds, with the debt service of the bonds paid for by Athletics Department funds.

Requested Action: It is requested that the Board of Trustees adopt a resolution providing final approval of the Auburn Arena – Women's Basketball Locker Room Renovations project.

Previous Approval(s): At its meeting on September 10, 2021, the Board of Trustees adopted a resolution that approved the initiation of the Auburn Arena – Women's Basketball Locker Room Renovations project, and at its meeting on November 12, 2021, the Board of Trustees adopted a resolution that approved the firm Goodwyn Mills Cawood as the architect selection.

3. Auburn Arena – New Practice Gym: Approval of Project Initiation and Authorization to Commence the Architect Selection Process

Project Summary: The Athletics Department has proposed the construction of an addition at the Auburn Arena to create a new practice gym. Due to the heavy use of the Auburn Arena main court as the competition venue for men's basketball, women's basketball, women's volleyball, women's gymnastics, and visiting team pre-game practice sessions, the main court is often not available for team practice sessions. The proposed project will construct a second practice gym and renovate the existing team support spaces which will allow both the men's and women's basketball programs to conduct practices at times that are advantageous to student-athletes and bring their facilities to Southeastern Conference competitive standards.

It is anticipated that this facility would be funded by gift funds and bonds, with the debt service of the bonds paid for by Athletics Department funds.

Requested Action: It is requested that the Board of Trustees adopt a resolution to approve the initiation of the Auburn Arena – New Practice Gym project and authorize the commencement of the architect selection process.

Previous Approval(s): None.

4. Jordan-Hare Stadium – Annual Restoration and Maintenance: Project Approval and Authority to Execute

Project Summary: The Athletics Department plans and budgets for annual maintenance to be performed at Jordan-Hare Stadium. In preparation for these projects, a building envelope and structural review of the stadium are conducted each year to identify and prioritize required maintenance and repair work. This work consists of repairing various

items in the stadium and is properly categorized as a repair project. As such, it does not meet the university criteria as a capital project. However, due to the magnitude of the cost associated with this project, the Board of Trustees' approval is desired.

The proposed maintenance project will not exceed \$3.5 million, to be financed by the Athletics Department funds.

Requested Action: It is requested that the Board of Trustees adopt a resolution approving the Jordan-Hare Stadium – Annual Maintenance project and authorizing its execution.

Previous Approval(s): None.

5. Quad Drive – Utilities Infrastructure: Project Approval and Authority to Execute

Project Summary: The Quad Drive – Utilities Infrastructure project is part of the University Student Housing project. As part of this project, hot and chilled water lines need to be installed along Quad Drive to support the new University Student Housing buildings as well as to provide these utilities to Upper Quad Residence Halls. Installation of these lines is time-sensitive, in that installation of these lines in the summer of 2022 will greatly facilitate the desired completion of the University Student Housing project by the fall of 2024.

The anticipated cost of the utility infrastructure work is estimated to cost approximately \$1.5 million and would be funded by the University Student Housing project.

Requested Action: It is requested that the Board of Trustees adopt a resolution approving the Quad Drive Utilities Infrastructure project and authorizing its execution.

Previous Approval(s): At its meeting on September 13, 2019, the Board of Trustees adopted a resolution that approved the initiation of the University Student Housing project and authorized the commencement of the architect selection process. At its meeting on February 7, 2020, the Board of Trustees adopted a resolution that approved the selection of Niles Bolton Associates as the architect for the project design.

6. Auburn University Regional Airport – T-Hangar Construction: Final Project Approval

Project Summary: The Auburn University Regional Airport – T-Hangar Construction project will construct an additional ten (10) bay T-Hangar at the Auburn University Regional Airport north ramp area similar to the one constructed in 2016. The Auburn University Regional Airport will lease these hangars to local and regional aircraft owners to serve as a source of revenue.

The estimated total project cost is \$1.4 million, to be financed by an Alabama Department of Transportation grant and University General Funds.

Requested Action: It is requested that the Board of Trustees adopt a resolution providing final approval of the Auburn University Regional Airport T-Hangar Construction project.

Previous Approval(s): At its meeting on June 11, 2021, the Board of Trustees adopted a resolution that approved the initiation of the Auburn University Regional Airport – T-Hangar Construction project and approved the firm Garver, LLC, of Huntsville, Alabama, as the engineer for the project.

7. AUM Real Estate Acquisition: Pearson Building in Montgomery, Alabama

Project Summary: The Pearson Building was originally built in 1999 as an office facility for the Pearson Management Group. The property is located in the Halcyon Summit Park, 7145 Halcyon Summit Drive, Montgomery, Alabama, across the street from the campus of Auburn University at Montgomery. The Pearson Building consists of a two-story, 9,100 square foot office situated on 0.92 acres. The building will provide space for the Auburn University at Montgomery Speech and Hearing Clinic. The purchase of this facility will allow AUM to vacate a leased facility nearby with an annual lease cost of \$150,000.

Requested Action: It is requested that the Board of Trustees adopt a resolution approving the acquisition of the Pearson property in Montgomery, Alabama, for the price of \$970,000. All documents consummating the purchase of the property shall be reviewed as to form by legal counsel for Auburn University.

Previous Approval(s): None.

8. Real Estate Authority to Execute Lease: Alabama Department of Agriculture and Industry, Auburn, Alabama

Project Summary: Auburn University wishes to lease a vacant 2.24-acre parcel of property at 1171 Wire Road to the Alabama Department of Agriculture and Industries for the construction of a new livestock and poultry disease diagnostic laboratory. The Alabama Department of Agriculture and Industries has occupied the Gilmer Turnham facility at 1001 Wire Road since 1975 on land leased from Auburn University.

Requested Action: It is requested that the Board of Trustees approve the execution of a lease of approximately 2.24 acres at 1171 Wire Road to the Alabama Department of Agriculture and Industry for nominal rent and a term not to exceed fifty (50) years.

Previous Approval(s): None.

9. Status Updates – *For Information Only*

- a. Current Status of New Construction/Renovation/Infrastructure Projects with Budgets of \$1,000,000 and Greater**
- b. Quarterly Report for Projects Costing More than \$500,000 but Less than \$1,000,000 – 1st Quarter, Fiscal Year 2022**
- c. Project Status Report**

C. Academic Affairs Committee

1. Proposed Redesignation of Academic Units

The Provost's Office has proposed a change in designation for the following academic units: (1) the Department of Aviation as the School of Aviation in the College of Liberal Arts, (2) the School of Forestry and Wildlife Sciences as the College of Forestry and Wildlife Sciences, (3) the Harrison School of Pharmacy as the Harrison College of Pharmacy, and (4) the School of Nursing as the College of Nursing.

2. Agenda Item for the Board of Trustees – *For Information Only*

Academic items presented to the Board include new certificates in Data Science/Data Engineering, Translation and Interpreting and Manufacturing Systems and a change in nomenclature for the Option in Pre-Physical Therapy, Pre-Physician Assistant as the Option in Interdisciplinary Health Sciences.

D. Executive Committee

1. Posthumous Awarding of the Bachelor of Science in Professional Flight to Joshua James Marshall

A request is before the Board of Trustees to award posthumously the Bachelor of Science in Professional Flight to Mr. Joshua James Marshall.

2. Posthumous Awarding of the Bachelor of Science in Horticulture to Colonel (Retired) Dr. Mark P. McGuire

A request is before the Board of Trustees to award posthumously the Bachelor of Science in Horticulture to Colonel (Ret.) Dr. Mark P. McGuire.

3. Proposed 2022-2023 Board of Trustees Meeting Dates

Time will be allotted for discussion of the proposed Board of Trustees meeting dates for 2022-2023.

4. Proposed Awards and Namings

Time will be allotted for discussion of a list of proposed awards and namings.

**AUDIT AND COMPLIANCE COMMITTEE
FEBRUARY 4, 2022 BOARD MEETING
AUBURN UNIVERSITY BOARD OF TRUSTEES**

1. Review of Audited Financial Report – *For Information Only* (Kelli Shomaker)

Committee Chairperson: Mr. Timothy Vines

Please Note: All trustees serve on all committees, with the exception of the Executive Committee.

REVIEW OF AUDITED FINANCIAL REPORT

Time will be allotted for a review of the audited financial report for Auburn University by the Audit and Compliance Committee of the Auburn University Board of Trustees.

PricewaterhouseCoopers will also be present to address the Board of Trustees as required in the Auburn University Board of Trustees Audit and Compliance Committee Charter and respond to questions as appropriate.



AUBURN UNIVERSITY
OFFICE OF THE VICE PRESIDENT FOR
BUSINESS & FINANCE AND CFO

December 9, 2021

MEMORANDUM TO: Jay Gogue, President

THROUGH:

Ronald L. Burgess, Jr., Lieutenant General, US Army, Retired,
Executive Vice President

Kelli D. Shomaker, Vice President for Business & Finance and
Chief Financial Officer

FROM:

Amy K. Douglas, Associate Vice President for Financial
Services/Controller

RE:

Audit and Compliance Committee Review of Audited Financial
Report

PricewaterhouseCoopers is in the process of completing their audit of the University's financial statements for the Fiscal Year Ended September 30, 2021. We anticipate having the final published Audit Report completed prior to the February 2022 Board meeting and would appreciate the opportunity to review the report with the Audit and Compliance Committee of the Board of Trustees.

PricewaterhouseCoopers will also be present to address the Board as required in the *Auburn University Board of Trustees Audit and Compliance Committee Charter* and to respond to questions as appropriate.

**PROPERTY AND FACILITIES COMMITTEE
FEBRUARY 4, 2022 BOARD MEETING
AUBURN UNIVERSITY BOARD OF TRUSTEES**

1. Hood McPherson Renovation: Final Project Approval (Dan King)
2. Auburn Arena – Women’s Basketball Locker Room Renovations: Final Project Approval (Dan King/Allen Greene)
3. Auburn Arena – New Practice Gym: Approval of Project Initiation and Authorization to Commence the Architect Selection Process (Dan King/Allen Greene)
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7. AUM Real Estate Acquisition: Pearson Building in Montgomery, Alabama (Dan King/Mark Stirling/Carl Stockton)
8. Real Estate Authority to Execute Lease: Alabama Department of Agriculture and Industry, Auburn, Alabama (Dan King/Mark Stirling)
9. Status Updates – *For Information Only* (Dan King)
 - a. Current Status of New Construction/Renovation/Infrastructure Projects with Budgets of \$1,000,000 and Greater
 - b. Quarterly Report for Projects Costing More than \$500,000 but Less than \$1,000,000 – 1st Quarter, Fiscal Year 2022
 - c. Project Status Report

Committee Chairperson: Mr. Mike DeMaioribus

Faculty Representative: Mr. David Hinson, Auburn University (ex-officio, non-voting)

Please Note: All trustees serve on all committees, with the exception of the Executive Committee.

RESOLUTION
HOOD MCPHERSON BUILDING RENOVATION
FINAL PROJECT APPROVAL

WHEREAS, at its meeting on November 16, 2018, the Board of Trustees approved the acquisition of the Hood McPherson Building located at 2013 4th Avenue N., Birmingham, Alabama; and

WHEREAS, originally constructed in 1911, the Hood McPherson Building consists of six stories and approximately 40,000 square feet situated on 0.20 acres; and

WHEREAS, at its previous meeting on November 20, 2020, the Board of Trustees adopted a resolution that approved the initiation of the Hood McPherson Building Renovation project, and at its meeting on February 5, 2021, the Board of Trustees adopted a resolution that approved Williams Blackstock Architects, of Birmingham, Alabama, as the project architect; and

WHEREAS, the Hood McPherson Building will be renovated to provide academic and administrative space in Birmingham, Alabama, for Auburn University functions, such as the Urban Studio of the College of Architecture, Design, and Construction, the Harbert College of Business, and other units; and

WHEREAS, program requirements of the renovation include construction of a communal lobby, office and instructional space, fabrication spaces, design studios, shared amenity spaces; and

WHEREAS, the estimated total project cost is \$21.8 million, to be financed by University General Funds; and

WHEREAS, pursuant to the Board of Trustees policy “D-3, Capital Projects Approval,” the final approval of the project must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Hood McPherson Building Renovation project is approved and that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Establish a budget for the Hood McPherson Building Renovation project in the amount of \$21.8 million, to be financed by University General Funds; and
2. Direct the consultants to complete the required plans for the project; and
3. Solicit bids and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the project budget approved above.

TO: JAY GOGUE, President
THROUGH: RONALD BURGESS, Executive Vice President
FROM: DAN KING, Associate Vice President for Facilities
SUBJECT: PROPERTY AND FACILITIES COMMITTEE
HOOD MCPHERSON BUILDING RENOVATION: FINAL PROJECT APPROVAL
DATE: JANUARY 20, 2022

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for February 4, 2022.

Proposal:

Consistent with standing policy, it is proposed that the Hood McPherson Building Renovation project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that provides final approval of the project. If approved, the resolution would authorize the President to direct Auburn University Facilities Management to solicit bids and award a contract for construction.

Review and Consultation:

At its meeting on November 16, 2018, the Board of Trustees approved the acquisition of the Hood McPherson Building located at 2013 4th Avenue N., Birmingham, Alabama. Originally constructed in 1911, the Hood McPherson Building consists of six stories and approximately 40,000 square feet situated on 0.20 acres.

At its previous meeting on November 20, 2020, the Board of Trustees adopted a resolution that approved the initiation of the Hood McPherson Building Renovation project, and at its meeting on February 5, 2021, the Board of Trustees approved the selection of Williams Blackstock Architects, of Birmingham, Alabama, as the project architect. The Hood McPherson Building Renovation project will provide academic and administrative space in Birmingham, Alabama, for Auburn University functions, such as the Urban Studio of the College of Architecture, Design, and Construction (CADC), the Harbert College of Business, and other units.

Since that time, the project team has worked to complete the design for the Hood McPherson Building Renovation project. The project details are provided below:

- **Project Location:** The Hood McPherson Building is located at 2013 4th Avenue N., Birmingham, Alabama.
- **Program Requirements:** This project consists of a comprehensive renovation of the Hood-McPherson Building. The building envelope and levels 1 through 6 would be fully repaired and renovated. The occupancy plan for the building is as follows:

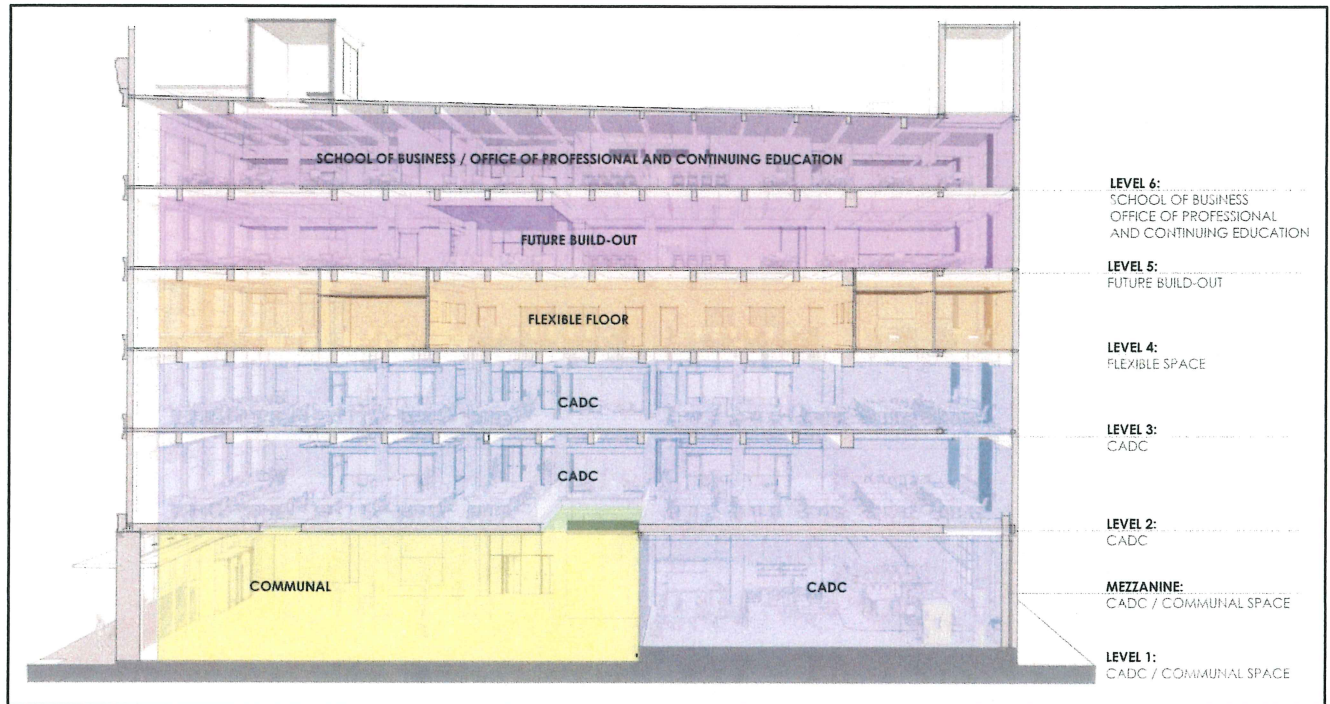
- A communal lobby
- Level 1: CADC fabrication space
- Levels 2 and 3: CADC studios
- Level 4: Shared Auburn University professional amenity space
- Level 5: Harbert College of Business Executive Instructional and Outreach space
- Level 6: Harbert College of Business Executive Instructional and Outreach space

See Attachments 1-3 for renovation plans and exterior building renderings.

- Budget: The estimated total project cost is \$21.8 million to be financed by University General Funds.

If you concur, it is proposed that a resolution providing final approval of the Hood McPherson Renovation project be presented to the Board of Trustees for consideration at its meeting scheduled for February 4, 2022.

Attachment 1
Renovation Floor Plan (Elevation) for Hood McPherson Building



Attachment 2 Renovation Floor Plans for Hood McPherson Building

Renovation Plan: Floors 1-3



Renovation Plans for Floors 4-6



- LOBBY / COMMON AREA
- DISPLAY
- WARMING KITCHEN
- CLASSROOM
- MEETING SPACE
- SERVICE
- VERTICAL CIRCULATION CORRIDOR

Attachment 3
Hood McPherson Building Renovation Exterior Renderings



Exterior View 1



Exterior View 2

RESOLUTION

AUBURN ARENA – WOMEN’S BASKETBALL LOCKER ROOM RENOVATIONS

FINAL PROJECT APPROVAL

WHEREAS, at its previous meeting on September 10, 2021, the Board of Trustees adopted a resolution that approved the initiation of the Auburn Arena Women’s Basketball Locker Room Renovations project, and at its meeting on November 12, 2021, the Board of Trustees adopted a resolution that approved the firm Goodwyn Mills Cawood as the architect selection; and

WHEREAS, the Auburn Arena Women’s Basketball Locker Room Renovations project will renovate approximately 4,000 square feet of the existing team space to provide the women’s basketball program with an enhanced locker room facility; and

WHEREAS, the renovated locker room and team spaces will facilitate improved player recovery, player development, and more competitive recruiting with the Southeastern Conference and national peers; and

WHEREAS, the estimated total project cost of the Auburn Arena Women’s Basketball Locker Room Renovations project is \$3.0 million, to be funded by bonds, with the debt service of the bonds paid for by Athletics Department funds; and

WHEREAS, the project will be located in the Auburn Arena; and

WHEREAS, pursuant to the Board of Trustees policy “D-3, Capital Projects Approval,” the final approval of the project must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Auburn Arena Women’s Basketball Locker Room Renovations project is approved and that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Establish a budget for the Auburn Arena Women’s Basketball Locker Room Renovations project in the amount of \$3.0 million, to be funded by bonds, with the bond debt service paid for by Athletics Department funds; and
2. Direct the consultants to complete the required plans for the project; and
3. Solicit bids and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the project budget approved above.



FACILITIES MANAGEMENT
M E M O R A N D U M

TO: JAY GOGUE, President *JG*
THROUGH: RONALD BURGESS, Executive Vice President *RS*
FROM: DAN KING, Associate Vice President for Facilities *DPK*
SUBJECT: PROPERTY AND FACILITIES COMMITTEE

**AUBURN ARENA WOMEN'S BASKETBALL LOCKER ROOM RENOVATIONS:
FINAL PROJECT APPROVAL**

DATE: JANUARY 12, 2022

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for February 4, 2022.

Proposal:

Consistent with standing policy, it is proposed that the Auburn Arena Women's Basketball Locker Room Renovations project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that provides final approval of the project. If approved, the resolution would authorize the President to direct Auburn University Facilities Management to complete the project design, solicit bids, and award a contract for construction.

Review and Consultation:

At its previous meeting on September 10, 2021 the Board of Trustees adopted a resolution that approved the initiation of the Auburn Arena Women's Basketball Locker Room Renovations project, and at its meeting on November 12, 2021, the Board of Trustees approved the firm Goodwyn Mills Cawood, of Auburn, Alabama, as the architect selection for the project. The project will provide the women's basketball program with an enhanced locker room facility to provide improved player recovery, player development, and more competitive recruiting with their Southeastern Conference and national peers.

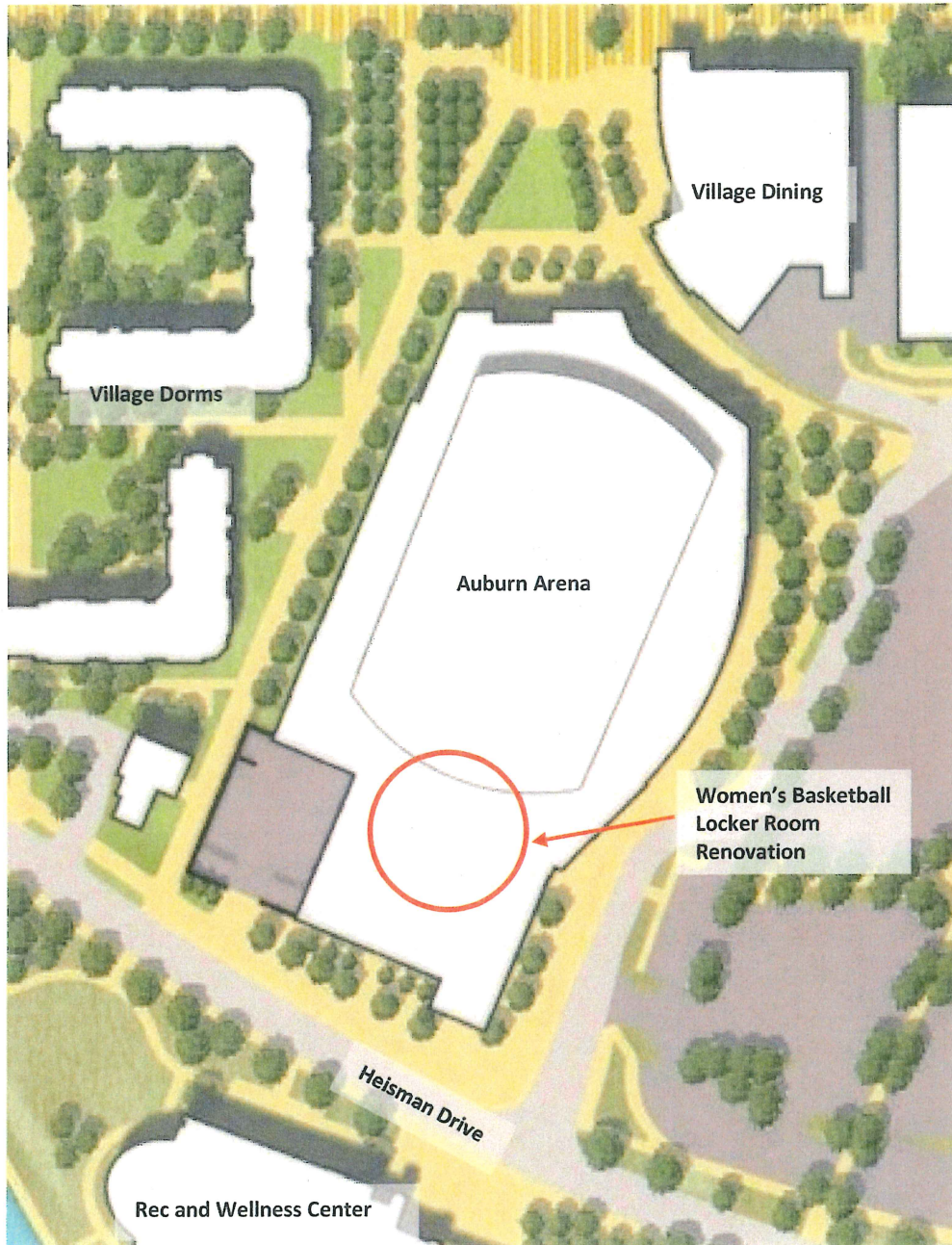
Since that time, the project team has worked to complete the design for the Auburn Arena Women's Basketball Locker Room Renovations project. The project details are provided below:

- **Project Location:** The renovation will be located within the existing area of the women's locker room.
- **Program Requirements:** The Auburn Arena Women's Basketball Locker Room Renovations project will renovate approximately 4,000 square feet of the existing team space. Program requirements include expanded treatment, lounge, locker, and team meeting areas. Refer to Attachment 1 for the site map of the Auburn Arena Women's Basketball Locker Room Renovations.

- Budget: The estimated total project cost of the Auburn Arena Women's Basketball Locker Room Renovations project is \$3.0 million, to be funded by bonds, with the debt service of the bonds paid for by Athletics Department funds.

If you concur, it is proposed that a resolution providing final approval of the Auburn Arena Women's Basketball Locker Room Renovations project be presented to the Board of Trustees for consideration at its meeting scheduled for February 4, 2022.

Attachment 1
Auburn Arena Women's Basketball Locker Room Renovation
Site Map



Auburn Arena Women's Basketball Locker Room Renovations Site Map

RESOLUTION

AUBURN ARENA – NEW PRACTICE GYM

APPROVAL OF PROJECT INITIATION AND AUTHORIZATION TO COMMENCE THE ARCHITECT SELECTION PROCESS

WHEREAS, the Auburn University Athletics Department has proposed the construction of an addition at the Auburn Arena to create a new practice gym; and

WHEREAS, due to the heavy use of the Auburn Arena main court as the competition venue for men and women's basketball, women's volleyball, and women's gymnastics, and visiting team pre-game practice sessions, the main court is often not available for team practice sessions, particularly for men and women's basketball, thus causing the existing practice gym in the Auburn Arena to be overscheduled; and

WHEREAS, the proposed project will construct a second practice gym and renovate the existing team support spaces to allow both the men's and women's basketball programs to conduct practices at times that are advantageous to student-athletes and thus bring their facilities to Southeastern Conference competitive standards; and

WHEREAS, this project is to be funded by gift funds and bonds, with the debt service of the bonds paid for by Athletics Department funds; and

WHEREAS, pursuant to the Board of Trustees policy, "D-3, Capital Projects Approval," the initiation of this project and the architect selection must be submitted to the Board, through the Property and Facilities Committee, for approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the initiation of the Auburn Arena-New Practice Gym project is approved and that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to commence the architect selection process for this project.



FACILITIES MANAGEMENT
M E M O R A N D U M

TO: JAY GOGUE, President *JG*
THROUGH: RONALD BURGESS, Executive Vice President *RB*
FROM: DAN KING, Associate Vice President for Facilities *DK*
SUBJECT: PROPERTY AND FACILITIES COMMITTEE

**AUBURN ARENA-NEW PRACTICE GYM: APPROVAL OF PROJECT
INITIATION AND AUTHORIZATION TO COMMENCE THE PROJECT
ARCHITECT SELECTION PROCESS**

DATE: JANUARY 12, 2022

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for February 4, 2022.

Proposal:

Consistent with standing policy, it is proposed that the Auburn Arena-New Practice Gym project be presented to the Board of Trustees through the Property and Facilities Committee for appropriate action that will approve the initiation of the project and authorize commencement of the project architect selection process.

Review and Consultation:

The Athletics Department has proposed the construction of an addition at the Auburn Arena to create a new practice gym. Due to the heavy use of the Auburn Arena main court as the competition venue for men and women's basketball, women's volleyball, and women's gymnastics, and visiting team pre-game practice sessions, the main court is often not available for team practice sessions, particularly for men and women's basketball, thus causing the existing practice gym in the Auburn Arena to be overscheduled.

The proposed project will construct a second practice gym and renovate the existing team support spaces. The proposed project will allow both the men's and women's basketball programs to conduct practices at times that are advantageous to student-athletes and thus bring their facilities to Southeastern Conference competitive standards.

It is anticipated that this facility is to be funded by gift funds and bonds, with the debt service of the bonds paid for by Athletics Department funds.

If you concur, it is proposed that a resolution initiating the Auburn Arena – New Practice Gym project and authorizing the commencement of the project architect selection process to be presented to the Board of Trustees for approval at the meeting scheduled for February 4, 2022.

RESOLUTION

JORDAN-HARE STADIUM – ANNUAL RESTORATION AND MAINTENANCE

PROJECT APPROVAL AND AUTHORIZATION TO EXECUTE THE WORK

WHEREAS, the Athletics Department plans and budgets for annual maintenance to be performed at Jordan-Hare Stadium; and

WHEREAS, in preparation, a building envelope and structural review of the stadium is conducted each year to identify and prioritize required maintenance and repair work; and

WHEREAS, the proposed fiscal year 2022 maintenance project will complete numerous items identified in the annual review; and

WHEREAS, the anticipated schedule for this maintenance is to begin after A-Day and to complete the work prior to the 2022 football season; and

WHEREAS, the overall cost of the maintenance project will not exceed \$3.5 million, to be financed by the Athletics Department funds.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Jordan-Hare Stadium Annual Restoration and Maintenance project is approved; and that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to execute the project.



FACILITIES MANAGEMENT
M E M O R A N D U M

TO: JAY GOGUE, President

THROUGH: RONALD BURGESS, Executive Vice President

FROM: DAN KING, Associate Vice President for Facilities

SUBJECT: PROPERTY AND FACILITIES COMMITTEE

**JORDAN-HARE STADIUM ANNUAL RESTORATION AND MAINTENANCE:
PROJECT APPROVAL AND AUTHORIZATION TO EXECUTE THE WORK**

DATE: JANUARY 13, 2022

This memorandum requests the following item be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for February 4, 2022.

Proposal:

It is proposed that the Jordan-Hare Stadium Annual Restoration and Maintenance project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that would approve the proposed project and authorize its execution.

Review and Consultation:

The Athletics Department plans and budgets for annual maintenance to be performed at Jordan-Hare Stadium. In preparation for these projects, a building envelope and structural review of the stadium are conducted each year to identify and prioritize required maintenance and repair work. For the fiscal year 2022, the Athletics Department has allocated \$3.5 million for maintenance and repair items. The 2022 maintenance project will complete numerous items identified in the annual review.

The anticipated schedule for this maintenance is to begin after A-Day and to complete the work before the 2022 football season.

The proposed maintenance project will not exceed \$3.5 million, to be financed by the Athletics Department funds.

Since this work consists of replacing existing items in the Stadium, the work is categorized as a repair project and thus does not meet the University criteria as a capital project. However, due to the magnitude of the cost associated with this project, the Board of Trustees' approval is desired.

If you concur, it is proposed that a resolution approving the Jordan-Hare Stadium Annual Restoration and Maintenance project and authorizing its execution be presented to the Board of Trustees for consideration at its meeting scheduled for February 4, 2022.

RESOLUTION

QUAD DRIVE – UTILITIES INFRASTRUCTURE

PROJECT APPROVAL AND AUTHORIZATION TO EXECUTE THE WORK

WHEREAS, Facilities Management proposes to execute a Quad Drive Utilities Infrastructure project as part of the University Student Housing project; and

WHEREAS, the design of the University Student Housing project is currently underway and is anticipated to be presented to the Board of Trustees for final approval in June 2022; and

WHEREAS, hot and chilled water lines need to be installed along Quad Drive to support the University Student Housing buildings as well as to provide these utilities to Upper Quad Residence Halls; and

WHEREAS, the anticipated cost of the utility infrastructure work is estimated to cost approximately \$1.5 million and would be funded by the University Student Housing project; and

WHEREAS, the installation of these lines are time sensitive, in that installation of these lines in the summer of 2022, will greatly facilitate the desired completion of the University Student Housing project, which is scheduled to start in the fall of 2022 and be completed by the fall of 2024; and

WHEREAS, to achieve this schedule, it is requested that the Board of Trustees approve the Quad Drive Utilities Infrastructure portion of the University Student Housing project prior to granting Final Project Approval of the overall project.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Quad Drive Utilities Infrastructure project is approved; and that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to execute the project.



FACILITIES MANAGEMENT
M E M O R A N D U M

TO: JAY GOGUE, President *JHG*
THROUGH: RONALD BURGESS, Executive Vice President *RB*
FROM: DAN KING, Associate Vice President for Facilities *DK*
SUBJECT: PROPERTY AND FACILITIES COMMITTEE
**QUAD DRIVE UTILITIES INFRASTRUCTURE: PROJECT APPROVAL AND
AUTHORIZATION TO EXECUTE THE WORK**
DATE: JANUARY 12, 2022

This memorandum requests the following item be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for February 4, 2022.

Proposal:

It is proposed that the Quad Drive Utilities Infrastructure project be presented to the Board of Trustees through the Property and Facilities Committee for appropriate action that will authorize the installation of underground utilities prior to obtaining final approval by the Board of Trustees for the University Student Housing Project in Summer 2022.

Review and Consultation:

The Quad Drive Utilities Infrastructure project is part of the University Student Housing project. It will provide hot and chilled water lines in support of the housing project.

During its meeting of September 13, 2019, the Board of Trustees adopted a resolution that approved the initiation of the University Student Housing project and authorized the commencement of the architect selection process. During its meeting of February 7, 2020, the Board of Trustees adopted a resolution that approved the selection of Niles Bolton Associates as architect for the project design.

The design of the University Student Housing project is currently underway. It is anticipated that the University Student Housing project will be presented to the Board of Trustees for final approval in June 2022, and if approved, construction would commence in the Fall of 2022.

As part of this project, hot and chilled water lines need to be installed along Quad Drive to support the new University Student Housing buildings as well as to provide these utilities to Upper Quad Residence Halls. The installation of these lines is time-sensitive in that installation of these lines in the Summer of 2022, will greatly facilitate the desired completion of the University Student Housing project by the fall of 2024. See Attachment 1 for a diagram of the utility lines to be installed.

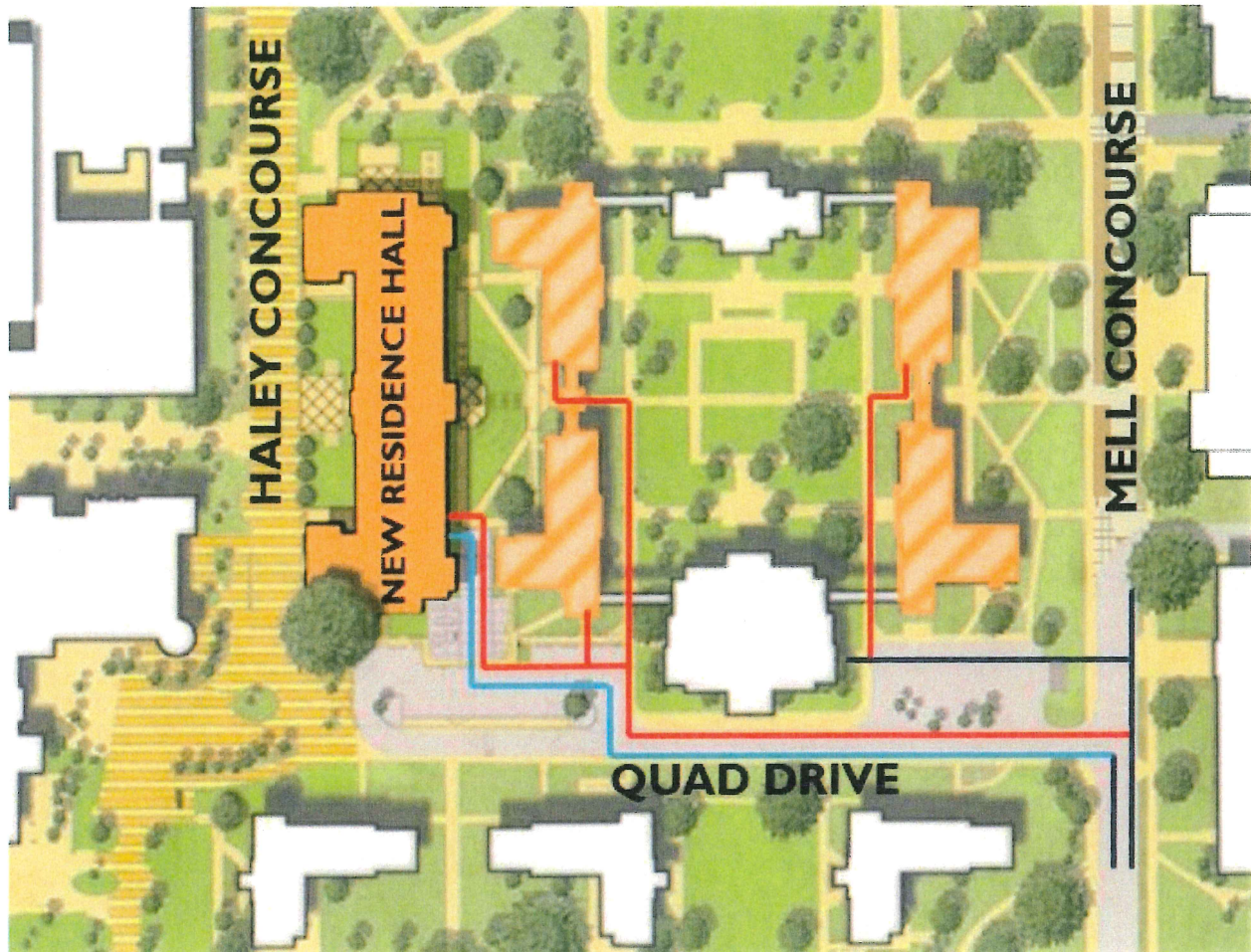
To achieve this schedule, it is requested that the Board of Trustees approve this portion of the University Student Housing project prior to granting Final Project Approval of the overall project.

The anticipated total project cost of the overall University Student Housing project is estimated to be in the \$49 to \$52 million range. The University Student Housing project will be financed by Campus Housing. The anticipated cost of the utility infrastructure work is estimated to cost approximately \$1.5 million and would be funded by the University Student Housing project.

If you concur, it is proposed that a resolution approving the Quad Drive Utilities Infrastructure project and authorizing its execution be presented to the Board of Trustees for consideration at its meeting scheduled for February 4, 2022.

ATTACHMENT 1

QUAD RESIDENCE HALL UTILITIES INFRASTRUCTURE



UTILITY LEGEND

- Existing
- Hot Water
- Chilled Water

RESOLUTION

AUBURN UNIVERSITY REGIONAL AIRPORT – T-HANGAR CONSTRUCTION

FINAL PROJECT APPROVAL

WHEREAS, at its previous meeting on June 11, 2021, the Board of Trustees adopted a resolution that approved the initiation of the Auburn University Regional Airport T-Hangar Construction project, and approved the firm Garver, LLC, of Huntsville, Alabama, as the project engineer selection; and

WHEREAS, the project will construct a second T-Hangar facility at the airport, similar to the ones constructed in 2016; and

WHEREAS, the project will construct a new ten (10) bay T-Hangar, and the Auburn University Regional Airport will lease these hangars to local and regional aircraft owners to serve as a source of revenue; and

WHEREAS, the estimated total project cost for the Auburn University Regional Airport T-Hangar Construction project is \$1.4 million, to be financed by an Alabama Department of Transportation grant and University General Funds; and

WHEREAS, the project will be located at the Auburn University Regional Airport at the north ramp; and

WHEREAS, pursuant to the Board of Trustees policy “D-3, Capital Projects Approval,” the final approval of the project must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Auburn University Regional Airport T-Hangar Construction project is approved and that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Establish a budget for the Auburn University Regional Airport T-Hangar Construction project in the amount of \$1.4 million, to be financed by an Alabama Department of Transportation grant and University General Funds; and
2. Direct the consultants to complete the required plans for the project; and
3. Solicit bids and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the project budget approved above.



FACILITIES MANAGEMENT
M E M O R A N D U M

TO: JAY GOGUE, President *JG*
THROUGH: RONALD BURGESS, Executive Vice President *RB*
FROM: DAN KING, Associate Vice President for Facilities *DK*
SUBJECT: PROPERTY AND FACILITIES COMMITTEE
**AUBURN UNIVERSITY REGIONAL AIRPORT T-HANGAR CONSTRUCTION:
FINAL PROJECT APPROVAL**
DATE: JANUARY 12, 2022

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for February 4, 2022.

Proposal:

Consistent with standing policy, it is proposed that the Auburn University Regional Airport T-Hangar Construction project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that provides final approval of the project. If approved, the resolution would authorize the President to direct Auburn University Facilities Management to complete the project design, solicit bids, and award a contract for construction.

Review and Consultation:

At its previous meeting on June 11, 2021, the Board of Trustees adopted a resolution that approved the initiation of the Auburn University Regional Airport T-Hangar Construction project and approved the firm Garver, LLC, of Huntsville, Alabama, as the engineer selection for the project.

The project will construct a second T-Hangar facility at the airport, similar to the ones constructed in 2016. The Auburn University Regional Airport will lease these hangars to local and regional aircraft owners to serve as a source of revenue.

Since that time, the project team has worked to complete the design for the Auburn University Regional Airport T-Hangar Construction project. The project details are provided below:

- **Project Location:** The additional T-Hangar will be located at the Auburn University Regional Airport north ramp area.
- **Program Requirements:** The Auburn University Regional Airport T-Hangar Construction project will construct an additional ten (10) bay T-Hangar at the Auburn University Regional Airport at the north ramp.
- **Budget:** The estimated total project cost of the Auburn University Regional Airport T-Hangar Construction project is \$1.4 million, to be financed by an Alabama Department of Transportation grant and University General Funds.

If you concur, it is proposed that a resolution providing final approval of the Auburn University Regional Airport T-Hangar Construction project be presented to the Board of Trustees for consideration at its meeting scheduled for February 4, 2022.

RESOLUTION

AUM REAL ESTATE ACQUISITION: PEARSON BUILDING IN MONTGOMERY, ALABAMA

WHEREAS, an opportunity exists for the Board of Trustees to consider the purchase of the Pearson Building located in Montgomery, Alabama; and

WHEREAS, the Pearson building consists of a two-story building located in the Halcyon Summit Park at 7145 Halcyon Summit Drive, Montgomery, Alabama, with a total of 9,100 square feet and 0.92 acres of commercial property (see attachment 1); and

WHEREAS, the proposed purchase will allow Auburn University Montgomery to own a permanent location for the Speech and Hearing Clinic, a program that AUM has operated since 1975; and

WHEREAS, if approved, Auburn University would purchase the facility for \$970,000 from General Funds, which is a price commensurate with the recent construction or sale of other similar buildings in the Halcyon Summit Park; and

WHEREAS, Board of Trustees policy, "D-10 Real Estate Exchange Policy," requires Board approval for the acquisition of the property, and consistent with the policy, one MAI appraisal was obtained; and

WHEREAS, the purchase price will not exceed the appraised value of the property.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such person as may be acting as President, is hereby authorized and empowered to take such action as is necessary to purchase approximately 0.92 acres of real property located at 7145 Halcyon Summit Drive, Montgomery, Alabama, at a purchase price not to exceed \$970,000. All documents consummating the purchase of the property shall be reviewed, as to form, by legal counsel for Auburn University.

ATTACHMENT 1

WARHAWK
HALL

TAYLOR ROAD

AUBURN
UNIVERSITY AT
MONTGOMERY

PEARSON
BUILDING

HALCYON SUMMIT DRIVE

AUM
WELLNESS
CENTER



SCALE: 1:160



REAL ESTATE DEPARTMENT
M E M O R A N D U M

TO: JAY GOGUE, President *AG*

THROUGH: RONALD BURGESS, Executive Vice President *BS*

VIA: DAN KING, Associate Vice President for Facilities *DPK*

FROM: CARL STOCKTON, Chancellor Auburn University Montgomery *CS*
MARK STIRLING, Director of Real Estate *MS*

SUBJECT: PROPERTY AND FACILITIES COMMITTEE
REAL ESTATE ACQUISITION: PEARSON BUILDING, MONTGOMERY, AL

DATE: January 5, 2022

This is to request that the following item be presented to the Board of Trustees through the Property and Facilities Committee and be included on the agenda of the meeting scheduled for February 4, 2022.

Proposal:

It is proposed that Auburn University purchase the Pearson building, located at 7145 Halcyon Summit Drive, Montgomery, Alabama, to provide space for the Auburn University at Montgomery Speech and Hearing Clinic. If approved, the resolution would authorize Auburn University to complete the transaction and acquire the real estate.

Review and Consultation: Background Information

The Pearson building was originally built in 1999 as an office facility for the Pearson Management Group. The property is located in the Halcyon Summit Park in Montgomery, across the street from the campus of Auburn University at Montgomery. Attachment No. 1 depicts the property's location. The Pearson Building consists of a two-story 9,100 square foot office situated on 0.92 acres.

If approved, Auburn would purchase the facility for \$970,000 in cash, which is commensurate with similar buildings purchased or constructed in recent years in Halcyon Summit Park. Because the property is valued at \$1,050,000, the seller also will receive gift credit in the amount of \$80,000.

In addition to the purchase price, additional funds will be required to purchase furniture and computers and to modify security access. If the cost of subsequent planned renovations is projected to exceed the Board of Trustees capital project threshold, a separate project will be brought to the Board of Trustees for approval through the standard capital project approval process.

Speech and Hearing Clinic for AUM

AUM has operated a Speech and Hearing Clinic in Montgomery since 1975 and currently leases space for this operation at 7177 Halcyon Summit Drive, next door to the Pearson building. The lease is set to expire in 2022, and annual rent under an extended lease would total approximately

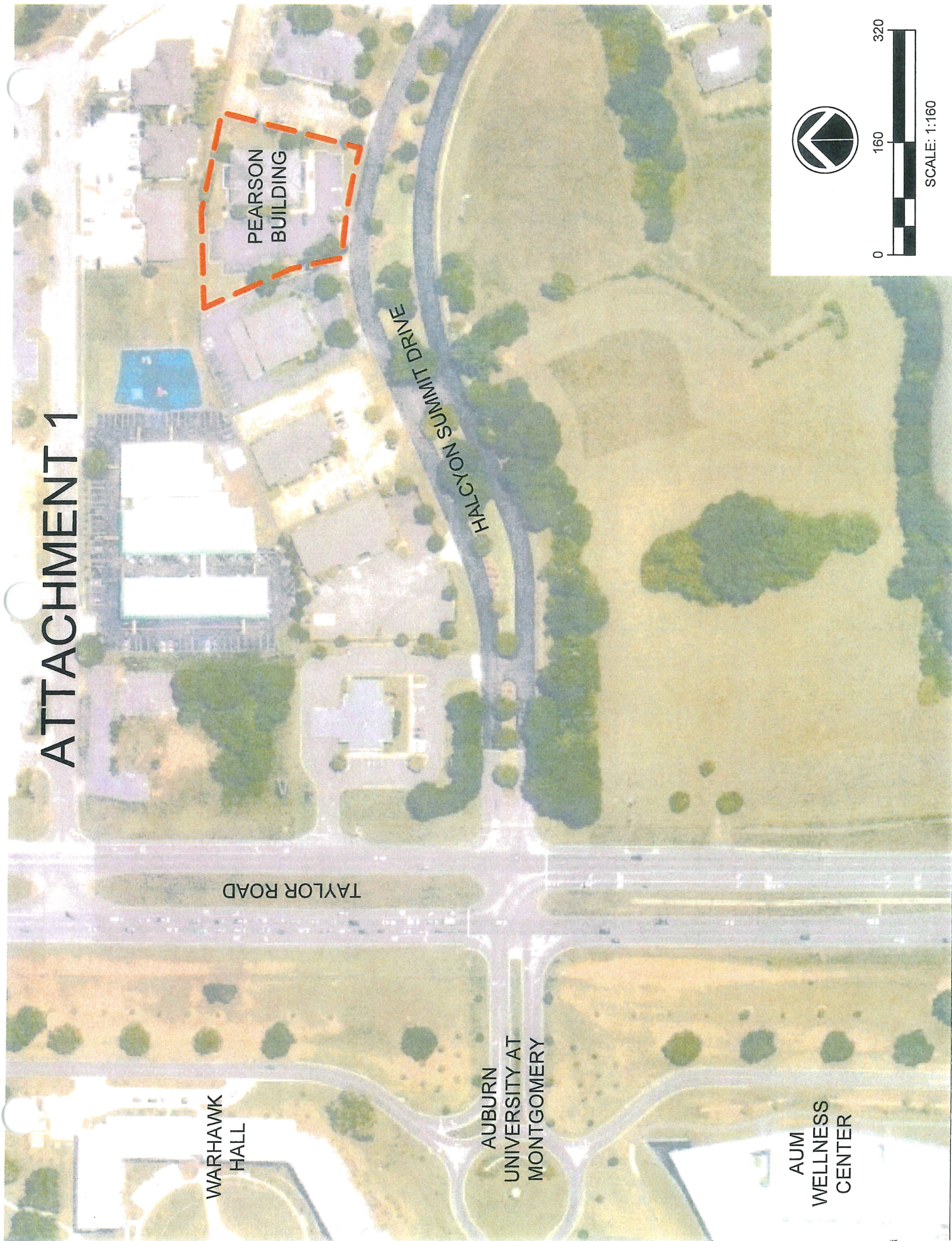
\$150,000. Thus, a purchase of a comparable building in the same location is much more cost-effective.

Conclusion

Board of Trustees Policy D-10, "Real Estate Acquisition Policy", requires that the acquisition of real property must be approved by the Board. Consistent with the policy, one MAI appraisal was obtained, and the proposed purchase price does not exceed the appraised value.

If you concur, it is requested that a resolution approving the acquisition of the Pearson property be presented to the Board of Trustees for its consideration at its meeting scheduled for February 4, 2022.

ATTACHMENT 1



SCALE: 1:160

RESOLUTION

REAL ESTATE AUTHORITY TO EXECUTE LEASE: ALABAMA DEPARTMENT OF AGRICULTURE AND INDUSTRY, AUBURN, ALABAMA

WHEREAS, in 1973 the Alabama Legislature appropriated funds to the Alabama Department of Agriculture and Industries for construction of a livestock and poultry disease diagnostic laboratory and required the new facility to be sited on land owned by Auburn University, through Act No. 1058, Regular Session; and

WHEREAS, Alabama Code section 2-27-31 requires that the Department's pesticide research and testing laboratory also be located on land owned by Auburn University; and

WHEREAS, accordingly, in 1975, the Board of Trustees approved a 30-year lease of approximately three acres of property located at 1001 Wire Road in Auburn, for nominal rent, on which the Department constructed its Gilmer Turnham facility, which lease was later extended through August 2026; and

WHEREAS, the Department wishes to construct a new state-of-the-art facility in Auburn, which will both advance the Department's mission and facilitate its research and student collaborations with the College of Veterinary Medicine and the College of Agriculture; and

WHEREAS, the Department of Agriculture and Industries has identified a vacant parcel of property at 1171 Wire Road (see attachment #1), across the street from the College of Veterinary Medicine and adjacent to the Alabama State Forensic Science Laboratory, as a suitable site for its new facility, and Auburn University has no alternative use for the property; and

WHEREAS, Auburn University wishes to lease the new Wire Road site to the Department of Agriculture and Industries, for nominal rent and a term not to exceed fifty years.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such person as may be acting as President, is hereby authorized and empowered to take such action as is necessary to execute a lease of approximately 2.24 acres at 1171 Wire Road to the Alabama Department of Agriculture and Industry for nominal rent and a term not to exceed fifty years. All documents consummating the lease of the property shall be reviewed, as to form, by legal counsel for Auburn University.

ATTACHMENT 1

SIMMS ROAD

GILMER-TURNHAM
BUILDING

FORENSIC
SCIENCE
BUILDING

PROPOSED
SITE

GREENE
HALL

BAILEY SMALL
ANIMAL TEACHING
HOSPITAL

WIRE ROAD



SCALE: 1:160



REAL ESTATE DEPARTMENT
M E M O R A N D U M

TO: JAY GOGUE, President *J. Gogue*

THROUGH: RONALD BURGESS, Executive Vice President *R2B*

VIA: DAN KING, Associate Vice President for Facilities *DPK*

FROM: BILL HARDGRAVE, Provost and Senior Vice President for Academic Affairs *Bill Hardgrave*
PAUL PATTERSON, Dean College of Agriculture *Paul M. Patterson*
CALVIN JOHNSON, Dean College of Veterinary Medicine *Calvin M. Johnson*
MARK STIRLING, Director of Real Estate *#*

SUBJECT: PROPERTY AND FACILITIES COMMITTEE
REAL ESTATE - AUTHORITY TO EXECUTE LEASE
ALABAMA DEPARTMENT OF AGRICULTURE AND INDUSTRIES, AUBURN, AL

DATE: JANUARY 12, 2022

This is to request that the following item be presented to the Board of Trustees through the Property and Facilities Committee and be included on the agenda of the meeting scheduled for February 4, 2022.

Proposal:

It is proposed that Auburn University lease the property located at 1171 Wire Road in Auburn to the Alabama Department of Agriculture and Industries, and that this action be presented to the Board of Trustees through the Property and Facilities Committee for appropriate action. If approved, the resolution would authorize Auburn University to lease the property to the Department.

Review and Consultation:

The Alabama Department of Agriculture and Industries operates a laboratory facility on the Auburn University campus that specializes in both the diagnosis of livestock and poultry disease and agricultural chemistry.

The facility sits on land leased to the Department for nominal rent by Auburn University, which lease was approved by the Board of Trustees in 1975. The location of the facility was directed by legislative act No. 1058 of the Regular Session, 1973, which required Auburn to provide the site. Alabama Code section 2-27-31 also requires that the Department's pesticide research and testing laboratory be located on land owned by Auburn.

After nearly fifty years, the Department struggles to maintain the necessary temperature and moisture standards in the building. As a result, the Department wishes to build a new state-of-the-art laboratory facility. The Department originally considered renovation of the existing site, but cost estimates were prohibitively high, and the Department has secured additional state funds for the new construction, estimated to cost approximately \$10 million.

Over the last several months, the Department and Auburn have collaborated to identify potential new sites, and the proposed site at Wire Road was selected jointly by the Department, Auburn staff, and the leadership of the College of Agriculture and the College of Veterinary Medicine. This collaboration was in the spirit of existing long-standing research and student collaborations between the Department and the colleges, including work on research grants related to food marketing and safety and collaborative veterinary diagnostic testing and research investigations into diseases of importance to Alabama. The Department's new facility is expected to both advance the Department's mission and facilitate and enhance those existing academic engagements.

As proposed, the new lease will be for nominal rent and a term not to exceed fifty years.

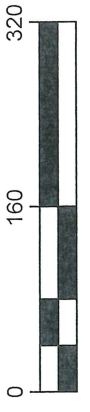
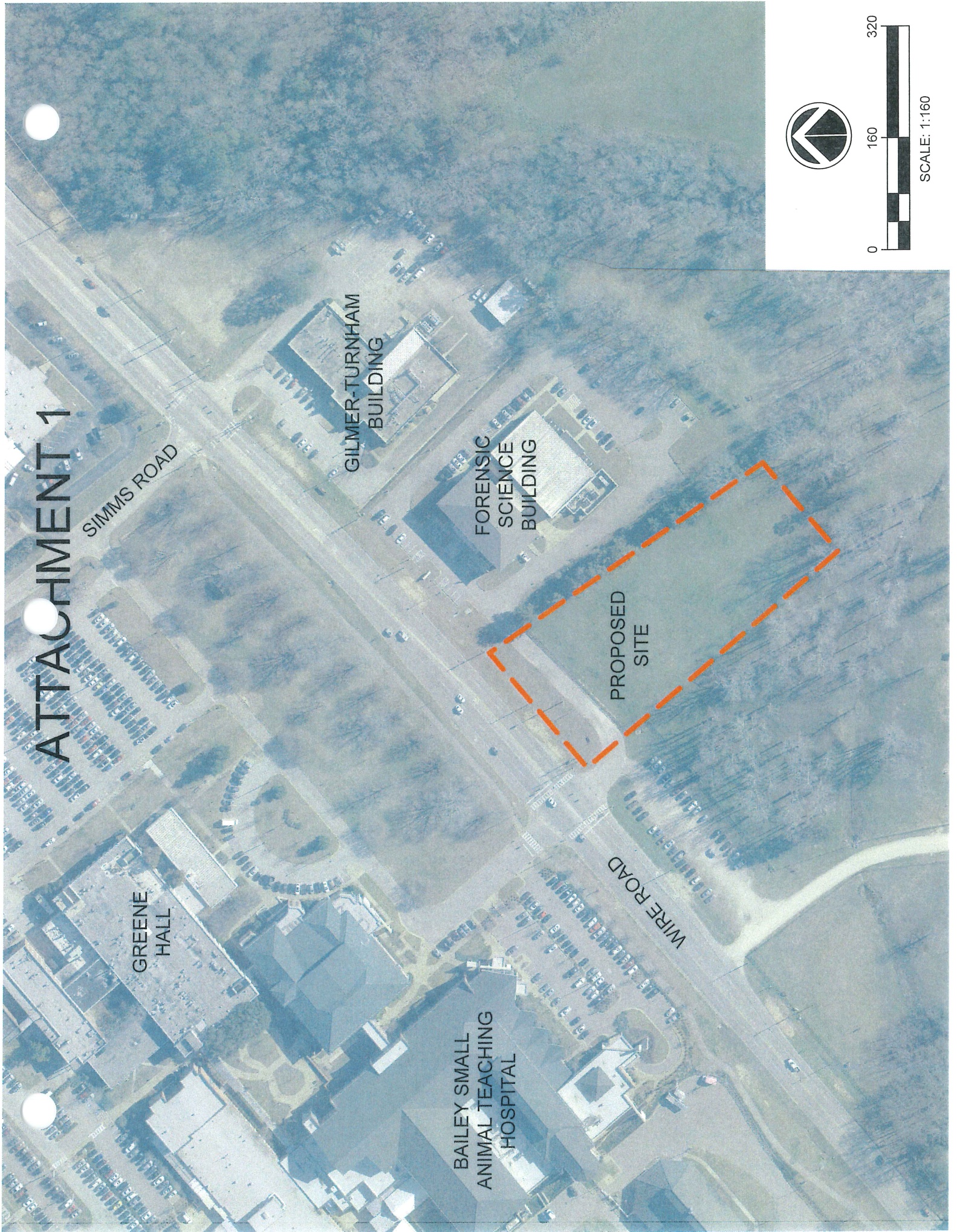
When the new facility is completed, expected before the end of 2023, the Department will vacate the existing building and return it to Auburn. It is expected that the College of Veterinary Medicine will be able to use the existing building for its canine research programs.

Recommendation

It is recommended that Auburn University lease approximately 2.24 acres at 1171 Wire Road to the Department of Agriculture and Industries, for nominal rent and a term not to exceed fifty years (see attachment 1). Board of Trustees Policy D-8, "Real Estate Sale and Lease Policy," provides that the decision whether to lease Auburn property rests with the Board of Trustees. Because of the legislative requirement to provide land to the Department of Agriculture and Industries, no MAI appraisals were obtained in connection with this lease proposal.

If you concur, it is requested that a resolution approving a lease to the Department of Agriculture and Industries be presented to the Board of Trustees for its consideration at its meeting scheduled for February 4, 2022.

ATTACHMENT 1



SCALE: 1:160

STATUS UPDATES
FEBRUARY 4, 2022 BOARD MEETING
AUBURN UNIVERSITY BOARD OF TRUSTEES

Time will be allotted for the following *information only* status updates:

- A. Current Status of New Construction/Renovation/Infrastructure Projects with Budgets of \$1,000,000 and Greater
- B. Quarterly Report for Projects Costing More than \$500,000 but Less than \$1,000,000 – 1st Quarter – Fiscal Year 2022
- C. Project Status Reports



FACILITIES MANAGEMENT
M E M O R A N D U M

TO: JAY GOUGE, President
THROUGH: RONALD BURGESS, Executive Vice President
FROM: DAN KING, Associate Vice President for Facilities *DK*
SUBJECT: PROPERTY AND FACILITIES COMMITTEE

**CURRENT STATUS OF NEW CONSTRUCTION/RENOVATION/
INFRASTRUCTURE PROJECTS WITH BUDGETS OF \$1,000,000 AND GREATER
(INFORMATION ONLY)**

DATE: JANUARY 5, 2022

This is to request that the following proposal be submitted to the Property and Facilities Committee and included on the agenda of the Board of Trustees meeting scheduled for February 4, 2022.

Proposal:

Consistent with standing practice, it is proposed that the current status report of new construction/renovation/infrastructure projects with budgets greater than \$1,000,000 be submitted, *for information only*, to the Board of Trustees through the Property and Facilities Committee.

Review and Consultation:

The Board of Trustees at its meeting on June 4, 2001, requested that it receive a regular update on the financial status of Board approved projects. The attached list includes projects at Auburn University and outlying units.

Rationale for Recommendation:

Consistent with the request of the Board of Trustees for a current status report of new construction/renovation/infrastructure projects with budgets greater than \$1,000,000, the attached listing is provided, *for information only*, to the Board through the Property and Facilities Committee for inclusion on the agenda of the meeting scheduled for February 4, 2022.

Auburn University Facilities Management

Current Capital Projects

(Spending across Multiple Years)

Summary of Cash Flow by Project Phase

<i>Project Phase</i>	<i>Previous Approved Budget Amount</i>	<i>Current Approved Budget Amount</i>	<i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2023 & Forward</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2022</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2023 & Forward</i>
Substantial Completion	231,100,000	231,100,000	226,254,907	2,717,432	2,060,562	*
Construction	336,400,000	346,710,000	164,741,958	174,429,069	7,538,973	
Design	20,094,558	19,649,968	2,281,887	16,040,353	1,327,728	
Planning	4,883,053	4,177,424	1,379,030	2,798,394		
Totals	592,477,611	601,637,392	394,657,782	195,985,248	10,927,263	*
Other Open Projects	80,842,691	93,684,931	51,459,319	11,528,215	30,697,397	
Grand Totals	673,320,302	695,322,323	446,117,101	207,513,463	41,624,660	*

* On the lines with asterisks, the sum of the spending columns does not equal the current approved budget figure. The reason relates to two closed projects: (1) "President's House Renovation" project under budget by \$53,825; (2) "Lem Morrison Dr - Recreation Field Expansion" project under budget by \$13,274.

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>(A) Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>	<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>(B) Actual Spending to Date (across multiple years)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2022</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2023 & Forward</i>	<i>(C) Current Encumbrances Against Project</i>	<i>(A)-(B)-(C) Current Open Balance (Budget less Actuals and Encumbrances)</i>
SUBSTANTIAL COMPLETION PHASE											
President's House Renovation 14-296	COMPLETED	11,051,195	15,200,000	15,200,000			15,146,175	0	0	0	53,825 *
Lem Morrison Dr - Recreation Field Expansion 18-028	COMPLETED	17,000,000	17,000,000	17,000,000			16,986,726	0	0	0	13,274 *
AU Regional Airport - Aviation Education Facility 13-285	Substantial Completion	8,700,000	8,700,000	3,700,000		5,000,000	8,691,661	8,339	0	750	7,589
South College Street Parking Deck 18-071	Substantial Completion	15,900,000	15,900,000	15,900,000			15,819,577	0	80,423	6,192	74,231
Performing Arts Center - New Building 15-158	Substantial Completion	65,000,000	69,600,000	69,600,000			69,336,089	103,911	160,000	43,460	220,451
Student Activities Center - Auditorium, Renovation & Upgrades 15-321	Substantial Completion	7,000,000	7,000,000	7,000,000			6,966,926	33,074	0	25,382	7,692
Campus Parking Expansion (Phase I) - West Campus & Hay Fields 19-037	Substantial Completion	3,500,000	3,500,000	3,500,000			2,966,408	0	533,592	12,848	520,744
Goodwin Hall - Renovation & Band Rehearsal Hall Addition 15-255	Substantial Completion	5,500,000	7,500,000	7,500,000			7,437,424	2,576	60,000	134	62,442
AG Heritage Park - ALFA Pavilion, Renovations & Refurbishments 18-313	Substantial Completion	1,100,000	1,100,000	1,100,000			857,125	40,000	202,875	3,690	239,185
Northeast Campus Utility Expansion 18-481	Substantial Completion	5,400,000	5,400,000	5,400,000			5,182,342	22,867	194,791	22,867	194,791

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>(A) Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>	<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>(B) Actual Spending to Date (across multiple years)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2022</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2023 & Forward</i>	<i>(C) Current Encumbrances Against Project</i>	<i>(A)-(B)-(C) Current Open Balance (Budget less Actuals and Encumbrances)</i>
Moore Softball Complex - New Player Development Building & Seating Expansion 17-197	Substantial Completion	4,000,000	4,000,000	4,000,000			3,864,371	0	135,629	0	135,629
Leach Science Ctr - Basement Level, Build-Out Of Shell Space For COSAM 17-410	Substantial Completion	2,200,000	2,200,000	2,200,000			2,034,778	80,222	85,000	44,162	121,060
Advanced Structural Engineering Laboratory 17-255	Substantial Completion	22,000,000	22,000,000	10,000,000		12,000,000	20,591,748	800,000	608,252	468,358	939,894
Plainsman Park Player Development Improvements 18-200	Substantial Completion	4,000,000	4,000,000	4,000,000			3,967,350	32,650	0	16,593	16,057
Miller Poultry Center - Poultry Farm Relocation Project (Phases III-VI) 17-302	Substantial Completion	22,000,000	22,000,000	22,000,000			21,714,181	285,819	0	168,338	117,481
Central Dining Facility 17-049	Substantial Completion	26,000,000	26,000,000	26,000,000			24,692,026	1,307,974	0	771,464	536,510
Total Substantial Completion			231,100,000	214,100,000	0	17,000,000	226,254,907	2,717,432	2,060,562	1,584,238	3,260,855 *

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>(A)</i> <i>Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>	<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>(B)</i> <i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2022</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2023 & Forward</i>	<i>(C)</i> <i>Current Encumbrances Against Project</i>	<i>(A)-(B)-(C)</i> <i>Current Open Balance (Budget less Actuals and Encumbrances)</i>
CONSTRUCTION PHASE											
Academic Classroom & Laboratory Complex 15-034	Construction	83,000,000	83,000,000		82,071,760	928,240	49,625,513	33,374,487	0	14,982,190	18,392,297
Auburn Research Park - Infrastructure Expansion 19-016	Construction	11,000,000	11,000,000	10,000,000		1,000,000	7,439,176	2,580,824	980,000	1,179,489	2,381,335
Tony & Libba Rane Culinary Science Center - New Building 16-370	Construction Contract	95,400,000	110,000,000	20,000,000	90,000,000		60,132,289	45,000,000	4,867,711	38,415,155	11,452,556
Chilled Water System Expansion - New CW Plant At South Campus 18-444	Construction	24,000,000	24,000,000		24,000,000		13,259,723	9,740,277	1,000,000	5,443,036	5,297,241
Football Performance Center 19-441	Construction Contract	91,900,000	91,900,000	37,000,000	54,900,000		31,525,443	59,974,557	400,000	51,959,278	8,415,279
Quad Residence Halls - Comprehensive Renovations - Phase I: Harper & Broun Halls 19-557	Construction	13,500,000	16,500,000	16,500,000			1,797,214	14,702,786	0	12,815,045	1,887,741
Goodwin Hall - New Professional Recording Studio 18-459	Construction	1,300,000	1,300,000	1,300,000			312,139	987,861	0	148,978	838,883
Lowder Hall - Suites 011, 012 & 013, New Finance Lab Renovations 19-172	Construction	3,500,000	3,500,000	3,500,000			87,499	3,412,501	0	1,661,524	1,750,977
College of Human Sciences Clinic Renovation & Relocation - Summary	Construction	5,510,000	5,510,000	5,510,000			562,962	4,655,776	291,262	343,069	4,603,969
Total Construction			346,710,000	93,810,000	250,971,760	1,928,240	164,741,958	174,429,069	7,538,973	126,947,764	55,020,278

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>	<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>(B) Actual Spending to Date (across multiple years)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2022</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2023 & Forward</i>	<i>(C) Current Encumbrances Against Project</i>	<i>(A)-(B)-(C) Current Open Balance (Budget less Actuals and Encumbrances)</i>
DESIGN PHASE											
STEM & Agricultural Sciences Complex - New Facility 20-378	Programming	8,287,410	8,287,410		8,287,410		831,289	7,456,121	0	612,435	6,843,686
University Student Housing Phase I 19-442	Design & Development	2,866,298	2,866,298	2,866,298			914,742	1,951,556	0	1,206,981	744,575
Hood-McPherson Building (Bham) - Comprehensive Renovation 20-554	Design	1,640,850	1,640,850	1,640,850			281,698	1,359,152		18,399	1,340,753
Facilities Management Training Center - New Facility 21-212	Design	2,500,000	2,500,000	2,500,000			72,272	1,100,000	1,327,728	64,785	2,362,943
Duncan Drive Extension & Infrastructure 20-105	BIDDING	4,100,000	4,100,000	4,100,000			155,923	3,944,077	0	94,910	3,849,167
Hill Residence Halls - Demolitions 20-351	Design	255,410	255,410	255,410			25,963	229,447	0	164,900	64,547
Total Design			19,649,968	11,362,558	8,287,410	0	2,281,887	16,040,353	1,327,728	2,162,410	15,205,671

Auburn University Facilities Management
Current Capital Projects

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>(A)</i> <i>Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>	<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>(B)</i> <i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2022</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2023 & Forward</i>	<i>(C)</i> <i>Current Encumbrances Against Project</i>	<i>(A)-(B)-(C)</i> <i>Current Open Balance (Budget less Actuals and Encumbrances)</i>
PLANNING PHASE											
College of Education Building - New Facility 18-538	Schematic Design	4,011,524	4,011,524		4,011,524		1,373,969	2,637,555	0	2,637,555	0
Auburn University Regional Airport Maintenance Hangar Expansion 21-017	Programming	96,900	96,900	96,900			2,581	94,319	0	0	94,319
North AU Equine Facility - New Office Building 21-108	Programming	69,000	69,000	69,000			2,480	66,520	0	0	66,520
Total Planning			4,177,424	165,900	4,011,524	0	1,379,030	2,798,394	0	2,637,555	160,839

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>(A)</i>	<i>AU Funding (includes gifts/grants)</i>	<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>(B)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2022</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2023 & Forward</i>	<i>(C)</i>	<i>(A)-(B)-(C)</i>
Other Open Projects	Various Stages		93,684,931	91,756,636	0	1,928,295	51,459,319	11,528,215	30,697,397	10,981,867	31,243,745

GRAND TOTAL			695,322,323	411,195,094	263,270,694	20,856,535	446,117,101	207,513,463	41,624,660	144,313,834	104,891,388 *
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* On the lines with asterisks, the sum of the spending columns does not equal the current approved budget figure. The reason relates to two closed projects: (1) "President's House Renovation" project under budget by \$53,825; (2) "Lem Morrison Dr - Recreation Field Expansion" project under budget by \$13,274.

TO: JAY GOGUE, President
THROUGH: RONALD BURGESS, Executive Vice President
FROM: DAN KING, Associate Vice President for Facilities *DFK*
SUBJECT: PROPERTY AND FACILITIES COMMITTEE

**QUARTERLY REPORT FOR PROJECTS COSTING MORE THAN \$500,000
BUT LESS THAN \$1,000,000 – 1st QTR FISCAL YEAR 2022 (For Information Only)**

DATE: JANUARY 5, 2022

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda of the meeting scheduled for February 4, 2022.

Proposal:

The Board of Trustees, at its meeting on April 11, 2014, adopted a resolution stipulating that all projects with a total cost in the range of \$500,000 to \$1,000,000 be reported quarterly. The intent of this report is to keep the Property and Facilities Committee informed of those projects as they are occurring on campus. Consistent with standing policy, it is proposed that this report be submitted for information only.

Review and Consultation:

Projects initiated in the 1st Quarter of Fiscal Year 2022 and costing more than \$500,000 but less than \$1,000,000 are listed in the following table.

1st Quarter FY 2022 Projects \$500,000 - \$1,000,000	Project Number	Account Number	Cost
Haley Center - Rm 1424, New UPS System & Emergency Generator For OIT Switchroom	21-238	923884-102048-P100	\$730,007
Pebble Hill - New Visiting Scholars Residence	19-599	923568-102048-P100	\$569,587

Rationale for Recommendation:

Consistent with standing policy, this report is submitted to the Board of Trustees through the Property and Facilities Committee for information at the meeting scheduled for February 4, 2022.



FACILITIES MANAGEMENT
M E M O R A N D U M

TO: JAY GOGUE, President
THROUGH: RONALD BURGESS, Executive Vice President
FROM: DAN KING, Associate Vice President for Facilities *DPK*
SUBJECT: PROPERTY AND FACILITIES COMMITTEE
PROJECT STATUS REPORT
DATE: JANUARY 5, 2022

This memorandum requests the following information be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for February 4, 2022.

Proposal:

It is proposed that a brief report regarding the status of Board of Trustees approved capital projects be submitted, *for information only*, to the Board of Trustees through the Property and Facilities Committee.

Review and Consultation:

The responsibility of the Board of Trustees extends to the oversight of funding, planning, design, construction, maintenance and operation of University buildings and facilities. Since a project can often take several years to execute, as it progresses through the planning, initiation, design, and construction phases of the project, this report is intended to continually inform the Board of Trustees of the status of previously approved projects.

CAPITAL PROJECT STATUS

PROJECT/PHASE

STATUS

Projects in Planning Stage:

None

Initiation Approved

Projects in Design Stage:

- College of Education Building
- University Student Housing
- Quad Residence Halls Renovation – Phase 2
- STEM+Ag Sciences Complex
- Hood McPherson Building Renovation
- AUM Science Laboratory Facility Renovation
- Transformation Gardens, Architect Selection
- North Auburn Equine Research Facility – Addition
- Plainsman Park Player Development Center Phase II
- Auburn Arena Women's Basketball Locker Room Renovations
- McWhorter Center Gymnastics & Softball Team Area Renovations

Initiation Approved

Initiated November 2018
Initiated September 2019
Initiated July 2020
Initiated September 2020
Initiated November 2020
Initiated February 2021
Initiated September 2021
Initiated September 2021
Initiated September 2021
Initiated September 2021
Initiated September 2021

Projects with Final Approval:

- None

Final Approval

Projects in Construction Stage:

- Academic Classroom & Laboratory Complex
- ARTF Infrastructure Expansion
- Tony and Libba Rane Culinary Science Center
- New Chilled Water Plant
- Lowder Hall New Finance Laboratory Renovations
- Football Performance Center
- Goodwin Hall Recording Studio
- Quad Residence Halls Renovations – Phase I
- College of Human Sciences Clinic Relocation
- Duncan Drive Extension and Infrastructure

Final Approval

Approved February 2019
Approved September 2019
Approved February 2020
Approved September 2020
Initiated November 2020
Approved February 2021
Approved February 2021
Approved June 2021
Initiated June 2021
Initiated September 2021

Projects Recently Completed:

- None

Completion

**ACADEMIC AFFAIRS COMMITTEE
FEBRUARY 4, 2022 BOARD MEETING
AUBURN UNIVERSITY BOARD OF TRUSTEES**

1. Proposed Redesignation of Academic Units (Bill Hardgrave)
2. Agenda Item for the Board of Trustees – *For Information Only* (Bill Hardgrave)

Committee Chairperson: Ms. Sarah Newton

Faculty Representative: Dr. Todd Steury, Auburn University (ex-officio, non-voting)

Please Note: All trustees serve on all committees, with the exception of the Executive Committee.

RESOLUTION

PROPOSED REDESIGNATION OF ACADEMIC UNITS

WHEREAS, the Office of the Provost maintains General Administrative Guidelines for the Redesignation of Departments, Schools, or Colleges; and

WHEREAS, the Department of Aviation in the College of Liberal Arts, the School of Forestry and Wildlife Sciences, the Harrison School of Pharmacy, and the School of Nursing have requested to be granted school/college status and renamed accordingly in support of these guidelines; and

WHEREAS, each academic unit has experienced considerable enrollment growth in recent years, resulting in increased faculty and expanded academic, research, and outreach programs; and

WHEREAS, redesignation of these units will enable them to competitively recruit faculty and prospective students at the undergraduate and graduate levels; and

WHEREAS, redesignation of these units will also align their nomenclature with similar programs found at peer institutions; and

WHEREAS, the requests have been endorsed by the Interim Dean of the College of Liberal Arts, the Dean of the School of Forestry and Wildlife Sciences, the Dean of the Harrison School of Pharmacy, the Dean of the School of Nursing, the Provost, and the President.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the following changes in designation be approved and reported to the Alabama Commission on Higher Education as items of information:

1. Redesignation of the *Department of Aviation* as the *School of Aviation* in the College of Liberal Arts;
2. Redesignation of the *School of Forestry and Wildlife Sciences* as the *College of Forestry and Wildlife Sciences*;
3. Redesignation of the *Harrison School of Pharmacy* as the *Harrison College of Pharmacy*; and
4. Redesignation of the *School of Nursing* as the *College of Nursing*.



AUBURN UNIVERSITY

OFFICE OF THE PROVOST

MEMORANDUM TO: Jay Gogue
President

THROUGH: Ron Burgess
Executive Vice President

FROM: Bill Hardgrave 
Provost and Senior Vice President for Academic Affairs

SUBJECT: Agenda Item for the Board of Trustees – Proposed
Redesignation of Academic Units

DATE: January 3, 2022

I am writing to request that the following item be added to the Board of Trustees' agenda for the **February 4, 2022**, meeting.

Proposal: It is recommended that the Board approve the proposed changes in designation for the following academic units: (1) the Department of Aviation to the School of Aviation in the College of Liberal Arts, (2) the School of Forestry and Wildlife Sciences as the College of Forestry and Wildlife Sciences, (3) the Harrison School of Pharmacy as the Harrison College of Pharmacy, and (4) the School of Nursing as the College of Nursing.

Review and Consultation: The faculty and administration in the Department of Aviation, the School of Forestry and Wildlife Sciences, the Harrison School of Pharmacy, and the School of Nursing initiated the requests to be granted school/college status and renamed accordingly. In reviewing the overarching principles necessary for a unit to be redesignated, these academic units support the proposed change in status requirements. Each unit has experienced considerable enrollment growth in recent years, resulting in increased faculty and expanded academic, research, and outreach programs and providing a compelling need for a change in designation.

As a school and college, these units will continue to deliver high-quality programs and have the potential for continued growth through increased visibility and enhanced extramural funding. Redesignating these units will also enable them to recruit both faculty and prospective students at the undergraduate and graduate levels and align their nomenclature with similar programs found at peer institutions.

Recommendation: The proposed changes in designation for the Department of Aviation, the School of Forestry and Wildlife Sciences, the Harrison School of Pharmacy, and the School of Nursing would enhance the profile of their programs and strengthen their ability to advance Auburn's mission. I recommend approval of this proposal.





AUBURN UNIVERSITY


DEPARTMENT OF AVIATION


MEMORANDUM

September 22, 2021

To: Dr. Bill Hardgrave
Provost and Vice President for Academic Affairs 

Through: Ron Burgess 
~~Executive Vice President~~

Through: Dr. Ana Franco Watkins 
Interim Dean, College of Liberal Arts

From: Dr. James E. Witte 
~~Professor and Chair~~

Subject: Request to rename Department

Proposal: To rename the Department of Aviation to the Auburn School of Aviation. This change affects the department in name only and does not affect any of the program names within the department.

Justification: The new name describes the breadth and scope of the scholarly activities, diverse course offerings, and disciplines and programs represented within our department. Furthermore, "School of Aviation" accurately reflects the emphasis on Aviation Education and Training which serves as the cornerstone at all levels of our curriculum. We offer two bachelor's degrees, BS in Aviation Management and BS in Professional Flight. School of Aviation represents an inclusive descriptor signifying the diversity of our activities in both research and practice.

Importantly, we are not unique in representing an updated name change as many departments have adopted the more integrative term "School of Aviation". These institutions include but are not limited to Embry Riddle, Purdue, University of Oklahoma, Southern Illinois University and Western Michigan University. Thus, the update from Department of Aviation to School of Aviation is better suited for institutions that convey a commitment to advancing the field of aviation through rigorous and transformative research and align their department's mission and vision with their nomenclature, and to better reflect the diverse nature of aviation related inquiry in the department's curricula.

Additionally, the School of Aviation will serve as a foundational theme for advancing our portfolio through strategic hires, targeted faculty recruitment, implementation of projected graduate studies and increased national studies.



AUBURN UNIVERSITY

SCHOOL OF NURSING

Office of the Dean

MEMORANDUM

TO: Bill Hardgrave, Provost
FROM: Janaki Alavalapati, Dean, School of Forestry and Wildlife Sciences
Richard Hansen, Dean, Harrison School of Pharmacy
Gregg Newschwander, Dean, School of Nursing
DATE: December 3, 2021
SUBJECT: Designating Schools as Colleges

We ask for your consideration of a proposal to change our respective schools to colleges. Potential benefits of such a change include:

1. Attract greater attention to our academic, research and outreach programs
2. Enhance our ability to recruit the best and brightest faculty, staff and students
3. Puts us on par with several of our peer and aspirant institutions
4. Allows us to become more comprehensive and enhances our potential to build partnerships nationally and globally
5. This change would be supported by faculty, students, alumni and partners
6. Costs of such a change would be nominal.
7. Eliminates confusion surrounding the "school" designation. With schools now existing inside colleges at Auburn, the organizational position and governance of a "stand alone" school can be confused with a school that resides within a college. There is additional confusion, as some schools are led by deans while others are led by heads or directors. This change would unify organizational structure and leadership titles whereby schools only reside within a college and only academic colleges (not schools) are led by a dean.

All three schools have realized significant growth in enrollments, faculty and program portfolios since their beginnings. All three now offer programs at the doctoral level.

We believe this change will enhance not only our stature, but also that of Auburn University.

Thank you for your thoughtful consideration.



AUBURN UNIVERSITY

OFFICE OF THE PROVOST

MEMORANDUM TO: Jay Gogue
President

THROUGH: Ronald Burgess
Executive Vice President

FROM: Bill Hardgrave *Bill Hardgrave*
Provost and Senior Vice President for Academic Affairs

SUBJECT: Agenda Item for the Board of Trustees – Information Items

DATE: January 3, 2022

This memorandum requests the following items be presented to the Board of Trustees Academic Affairs Committee for the **February 4, 2022**, meeting.

The following academic items have been approved for implementation by the Provost's Office. While they do not require formal approval by the Board of Trustees, they are hereby presented as information items and have received the support of the appropriate college or school, the University Curriculum Committee, the Graduate Council, and the Provost's Office. Following the Board of Trustees meeting, these items will be forwarded to the Alabama Commission on Higher Education (ACHE) for notification, where appropriate.

New Certificates:

1. *Graduate Certificate in Data Science/Data Engineering (12 hours each)*, Department of Computer Science and Software Engineering, Samuel Ginn College of Engineering
2. *Undergraduate Certificate in Translation and Interpreting (12 hours)*, Department of World Languages, Literatures, and Cultures, College of Liberal Arts
3. *Undergraduate/Graduate Certificates in Manufacturing Systems (12 hours each)*, Department of Industrial and Systems Engineering, Samuel Ginn College of Engineering

Change in Name of Degree Program Option:

1. *Option in Pre-Physical Therapy, Pre-Physician Assistant as the Option in Interdisciplinary Health Sciences*



Items of Information

Addition of Certificates

The following graduate and undergraduate certificates have been reviewed and approved by appropriate faculty, university committees, and the Provost.

- ***Graduate Certificate in Data Science/Data Engineering (12 hours each)***

The Department of Computer Science and Software Engineering in the Ginn College of Engineering has partnered with the Department of Mathematics and Statistics in the College of Sciences and Mathematics to develop two related but distinct graduate certificates in data science and engineering. The Certificates will provide students with the knowledge and skill to develop strategic insights through appropriate retrieval, analysis, visualization, and interpretation of big data. Graduates completing either Certificate will be better prepared to meet the needs of financial centers, educational institutions, medical centers, and other organizations in which where large amounts of data are processed, managed, and analyzed by data scientists and engineers to gain insights and make decisions.

- ***Undergraduate Certificate in Translation and Interpreting (12 hours)***

The Department of World Languages, Literatures, and Cultures in the College of Liberal Arts is proposing this certificate due to the fast-growing investment in the state from international companies and the increasing languages and cultures of Alabama residents. This demographic shift has resulted in an increased need for Translation and Interpreting (T&I) services in addition to bilingual competency. World Language students interning in Alabama organizations are experiencing this shift, as is our department, which is often called upon by local schools and non-profit agencies to fill this gap. This certificate responds to this need by providing foundational knowledge of the practices, theories, and professional standards of the language services industry. This credential gives students a solid foundation with which to enter the field with an entry-level confidence.

- ***Undergraduate/Graduate Certificates in Manufacturing Systems (12 hours each)***

The Department of Industrial and Systems Engineering in the Ginn College of Engineering is proposing this certificate to introduce students to the design, analysis, and operation of manufacturing systems, which are combinations of humans, machinery, equipment, tooling, controls, building, transportation, etc. that are bound by a common material and information flow. Upon completion of the certificate, students will have proficient knowledge in Lean Systems Engineering, Six Sigma Engineering concepts, and advanced application of manufacturing systems engineering. Students who choose and complete three specific courses with a B average



will also receive the Lean Six Sigma Green Belt Certification. With this knowledge and experience, students will be more competitive for manufacturing systems jobs and/or research opportunities. The certificate is based on courses that are taught at both the graduate and undergraduate level, allowing both graduate and undergraduate students to pursue the credential.

Change in Name of Degree Program Option

The College of Sciences and Mathematics currently offers multiple formal options within its Bachelor of Science in Biomedical Sciences degree program. The College proposes to rename its *Option in Pre-Physical Therapy, Pre-Physician Assistant* to the more generalized *Option in Interdisciplinary Health Sciences*. The change is due in part to a restructuring of the option to include a required interdisciplinary minor in a health-related field. Students completing the option will continue to be prepared for entry into professional schools such as physical therapy programs. The name change has been reviewed and approved by appropriate faculty, university committees, and the provost.

**EXECUTIVE COMMITTEE
FEBRUARY 4, 2022 BOARD MEETING
AUBURN UNIVERSITY BOARD OF TRUSTEES**

1. Posthumous Awarding of the Bachelor of Science in Professional Flight to Joshua James Marshall (Bill Hardgrave)
2. Posthumous Awarding of the Bachelor of Science in Horticulture to Colonel (Retired) Dr. Mark P. McGuire (Bill Hardgrave)
3. Proposed 2022-2023 Board of Trustees Meeting Dates (Wayne Smith)
4. Proposed Awards and Namings (Wayne Smith)

<u>Committee Chairperson:</u>	Mr. Wayne Smith
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<u>Committee Members:</u>	Mr. Michael DeMaioribus
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President Pro Tempore Bob Dumas

Mr. Raymond Harbert

Mr. Charles McCrary

Mr. Jimmy Rane

RESOLUTION

POSTHUMOUS AWARDING OF THE BACHELOR OF SCIENCE IN PROFESSIONAL FLIGHT TO JOSHUA JAMES MARSHALL

WHEREAS, Joshua James Marshall, an undergraduate student in the Department of Aviation in the College of Liberal Arts at Auburn University, passed away in December 2021; and

WHEREAS, Mr. Marshall passed away before he could complete the final requirements necessary for a Bachelor of Science in Professional Flight; and

WHEREAS, the faculty in the Department of Aviation, the Interim Dean of the College of Liberal Arts, the Provost, and the President recommend that the Bachelor of Science in Professional Flight be awarded posthumously.


NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the degree of Bachelor of Science in Professional Flight is hereby granted posthumously to Mr. Joshua James Marshall in recognition of his academic achievements as a student at Auburn University.


BE IT FURTHER RESOLVED that the Board hereby expresses its sympathy and condolences to the family of Mr. Marshall in this period of sadness and that a copy of this resolution be presented to them so that they will know of this action and the university's deep loss.




AUBURN UNIVERSITY

OFFICE OF THE PROVOST

MEMORANDUM TO: Jay Gogue 
President

THROUGH: Ronald Burgess 
Executive Vice President

FROM: Bill Hardgrave 
Provost and Senior Vice President for Academic Affairs

SUBJECT: Agenda Item for the Board of Trustees – Proposed
Posthumous Degree for Joshua James Marshall

DATE: January 6, 2022

I have received a request from the College Liberal Arts to award the Bachelor of in Science in Professional Flight to Mr. Joshua James Marshall posthumously. Unfortunately, Mr. Marshall passed away in December 2021 before completing the final requirements required for his degree. As a bachelor's candidate, Mr. Marshall was in good standing and would have graduated in spring 2022.


Following a careful review of his academic records, faculty in the Department of Aviation concur that his academic achievements ensure Mr. Marshall meets the requirements necessary to be awarded a degree posthumously. Therefore, I am attaching a formal request from Dr. James Witte, Chair of the Department of Aviation, and Dr. Ana Franco-Watkins, Interim Dean. I respectfully request that this item be placed on the Board of Trustees agenda for the February 4, 2022 meeting.



AUBURN UNIVERSITY

DEPARTMENT OF AVIATION

TO: Interim Dean Ana Franco-Watkins

FROM: Dr. James E. Witte, 
Chair Department of Aviation

DATE: January 6, 2022

SUBJECT: Award of Posthumous Degree – Joshua Marshall

Dean Franco-Watkins

With this memo, I request consideration of a posthumous B. S. in Professional Flight degree for Joshua Marshall who passed away December 26, 2021. Mr. Marshall was in good standing at Auburn University with an intended graduation date of Spring 2022. His overall GPA is 3.76 and his GPA on courses directly related to his major is 3.72. The faculty have unanimously indicated that he would have completed the requirements for his degree in the Spring of 2022.

Thank you for your consideration of this request. Please contact me if I can provide any additional information.

Info: Dr Charles Israel

Patricia James

RESOLUTION

POSTHUMOUS AWARDING OF THE BACHELOR OF SCIENCE IN HORTICULTURE TO COLONEL (RETIRED) DR. MARK P. MCGUIRE

WHEREAS, Dr. Mark McGuire, a 1976 Auburn graduate in Political Science and a retired Colonel and Doctor of Optometry in the US ARMY Reserves for more than 30 years, was pursuing a second bachelor's degree in Horticulture before passing away in fall 2021; and

WHEREAS, Dr. Mark McGuire passed away before he could complete the final requirements necessary for a Bachelor of Science in Horticulture; and

WHEREAS, the faculty in the Department of Horticulture, the Dean of the College of Agriculture, the Provost, and the President recommend that the Bachelor of Science in Horticulture be awarded posthumously.

NOW, THEREFORE, BE IT RESOLVED by the Auburn University Board of Trustees that the degree of Bachelor of Science in Horticulture is hereby granted posthumously to Dr. Mark P. McGuire in recognition of his academic achievements as a student at Auburn University.

BE IT FURTHER RESOLVED that the Board hereby expresses its sympathy and condolences to the family of Dr. Mark McGuire in this period of sadness and that a copy of this resolution be presented to them so that they will know of this action and the university's deep loss.



AUBURN UNIVERSITY

OFFICE OF THE PROVOST

MEMORANDUM TO: Jay Gogue *J. Gogue*
President

THROUGH: Ronald Burgess *R2B*
Executive Vice President

FROM: Bill Hardgrave *Bill Hardgrave*
Provost and Senior Vice President for Academic Affairs

SUBJECT: Agenda Item for the Board of Trustees – Proposed
Posthumous Degree for Col. (Ret.) Dr. Mark McGuire

DATE: January 19, 2022

I have received a request from the College of Agriculture to award the Bachelor of Science in Horticulture to Col. (Ret.) Dr. Mark P. McGuire posthumously. Unfortunately, Dr. McGuire passed away in fall 2021 before completing the final requirements required for his degree. A 1976 graduate of Auburn in Political Science and a Doctor of Optometry in the US ARMY Reserves for more than 30 years, Dr. McGuire was in good standing and would have graduated with a second bachelor's degree from Auburn in fall 2021.

Following a careful review of his academic records, faculty in the Department of Horticulture concur that his academic achievements ensure Dr. McGuire meets the requirements necessary to be awarded a degree posthumously. Therefore, I am attaching a formal request from Dr. Desmond Lane, Chair of the Department of Horticulture, Dr. Amy Wright, Associate Dean for Instruction, and Dr. Paul Patterson, Dean. I respectfully request that this item be placed on the Board of Trustees agenda for the February 4, 2022 meeting.



Date: January 20, 2022

To: Dr. Bill Hardgrave, Provost and Senior Vice President for Academic Affairs

Through: Dr. Paul Patterson, Dean, College of Agriculture *Paul Patterson*

From: Dr. Amy Wright, Associate Dean for Instruction, College of Agriculture *Amy Wright*
Dr. Desmond Layne, Head, Department of Horticulture *Desmond Layne*

Re: Request for Posthumous Degree for Dr. Mark P. McGuire '76

With this memo we request consideration for conferring a posthumous B.S. degree at the May 2022 commencement ceremony for Dr. Mark P. McGuire '76, who passed away September 12, 2021. Dr. McGuire first graduated from Auburn University in 1976 with a B.A. in Political Science. In 1983 he was awarded a Doctorate of Optometry from the UAB Medical Center School of Optometry. He is a Retired Colonel having served in the U.S. Army Reserves from 1979 – 2013. He also worked as an optometrist for the Veterans Health Administration. Most recently, he had been using his GI Bill to pursue a second undergraduate degree in Horticulture. At the time of his passing, he was three credit hours away from the completion of his B.S. degree in Horticulture.

This request has the full and unanimous support of Dr. McGuire's advisor, faculty, and dean. We appreciate your consideration of this request.

PROPOSED 2022-2023 BOARD OF TRUSTEES MEETING DATES

September 16, 2022

November 11, 2022

February 3, 2023 (AUM Campus)

April 14, 2023

June 9, 2023 (Annual Board Meeting)

**PROPOSED AWARDS AND NAMINGS
FEBRUARY 4, 2022 BOARD MEETING
AUBURN UNIVERSITY BOARD OF TRUSTEES**

Time will be allotted for discussion of the list of proposed awards and namings.

RESOLUTION

APPROVAL OF MINUTES

WHEREAS, copies of the minutes of the November 12, 2021 meeting of the Board of Trustees have been distributed to all members of this Board for review; and

WHEREAS, copies of the minutes of the December 10, 2021 special called meeting of the Board of Trustees have been distributed to all members of this Board for review; and

WHEREAS, the members have reviewed the minutes and determined that they constitute a true and correct recitation of the business of the respective meetings.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the minutes of the November 12, 2021 meeting and the December 10, 2021 special called meeting of the Board of Trustees are hereby approved as distributed.

MINUTES OF A MEETING OF THE
BOARD OF TRUSTEES
OF
AUBURN UNIVERSITY

NOVEMBER 12, 2021

**SCHEDULE AND AGENDA
NOVEMBER 12, 2021 BOARD MEETING
AUBURN UNIVERSITY BOARD OF TRUSTEES**

I. Call to Order and Opening Remarks

II. Committee Meetings

A. Property and Facilities Committee | Chairperson DeMaioribus

1. *The Image and Character of Auburn University, Second Edition*: Final Approval
2. College of Human Sciences Clinic Renovation and Relocation: Final Project Approval
3. Duncan Drive Extension and Infrastructure: Final Project Approval
4. Hill Residence Hall Complex Demolition Plan: Final Project Approval and Authority to Execute
5. Transformation Gardens: Approval of Project Architect Selection
6. North Auburn Equine Research Facility – Addition: Approval of Project Architect Selection
7. Plainsman Park Player Development Center – Phase II: Approval of Project Architect Selection
8. Auburn Arena Women’s Basketball Locker Room Renovations: Approval of Project Architect Selection
9. McWhorter Center Gymnastics and Softball Team Area Renovations: Approval of Project Architect Selection
10. Jordan-Hare Stadium – WIFI System Replacement: Authority to Execute
11. Village Residence Halls Repair and Refurbishment – Phase I: Matthews and Aubie Halls – Authority to Execute
12. AUM Science Laboratory Renovation – Hazardous Material Abatement: Authority to Execute
13. Authority to Purchase Property in Shorter, Alabama
14. Property Exchange with USDA Agricultural Research Service and Amended Declaration of Covenants for Research Park

15. Status Updates – *For Information Only*

- a. Current Status of New Construction/Renovation/Infrastructure Projects with Budgets of \$1,000,000 and Greater
- b. Project Status Report

B. Academic Affairs Committee | Chairperson Newton

1. Proposed Changes to Faculty Personnel Policies
2. Agenda Item for the Board of Trustees – *For Information Only*

C. Executive Committee | Chairperson Smith

1. Posthumous Awarding of the Doctor of Philosophy in Music Education to Federico Alberto Foster
2. Recognition of the Life and Legacy of Dr. Harold A. Franklin, Sr.
3. Proposed Awards and Naming

D. Trustee Reports

III. Regular Meeting of the Board of Trustees

IV. Proposed Executive Session

V. Reconvened Meeting of the Board of Trustees

1. Approval of the September 10, 2021 Meeting Minutes
2. AUM Chancellor's Report
3. President's Report
4. Action Items and Committee Meeting Reports

A. Property and Facilities Committee

1. *The Image and Character of Auburn University, Second Edition*: Final Approval
2. College of Human Sciences Clinic Renovation and Relocation: Final Project Approval
3. Duncan Drive Extension and Infrastructure: Final Project Approval

4. Hill Residence Hall Complex Demolition Plan: Final Project Approval and Authority to Execute
 5. Transformation Gardens: Approval of Project Architect Selection
 6. North Auburn Equine Research Facility – Addition: Approval of Project Architect Selection
 7. Plainsman Park Player Development Center – Phase II: Approval of Project Architect Selection
 8. Auburn Arena Women’s Basketball Locker Room Renovations: Approval of Project Architect Selection
 9. McWhorter Center Gymnastics and Softball Team Area Renovations: Approval of Project Architect Selection
 10. Jordan-Hare Stadium – WIFI System Replacement: Authority to Execute
 11. Village Residence Halls Repair and Refurbishment – Phase I: Matthews and Aubie Halls – Authority to Execute
 12. AUM Science Laboratory Renovation – Hazardous Material Abatement: Authority to Execute
 13. Authority to Purchase Property in Shorter, Alabama
 14. Property Exchange with USDA Agricultural Research Service and Amended Declaration of Covenants for Research Park
- B. Academic Affairs Committee
1. Proposed Changes to Faculty Personnel Policies
- C. Executive Committee
1. Posthumous Awarding of the Doctor of Philosophy in Music Education to Federico Alberto Foster
 2. Recognition of the Life and Legacy of Dr. Harold A. Franklin, Sr.
 3. Proposed Awards and Namings

VI. Recess Meeting | 11:00 a.m.

As *President Pro Tempore* of the Auburn University Board of Trustees, Mr. Bob Dumas convened the meeting of the Auburn University Board of Trustees on Friday, November 12, 2021 at 9:00 a.m. in the Legacy Ballroom of The Hotel at Auburn University and Dixon Conference Center.

After calling the meeting to order, *President Pro Tempore* Dumas called upon Board Secretary Jon Waggoner to call the roll. The following named members of the Board of Trustees were deemed to be in attendance:

Mr. Michael A. DeMaioribus; Mr. Robert W. Dumas; Mr. Raymond J. Harbert; Ms. Elizabeth H. Huntley; Mr. D. Gaines Lanier; Mr. Charles D. McCrary; Ms. Sarah B. Newton; Mr. James R. Pratt, III; Mr. James W. Rane; Mr. Quentin P. Riggins; Mr. B.T. Roberts; Mr. M. Clark Sahlie; Mr. James H. Samford; Mr. Wayne T. Smith; and Mr. Timothy Vines.

Governor Kay Ivey, President of the Board, was absent from the meeting.

The individuals listed above represent all persons recognized as members of the Auburn University Board of Trustees at the time of the meeting.

Also sitting with the Board were the following persons: Dr. Jay Gogue, Auburn University President; Dr. Donald Mulvaney, Faculty Advisor to the Board of Trustees from the Auburn University campus; Dr. Glen Ray, Faculty Advisor to the Board of Trustees from the Auburn University at Montgomery campus; Mr. Rett Waggoner, Auburn University Student Government Association President; Mr. Keenan Carter, Auburn University at Montgomery Student Government Association President; and Mr. Jon Waggoner, Secretary to the Board of Trustees.

The following persons were also in attendance in the Legacy Ballroom: Gen. Ronald Burgess, Executive Vice President; Dr. Bill Hardgrave, Provost and Senior Vice President for Academic Affairs; Ms. Kelli Shomaker, Vice President for Business & Finance and Chief Financial Officer; Dr. Bobby Woodard, Senior Vice President for Student Affairs; Ms. Jaime Hammer, General Counsel; Mr. Daniel King, Associate Vice President for Facilities; Dr. Carl Stockton, Chancellor of AUM; Mr. Mark Stirling, Director of Auburn University Real Estate; Ms. Gretchen VanValkenburg, Vice President for Alumni Affairs and Executive Director of the Auburn Alumni Association; Dr. Joffrey Gaymon, Vice President for Enrollment; Mr. Simon Yendle, University Architect; Mr. Jared White, Executive Director of Governmental Affairs; Mr. Allen Greene, Director of Athletics; Dr. Chris Roberts, Interim Vice President for Development and Interim President of the Auburn University Foundation; and Mr. Jim O'Connor, Vice President for Information Technology and Chief Information Officer.

President Pro Tempore Dumas welcomed the following persons that serve Auburn University and AUM in various capacities: Dr. Todd Steury, Academic Affairs Faculty Representative; Dr. Robert Norton, Agriculture and Natural Resources Committee Faculty Representative; Dr. Kim Brackett, AUM Faculty Senate President; Dr. Beverly Marshall, Finance Committee Faculty Representative; Dr. Scott Lane, Finance Committee Faculty Representative; Dr. Henry Schenck, Institutional Advancement Committee Faculty Representative; Mr. David Hinton, Property and Facilities Committee Faculty Representative;

Dr. Elizabeth Davis-Sramek, Student Affairs Faculty Representative; Dr. Paul Fox, Student Affairs Faculty Representative; Mr. Clint Lovelace, Chair of the Auburn University Staff Council; Ms. Ashley Reid, Chair of the Auburn University Staff Council; Ms. Susan Terino, President of the AUM Staff Council; Ms. Cheryl Casey, Chair of the Auburn University Foundation Board of Directors; Ms. Regenia Sanders, President of the Auburn Alumni Association; and Ms. Oluchi Oyekwe, President of the Graduate Student Council.

The Board then met in various committees, each discussing the items which would later appear on the Reconvened Board Meeting Agenda, as follows:

**MINUTES OF A MEETING OF THE
PROPERTY AND FACILITIES COMMITTEE OF THE
AUBURN UNIVERSITY BOARD OF TRUSTEES
FRIDAY, NOVEMBER 12, 2021 AT 9:05 A.M.**

Chairperson DeMaioribus convened the meeting of the Property and Facilities Committee of the Auburn University Board of Trustees on Friday, November 12, 2021 at 9:05 a.m. in the Legacy Ballroom of The Hotel at Auburn University and Dixon Conference Center.

After calling the committee meeting to order, Chairperson DeMaioribus called upon Mr. King for discussion of the following Property and Facilities Committee agenda items:

1. *The Image and Character of Auburn University, Second Edition: Final Approval*

Mr. King first discussed *The Image and Character of Auburn University, Second Edition*. Mr. King stated that the Office of the University Architect produced an updated version of its image and character guidelines. Mr. King shared that *The Image and Character of Auburn University, Second Edition* is focused on the architectural image and character guidelines set out in the first edition and provides direction on how future facility design can both connect Auburn University's historic fabric and also meet the needs of a growing and forward-looking university. Mr. King explained that the second edition provides guidance on how a building's design is influenced by its location on campus and will ensure that all new projects undertaken adhere to those qualities that make Auburn, "Auburn".

Mr. King stated that the request before the Board of Trustees is to adopt a resolution providing final approval of *The Image and Character of Auburn University, Second Edition*.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Harbert. The motion was seconded by Mr. Sahlie, and the committee approved the motion by a voice vote.

2. *College of Human Sciences Clinic Renovation and Relocation: Final Project Approval*

Mr. King then discussed the College of Human Sciences Clinic Renovation and Relocation project. Mr. King stated that the project will relocate the academic and outreach programs of three College of Human Sciences clinic buildings to other facilities on campus. Mr. King shared that these relocations are required to allow for the new University Student Housing project to be built on the site of the existing buildings, which will be demolished. Mr. King reported that the receiving facilities require renovation to support the relocated functions. Mr. King commented that the project will renovate the 6,139 square foot Dawson Building on South Donahue Drive, build-out a 9,000 square foot floor for the relocation of the Marriage & Family Therapy Center and the Center for Health Ecology & Equity Research, and renovate a 3,200 square foot space in Foy Hall for the EAGLES Program.

Mr. King reported that the estimated total project cost is \$5.51 million, to be financed by University General Funds.

Mr. King stated that the request before the Board of Trustees is to adopt a resolution providing final approval of the College of Human Sciences Clinic Renovation and Relocation project.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Ms. Huntley. The motion was seconded by Mr. Roberts, and the committee approved the motion by a voice vote.

3. Duncan Drive Extension and Infrastructure: Final Project Approval

Mr. King then discussed the Duncan Drive Extension and Infrastructure project. Mr. King stated that the project will support the campus road system and the College of Agriculture's Transformation Gardens project. Mr. King shared that the project will construct a two-lane campus road that extends Duncan Drive from Lem Morrison Drive to Woodfield Drive with bicycle lanes, sidewalks, street lighting, overhead power, storm sewer, and domestic water lines.

Mr. King reported that the estimated total project cost is \$4.1 million, to be financed by University General Funds.

Mr. King stated that the request before the Board of Trustees is to adopt a resolution providing final approval of the Duncan Drive Extension and Infrastructure project.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Sanford. The motion was seconded by Mr. Vines, and the committee approved the motion by a voice vote.

4. Hill Residence Hall Complex Demolition Plan: Final Project Approval and Authority to Execute

Mr. King then discussed the College of Human Sciences Clinic Renovation and Relocation project. Mr. King stated that the project will relocate the academic and outreach programs of three College of Human Sciences clinic buildings to other facilities on campus. Mr. King shared that these relocations are required to allow for the new University Student Housing project to be built on the site of the existing buildings, which will be demolished. Mr. King reported that the receiving facilities require renovation to support the relocated functions. Mr. King commented that the project will renovate the 6,139 square foot Dawson Building on South Donahue Drive, build-out a 9,000 square foot floor for the relocation of the Marriage & Family Therapy Center and the Center for Health Ecology & Equity Research, and renovate a 3,200 square foot space in Foy Hall for the EAGLES Program.

Mr. King reported that the estimated cost of the Phase I demolition is anticipated to be \$2.5 million and the estimated cost of the Phase II demolition is anticipated to be

\$5.0 million. Mr. King stated that both phases of the demolition will be funded by University General Funds.

Mr. King stated that the request before the Board of Trustees is to adopt a resolution approving the Hill Residence Hall Complex Demolition Plan and authorizing its execution.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Roberts. The motion was seconded by Mr. Lanier, and the committee approved the motion by a voice vote.

5. Transformation Gardens: Approval of Project Architect Selection

Mr. King then discussed the Transformation Gardens project. Mr. King stated that, at is previous meeting on September 10, 2021, the Board of Trustees adopted a resolution that approved the initiation of the Transformation Gardens project and authorized the commencement of the architect selection process.

Mr. King stated that the request before the Board of Trustees is to adopt a resolution to approve the selection of Architecture Works, of Birmingham, Alabama, as project architect for the Transformation Gardens project.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Sanford. The motion was seconded by Mr. Vines, and the committee approved the motion by a voice vote.

6. North Auburn Equine Research Facility – Addition: Approval of Project Architect Selection

Mr. King then discussed the North Auburn Equine Research Facility - Addition project. Mr. King stated that, at is previous meeting on September 10, 2021, the Board of Trustees adopted a resolution that approved the initiation of the North Auburn Equine Research Facility – Addition project and authorized the commencement of the architect selection process.

Mr. King stated that the request before the Board of Trustees is to adopt a resolution to approve the selection of Poole & Company Architects, LLC, of Birmingham, Alabama, as project architect for the North Auburn Equine Research Facility - Addition project.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Sanford. The motion was seconded by Mr. Pratt, and the committee approved the motion by a voice vote.

7. Plainsman Park Player Development Center – Phase II: Approval of Project Architect Selection

Mr. King then discussed the Plainsman Park Player Development Center – Phase II project. Mr. King stated that, at is previous meeting on September 10, 2021, the Board of Trustees adopted a resolution that approved the initiation of the Plainsman Park Player Development Center – Phase II project and authorized the commencement of the architect selection process.

Mr. King stated that the request before the Board of Trustees is to adopt a resolution to approve the selection of Cooke Douglass Farr Lemons, of Jackson, Mississippi, as project architect for the Plainsman Park Player Development Center – Phase II project.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Roberts. The motion was seconded by Ms. Huntley, and the committee approved the motion by a voice vote.

8. Auburn Arena Women’s Basketball Locker Room Renovation: Approval of Project Architect Selection

Mr. King then discussed the Auburn Arena Women’s Basketball Locker Room Renovation project. Mr. King stated that, at is previous meeting on September 10, 2021, the Board of Trustees adopted a resolution that approved the initiation of the Auburn Arena Women’s Basketball Locker Room Renovation project and authorized the commencement of the architect selection process.

Mr. King stated that the request before the Board of Trustees is to adopt a resolution to approve the selection of Goodwyn Mills Cawood, of Auburn, Alabama, as project architect for the Auburn Arena Women’s Basketball Locker Room Renovation project.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Sanford. The motion was seconded by Mr. Riggins, and the committee approved the motion by a voice vote.

9. McWhorter Center Gymnastics and Softball Team Area Renovation: Approval of Project Architect Selection

Mr. King then discussed the McWhorter Center Gymnastics and Softball Team Area Renovation project. Mr. King stated that, at is previous meeting on September 10, 2021, the Board of Trustees adopted a resolution that approved the initiation of the McWhorter Center Gymnastics and Softball Team Area Renovation project and authorized the commencement of the architect selection process.

Mr. King stated that the request before the Board of Trustees is to adopt a resolution to approve the selection of DAVIS Architects, of Birmingham, Alabama, as project architect for the McWhorter Gymnastics and Softball Team Area Renovation project.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Lanier. The motion was seconded by Mr. Pratt, and the committee approved the motion by a voice vote.

10. Jordan-Hare Stadium – WIFI System Replacement: Authority to Execute

Mr. King then discussed the Jordan-Hare Stadium – WIFI System Replacement project. Mr. King stated that the WIFI system in Jordan-Hare Stadium was last updated ten years ago, and its technology has become outdated. Mr. King explained that the project will replace the existing system with an upgraded technology to allow for more-reliable coverage within the stadium.

Mr. King stated that the overall cost of the project is estimated to be approximately \$10 million. Mr. King reported that it is anticipated that the funding for this project will be split with 60% of the cost paid by Athletics and 40% of the cost to be paid by the cellular carrier.

Mr. King stated that the request before the Board of Trustees is to adopt a resolution authorizing the execution of the Jordan-Hare Stadium WIFI Replacement project.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Pratt. The motion was seconded by Mr. Roberts, and the committee approved the motion by a voice vote.

11. Village Residence Halls Repair and Refurbishment – Phase I: Matthews and Aubie Halls – Authority to Execute

Mr. King then discussed the Village Residence Halls Repair and Refurbishment project. Mr. King stated that the Office of Student Affairs proposed a project to commence a multi-phased, multi-year refurbishment of the Village Residence Halls complex in a phased approach over four years. Mr. King explained that the project will refurbish 484 suites throughout the complex. Mr. King stated that scope of the work calls for replacing existing flooring, casework, countertops, vanities, bathroom fixtures, repainting the suites and hallways, and air conditioning units for each suite.

Mr. King reported that the estimated cost for Phase I of the project is \$9.2 million, to be financed by Student Affairs.

Mr. King stated that the request before the Board of Trustees is to adopt a resolution authorizing the execution of the Village Residence Halls Repair and Refurbishment: Phase I – Matthews and Aubie Halls project.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Rane. The motion was seconded by Mr. Sahlie, and the committee approved the motion by a voice vote.

12. AUM Science Laboratory Facility Renovation – Hazardous Material Abatement: Authority to Execute

Mr. King then discussed the AUM Science Laboratory Facility Renovation – Hazardous Material Abatement project. Mr. King stated that AUM proposed a project to renovate the Alabama Department of Public Health (ADPH) Building to serve as a new science laboratory facility. Mr. King stated that the Board approved the initiation of the project at the February 4, 2021 meeting and that the project is currently underway. Mr. King then stated that, in order to expedite the renovation project, AUM seeks to conduct the abatement of hazardous materials within the building prior to obtaining final approval of the overall project. Mr. King indicated that the project will be presented to the Board for final approval in February 2022 with the renovation work commencing in April 2022.

Mr. King reported that the cost of the overall renovation work is estimated to be in the \$15 to \$20 million range. Mr. King stated that the anticipated cost of the abatement work is approximately \$750,000. Mr. King indicated that the project will be funded by University General Funds and State of Alabama PSCA funds.

Mr. King stated that the request before the Board of Trustees is to adopt a resolution authorizing the execution of the AUM Science Laboratory Facility Renovation – Hazardous Material Abatement project.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Sanford. The motion was seconded by Mr. Sahlie, and the committee approved the motion by a voice vote.

13. Authority to Purchase Property in Shorter, Alabama

Mr. King then discussed a real estate acquisition in Shorter, Alabama. Mr. King explained that Auburn University owns 3,800 acres of land at the E.V. Smith Research Center in Macon County, Alabama. Mr. King reported that the university seeks the authorization to purchase 2.3 acres of property adjacent to the E.V. Smith Experiment Station. Mr. King indicated that the property is offered for sale and is listed for Eight Thousand dollars (\$8,000), which is equal to the appraised value.

Mr. King stated that the request before the Board of Trustees is to adopt a resolution approving the acquisition of approximately 2.3 acres of vacant land adjacent to the E.V. Smith Research Center in Macon County, Alabama, for the price of Eight Thousand dollars (\$8,000).

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Roberts. The motion was seconded by Mr. Sahlie, and the committee approved the motion by a voice vote.

14. Property Exchange with USDA Agricultural Research Service and Amended Declaration of Covenants for Research Park

Mr. King then stated that it is proposed that Auburn University enter into a transaction to exchange property with the Agriculture Research Service of the United States Department of Agriculture (“ARS”). Mr. King explained that ARS owns a 6.29-acre parcel located at the corner of West Samford Avenue and South Donahue Drive (“Tillage Farm Site”), which ARS currently uses for soil dynamics research. Mr. King stated that, in return for the parcel, Auburn University will exchange a 6.63-acre site in the Research Park along with a 53.5-acre property at the South Auburn Fisheries Research Lab which is currently used and leased by ARS. Mr. King reported that the proposed exchange results from joint efforts and consultation among Auburn University, ARS, and other stakeholders. Mr. King stated that appraisals have been obtained, as required by Board of Trustees Policy D-9, Real Estate Exchange Policy.

Mr. King reported that, to finalize the transaction, ARS also requires that the university modify the scope of property covenants applying to land within the Research Park. Mr. King stated that the Covenants currently apply to the Research Park site that ARS would acquire, and accordingly, must be amended to remove the ARS site from the scope of the covered property.

Mr. King stated that the request before the Board of Trustees is to adopt a resolution authorizing the approval of the property exchange and related transactions.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Roberts. The motion was seconded by Ms. Huntley, and the committee approved the motion by a voice vote.

Mr. King then discussed the following information only reports:

15. Status Updates – *For Information Only*

a. Current Status of New Construction/Renovation/Infrastructure Projects with Budgets of \$1,000,000 and Greater

Consistent with standing practice, Mr. King provided a report on the current status of new construction, renovation, and infrastructure projects with budgets greater than \$1,000,000.

b. Project Status Report

A *brief for information only* report regarding the status of Board of Trustees approved capital projects was submitted to the Board for its review.

Chairperson DeMaioribus thanked Mr. King for his reports, and with there being no further items, recessed the committee meeting at 9:35 a.m.

**MINUTES OF A MEETING OF THE
ACADEMIC AFFAIRS COMMITTEE OF THE
AUBURN UNIVERSITY BOARD OF TRUSTEES
FRIDAY, NOVEMBER 12, 2021 AT 9:35 A.M.**

Chairperson Newton convened the meeting of the Academic Affairs Committee of the Auburn University Board of Trustees on Friday, November 12, 2021 at 9:35 a.m. in the Legacy Ballroom of The Hotel at Auburn University and Dixon Conference Center.

After calling the committee meeting to order, Chairperson Newton called upon Dr. Hardgrave for discussion of the following Academic Affairs Committee agenda items:

1. Proposed Changes to Faculty Personnel Policies

Dr. Hardgrave reported that proposed changes to Chapter 3 of the *Auburn University Faculty Handbook* include non-substantive changes to current language designed to support consistency in nomenclature and greater clarification regarding tenure and/or promotional policies.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Smith. The motion was seconded by Mr. Sahlie, and the committee approved the motion by a voice vote.

2. Agenda Item for the Board of Trustees – *For Information Only*

Dr. Hardgrave then presented an information only report to the Board on the following topic:

New Undergraduate Certificate:

- *Undergraduate Certificate in Aviation Hospitality Management*, Department of Aviation, College of Liberal Arts

Chairperson Newton thanked Dr. Hardgrave for his reports, and with there being no further items, recessed the committee meeting at 9:40 a.m.

**MINUTES OF A MEETING OF THE
EXECUTIVE COMMITTEE OF THE
AUBURN UNIVERSITY BOARD OF TRUSTEES
FRIDAY, NOVEMBER 12, 2021 AT 9:40A.M.**

Chairperson Smith convened the meeting of the Executive Committee of the Auburn University Board of Trustees on Friday, November 12, 2021 at 9:40 a.m. in the Legacy Ballroom of The Hotel at Auburn University and Dixon Conference Center.

After calling the committee meeting to order, Chairperson Smith called upon Dr. Hardgrave for discussion of the first Executive Committee agenda item.

1. Posthumous Awarding of the Doctor of Philosophy in Music Education to Federico Alberto Foster

Chairperson Smith indicated that the first item before the Executive Committee was a request to award posthumously the Doctor of Philosophy in Music Education to Federico Alberto Foster.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Rane. The motion was seconded by Mr. McCrary, and the committee approved the motion by a voice vote.

Chairperson Smith then discussed the remaining Executive Committee items as follows:

2. Recognition of the Life and Legacy of Dr. Harold A. Franklin, Sr.

Chairperson Smith stated that the next item before the Executive Committee was a resolution recognizing the life and legacy of Dr. Harold A. Franklin, Sr., the first Black student to attend Auburn University. Chairperson Smith reserved comments regarding the item for a formal presentation during the reconvened meeting.

A motion to report the item favorably to the full Board during the reconvened meeting was received from *President Pro Tempore* Dumas. The motion was seconded Mr. DeMaioribus, and the committee approved the motion by a voice vote.

3. Proposed Awards and Namings

Chairperson Smith shared that the final item was a list of eight awards and namings.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Harbert. The motion was seconded by Mr. DeMaioribus, and the committee approved the motion by a voice vote.

With there being no further items, Chairperson Smith recessed the committee meeting at 9:50 a.m.

President Pro Tempore Dumas then moved to reports from various committee chairpersons and lead trustees as follows:

Academic Affairs Committee

Chairperson Newton started her report by acknowledging the sanctity and importance of Veteran's Day and how it impacts Auburn and its students. Chairperson Newton stated that Auburn continues to serve its students veterans by providing programming and transition services through the Veteran's Resource Center. Chairperson Newton shared that nearly 1,500 enrolled students are receiving VA benefits, which marks a forty-seven percent increase in just four years and equates to almost \$12 million in funding received from the VA. Chairperson Newton concluded her report by stating that, in addition to being designated as a military friendly institution for the past five consecutive years, Auburn's student veterans are among some of the university's best students, with seventy-eight percent of spring 2021 graduates completing there degrees within a four-year period.

Alumni

Lead Trustee Huntley began her report by sharing that the Alumni Association will host the seventh annual Black Alumni Weekend from Friday, November 12, 2021 through Sunday, November 14, 2021. Lead Trustee Huntley stated that the weekend will feature a registration reception on Friday afternoon, a tailgate on Cater Lawn on Saturday prior to the football game, and the awards brunch on Sunday at the Student Activities Center.

Lead Trustee Huntley then shared that the Military Appreciation Reception will be hosted on November 12, 2021 in the Alumni Center. Lead Trustee Huntley stated that four hundred alumni who have served our armed forces plan to participate and will receive a commemorative military coin.

Lead Trustee Huntley concluded her report by sharing that the Track 'Em Tigers Virtual 5K was held from October 18-24, 2021. Lead Trustee Huntley announced that over 500 alumni and friend registered and participated in the event.

Governmental Affairs Committee

Chairperson Rane provided a brief report regarding governmental affairs as it relates to Auburn University. Chairperson Rane stated that revenue estimates continue to look strong ahead of next year's legislative session, which starts on January 11, 2022. Chairperson Rane shared that the Montgomery governmental affairs team is busy working with the Governor's Office and others regarding the Fiscal Year 2023 budget as it relates to Auburn University.

Research and Technology Committee

Chairperson Sahlie began his report by providing an update regarding research funding. Chairperson Sahlie indicated that sponsored research expenditures grew nineteen percent from Fiscal Year 2020 to Fiscal Year 2021, and sixty-eight percent over the past five years.

Chairperson Sahlie then provided an update regarding the Research Discovery Engine. Chairperson Sahlie stated that the Interdisciplinary Center for Advanced Manufacturing Systems (ICAMS) at Auburn is the recipient of a \$7.2 million award from the Department of Defense to encourage small- and medium-sized manufacturers to adopt the advanced technologies associated with Industry 4.0, or smart manufacturing. Chairperson Sahlie explained that this will provide for development of the nation's first cyber-physical manufacturing range housed on a university campus.

Chairperson Sahlie then shared that Auburn's College of Veterinary Medicine is home to the new Animal Health and Argo-/Bio-Defense (AHAD) program through funding from the USDA-Agricultural Research Service. Chairperson Sahlie explained that the planning funding will total more than \$2.5 million in the next five years, and the program will focus on protecting economically important domestic animals from diseases that pose a threat to public health or impact national security and economic stability locally, nationally, and globally.

Chairperson Sahlie then recognized Professor Andrew Freedar, director of the College of Architecture, Design and Construction's Rural Studio, for being selected as one of eight new National Academicians by the National Academy of Design in recognition of his contributions to arts and architecture. Chairperson Sahlie reported that, to date, the Rural Studio has built more than two hundred projects and educated more than 1,200 students in the Alabama Black Belt.

Chairperson Sahlie concluded his report by sharing that Auburn's new venture accelerator, located in the Research Park, continues to generate success stories. Chairperson Sahlie stated that XO Armor Technologies, a startup company founded by Professor Michael Zabala, uses a patent-pending 3D-printing process to create customized protective gear for athletes across the country and internationally, as well as toolkits for in-house printing for orthopedic clinics and athletic departments.

**MINUTES OF A REGULAR MEETING OF THE
AUBURN UNIVERSITY BOARD OF TRUSTEES
FRIDAY, NOVEMBER 10, 2021 AT 9:50 A.M.**

President Pro Tempore Dumas convened the regular meeting of the Board of Trustees on Friday, November 12, 2021 at 9:50 a.m. in the Legacy Ballroom of The Hotel at Auburn University and Dixon Conference Center.

After convening the regular meeting, *President Pro Tempore* Dumas asked General Counsel Hammer if there was any pending litigation that needed to be discussed in an executive session. General Counsel Hammer indicated that there was pending litigation that needed to be discussed in an executive session.

President Pro Tempore Dumas then asked for a motion for the Board to enter an executive session. A motion was received from Ms. Huntley. The motion was seconded by Mr. Pratt, and the Board approved the motion by a voice vote. *President Pro Tempore* Dumas recessed the regular meeting of the Board of Trustees at 9:52 a.m.

**MINUTES OF A RECONVENED MEETING OF THE
AUBURN UNIVERSITY BOARD OF TRUSTEES
FRIDAY, NOVEMBER 12, 2021 AT 10:40 A.M.**

President Pro Tempore Dumas reconvened the meeting of the Board of Trustees on Friday, November 12, 2021 at 10:40 a.m. in the Legacy Ballroom of The Hotel at Auburn University and Dixon Conference Center.

After reconvening the meeting, *President Pro Tempore* Dumas asked for a motion to adopt the minutes of the September 10, 2021 Board of Trustees meeting. A motion was received from Mr. Rane. The motion was seconded by Ms. Huntley, and the resolution was approved by a voice vote.

The following resolution was approved:

RESOLUTION

APPROVAL OF MINUTES

WHEREAS, copies of the minutes of the September 10, 2021 meeting of the Board of Trustees have been distributed to all members of this Board for review; and

WHEREAS, the members have reviewed the minutes and determined that they constitute a true and correct recitation of the business of the respective meeting.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the minutes of the September 10, 2021 meeting of the Board of Trustees are hereby approved as distributed.

Following the approval of the minutes of the September 10, 2021 Board Meeting, *President Pro Tempore* Dumas called upon Dr. Stockton for the AUM Chancellor's Report.

AUM Chancellor's Report

Dr. Stockton began his report by sharing that during the Fall 2021 semester, AUM launched a Bachelor of Social Work program and will soon begin a three-year accreditation candidacy with the Council on Social Work Education. Dr. Stockton stated that, AUM recently received notification from the Council on Social Work that the Commission on Accreditation granted candidacy status for the degree. Dr. Stockton explained that the accreditation is a three-step process, and the Commission only limits a select number of programs to enter candidacy status. Dr. Stockton shared that, after learning of the news, AUM's pre-social work enrollment has more than doubled its size.

Dr. Stockton then shared that *U.S. News & World Report* once again named AUM as one of the top regional comprehensive universities in the Southeast. Dr. Stockton reported that AUM's rankings increased to thirty-second among public regional comprehensive universities in the south. Dr. Stockton highlighted that AUM was recognized for promoting "social mobility"—enrolling and graduating a significant population of economically disadvantaged students.

Dr. Stockton then provided an update on AUM's outreach programs designed to recruit, support, and graduate first-generation students. Dr. Stockton shared that AUM recently hosted a variety of events during the national First-Generation Student Week. Dr. Stockton shared that the events were a booming success and that the university anticipates further success in the future.

Dr. Stockton then shared that AUM is currently celebrating Military and Veteran Appreciation Week. Dr. Stockton stated that nearly twenty percent of AUM's student body are comprised of military affiliated students. Dr. Stockton reported that AUM was recognized as both a 2021-2022 Military Friendly School and Military Spouse Friendly School by Victory Media. Dr. Stockton stated that AUM improved from a "bronze" status to a "silver" status rating by this organization. Dr. Stockton announced that it is AUM's goal to reach "gold" status.

Dr. Stockton reported that AUM continues to sign articulation agreements with community colleges across the state. Dr. Stockton explained that these agreements cover concurrent enrollment and scholarship opportunities for students at each of the participating institutions. Dr. Stockton stated that AUM currently has nine agreements with community colleges.

Dr. Stockton then stated that AUM's strategic plan addresses the importance of enhancing connectivity with its alumni to increase participation in annual giving and other fundraising initiatives. Dr. Stockton shared that in Spring 2021, twenty-five percent of AUM's graduating class gave a monetary gift to AUM and hopes that this trend will only increase in the future.

Dr. Stockton concluded his report by sharing the somber news that the AUM community lost Montgomery business leader Watson Robins Taylor in October. Dr. Stockton shared that Mr. Taylor was a ubiquitous force in Montgomery and on the AUM campus. Dr. Stockton thanked Mr. Taylor for his support and dedication, and that he will be greatly missed.

President Pro Tempore Dumas thanked Dr. Stockton for his report and then called upon Dr. Gogue for the Auburn University President's Report.

President's Report

Dr. Gogue began his report by sharing that Anna Moates, an EAGLES student, and a recent College of Education graduate have written and published a new children's book together titled, "Almost Twins: A Story of Friendship and Inclusion." Dr. Gogue explained that the book tells Ms. Moates' story as a young woman with Down Syndrome in a way designed to reach children. Dr. Gogue stated that Ms. Moates' mother, Valarie, said the program has been impactful for her daughter because she is able to have a true college experience and become a member of the Auburn Family like her sisters, father, and grandfather.

Dr. Gogue then reported that the College of Nursing received the highest markings in its recent accreditation process. Dr. Gogue commented that, in all of his history in higher education, he does not remember an accreditation report with such success. Dr. Gogue congratulated Dr. Newschwander, Dean of the College of Nursing, for the incredible feat.

Dr. Gogue then shared that for the fifth-straight year, Auburn University was named as the most popular public, four-year university for in-state undergraduate students. Dr. Gogue shared that the Alabama Commission on Higher Education data shows around 14,200 in-state students were enrolled at Auburn in fall of 2021. Dr. Gogue indicated that this was the highest total in the state, beating the University of Alabama by nearly 1,000 students.

Dr. Gogue then reported that Auburn University and its alumni made a \$5.63 billion economic contribution to the state of Alabama in the last year. Dr. Gogue shared that the study was based on recent statistical and financial data from the university's main campus, AUM, the Experiment Station, and the Extension System.

Dr. Gogue then reported that in October of 2021, Auburn announced that the university will offer a minimum hiring rate of \$14.50 to all employees. Dr. Gogue shared that this new policy impacts over 200 Auburn University employees.

Dr. Gogue concluded his report by sharing that in October of 2021, six of nations most senior cybersecurity officials spoke at an event hosted by the McCrary Institute for Cyber and Infrastructure Security. Dr. Gogue stated that the event focused on next generation public-private partnerships.

President Pro Tempore Dumas thanked Dr. Gogue for his report and then moved to the action items and committee reports as follows:

Property and Facilities Committee

Chairperson DeMaioribus indicated that the Property and Facilities Committee met earlier and discussed fourteen action items and one item of information. Chairperson DeMaioribus moved for approval of a consent agenda for the Property and Facilities Committee's fourteen action items. The motion was seconded by Mr. Rane, and the resolutions were approved by a voice vote.

The following resolutions were approved in the consent agenda:

RESOLUTION

THE IMAGE AND CHARACTER OF AUBURN UNIVERSITY, SECOND EDITION

FINAL APPROVAL

WHEREAS, consistent with the Board of Trustees policy “D-2 Campus and Capital Projects Planning Policy,” it is proposed that *The Image and Character of Auburn University, Second Edition* be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that provides final approval of the guidelines; and

WHEREAS, the Office of the University Architect has produced an updated version of its image and character guidelines which are intended to serve as the general rules for the architectural development of future buildings and spaces on the Auburn University Campus; and

WHEREAS, the second edition of *The Image and Character of Auburn University* is focused on the architectural image and character guidelines set out in the first edition and provides direction on how future facility design can both connect to Auburn University's historic fabric and also meet the needs of a growing and forward-looking university; and

WHEREAS, the second edition of *The Image and Character of Auburn University* additionally provides guidance on how a building's design is influenced by its location on campus; and

WHEREAS, in keeping with the mission of the Office of the University Architect to establish and enforce procedures, guidelines, and standards for good design, the second edition of *The Image and Character of Auburn University* will ensure that all new projects undertaken by Auburn University adhere to those qualities that make Auburn, “Auburn”; and

WHEREAS, a copy of *The Image and Character of Auburn University, Second Edition* is attached to this Resolution for Board of Trustees review and approval; and

WHEREAS, consistent with the Board of Trustees policy “D-2, Campus and Capital Projects Planning Policy,” it is appropriate that the final approval of *The Image and Character of Auburn University, Second Edition* be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that *The Image and Character of Auburn University, Second Edition* is approved, and that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to ensure that the architectural designs of future Auburn University buildings comply with these guidelines.



Image and Character *of Auburn University*



Second Edition 2021

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Preface

Auburn University Facilities Management office of Planning, Design, and Construction has produced an updated version of its image and character guidelines. This revised second edition is intended to serve as the general rules for the architectural development of future buildings and spaces on the Auburn University Campus.

The Image and Character of Auburn University was originally published in 2001. It summarized how the campus developed over its 150-plus-year history and described the general nature of the physical campus. It led to the development of a comprehensive Campus Master Plan and Landscape Master Plan, and it remains an important history of the codification of the Auburn University Image and Character, also conceived as Auburn University's brand.

This second edition focuses on the Architectural Image and Character Guidelines set out in chapter four of the first edition. The current document provides direction on how future facility design can both connect to the university's historic fabric and also meet the needs of a growing and forward-looking university. It also provides guidance on how design is influenced by a project's location on campus. It defines campus "sectors" by their functional purpose and how each sector impacts university development. *Image and Character of Auburn University* makes these guidelines accessible to multiple audiences. It ensures that all new projects undertaken by Auburn University adhere to those qualities that make Auburn, "Auburn," in keeping with the mission of Planning, Design, and Construction to establish and enforce procedures, guidelines, and standards for good design.



Samford Park viewed from university gate at the corner of S. College Street and W. Magnolia Avenue

Acknowledgments

Facilities Management would like to thank the following contributors for their assistance with writing, editing, and publishing the second edition of *The Image and Character of Auburn University*.

Auburn University Board of Trustees

Auburn University Administration

Jay Gogue, PhD, President

Lt. Gen. Ron Burgess (Ret.), Executive Vice President

Auburn University Facilities Management

Dan King, Associate Vice President, Facilities Management

Martha Gentry, Facilities Communications Manager

Planning, Design, and Construction

Simon Yendle, University Architect

Richard Guether, Director, Campus Planning and Space Management

Sarah Smith, Director, Capital Projects

Ben Burmester, University Site and Transportation Engineer

Bradley Prater, Campus Architect

David Bess, Campus Architect

Judd Langham, Campus Planner

Noelle Wills, Coordinator

William Maffett, Campus Architect

Anne Leader, PhD, editor

Sarah Rollins, graphic designer

IDEA

Hugh Darley, consultant

Introduction

The visual characteristics of the Auburn University campus result from the interconnection of its buildings and open spaces. **(Figure 1)** Rather than simply occupy space, Auburn University's built environment defines the spaces of teaching, learning, research, and community engagement. The campus, through its architecture and its green and pedestrian spaces, creates a lasting image of the Auburn experience for students, faculty, staff, alumni, and visitors.

The Image and Character of the Auburn campus, defined by its building and landscape architecture, contribute greatly to the Auburn brand. They drive the emotional connection felt by all who spend time on campus, whether to study, live, work, or visit. Combined with the strong sense of the Auburn Family and the ethic of the Auburn Creed, the buildings and grounds make Auburn University distinctly "Auburn."

From the oldest buildings to the most recent, the architecture of the campus strongly connects the distinguished history of Auburn University's past not only with its present but also with its future. This essential connection to the past reinforces Auburn University's proud heritage and valued traditions. Campus architecture helps define the student experience of today and creates new capabilities Auburn University will enjoy as it moves boldly into the future of instruction, research, and outreach.

As a key element of the Auburn brand, the image and character of Auburn University is an asset that must be sustained and protected. Adherence to the guidelines established herein ensures that the architectural characteristics of the Auburn campus continue to contribute to and strengthen the Auburn brand.

In contrast to a planned campus conceived all at once, Auburn University has developed over time. Formal quads are prevalent in the campus core, and naturalistic landscaping frames the built environment in a manner that recalls the open spaces of the rural south. The pedestrianization of Auburn University's campus connects users to the land, underscoring its value. To fulfill the vision of a land grant institution further, human scale and proportions, as well as the site itself, determine the appearance of built space.

The exterior materials of Auburn University's core campus architecture have set a distinctive color palette and texture that is commonly associated with Auburn University's Image and Character. On a sunny day, the view of Samford Hall against the Alabama sky echoes the school colors of orange and blue. When members of the Auburn Family think of campus buildings, they usually think first of red brick and white stone detailing **(Figure 1)**. Red brickwork and limestone have established a strong foundation for the university's architectural character that is timeless and enduring. These materials speak to the red clay used to make bricks in Alabama since the eighteenth century and the white

limestone widely distributed in the Alabama landscape. This somewhat restrictive material palette nevertheless provides a reasonable range of choices, including newer materials like architectural precast in lieu of stone, or metal panels.

This second edition of *The Image and Character of Auburn University* also defines the architectural evaluation process managed by Planning, Design, and Construction, which allows for innovation and growth while preserving the established atmosphere of the Auburn University campus. The following architectural guidelines ensure that new projects and future campus development sustain, protect, and enhance the Auburn brand.



Figure 1 | *Ross Hall, 222 Foy Union Circle, 1930, Academic*

Overview

Chapter 1 provides definitions of image and character to ensure clarity of meaning for all stakeholders. The Image and Character of Auburn University is defined as the combination of the physical nature of campus and the emotions it elicits.

Chapter 2 sets out the guiding architectural and aesthetic principles that underlie successful building projects. These guiding principles preserve and enhance Auburn's Image and Character. They operate at both the macro and micro levels, beginning with a broad campus outlook, to the more specific site on campus, followed by a detailed view of the building itself. In keeping with these guiding principles, it is the policy of Auburn University that all development shall reflect the general character of the university and represent its brand; connect physically, visually, and emotionally with its surroundings; and preserve and enhance the architectural cohesiveness of campus.

Chapter 3 describes the nine sectors that constitute the main campus, indicating how each contributes to Auburn's image and character. Each sector – defined as a campus area with a specific functional purpose – will influence site and building design in terms of how closely the sector relates to the image and character of the campus core.

Chapter 4 delineates the design process, specifically a project's "Terms of Reference" that establish how a new project will adhere to the Image and Character guidelines. Each capital project's "Terms of Reference" is established by the university architect during the design phase and approved by the University Design Review Committee. The Board of Trustees, as "keeper" of Auburn University's Image and Character, determines compliance through the established capital project review and approval process.

Appendices provide a visualization of the guiding principles defined in this document, a sample "Terms of Reference" form, and a glossary of architectural and less familiar terms. Glossary terms appear for the first time within the text in boldface type.

1

Chapter One: *Definitions*

Definitions

The Auburn University Image and Character is best understood by how buildings and open spaces work together to create the defining physical traits of the Auburn University campus and what these qualities mean to the greater Auburn community.

IMAGE is the general impression that Auburn University presents to students, faculty, staff, alumni, and visitors

CHARACTER is the distinctive nature of Auburn University's built environment

The Auburn University image and character, therefore, is the combination of the physical campus and the emotions elicited by its buildings, connections, and landscapes (**Figure 2**).



Figure 2 | *Image and Character Physical to Emotional Connection*

The recurrence of well-established architectural **forms**, materials, and **motifs** provides a consistency to the campus that feels stable and long-lasting; **traditional** and timeless. The combination of **historicist** buildings that draw inspiration from past architectural styles and **contemporary** configurations connect alumni, visitors, students, faculty, and staff to the university's past and excite them about its future. The pedestrian-oriented campus, with its built, landscaped, and pastoral elements, is people-friendly, balancing academics, research, student life, athletics, and public outreach.

The primary physical characteristics of the Auburn University campus are red **brickwork** and **limestone**, which are found in structural elements, architectural ornament, and pedestrian hardscapes. Buildings, often organized around quads, are developed at a human scale and harmonize with open spaces to preserve the natural and green effect of the built environment, reflecting the university's long-established land-grant mission. These fundamental physical characteristics create a welcoming campus that feels like home to the Auburn University community.

2

Chapter Two: *Guiding Principles*

Guiding Principles

The following set of principles provides guidance for how the Auburn University image and character can be recognized when observing the physical campus. These guidelines are not intended to be prescriptive, but rather reflect a design approach that encourages innovation and imagination while protecting the distinctive nature of the Auburn campus. (Figure 3)

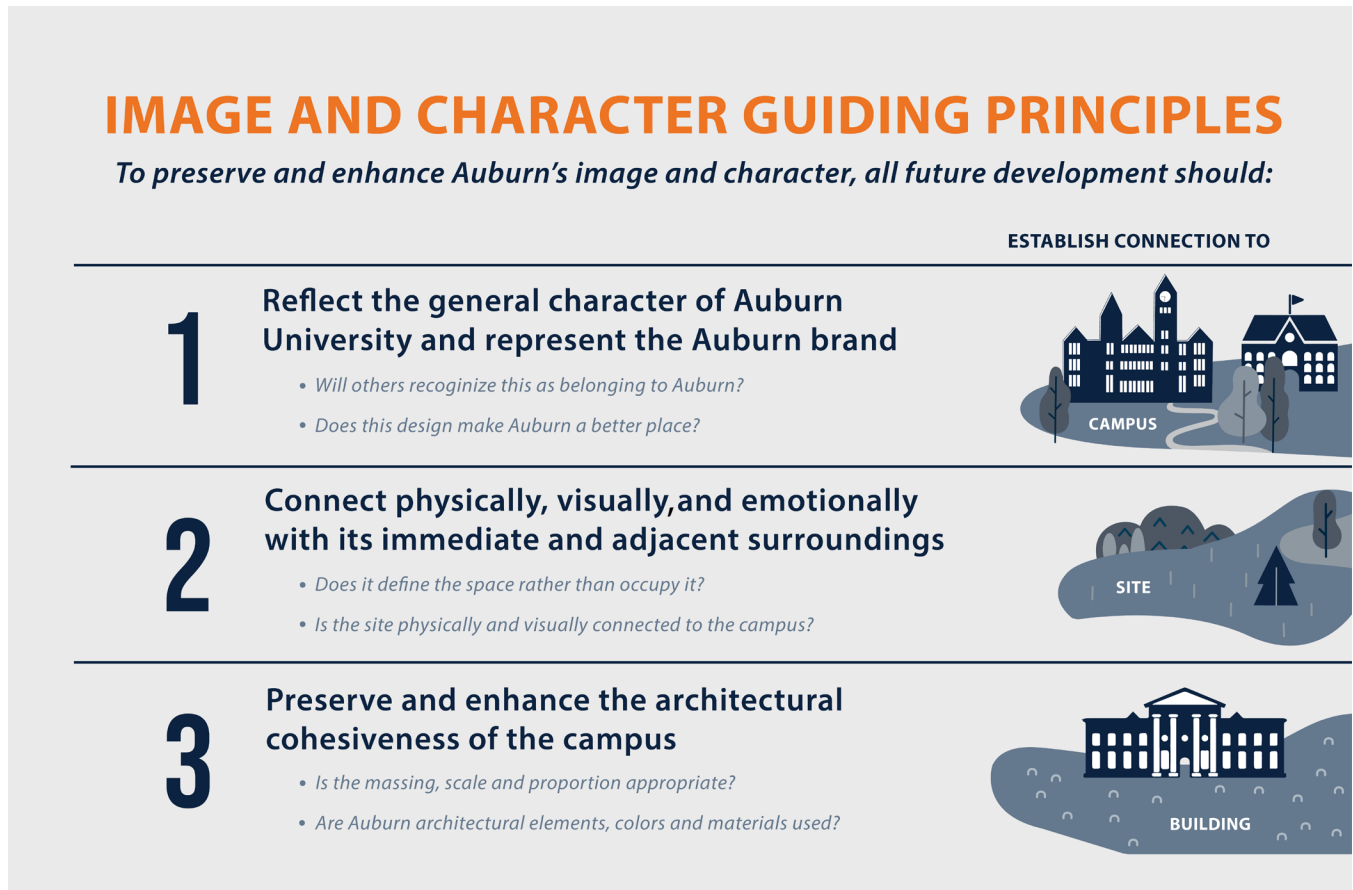


Figure 3 | Image and Character Guiding Principles

The Guiding Principles will be applied at three levels: campus, site, and building, with each perspective providing guidance on how future development can preserve and enhance Auburn University's Image and Character:

1. *Campus Level* – development should establish a connection to the campus by *reflecting the general character of Auburn University and representing its **brand*** through buildings that are recognizable as belonging to Auburn University. All new campus buildings should enhance the Auburn brand.

2. *Site Level* – development should establish a *physical, visual, and emotional connection to the building site and the broader campus both physically and visually* by being space-defining rather than space-occupying.
3. *Building Level* – development should preserve and enhance the *architectural cohesiveness of the campus* through appropriate **massing**, scale, and proportion, as well as compatible architectural elements, colors, and materials.



Figure 4 | Brown-Kopel Engineering Student Achievement Center, 152 Wilmore Drive, 2019, Academic

Principle One: *Campus Level*

In many ways, it is the campus of Auburn University itself that defines the Auburn brand. The Auburn campus consists of a collection of buildings set within carefully designed open spaces, reflecting the balance of interior and exterior, structure and landscape that welcomes people to campus and makes them feel at home. This people-friendly environment is created through attention to human scale, familiar forms and materials, comfortable pedestrian circulation, outdoor seating, and retention of Auburn University's connection to the land through its green spaces, tree canopy, and plantings.

The primary physical characteristics of the Auburn campus are its green open spaces and buildings of red **brick** and white **limestone** that align with its concourses and quads (**Figures 4 and 5**). The campus contains a mixture of traditional and contemporary buildings

set in both designed landscapes and natural areas. Traditional buildings include **classicizing** forms and architectural ornament. Contemporary buildings tend to have sleek profiles, flat roofs, and little to no adornment. Consistency of materials, color palette, scale, and proportion among buildings, as well as the placement of trees, plantings, furniture, and other outdoor elements across the landscape, bring cohesion, consistency, and balance to Auburn University's built environment. The result is a safe and welcoming campus that so many call "home."

Of the guiding principles, "campus level" is the least prescriptive in that it goes beyond a list of physical characteristics to reflect its more emotional aspect. One way to assess adherence to this guiding principle is by answering the following fundamental questions: Will the building or development be recognized as belonging to Auburn University? Will it make the Auburn University campus a better place to learn, work, and live? The answer must always be "yes" for a design to connect on a campus level.



Figure 5 | *Tichenor Hall, 322 Thach Concourse, 1940, Academic*

Principle Two: *Site Level*

Auburn University's image and character stem from the relationship of campus open spaces to its well-scaled and well-proportioned buildings, especially those of the Campus Core sector. The importance of the site, specifically a building's physical, visual, and emotional connection to its immediate and adjacent surroundings, must be considered as part of its design. These site relationships of building to surroundings should be consistent across campus and utilize human scale and proportion.

All buildings shall define space rather than simply occupy space through the use of the site as a design component. Building- and landscape-defined spaces:

1. Establish a seamless connection to adjacent areas and the greater campus
2. Complement neighboring landscape and buildings
3. Ensure that the building belongs to the site
4. Create a natural transition between the first floor and outdoor spaces
5. Create outdoor, functional “rooms”

The Campus Core has established the density and scale of buildings to the campus landscape. Adjacent sectors, though more varied in the use of massing, architectural elements, and materials, continue this important relationship of building to natural space through careful consideration of a structure’s relationship to its site, keeping human scale as the guiding standard.

Preservation of the green and natural look and feel of the Auburn University campus shall be maintained through a balance between the built environment and the natural environment. Connections between interior and exterior should maximize opportunities for both indoor and adjacent outdoor activities. The first floor of a building, and especially the entrance, serves as a pedestrian transition or extension of the outdoor room. This design philosophy, which considers the relationship of a building to its site in a unified, cohesive complex, is key to maintaining the Auburn brand. To achieve this objective, new campus buildings should:

1. Have front and side setbacks consistent with adjacent structures
2. Have a primary façade that
 - a. Fronts an open green space, pedestrian pathway, or planned roadway
 - b. Is parallel, or nearly parallel, to the street or outdoor room
 - c. Contains the primary entry that is visible from the street, well lit, and easily accessible through a
 - i. Prominent and welcoming entryway or porch that is in scale with and complementary to the primary facade of the building
 - ii. Connection to walkway(s)
 - d. Contains transparent windows covering at least 15% of all street-facing facades
3. Consider the pedestrian, both entering and passing by, for a building’s position and scale
4. Support campus pedestrian circulation and assist wayfinding

Principle Three: *Building Level*

To ensure that new construction complements existing buildings and landscapes and enhances the university's environment, new buildings must adhere to the following guidelines regarding:

1. Massing, Scale, and Proportion
2. Architectural Elements
3. Materials

MASSING, SCALE, AND PROPORTION

A building's massing (form), scale (size), and proportion (balance) shall be considered in relation to its site, both adjacent open space and neighboring buildings, and to human scale. Massing refers to the geometry that comprises a building's form. Scale establishes the relationship between the structure and its surroundings, while proportion determines the relationship of a building's details to its overall form.

New development shall follow the precedent of historic buildings in the Campus Core:

1. Respect Auburn architectural tradition with buildings that are symmetrically balanced
2. Have massing that conforms to the horizontal aspect of Auburn University buildings
3. Have an architectural **tripartite** division of **base**, **body**, and **cap** to provide a consistent look across campus. These components are defined below:
 - a. Base, the lowest part of the structure, should give the sense of a firm, strong, and stable foundation on which the body rests. Base should be delineated by one of the following:
 - i. Brick
 - ii. **Rusticated stone** (or precast)
 - iii. A clearly articulated water table of brick or stone
 - b. Body, the main, central part of the structure, should provide the primary impression of the building's elevation and massing. A building's body:
 - i. Should be constructed, in most cases, of brick
 - ii. Should be distinguished from the base
 - iii. May use rusticated **quoins** to strengthen corners
 - c. Cap, the topmost part of the structure, signals its crown. Caps can
 - i. Incorporate the top portion of a building's walls
 - ii. Use a roof that is either pitched, typically a **hipped** or **gable roof**, or flat
4. Use rectangular or triangular components to mark entrances and boundaries. Arched elements, on occasion, may be used to emphasize the primary component(s) of a building
5. Reduce the visual impact of buildings with large footprints necessitated by programmatic

space or technological requirements by

- a. Disguising usable square footage to add height without changing the overall impression of the building's profile or its impact on the surrounding area
 - i. Within bases and/or **attics**
 - ii. Through setbacks
- b. Breaking the mass into proportional parts, signaled through different architectural elements and/or materials
- c. Enhancing the outdoor room surrounding the building and allowing views of the landscape from inside these spaces

ARCHITECTURAL ELEMENTS

A building's architectural elements articulate the building's massing, scale, and proportion (see previous section). These component parts and details form the building's architectural style. The Campus Core is dominated by classicizing designs. Newer buildings often echo traditional proportions and use of architectural elements such as **podia**, **columns**, and **cornices**, but with sleeker or more austere profiles.

1. Entrances shall be clearly articulated (**Figure 6**) and defined by
 - a. An articulated or rusticated surround rendered in limestone or brick;
 - b. A diminutive or monumental **portico**;
 - c. A **pediment**, cornice, articulated **lintel**, or **frontispiece** with **pilasters**
 - d. Doors, paneled or lighted, with strong bottom rails and side and top rails of a smaller dimension
2. Windows shall be clearly articulated and defined through



Figure 6 | Mary E. Martin Hall, 211 West Thach Avenue, 1910, Academic

- a. Lintels and/or sills
 - b. Sash-type windows set in punched openings
 - c. A storefront or curtain wall, if deemed appropriate. The proportion of glass to solid must be carefully balanced with respect to adjacent buildings
3. Roofs shall be
- a. Low-slope hipped or gable, or flat
 - b. Articulated, usually with an entablature that has a projecting cornice, ideally in limestone or precast
 - c. Adorned as needed with chimneys that are simple in form, rendered in brick and, occasionally and strategically, may carry a dome or cupola, if the building is significant, to disguise building systems and rooftop equipment

MATERIALS

Building materials help establish the look and feel of the Auburn University campus. The Campus Core was constructed primarily of red brick and mortar, limestone, and white-painted wood. **(Figure 6)** These materials established the original image and character palette of the university. New designs may utilize these materials, or their contemporary equivalents, or they may incorporate materials that complement Auburn University's traditional red brick and white detailing. **(Figure 7)**



Figure 7 | *Langdon Hall (near), 152 S. College St., 1846 / 1883, Academic; Davis Hall (far), 141 Engineering Drive, 1992, Academic*

1. **Red Brick:** Red brick is the dominant building material on the Auburn University campus. Its continued use ensures a cohesive campus fabric, aids in the preservation of Auburn University's architectural traditions, and maintains the established human scale of campus buildings. A brickwork pattern that uses courses of mixed headers (short side) and stretchers (long side), like **Flemish Bond**, is preferred; patterns that alternate one stretching course per heading course, like **English Bond**, are acceptable.
2. **Stone and Architectural Precast:** Limestone or carefully detailed architectural precast is preferred for pilasters, columns, entrance/window details and surrounds, friezes, cornices, and roof details, articulated wall details, **cartouches**, medallions, and other wall, window, and door details. The use of brick, ceramic, or terra cotta tile are acceptable for some or all of these architectural details
3. **Metal:** A variety of metals may be used, but primarily as accents in small quantity. Lead-coated copper, gray steel, and other metals that develop a warm, brown **patina** may be used for roofs, coping, windows, gutters, and downspouts. **Auburn bronze** is the preferred color.
4. **Glass:** Designers are encouraged to incorporate natural light and views to the outdoors in keeping with the large windows found on some of Auburn's oldest buildings (**Figure 8**). Though enclosures can be almost entirely transparent to the outside world, building designs should acknowledge Auburn University's traditional architecture through **piers**, columns, or other subdividing detailing in brick, limestone, and/or precast, avoiding expansive curtain walls and seeking a balance of transparent and opaque; open and closed; solid and void as in the example of Brown-Kopel Engineering Student Achievement Center (**Figure 4**).



Figure 8 | Gavin Engineering Research Laboratory, 311 W Magnolia Ave, built 1930, renovated 2018, Academic

3

Chapter Three: *Campus Sectors*

Campus Sectors

The Auburn University image and character shall be preserved across all properties. This policy was established in the first edition of *The Image and Character of Auburn University* (2001) and continues to be upheld in this second edition. Newly emphasized is the importance of a project's location on campus to the interpretation of the university's Image and Character. This second edition identifies all campus sectors and establishes how each shall respond to the Image and Character guidelines. See Appendix A for a summary view of what follows.

The oldest portion of the Auburn University campus, known herein as the Campus Core, contains the university's most recognizable and iconic buildings. Though at the northeast corner of main campus, Samford Park and the buildings in its vicinity remain the heart of the university. As Auburn University has developed, Campus Sectors have formed in which facilities of similar function and purpose are clustered together, framing the Campus Core and expanding beyond it. While the Campus Core boundary is well-established and protected, the borders of other university sectors are somewhat fluid and in certain areas overlap, as the map below indicates. (Figure 9)

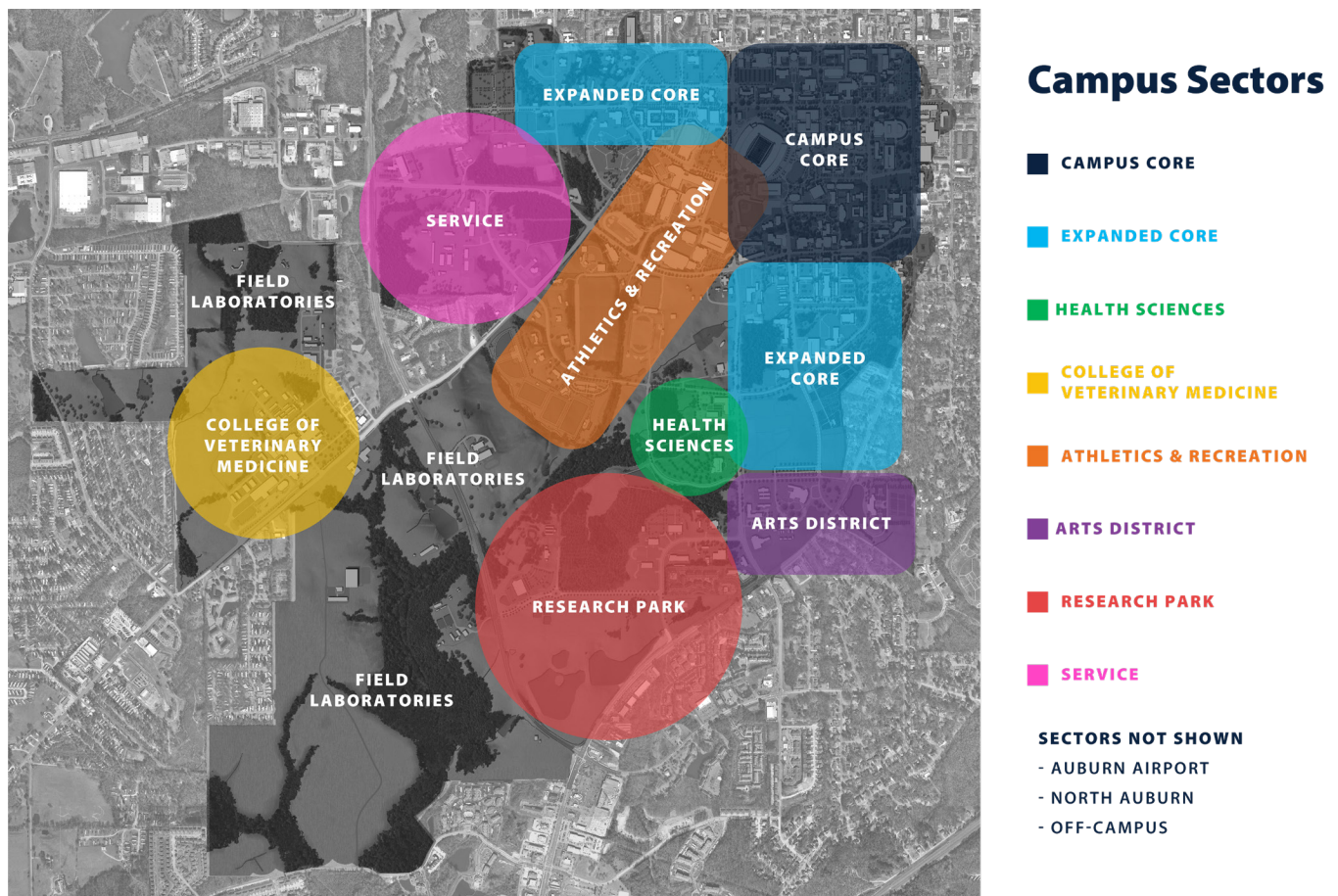


Figure 9 | Main campus map with overlay of campus sector boundaries

Campus Sectors Matrix

The matrix below (Figure 10) summarizes how the three Guiding Principles described in the previous chapter are applied across campus. It outlines how buildings in each campus sector relate architecturally to the campus core. Guidelines for each sector are detailed in the remainder of this chapter.

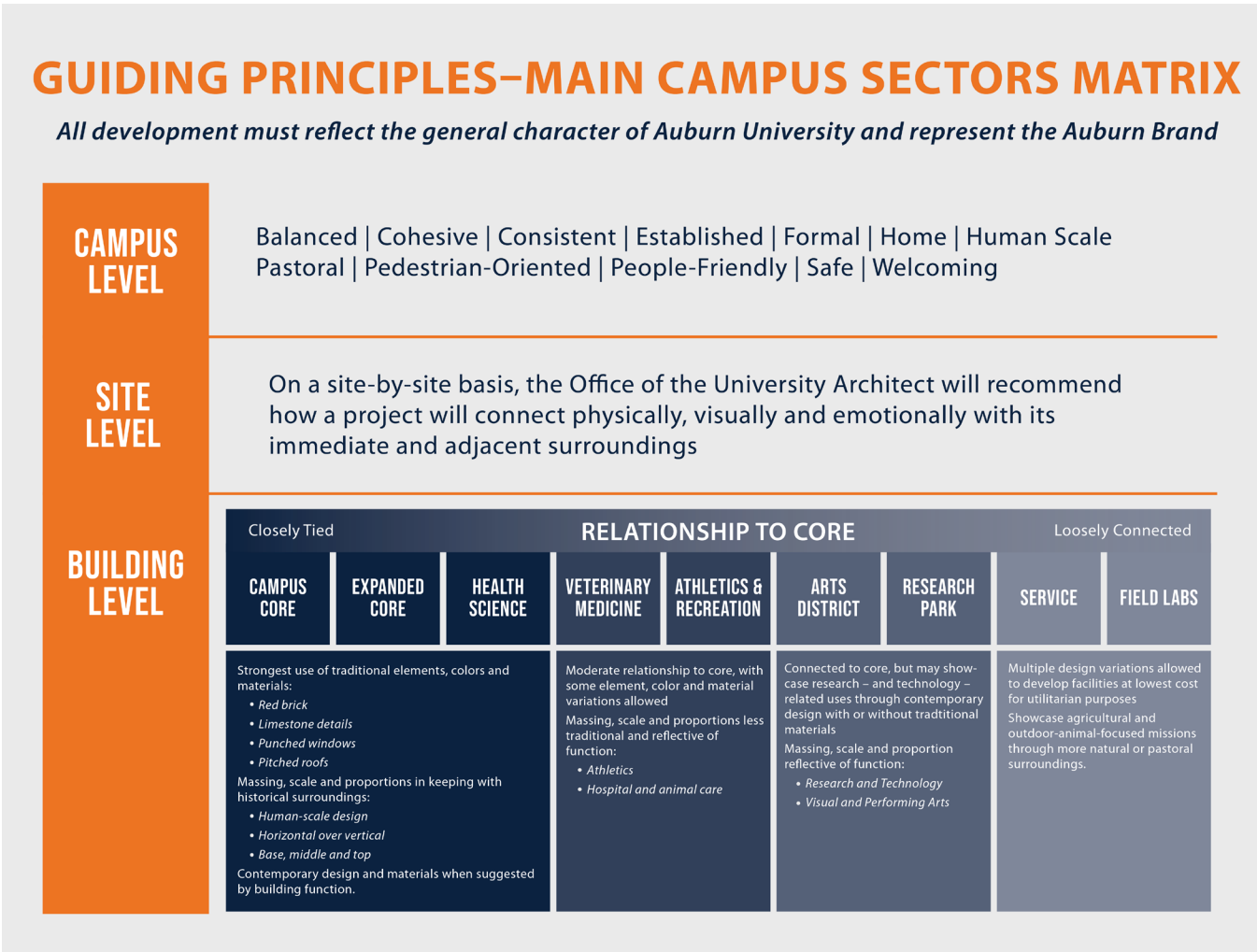


Figure 10 | Guiding Principles-Main Campus Sectors Matrix

Campus Core

- A. Boundaries: West Magnolia Avenue, South College Street, Samford Avenue, and Donahue Drive
- B. Characteristics of buildings and spaces:
 1. Campus Core contains some of the university’s oldest structures that
 - a. Serve as university’s “front door”
 - b. Set the tone for remainder of campus
 - c. Show the strongest use of traditional elements, including red brick, white detailing, punched windows, and pitched roofs

2. Massing, scale, and proportions of most buildings
 - a. Utilize human scale
 - b. Stress horizontal over vertical
 - c. Set the standard for base, body, and cap design
3. Green spaces and hardscapes are integral parts of the built environment and
 - a. Gear the campus to pedestrians
 - b. Encourage social gathering, study, and reflection
 - c. Unite and connect the built environment
 - d. Set the standard for a liberal, established setback from primary roadways
 - e. Use glass to create visually connected transitions from indoor spaces to outdoor “rooms”



Figure 11 | *Little Residence Hall, 304 Quad Drive, 1938, Housing; Mell Classroom Building, 231 Mell Street, 2017, Academic*

- C. New buildings in the Campus Core shall adhere to the following Image and Character guidelines:
1. Use traditional elements, colors, and materials
 - a. Red brick
 - b. Limestone details
 - c. Punched windows
 - d. Pitched roofs
 2. Ensure massing, scale, and proportions are in keeping with historical surroundings:
 - a. Human-scale design
 - b. Horizontal over vertical
 - c. Base, middle, and top
 - d. Prominent entry
 3. Utilize contemporary design and materials when suggested by building function

Expanded Core

- A. Boundaries: Expanded Core areas stretch south from Campus Core between Donahue and Lem Morrison Drives to Woodfield Drive and west along Thach Concourse to Hemlock Drive
- B. Characteristics of Expanded Core buildings and spaces:
 - 1. Buildings take their cues for massing, scale, and proportion from Campus Core.
 - a. Continue liberal placement of buildings on large lots with setbacks as established in Campus Core
 - b. Reflect continued respect for buildings defining space, not merely occupying it
 - c. Use the traditional Auburn materials of red brick with white detailing and balanced proportions that relate to human scale
 - 2. Buildings incorporate design solutions conducive to contemporary functions or needs.



Figure 12 | *Poultry Science, 260 Lem Morrison Drive, 2004, Academic; Magnolia Residence Hall, 201 Wire Road, 2009, Housing*

- C. New buildings in the Expanded Core shall adhere to the following Image and Character guidelines:
 - 1. Use traditional elements, colors, and materials
 - a. Red brick
 - b. Limestone details
 - c. Punched windows
 - d. Pitched roofs
 - 2. Ensure massing, scale, and proportions are in keeping with historical surroundings:
 - a. Human-scale design
 - b. Horizontal over vertical
 - c. Base, middle, and top
 - d. Prominent entry
 - 3. Utilize contemporary design and materials when suggested by building function

Health Sciences

- A. Boundaries: Donahue, Woodfield, and Lem Morrison Drives
- B. Characteristics of Health Sciences buildings and spaces:
 - 1. Auburn University's newest sector, established 2015
 - 2. State-of-the-art facilities for health care training and research housed within buildings that echo the Campus Core through their use of red brick, cast stone, and traditional profiles while using larger expanses of glass to allow for natural light and connection to the landscape "rooms" outside
 - 3. Consistent proportion and massing to campus core, but buildings can vary in scale



Figure 13 | *Nursing Building and Pharmaceutical Research Building, 710 and 720 S. Donahue Drive, 2017, Academic*

- C. New buildings in the Health Sciences sector shall adhere to the following Image and Character guidelines:
 - 1. Use traditional elements, colors, and materials
 - a. Red brick
 - b. Limestone details
 - c. Punched windows
 - d. Pitched roofs
 - 2. Ensure massing, scale, and proportions are in keeping with historical surroundings:
 - a. Human-scale design
 - b. Horizontal over vertical
 - c. Base, middle, and top
 - d. Prominent entry
 - 3. Utilize contemporary design and materials when suggested by building function

College of Veterinary Medicine

A. Boundaries: southwest of Shug Jordan Parkway along Wire Road

B. Characteristics of Veterinary Medicine buildings and spaces:

1. Some buildings, like the Veterinary Education Center, are sleekly designed with large expanses of glass, pointing to function as state-of-the-art training ground for future veterinarians
2. Other buildings retain historicist elements, like the Large Animal Teaching Hospital, whose gabled roof and porch-like entrance are reminiscent of a barn or other agricultural buildings
3. Buildings use red brick, white stone, and other traditional materials to retain connection to Campus Core while using massing, scale, and proportion more closely related to their function as veterinary-research and animal-care facilities



Figure 14 | *Veterinary Education Center, 1987 and Vaughan Large Animal Hospital, 2003, 1180 and 1500 Wire Road, Academic*

C. New buildings in the Veterinary Medicine sector shall adhere to the following Image and Character guidelines:

1. Demonstrate a moderate relationship to core, with some element, color, and material variations allowed
2. Utilize less traditional massing, scale, and proportion reflective of building function

Athletics

- A. Boundaries: extends diagonally from Campus Core and framed by the Expanded Core along either side of West Samford Avenue and South Donahue Drive.
- B. Characteristics of Athletics buildings and spaces:
 - 1. Athletics are a major driver of Auburn University's image and public perception of the university
 - 2. Facilities exemplify the cohesive consistency of old and new on campus.
 - a. Acknowledge Auburn University tradition through the use of red brick
 - b. Depart from the massing, scale, and proportion of traditional campus architecture due to functional needs of long-span interior spaces for athletic venues, compliance with NCAA competition specifications, and safety requirements for large-assembly occupancy of spectators



Figure 15 | Auburn Arena, 250 Beard-Eaves Court; Soccer & Track Facility, 645 W. Samford Avenue, 2010, Athletics

- C. New buildings in the Athletics sector shall adhere to the following Image and Character guidelines:
 - 1. Demonstrate a moderate relationship to core, with some element, color, and material variations allowed
 - 2. Utilize less traditional massing, scale, and proportion reflective of building function as athletics facilities; can be larger than typical human scale

Arts District

- A. Boundaries: opens on either side of South College Street. East: Jule Collins Smith Museum of Fine Art bound by Gay Street and Woodfield Drive. West: Jay and Susie Gogue Performing Arts Center bound by Woodfield and South Donahue Drives
- B. Characteristics of Arts District buildings and spaces:
 - 1. More loosely connected to the Campus Core
 - 2. Buildings are more modern in their appearance with broad planes and sleek surfaces of travertine, limestone, glass, and white brick



Figure 16 | *Smith Museum of Art, 901 S. College Street, 2003; Gogue Performing Arts Center, 910 S. College Street, 2019*

- C. New buildings in the Arts District sector shall adhere to the following Image and Character guidelines:
 - 1. Demonstrate connection to core, but may showcase more contemporary design and materials
 - 2. Utilize massing, scale, and proportion reflective of function as performing and visual arts facilities

Research Park

- A. Boundaries: Shug Jordan Parkway, South College Street and South Donahue Drive
- B. Characteristics of Research Park buildings and spaces:
 - 1. Established in 2005 and leased by Auburn University to Auburn Research and Technology Foundation (ARTF)
 - 2. Typically designed and built for use by third-party institutions



Figure 17 | *Research Park One, 570 Devall Drive, 2008, Research*

- C. New buildings in the Research Park sector shall adhere to the following Image and Character guidelines:
 - 1. Demonstrate connection to core, but may showcase research and technology functions through more commercial and contemporary design and materials
 - a. Buildings should generally strive to reflect established campus image and character using brick, limestone, and other traditional elements
 - b. Buildings may use more contemporary design reflective of research and technology development goals of ARTF
 - 2. Utilize massing, scale, and proportion reflective of function research and technology-based facilities

Service

A. Boundaries: areas along both sides of West Samford Avenue, west of Wire Road

B. Characteristics of Service buildings and spaces:

1. Historically, this area has contained operational functions that serve the main campus, most notably Facilities Management
2. Typically, not visible from main streets and therefore do not influence general perception of Auburn brand
3. Buildings reflect low-cost, utilitarian design that utilizes few traditional campus architectural elements, although traditional materials are incorporated when appropriate
4. In future, sector will house more academic functions, especially “dirty” shops or laboratories



Figure 18 | *Facilities Management 1, 1161 W Samford Ave., 1981, Service; Band Practice Facility, Hemlock Drive, 2018, Academic*

C. New buildings in the Service sector shall adhere to the following Image and Character guidelines:

1. Utilize design variations to develop facilities at lower costs for utilitarian purposes
2. May be constructed using more contemporary design and materials reflective of function

Field Laboratories

- A. Boundaries: occupy areas to the south of Wire Road along Shug Jordan Parkway and the northern part of the College of Veterinary Medicine Sector
- B. Characteristics of Field Laboratories buildings and spaces:
 - 1. Field laboratories are a physical manifestation of the university's essential, agricultural mission as an established land-grant institution
 - 2. Outdoor research spaces have value to their respective programs on par with indoor instructional or research laboratories
 - 3. Outdoor research facilities contribute to the green space so beloved by broader Auburn Family
 - 4. Larger buildings utilize traditional materials of red brick and white stone, though most structures are utilitarian in nature, reflecting agricultural and animal-related outdoor laboratory functions



Figure 19 | Wilson Beef Teaching Center, 2003, 500 Shug Jordan Parkway, Academic

- C. New buildings in the Field Laboratories sectors shall adhere to the following Image and Character guidelines:
 - 1. Utilize design variations to develop facilities at lower costs for utilitarian purposes
 - 2. May be constructed using more contemporary design and materials reflective of function

4

Chapter Four: *Design Process*

Design Process

Image and character expectations are communicated to the selected architect of record at the start of each capital project's design process. The key elements of the process are:

1. University architect oversees design process for all capital projects and is responsible for implementation of the university image and character guidelines
2. A Terms of Reference document shall be the primary means for communicating how image and character guidelines apply to a project. This document will indicate how a project will reflect Guiding Principles and relate to its selected site and Campus Sector
3. Auburn University Design Review Committee is responsible for recommending Terms of Reference for each new project and for reviewing each design for adherence to said terms
4. The Board of Trustees (BoT), as "keeper" of Auburn University's image and character, ensures compliance to terms through established BoT review and approval process

The Design Process proceeds according to the following workflow:

1. Planning Phase: Terms of Reference established, outlining how project will comply with image and character guidelines. Terms of Reference guided by Campus Master Plan, pertinent site and space studies, and established capital project planning process
2. Project Initiation: Project initiated (BoT I)
 - a. Following initiation, Terms of Reference for potential new building site(s) will be reviewed and recommended by the Auburn University Design Review Committee
3. Design architect selected and Terms of Reference presented (BoT II)
4. Programming Design Phase: Terms of Reference shared with design architect; University Architect provides clarification, as needed
5. Design Phase: project reviewed by university architect and the Auburn University Design Review Committee to ensure compliance with Terms of Reference
6. Final Project Approval: presentation of design (BoT III) includes imagery and description of how Image and Character Guidelines have been applied. Board of Trustee project approval denotes compliance with Image and Character guidelines

Terms of Reference

Each project requires a Terms of Reference created and administered by Planning, Design, and Construction. (See Appendix Terms of Reference sample forms) These terms determine how a new facility design will align with the Guiding Principles of the Image and Character of Auburn University. The terms will be communicated to the architect of record at the start of the design phase and reviewed by the university architect and Auburn University Design Review Committee prior to final BoT approval.

Terms will ensure alignment with:

1. Image and Character of Auburn University, 2nd ed.
2. AU Campus Master Plan
3. AU Campus Landscape Plan

Information shared through the Terms of Reference will include:

1. Site information, identifying
 - a. Campus Sector
 - b. Prominent adjacent vehicle thoroughfares and pedestrian routes
 - c. Major facility adjacencies
2. Site capacity and programming information
 - a. Buildable area (footprint)
 - b. Impervious area goal
 - c. Maximum building height and stories
 - d. Master Planning elements
3. Contextual references
 - a. Adjacent image and character references
 - b. Recommended styles
 - c. Common materials
 - d. Architectural elements

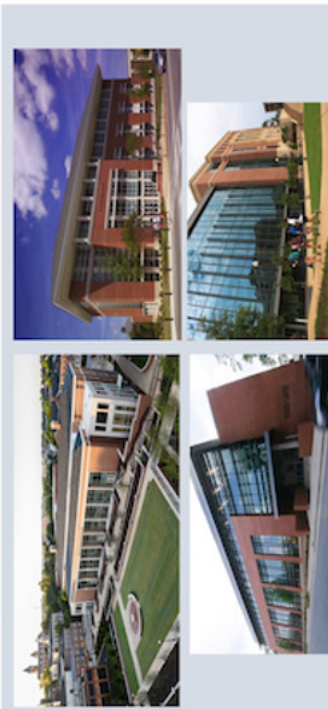
Appendices

A. TERMS OF REFERENCE SAMPLE FORMS

Project Number: Project Name	
A. Sector	<div><Select Neighborhood></div>
B. Prominent Pathway	<div><Select Pathway></div>
C. Major Adjacencies	<div><Select Building></div> <div><Select Building></div> <div><Select Building></div> <div><Select Building></div>
II. Recommended Site Capacity	
A. Buildable Area (SF)	<div><Insert calculated square footage></div>
B. Impervious Area Goal (%)	<div><Select Ratio></div> to <div><Select Ratio></div>
C. Maximum Building Height (Feet)	<div><Select Building Height></div>
D. Master Planning Elements	
III. Contextual References	
A. Image & Character References	<div><Select Building></div> <div><Select Building></div> <div><Select Building></div> <div><Select Building></div>
B. Local Architectural Styles	<div><Select style></div> <div>-</div> <div><Select style></div> <div>-</div>
C. Common Materials	
D. Distinct Architectural Elements	
IV. Signatories	
<div>Architect of Record</div>	
<div>University Architect</div>	

Image & Character: Terms of Reference

The Terms of Reference that follow are intended to guide the Architect of Record in the expectations of the Office of the University Architect to design with the goal of enhancing the Auburn University Image and Character in relation to the specific site recommended for this project.



18-538 New College of Education Building		Design Review Checklist	
I. Site Information			
A. Sector	Core Campus - Historic	 <p>Does the design address the major site components?</p>	
B. Prominent Pathway	Samford Ave		
C. Major Adjacencies	Peet Theatre Leach Science Center Goodwin Hall Burton Hall		
II. Recommended Site Capacity			 <p>Does the design adhere to the recommended site capacity?</p>
A. Buildable Area (SF)	TBD		
B. Impervious Area Goal	35% to 50%		
C. Datum Lines (setback)	70		
C. Maximum Building Height (Feet)	70		
D. Master Planning Elements	Pedestrian Paths, Prominent Street	 <p>Does the design cohesively enhance the Image & Character within its context?</p>	
III. Contextual References			
A. Image & Character References	Leach Science Center Horton Hardgrave Hall Brown Koppel Engineering Achievement Center Gorrie Center		
B. Local Architectural Styles	Neo-classical Contemporary		
C. Common Materials	Brick, Precast, Glass, Metal		
D. Distinct Architectural Elements	Structural Expression Transparency Articulated Entry Horizontality	Architect of Record	
		University Architect	

B. GLOSSARY

The following list of terms has been devised to familiarize readers with terminology used to describe architectural and landscaping elements throughout the Auburn University campus and to ensure that decision makers understand the terms similarly.

Architrave (aar-kuh-treiv) the lowest of the main horizontal divisions of an entablature; by extension, the frame around windows or doors

Articulation (aar-ti-kyuh-lei-shn) method of styling the joints in the formal elements of architectural design ranging from highly distinct to fluid and continuous; articulation unites each part to the whole

Attic (a-tuhk) a story above the main cornice level

Auburn bronze (aa-brn braanz) paint color by Matthews Paint (MAP 37092 Deep Bronze). Paint color formula can be provided upon request

Base (beis) the lowest part of a structure; the lowest element of a column, pier, or wall

Brand (brand) a trademark or distinctive name identifying a product or manufacturer

Brick (brik) a small rectangular block typically made of fired or sun-dried clay, used in building. According to the Encyclopedia of Alabama, clay mineral deposits in Alabama were first used commercially in 1780 by British colonists making bricks in Mobile

Brickwork (bri-kwurk) bricks in a wall or structure in terms of their type or layout; a **header** brick is laid so that the short end appears on the wall face, when used exclusively creates a **Heading Bond**; a **stretcher** brick is laid so that the long side shows on the wall face, when used exclusively creates a **Stretcher** or **Running Bond** when staggered, a **Stack Bond**, when plainly loaded directly on top of each other; **English Bond** consists of alternating courses of stretchers and headers while **Flemish Bond** consists of headers and stretchers laid alternately in the same course. These basic types of bond exist in numerous variations.

Body (baa-dee) the main section of a structure; the central portion of a column, pier, or wall

Cap (kap) the upmost part of a structure; the topmost part of a column, pier, or wall

Capital (ka-puh-tl) the topmost part of a column, above the shaft, which carries the entablature

Cartouche (kaar-toosh) an ornamental tablet often inscribed or decorated, and framed with elaborate scroll-like carving

Classicism (kla-si-si-zm) architectural styles that show a high regard for classical antiquity in the Western tradition through the use of forms and motifs developed in ancient Greek and Roman architecture. The Romanesque, Renaissance, and **Neoclassical** styles all fall under the umbrella term classicism.

Column (kaa-luhm) an upright pillar, typically cylindrical and made of stone or concrete, supporting an entablature, arch, or other structure or standing alone as a monument

Contemporary (kuhn-tem-pr-eh-ree) belonging to or occurring in the present; in the history of architecture refers to works of the most recent 20-to-30 years

Coping (koh-ping) the top, protective course, capping, or covering of a brick or stone wall, usually sloping to carry off water

Cornice (kor-nuhs) a horizontal molded projection that crowns or completes a building or wall

Elevation (eh-luh-vei-shn) the vertical plane of a building; a particular side of a building; a drawing or diagram of the walls of one side of a building with all lines of true dimension and shown vertical and horizontal

English Bond (ing-gluhsh baand) see brickwork

Entablature (uhn-ta-bluh-chr) the horizontal beamlike member supported by columns or a wall; typically composed of the lower architrave, middle frieze, and crowning cornice

Form (fôrm) an individual mass, shape, or grouping in a work of architecture; the visual shape, configuration, or arrangement of architectural parts

Flemish Bond (fleh-muhsh baand) see brickwork

Frontispiece (fruhn-tuh-spees) the principle façade or bay of a building

Gable roof (gei-bl roof) a simple roof composed of two angled flat surfaces meeting to form a straight ridge; the gable the triangularly shaped area enclosed by these sloped surfaces and the wall below

Hip, or Hipped roof (hipt roof) a roof where all sides slop downwards to the walls, usually with a fairly gentle slope, and thus has no gables or other vertical sides

Historicism/-ist (huh-staw-ruh-si-zm /-sist) the reference to historic periods in the past; the use of architectural forms derived from the past with consistency, in contrast to eclecticism, which results from the combination of elements of many historic periods in one building

Limestone (laim-stown) a sedimentary rock consisting principally of the mineral calcite (calcium carbonate); widely distributed in Alabama and, according to the Encyclopedia of Alabama, used for centuries as a common building stone in the state

Lintel (lin·tl) a beam used to carry a load over an opening or to span between two vertical elements, such as columns

Massing (ma·suhng) the perception of the general shape and form as well as size of a building

Molding (mowl·duhng) a projecting or recessed band used to ornament a wall or other surface; may be plain or enriched. Each style of architecture produces its own characteristic moldings

Motif (mow·teef) a distinctive recurring design, pattern, figure, shape, or form; a decorative design or pattern

Neoclassicism (nee·ow·kla·suh·si·zm) an aesthetic and artistic style developed in the mid 18th century in response to the discovery of the ancient Roman city of Pompeii. Neoclassical buildings adopt the classical orders and design principles first codified by Vitruvius and reiterated in the Renaissance by theorists like Palladio. Neoclassical buildings tend to have a clearly defined base or podium, columns with capitals, and pediments and/or domes.

Patina (puh·tee·nuh) mellowing of tone or texture as the result of age and use

Pediment (peh·duh·muhnt) the triangular gable above the entablature of Greek and Roman temples enclosed by the horizontal cornice of the entablature and the raking cornices of the gable roof; later, any such cornice-framed embellishment over a door or window

Pier (peer) A solid support designed to sustain vertical pressure

Podium (pl. podia) (**pow·dee·uhm**) A continuous projecting base or pedestal under a building

Portico (**por·tuh·kow**) a covered entrance, often using **Classical columns** to support a **pediment** or other roof

Precast (**pree·kast**) object or element, typically concrete, in its final shape before positioning

Quoin (koyn or kwoin) originally the structural use of large masonry blocks to reinforce the corner of a brick or other masonry wall; but often used as a decorative embellishment in non-load bearing materials; the rusticated or otherwise emphasized stones applied to the external angles of a building

Rustication (**ruh·stuh·kei·shn**) the treatment of stone masonry with the joints between the blocks or courses of stone deeply cut back; the surfaces of the blocks may be smoothly dressed, textured, or extremely rough

Stringcourse (**string·kors**) a **molding** or projecting band running horizontally across a façade or wall

Traditional (truh·di·shuh·nuhl) existing in or as part of a tradition; long-established

Tripartite (traɪ·paar·təɪt) composed of or divided into three parts

Water table (waa·tr tay·bul) a projection of lower masonry on the outside of a wall slightly above the ground; a projecting course that deflects water running down the face of a building away from lower courses or the foundation, though often primarily decorative. A water table may be found near the base of a wall or at a transition between materials, such as from stone to brick.

RESOLUTION

COLLEGE OF HUMAN SCIENCES CLINIC RENOVATION AND RELOCATION

FINAL PROJECT APPROVAL

WHEREAS, at its previous meeting on June 11, 2021, the Board of Trustees adopted a resolution that approved the initiation and architect selection for the College of Human Sciences Clinic Renovation and Relocation project; and

WHEREAS, the project will relocate the academic and outreach programs from three College of Human Sciences clinic buildings: Early Learning Center; Marriage & Family Therapy Center; and the Center for Health Ecology & Equity Research and the College of Education EAGLES program to other facilities on campus; and

WHEREAS, these relocations are required to allow for the new University Student Housing project to be built on the site of the existing buildings, which will be demolished; and

WHEREAS, the project will renovate the Dawson Building, a 6,139 square foot building, which will provide a facility for the relocation of the Early Learning Center program; and

WHEREAS, the project will renovate the second floor of Research Park Building 1, a 9,000 square foot space, which will provide a facility for the relocation of the Marriage & Family Therapy Center and the Center for Health Ecology & Equity Research; and

WHEREAS, the project will renovate suite 136 of Foy Hall, a 3,200 square foot space, which will provide a facility for the relocation of the EAGLES program; and

WHEREAS, these renovations include the creation of classrooms, observation rooms, offices, conference rooms, clinic spaces, storage and support space, a playground, and ADA accessibility upgrades; and

WHEREAS, the estimated total project cost for the College of Human Sciences Clinic Renovation and Relocation project is \$5.51 million, to be financed by University General Funds; and

WHEREAS, pursuant to the Board of Trustees policy “D-3, Capital Projects Approval,” the final approval of the project must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the College of Human Sciences Clinic Renovation and Relocation project is approved, and that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Establish a budget for the College of Human Sciences Clinic Renovation and Relocation project in the amount of \$5.51 million, to be financed by University General Funds; and
2. Direct the consultants to complete the required plans for the project; and
3. Solicit bids and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the project budget.

RESOLUTION

DUNCAN DRIVE EXTENSION AND INFRASTRUCTURE

FINAL PROJECT APPROVAL

WHEREAS, at its previous meeting on September 10, 2021, the Board of Trustees adopted a resolution that approved the initiation and architect selection for the Duncan Drive Extension and Infrastructure project; and

WHEREAS, the project is proposed in support of the campus road system and the college of Agriculture's Transformation Gardens project and would construct a two-lane campus road that extends Duncan Drive from Lem Morrison Drive to Woodfield Drive to include bicycle lanes, sidewalks, and street lighting, as well as overhead power, storm sewer and domestic water lines; and

WHEREAS, the project would also execute site grading, stormwater management and the installation of utilities infrastructure (sanitary sewer, gas, water, electrical) for the adjacent Transformation Gardens, a teaching and outreach space planned by the College of Agriculture; and

WHEREAS, this project would result in numerous benefits to the Auburn University campus, including improved traffic flow of the campus, utility system redundancy, and facilitating the creation of the College of Agriculture's Transformation Gardens; and

WHEREAS, the estimated total project cost for the Duncan Drive Extension and Infrastructure project is \$4.1 million, to be financed by University General Funds; and

WHEREAS, pursuant to the Board of Trustees policy "D-3, Capital Projects Approval," the final approval of the project must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Duncan Drive Extension and Infrastructure project is approved, and that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Establish a budget for the Duncan Drive Extension and Infrastructure project in the amount of \$4.1 million, to be financed by University General Funds; and
2. Direct the consultants to complete the required plans for the project; and
3. Solicit bids and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the project budget.

RESOLUTION

HILL RESIDENCE HALL COMPLEX DEMOLITION PLAN

FINAL APPROVAL AND AUTHORITY TO EXECUTE

WHEREAS, the Hill Residence Hall complex was built between 1962 and 1967, and is comprised of 14 buildings totaling over 1,400 beds; and

WHEREAS, given the age of the Hill Residence Halls complex, Student Affairs has determined that investing in a major renovation of the residence hall buildings would not be cost effective; and

WHEREAS, the area of campus where the Hill Residence Hall complex is located is extremely valuable to the University as a site for future academic buildings; and

WHEREAS, to utilize this site, a plan has been developed to demolish most of the existing residence hall buildings in the next year; and

WHEREAS, the demolition schedule for these buildings is summarized below:

Phase I – To Be Demolished Spring 2022:

- Toomer Hall
- Dunn Hall
- Dobbs Hall
- Graves Hall

Phase II – To Be Demolished Summer 2022:

- Hollifield Hall
- Duncan Hall
- M Hall
- Burton Hall
- Knapp Hall
- Dowell Hall
- Leischuck Hall

WHEREAS, the estimated cost of the Phase I demolition is anticipated to be \$2.5 million and the estimated cost of the Phase II demolition is anticipated to be \$5.0 million, to be funded with University General Funds; and

WHEREAS, given the impact on the Auburn University campus resulting from the demolition of these residence halls, it is appropriate that the Board of Trustees approve the Hill Residence Hall Complex Demolition Plan and authorize the execution of the demolition.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Hill Residence Hall Demolition Plan is approved, and that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to execute the demolition of the buildings.

RESOLUTION

TRANSFORMATION GARDENS

APPROVAL OF PROJECT ARCHITECT SELECTION

WHEREAS, at its meeting on September 10, 2021, the Board of Trustees adopted a resolution that approved the initiation of the Transformation Gardens project and authorized the commencement of the architect selection process; and

WHEREAS, the University Architect, after conducting interviews with three (3) architectural firms, determined the architectural firm Architecture Works, of Birmingham, Alabama, was best qualified to provide design services on this project; and

WHEREAS, pursuant to the Board of Trustees policy “D-3, Capital Projects Approval,” the selection of the project architect must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee for approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Engage Architecture Works, of Birmingham, Alabama, as project architect to consult in the development of the facility program and project design; and
2. Limit the project planning and design development to the schematic design phase until such time as the program requirements, budget, funding plan, and site are approved by the Board.

RESOLUTION

NORTH AUBURN EQUINE RESEARCH FACILITY – ADDITION

APPROVAL OF PROJECT ARCHITECT SELECTION

WHEREAS, at its meeting on September 10, 2021, the Board of Trustees adopted a resolution that approved the initiation of the North Auburn Equine Research Facility – Addition project and authorized the commencement of the architect selection process; and

WHEREAS, the University Architect, after conducting interviews with three (3) architectural firms, determined the architectural firm Poole & Company Architects, LLC, of Birmingham, Alabama, was best qualified to provide design services on this project; and

WHEREAS, pursuant to the Board of Trustees policy “D-3, Capital Projects Approval,” the selection of the project architect must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee for approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Engage Poole & Company Architects, LLC, of Birmingham, Alabama, as project architect to consult in the development of the facility program and project design; and
2. Limit the project planning and design development to the schematic design phase until such time as the program requirements, budget, funding plan, and site are approved by the Board.

RESOLUTION

PLAINSMAN PARK PLAYER DEVELOPMENT CENTER – PHASE II

APPROVAL OF PROJECT ARCHITECT SELECTION

WHEREAS, at its meeting on September 10, 2021, the Board of Trustees adopted a resolution that approved the initiation of the Plainsman Park Player Development Center – Phase II project and authorized the commencement of the architect selection process; and

WHEREAS, the University Architect, after conducting interviews with five (5) architectural firms, determined the architectural firm Cooke Douglass Farr Lemons, of Jackson, Mississippi, was best qualified to provide design services on this project; and

WHEREAS, pursuant to the Board of Trustees policy “D-3, Capital Projects Approval,” the selection of the project architect must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee for approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Engage Cooke Douglass Farr Lemons, of Jackson, Mississippi, as project architect to consult in the development of the facility program and project design; and
2. Limit the project planning and design development to the schematic design phase until such time as the program requirements, budget, funding plan, and site are approved by the Board.

RESOLUTION

AUBURN ARENA WOMEN'S BASKETBALL LOCKER ROOM RENOVATIONS

APPROVAL OF PROJECT ARCHITECT SELECTION

WHEREAS, at its meeting on September 10, 2021, the Board of Trustees adopted a resolution that approved the initiation of the Auburn Arena Women's Basketball Locker Room Renovations project and authorized the commencement of the architect selection process; and

WHEREAS, the University Architect, after conducting interviews with five (5) candidate firms, determined the architectural firm Goodwyn Mills Cawood, of Auburn, Alabama, was best qualified to provide design services on this project; and

WHEREAS, pursuant to the Board of Trustees policy "D-3, Capital Projects Approval," the selection of the project architect must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee for approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Engage Goodwyn Mills Cawood, of Auburn, Alabama, as project architect to consult in the development of the facility program and project design; and
2. Limit the project planning and design development to the schematic design phase until such time as the program requirements, budget, funding plan, and site are approved by the Board.

RESOLUTION

MCWHORTER CENTER GYMNASTICS AND SOFTBALL TEAM AREA RENOVATIONS

APPROVAL OF PROJECT ARCHITECT SELECTION

WHEREAS, at its meeting on September 10, 2021, the Board of Trustees adopted a resolution that approved the initiation of the McWhorter Center Gymnastics and Softball Team Area Renovations project and authorized the commencement of the architect selection process; and

WHEREAS, the University Architect, after conducting interviews with five (5) architectural firms, determined the firm Davis Architects, of Birmingham, Alabama, was best qualified to provide design services on this project; and

WHEREAS, pursuant to the Board of Trustees policy “D-3, Capital Projects Approval,” the selection of the project architect must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee for approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Engage Davis Architects, of Birmingham, Alabama, as project architect to consult in the development of the facility program and project design; and
2. Limit the project planning and design development to the schematic design phase until such time as the program requirements, budget, funding plan, and site are approved by the Board.

RESOLUTION

JORDAN-HARE STADIUM WIFI SYSTEM REPLACEMENT

AUTHORITY TO EXECUTE

WHEREAS, the WIFI system within Jordan-Hare Stadium is heavily utilized on football gamedays and is considered an essential fan amenity for fans attending games; and

WHEREAS, the Jordan-Hare Stadium WIFI system was last upgraded 10 years ago and is now outdated; and

WHEREAS, the Athletics Department proposes a project to replace the existing WIFI system with upgraded technology that utilizes "under seat" antennas to achieve a wider distribution of antennas throughout the stadium along with the replacement and addition of existing external WIFI antennas; and

WHEREAS, the overall cost for this work is anticipated to be approximately \$10 million with the funding for this project split as follows: 60% Athletics and 40% cellular carrier; and

WHEREAS, the Auburn University portion of this work will be funded by Athletic Department funds; and

WHEREAS, the planned schedule for this upgrade is to begin the replacement work in April 2022 and complete the upgrade by August 2023; and

WHEREAS, given the level of investment involved in this project, it is appropriate that the Board of Trustees authorize the execution of the Jordan-Hare Stadium WIFI Replacement project.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Jordan-Hare Stadium WIFI System Replacement project is approved, and that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to execute the upgrade to the Jordan-Hare Stadium WIFI system.

RESOLUTION

VILLAGE RESIDENCE HALLS REPAIR AND REFURBISHMENT – PHASE I:
MATTHEWS AND AUBIE HALLS

AUTHORITY TO EXECUTE

WHEREAS, during its meeting on November 22, 2019, the Board of Trustees approved the Village Residence Halls Repair and Refurbishment project and authorized the execution of the work; and

WHEREAS, the intent of this project is to refurbish all 484 suites throughout the complex in a phased approach over four years; and

WHEREAS, the scope of work calls for replacing the existing flooring, casework, countertops, vanities, and bathroom fixtures of each suite as well as repainting the suites and hallways and replacing the air conditioning units for each suite; and

WHEREAS, it is proposed that Phase I of this project, the repair and refurbishment of Matthews and Aubie Halls, begin in the summer of 2022; and

WHEREAS, the cost of the design for all four phases and the construction cost for Phase 1 is anticipated to be \$9.2 million, to be funded by Student Affairs; and

WHEREAS, given the level of investment involved in this project, it is appropriate that the Board of Trustees authorize the execution of Phase 1 of the Village Residence Hall Repair and Refurbishment project.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to execute the Village Residence Halls Repair and Refurbishment: Phase I – Matthews and Aubie Halls project.

RESOLUTION

AUBURN UNIVERSITY AT MONTGOMERY SCIENCE LABORATORY FACILITY
RENOVATION – HAZARDOUS MATERIAL ABATEMENT

AUTHORITY TO EXECUTE

WHEREAS, during its meeting on February 6, 2021, the Board of Trustees adopted a resolution that approved the initiation of the Auburn University at Montgomery (AUM) Science Laboratory Facility Renovation project; and

WHEREAS, during its meeting of April 16, 2021, the Board of Trustees adopted a resolution that approved the selection of Williams Blackstock as architect for the project design; and

WHEREAS, the design of the project is currently underway; and it is anticipated that the project will be presented to the Board of Trustees in February 2022 for final approval; and

WHEREAS, to expedite the renovation project, AUM seeks to conduct the abatement of hazardous material within the building prior to obtaining final approval for the project from the Board of Trustees; and

WHEREAS, the anticipated cost of the hazardous material abatement work is approximately \$750,000; and

WHEREAS, given that the abatement work would be performed prior to obtaining final approval of the overall project, it is appropriate that the Board of Trustees authorize the execution of the hazardous material abatement.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Auburn University at Montgomery Science Laboratory Facility Renovation – Hazardous Material Abatement project is approved, and that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to execute the hazardous material abatement within the building.

RESOLUTION

AUTHORITY TO PURCHASE PROPERTY IN SHORTER, ALABAMA

WHEREAS, Auburn University owns 3,800 acres of land at the E.V. Smith Research Center in Macon County; and

WHEREAS, Savannah Brown Jemison owns 2.3 acres of land at 8660 County Road 30 in Shorter, Alabama; which is contiguous to the Research Center; and

WHEREAS, Ms. Jemison has offered to sell the property to Auburn University; and

WHEREAS, the purchase of this land would effectively contribute to the provision of irrigation research on property adjacent to the E.V. Smith Research Center, Field Crops Unit; and

WHEREAS, E.V. Smith has available unrestricted funds with which to purchase the property.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such person as may be acting as President, be and the same is hereby authorized and empowered to take such action as is necessary and desirable to purchase from Savannah Brown Jemison approximately 2.3 acres of vacant land adjacent to the E.V. Smith Research Center in Macon County, Alabama as shown on Exhibit A, for the price of Eight Thousand Dollars (\$8,000). All documents consummating the purchase of the property shall be reviewed as to form by legal counsel for Auburn University.



RESOLUTION

PROPERTY EXCHANGE WITH USDA AGRICULTURAL RESEARCH SERVICE AND
AMENDED DECLARATION OF COVENANTS FOR RESEARCH PARK

WHEREAS, Auburn University and the Agricultural Research Service of the United States Department of Agriculture (ARS) have a long-standing, productive research collaboration; and

WHEREAS, ARS currently owns a 6.29-acre parcel at the corner of West Samford Avenue and South Donahue Drive (Tillage Farm Site); and

WHEREAS, Auburn University supported a \$43 million federal appropriation to allow ARS to develop new research facilities and relocate from the Tillage Farm Site, which is adjacent to the core of campus and occupies a strategic location for future University development; and

WHEREAS, in October 2020, the Auburn University Board of Trustees approved an exchange of land with ARS, whereby the University would provide certain parcels and a cash payment in exchange for the Tillage Farm Site; and

WHEREAS, based on subsequent review, ARS has requested modifications to the previously approved exchange; and

WHEREAS, Auburn University wishes to acquire the Tillage Farm Site in exchange for the following package of real property (parcels depicted on the attached exhibits):

- Convey to ARS 6.63 acres owned by the University in Auburn Research Park on the southwest corner of Devall Drive and Auburn Camp Road, adjacent to the former poultry research farm (final shape and orientation of parcel subject to ARS's design); and
- Convey to ARS the 53.5 acre University property on Lee County Road 27, known as the South Auburn Fisheries Research Lab, which currently is leased and used by ARS.

WHEREAS, Board of Trustees policy "D-9, Real Property Exchange," allows the exchange of real property when the transaction is in the best interest of the University and the existing University property is no longer required to carry out its mission, so long as the value of the property to be acquired by the University is equal to or exceeds the value of the property to be conveyed; and

WHEREAS, two MAI appraisals of the Tillage Farm Site and other relevant parcels have been obtained and the value of the Tillage Farm Site is equivalent to the combined value of the University parcels as determined by the appraisals and subsequent negotiation; and

WHEREAS, ARS intends to develop new research facilities on the sites conveyed by the University, including a site in Auburn Research Park, which will benefit the University, ARS, and the Research Park; and

WHEREAS, in order to accommodate federal government requirements and at ARS's request, the University agrees to remove the ARS Research Park site from the scope of the Research Park restrictive covenants and acknowledges that the Auburn Research and Technology Foundation and current ground lessees within Research Park have consented to such removal; and

WHEREAS, to facilitate ARS's transition from the Tillage Farm Site, the University agrees to lease that site back to ARS at nominal rent for a temporary period not to exceed 72 months; and

WHEREAS, Board of Trustees Policy D-8, Real Estate Sale and Lease Policy, permits the lease of University property for appropriate purposes and according to specific procedures approved by the Board of Trustees; and

WHEREAS, for the reasons described herein, the property exchange and related transactions are in the best interest of Auburn University, are being undertaken for institution-related purposes, and comply with applicable Board of Trustees policies.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the property exchange and related transactions described herein are approved, declared to be for institution-related purposes, and in the best interest of Auburn University, and that Jay Gogue, President, or such other person as may be acting as President, is authorized and empowered to negotiate and execute the deeds and lease, in accordance with the terms stated herein, as well as other legal documents necessary to effectuate the transactions and convey to ARS the parcels described below in exchange for the University receiving title to the Tillage Farm Site:

1. Convey to ARS 6.63 acres owned by the University in Auburn Research Park on the southwest corner of Devall Drive and Auburn Camp Road, adjacent to the former poultry research farm; and
2. Convey to ARS the 53.5-acre University property on Lee County Road 27, known as the South Auburn Fisheries Research Lab, which currently is leased and used by ARS.

The conveyance to Auburn University may be accomplished by quitclaim deed. All documents consummating this transaction shall be reviewed as to form by the General Counsel.

BE IT FURTHER RESOLVED that the University may grant all water, access, sanitary sewer, stormwater, electric, and other customary and appropriate easements required in connection with the property exchange, as determined by, and upon the terms and conditions approved by, the President or his designee.

BE IT FURTHER RESOLVED that the Declaration of Protective Covenants, Conditions, Restrictions, Reservations, and Easements for the Auburn Research Park shall be amended to remove the ARS Research Park site from the scope of those covenants, and that Jay Gogue, President, or such other person as may be acting as President, is authorized and empowered to execute all documents necessary to effectuate that transaction, with such documents reviewed as to form by the General Counsel.

BE IT FURTHER RESOLVED that the resolution passed by the Board on October 16, 2020, shall be deemed rescinded and of no further effect.

Exhibit 1

S. Donahue Dr

Devall Dr

Camp Auburn Rd

Proposed USDA Parcel

S. College St



SCALE: 1:350

Exhibit 2

Biggio Dr

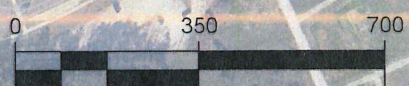
S. Donahue Dr.

W. Samford Avenue

Existing
USDA
Parcel

Duncan Dr

Lem Morrison Dr



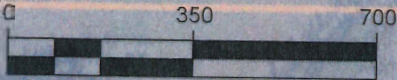
SCALE: 1:350

Exhibit 3

Society Hill Rd

Lee Road 27

Existing
Fisheries
Parcel



SCALE: 1:350

Academic Affairs Committee

Chairperson Newton indicated that the Academic Affairs Committee met earlier and discussed one action item and one item of information. Chairperson Newton moved for approval of the Academic Affairs Committee's one action item. The motion was seconded by Mr. Rane, and the resolution was approved by a voice vote.

The following resolution was approved:

RESOLUTION

PROPOSED CHANGES TO FACULTY PERSONNEL POLICIES

WHEREAS, the faculty personnel policies included in the Faculty Handbook reflect Auburn University policies and information; and

WHEREAS, the proposed changes to the faculty personnel policies have been recommended by the University Senate, with additional recommendations provided by the Senate Executive Committee, and have received the approval of the Provost and the President; and

WHEREAS, the Board defines policies related to appointment, promotion, tenure and dismissal of faculty, and development and approval of procedures to implement those policies is the responsibility of the President or those duly authorized by the President.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized to revise the contents of the faculty personnel policies designated as Board of Trustee approved policies in Attachment A and is delegated the authority to approve procedures for the administration of these policies.

Faculty Handbook Revisions
Clarifications in Chapter 3 Language

Unanimously Approved by the Faculty Handbook Review Committee

Summary. These changes make clarifications to Chapter 3, particularly the promotion and tenure processes, as requested by various Senate and University committees, as well as suggested by FHRC members. Several of these changes resolve apparent contradictions, align the language between various parts, and clarify rarely used processes.

3.6.4 Eligibility for Promotion and Tenure

There is no fixed requirement for years of service at a given rank before a faculty member can be promoted or tenured. However, the qualifications for tenure or for promotion to associate professor generally cannot be demonstrated fully in less than five complete years of service; promotion to professor cannot **generally** be demonstrated fully in less than four complete years on full-time appointment at the associate professor level. Only in **exceptional and well-**documented cases, in which a faculty member has met all requirements for promotion and/or tenure in a shorter time, should they be recommended for promotion and/or tenure before meeting these standard expectations for completed years in rank.

Commented [A1]: This aligns the language on associate → full with that of the assistant → associate level

Commented [A2]: The current language calls for “exceptional” cases that “met” requirements. Those two statements are contradictory. This language clarifies that a well-documented case in which all criteria are met would be eligible for tenure and/or promotion.

The norm for consideration of candidates for tenure and promotion to associate professor is therefore during the sixth year of appointment. A candidate must be considered for tenure during their sixth year if they have not been granted tenure earlier and have not waived consideration. Under no circumstances should the length of the probationary period exceed seven years of full-time service except where the faculty member has agreed in writing that a year in which the faculty member qualified for leave under the Family and Medical Leave Act (FMLA) or took leave without pay will not count toward the probationary period. The written agreement must be received by the provost within the probationary year in which the extension is requested.

If a faculty member begins employment between January 1 and May 15, the partial academic or calendar year shall not count as part of the probationary period.

A faculty member who feels that they have not met the requirements for tenure by the sixth year can **forever** waive consideration by stating, in writing, that they do not wish to be considered by the department. In such a case, the dean will send the letter of noncontinuation to the faculty member.

Commented [A3]: This change was requested because it contradicts other sections of the handbook. Faculty can go up in the 7th year, but this requires that they “forever” waive consideration in the 6th year, meaning that waiving in the 6th year means a candidate can’t go up for tenure in the 7th year, which they otherwise have the right to do. Removing “forever” means that they can waive consideration in the 6th year and receive a noncontinuation notice, but if they go up in the 7th and are granted tenure, that nullifies the noncontinuation notice.

I’m told these cases are exceptionally rare, but they do happen.

3.6.5.E. The Department’s and Dean’s Recommendation

The eligible department faculty who voted on a candidate’s promotion and/or tenure will write a summary letter that reflects the vote and represents all aspects of the discussion leading to that vote. The department head/chair will also write an evaluative letter (that will count as his/her vote) with an explicit recommendation for or against promotion and/or tenure. In addition to these two required letters, individual faculty members may write letters explaining why they do or do not favor promotion and/or tenure. Where there are fewer than three faculty members in a department who are

eligible to ~~vote~~ ~~write letters of evaluation~~, the head/chair shall appoint additional faculty to participate in the vote, ensuring a minimum of three votes are available for tenure and/or promotion cases. The head/chair shall select additional faculty to appoint in consultation with the eligible department faculty and candidate(s) for promotion and/or tenure, giving preference to emeritus department faculty when possible, and otherwise giving preference to closely related disciplines within the university. The chair shall appoint these additional faculty to participate in the vote only after receiving majority approval by secret ballot from the department tenure-track faculty. ~~may ask for letters from faculty members in other departments who have knowledge of the candidate's professional performance. Those faculty from outside the department will serve with the eligible faculty to accomplish the work of the faculty review and write the summary letter. In total, there must be a minimum of three faculty participating in the review, voting, and writing the summary letter.~~ For faculty members hired under the research cluster initiative, the head/chair shall ask for a letter from the cluster leader prior to the consideration of the candidate for sharing with tenured faculty (and those of higher rank in cases of promotion). In such cases, the tenured faculty along with the head/chair will consider this information in making recommendations for promotion and tenure. Before writing the letter, the cluster leader shall seek advice from the steering committee of the cluster. Letters from the home department should address the quality of research/creative work and the candidate's potential for continued work, teaching effectiveness, effectiveness in the area of extension, service contributions, and, in tenure cases, potential to contribute as a productive and collegial member of the academic unit in all relevant areas. In the case of candidates for tenure-on-hire letters from the candidate's current colleagues as well as from Auburn faculty members are strongly encouraged and should address these same issues.

Faculty should bear in mind that letters to the Promotion and Tenure Committee are an important source of information for the committee. Letters can help the committee to make an informed judgment about the candidate's collegiality by addressing the candidate's performance of their duties within a department. Letters can also help the committee, whose members may not come from the candidate's field, understand the significance of the candidate's work and make a fair appraisal of it. Faculty, department heads/chairs, and chairs should note that, unlike letters from outside reviewers, which remain confidential, their letters will be made available to and may be rebutted by the candidate.

The department head/chair shall communicate the department's vote to the candidate in writing and also ~~make available~~ provide copies to the candidate of all letters submitted by the committee, the department head/chair, and individual faculty members. After reviewing the letters, the candidate has five working days to write a rebuttal if desired. The candidate can also make an informed decision about whether or not to continue with the process of seeking promotion and/or tenure. If the candidate wishes to continue the process despite a negative recommendation, the department head/chair and dean shall honor the candidate's request.

Commented [A4]: This clarifies the question of what it means to "make available" in that it means candidates get a copy – which then allows them to write a rebuttal if they so choose.

If there is a college committee, its members will review the dossier, letters, and the candidate's rebuttal (if submitted), and they will vote by secret ballot. The committee will write a summary letter that reflects the vote and represents all aspects of the discussion leading to that vote. The dean will also write an evaluative letter (that will count as his/her vote) with an explicit recommendation for or against promotion and/or tenure. The dean shall communicate, in writing, the college/school committee vote and ~~make available~~ provide copies to the candidate of the

Commented [A5]: Some logic here as the prior edit.

college/s/school's and dean's letters. After reviewing the letters, the candidate has five working days to write a rebuttal if desired.

3.6.5.H. University-Level Review and Recommendation and Notification of the Candidate

Candidates considered for tenure and promotion on the schedule noted above shall be notified of the decision no later than the end of spring semester. Candidates for rank and tenure-on-hire shall be notified in a timely manner. A list of newly promoted and tenured faculty shall be made public by the end of summer term.

~~If tenure is denied in the fifth year, the department head/chair may give the candidate a letter of noncontinuation.~~ Should tenure not be granted during the sixth year, the head/chair shall give the candidate at least a 12 months' notice of noncontinuation. Such a candidate may be considered for tenure during the seventh year of full-time service, but this consideration does not invalidate the noncontinuation notice unless tenure is granted. In no case shall a candidate be considered for tenure by the Promotion and Tenure Committee more than two times.

Commented [A6]: This deletion resolves a conflict between this section and earlier sections. We believe this is a holdover from when the handbook had people going up for tenure in the fifth year (now it is the sixth). Given that going up in the fifth year is now going up early, it makes little sense to give someone a noncontinuation notice for going up early and not succeeding. Notice in the following sentence, if they are not successful in the sixth year, they "shall" get a noncontinuation notice.

Executive Committee

Chairperson Smith indicated that the Executive Committee met earlier and discussed three action items.

Chairperson Smith reported that the first item presented to the Executive Committee was a request to award posthumously the Doctor of Philosophy in Music Education to Federico Alberto Foster. Chairperson Smith moved for approval of the item. The motion was seconded by Ms. Huntley, and the resolution was approved by a voice vote.

Chairperson Smith then stated that the second item presented to the Executive Committee was a resolution recognizing the life and legacy of Dr. Harold A. Franklin, Sr., the first Black student to attend Auburn University. Chairperson Smith called upon *President Pro Tempore* Dumas comments regarding the item.

President Pro Tempore Dumas stated that it is with “great pride but also sorrow” to present the next item to the Board. *President Pro Tempore* Dumas stated that the Auburn Family suffered a great loss with the passing of Dr. Franklin in September of 2021. *President Pro Tempore* Dumas said, “As the first Black student at Auburn, Dr. Franklin changed Auburn for the better by emboldening our creed and embodying a ‘spirit that is not afraid. Although not always easy, Dr. Franklin fought the good fight, and by doing so, has earned a special place in [Auburn’s] history.” *President Pro Tempore* Dumas also said, “During times like these, words do not simply suffice to show our gratitude and appreciation. The Auburn Family is forever indebted to Dr. Franklin for the sacrifices he made and the legacy he has left for all students that follow in his footsteps.” *President Pro Tempore* Dumas then indicated that the Board of Trustees wishes to recognize Dr. Franklin’s legacy and remember the exceptional life he lived.

President Pro Tempore Dumas then welcomed Dr. Franklin’s grandson, Deldrick Franklin, for a presentation of a replica of the plaque unveiled the day prior at the Harold Franklin Desegregation Marker Ceremony. *President Pro Tempore* Dumas welcomed Mr. Franklin, citing Mr. Franklin as a “living testament” of Dr. Franklin’s legacy. *President Pro Tempore* Dumas then asked Board Secretary Waggoner to read the resolution aloud.

Following the reading of the resolution and the presentation of the plaque to the Franklin Family, *President Pro Tempore* Dumas asked for a motion to approve the resolution. A motion was received from Mr. Lanier. The motion was seconded by Ms. Huntley, and the resolution was approved by a voice vote.

President Pro Tempore Dumas concluded his remarks regarding the item by asking all those in attendance to take the time to reflect on this “special occasion” and keeping in mind what it truly means to be a member of the Auburn Family.

Chairperson Smith then reported that the third and final action item presented to the Executive Committee was a list of eight proposed awards and namings. Chairperson Smith moved for approval of the item. The motion was seconded by Ms. Huntley, and the resolutions were approved by a voice vote.

Following the approval of the list of awards and namings, Chairperson Smith indicated that he wished to formally recognize one of the resolutions passed, the recognition of Spirit, one of the university's eagles upon her retirement. Chairperson Smith welcomed Dr. Calvin Johnson, Dean of the College of Veterinary Medicine; representatives from the Southeastern Raptor Center; and Spirit for a formal recognition.

Chairperson Smith then asked Board Secretary Waggoner to read the resolution honoring Spirit's tenure aloud. Following the reading of the resolution, Chairperson Smith called upon Dr. Johnson for comments.

Dr. Johnson thanked the Board for the opportunity and congratulated the Southeastern Raptor Center for their hard work and notable achievements.

Chairperson Smith thanked Dr. Johnson, the representatives from the Southeastern Raptor Center, and Spirit for their participation.

Chairperson Smith indicated that, with no further items to report, the Executive Committee meeting report was concluded.

The following resolutions were approved:

RESOLUTION

POSTHUMOUS AWARDING OF THE DOCTOR OF PHILOSOPHY
IN MUSIC EDUCATION TO FEDERICO ALBERTO FOSTER

WHEREAS, Federico Alberto Foster, a doctoral student in the Department of Curriculum and Teaching in the College of Education at Auburn University, passed away in September 2021; and

WHEREAS, Mr. Foster passed away before he could complete the final requirements necessary for a Doctor of Philosophy in Music Education; and

WHEREAS, the faculty in the Department of Curriculum and Teaching, the Dean of the College of Education, the Dean of the Graduate School, the Provost, and the President recommend that the Doctor of Philosophy in Music Education be awarded posthumously.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the degree of Doctor of Philosophy in Music Education is hereby granted posthumously to Mr. Federico Alberto Foster in recognition of his academic achievements as a student at Auburn University.

BE IT FURTHER RESOLVED that the Board hereby expresses its sympathy and condolences to the family of Mr. Foster in this period of sadness and that a copy of this resolution be presented to them so that they will know of this action and the university's deep loss.

RESOLUTION

RECOGNITION OF THE LIFE AND LEGACY OF
DOCTOR HAROLD ALONZA FRANKLIN, SR.

WHEREAS, Dr. Harold A. Franklin, Sr. began his young adult life serving his country in the United States Air Force as an active-duty officer from 1951-1955 and thereafter, a reservist until 1958; and

WHEREAS, Dr. Franklin received his undergraduate degree from Alabama State University where he graduated with honors in 1962; and

WHEREAS, Dr. Franklin exhibited a “spirit that is not afraid” when he walked onto Auburn’s campus as the university’s first Black student on January 4, 1964 to pursue his master’s degree; and

WHEREAS, Dr. Franklin ultimately earned a master’s degree from the University of Denver after being denied the opportunity to defend his thesis at Auburn University; and

WHEREAS, Dr. Franklin achieved an impressive career in higher education, including prominent faculty and administrative posts at Alabama State University, North Carolina A&T University, Tuskegee Institute, and Talladega College; and

WHEREAS, Dr. Franklin retired in 1992 after nearly three decades of service to higher education; and

WHEREAS, Auburn University has honored the historical role of Dr. Franklin at Auburn University by awarding Dr. Franklin an Honorary Doctor of Arts in 2001 and placing a historical marker on its main campus in 2015 to forever commemorate the desegregation of Auburn students; and

WHEREAS, Dr. Franklin has returned to Auburn’s campus on multiple occasions to serve as a lecturer for various events and during the recognition of historical milestones of Auburn University namely the university’s Sesquicentennial Lecture Series and the celebration of the 50th Anniversary of the integration of Auburn; and

WHEREAS, Dr. Franklin successfully defended his thesis and graduated from Auburn University with a master’s degree in history in 2020; and

WHEREAS, Dr. Franklin returned to Auburn’s campus for his final time in December 2020 for the fall commencement to participate in a hooding ceremony for Auburn’s first female African American doctoral graduate in the Department of History; and

WHEREAS, Dr. Franklin passed away on September 9, 2021 at his home in Talladega, Alabama; and

WHEREAS, Auburn University has endeavored to further honor Dr. Franklin's achievements by expanding and beautifying the area surrounding the existing desegregation marker which celebrates the contributions of Dr. Franklin; and

WHEREAS, the commemoration of this historical space on campus and a celebration of Dr. Franklin's life and legacy will be honored during Auburn's esteemed Black Alumni Weekend.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the university hereby honors the life and legacy of Dr. Harold Alonza Franklin, proclaiming the profound impact he had on Auburn University, the state of Alabama, and higher education.

BE IT FURTHER RESOLVED that the Board hereby expresses its sympathy and condolences to the family and friends of Dr. Franklin in this period of sadness and that a copy of this resolution be presented to them so that they know of the university's actions and deep sympathy.

RESOLUTION

NAMING THE AUBURN FOOTBALL GAMEDAY LOCKER ROOM
AT JORDAN-HARE STADIUM AS
THE DAVIS FAMILY LOCKER ROOM

WHEREAS, Mr. Stephen Davis is a 2010 Auburn graduate from the Harbert College of Business with a degree in finance; and

WHEREAS, Mrs. Heather Davis is a 2011 Auburn graduate from the College of Liberal Arts with a degree in communication; and

WHEREAS, Mr. Davis serves as Vice Chair of Davis Development, Davis Exploration, and TX Morrow Construction; and

WHEREAS, the Davis family has provided significant support to Auburn Athletics qualifying them for Tigers Unlimited's new Pat Dye Society; and

WHEREAS, the Davis family is the youngest couple to reach this philanthropic milestone; and

WHEREAS, the Davis's have made a generous gift to Auburn University Athletics in support of Auburn Football.

NOW, THEREFORE, BE IT RESOLVED that the Auburn University Board of Trustees, meeting in session on this twelfth day of November, 2021, hereby declares and makes known that, henceforth, the Auburn Football Gameday Locker Room at Jordan-Hare Stadium is named The Davis Family Locker Room.

RESOLUTION

NAMING THE PROCESSING PLANT IN
THE CHARLES C. MILLER JR. RESEARCH AND EDUCATION CENTER AS
THE FORTENBERRY PROCESSING PLANT

WHEREAS, Larry Fortenberry and Family have been generous supporters of Auburn University, the College of Agriculture, and the Charles C. Miller Jr. Research and Education Center; and

WHEREAS, Larry Fortenberry is a highly regarded entrepreneur in the poultry industry having developed and engineered many products to advance the efficiency of the industry; and

WHEREAS, the Charles C. Miller Jr. Research and Education Center is held in high acclaim regionally, nationally, and internationally and the Poultry Science Department has increasing demand for graduates; and

WHEREAS, Larry's experience and expertise in the poultry and manufacturing industry are an asset to alumni in the poultry industry and students and faculty in the Auburn University Poultry Science Department; and

WHEREAS, such acclaim and increasing interest in the poultry industry has necessitated a facility to provide state-of-the-art teaching and research; and

WHEREAS, the College of Agriculture has built such a facility; and

WHEREAS, Larry Fortenberry and family have responded to the call for philanthropic support for such a facility.

NOW, THEREFORE, BE IT RESOLVED that the processing plant in the Charles C. Miller Jr. Research and Education Center be named The Fortenberry Processing Plant in honor of Larry Fortenberry and family for their philanthropic generosity to Auburn University, the College of Agriculture, and its Poultry Science Department.

RESOLUTION

NAMING THE MIX POSITION IN THE AMPHITHEATRE
AT THE JAY AND SUSIE GOGUE PERFORMING ARTS CENTER
AT AUBURN UNIVERSITY AS
THE NICHOLAS AND STEPHANIE GINN MIX POSITION

WHEREAS, Stephanie Ginn received a bachelor's degree in public relations from Auburn University in 2012; and

WHEREAS, Nic Ginn received a bachelor's degree in accounting from Auburn University in 2012 and completed the Master of Accountancy program at Auburn in 2014; and

WHEREAS, Stephanie began her career at Wells Fargo and for the past ten years has served as a business initiatives consultant with a focus on national business strategy; and

WHEREAS, Stephanie played the cello as a child and also served as a vocalist in various orchestras and bands throughout childhood and college; and

WHEREAS, after successfully completing the CPA exam in 2014, Nic began his career at KPMG serving in the audit services division; and

WHEREAS, in 2017, Nic joined Invesco Ltd. serving in both internal audit and investment compliance roles and since January 2021 has served as an advisory compliance associate at BlackRock, a global investment management company; and

WHEREAS, Stephanie and Nic reside in Atlanta, GA with their three-year-old daughter Eloise and are expecting a baby boy in early 2022; and

WHEREAS, they both enjoy traveling and spending time with friends and family; and

WHEREAS, Stephanie and Nic made a generous gift to support the Gogue Performing Arts Center because of their passion for the performing arts and Auburn University.

NOW, THEREFORE, BE IT RESOLVED that the Mix Position in the Amphitheatre at the Jay and Susie Gogue Performing Arts Center at Auburn University shall be named The Nicholas and Stephanie Ginn Mix Position in recognition of their generous support of the Gogue Performing Arts Center and Auburn University.

RESOLUTION

NAMING THE HEY DAY MARKET PATIO IN
THE TONY AND LIBBA RANE CULINARY SCIENCE CENTER AS
THE KATHY MORRISON COBB HEY DAY MARKET PATIO

WHEREAS, the Auburn University Hospitality Management Program is held in high acclaim regionally, nationally and internationally and has increasing demand for graduates; and

WHEREAS, such acclaim and increasing interest in the program and the study options of Culinary Science, Hotel and Restaurant Management, and Event Management has necessitated the construction of a facility to provide state-of-the-art learning for students; and

WHEREAS, Auburn University and the College of Human Sciences has initiated a campaign to construct such a facility; and

WHEREAS, Katherine Morrison Cobb, a 1981 graduate of the College of Human Sciences with a bachelor's degree in Coordinated Dietetics who later earned a master's degree in Public Health from the University of Alabama at Birmingham; and

WHEREAS, following completion of her master's degree, Katherine founded Coastal Clinical Research in Mobile, Alabama, the oldest clinical research facility in Alabama, which later joined the Alliance for Multidisciplinary Research; and

WHEREAS, following the sale of her business, Katherine looks forward to retirement, allowing for more frequent travel and epicurean experiences much like those students learn about as part of the Hospitality Management Program; and

WHEREAS, the Tony and Libba Rane Culinary Science Center combines Katherine's passion for these experiences with her desire to give back to Auburn University.

NOW, THEREFORE, BE IT RESOLVED that the Hey Day Market Patio in the Tony and Libba Rane Culinary Science Center be named The Kathy Morrison Cobb Hey Day Market Patio in honor of Katherine Morrison Cobb's generous support and ongoing dedication to Auburn University.

RESOLUTION

NAMING ROOM 150 IN GOODWIN HALL AS
THE MEREDITH ANN BIRCHFIELD BAND REHEARSAL ROOM

WHEREAS, Ms. Meredith Ann Birchfield, has always admired the dedication of Auburn University Marching Band members as well as their aspirations for excellence; and

WHEREAS, Ms. Birchfield, as one of five children, had to work her way through college and desires to help others make their way through college, discover their dreams, and reach their goals; and

WHEREAS, Ms. Birchfield saw the opportunity to provide much needed funds to enhance the experience of Auburn University Marching Band members through her philanthropy, and to help ensure that experience for years to come.

NOW, THEREFORE, BE IT RESOLVED that Room 150 in Goodwin Hall be named The Meredith Ann Birchfield Band Rehearsal Room in recognition of her generous support of Auburn University and the Auburn University Marching Band.

RESOLUTION

NAMING THE CONFERENCE ROOM WITHIN THE
CAMPUS RECREATION AND WELLNESS CENTER
THE JENNIFER JARVIS CONFERENCE ROOM

WHEREAS, Jennifer Jarvis is an alumna from the College of Education where she received her undergraduate degree in Health, Physical Education Recreation; and

WHEREAS, Jennifer Jarvis lettered in three varsity sports as a student at Auburn including basketball, softball, and volleyball; and

WHEREAS, Jennifer Jarvis began her career at Auburn in Campus Recreation in 1981 and became the Director of Campus Recreation in 2008 and the Executive Director in 2014; and

WHEREAS, Jennifer Jarvis led the conception, design, construction, and opening of the \$72 million Recreation and Wellness Center, which opened in 2013 and the \$22 million Sportsplex, which was completed in 2020; and

WHEREAS, Jennifer Jarvis expanded the Campus Recreation staff from 5 full time employees to over 40 in 2021; and

WHEREAS, Jennifer Jarvis is retiring from Auburn University after 40 years of service in December 2021.

NOW, THEREFORE, BE IT RESOLVED that the Conference Room in the AU Campus Recreation and Wellness Center (room 2226) be named the Jennifer Jarvis Conference Room in honor of Jennifer, for her significant contributions to Auburn University and Campus Recreation.

RESOLUTION

NAMING THE EMILY REAVES LEISCHUCK RESIDENCE HALL
IN THE VILLAGE

WHEREAS, Emily Reaves Leischuck served Auburn University with dedication for more than 20 years and was known for her warm and graceful personality; and

WHEREAS, she began her career at Auburn on the staff of former Dean of Women Katherine Cater, working with Panhellenic and other student groups, mentoring generations of young people; and

WHEREAS, Emily Leischuck served as an assistant to former Auburn University presidents Wilford Bailey, James Martin and William V. Muse and received the Algernon Sydney Sullivan award in 1996 for “continuing expression of those high qualities which ennoble and beautify living and bind man to man in mutual love and helpfulness”; and

WHEREAS, she and her husband of 46 years, Dr. Gerald S. Leischuck, provided generous philanthropic support to Auburn University through the Leischuck-Reaves Endowment for Scholarships and the Gerald and Emily Leischuck Endowment for Acquisitions in the Jule Collins Smith Museum of Fine Art; and

WHEREAS, a significant philanthropic commitment through a future gift from the estate of Emily and Gerald Leischuck will further their legacy at Auburn University.

NOW, THEREFORE, BE IT RESOLVED by the Auburn University Board of Trustees that in recognition of her service and generosity to Auburn University and the broader community, a residence hall within The Village be named Emily Reaves Leischuck Hall.

RESOLUTION

DESIGNATION OF SPIRIT AS AN HONORARY WAR EAGLE

WHEREAS, eagles have represented Auburn University since the late 1800s, symbolizing our institution's values of strength, power, courage, and freedom; and

WHEREAS, Spirit, a 25-year-old female bald eagle, has become a symbol of wildlife conservation, education, and awareness since arriving at Auburn University in 1998; and

WHEREAS, Spirit has completed 45 unforgettable pregame flights above Jordan-Hare Stadium prior to home football games since 2002, and was one the only eagle to make pregame flights in 2017, during which Auburn University won every home game; and

WHEREAS, Spirit's longstanding serving to Auburn University has contributed to one of the greatest traditions in the history of college sports; and

WHEREAS, Spirit continues to support wildlife educational programs and has helped educate more than 30,000 students and other members of the public each year as part of the College of Veterinary Medicine's Southeastern Raptor Center; and

WHEREAS, Spirit remains an outstanding representative of the U.S. Fish and Wildlife Service and has served gallantly alongside Auburn's official War Eagles, the university's golden eagles.

NOW, THEREFORE, BE IT RESOLVED that Spirit be recognized as an institutional icon upon her retirement this Twelfth Day of November 2021, and that she is hereby designated as an Honorary War Eagle.

Following the committee meeting reports, *President Pro Tempore* Dumas called upon Mr. Smith for updates regarding the following items:

First, Mr. Smith discussed the ongoing search for Auburn University's next president. Mr. Smith shared that the Presidential Search Advisory Committee and the consultant firm, Greenwood/Asher & Associates, have been hard at work to select the university's 21st president. Mr. Smith stated that since the September 10, 2021 Board Meeting, public listening sessions have been conducted, a new presidential search website has been created, and, following a thoughtful review, the presidential description has been created and released. Mr. Smith indicated that the consultant firm has already recruiting several candidates and that the committee is actively working to find the best person for the job. Mr. Smith stated that the goal is to select and announce the next president no later than this coming spring.

Second, Mr. Smith discussed the 2021-2022 Trustee Selection Process. Mr. Smith stated that the Trustee Selection Committee is seeking candidates to fill the following seats on the Board: the District 5 seat, the District 7 seat, and one At-Large seat. Mr. Smith shared that the application period opened on November 8, 2021 and will close on December 6, 2021. Mr. Smith explained that all application-related materials, forms, and information may be found on the new Trustee Selection website (<https://cws.auburn.edu/botapp/Home>). Mr. Smith concluded his comments by stating that interviews will be held in January 2022.

President Pro Tempore Dumas thanked Mr. Smith for the updates and indicated that with there being no further items for review, the meeting was recessed at 11:00 a.m.

Respectfully Submitted,

Jon G. Waggoner
Secretary to the Board of Trustees

MINUTES OF A SPECIAL CALLED MEETING OF THE
BOARD OF TRUSTEES
OF
AUBURN UNIVERSITY

DECEMBER 10, 2021

**SCHEDULE AND AGENDA
DECEMBER 10, 2021 SPECIAL CALLED MEETING AT 10:00 A.M. CT
AUBURN UNIVERSITY BOARD OF TRUSTEES**

Instructions to join the Zoom conference call:

Join online via video conference call:

1. Click: <https://auburn.zoom.us/j/85795239073>

For your reference, the Meeting ID is 857 9523 9073.

Note: There is **not** a passcode for this Zoom meeting.

or

Join via telephone conference call (non-video):

1. Dial: (346) 248-7799
2. Enter the Meeting ID: 857 9523 9073
3. Press the # key.

Note: There is **not** a passcode for this Zoom meeting.

I. Call to Order and Opening Remarks

II. Action Item

1. Real Estate Acquisition: LogiCore Building, Huntsville, Alabama

III. Recess Meeting

**MINUTES OF A SPECIAL CALLED MEETING OF THE
AUBURN UNIVERSITY BOARD OF TRUSTEES
FRIDAY, DECEMBER 10, 2021 AT 10:00 A.M.
VIA ZOOM VIDEO CONFERENCE CALL**

As *President Pro Tempore* of the Auburn University Board of Trustees, Mr. Bob Dumas convened a special called meeting of the Auburn University Board of Trustees via Zoom video conference call on Friday, December 10, 2021 at 10:00 a.m. CT.

After calling the meeting to order, *President Pro Tempore* Dumas called upon Board Secretary Jon Waggoner to call the roll. The following named members of the Board of Trustees were deemed to be in attendance via telephone conference call:

Mr. Michael A. DeMaioribus; Mr. Robert W. Dumas; Mr. Raymond J. Harbert; Ms. Elizabeth H. Huntley; Mr. D. Gaines Lanier; Ms. Sarah B. Newton; Mr. James W. Rane; Mr. Quentin P. Riggins; Mr. M. Clark Sahlie; Mr. Wayne T. Smith; and Mr. Timothy Vines.

Governor Kay Ivey, President of the Board; Mr. Charles D. McCrary; Mr. James R. Pratt, III; Mr. B.T. Roberts; and Mr. James H. Sanford were absent from the meeting.

The individuals listed above represent all persons recognized as members of the Auburn University Board of Trustees at the time of the meeting.

Also joining the Board via Zoom video conference call were the following persons: Dr. Jay Gogue, President; Dr. Donald Mulvaney, Faculty Advisory to the Board of Trustees from the Auburn University campus; and Mr. Jon G. Waggoner, Secretary to the Board of Trustees.

The following persons were also in attendance via Zoom video conference call: Gen. Ronald Burgess, Executive Vice President; Dr. Bill Hardgrave, Provost and Senior Vice President for Academic Affairs; Ms. Kelli Shomaker, Vice President for Business & Finance and Chief Financial Officer; Dr. Bobby Woodard, Senior Vice President for Student Affairs; Ms. Jaime Hammer, General Counsel; Mr. Daniel King, Associate Vice President for Facilities; Mr. Mark Stirling, Director of Real Estate; and Dr. James Weyhenmeyer, Vice President for Research & Economic Development.

President Pro Tempore Dumas welcomed those in attendance and indicated that there was only one item on the agenda. He explained that, due to there being only one item, it would be presented and then voted upon directly by the full Board without first passing through a committee for recommendation. *President Pro Tempore* Dumas stated that Mr. DeMaioribus, Chairperson of the Property and Facilities Committee, was closely involved in discussions regarding the item.

President Pro Tempore Dumas then called upon Gen. Ronald Burgess for discussion of the agenda item.

Gen. Burgess explained that the resolution before the board was a real estate acquisition of the former LogiCore building in Huntsville, Alabama.

Following discussion of the item, Mr. DeMaioribus moved for approval of the resolution. The motion was seconded by Mr. Smith and the resolution was approved by a voice vote.

The following resolution was approved:

RESOLUTION

REAL ESTATE ACQUISITION:
LOGICORE PROPERTY, HUNTSVILLE, ALABAMA

WHEREAS, an opportunity exists for the Board of Trustees to consider the purchase of the LogiCore property located in Huntsville, Alabama; and

WHEREAS, the LogiCore property consists of a two-building campus located in the Cummings Research Park at 345 Voyager Way, Huntsville, Alabama, with a main two-story office building and a single-story office/warehouse building with a total of 40,274 square feet and 9.3 acres of commercial property (see attachments 1 and 2); and

WHEREAS, the proposed purchase will allow Auburn University to plant a flag firmly in the heart of Huntsville's technology sector and establish a significant permanent presence in the Huntsville and Redstone Arsenal communities; and

WHEREAS, given the rapid growth of research opportunities in the Huntsville and Redstone Arsenal communities and the strategic goals for continued growth in Auburn University's research program, the purchase of the proposed property will address long-term and strategic needs for collaborative research space for Auburn University faculty, research professionals, and students; and

WHEREAS, the building also will serve as a location for on-site delivery of specialized offerings of course content and other continuing professional development courses offered by Auburn University; and

WHEREAS, the building also will serve as a permanent home for Auburn University student recruiting and alumni events; and

WHEREAS, if approved, Auburn University would purchase the facility for Thirteen Million Five Hundred Thousand Dollars (\$13,500,000) from General Funds, which is a price commensurate with the recent construction or sale of other similar buildings in the Cummings Research Park; and

WHEREAS, Board of Trustees policy, "D-10 Real Estate Exchange Policy", requires Board approval for the acquisition of the property, and consistent with the policy, two MAI appraisals were obtained; and

WHEREAS, the purchase price will not exceed the appraised value of the property.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such person as may be acting as President, is hereby authorized and empowered to take such action as is necessary to purchase approximately 9.3 acres of real property located at 345 Voyager Way, Huntsville, Alabama, at a purchase price not to exceed Thirteen Million Five Hundred Thousand Dollars (\$13,500,000). All documents consummating the purchase of the property shall be reviewed, as to form, by legal counsel for Auburn University.

Attachment 1

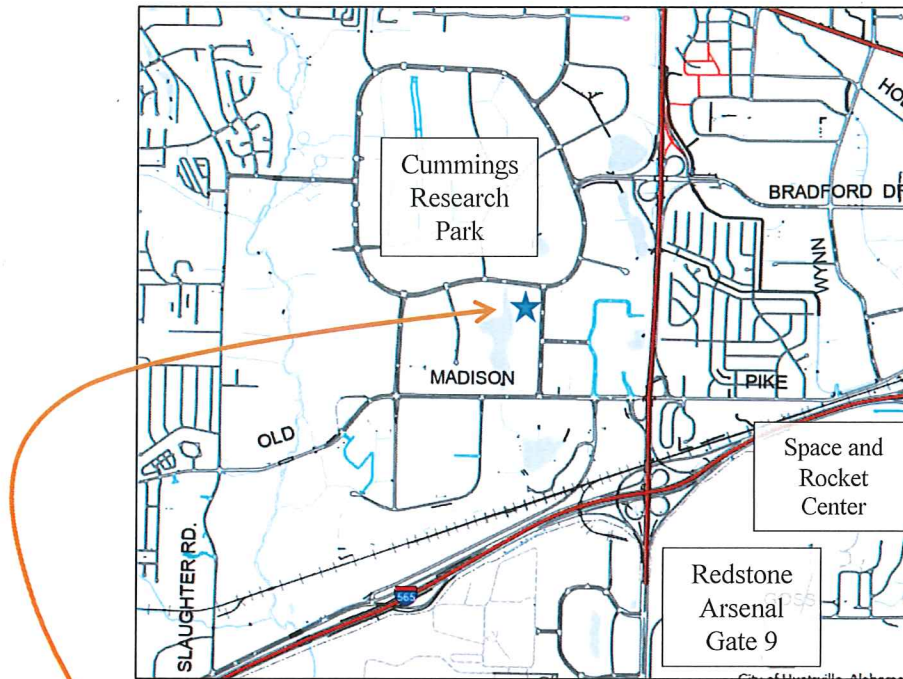


Figure 1. Site map.



Figure 2. Aerial view of LogiCore property and nearby Bridge Street Town Centre.
Property address is 345 Voyager Way NW, Huntsville, AL.

Attachment 2



Figure 1. Elevated view of LogiCore property looking west from Voyager Way.



Figure 2. Ground views of LogiCore buildings.

President Pro Tempore Dumas thanked everyone for their attendance at the special called meeting and indicated that with there being no further items for review, the meeting was recessed at 10:05 a.m. CT.

Respectfully Submitted,

Jon G. Waggoner
Secretary to the Board of Trustees

RESOLUTION
HOOD MCPHERSON BUILDING RENOVATION
FINAL PROJECT APPROVAL

WHEREAS, at its meeting on November 16, 2018, the Board of Trustees approved the acquisition of the Hood McPherson Building located at 2013 4th Avenue N., Birmingham, Alabama; and

WHEREAS, originally constructed in 1911, the Hood McPherson Building consists of six stories and approximately 40,000 square feet situated on 0.20 acres; and

WHEREAS, at its previous meeting on November 20, 2020, the Board of Trustees adopted a resolution that approved the initiation of the Hood McPherson Building Renovation project, and at its meeting on February 5, 2021, the Board of Trustees adopted a resolution that approved Williams Blackstock Architects, of Birmingham, Alabama, as the project architect; and

WHEREAS, the Hood McPherson Building will be renovated to provide academic and administrative space in Birmingham, Alabama, for Auburn University functions, such as the Urban Studio of the College of Architecture, Design, and Construction, the Harbert College of Business, and other units; and

WHEREAS, program requirements of the renovation include construction of a communal lobby, office and instructional space, fabrication spaces, design studios, shared amenity spaces; and

WHEREAS, the estimated total project cost is \$21.8 million, to be financed by University General Funds; and

WHEREAS, pursuant to the Board of Trustees policy “D-3, Capital Projects Approval,” the final approval of the project must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Hood McPherson Building Renovation project is approved and that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Establish a budget for the Hood McPherson Building Renovation project in the amount of \$21.8 million, to be financed by University General Funds; and
2. Direct the consultants to complete the required plans for the project; and
3. Solicit bids and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the project budget approved above.

RESOLUTION

AUBURN ARENA – WOMEN’S BASKETBALL LOCKER ROOM RENOVATIONS

FINAL PROJECT APPROVAL

WHEREAS, at its previous meeting on September 10, 2021, the Board of Trustees adopted a resolution that approved the initiation of the Auburn Arena Women’s Basketball Locker Room Renovations project, and at its meeting on November 12, 2021, the Board of Trustees adopted a resolution that approved the firm Goodwyn Mills Cawood as the architect selection; and

WHEREAS, the Auburn Arena Women’s Basketball Locker Room Renovations project will renovate approximately 4,000 square feet of the existing team space to provide the women’s basketball program with an enhanced locker room facility; and

WHEREAS, the renovated locker room and team spaces will facilitate improved player recovery, player development, and more competitive recruiting with the Southeastern Conference and national peers; and

WHEREAS, the estimated total project cost of the Auburn Arena Women’s Basketball Locker Room Renovations project is \$3.0 million, to be funded by bonds, with the debt service of the bonds paid for by Athletics Department funds; and

WHEREAS, the project will be located in the Auburn Arena; and

WHEREAS, pursuant to the Board of Trustees policy “D-3, Capital Projects Approval,” the final approval of the project must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Auburn Arena Women’s Basketball Locker Room Renovations project is approved and that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Establish a budget for the Auburn Arena Women’s Basketball Locker Room Renovations project in the amount of \$3.0 million, to be funded by bonds, with the bond debt service paid for by Athletics Department funds; and
2. Direct the consultants to complete the required plans for the project; and
3. Solicit bids and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the project budget approved above.

RESOLUTION

AUBURN ARENA – NEW PRACTICE GYM

APPROVAL OF PROJECT INITIATION AND AUTHORIZATION TO COMMENCE THE ARCHITECT SELECTION PROCESS

WHEREAS, the Auburn University Athletics Department has proposed the construction of an addition at the Auburn Arena to create a new practice gym; and

WHEREAS, due to the heavy use of the Auburn Arena main court as the competition venue for men and women's basketball, women's volleyball, and women's gymnastics, and visiting team pre-game practice sessions, the main court is often not available for team practice sessions, particularly for men and women's basketball, thus causing the existing practice gym in the Auburn Arena to be overscheduled; and

WHEREAS, the proposed project will construct a second practice gym and renovate the existing team support spaces to allow both the men's and women's basketball programs to conduct practices at times that are advantageous to student-athletes and thus bring their facilities to Southeastern Conference competitive standards; and

WHEREAS, this project is to be funded by gift funds and bonds, with the debt service of the bonds paid for by Athletics Department funds; and

WHEREAS, pursuant to the Board of Trustees policy, "D-3, Capital Projects Approval," the initiation of this project and the architect selection must be submitted to the Board, through the Property and Facilities Committee, for approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the initiation of the Auburn Arena-New Practice Gym project is approved and that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to commence the architect selection process for this project.

RESOLUTION

JORDAN-HARE STADIUM – ANNUAL RESTORATION AND MAINTENANCE

PROJECT APPROVAL AND AUTHORIZATION TO EXECUTE THE WORK

WHEREAS, the Athletics Department plans and budgets for annual maintenance to be performed at Jordan-Hare Stadium; and

WHEREAS, in preparation, a building envelope and structural review of the stadium is conducted each year to identify and prioritize required maintenance and repair work; and

WHEREAS, the proposed fiscal year 2022 maintenance project will complete numerous items identified in the annual review; and

WHEREAS, the anticipated schedule for this maintenance is to begin after A-Day and to complete the work prior to the 2022 football season; and

WHEREAS, the overall cost of the maintenance project will not exceed \$3.5 million, to be financed by the Athletics Department funds.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Jordan-Hare Stadium Annual Restoration and Maintenance project is approved; and that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to execute the project.

RESOLUTION

QUAD DRIVE – UTILITIES INFRASTRUCTURE

PROJECT APPROVAL AND AUTHORIZATION TO EXECUTE THE WORK

WHEREAS, Facilities Management proposes to execute a Quad Drive Utilities Infrastructure project as part of the University Student Housing project; and

WHEREAS, the design of the University Student Housing project is currently underway and is anticipated to be presented to the Board of Trustees for final approval in June 2022; and

WHEREAS, hot and chilled water lines need to be installed along Quad Drive to support the University Student Housing buildings as well as to provide these utilities to Upper Quad Residence Halls; and

WHEREAS, the anticipated cost of the utility infrastructure work is estimated to cost approximately \$1.5 million and would be funded by the University Student Housing project; and

WHEREAS, the installation of these lines are time sensitive, in that installation of these lines in the summer of 2022, will greatly facilitate the desired completion of the University Student Housing project, which is scheduled to start in the fall of 2022 and be completed by the fall of 2024; and

WHEREAS, to achieve this schedule, it is requested that the Board of Trustees approve the Quad Drive Utilities Infrastructure portion of the University Student Housing project prior to granting Final Project Approval of the overall project.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Quad Drive Utilities Infrastructure project is approved; and that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to execute the project.

RESOLUTION

AUBURN UNIVERSITY REGIONAL AIRPORT – T-HANGAR CONSTRUCTION

FINAL PROJECT APPROVAL

WHEREAS, at its previous meeting on June 11, 2021, the Board of Trustees adopted a resolution that approved the initiation of the Auburn University Regional Airport T-Hangar Construction project, and approved the firm Garver, LLC, of Huntsville, Alabama, as the project engineer selection; and

WHEREAS, the project will construct a second T-Hangar facility at the airport, similar to the ones constructed in 2016; and

WHEREAS, the project will construct a new ten (10) bay T-Hangar, and the Auburn University Regional Airport will lease these hangars to local and regional aircraft owners to serve as a source of revenue; and

WHEREAS, the estimated total project cost for the Auburn University Regional Airport T-Hangar Construction project is \$1.4 million, to be financed by an Alabama Department of Transportation grant and University General Funds; and

WHEREAS, the project will be located at the Auburn University Regional Airport at the north ramp; and

WHEREAS, pursuant to the Board of Trustees policy “D-3, Capital Projects Approval,” the final approval of the project must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Auburn University Regional Airport T-Hangar Construction project is approved and that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Establish a budget for the Auburn University Regional Airport T-Hangar Construction project in the amount of \$1.4 million, to be financed by an Alabama Department of Transportation grant and University General Funds; and
2. Direct the consultants to complete the required plans for the project; and
3. Solicit bids and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the project budget approved above.

RESOLUTION

AUM REAL ESTATE ACQUISITION: PEARSON BUILDING IN MONTGOMERY, ALABAMA

WHEREAS, an opportunity exists for the Board of Trustees to consider the purchase of the Pearson Building located in Montgomery, Alabama; and

WHEREAS, the Pearson building consists of a two-story building located in the Halcyon Summit Park at 7145 Halcyon Summit Drive, Montgomery, Alabama, with a total of 9,100 square feet and 0.92 acres of commercial property (see attachment 1); and

WHEREAS, the proposed purchase will allow Auburn University Montgomery to own a permanent location for the Speech and Hearing Clinic, a program that AUM has operated since 1975; and

WHEREAS, if approved, Auburn University would purchase the facility for \$970,000 from General Funds, which is a price commensurate with the recent construction or sale of other similar buildings in the Halcyon Summit Park; and

WHEREAS, Board of Trustees policy, "D-10 Real Estate Exchange Policy," requires Board approval for the acquisition of the property, and consistent with the policy, one MAI appraisal was obtained; and

WHEREAS, the purchase price will not exceed the appraised value of the property.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such person as may be acting as President, is hereby authorized and empowered to take such action as is necessary to purchase approximately 0.92 acres of real property located at 7145 Halcyon Summit Drive, Montgomery, Alabama, at a purchase price not to exceed \$970,000. All documents consummating the purchase of the property shall be reviewed, as to form, by legal counsel for Auburn University.

ATTACHMENT 1

WARHAWK
HALL

TAYLOR ROAD

AUBURN
UNIVERSITY AT
MONTGOMERY

PEARSON
BUILDING

HALCYON SUMMIT DRIVE

AUM
WELLNESS
CENTER



SCALE: 1:160

RESOLUTION

REAL ESTATE AUTHORITY TO EXECUTE LEASE: ALABAMA DEPARTMENT OF AGRICULTURE AND INDUSTRY, AUBURN, ALABAMA

WHEREAS, in 1973 the Alabama Legislature appropriated funds to the Alabama Department of Agriculture and Industries for construction of a livestock and poultry disease diagnostic laboratory and required the new facility to be sited on land owned by Auburn University, through Act No. 1058, Regular Session; and

WHEREAS, Alabama Code section 2-27-31 requires that the Department's pesticide research and testing laboratory also be located on land owned by Auburn University; and

WHEREAS, accordingly, in 1975, the Board of Trustees approved a 30-year lease of approximately three acres of property located at 1001 Wire Road in Auburn, for nominal rent, on which the Department constructed its Gilmer Turnham facility, which lease was later extended through August 2026; and

WHEREAS, the Department wishes to construct a new state-of-the-art facility in Auburn, which will both advance the Department's mission and facilitate its research and student collaborations with the College of Veterinary Medicine and the College of Agriculture; and

WHEREAS, the Department of Agriculture and Industries has identified a vacant parcel of property at 1171 Wire Road (see attachment #1), across the street from the College of Veterinary Medicine and adjacent to the Alabama State Forensic Science Laboratory, as a suitable site for its new facility, and Auburn University has no alternative use for the property; and

WHEREAS, Auburn University wishes to lease the new Wire Road site to the Department of Agriculture and Industries, for nominal rent and a term not to exceed fifty years.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such person as may be acting as President, is hereby authorized and empowered to take such action as is necessary to execute a lease of approximately 2.24 acres at 1171 Wire Road to the Alabama Department of Agriculture and Industry for nominal rent and a term not to exceed fifty years. All documents consummating the lease of the property shall be reviewed, as to form, by legal counsel for Auburn University.

ATTACHMENT 1

SIMMS ROAD

GILMER-TURNHAM
BUILDING

FORENSIC
SCIENCE
BUILDING

PROPOSED
SITE

GREENE
HALL

BAILEY SMALL
ANIMAL TEACHING
HOSPITAL

WIRE ROAD



SCALE: 1:160

RESOLUTION

PROPOSED REDESIGNATION OF ACADEMIC UNITS

WHEREAS, the Office of the Provost maintains General Administrative Guidelines for the Redesignation of Departments, Schools, or Colleges; and

WHEREAS, the Department of Aviation in the College of Liberal Arts, the School of Forestry and Wildlife Sciences, the Harrison School of Pharmacy, and the School of Nursing have requested to be granted school/college status and renamed accordingly in support of these guidelines; and

WHEREAS, each academic unit has experienced considerable enrollment growth in recent years, resulting in increased faculty and expanded academic, research, and outreach programs; and

WHEREAS, redesignation of these units will enable them to competitively recruit faculty and prospective students at the undergraduate and graduate levels; and

WHEREAS, redesignation of these units will also align their nomenclature with similar programs found at peer institutions; and

WHEREAS, the requests have been endorsed by the Interim Dean of the College of Liberal Arts, the Dean of the School of Forestry and Wildlife Sciences, the Dean of the Harrison School of Pharmacy, the Dean of the School of Nursing, the Provost, and the President.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the following changes in designation be approved and reported to the Alabama Commission on Higher Education as items of information:

1. Redesignation of the *Department of Aviation* as the *School of Aviation* in the College of Liberal Arts;
2. Redesignation of the *School of Forestry and Wildlife Sciences* as the *College of Forestry and Wildlife Sciences*;
3. Redesignation of the *Harrison School of Pharmacy* as the *Harrison College of Pharmacy*; and
4. Redesignation of the *School of Nursing* as the *College of Nursing*.

RESOLUTION

POSTHUMOUS AWARDING OF THE BACHELOR OF SCIENCE IN PROFESSIONAL FLIGHT TO JOSHUA JAMES MARSHALL

WHEREAS, Joshua James Marshall, an undergraduate student in the Department of Aviation in the College of Liberal Arts at Auburn University, passed away in December 2021; and

WHEREAS, Mr. Marshall passed away before he could complete the final requirements necessary for a Bachelor of Science in Professional Flight; and

WHEREAS, the faculty in the Department of Aviation, the Interim Dean of the College of Liberal Arts, the Provost, and the President recommend that the Bachelor of Science in Professional Flight be awarded posthumously.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the degree of Bachelor of Science in Professional Flight is hereby granted posthumously to Mr. Joshua James Marshall in recognition of his academic achievements as a student at Auburn University.

BE IT FURTHER RESOLVED that the Board hereby expresses its sympathy and condolences to the family of Mr. Marshall in this period of sadness and that a copy of this resolution be presented to them so that they will know of this action and the university's deep loss.

RESOLUTION

POSTHUMOUS AWARDING OF THE BACHELOR OF SCIENCE IN HORTICULTURE TO COLONEL (RETIRED) DR. MARK P. MCGUIRE

WHEREAS, Dr. Mark McGuire, a 1976 Auburn graduate in Political Science and a retired Colonel and Doctor of Optometry in the US ARMY Reserves for more than 30 years, was pursuing a second bachelor's degree in Horticulture before passing away in fall 2021; and

WHEREAS, Dr. Mark McGuire passed away before he could complete the final requirements necessary for a Bachelor of Science in Horticulture; and

WHEREAS, the faculty in the Department of Horticulture, the Dean of the College of Agriculture, the Provost, and the President recommend that the Bachelor of Science in Horticulture be awarded posthumously.

NOW, THEREFORE, BE IT RESOLVED by the Auburn University Board of Trustees that the degree of Bachelor of Science in Horticulture is hereby granted posthumously to Dr. Mark P. McGuire in recognition of his academic achievements as a student at Auburn University.

BE IT FURTHER RESOLVED that the Board hereby expresses its sympathy and condolences to the family of Dr. Mark McGuire in this period of sadness and that a copy of this resolution be presented to them so that they will know of this action and the university's deep loss.

PROPOSED 2022-2023 BOARD OF TRUSTEES MEETING DATES

September 16, 2022

November 11, 2022

February 3, 2023 (AUM Campus)

April 14, 2023

June 9, 2023 (Annual Board Meeting)

**PROPOSED AWARDS AND NAMINGS
FEBRUARY 4, 2022 BOARD MEETING
AUBURN UNIVERSITY BOARD OF TRUSTEES**

Time will be allotted for discussion of the list of proposed awards and namings.