

MEMORANDUM

TO: The Board of Trustees

FROM: Dr. Christopher B. Roberts, President

SUBJECT: November 15, 2024 Board of Trustees Meeting

Enclosed, please find the materials for the November 15, 2024 Board of Trustees Meeting. The schedule of events for Thursday and Friday is listed below.

Please note that all events will be held at The Hotel at Auburn University & Dixon Conference Center located at 241 South College Street, Auburn, Alabama 36830.

Thursday, November 14, 2024

1:30 p.m.	Workshop	Legacy Ballroom
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Friday, November 15, 2024

8:30 a.m.	Call to Order and Opening Remarks	Legacy Ballroom
8:35 a.m.	Committee Meetings	Legacy Ballroom
9:10 a.m.	Regular Meeting of the Board of Trustees	Legacy Ballroom
9:15 a.m.	Proposed Executive Session	Azalea Room
10:00 a.m.	Reconvened Meeting of the Board of Trustees	Legacy Ballroom
10:15 a.m.	Recess Meeting	Legacy Ballroom
Upon Conclusion of the Meeting	Brunch	Grand Ballroom II

CBR/ntm

Enclosures

cc: Mr. Jon G. Waggoner, Secretary to the Board of Trustees (w/encl.)
President's Cabinet (w/encl.)

**SCHEDULE AND AGENDA
NOVEMBER 15, 2024 BOARD MEETING
AUBURN UNIVERSITY BOARD OF TRUSTEES**

- I. Call to Order and Opening Remarks | 8:30 a.m.
- II. Committee Meetings | 8:35 a.m.
 - A. Property and Facilities Committee | Chairperson DeMaioribus | 8:35 a.m.

Project Approvals:

- 1. Gulf Coast Engineering Research Station – New Building, Final Approval
(Jim Carroll/Mario Eden)
- 2. College of Human Sciences Academic and Research Facility, Architect Selection
(Jim Carroll/Susan Hubbard)
- 3. Comer Hall Comprehensive Renovation, Project Initiation and Architect Selection
(Jim Carroll/Vini Nathan)

Real Estate Approvals:

- 4. Approval of Sale of Auburn University Property at the Lower Coastal Plain Experiment Station in Wilcox County and Turnipseed-Inkberry Property, Bullock County, Alabama
(Jim Carroll/Mark Stirling)
- 5. Authority to Purchase Land in Auburn, Alabama (Jim Carroll/Mark Stirling)

Informational Reports:

- 6. Status Updates – *For Information Only* (Jim Carroll)
 - a. Current Status of New Construction/Renovation/Infrastructure Projects with Budgets of \$1,000,000 and Greater
 - b. Quarterly Report for Projects Costing More than \$500,000 but Less than \$1,000,000 – 4th Quarter, Fiscal Year 2024
 - c. Project Status Report

- B. Joint Property & Facilities and Finance Committee | Chairperson W. Smith | 8:50 a.m.

- 1. Auburn University Applied Research Laboratory in Huntsville, Alabama – Approval of Lease Agents, Financing and Advance Agreement, and Related Agreements
(Kelli Shomaker, Jim Carroll, & Mark Stirling)

C. Academic Affairs Committee | Chairperson Huntley | 8:55 a.m.

1. Agenda Item for the Board of Trustees – *For Information Only* (Vini Nathan)

D. Executive Committee | Chairperson Dumas | 9:00 a.m.

1. Proposed Awards and Namings (Bob Dumas)

E. Trustee Reports | 9:05 a.m.

III. Regular Meeting of the Board of Trustees | 9:10 a.m.

IV. Proposed Executive Session | 9:15 a.m.

V. Reconvened Meeting of the Board of Trustees | 10:00 a.m.

1. Approval of the Minutes of the September 6, 2024 Board Meeting
2. Awarding of Degrees for Fall 2024
3. AUM Chancellor's Report
4. President's Report
5. Action Items and Committee Meeting Reports

A. Property and Facilities Committee

1. Gulf Coast Engineering Research Station – New Building, Final Approval
2. College of Human Sciences Academic and Research Facility, Architect Selection
3. Comer Hall Comprehensive Renovation, Project Initiation and Architect Selection
4. Approval of Sale of Auburn University Property at the Lower Coastal Plain Experiment Station in Wilcox County and Turnipseed-Inkberry Property, Bullock County, Alabama
5. Authority to Purchase Land in Auburn, Alabama

B. Joint Property & Facilities and Finance Committee

1. Auburn University Applied Research Laboratory in Huntsville, Alabama – Approval of Lease Agents, Financing and Advance Agreement, and Related Agreements

C. Executive Committee

1. Proposed Awards and Namings

VI. Recess Meeting | 10:15 a.m.

**EXECUTIVE SUMMARY
NOVEMBER 15, 2024 BOARD MEETING
AUBURN UNIVERSITY BOARD OF TRUSTEES**

A. Property and Facilities Committee

1. Gulf Coast Engineering Research Station – New Building, Final Approval

Project Summary: The Samuel Ginn College of Engineering has proposed constructing a new building, within the City of Orange Beach, Alabama, consisting of a laboratory, office, and collaborative spaces. The Gulf Coast Engineering Research Station – New Building project will provide dedicated space for researching coastal environments and communities of the Gulf Coast and will provide opportunities for collaboration with other Marine Environmental Sciences Consortium institutions.

The estimated total project cost of the Gulf Coast Engineering Research Station – New Building project is \$14.0 million. The project will be financed by grant funds from the RESTORE Council in cooperation with the State of Alabama Department of Conservation and Natural Resources.

Requested Action: It is requested that the Board of Trustees adopt a resolution providing final approval of the Gulf Coast Engineering Research Station – New Building project.

Previous Approvals: At its meeting on September 16, 2022, the Board of Trustees adopted a resolution that approved the initiation of the Gulf Coast Engineering Research Station – New Building project and authorized the commencement of the architect selection process. At its meeting on November 11, 2022, the Board of Trustees adopted a resolution that approved the selection of the project architect.

2. College of Human Sciences Academic and Research Facility, Architect Selection

Project Summary: The College of Human Sciences has proposed the initiation of the College of Human Sciences Academic and Research Facility to provide facilities for their teaching and faculty research components. This project will enable the College of Human Sciences to co-locate their related disciplines from their current buildings on campus and provide a newly constructed home for their operations.

Requested Action: It is requested that the Board of Trustees adopt a resolution to approve the selection of Perkins & Will of Atlanta, Georgia, as project architect.

Previous Approvals: At its previous meeting on November 17, 2023, the Board of Trustees adopted a resolution authorizing fundraising and capital project planning in support of a project(s) to improve the College of Human Sciences, and at its meeting on September 6, 2024, the Board of Trustees adopted a resolution that approved the initiation of the project and authorized the commencement of the architect selection process.

3. Comer Hall Comprehensive Renovation, Project Initiation and Architect Selection

Project Summary: Comer Hall, an architecturally significant building at Auburn University, was originally built in 1910. In 1994, a project to preserve its historical integrity was approved.

Although minor changes, such as the addition of two internal exit stairs and small renovations have been implemented since then, no major preservation projects have taken place. Comer Hall serves as the home for the administrative offices and associated programs within the College of Agriculture.

The University administration proposes a comprehensive renovation of Comer Hall. The proposed Comer Hall Comprehensive Renovation project will consist of interior renovations, including an elevator, ADA-compliant restrooms, comprehensive HVAC, electrical and plumbing replacements, a new roof, and complete exterior building envelope restoration.

To facilitate a more timely and efficient design process, the University Architect recommends the approval of Houser Walker Architecture of Atlanta, Georgia, as the architect for the project. Houser Walker has successfully managed several comparable projects recently and possesses substantial expertise with Comer Hall. Their experience will be crucial for this project's successful completion.

This project will be financed by a combination of state, gift and bond funds.

Requested Action: It is requested that the Board of Trustees adopt a resolution to approve the initiation of the Comer Hall Comprehensive Renovation project and the selection of Houser Walker Architecture of Atlanta, Georgia, as project architect.

Previous Approvals: None.

4. Approval of Sale of Auburn University Property at the Lower Coastal Plain Experiment Station in Wilcox County and Turnipseed-Inkberry Property, Bullock County, Alabama

Project Summary: The Alabama Agriculture Experiment Station (AAES) proposed to restructure and change its field research sites across the state by selling two properties to finance the purchase of new property with greater research potential and improve existing properties. At the Board of Trustees meeting of February 2, 2024, the AAES presented a plan to restructure and enhance its field research sites across the state. The Board of Trustees approved the purchase of 945 acres (Rhyne Property) in Autauga County. To support the purchase financially, the Board agreed to sell the Lower Coastal Plains Agricultural Research Center property (Wilcox County) and the Turnipseed-Inkberry property (Bullock County).

Considering the unique location of the Properties, the Board determined it was economically justified and in the best interest of the University to engage a duly licensed real estate broker to market and identify opportunities to sell both properties. The University has received offers for both properties. Two MAI appraisals were obtained, and the offers are consistent with the appraised value of both properties.

Requested Action: It is requested that the Board of Trustees authorize the President to accept the offers to purchase the Wilcox County property and the Bullock County property consistent with Alabama law, and to negotiate and execute the deed and all legal documents necessary to effectuate the transaction provided that any sale transactions must be reviewed and approved by the Office of General Counsel prior to closing.

Previous Approvals: At its previous meeting on April 12, 2024, the Board of Trustees adopted a resolution approving the acquisition of the Rhyne Property and the authority to hire a broker to market the Lower Coastal Plains Agricultural Research Center and Turnipseed-Ikenberry Place properties.

5. Authority to Purchase Land in Auburn, Alabama

It is proposed that the Board of Trustees authorize the President to purchase property in Auburn, Alabama at the corner of Thatch Avenue and Gay Street owned by Auburn United Methodist Church for \$7,300,000. The parcels' close proximity to campus will extend the university's footprint on the eastside of South College Street.

6. Status Updates – *For Information Only*

- a. Current Status of New Construction/Renovation/Infrastructure Projects with Budgets of \$1,000,000 and Greater**
- b. Quarterly Report for Projects Costing More than \$500,000 but Less than \$1,000,000 – 4th Quarter, Fiscal Year 2024**
- c. Project Status Report**

These items are provided *for information only* and do not require a vote.

B. Joint Property & Facilities and Finance Committee

1. Auburn University Applied Research Laboratory in Huntsville, Alabama – Approval of Lease Agents, Financing and Advance Agreement, and Related Agreements

Project Summary: In 2022, Auburn University purchased the LogiCore Facility in Cummings Research Park (CRP) located in Huntsville, Alabama, and opened the Auburn University Research and Innovation Campus (AURIC). The following year, the University created the Applied Research Institute (ARI), based out of AURIC, to further

the strategic goal of doubling its research program. The Huntsville area provides key opportunities for Auburn University to expand due to the presence of Redstone Arsenal, NASA, numerous Department of Defense agencies, and a multitude of private sector partners with research and development needs. Since its creation, ARI has grown its research program in key areas, and with this growth, there is a need for additional research space. Auburn University is seeking a solution to meet this immediate need, and the project schedules required by our sponsors, while also creating a phased approach to accommodate future research endeavors.

Requested Action: It is requested that the Board of Trustees authorize the President to take such action as is necessary and desirable to complete the design, construction, and leasing of a suitable facility in Huntsville, Alabama, for the Auburn University Applied Research Laboratory, including approval of the Lease, the Financing, and Advance Agreement and all other documents and instruments in connection therewith. All documents consummating the Financing and Advance Agreement, the Lease and the other instruments and agreement shall be reviewed, as to form, by General Counsel for Auburn University.

Previous Approvals: At its previous meeting on December 21, 2021, the Board of Trustees adopted a resolution approving the acquisition of the LogiCore property located in the Cummings Research Park, Huntsville, Alabama.

C. Academic Affairs Committee

1. Agenda Item for the Board of Trustees – *For Information Only*

New Graduate Certificates (2):

- Graduate Certificate in Neuroscience (12 hours), Department of Drug Discovery and Development, Harrison College of Pharmacy
- Veterinary Social Work Graduate Certificate (9 hours), Department of Sociology, Anthropology, and Social Work, College of Liberal Arts and the College of Veterinary Medicine

Degree Closure (1):

- Closure of the Graduate Certificate in Movement Skills Analysis, School of Kinesiology, College of Education

This item is provided *for information only* and does not require a vote.

D. Executive Committee

1. Proposed Awards and Namings

Time will be allotted for discussion of a list of proposed awards and namings.

**PROPERTY AND FACILITIES COMMITTEE AGENDA
NOVEMBER 15, 2024 BOARD MEETING
AUBURN UNIVERSITY BOARD OF TRUSTEES**

Project Approvals:

1. Gulf Coast Engineering Research Station – New Building, Final Approval
(Jim Carroll/Mario Eden)
2. College of Human Sciences Academic and Research Facility, Architect Selection
(Jim Carroll/Susan Hubbard)
3. Comer Hall Comprehensive Renovation, Project Initiation and Architect Selection
(Jim Carroll/Vini Nathan)

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4. Approval of Sale of Auburn University Property at the Lower Coastal Plain Experiment Station in Wilcox County and Turnipseed-Inkberry Property, Bullock County, Alabama
(Jim Carroll/Mark Stirling)
5. Authority to Purchase Land in Auburn, Alabama (Jim Carroll/Mark Stirling)

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 - c. Project Status Report

Committee Chairperson: Mr. Michael DeMaioribus

Faculty Representative: Dr. Darren Olson, Auburn University (ex-officio, non-voting)

Please Note: All trustees serve on all committees, with the exception of the Executive Committee.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

GULF COAST ENGINEERING RESEARCH STATION – NEW BUILDING

FINAL PROJECT APPROVAL

WHEREAS, the Samuel College of Engineering has proposed the construction of a new building, within the City of Orange Beach, Alabama; and

WHEREAS, at its previous meeting on September 16, 2022, the Board of Trustees adopted a resolution that approved the initiation of the Gulf Coast Engineering Research Station – New Building project, and at its meeting on November 11, 2022, the Board of Trustees adopted a resolution that approved ArchitectureWorks of Birmingham, Alabama, as the architect for the project; and

WHEREAS, this new building will provide dedicated space for the research of coastal environments and communities of the Gulf Coast and will provide opportunities for collaboration with other Marine Environmental Sciences Consortium institutions; and

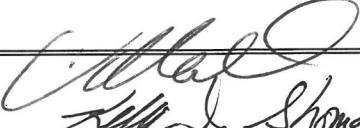


WHEREAS, the project will construct a two-story, 21,000-square-foot building that will provide research laboratories, large meeting spaces, and private offices; and

WHEREAS, the estimated total project cost of the Gulf Coast Engineering Research Station – New Building is \$14.0 million, to be financed by grant funds from the RESTORE Council in cooperation with the State of Alabama Department of Conservation and Natural Resources; and

WHEREAS, pursuant to the Board of Trustees policy “D-3, Capital Projects Approval,” the final approval of the project must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Gulf Coast Engineering Research Station – New Building project is approved and that Christopher B. Roberts, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Establish a budget for the Gulf Coast Engineering Research Station – New Building project in the amount of \$14.0 million, to be financed by grant funds from the RESTORE Council in cooperation with the State of Alabama Department of Conservation and Natural Resources; and
2. Direct the consultants to complete the required plans for the project; and
3. Solicit bids and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the approved project budget.

TO: CHRISTOPHER B. ROBERTS, President 
THROUGH: KELLI D. SHOMAKER, Senior Vice President, Business and Administration and Chief Financial Officer 
FROM: JIM CARROLL, Vice President, Facilities Management 
SUBJECT: PROPERTY AND FACILITIES COMMITTEE
GULF COAST ENGINEERING RESEARCH STATION – NEW BUILDING: FINAL PROJECT APPROVAL
DATE: OCTOBER 16, 2024

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for November 15, 2024.

Proposal:

Consistent with standing policy, it is proposed that the Gulf Coast Engineering Research Station – New Building project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that provides final approval of the project. If approved, the resolution would authorize the President to direct Auburn University Facilities Management to complete the project design, solicit bids, and award a construction contract.

Review and Consultation:

The Samuel Ginn College of Engineering has proposed constructing a new building, within the City of Orange Beach, Alabama, consisting of a laboratory, office, and collaborative spaces. The Gulf Coast Engineering Research Station – New Building project will provide dedicated space for researching coastal environments and communities of the Gulf Coast and will provide opportunities for collaboration with other Marine Environmental Sciences Consortium institutions.

At its previous meeting on September 16, 2022, the Board of Trustees adopted a resolution that approved the initiation of the Gulf Coast Engineering Research Station – New Building project and authorized the commencement of the architect selection process. At its previous meeting on November 11, 2022, the Board of Trustees approved the recommendation of ArchitectureWorks of Birmingham, Alabama, as the architect for the project.

Since that time, the project team has worked to complete the design for the project. The proposed project details are provided below:

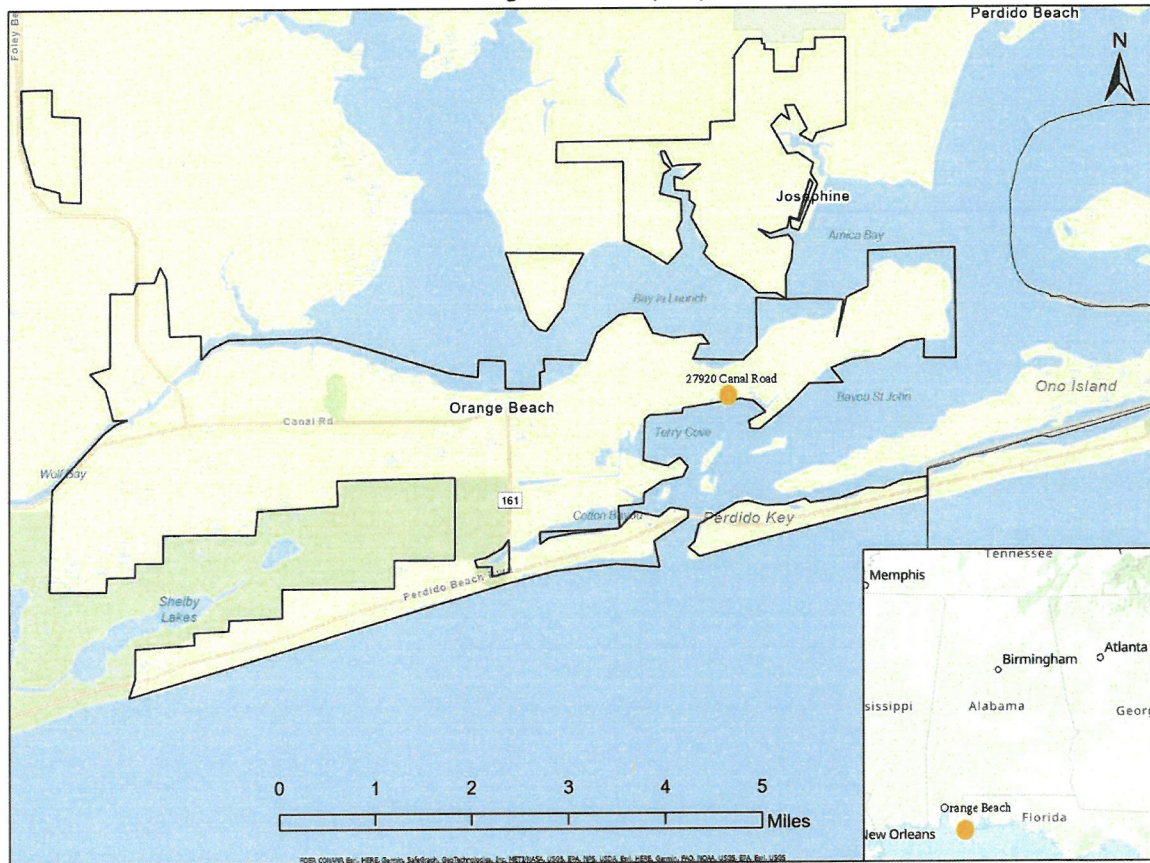
- Project Location: The new building will be located at 4775 Walker Avenue, Orange Beach, Alabama. See Attachment 1 for the site map of the project location.

- Program Requirements: The Gulf Coast Engineering Research Station – New Building project will construct a two-story, 21,000-square-foot building that will provide research laboratories, large meeting spaces, and private offices. Outdoor gathering spaces will be constructed on both stories of the south elevation overlooking Terry Cove. The building will be constructed to greatly improve the structure’s ability to withstand significant windstorms. See Attachment 2 for the renderings of the Gulf Coast Engineering Research Station – New Building project.
- Budget: The estimated total project cost of the Gulf Coast Engineering Research Station – New Building project is \$14.0 million, to be financed by grant funds from the RESTORE Council in cooperation with the State of Alabama Department of Conservation and Natural Resources.

If you concur, it is proposed that a resolution providing final approval of the Gulf Coast Engineering Research Station – New Building project be presented to the Board of Trustees for consideration at its meeting scheduled for November 15, 2024.

Attachment 1
Gulf Coast Engineering Research Station – New Building
Site Map

Orange Beach Property



Attachment 2
Gulf Coast Engineering Research Station – New Building
Architectural Renderings



View looking south at the main entrance and laboratory wing.



View looking north from the water's edge.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

COLLEGE OF HUMAN SCIENCES ACADEMIC AND RESEARCH FACILITY

APPROVAL OF PROJECT ARCHITECT

WHEREAS, at its meeting of September 6, 2024, the Board of Trustees adopted a resolution that approved the initiation of the College of Human Sciences Academic and Research Facility project and authorized the commencement of the architect selection process; and

WHEREAS, the University Architect issued a Request for Qualifications, and after conducting interviews with five (5) candidate firms, determined the architectural firm Perkins & Will of Atlanta, Georgia, was best qualified to provide design services on this project; and

WHEREAS, pursuant to the Board of Trustees policy "D-3, Capital Projects Approval," the selection of the project architect must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee for approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Christopher B. Roberts, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Engage Perkins & Will of Atlanta, Georgia, as project architect to consult in the development of the facility program and project design; and
2. Limit the project planning and design development to the schematic design phase until the program requirements, budget, funding plan, and site are approved by the Board.



FACILITIES MANAGEMENT
M E M O R A N D U M

TO: CHRISTOPHER B. ROBERTS, President *Christopher B. Roberts*
THROUGH: KELLI D. SHOMAKER, Senior Vice President, Business and Administration and Chief Financial Officer *Kelli D. Shomaker*
FROM: JIM CARROLL, Vice President, Facilities Management *JC*
SUBJECT: PROPERTY AND FACILITIES COMMITTEE
**COLLEGE OF HUMAN SCIENCES ACADEMIC AND RESEARCH FACILITY:
APPROVAL OF PROJECT ARCHITECT SELECTION**
DATE: OCTOBER 16, 2024

This memorandum requests the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda for the meeting scheduled for November 15, 2024.

Proposal:

Consistent with standing policy, it is proposed that the College of Human Sciences Academic and Research Facility project be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that approves the selection of the project architect.

Review and Consultation:

During its meeting on September 6, 2024, the Board of Trustees adopted a resolution that approved the initiation of the College of Human Sciences Academic and Research Facility project and authorized the commencement of the architect selection process.

Since that time, a Request for Qualifications was published for design services. Twelve (12) architectural firms submitted their qualifications, and five (5) were interviewed by the Selection Committee. The committee determined that the firm Perkins & Will of Atlanta, Georgia, was best qualified to provide design services on this project. The University Architect concurs with this recommendation.

It is, therefore, appropriate that a resolution be presented to the Board of Trustees for their consideration to approve the selection of Perkins & Will of Atlanta, Georgia, as the project architect for the College of Human Sciences Academic and Research Facility project. If you concur, it is recommended the resolution be presented to the Board of Trustees, through the Property and Facilities Committee, for appropriate review and action at the meeting scheduled for November 15, 2024.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

COMER HALL COMPREHENSIVE RENOVATION

APPROVAL OF PROJECT INITIATION AND
PROJECT ARCHITECT SELECTION

WHEREAS, the University Administration has proposed the comprehensive renovation of Comer Hall, an architecturally iconic Auburn University building originally constructed in 1910; and

WHEREAS, the proposed Comer Hall Comprehensive Renovation project will consist of interior renovations, including an elevator, ADA-compliant restrooms, comprehensive HVAC, electrical and plumbing upgrades, a new roof and complete exterior building envelope restoration; and

WHEREAS, to facilitate an accelerated design process, the University Architect recommends the use of Houser Walker Architecture of Atlanta, Georgia, to design the Comer Hall Comprehensive Renovation project; and

WHEREAS, this project will be financed by a combination of state, gift and bond funds; and

WHEREAS, pursuant to the Board of Trustees policy, "D-3, Capital Projects Approval," the initiation of this project and the architect selection must be submitted to the Board, through the Property and Facilities Committee, for approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the initiation of the Comer Hall Comprehensive Renovation project is approved and that Christopher B. Roberts, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Engage Houser Walker Architecture of Atlanta, Georgia, as project architect to consult in the development of the facility program and project design; and
2. Limit the project planning and design development to the schematic design phase until the program requirements, budget, funding plan, and site are approved by the Board.



FACILITIES MANAGEMENT
M E M O R A N D U M

TO: CHRISTOPHER B. ROBERTS, President

THROUGH: KELLI D. SHOMAKER, Senior Vice President, Business and Administration and Chief Financial Officer

FROM: JIM CARROLL, Vice President, Facilities Management

SUBJECT: PROPERTY AND FACILITIES COMMITTEE

**COMER HALL COMPREHENSIVE RENOVATION: APPROVAL OF PROJECT
INITIATION AND PROJECT ARCHITECT SELECTION**

DATE: OCTOBER 16, 2024

This memorandum requests that the following proposal be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the November 15, 2024 meeting.

Proposal:

Consistent with standing policy, it is proposed that the Comer Hall Comprehensive Renovation project be presented to the Board of Trustees through the Property and Facilities Committee for appropriate action, which will approve the project's initiation and authorize the selection of the project architect.

Review and Consultation:

Comer Hall, an architecturally significant building at Auburn University, was originally built in 1910. In 1994, a project to preserve its historical integrity was approved. Although minor changes, such as the addition of two internal exit stairs and small renovations, have been implemented since then, no major preservation projects have taken place. Comer Hall serves as the home for the administrative offices and associated programs within the College of Agriculture.

The University administration proposes a comprehensive renovation of Comer Hall. The proposed Comer Hall Comprehensive Renovation project will consist of interior renovations, including an elevator, ADA-compliant restrooms, comprehensive HVAC, electrical and plumbing replacements, a new roof, and complete exterior building envelope restoration.

To expedite the design process, the University Architect suggests endorsing Houser Walker Architecture from Atlanta, Georgia, as the project's architect. Houser Walker has successfully managed several comparable projects recently and possesses substantial expertise with Comer Hall. Their experience will be crucial for this project's successful completion.

It is anticipated that the Comer Hall Comprehensive Renovation project will be financed by a combination of state, gift and bond funds.

It is, therefore, appropriate that a resolution be presented to the Board of Trustees for their consideration to approve the initiation of the Comer Hall Comprehensive Renovation project and the selection of Houser Walker Architecture as the project architect. If you concur, it is recommended the resolution be presented to the Board of Trustees, through the Property and Facilities Committee, for appropriate review and action at the meeting scheduled for November 15, 2024.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

APPROVAL OF SALE OF AUBURN UNIVERSITY PROPERTY AT THE LOWER
COASTAL PLAIN EXPERIMENT STATION IN WILCOX COUNTY and
TURNIPSEED-IKENBERRY PROPERTY, BULLOCK COUNTY, ALABAMA

REAL ESTATE DISPOSITION

WHEREAS, the Alabama Agriculture Experiment Station has proposed to restructure and change its field research sites across the state by selling two properties to finance the purchase of new property with greater research potential and improve existing properties; and

WHEREAS, the Auburn University Board of Trustees previously approved the purchase of a 945-acre parcel of land located on Highway 14, Autaugaville, Alabama ("Rhyne Property") for \$5,150,000; and

WHEREAS, to help fund the acquisition of the Rhyne Property, the Alabama Agriculture Experiment Station proposes to sell approximately 2,370 acres of land in Wilcox County, the Lower Coastal Plains Agricultural Research Center ("Wilcox County Property") and the 1028-acre of land in Bullock County, the Turnipseed-Ikenberry Property ("Bullock County Property"); and

WHEREAS, considering the unique location of the Wilcox County and Bullock County Properties and the potential interest in recreational opportunities there, the Board determined it was economically justified and in the best interest of the University to engage a duly licensed real estate broker to market and identify opportunities to sell both properties; and

WHEREAS, the University has received offers for the Wilcox County Property as follows (Exhibit A):

- A. Parcel One – Cobbs Landing, 236-acre parcel. Garstecki Investments LLC offered \$845,588.00. (\$3,583/acre or \$0.08/sf), and
- B. Parcel Two – 480-acre parcel. Chestnut Branch LLC offered \$1,392,000.00 (\$2,900/acre or \$0.07/sf), and
- C. Parcel Three – Headquarters Tract, 1654-acre parcel. Will continue to be marketed. Staff is considering breaking this parcel into smaller more marketable parcels, and

WHEREAS, the University has received offers for the Bullock County Property as follows (Exhibit B):

- A. Parcel One – North Parcel, 441.86-acre parcel. PJM AL Holdings offered \$1,237,202.00 (\$2,800/acre or \$0.06/sf).
- B. Parcel Two – South Parcel; 582.80-acre parcel. Peachburg Plantation LP offered \$1,950,000.00 (\$3,344/acre or \$0.08/sf); and

WHEREAS, Board of Trustees Policy, D-8, "Real Estate Sale and Lease Policy", requires Board approval for the sale of property, and consistent with the policy, two MAI appraisals were obtained; and the offers are consistent with the appraised value of both properties; and

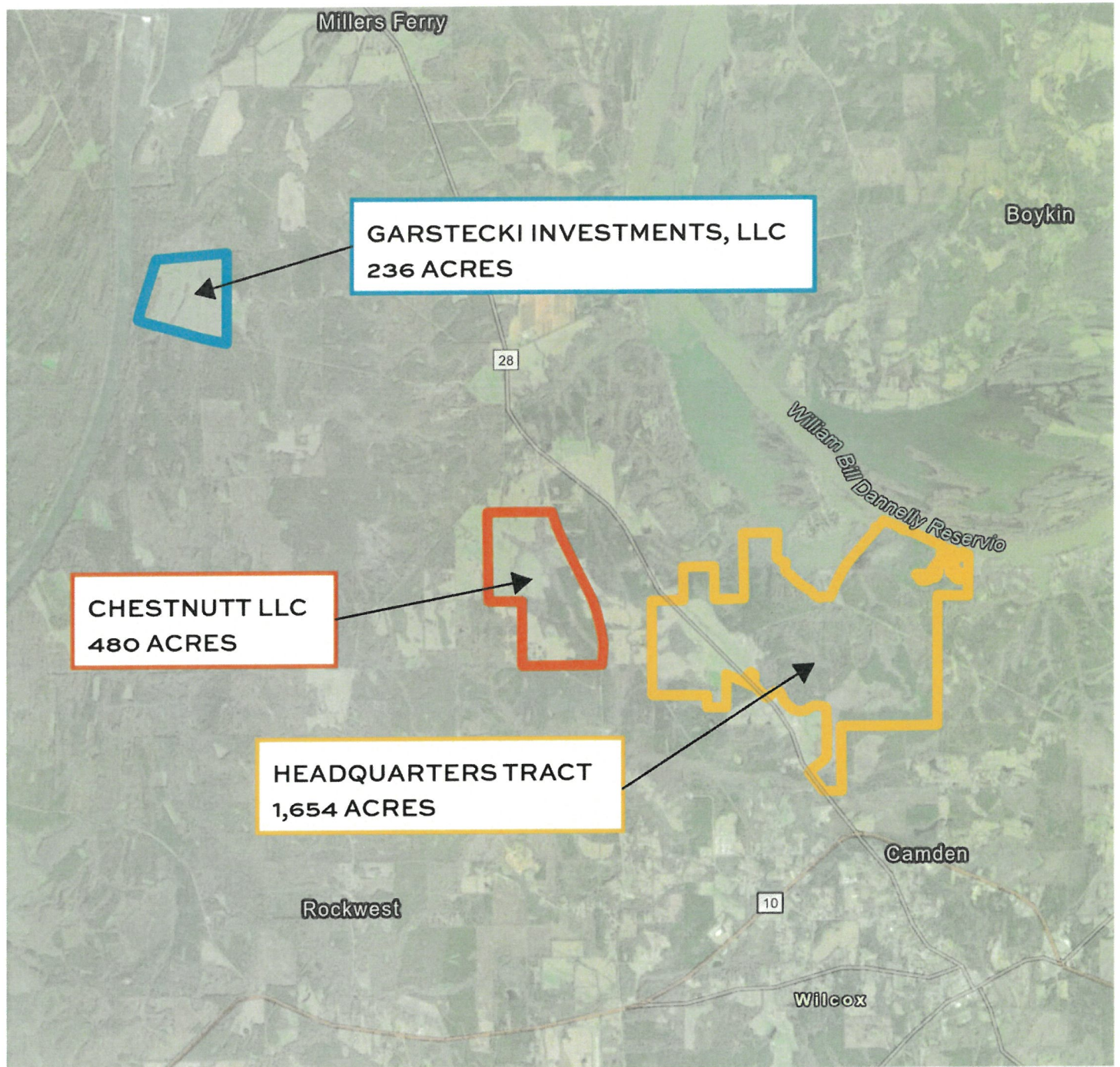
WHEREAS, it has been determined that neither property is currently in use, nor necessary for the mission of Auburn University in the future; and

WHEREAS, any proposed sale transactions resulting from the broker engagement must be presented to the Board of Trustees for its review and approval prior to closing.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that:

1. Auburn University accept the offers to purchase the Wilcox County Property and the Bullock County Property; and
2. Christopher B. Roberts, President, or such person as may be acting as President, or his designee, is hereby authorized and empowered to take such action as is necessary to sell Wilcox County Property, parcels one and two, at a total price of two million, two hundred and thirty-seven thousand, five hundred and eighty eight dollars (\$2,237,588.00), consistent with Alabama law, and is empowered to negotiate and execute the deed and all legal documents necessary to effectuate the transaction provided that any proposed sale transactions and documents must be reviewed and approved by the General Counsel prior to closing; and
3. Christopher B. Roberts, President, or such person as may be acting as President, or his designee, is hereby authorized and empowered to take such action as is necessary sell the Bullock County Property, parcels one and two, at a total price of three million, one hundred and eighty seven thousand two hundred and two dollars (\$3,187,202.00), consistent with Alabama law, and is empowered to negotiate and execute the deed and all legal documents necessary to effectuate the transaction provided that any proposed sale transaction and documents must be reviewed and approved by the General Counsel prior to closing.

Exhibit A



Camden - Lower Coastal Plain Substation
Alabama Agricultural Experiment Station
Wilcox County, Alabama

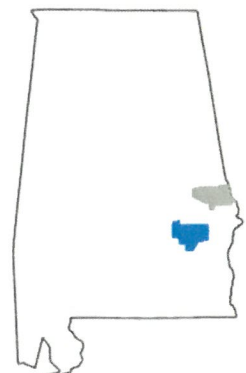
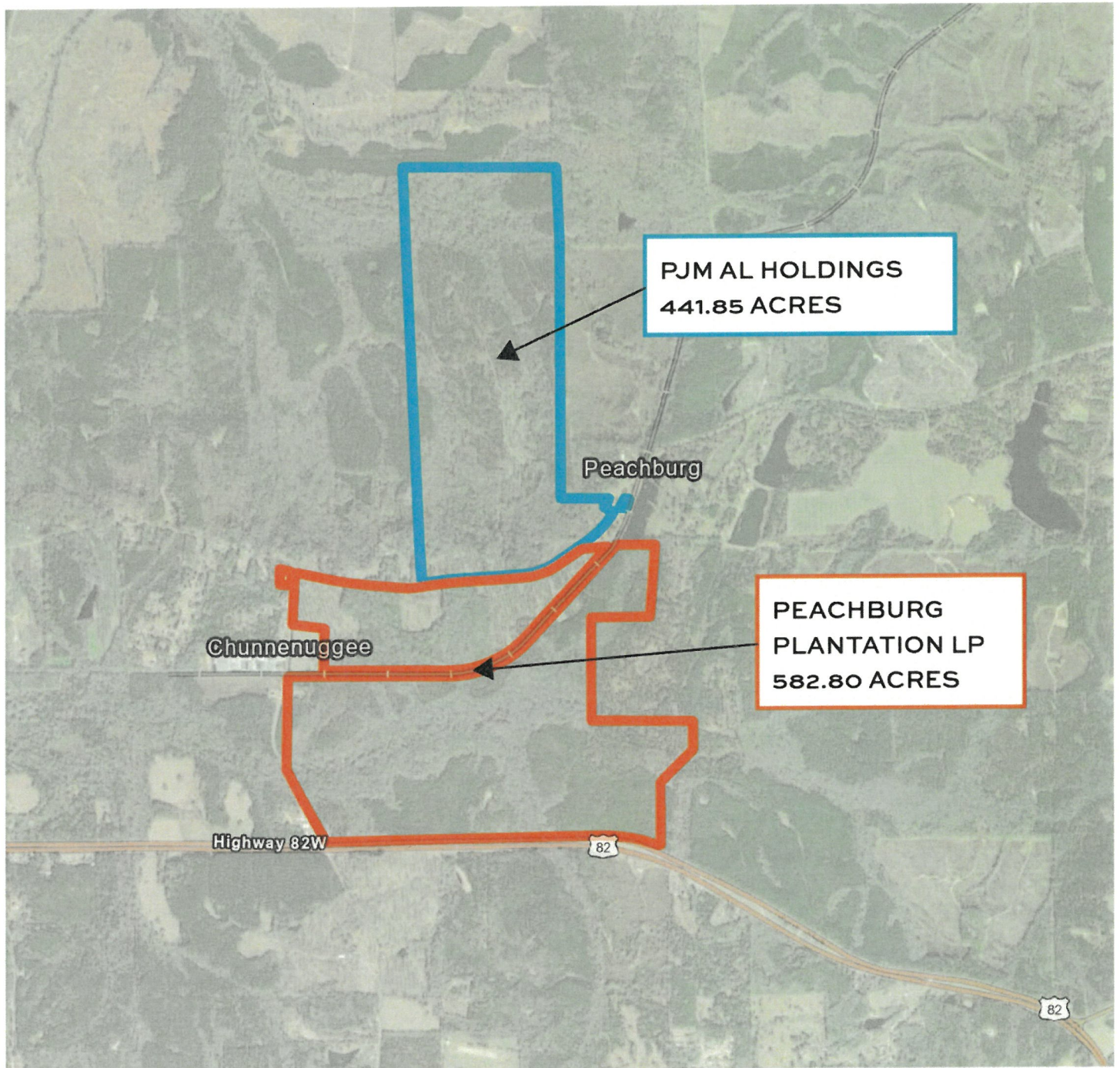
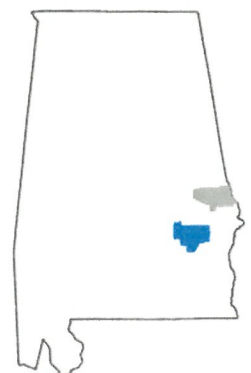


Exhibit B



Union Springs - Turnipseed Ikenberry
Bullock County, Alabama





AUBURN
UNIVERSITY

REAL ESTATE DEPARTMENT
M E M O R A N D U M

TO: CHRISTOPHER B. ROBERTS, President *[Signature]*
THROUGH: KELLI D. SHOMAKER, Sr Vice President, Business and Administration and Chief Financial Officer *[Signature]*
VIA: JIM CARROLL, Vice President for Facilities *[Signature]*
FROM: PAUL PATTERSON, Dean, College of Agriculture and Director, Alabama Agricultural Experiment Station *[Signature]*
GREG PATE, Director, Experiment Station Research Operations *[Signature]*
MARK STIRLING, Director of Real Estate *[Signature]*
SUBJECT: PROPERTY AND FACILITIES COMMITTEE
RE: APPROVAL OF SALE OF AUBURN UNIVERSITY PROPERTY AT THE
LOWER COASTAL PLAIN EXPERIMENT STATION IN WILCOX COUNTY and
TURNIPSEED-IKENBERRY PROPERTY, BULLOCK COUNTY, ALABAMA
DATE: OCTOBER 16, 2024

This is to request that the following item be presented to the Board of Trustees through the Property and Facilities Committee and be included on the agenda of the meeting scheduled for November 15, 2024.

Proposal:

In February 2024, The Auburn University Board of Trustees approved hiring a real estate broker to facilitate the sale of the Lower Coastal Plains Experiment Station in Wilcox County, Alabama and the Turnipseed-Ikenberry property in Bullock County, Alabama ("Property"). AAES seeks approval of sale of the Property.

Review and Consultation:

At the February Board meeting, the Alabama Agricultural Experiment Station (AAES) presented a plan to restructure and enhance its field research sites across the state. The AU Board approved the purchase of 945 acres (Rhyne Property) in Autauga County. To financially support the purchase the Board agreed to selling the Lower Coastal Plains property and the Turnipseed-Ikenberry property, while using any remaining proceeds for capital improvements across the AAES portfolio.

Specifically, the board approved hiring a real estate broker to market the sale of the Property. This approximately 2,370-acre tract in Wilcox County includes forestland and pasture. A portion of this property is on the Alabama River. The Turnipseed-Ikenberry property is an approximately 1028-acre tract in Bullock County. Neither is currently used for research by any AAES affiliated college or any other college at AU; however, the Wilcox County property does generate some revenue from timber sales and pasture leases.

Wilcox County

After soliciting proposals from lands brokers, Southeastern Land Group was selected to represent Auburn University. The property was listed, and multiple offers were received for the Property. The land is not a single contiguous parcel and there is a natural division into three distinct parcels (Exhibit A). Staff has reviewed the offers on two of the parcels and have determined the best outcome for AU is accepting the high bid on each.

- A. Parcel One – Cobbs Landing, 236-acre parcel. Garstecki Investments LLC offered \$845,588.00 (\$3,583/acre or \$0.08/sf).
- B. Parcel Two – 480-acre parcel. Chestnut Branch LLC offered \$1,392,000.00 (\$2,900/acre or \$0.07/sf).
- C. Parcel Three – Headquarters Tract, 1,654-acre parcel. We will continue to market this property. Staff is considering breaking this parcel into smaller more marketable parcels.
- D. All offers are subject to slight modification in the acreage after completion of the buyers' land surveys.
- E. The estimated combined sales revenue from these properties is \$2,237,588 million, which is consistent with the MAI appraisals for the Property.

Bullock County

After soliciting proposals from land brokers, TrueSouth Properties, LLC was selected to represent Auburn University. The property was listed, and multiple offers were received for the Property. The land is a single contiguous parcel, however, there is a natural division along a roadway that allows division into two distinct parcels (Exhibit B). Staff has reviewed the offers and have determined the best outcome for AU is accepting the high bid on each of the separate parcels.

- A. Parcel One – North Parcel, 441.86-acre parcel. PJM AL Holdings offered \$1,237,202.00 (\$2,800/acre or \$0.06/sf).
- B. Parcel Two – South Parcel, 582.80-acre parcel. Peachburg Plantation LP offered \$1,950,000.00 (\$3344/acre or \$0.08/sf).
- C. Both offers are subject to slight modification in the acreage after completion of the buyers' land surveys.
- D. The estimated combined sales revenue from these properties is \$3,187,202.00 million, which is consistent with the MAI appraisals for the Property.

The Executive Administration, Dean of the College of Agriculture, Director of the Alabama Experiment Station, and Director of Real Estate propose the Board approve the offers and authorize the sale of both properties.

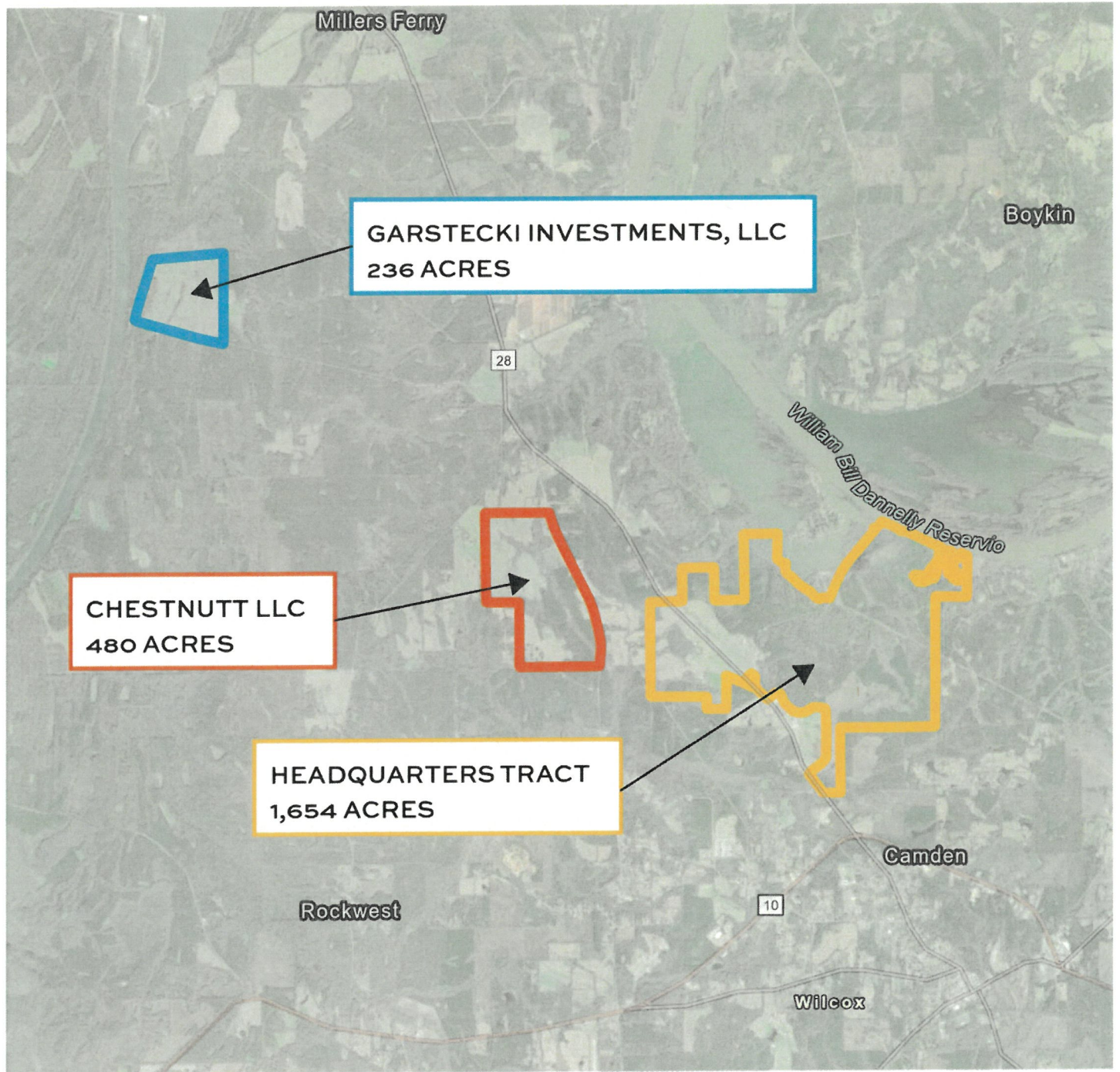
Conclusion:

Board of Trustees Policy D-8, "Real Estate Sale and Lease Policy", requires that the acquisition of real property must be approved by the Board. Consistent with the policy, two MAI appraisals were obtained, and the proposed purchase price meets the appraised value.

Board of Trustee Policy D-8 allows for consideration of the sale of university property when use of such property is no longer required to carry out the mission of the University. The College of Agriculture and AAES have determined neither property will be used for any strategic need and, accordingly, it has recommended the sale. The revenue from the sale of both Experiment Station Properties will be devoted to the purchase of the Rhyne property and the capital needs of the AAES system.

If you concur, it is requested a resolution approving the sale of the Lower Coastal Plains Experiment Station and the Turnipseed-Ikenberry property be presented to the Board of Trustees for its consideration at its meeting scheduled for November 15, 2024.

Exhibit A



Camden - Lower Coastal Plain Substation
Alabama Agricultural Experiment Station
Wilcox County, Alabama

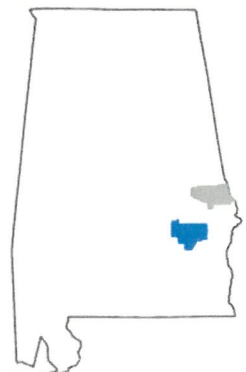
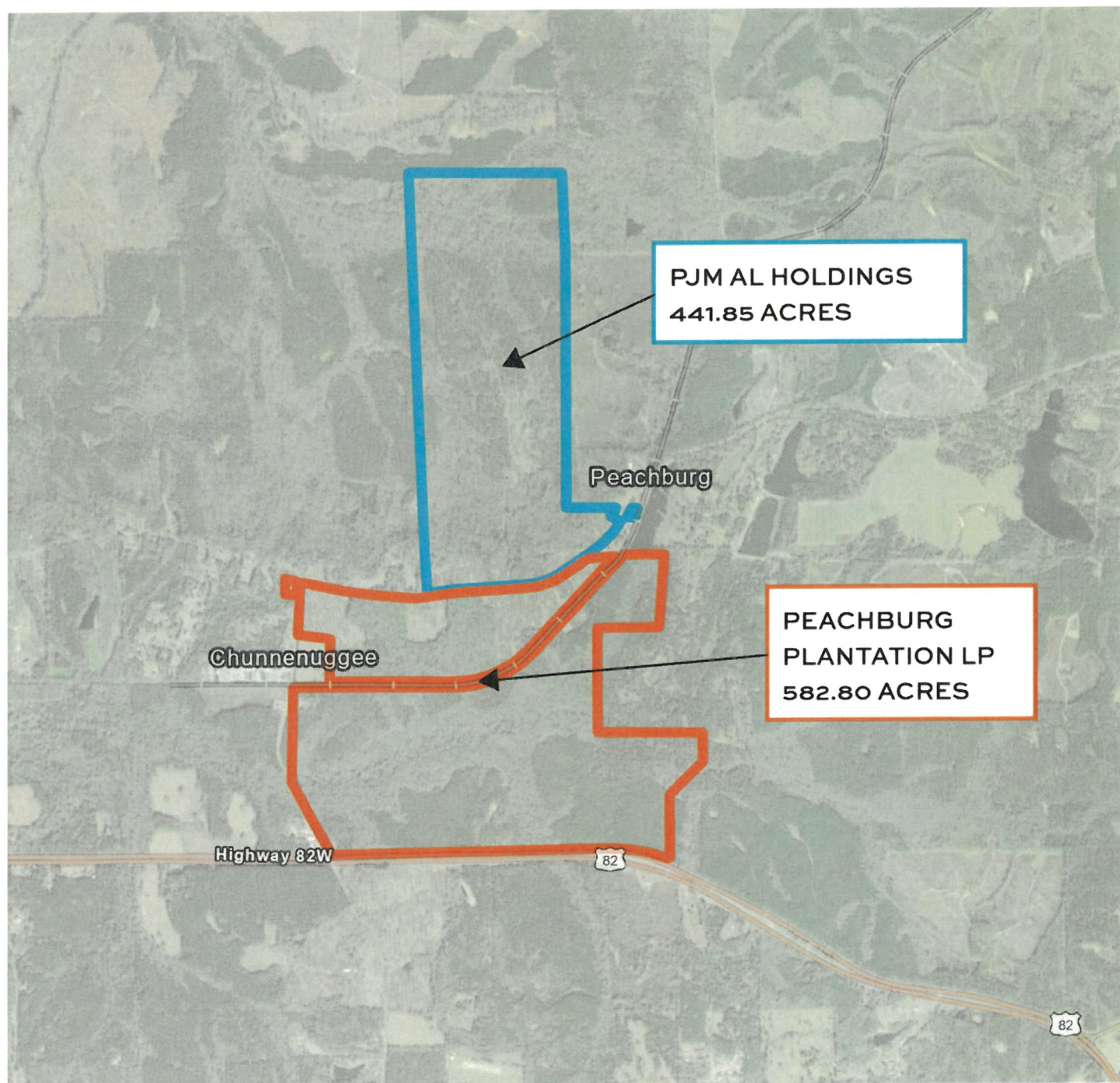
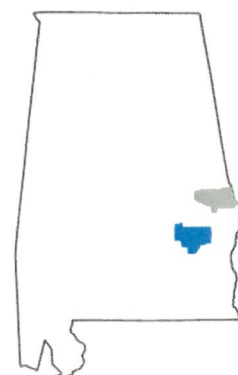


Exhibit B



Union Springs - Turnipseed Ikenberry
Bullock County, Alabama



PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

AUTHORITY TO PURCHASE LAND
IN AUBURN, ALABAMA

WHEREAS, Auburn University is interested in acquiring property in Auburn, Alabama, for the benefit of Auburn University; and

WHEREAS, the property consists of five (5) parcels of land totalling 1.2 acres located at the Northeast corner of S. Gay Street and Thach Avenue, Auburn, Alabama as depicted on Exhibit 1 ("Property"); and

WHEREAS, the acquisition of this Property will extend the University's footprint of property owned by Auburn University's campus on the East side of S. College Street, as this area will become an increasingly important entrance to campus, especially considering the proximity to Cambridge Dorms, Rane Culinary Arts Center, Samford Hall and other University buildings; and

WHEREAS, owning this Property creates a 1.2 acre plot for future development, and will improve the aesthetics at a major entrance point to campus; and

WHEREAS, the Property will be transferred by general warranty deed and the source of funds will be unrestricted general funds; and

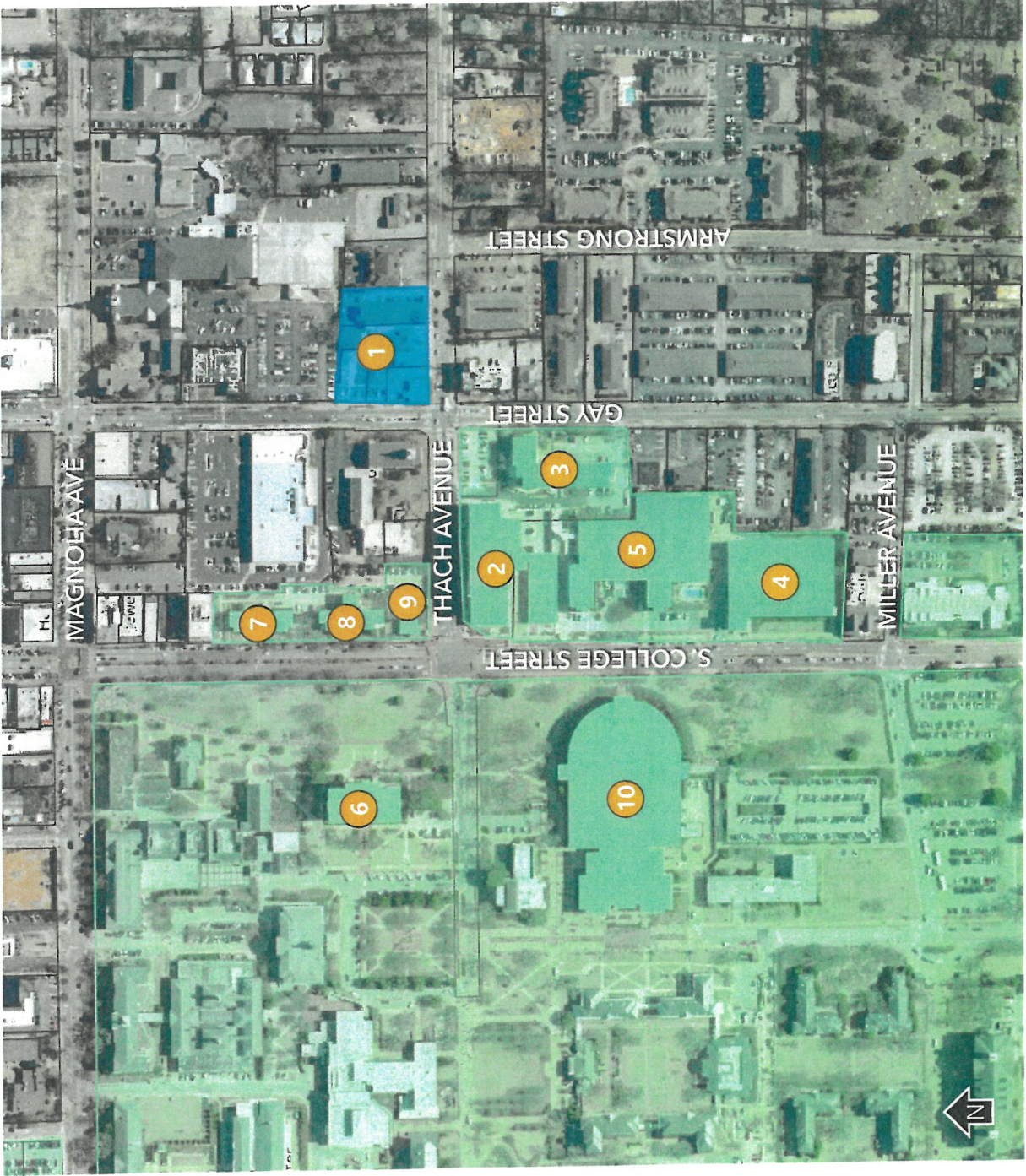
WHEREAS, two MAI appraisals will be procured as required by AU Board of Trustees policy and respective due diligence will be performed on the property; and

WHEREAS, even if the purchase price is more than the MAI appraisals, the Property is both unique and desirable because of the proximity to campus and future development potential; and

WHEREAS, the University has acquired an option to purchase the Property, subject to AU Board of Trustees approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the University purchase the Property for Seven Million Three Hundred Thousand Dollars (\$7,300,000) pursuant to the terms of the Option Agreement; and,

BE IT FURTHER RESOLVED that Christopher B. Roberts, President, or such person as may be acting as President, or his designee, is hereby authorized and empowered to purchase the parcel described above, consistent with Alabama law, provided that any proposed purchase transaction is reviewed and approved by the General Counsel prior to closing.



Thach & Gay Property Exhibit "1"

Item	Location
1	Sale Property
2	Rane Culinary Science Center
3	Cambridge Residence Hall
4	S. College Parking Deck
5	Dixon Hotel & Conference Center
6	Samford Hall
7	Ingram Hall
8	O.D. Smith Hall
9	Chapel
10	Mell Classroom Building and R.B.D. Library

November 4, 2024

CAMPUS PLANNING & SPACE MANAGEMENT
1161 West Samford Ave, Building 1
Auburn University, AL 36849





REAL ESTATE DEPARTMENT
M E M O R A N D U M

TO: CHRISTOPHER B. ROBERTS, President
THROUGH: KELLI D. SHOMAKER, Sr. Vice President of Business & Finance and Chief Financial Officer
VIA: JIM CARROLL, Vice President for Facilities
FROM: MARK STIRLING, Director of Real Estate
SUBJECT: PROPERTY AND FACILITIES COMMITTEE
AUTHORITY TO PURCHASE LAND IN AUBURN, ALABAMA
DATE: OCTOBER 30, 2024

This memorandum is to request that the following item be presented to the Board of Trustees, through the Property and Facilities Committee, and be included on the agenda of the meeting scheduled for November 15, 2024.

Proposal:

It is proposed that the Auburn University Board of Trustees authorize the President or designee to purchase certain property in Auburn, Alabama.

Review and Consultation:

This proposal involves the purchase of five (5) parcels (1.2 acres) at the corner of Thach Avenue and Gay Street owned by Auburn United Methodist Church in Auburn, Alabama ("Property") for Seven Million Three Hundred Thousand Dollars (\$7,300,000). The parcels (see Exhibit 1) are within the city's Urban Core zoning and are located in close proximity to Cambridge Dormitory, the Rane Culinary Arts Center, Samford Hall, and other university buildings. The acquisition will extend the University's footprint of property owned by Auburn University's campus on the East side of S. College Street, as this area will become an increasingly important entrance to campus. For these reasons, staff considers this a valuable strategic acquisition. This transaction is recommended and approved by the Director of Real Estate, Vice President of Facilities, Senior Vice President of Business & Administration and Chief Financial Officer, and the President.

Board of Trustee Policy D-10 allows for consideration of the acquisition of property for use by the University. We will obtain two MAI appraisals on the Property as required. However, if the offer exceeds the MAI appraisals, BOT Policy D-10 (10) allows "Acquisitions involving aggregate consideration in excess of the fair market value of the relevant real property will not be approved absent compelling circumstances supporting the consideration (e.g., the uniqueness, location, or importance of the relevant real property to carrying out the mission of the University) as determined in the Board of Trustees' discretion". Auburn University has determined that this Property is uniquely located adjacent to a gateway to the university and that said location is a strategic and important acquisition. The Property will be by conveyed by general warranty deed and the source of funds will be unrestricted general funds.

Therefore, it is recommended that the President be authorized to purchase the Property. All documents for acquisition will be reviewed and approved by the Office of General Counsel prior

to closing. If you concur, it is requested that you recommend this proposal to the Board of Trustees through the Property & Facilities Committee for action.

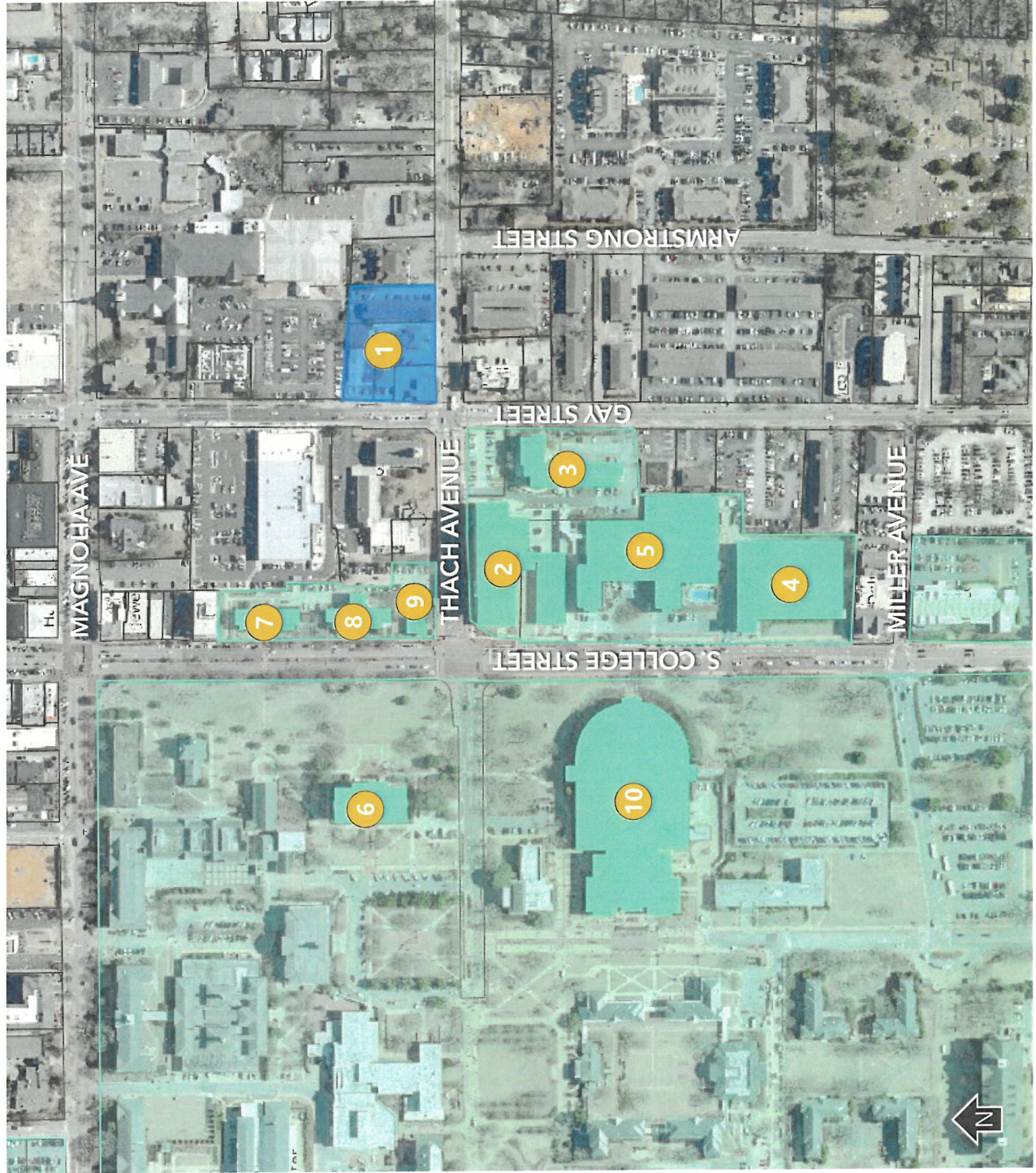
Thach & Gay Property Exhibit "1"

Item	Location
1	Sale Property
2	Rane Culinary Science Center
3	Cambridge Residence Hall
4	S. College Parking Deck
5	Dixon Hotel & Conference Center
6	Samford Hall
7	Ingram Hall
8	O.D. Smith Hall
9	Chapel
10	Mell Classroom Building and R.B.D. Library

November 4, 2024

CAMPUS PLANNING & SPACE MANAGEMENT
1161 West Samford Ave. Building 1
Auburn University, AL 36849

AUBURN UNIVERSITY
Facilities Management



STATUS UPDATES
NOVEMBER 15, 2024 BOARD MEETING
AUBURN UNIVERSITY BOARD OF TRUSTEES

FOR INFORMATION ONLY

Time will be allotted for the following status updates:

- a. Current Status of New Construction/Renovation/Infrastructure Projects with Budgets of \$1,000,000 and Greater
- b. Quarterly Report for Projects Costing More than \$500,000 but Less than \$1,000,000 – 4th Quarter, Fiscal Year 2024
- c. Project Status Reports

TO: CHRISTOPHER B. ROBERTS, President 
THROUGH: KELLI SHOMAKER, Senior Vice President, Business and Administration and Chief Financial Officer 
FROM: JIM CARROLL, Vice President, Facilities Management 
SUBJECT: PROPERTY AND FACILITIES COMMITTEE

**CURRENT STATUS OF NEW CONSTRUCTION/RENOVATION/
INFRASTRUCTURE PROJECTS WITH BUDGETS OF \$1,000,000 AND GREATER
(INFORMATION ONLY)**

DATE: OCTOBER 16, 2024

This is to request that the following proposal be submitted to the Property and Facilities Committee and included on the agenda of the Board of Trustees meeting scheduled for November 15, 2024.

Proposal:

Consistent with standing practice, it is proposed that the current status report of new construction/renovation/infrastructure projects with budgets greater than \$1,000,000 be submitted, *for information only*, to the Board of Trustees through the Property and Facilities Committee.

Review and Consultation:

The Board of Trustees at its meeting on June 4, 2001, requested that it receive a regular update on the financial status of Board approved projects. The attached list includes projects at Auburn University and outlying units.

Rationale for Recommendation:

Consistent with the request of the Board of Trustees for a current status report of new construction/renovation/infrastructure projects with budgets greater than \$1,000,000, the attached listing is provided, *for information only*, to the Board through the Property and Facilities Committee for inclusion on the agenda of the meeting scheduled for November 15, 2024.

Auburn University Facilities Management
Current Capital Projects
 (Spending across Multiple Years)
Summary of Cash Flow by Project Phase

<i>Project Phase</i>	<i>Previous Approved Budget Amount</i>	<i>Current Approved Budget Amount</i>	<i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2026 & Forward</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2025</i>
Substantial Completion	195,460,000	180,850,000	177,002,344	1,312,453	0 *
Construction	563,900,000	576,800,000	246,404,666	240,874,051	77,566,744 *
Design	31,374,608	28,633,648	1,520,549	24,513,099	2,600,000
Planning	1,113,900	1,557,400	828,559	638,134	0 *
Totals	791,848,508	787,841,048	425,756,118	267,337,737	80,166,744 *
Other Open Projects	91,884,747	88,820,513	51,428,203	12,464,103	24,928,206
Grand Totals	883,733,255	876,661,561	477,184,321	279,801,840	105,094,950 *

* On the lines with asterisks, the sum of the spending columns does not equal the current approved budget figure due to projects being executed under budget. See individual project lines on following pages for details.

Auburn University Facilities Management
Current Capital Projects

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>(A)</i>	<i>AU Funding (includes gifts/grants)</i>	<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>(B)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2025</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2026 & Forward</i>	<i>(C)</i>	<i>(A)-(B)- (C)</i>	
<i>SUBSTANTIAL COMPLETION PHASE</i>												
Quad Residence Halls - Comprehensive Renovations - Phase I: Harper & Broun Halls 19-557	COMPLETED	13,500,000	16,500,000	16,500,000			15,848,980	0	0	0	651,020	* See note below
Tony & Libba Rane Culinary Science Center - Summary	Substantial Completion	95,400,000	110,000,000	20,000,000	90,000,000		108,982,253	75,000	0	64,519	953,228	* See note below
Chilled Water System Expansion - New CW Plant At South Campus 18-444	Substantial completion	24,000,000	19,050,000		19,050,000		18,897,968	27,032	0	60,630	91,402	* See note below
Hood-McPherson Building (Bham) - Comprehensive Renovation 20-554	Substantial Completion	21,800,000	21,800,000	21,800,000			21,268,564	0	0	87,686	443,750	* See note below
McWhorter Center - Gymnastics & Softball Team Area Renovations 21-380	Substantial Completion	4,900,000	4,900,000	1,300,000	3,600,000		4,614,589	85,411	0	190,824	94,587	* See note below
Student Activities Center & Kinesiology Bldg - Renovations For New DPT Program 22-028	Substantial Completion	2,500,000	2,500,000	2,500,000		0	2,315,579	179,421	0	148,030	36,391	* See note below
Research and Innovation AU Regional Airport - New Corporate Hangar At South Ramp 22-402	Substantial Completion	3,000,000	4,000,000	3,500,000		500,000	3,475,449	494,551	0	79,085	445,466	* See note below
Parkerson Mill Creek - Greenway Phase III (Lem Morrison Drive To VCOM Pond) 21-514	Substantial Completion	1,500,000	2,100,000	881,217		1,218,783	1,598,962	451,038	0	185,817	315,221	* See note below
Total Substantial Completion			180,850,000	66,481,217	112,650,000	1,718,783	177,002,344	1,312,453	0	816,591	3,031,065	

Auburn University Facilities Management
Current Capital Projects

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>(A)</i> <i>Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>	<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>(B)</i> <i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2025</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2026 & Forward</i>	<i>(C)</i> <i>Current Encumbrances Against Project</i>	<i>(A)-(B)-(C)</i> <i>Current Open Balance (Budget less Actuals and Encumbrances)</i>	
CONSTRUCTION PHASE												
Academic Classroom & Laboratory Complex - Summary	Substantial Completion/Programming	83,000,000	83,000,000		82,071,760	928,240	70,732,135	42,451	4,975,414	2,000	12,265,865	* See note below
College of Education Building - New Facility 18-538	Construction	77,000,000	77,000,000	10,000,000	30,585,165	36,414,835	52,936,682	24,063,318	0	13,836,343	10,226,975	
STEM & Agricultural Sciences Complex - New Facility 20-378	Construction	200,000,000	224,000,000	36,000,000	138,000,000	50,000,000	74,534,040	100,000,000	49,465,960	131,403,103	18,062,857	
Plainsman Park Improvements 21-378	Construction	30,000,000	30,000,000	3,653,506	26,346,494		18,245,213	11,754,787	0	9,009,683	2,745,104	
Kreher Preserve & Nature Center - Environmental Education Building 20-429	Construction	1,950,000	3,900,000	3,900,000			3,175,055	724,945	0	533,441	191,504	
North AU Equine Facility - New Office Building 21-108	Construction	7,000,000	7,000,000	7,000,000			3,313,119	3,686,881	0	2,752,156	934,725	
University Student Housing Phase I 19-442	Construction	80,000,000	80,000,000	2,866,298	72,833,702		13,773,893	44,150,737	22,075,370	55,147,348	11,078,759	
Lowder Hall - Academic Advising Suite Renovation 22-007	Construction	5,500,000	5,500,000	5,500,000		0	1,141,046	4,000,000	0	1,805,538	2,553,416	* See note below
Recreation and Wellness Center Renovation for Health Promotion & Wellness Services 23-072	Construction	3,200,000	3,200,000	3,200,000			726,360	1,973,640	0	1,387,226	1,086,414	* See note below
Jordan-Hare Stadium - Provide A New Score & Video Board System 24-015	Construction	25,700,000	25,700,000	25,700,000		0	1,479,707	24,170,293	50,000	14,704,171	9,516,122	

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>	<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>(B) Actual Spending to Date (across multiple years)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2025</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2026 & Forward</i>	<i>(C) Current Encumbrances Against Project</i>	<i>(A)-(B)-(C) Current Open Balance (Budget less Actuals and Encumbrances)</i>	
Quad Residence Halls Renovation Phase 2: Teague & Little Halls 21-358	Construction	22,500,000	22,500,000	22,500,000			5,193,001	17,306,999	0	15,445,018	1,861,981	
Gogue Performing Arts Center - Outdoor Pavilion & Exterior Improvements 22-213	Construction	15,000,000	15,000,000	15,000,000		0	1,154,415	9,000,000	1,000,000	11,196,541	2,649,044	* See note below
Total Construction			576,800,000	135,319,804	349,837,121	87,343,075	246,404,666	240,874,051	77,566,744	257,222,568	73,172,766	

Auburn University Facilities Management
Current Capital Projects

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>	<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>(B) Actual Spending to Date (across multiple years)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2025</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2026 & Forward</i>	<i>(C) Current Encumbrances Against Project</i>	<i>(A)-(B)-(C) Current Open Balance (Budget less Actuals and Encumbrances)</i>
DESIGN PHASE											
Transformation Gardens - Garden Implementation (Phase I) 21-445	Design	347,000	347,000	347,000			173,748	173,252	0	96,656	76,596
Gulf Coast Engineering Research Station - New Building 22-258	Design	1,526,148	1,526,148			1,526,148	451,259	1,074,889	0	1,001,248	73,641
Foy Hall - Relocate Campus Dining Kitchen To Existing Service Kitchen 23-264	Hold (design)	222,500	222,500	222,500			61,967	160,533	0	155,030	5,503
Athletics Complex Renovations for Sports Medicine 23-180	Design	9,000,000	9,000,000	6,000,000	3,000,000		120,778	8,879,222	0	133,775	8,745,447
President's Garden Pavilion - University Events Center 23-466	Design	14,000,000	14,000,000	14,000,000		0	611,837	10,788,163	2,600,000	787,712	12,600,451
Draughon Village Laundry - Convert Laundry Facility Into Restrooms 23-158	Design	1,700,000	1,700,000	1,700,000			89,533	1,610,467	0	51,444	1,559,023
Quad Residence Halls Renovation Phase 3: Keller & Owen Halls 24-237	Design	1,838,000	1,838,000	1,838,000			11,427	1,826,573	0	0	1,826,573
Total Design			28,633,648	24,107,500	3,000,000	1,526,148	1,520,549	24,513,099	2,600,000	2,225,865	24,887,234


ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>Current Approved Budget Amount</i>	<i>AU Funding (includes gifts/grants)</i>	<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>Actual Spending to Date (across multiple years)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2025</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2026 & Forward</i>	<i>(C) Current Encumbrances Against Project</i>	<i>(A)-(B)-(C) Current Open Balance (Budget less Actuals and Encumbrances)</i>	
PLANNING PHASE												
Auburn University Regional Airport Maintenance Hangar Expansion 21-017	HOLD (Programming)	96,900	96,900	96,900			6,193	0	0	0	90,707	* See note below
Neville Arena - Team Support Improvements 22-041	Design	871,500	871,500	767,994	103,506		360,466	511,034	0	33,752	477,282	
Vehicle Research and Innovation Lab, New Building 23-178	Hold/Programming	527,000	527,000			527,000	454,652	72,348	0	40,919	31,429	
Solon Dixon Education Ctr - Dorm A & B Replacement 23-168	Programming	62,000	62,000				7,248	54,752	0	42,750	12,002	
Total Planning			1,557,400	864,894	103,506	527,000	828,559	638,134	0	117,421	611,420	

ESTIMATED CASHFLOW MATRIX and ACTUAL SPENDING and ENCUMBRANCE ACTIVITY

<i>Project Name</i>	<i>Project Phase</i>	<i>Original Approved Budget Amount</i>	<i>(A)</i>	<i>AU Funding (includes gifts/grants)</i>	<i>AU Bond Funding</i>	<i>Federal/ State or Local Funding</i>	<i>(B)</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2025</i>	<i>Estimated Spending Assuming Remainder of Budget for FY2026 & Forward</i>	<i>(C)</i>	<i>(A)-(B)-(C)</i>
Other Open Projects	Various Stages		88,820,513	76,279,123	6,684,750	5,856,640	51,428,203	12,464,103	24,928,206	18,463,324	18,928,985
GRAND TOTAL			876,661,561	303,052,538	472,275,377	96,971,646	477,184,321	279,801,840	105,094,950	278,845,769	120,631,470

* On the lines with asterisks, the sum of the spending columns does not equal the current approved budget figure due to projects being executed under budget.

TO: CHRISTOPHER B. ROBERTS, President 
THROUGH: KELLI SHOMAKER, Senior Vice President, Business and Administration and Chief Financial Officer 
FROM: JIM CARROLL, Vice President, Facilities Management 
SUBJECT: PROPERTY AND FACILITIES COMMITTEE

**QUARTERLY REPORT FOR PROJECTS COSTING MORE THAN \$500,000
BUT LESS THAN \$1,000,000 – 4th QTR FISCAL YEAR 2024 (For Information Only)**

DATE: OCTOBER 16, 2024

This memorandum requests the following proposal be presented to the Board of Trustees through the Property & Facilities Committee and included on the agenda of the meeting scheduled for November 15, 2024.

Proposal:

The Board of Trustees, at its meeting on April 11, 2014, adopted a resolution stipulating that all projects with a total cost in the range of \$500,000 to \$1,000,000 be reported quarterly. The intent of this report is to keep the Property and Facilities Committee informed of those projects as they are occurring on campus. Consistent with standing policy, it is proposed that this report be submitted for information only.

Review and Consultation:

Projects initiated in the 4th Quarter of Fiscal Year 2024 and costing more than \$500,000 but less than \$1,000,000 are listed in the following table.

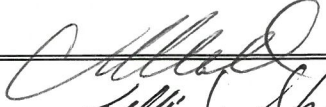


4 th Quarter FY 2024 Projects \$500,000 - \$1,000,000	Project Number	Account Number	Cost
Scott-Ritchey Research Center - Building B, Renovate For New Kennels	23-239	924373-102048-P100	\$898,100
Samford Hall - Suite 208, Provost Office Renovations	23-332	924330-102048-P100	\$828,869
Haley Center - The Speech & Hearing Clinic, Various Renovations	22-431	924255-102048-P100	\$770,000

Rationale for Recommendation:

Consistent with standing policy, this report is submitted to the Board of Trustees through the Property & Facilities Committee for information at the meeting scheduled for November 15, 2024.



FACILITIES MANAGEMENT
M E M O R A N D U M

TO: CHRISTOPHER B. ROBERTS, PRESIDENT 
THROUGH: KELLI D. SHOMAKER, Senior Vice President, Business and Administration and Chief Financial Officer 
FROM: JIM CARROLL, Vice President, Facilities Management 
SUBJECT: PROPERTY AND FACILITIES COMMITTEE

PROJECT STATUS REPORT

DATE: OCTOBER 16, 2024

This memorandum requests the following information be presented to the Board of Trustees through the Property and Facilities Committee and included on the agenda at the meeting scheduled for November 15, 2024.

Proposal:

It is proposed that a brief report regarding the status of Board of Trustees-approved capital projects be submitted, *for information only*, to the Board of Trustees through the Property and Facilities Committee.

Review and Consultation:

The responsibility of the Board of Trustees extends to the oversight of funding, planning, design, construction, maintenance, and operation of University buildings and facilities. Since a project can often take several years to execute, as it progresses through the planning, initiation, design, and construction phases of the project, this report is intended to continually inform the Board of Trustees of the status of previously approved projects.

CAPITAL PROJECT STATUS

PROJECT/PHASE

STATUS

Projects in the Planning Stage:

- Jordan-Hare Stadium North Endzone Multi-Use Addition
- College of Human Sciences Academic & Research Facility

Initiation Approved

Initiated September 2024
Initiated September 2024

Projects in the Design Stage:

- AU Airport Maintenance Hangar Addition (on hold)
- Ag Transformation Gardens - Phase 1: Children's Garden
- Ag Transformation Gardens – Phase 2:
Aquaculture Barn & Greenhouse
- Neville Arena – Team Support Improvements¹
- Gulf Coast Engineering Research Station – New Building
- Vehicle Research and Innovation Laboratory (on hold)
- Foy Hall Renovation – New Campus Dining Catering
Kitchen (on hold)
- Auburn University Airport Air Traffic Control Tower
- Solon Dixon Dorm Replacement
- Brown-Kopel Engineering Student Achievement Center
Analytical, Innovation, and Manufacturing Laboratory
- Melton Student Center Patio Renovation
- Rural Studio Red Barn, Newbern, Alabama
Renovation and Repairs

Initiation Approved

Initiated June 2021
Initiated September 2021
Initiated September 2021

Initiated February 2022
Initiated September 2022
Initiated June 2023
Initiated August 2023

Initiated November 2023
Initiated February 2024
Initiated June 2024

Initiated June 2024
Initiated June 2024

Projects with Final Approval:

- Parker Hall Demolition (ACLC Phase 3)
- University Events Center Addition
- Renovation of Space in the Athletics Complex for Sports
Medicine
- Caroline Draughton Village (CDV) Laundry Facility
- Village Residence Halls Renovation, Phase IV - Plainsman Hall

Final Approval.

Approved February 2019
Approved June 2024
Approved September 2024

Approved September 2024
Approved September 2024

Projects in Construction Stage:

- College of Education Building
- AUM Science Laboratory Facility Renovation
- STEM+AG Sciences Complex
- Plainsman Park Improvements
- North Auburn Equine Research Facility – Addition
- Quad Residence Halls Renovation – Phase 2:
Teague Hall and Little Hall
- New University Student Housing
- Lowder Hall Advising Suite Renovation

Final Approval

Approved November 2022
Approved April 2023
Approved February 2023
Approved February 2023
Approved June 2023
Approved August 2023

Approved August 2023
Approved November 2023

¹ Formerly referred to as Neville Arena – New Practice Gym, when approved by BOT in February 2022.

- | | |
|--|---------------------|
| • Recreation and Wellness Center Renovation for Health Promotion & Wellness Services | Approved April 2024 |
| • Jordan-Hare Stadium North Endzone Videoboard | Approved June 2024 |
| • Auburn University Regional Airport Terminal Ramp Expansion | Approved April 2024 |
| • Gogue Performing Arts Center – Studio Theatre and Amphitheatre Build-Out | Approved June 2024 |

Projects Recently Completed:

- Village Residence Halls Repair and Refurbishment: Phase III
- Airport Runway Safety Area
- Kreher Preserve & Nature Center - New Environmental Education Building
- Jordan-Hare Stadium Field Renovation
- Parkerson Mill Greenway-Phase III
- Renovation Space for School of Kinesiology- Doc of PT
- Chilled Water Plant III (College of Veterinary Medicine) Chiller Upgrades & Piping Improvements

Final Approval

- Approved August 2023
- Approved June 2023
- Approved April 2023
- Approved April 2023
- Approved November 2022
- Approved June 2022
- Approved April 2022

**JOINT PROPERTY & FACILITIES AND FINANCE COMMITTEE AGENDA
NOVEMBER 15, 2024 BOARD MEETING
AUBURN UNIVERSITY BOARD OF TRUSTEES**

1. Auburn University Applied Research Laboratory in Huntsville, Alabama – Approval of Lease Agents, Financing and Advance Agreement, and Related Agreements
(Kelli Shomaker, Jim Carroll, & Mark Stirling)

<u>Committee Chairpersons:</u>	Mr. Michael DeMaioribus & Mr. Wayne Smith (<i>Presiding</i>)
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<u>Faculty Representatives:</u>	Dr. Darren Olson, Property & Facilities (ex-officio, non-voting) Dr. Elizabeth Davis-Sramek, Finance (ex-officio, non-voting) Dr. Tewhan Hahn, Finance (ex-officio, non-voting)
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Please Note: All trustees serve on all committees, with the exception of the Executive Committee.

PROPERTY AND FACILITIES COMMITTEE AND FINANCE COMMITTEE

RESOLUTION

AUBURN UNIVERSITY APPLIED RESEARCH LABORATORY
HUNTSVILLE, ALABAMA

APPROVAL OF LEASE AGENTS, FINANCING AND ADVANCE AGREEMENT, AND
RELATED AGREEMENTS

WHEREAS, the University is committed to its statewide mission of providing quality academic programs, research and outreach, and having a presence in the State of Alabama that will further enhance the University's public engagement as a land-grant institution; and

WHEREAS, the University is regularly engaged in various research and development activities within and outside its main campus including, among other locations, in the Auburn University Research and Innovation Campus at Cummings Research Park ("CRP") in the City of Huntsville, Alabama; and

WHEREAS, the University's 2024 Strategic Plan includes doubling its research enterprise, and there is insufficient laboratory space to conduct additional research at its current facilities; and

WHEREAS, it is necessary and desirable to obtain additional research space at CRP for new manufacturing techniques and development of prototypes, testing of space flight hardware, and for other facilities that foster national security research under contracts with the United States government and private sector partners; and

WHEREAS, The Industrial Development Board of the City of Huntsville (the "IDB") owns certain property within CRP (the "Site"), and will cause to be constructed thereon a research facility for lease to the University (together with the Site, the "New Research Facility") using proceeds of a loan in the amount of up to \$18,000,000 (the "Loan") to be made by Regions Commercial Equipment Finance, LLC under the Financing and Advance Agreement herein authorized and attached hereto as Exhibit A; and

WHEREAS, under the Lease Agreement for the New Research Facility herein authorized and attached hereto as Exhibit B, the University will (i) make payments to the IDB in amounts as required by the Loan ("Basic Rent"), which Basic Rent will serve as the sole source of payment and collateral to repay the Loan, and (ii) be responsible for payment and performance of all other obligations respecting the New Research Facility (e.g., maintenance, insurance, operations, etc.);

NOW, THEREFORE, BE IT RESOLVED, by the Board of Trustees of the University (the "Board"), that Christopher B. Roberts, President, or such person as may be acting by or on behalf of the President (including such person or persons identified for such purpose in the Lease Agreement), is hereby authorized to take such action as are necessary or desirable to work with the IDB in the design, construction, and equipping of the New Research Facility; and

BE IT FURTHER RESOLVED, that the Board hereby authorizes the President and the Chief Financial Officer of the University, or either of them, to execute and deliver, for and in the name and behalf of the University, (i) a financing agreement among the University, the Lender, and the IDB, in the form attached hereto and with such changes as shall be determined by the officer executing said agreement (the "Financing and Advance Agreement"), (ii) a lease agreement with the IDB for the New Research Facility in the form attached hereto and with such changes as shall be determined by the officer executing said agreement (the "Lease Agreement"), and (iii) such other agreements, notices, instruments or other documents as may be necessary or desirable respecting the financing, development and operation of the New Research Facility, with all documents herein authorized to be reviewed as to form and substance by the General Counsel for the University prior to their execution; and, further, that the Secretary of the Board and the President Pro Tempore of the Board, or either of them, are authorized to affix the official seal of the University to all agreements and documents herein authorized and to attest the said seal and any and all signatures.

Exhibit A
Financing and Advance Agreement

The Finance and Advance Agreement will be sent directly to the board members by the General Counsel.

Exhibit B
Lease Agreement

The Lease Agreement will be sent directly to the board members by the General Counsel.



AUBURN
UNIVERSITY

FACILITIES MANAGEMENT
M E M O R A N D U M

TO: CHRISTOPHER B. ROBERTS, President
THROUGH: KELLI D. SHOMAKER, Senior V.P. Business and Administration and Chief Financial Officer
FROM: STEVEN TAYLOR, SENIOR V.P. RESEARCH AND ECONOMIC DEVELOPMENT
MARK STIRLING, Director of Real Estate
SUBJECT: JOINT PROPERTY AND FACILITIES COMMITTEE AND FINANCE COMMITTEE

**AUBURN UNIVERSITY APPLIED RESEARCH LABORATORY
HUNTSVILLE, ALABAMA. APPROVAL OF LEASE AGENTS, FINANCING
AND ADVANCE AGREEMENT, AND RELATED AGREEMENTS**

DATE: OCTOBER 30, 2024

I am writing to request that the following item be added to the Board of Trustees' agenda for consideration at the **November 15, 2024** meeting.

Proposal:

It is requested that the Lease and Finance Agreement with the Huntsville Industrial Development Board for a new Auburn University Applied Research Laboratory in Huntsville, Alabama be submitted to the Board of Trustees for approval through the joint Property and Facilities and Finance Committees.

Review and Consultation:

Auburn University's 2024 Strategic Plan outlines key goals and commitments designed to increase Auburn University's research-based educational programming. As indicated in the plan, Auburn's academic, research, outreach and extension activities continue to provide valuable resources to the state in the form of interdisciplinary activities and unique community partnerships.

In Spring of 2022 Auburn University purchased the Logixcore Facility in Cummings Research Park (CRP) in Huntsville, AL and opened the Auburn University Research and Innovation Campus (AURIC) in Huntsville. The following year the University created the Applied Research Institute (ARI), based out of AURIC, to further the strategic goal of doubling its research program. The Huntsville area provides key opportunities for Auburn University to expand due to the presence of the Redstone Arsenal, NASA, numerous Department of Defense agencies, and a multitude of private sector partners with research and development needs.

Since its creation, ARI has grown its research program in key areas such as advanced manufacturing for aviation and missile systems, design for additive manufacturing, Army Pathfinder program, and radiation hardening testing for spaceflight hardware, and this has led to the acquisition of research equipment with needs beyond what AURIC can provide. This equipment includes items such as a Big Area Additive Manufacturing (BAAAM) printer, an EOS M-400 metal 3D printer for rapid prototyping, and a cyclotron (planned purchase) for radiation hardening research, each of which have unique site, operational and security needs. With this growth, there is a need for additional research space and Auburn University is seeking a solution to meet this immediate need and the project schedules required by our sponsors, while also creating a phased approach to accommodate future research endeavors.

The City of Huntsville Industrial Development Board (the "Huntsville IDB") has actively worked with staff

to locate a site and develop a building to lease to AU for the Auburn University Applied Research Laboratory. University representatives have visited Huntsville over the past three months to evaluate potential sites and discuss the Huntsville IDB's plan to design, build, and lease a facility to Auburn University. The proposed site is located in Cummings Research Park, on Mark C. Smith Boulevard, on a 14.5-acre parcel roughly a mile from the AURIC facility.

Similar to facilities Auburn University has leased from the City of Auburn Industrial Development Board, The Huntsville IDB will finance and develop the new research facility on a parcel of real property owned by the Huntsville IDB (the "Project Site"). Under a Financing and Advance Agreement between Auburn University, the Huntsville IDB, and an affiliate of Regions Bank (the "Lender"), the Lender would advance of funds, up to approximately \$18.0 million (the "Loan") to the Huntsville IDB, to cover the costs of the Project Site and the costs of developing, constructing and equipping the new research facility (such facility, together with the Project Site, the "Project"). At all times the Project would be leased by the Huntsville IDB, as lessor, to Auburn University, as Lessee, under a Lease Agreement (the "Lease"). Per the Lease, there would be an unconditional obligation of Auburn University to make basic rental payments equal to maturing installments of principal and interest on the Loan owed to the Lender ("Basic Rent Payments"). As evidence of the obligation to pay principal and interest on the Loan, the Huntsville IDB would issue a limited obligation revenue bond to the Lender payable solely out of Basic Rent Payments. Auburn University would also be obligated for payment and performance of all other obligations respecting the Project, such as maintenance, operational costs, insurance costs, etc. At no time would the Huntsville IDB have any obligation to make payments on the Loan. The sole source of payment and collateral for the Loan would be Basic Rent Payments made by Auburn University under the Lease.

During the construction period, the Loan would bear interest at a variable rate. Following that construction period, the total of all advances (representing principal on the Loan) would be payable, along with interest calculated at a fixed rate, for a period of approximately ten (10) years. Such payments would be made on a monthly basis. At such time as all principal and interest on the Loan has been paid (*i.e.*, through Basic Rent Payments made by Auburn University under the Lease), then Auburn University would have the right to purchase the Project for nominal consideration (e.g., \$100.00).

Recommendation:

We request that the Board of Trustees of Auburn University authorize and empower Christopher B. Roberts, President, or such person as may be acting as President be and the same, to take such action as is necessary and desirable to complete the design, construction, and leasing of a suitable facility in Huntsville, Alabama for the Auburn University Applied Research Laboratory, including approval of the Lease, the Financing and Advance Agreement and all other documents and instruments in connection therewith. All documents consummating the Financing and Advance Agreement, the Lease and the other instruments and agreement shall be reviewed, as to form, by General Counsel for Auburn University.

**ACADEMIC AFFAIRS COMMITTEE AGENDA
NOVEMBER 15, 2024 BOARD MEETING
AUBURN UNIVERSITY BOARD OF TRUSTEES**

1. Agenda Item for the Board of Trustees – *For Information Only* (Vini Nathan)

Committee Chairperson: Ms. Elizabeth Huntley

Faculty Representative: Dr. Lori Eckhardt, Auburn University (ex-officio, non-voting)

Please Note: All trustees serve on all committees, with the exception of the Executive Committee.



AUBURN UNIVERSITY

OFFICE OF THE PROVOST

MEMORANDUM TO: Christopher B. Roberts
President

FROM: Vini Nathan
Provost and Senior Vice President for Academic Affairs

SUBJECT: Information Items for the Board of Trustees

DATE: October 8, 2024

I request that the following information items be added to the Board of Trustees' agenda for the November 15, 2024, meeting.

The following academic items have been approved for implementation by the Provost's Office. While they do not require formal approval by the Board of Trustees, they have received the support of the appropriate colleges, the University Curriculum Committee, the Graduate Council, and the Provost's Office. Following the Board of Trustees meeting, they will be forwarded to the Alabama Commission on Higher Education for appropriate notifications.

New Graduate Certificates (2)

1. Graduate Certificate in Neuroscience (12 hours), Department of Drug Discovery and Development, Harrison College of Pharmacy

The Harrison College of Pharmacy has established a new Graduate Certificate in Neuroscience for students interested in brain-related sciences but who are studying other subjects. The certificate features courses from various departments and addresses topics such as neural alterations, diagnostic tools, treatment development, and outcome measures. The courses, taught by research faculty from different departments, offer students exposure to fundamental neuroscience concepts, interdisciplinary research, presentation skills, and critical thinking. This comprehensive education prepares students for advanced studies and opportunities in the field of neuroscience. No new courses or resources are needed for this certificate. Courses included are already routinely offered across the departments and colleges committed to the certificate. This certificate is designed for existing Auburn MA/PhD students and as a way to attract new graduate students to a variety of programs where this certificate would be an attractive additional credential.

2. *Veterinary Social Work Graduate Certificate (9 hours), Department of Sociology, Anthropology, and Social Work, College of Liberal Arts and the College of Veterinary Medicine*

The College of Liberal Arts has established a new graduate certificate in Veterinary Social Work, which will be offered as part of the Master of Social Work program. As a collaborative effort between the Department of Sociology, Anthropology, and Social Work and the College of Veterinary Medicine, the certificate is the first of its kind in Alabama and offers a curriculum focusing on the effects of human-animal relationships. The program addresses four critical areas: managing compassion fatigue and conflicts, navigating animal-related grief and bereavement, understanding the connection between violence against humans and animals, and exploring therapeutic animal-assisted interventions. Additionally, the certificate program meets the increasing demand for skilled professionals who can support clients and veterinary experts in this field of expertise. No additional resources are required for this certificate. Students must already be in the Master of Social Work Program to apply for this certificate program. The single new course required is covered by existing faculty within their load.

Degree Option Closure (1)

1. *Closure of the Graduate Certificate in Movement Skills Analysis, School of Kinesiology, College of Education*

The School of Kinesiology has recommended the closure of the Graduate Certificate in Movement Skills Analysis. Offered online, the certificate has not met its enrollment goals over the past five years and has been determined as a non-viable program. Additionally, because graduate student assistantships cannot cover the additional fees required for online courses, it is not an economically feasible option.

**EXECUTIVE COMMITTEE AGENDA
NOVEMBER 15, 2024 BOARD MEETING
AUBURN UNIVERSITY BOARD OF TRUSTEES**

1. Proposed Awards and Namings (Bob Dumas)

<u>Committee Chairperson:</u>	Mr. Bob Dumas
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<u>Committee Members:</u>	Mr. Michael DeMaioribus
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Mr. Jimmy Rane

President *Pro Tempore* Quentin Riggins

Vice President *Pro Tempore* Jimmy Sanford

Mr. Wayne Smith

Mr. Tim Vines

**PROPOSED AWARDS AND NAMINGS
NOVEMBER 15, 2024 BOARD MEETING
AUBURN UNIVERSITY BOARD OF TRUSTEES**

Time will be allotted for any discussion of a list of proposed awards and namings.

RESOLUTION

APPROVAL OF MINUTES

WHEREAS, copies of the minutes of the September 6, 2024 meeting of the Board of Trustees have been distributed to all members of this Board for review; and

WHEREAS, the members have reviewed the minutes and determined that they constitute a true and correct recitation of the business of the respective meeting.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the minutes of the September 6, 2024 meeting of the Board of Trustees are hereby approved as distributed.

MINUTES OF A MEETING OF THE
BOARD OF TRUSTEES
OF
AUBURN UNIVERSITY

SEPTEMBER 6, 2024

**SCHEDULE AND AGENDA
SEPTEMBER 6, 2024 BOARD MEETING
AUBURN UNIVERSITY BOARD OF TRUSTEES**

- I. Call to Order and Opening Remarks
- II. Committee Meetings
 - A. Property and Facilities Committee | Chairperson DeMaioribus

Project Approvals:

- 1. Athletics Complex Renovation for Sports Medicine, Final Approval
- 2. Caroline Draughon Village Laundry Facility Renovation for Recreation and Wellness, Final Approval
- 3. Village Residence Halls Renovation, Phase IV – Plainsman Hall, Authority to Execute
- 4. Melton Student Center Patio Renovation, Architect Selection
- 5. Brown-Kopel Engineering Student Achievement Center – Analytical, Innovation and Manufacturing Laboratory, Architect Selection
- 6. Rural Studio Red Barn in Newbern, Alabama – Comprehensive Renovation, Architect Selection
- 7. Jordan-Hare Stadium North Endzone Multi-Use Addition, Project Initiation
- 8. College of Human Sciences Academic and Research Facility, Project Initiation

Real Estate Approvals:

- 9. Auburn Research Park Approvals for New Research Facility

Informational Reports:

- 10. Status Updates – *For Information Only*
 - a. Current Status of New Construction/Renovation/Infrastructure Projects with Budgets of \$1,000,000 and Greater
 - b. Quarterly Report for Projects Costing More than \$500,000 but Less than \$1,000,000 – 3rd Quarter, Fiscal Year 2024
 - c. Project Status Report

B. Academic Affairs Committee | Chairperson Huntley

1. Proposed Doctor of Philosophy in Statistics and Data Science

C. Finance Committee | Chairperson W. Smith

1. Approval of FY 2025 Auburn University Budget
2. Tuition and Fees Discussion for Fall 2025 for Auburn University and Auburn University at Montgomery
3. Housing Rates Discussion for Fall 2025
4. Dining Rates Discussion for Fall 2025

D. Audit and Compliance Committee | Chairperson Ainsworth

1. PWC's Audit Plan – *For Information Only*
2. Adoption of Employee Code of Conduct & Ethics

E. Executive Committee | Chairperson Dumas

1. SACSCOC Item – Strategic Plan
2. Proposed Awards and Namings
3. Appointment of Trustees to the Lifetime Achievement Award Selection Committee – *For Information Only*

F. Trustee Reports | 9:50 a.m.

III. Regular Meeting of the Board of Trustees

IV. Proposed Executive Session

V. Reconvened Meeting of the Board of Trustees

1. Approval of the Minutes of the June 7, 2024 Board Meeting
2. AUM Chancellor's Report
3. AUM Chancellor's Report
4. President's Report

5. Action Items and Committee Meeting Reports

A. Property and Facilities Committee

1. Athletics Complex Renovation for Sports Medicine, Final Approval
2. Caroline Draughon Village Laundry Facility Renovation for Recreation and Wellness, Final Approval
3. Village Residence Halls Renovation, Phase IV – Plainsman Hall, Authority to Execute
4. Melton Student Center Patio Renovation, Architect Selection
5. Brown-Kopel Engineering Student Achievement Center – Analytical, Innovation and Manufacturing Laboratory, Architect Selection
6. Rural Studio Red Barn in Newbern, Alabama – Comprehensive Renovation, Architect Selection
7. Jordan-Hare Stadium North Endzone Multi-Use Addition, Project Initiation
8. College of Human Sciences Academic and Research Facility, Project Initiation
9. Auburn Research Park Approvals for New Research Facility

B. Academic Affairs Committee

1. Proposed Doctor of Philosophy in Statistics and Data Science

C. Finance Committee

1. Approval of FY 2025 Auburn University Budget
2. Tuition and Fees Discussion for Fall 2025 for Auburn University and Auburn University at Montgomery
3. Housing Rates Discussion for Fall 2025
4. Dining Rates Discussion for Fall 2025

D. Audit and Compliance Committee

1. Adoption of Employee Code of Conduct & Ethics

- E. Executive Committee
 - 1. SACSCOC Item – Strategic Plan
 - 2. Proposed Awards and Namings
- VI. Recess Meeting

President *Pro Tempore* Riggins convened a meeting of the Board of Trustees of Auburn University on Friday, September 6, 2024 at 8:30 a.m. in the Legacy Ballroom of The Hotel at Auburn University and Dixon Conference Center.

President *Pro Tempore* Riggins then called upon Board Secretary Jon Waggoner to call the roll. The following voting board members were deemed to be in attendance:

Ms. Caroline M. Aderholt; Mr. William P. Ainsworth; Mr. Michael A. DeMaioribus; Mr. Robert W. Dumas; Mr. James R. Pratt, III; Mr. James W. Rane; Mr. Quentin P. Riggins; Mr. B.T. Roberts; Mr. M. Clark Sahlie; Mr. James H. Sanford; Mr. Wayne T. Smith; Mr. Zeke W. Smith; Mr. Timothy Vines; and Mr. Walter S. Woltosz.

Governor Kay Ivey, President of the Board, was absent from the meeting.

The individuals listed above represent all persons recognized as voting board members at the time of the meeting.

President *Pro Tempore* Riggins welcomed those serving on the Board ex officio as follows: Dr. Lisa Kensler, Faculty Advisor to the Board of Trustees from the Auburn University campus; Dr. Tim Kroft, Faculty Advisor to the Board of Trustees from the Auburn University at Montgomery campus; Mr. Jack Hilton, President of the Auburn University Student Government Association; and Ms. Emma Jankowski, the President of the Auburn University at Montgomery Student Government Association.

Also sitting with the Board were the following persons: Dr. Christopher B. Roberts, Auburn University President; and Mr. Jon G. Waggoner, Secretary to the Board of Trustees.

The following persons were also in attendance at the meeting: Dr. Vini Nathan, Provost and Senior Vice President for Academic Affairs; Ms. Kelli Shomaker, Senior Vice President for Business & Administration and Chief Financial Officer; Dr. Bobby Woodard, Senior Vice President for Student Affairs; Ms. Jaime Hammer, General Counsel; Mr. Simon Yendle, Interim Vice President for Facilities Management; Dr. Carl Stockton, Chancellor of AUM; Mr. Mark Stirling, Director of Auburn University Real Estate; Dr. Joffrey Gaymon, Vice President for Enrollment; Dr. Jared White, Vice President for Governmental Affairs; Mr. Jim O'Connor, Vice President for Information Technology and Chief Information Officer; and Dr. Jennifer Adams, Executive Director of Public Relations.

President *Pro Tempore* Riggins welcomed the following persons that serve Auburn University and AUM in various capacities: Dr. Lori Eckhardt, Academic Affairs Committee Faculty Representative; Dr. Michelle Worosz, Agriculture and Natural Resources Committee Faculty Representative; Dr. Rolando Carol, AUM Faculty Senate President; Dr. Elizabeth Davis-Sramek, Finance Committee Faculty Representative; Dr. Tewhan Hahn, Finance Committee Faculty Representative; Dr. Jason Bryant, Institutional Advancement Committee Faculty Representative; Dr. Darren Olson, Property and Facilities Committee Faculty Representative; Dr. Reginald Blockett, Student Affairs Faculty Representative; Dr. Paul Fox, Student Affairs Faculty Representative; Mr. Thomas Sawyer, Chair of the Auburn University

Administrative & Professional Assembly; Ms. Kimberly McCadden, Chair of the Auburn University Staff Council; Dr. Gilbert Duenas, President of the AUM Faculty Senate; Mr. Stephen Bray, President of the AUM Staff Council; Mr. Paul Jacobson, Chair of the Auburn University Foundation Board of Directors; Ms. LuAnne Hart, President of the Auburn Alumni Association; and Ms. Ester Akinrinde, President of the Graduate Student Council.

The Board then met in various committees, each discussing the items which would later appear on the Reconvened Board Meeting Agenda, as follows:

**MINUTES OF A MEETING OF THE
PROPERTY AND FACILITIES COMMITTEE OF THE
AUBURN UNIVERSITY BOARD OF TRUSTEES
FRIDAY, SEPTEMBER 6, 2024 AT 8:40 A.M.**

Chairperson DeMaioribus convened a meeting of the Property and Facilities Committee of the Auburn University Board of Trustees on Friday, September 6, 2024 at 8:40 a.m. in the Legacy Ballroom of The Hotel at Auburn University and Dixon Conference Center.

After calling the committee meeting to order, Chairperson DeMaioribus called upon Mr. Yendle for discussion of the following Property and Facilities Committee agenda items:

1. Athletics Complex Renovation for Sports Medicine, Final Approval

Mr. Yendle reported that the Athletics Department has proposed the renovation of space previously occupied by the football program within the main Athletics Complex building to relocate the sports medicine and athletics training services from the Plainsman Park Strength and Rehabilitation Center and Beard-Eaves Memorial Coliseum. He explained that the renovation will enable the Athletics Department to co-locate, expand, and improve centralized sports medicine and training services to its student athletes. He added that the Athletics Department has identified additional work that will provide team spaces for the volleyball program including a new locker room, team spaces, nutrition, and offices that are currently housed in Neville Arena. He stated that the new volleyball support space will be proximate to the practice courts within Watson Fieldhouse. He noted that by combining this work with original space in the main building, the university will create efficiencies through the project planning and implementation.

Mr. Yendle indicated that the estimated total project cost is \$9.0 million, to be financed by Athletics Department funds.

Mr. Yendle stated that the request before the Board of Trustees is to adopt a resolution providing final approval of the project.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Rane. The motion was seconded by Mr. W. Smith, and the committee approved the motion by a voice vote.

2. Caroline Draughon Village Laundry Facility Renovation for Recreation and Wellness, Final Approval

Mr. Yendle reported that Student Affairs has proposed the renovation of the existing Caroline Draughon Village Laundry facility to become a new Recreation and Wellness fieldhouse. He explained that the facility was constructed in 1959 and served occupants until the residences were demolished in 2007. He shared that since that time, the building has been utilized as a storage and service facility and is currently unoccupied. He noted

that the proposed project would renovate the facility to serve the nearby intramural tennis and pickle ball courts.

Mr. Yendle indicated that the estimated total project cost is \$1.7 million, to be financed by Campus Recreation and Wellness funds.

Mr. Yendle stated that the request before the Board of Trustees is to adopt a resolution providing final approval of the project.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Vines. The motion was seconded by Ms. Huntley, and the committee approved the motion by a voice vote.

3. Village Residence Halls Renovation, Phase IV – Plainsman Park, Authority to Execute

Mr. Yendle reported that Student Affairs proposes to continue the repair and refurbishment of the Village Residence Halls complex by addressing Plainsman Residence Hall with Phase IV of this project. He stated that the work to be performed includes replacing flooring, millwork, countertops, mechanical units, and furnishings. He shared that the proposed schedule to refurbish Plainsman Residence Hall is to start and complete the work in the summer of 2025.

Mr. Yendle indicated that the estimated total project cost is \$4.7 million, to be financed by University Housing.

Mr. Yendle stated that the request before the Board of Trustees is to adopt a resolution authorizing the execution of the project.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Pratt. The motion was seconded by Mr. Dumas, and the committee approved the motion by a voice vote.

4. Melton Student Center Patio Renovation, Architect Selection

Mr. Yendle reported that Student Affairs endorses the Student Government Association's plan to remodel the Melton Student Center patio to improve student life and involvement at Auburn University. He explained that the project intends to optimize the use of outdoor areas next to busy student zones by transforming them into flexible spaces for student events, outdoor study areas, and gatherings. He shared that the project will create a medium-sized outdoor space with audiovisual facilities, perfect for holding various events. He stated that based on student feedback, the renovation will add over 75 outdoor study seats with power outlets for electronic devices. He added that to enhance the game day experience, the project will expand outdoor seating capacity and install a video screen for showing games and events. He noted that the improvement will create a more energetic and interactive atmosphere on home football game days near the campus green.

Mr. Yendle stated that the request before the Board of Trustees is to adopt a resolution approving the selection of Williams Blackstock Architects of Birmingham, Alabama as project architect.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Pratt. The motion was seconded by Mr. Z. Smith, and the committee approved the motion by a voice vote.

5. Brown-Kopel Engineering Student Achievement Center – Analytical, Innovation, and Manufacturing Laboratory, Architect Selection

Mr. Yendle reported that the Samuel Ginn College of Engineering has proposed the renovation of the remaining 16,000 square feet of unfurnished area with the Brown-Kopel Engineering Student Achievement Center to create a cutting-edge facility that will foster interdisciplinary collaboration, creativity, and industry-relevant innovation, particularly focused on advanced manufacturing. He shared that the project will include laboratories concentrated on manufacturing and the analysis and testing of materials. He noted that the project will provide collaboration and innovation spaces designed to facilitate idea generation and project development, fostering a vibrant ecosystem of entrepreneurship and technological advancement.

Mr. Yendle stated that the request before the Board of Trustees is to adopt a resolution approving the selection of Caldwell Architects of Tuscaloosa, Alabama as project architect.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Ms. Aderholt. The motion was seconded by President *Pro Tempore* Riggins, and the committee approved the motion by a voice vote.

6. Rural Studio Red Barn in Newbern, Alabama – Comprehensive Renovation, Project Initiation

Mr. Yendle reported that the Rural Studio Red Barn located in Newbern, Alabama is set to undergo a comprehensive renovation proposed by the College of Architecture, Design and Construction. He explained that the renovation will encompass structural repairs, enhancements to life-safety systems and accessibility, and alterations to the space to accommodate the current requirements of the program. He stated that objective of the project is to bring the facility up to current building codes and standards, as well as to provide adequate studio and lecture space for architecture students enrolled in the Rural Studio program.

Mr. Yendle stated that the request before the Board of Trustees is to adopt a resolution approving the selection of ArchitectureWorks of Birmingham, Alabama as project architect.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Sanford. The motion was seconded by Mr. Woltoz, and the committee approved the motion by a voice vote.

7. Jordan-Hare Stadium North Endzone Multi-Use Addition, Project Initiation

Mr. Yendle reported that the Athletics Department and University Administration has proposed the construction of the Jordan-Hare Stadium North Endzone Multi-Use Facility. He explained that this transformative project aims to enhance the overall Auburn fan experience by providing modernized amenities. He noted that the addition will combine premium seating, concessions, stadium support facilities, along with versatile conference event space, retail venues, student activity spaces, meetings rooms, as well as future shell space.

Mr. Yendle stated that the request before the Board of Trustees is to adopt a resolution approving the initiation of the project and authorizing the commencement of the architect selection process.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Rane. The motion was seconded by Mr. W. Smith, and the committee approved the motion by a voice vote.

8. College of Human Sciences Academic and Research Facility, Project Initiation

Mr. Yendle reported the College of Human Sciences has proposed the initiation of the College of Human Sciences Academic and Research Facility to provide facilities for their teaching and faculty research components. He shared that the project will enable the College of Human Sciences to co-locate their related disciplines from their current buildings on campus and provide a newly constructed home for their operations.

Mr. Yendle indicated that it is anticipated that this facility would be financed by a combination of bond funds, gift funds, state funds, and General Reserves funds.

Mr. Yendle stated that the request before the Board of Trustees is to adopt a resolution approving the initiation of the project.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Pratt. The motion was seconded by Ms. Huntley, and the committee approved the motion by a voice vote.

9. Auburn Research Park Approvals for New Research Facility

Mr. Yendle reported that the Auburn Research and Technology Foundation (ARTF) and Auburn University continue to collaborate on development of the Auburn Research Park (the “Park”), by attracting both private sector companies and university-related users. He stated that ARTF proposes to build and operate a facility within the Park to

accommodate Auburn University's research growth. He noted that there is need for additional research labs for Auburn University projects. He indicated that ARTF will work with the Auburn Industrial Development Board to finance and build a new facility.

Mr. Yendle noted that the Radio Frequency Identification (RFID) Lab at Auburn University is a research facility unit focusing on the business case and technical implementation of RFID and other emerging technologies in retail, aviation, defense, supply chain, and manufacturing. He shared that the RFID Lab, which has outgrown its existing space in the old Bruno's building on East Glenn Avenue, collaborates extensively with many private and public sector partners. He explained that creating a facility to move the RFID Lab to the Park will bring a high productive and visible university research program to the Park, and it has excellent potential to attract other private and public sector research collaborators to locate in the Park, thereby furthering the development goals of the Park. He added that Auburn University will be a tenant in the new facility and the research projects located in the building will pay rent under a lease for the space they occupy.

Mr. Yendle stated that the request before the Board of Trustees is to adopt a resolution approving ARTF of its affiliate to be a ground lessee within the Park, with its precise location within the Park to be determined by the President after a forthcoming architectural design review. He noted that it is also requested that the Board authorize the President to negotiate and execute a land lease with ARTF, as well as other required documents necessary to effectuate this transaction, with such documents reviewed as to form by the General Counsel and Senior Vice President for Legal Affairs for Auburn University.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Sanford. The motion was seconded by Mr. Sahlie, and the committee approved the motion by a voice vote.

10. Status Updates – *For Information Only*

Mr. Yendle presented the following items to the Board:

- a. Current Status of New Construction/Renovation/Infrastructure Projects with Budgets of \$1,000,000 and Greater**
- b. Quarterly Report for Projects Costing More than \$500,000 but Less than \$1,000,000 – 3rd Quarter, Fiscal Year 2024**
- c. Project Status Report**

Mr. Yendle shared that this item is included for information only and does not require a vote.

Chairperson DeMaioribus thanked Mr. Yendle for his reports, and with there being no further items, recessed the committee meeting at 9:05 a.m.

**MINUTES OF A MEETING OF THE
ACADEMIC AFFAIRS COMMITTEE OF THE
AUBURN UNIVERSITY BOARD OF TRUSTEES
FRIDAY, SEPTEMBER 6, 2024 AT 9:05 A.M.**

Chairperson Huntley convened a meeting of the Academic Affairs Committee of the Auburn University Board of Trustees on Friday, September 6, 2024 at 9:05 a.m. in the Legacy Ballroom of The Hotel at Auburn University and Dixon Conference Center.

After calling the committee meeting to order, Chairperson Huntley called upon Dr. Nathan for discussion of the Academic Affairs Committee's single agenda item.

1. Proposed Doctor of Philosophy in Statistics and Data Science

Dr. Nathan stated that the faculty of the College of Mathematics and Sciences are proposing a new doctoral degree program designed to offer students an in-depth understanding of both theoretical and practical aspects of statistics and data science, preparing them for careers in research, academia, and equivalent roles in industry or government.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Sanford. The motion was seconded by Mr. Vines, and the committee approved the motion by a voice vote.

Chairperson Huntley thanked Dr. Nathan for her report, and with there being no further items, recessed the committee meeting at 9:10 a.m.

**MINUTES OF A MEETING OF THE
FINANCE COMMITTEE OF THE
AUBURN UNIVERSITY BOARD OF TRUSTEES
FRIDAY, SEPTEMBER 6, 2024 AT 9:10 A.M.**

Chairperson W. Smith convened a meeting of the Finance Committee of the Auburn University Board of Trustees on Friday, September 6, 2024 at 9:10 a.m. in the Legacy Ballroom of The Hotel at Auburn University and Dixon Conference Center.

After calling the committee meeting to order, Chairperson W. Smith called upon Ms. Shomaker for discussion of the Finance Committee's agenda items.

1. Approval of FY 25 Auburn University Budget

Ms. Shomaker discussed the proposed Auburn University budget for Fiscal Year 2025.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Vines. The motion was seconded by Mr. Dumas, and the committee approved the motion by a voice vote.

2. Tuition and Fees Discussion for Fall 2025 for Auburn University and AUM

Ms. Shomaker then discussed the proposed tuition and fee rates for Auburn University and AUM for Fall 2025.

A motion to report the item favorably to the full Board during the reconvened meeting was received from President *Pro Tempore* Riggins. The motion was seconded by Mr. Vines, and the committee approved the motion by a voice vote.

3. Housing Rates Discussion for Fall 2025

Ms. Shomaker then discussed the proposed housing rates for Fall 2025.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Rane. The motion was seconded by President *Pro Tempore* Riggins, and the committee approved the motion by a voice vote.

4. Dining Rates Discussion for Fall 2025

Ms. Shomaker then discussed the proposed dining rates for Fall 2025.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Rane. The motion was seconded by Mr. Dumas, and the committee approved the motion by a voice vote.

Chairperson W. Smith thanked Ms. Shomaker for her reports, and with there being no further items, recessed the committee meeting at 9:20 a.m.

**MINUTES OF A MEETING OF THE
AUDIT AND COMPLIANCE COMMITTEE OF THE
AUBURN UNIVERSITY BOARD OF TRUSTEES
FRIDAY, SEPTEMBER 6, 2024 AT 9:20 A.M.**

Chairperson Ainsworth convened a meeting of the Audit and Compliance Committee of the Auburn University Board of Trustees on Friday, September 6, 2024 at 9:20 a.m. in the Legacy Ballroom of The Hotel at Auburn University and Dixon Conference Center.

After calling the committee meeting to order, Chairperson Ainsworth called upon Ms. Shomaker for discussion of the first Audit and Compliance Committee agenda item.

1. PWC's Audit Plan – *For Information Only*

Ms. Shomaker introduced Mr. Douglas Grant of PwC, who then presented the Auburn University Fiscal Year 2024 Audit Plan.

Chairperson Ainsworth indicated that this item is included for information only and does not require a vote.

Chairperson Ainsworth thanked Ms. Shomaker and Mr. Grant for their reports, and then called upon Mr. Kevin Robinson for discussion of the committee's second and final agenda item.

2. Adoption of Employee Code of Conduct & Ethics

Mr. Robinson reported that the university has had substantial growth in research over the past few years, which also brings with it numerous compliance obligations. He explained that one such obligation that the university is now required to follow is the implementation of a Code of Conduct/Ethics.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Pratt. The motion was seconded by Mr. DeMaioribus, and the committee approved the motion by a voice vote.

With there being no further items, Chairperson Ainsworth recessed the committee meeting at 9:30 a.m.

**MINUTES OF A MEETING OF THE
EXECUTIVE COMMITTEE OF THE
AUBURN UNIVERSITY BOARD OF TRUSTEES
FRIDAY, SEPTEMBER 6, 2024 AT 9:30 A.M.**

Chairperson Dumas convened a meeting of the Executive Committee of the Auburn University Board of Trustees on Friday, September 6, 2024 at 9:30 a.m. in the Legacy Ballroom of The Hotel at Auburn University and Dixon Conference Center.

After calling the committee meeting to order, Chairperson Dumas called upon Dr. Roberts for discussion of the first Executive Committee agenda item.

1. SACSCOC Item – Strategic Plan

Dr. Roberts reported that the administration has completed the draft of the 2024-2035 Strategic Plan. He explained that the Plan identifies strategic opportunities to enhance the university's mission over the next decade, resulting in continuing improvements in institutional quality through systematic evaluation processes. He indicated that he has approved the draft plan and recommends that the Board approve the key strategic elements as a final draft.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. DeMaioribus. The motion was seconded by Mr. Sanford, and the committee approved the motion by a voice vote.

2. Proposed Awards and Namings

Chairperson Dumas then asked for a motion to move consideration of the second agenda item, a list of proposed awards and namings, to the reconvened meeting.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Rane. The motion was seconded by Mr. Vines, and the committee approved the motion by a voice vote.

Chairperson Dumas then called upon President *Pro Tempore* Riggins for discussion of the committee's third and final item.

**3. Appointment of Trustees to the Lifetime Achievement Award Selection Committee –
*For Information Only***

President *Pro Tempore* Riggins reminded everyone that the Board's *Pro Tem* is responsible for appointing trustees to the Alumni Association's Lifetime Achievement Award Selection Committee.

He indicated that Trustees Wayne Smith and Zeke Smith accepted the appointments and that he will serve alongside them on the Selection Committee.

President *Pro Tempore* Riggins indicated that this item is presented for information only and does not require a vote.

With there being no further items, Chairperson Dumas recessed the committee meeting at 9:35 a.m.

President Pro Tempore Riggins then moved to reports from various committee chairpersons and lead trustees as follows:

Academic Affairs Committee

Chairperson Huntley began her report by sharing that the faculty and students continue to create meaningful connections with various communities across the state, ensuring that our influence remains impactful and enduring.

Chairperson Huntley shared that last month, the university inducted 10 students into the Rural Medicine Program, which is a five-year program that partners with the University of Alabama at Birmingham. She explained that these students will complete a year of coursework on Auburn's campus before attending medical school at UAB, where they will prepare to provide healthcare in the state's areas of greatest need, particularly in small towns and rural communities.

Chairperson Huntley also shared that the Woodland Wonders Pre-K Program, managed by Kreher Preserve & Nature Center within the College of Forestry, Wildlife and Environment, has been awarded the prestigious Alabama First Class Pre-K grant and certification. She explained that this recognition establishes Auburn's program as Alabama's first "nature preschool," setting a new benchmark for nature-based early childhood education. She noted that this achievement not only benefits the local community, but also positively impacts the entire state.

Chairperson Huntley concluded her report by extending an invitation to the annual Promotion and Tenure Reception for faculty who were awarded promotion and/or tenure during the last academic year. She shared that she and President Roberts will offer remarks to these exceptional faculty members during the reception, which will take place on September 12th.

Governmental Affairs Committee

Chairperson Rane began his report by sharing that over the summer, Congress released annual spending bills for the coming fiscal year. He noted that of the bills, approximately \$75 million was included in the House and Senate bills for Auburn University research priorities. He thanked Senator Katie Britt, Congressman Robert Aderholt, and Congressman Mike Rogers for their support. He indicated that final action is not expected until after the election of early next year.

Chairperson Rane concluded his report by stating that he and President Roberts will visit Washington, D.C. later in September to meet with members of the Alabama congressional delegation to thank them for their support and provide an update on the university's ongoing federal research priorities.

Institutional Advancement Committee

Chairperson Woltosz began his report by sharing that the endowment portfolio for Auburn University follows a long-term, diversified investment strategy, accepting a prudent level of risk to preserve the endowment's purchasing power and ensure consistent yearly contributions to the university's academic initiatives.

Chairperson Woltosz then reported that the August 31, 2024 AU/AUF combined endowment estimated value is \$1.214 billion. He noted that the foundation and university portfolio values are \$859 million and \$355 million, respectively. He shared that the 2024 calendar year-to-date return through August 31st is 8.8% and that the 5-year annualized return as of August 31st is 9.8%.

Chairperson Woltosz concluded his report by reminding everyone that the Fiscal Year 2024 philanthropic fundraising goal was \$175 million. He announced that as of August 31st, the total fundraising progress is \$177,011,781, which amounts to 101% of the goal with only 92% of the fiscal year elapsed.

President *Pro Tempore* Riggins thanked the trustees for their reports. He then indicated that the committee meetings and trustee reports were complete.

**MINUTES OF A REGULAR MEETING OF THE
AUBURN UNIVERSITY BOARD OF TRUSTEES
FRIDAY, SEPTEMBER 6, 2024 AT 9:40 A.M.**

President *Pro Tempore* Riggins convened a regular meeting of the Board of Trustees on Friday, September 6, 2024 at 9:40 a.m. in the Legacy Ballroom of The Hotel at Auburn University and Dixon Conference Center.

President *Pro Tempore* Riggins asked General Counsel Hammer if there was any pending litigation that needed to be discussed in an executive session. General Counsel Hammer indicated that there was pending litigation that needed to be discussed in an executive session.

President *Pro Tempore* Riggins then asked for a motion for the Board to enter an executive session. A motion was received from Ms. Huntley. The motion was seconded by Mr. Rane, and the Board approved the motion by a voice vote.

President *Pro Tempore* Riggins recessed the regular meeting of the Board of Trustees at 9:45 a.m.

**MINUTES OF A RECONVENED MEETING OF THE
AUBURN UNIVERSITY BOARD OF TRUSTEES
FRIDAY, SEPTEMBER 6, 2024 AT 10:40 A.M.**

President *Pro Tempore* Riggins reconvened the meeting of the Board of Trustees on Friday, September 6, 2024 at 10:40 a.m. in the Legacy Ballroom of The Hotel at Auburn University and Dixon Conference Center.

President *Pro Tempore* Riggins then asked for a motion to adopt the minutes of the June 7, 2024 annual meeting. A motion was received from Ms. Huntley. The motion was seconded by Mr. Rane, and the resolution was approved by a voice vote.

The following resolution was approved:

RESOLUTION

APPROVAL OF MINUTES

WHEREAS, copies of the minutes of the June 7, 2024 annual meeting of the Board of Trustees have been distributed to all members of this Board for review; and

WHEREAS, the members have reviewed the minutes and determined that they constitute a true and correct recitation of the business of the respective meeting.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the minutes of the June 7, 2024 annual meeting of the Board of Trustees are hereby approved as distributed.

Property and Facilities Committee

Chairperson DeMaioribus indicated that the Property and Facilities Committee met earlier and discussed nine action items and one item of information. Chairperson DeMaioribus moved for approval of a consent agenda for the Property and Facilities Committee's nine action items. The motion was seconded by Mr. Rane, and the resolutions were approved by a voice vote.

The following resolutions were approved in the consent agenda:

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

ATHLETICS COMPLEX RENOVATION FOR SPORTS MEDICINE

FINAL PROJECT APPROVAL

WHEREAS, the Athletics Department proposed the renovation of space within the Athletics Complex previously occupied by the football program; and

WHEREAS, at its previous meeting on April 14, 2023, the Board of Trustees adopted a resolution that approved the initiation of the Renovation of Space in the Athletics Complex for Sports Medicine project, and at its meeting on June 9, 2023, the Board of Trustees adopted a resolution that approved Seay, Seay & Litchfield, of Auburn, Alabama, as the architect for the project; and

WHEREAS, this project enables the Athletics Department to co-locate, expand and improve centralized sports medicine and training services currently housed in the Plainsman Park Strength and Rehabilitation Center and Beard Eaves Memorial Coliseum and provide team spaces within the Watson Fieldhouse for the volleyball program that are currently housed in Neville Arena; and

WHEREAS, the project will renovate approximately 15,000 square feet within the Athletics Complex located on South Donahue Drive; and

WHEREAS, the estimated total project cost of the Athletics Complex Renovation for Sports Medicine project is \$9.0 million, to be financed by Athletics Department funds; and

WHEREAS, pursuant to the Board of Trustees policy "D-3, Capital Projects Approval," the final approval of the project must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Athletics Complex Renovation for Sports Medicine project is approved and that Christopher B. Roberts, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Establish a budget for the Athletics Complex Renovation for Sports Medicine project in the amount of \$9.0 million, to be financed by the Athletics Department funds; and
2. Direct the consultants to complete the required plans for the project; and
3. Solicit bids and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the approved project budget.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

CAROLINE DRAUGHON VILLAGE LAUNDRY FACILITY RENOVATION
FOR RECREATION AND WELLNESS

FINAL PROJECT APPROVAL

WHEREAS, Student Affairs has proposed the renovation of the existing Caroline Draughon Village (CDV) laundry facility to become a new Recreation and Wellness fieldhouse; and

WHEREAS, at its previous meeting on November 17, 2023, the Board of Trustees adopted a resolution that approved the initiation of the Caroline Draughon Village Laundry Facility Renovation for Recreation and Wellness project, and approved the recommendation of Seay, Seay & Litchfield of Auburn, Alabama, as the architect for the project; and

WHEREAS, the project will renovate space within the CDV laundry facility, located on West Thach Avenue between Hemlock Drive and Beech Street across the street from the new intramural tennis and pickle ball courts; and

WHEREAS, the project will renovate the existing one-story, 2000 square foot building to provide new public restrooms and equipment check-out to serve the nearby intramural tennis and pickle ball courts and also provide office and storage spaces for Campus Recreation; and

WHEREAS, the estimated total project cost of the Caroline Draughon Village Laundry Facility Renovation for Recreation and Wellness project is \$1.7 million, to be financed by Campus Recreation and Wellness funds; and

WHEREAS, pursuant to the Board of Trustees policy “D-3, Capital Projects Approval,” the final approval of the project must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Caroline Draughon Village Laundry Facility Renovation for Recreation and Wellness project is approved and that Christopher B. Roberts, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Establish a budget for the Caroline Draughon Village Laundry Facility Renovation for Recreation and Wellness project in the amount of \$1.7 million, to be financed by Campus Recreation and Wellness funds; and

2. Direct the consultants to complete the required plans for the project; and
3. Solicit bids and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the approved project budget.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

VILLAGE RESIDENCE HALLS REPAIR AND REFURBISHMENT: PHASE IV
PLAINSMAN RESIDENCE HALL

AUTHORITY TO EXECUTE

WHEREAS, during its meeting on November 22, 2019, the Board of Trustees approved the Village Residence Halls Repair and Refurbishment project with the intent to refurbish all the suites in the Village Residence Halls in a phased approach; and

WHEREAS, Student Affairs proposes to continue the Village Residence Halls Repair and Refurbishment project by addressing Plainsman Residence Hall with Phase IV of the overall project; and

WHEREAS, the scope of work for the Phase IV Plainsman Residence Hall project calls for replacing the existing flooring, millwork, countertops, mechanical units, and furnishings; and

WHEREAS, the schedule for the Plainsman Residence Hall refurbishment is to start and complete the work during the summer of 2025; and

WHEREAS, the Phase IV Plainsman Residence Hall project is estimated to cost \$4.7 million to be financed by University Housing; and

WHEREAS, given the level of investment involved in this repair project, it is appropriate that the Board of Trustees authorize the execution of Phase IV Plainsman Residence Hall of the Village Residence Hall Repair and Refurbishment project.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Christopher B. Roberts, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to execute the Village Residence Halls Repair and Refurbishment: Phase IV Plainsman Residence Hall project.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

MELTON STUDENT CENTER PATIO RENOVATION

APPROVAL OF PROJECT ARCHITECT

WHEREAS, at its meeting of June 7, 2024, the Board of Trustees adopted a resolution that approved the initiation of the Melton Student Center Patio Renovation project and authorized the commencement of the architect selection process; and

WHEREAS, the University Architect issued a Request for Qualifications, and after conducting interviews with four (4) candidate firms, determined the architectural firm Williams Blackstock Architects of Birmingham, Alabama, was best qualified to provide design services on this project; and

WHEREAS, pursuant to the Board of Trustees policy “D-3, Capital Projects Approval,” the selection of the project architect must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee for approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Christopher B. Roberts, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Engage Williams Blackstock Architects of Birmingham, Alabama, as project architect to consult in the development of the facility program and project design; and
2. Limit the project planning and design development to the schematic design phase until such time as the program requirements, budget, funding plan, and site are approved by the Board.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

BROWN-KOPEL ENGINEERING STUDENT ACHIEVEMENT CENTER
ANALYTICAL, INNOVATION AND MANUFACTURING LABORATORY

APPROVAL OF PROJECT ARCHITECT

WHEREAS, at its meeting of June 7, 2024, the Board of Trustees adopted a resolution that approved the initiation of the Brown-Kopel Engineering Student Achievement Center–Analytical, Innovation and Manufacturing Laboratory project and authorized the commencement of the architect selection process; and

WHEREAS, the University Architect issued a Request for Qualifications, and after conducting interviews with three (3) candidate firms, determined the architectural firm Caldwell Architects of Tuscaloosa, Alabama, was best qualified to provide design services on this project; and

WHEREAS, pursuant to the Board of Trustees policy “D-3, Capital Projects Approval,” the selection of the project architect must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee for approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Christopher B. Roberts, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Engage Caldwell Architects of Tuscaloosa, Alabama, as project architect to consult in the development of the facility program and project design; and
2. Limit the project planning and design development to the schematic design phase until such time as the program requirements, budget, funding plan, and site are approved by the Board.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

RURAL STUDIO RED BARN, NEWBERN, ALABAMA
COMPREHENSIVE RENOVATION

APPROVAL OF PROJECT ARCHITECT

WHEREAS, at its meeting of June 7, 2024, the Board of Trustees adopted a resolution that approved the initiation of the Rural Studio Red Barn Comprehensive Renovation project and authorized the commencement of the architect selection process; and

WHEREAS, the University Architect issued a Request for Qualifications, and after conducting interviews with four (4) candidate firms, determined the architectural firm ArchitectureWorks of Birmingham, Alabama, was best qualified to provide design services on this project; and

WHEREAS, pursuant to the Board of Trustees policy “D-3, Capital Projects Approval,” the selection of the project architect must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee for approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Christopher B. Roberts, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Engage ArchitectureWorks of Birmingham, Alabama, as project architect to consult in the development of the facility program and project design; and
2. Limit the project planning and design development to the schematic design phase until such time as the program requirements, budget, funding plan, and site are approved by the Board.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

JORDAN-HARE STADIUM NORTH ENDZONE MULTI-USE FACILITY

APPROVAL OF PROJECT INITIATION AND AUTHORIZATION
TO COMMENCE THE ARCHITECT SELECTION PROCESS

WHEREAS, the Athletics Department and University Administration have proposed the construction of the Jordan-Hare Stadium North Endzone Multi-Use Facility; and

WHEREAS, the project will enhance the overall Auburn fan experience with the additions of premium seating, concessions, stadium support facilities, along with versatile conference event spaces, retail venues, student activity spaces, meeting rooms, as well as future shell space; and

WHEREAS, according to the Board of Trustees policy, "D-3, Capital Projects Approval," the initiation of this project must be submitted to the Board, through the Property and Facilities Committee, for approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Jordan-Hare Stadium North Endzone Multi-Use Facility project is approved; and Christopher B. Roberts, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to commence the project architect selection process.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

COLLEGE OF HUMAN SCIENCES ACADEMIC AND RESEARCH FACILITY

APPROVAL OF PROJECT INITIATION AND AUTHORIZATION
TO COMMENCE THE ARCHITECT SELECTION PROCESS

WHEREAS, the College of Human Sciences has proposed the Construction of the College of Human Sciences Academic and Research Facility; and

WHEREAS, at its previous meeting on November 17, 2023, the Board of Trustees adopted a resolution authorizing fundraising and capital project planning in support of a project(s) to improve the College of Human Sciences facilities; and

WHEREAS, the project will enable the College of Human Sciences to co-locate their related disciplines from their current buildings on campus, and provide a newly constructed home for their operations; and

WHEREAS, it is anticipated that this facility would be financed by bond funds, gift funds, state funds and General Reserves funds, and

WHEREAS, according to the Board of Trustees policy, "D-3, Capital Projects Approval," the initiation of this project must be submitted to the Board, through the Property and Facilities Committee, for approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the College of Human Sciences Academic and Research Facility project is approved; and Christopher B. Roberts, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to commence the project architect selection process.

PROPERTY AND FACILITIES COMMITTEE

RESOLUTION

AUBURN RESEARCH PARK APPROVAL

FOR A NEW RESEARCH FACILITY

WHEREAS, on October 7, 2004, the Auburn University Board of Trustees approved establishment of a research park to support and advance the research mission of the University to be located on an area of campus of up to 156 acres; and

WHEREAS, also in October 2004, the Trustees approved that all land within the Park shall be subject to the Declaration of Protective Covenants, Conditions, Restrictions, Reservations and Easements for the Auburn Research Park, filed on March 12, 2007 (as amended on July 10, 2013) (the "Covenants") which has been recorded with the Lee County Probate Court; and

WHEREAS, in September 2018, the Auburn University Board of Trustees acknowledged and reiterated a metes and bounds survey defining the precise boundaries of the Auburn University Research Park consisting of approximately 171 acres, expanded to include property for the Edward Via College of Osteopathic Medicine; and

WHEREAS, the Auburn Research and Technology Foundation ("ARTF"), directly or through an affiliate, now seeks to build and operate a combined Research Facility with potential for additional adjacent development as shown on Exhibit 1 attached hereto; and

WHEREAS, the Covenants require that all ground lessees within the Park be approved by the Auburn University Board of Trustees; and

WHEREAS, the Senior Leadership of the University recommends the Trustees approve the lease of the property to ARTF; and

NOW, THEREFORE, BE IT RESOLVED that the Board of Trustees of Auburn University hereby approves ARTF or its affiliate to be a ground lessee within the Park, as generally depicted in the attached Exhibit 1, with its precise location within the Park to be determined by the President after a forthcoming architectural design review; and that Christopher B. Roberts, President, or such other person as may be acting as President, or designee, be and the same is hereby authorized and empowered to negotiate and execute a land lease with ARTF, as well as other required documents necessary to effectuate this transaction, with such documents reviewed as to form by the General Counsel and Senior Vice President for Legal Affairs for Auburn University.

EXHIBIT I

AUBURN RESEARCH PARK – NEW RESEARCH FACILITY



Academic Affairs Committee

Chairperson Huntley indicated that the Academic Affairs Committee met earlier and discussed one action item. Chairperson Huntley moved for approval of the Academic Affairs Committee's single action item. The motion was seconded by Mr. Rane, and the resolution was approved by a voice vote.

The following resolution was approved:

ACADEMIC AFFAIRS COMMITTEE

RESOLUTION

PROPOSED DOCTOR OF PHILOSOPHY IN STATISTICS AND DATA SCIENCE

WHEREAS, the College of Sciences and Mathematics offers graduate programs that prepare students for advanced study and professional careers in the fields of mathematics and statistics; and

WHEREAS, the Department of Mathematics and Statistics has offered a doctoral program in mathematics with a concentration in statistics for more than 20 years that produces high numbers of graduates annually; and

WHEREAS, the field of data science continues to experience a significant demand for qualified professionals due to significant increases in the collection and use of data across various fields and industries; and

WHEREAS, the college proposes a new degree program, the Doctor of Philosophy in Statistics and Data Science, designed to provide graduate students with advanced knowledge and experience in research methods and concepts in applied fields through the formulation and computational implementation of novel statistical models and methods; and

WHEREAS, the proposed degree will enable the college to attract and retain graduate students and faculty who will advance the research fields of statistics and data science and will be the only program of its kind offered in the State of Alabama; and

WHEREAS, any resources required to establish the program will be funded by the college; and

WHEREAS, the request to create this degree has been endorsed by the Dean of the College of Sciences and Mathematics, the Graduate Council, the Provost, and the President.

NOW, THEREFORE, BE IT RESOLVED by Auburn University's Board of Trustees that the proposed Doctor of Philosophy in Statistics and Data Science be approved and submitted to the Alabama Commission on Higher Education for review and approval.

Finance Committee

Chairperson W. Smith indicated that the Finance Committee met earlier and discussed four action items. Chairperson W. Smith moved for approval of a consent agenda for the Finance Committee's four action items. The motion was seconded by Mr. Rane, and the resolutions were approved by a voice vote.

The following resolutions were approved in the consent agenda:

FINANCE COMMITTEE

RESOLUTION

APPROVAL OF THE FY 2025 BUDGET

BE IT RESOLVED by the Board of Trustees of Auburn University as follows:

Section 1. The operating budget for Auburn University covering current operating funds and auxiliary funds for the fiscal year beginning October 1, 2024, and ending September 30, 2025, as presented by the President, and approved by the Finance Committee of the Board of Trustees, be, and the same is hereby approved.

Section 2. Nothing in said budget shall be accepted or construed to be legal obligations or liabilities against Auburn University. The amounts fixed in the components of the budget for the FY 2025 shall be understood to be the relative amounts to be paid or expended for those components in relationship to the funds and/or income of the University available for the support and maintenance of the University.

Section 3. The proposed expenditure amounts as set out in the budget are hereby approved and adopted and the President is authorized and empowered to enact such budget on October 1, 2024. The President is further authorized and empowered to effect routine adjustments to this budget as deemed necessary and appropriate.

Section 4. The Finance Committee of the Board of Trustees is requested and authorized to approve material adjustments in this budget as may be determined necessary and presented by the President.

Section 5. In order to manage the University's opportunities to refinance its outstanding General Fee Revenue Bonds and thereby reduce the University's overall debt service obligations as and when possible, the Authorization attached as Exhibit A is hereby approved and adopted as if set forth in full in this resolution.



AUBURN UNIVERSITY OPERATING BUDGET

FISCAL YEAR 2025



Auburn University Annual Budget



October 1, 2024 - September 30, 2025

The reports presented in this book represent the operating budget for all four divisions of Auburn University for FY 2024-25. The numbers are estimates of anticipated revenues and uses of those revenues for the fiscal year. The budget is a reflection of the University's plan to meet the strategic objectives recognized by the President and Board of Trustees in furtherance of the core mission of instruction, research, and extension. The reports are presented in multiple formats to give different perspectives of the same information as well as provide management with various tools with which to report on financial performance.

Kelli D. Shomaker, CPA
Senior Vice President for
Business & Administration/CFO

Bryan Elmore, CPA
AVP, Budgets & Business Operations



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AUBURN UNIVERSITY
Auburn, Alabama

TRUSTEES

Her Excellency, Kay Ivey, Governor, President		Ex-Officio
B.T. Roberts	First District	Mobile
Clark Sahlie	Second District	Montgomery
James W. Rane	Third District	Abbeville
Bob Dumas	Third District - Lee Co.	Auburn
Jimmy Sanford	Fourth District	Prattville
William P. Ainsworth	Fifth District	Guntersville
Elizabeth Huntley	Sixth District	Clanton
Caroline McDonald Aderholt	Seventh District	Haleyville
Michael DeMaioribus	Eighth District	Huntsville
James Pratt	Ninth District	Birmingham
Timothy Vines	At-Large	Birmingham
Walt Woltoz	At-Large	Auburn
Quentin P. Riggins	At-Large	Birmingham
Wayne T. Smith	At-Large	Tennessee
Zeke Smith	At-Large	Birmingham

Dr. Christopher Roberts, President

Jon G. Waggoner, Secretary to the Board of Trustees

FY 2024-25 Budget

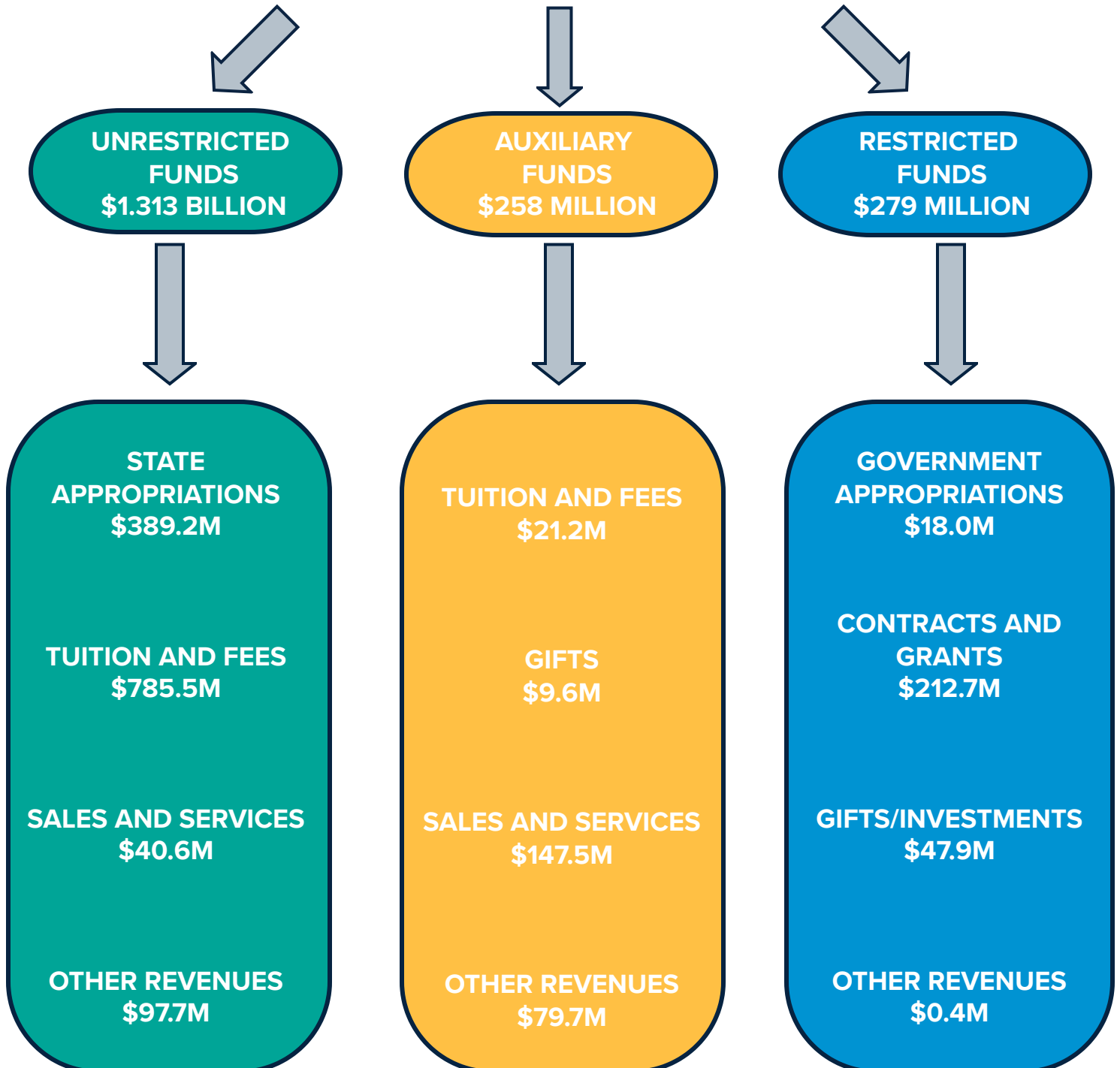
Consolidated Budget Information





AU BY THE NUMBERS

FY2024-25 BUDGET \$1.85 BILLION





Management Discussion

FY 2024-25 Operating Budget Highlights

This document provides a brief overview of the proposed budget for Auburn University for the fiscal year 2024-25 totaling \$1.85 billion, which reflects an increase of 7.87% from the prior year. The budget consists of four divisions: Auburn University-Main Campus (AU-Main), Auburn University-Montgomery (AUM), the Alabama Agricultural Experiment Station (AAES), and the Alabama Cooperative Extension System (ACES) as seen in **Figure 1**; and three fund types: unrestricted, restricted, and auxiliary, as seen in **Figure 2**. The budget is based on the revenue projections from state appropriations, tuition and fees, contracts and grants, auxiliary operations, and other sources, and the expense projections for salaries and wages, employee benefits, operations and maintenance, student aid, and other purposes. The budget also incorporates the strategic budgeting initiative, which is a modified Responsibility Center Management (RCM) approach that delegates operational authority to colleges and other units and uses a mission enhancement fund for subvention and strategic investment.

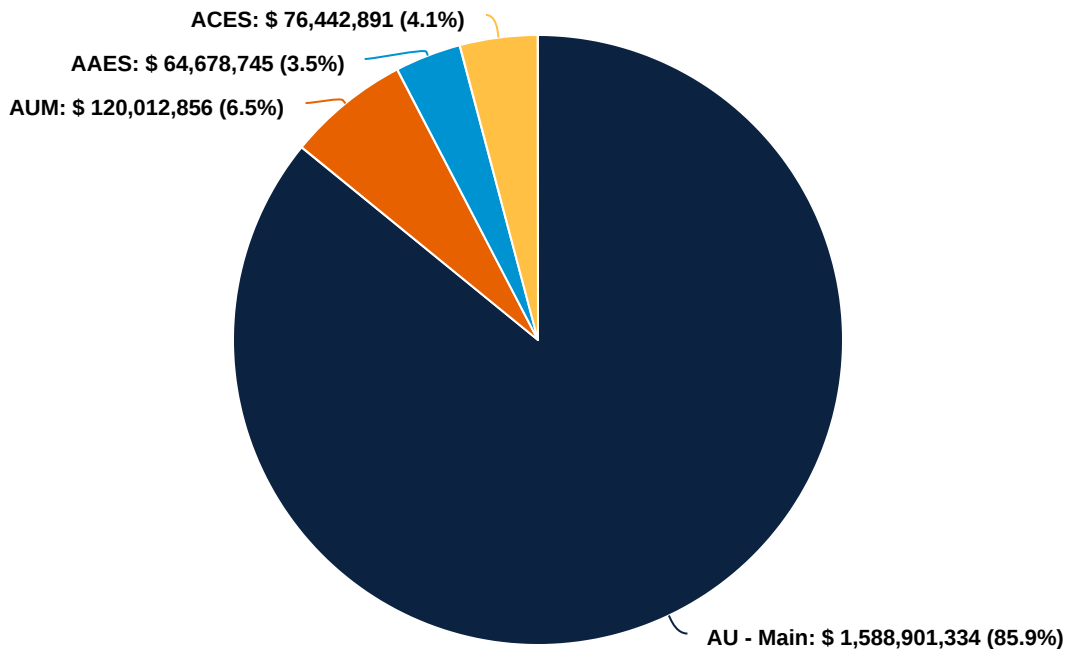


Figure 1: Auburn University Budget by Division

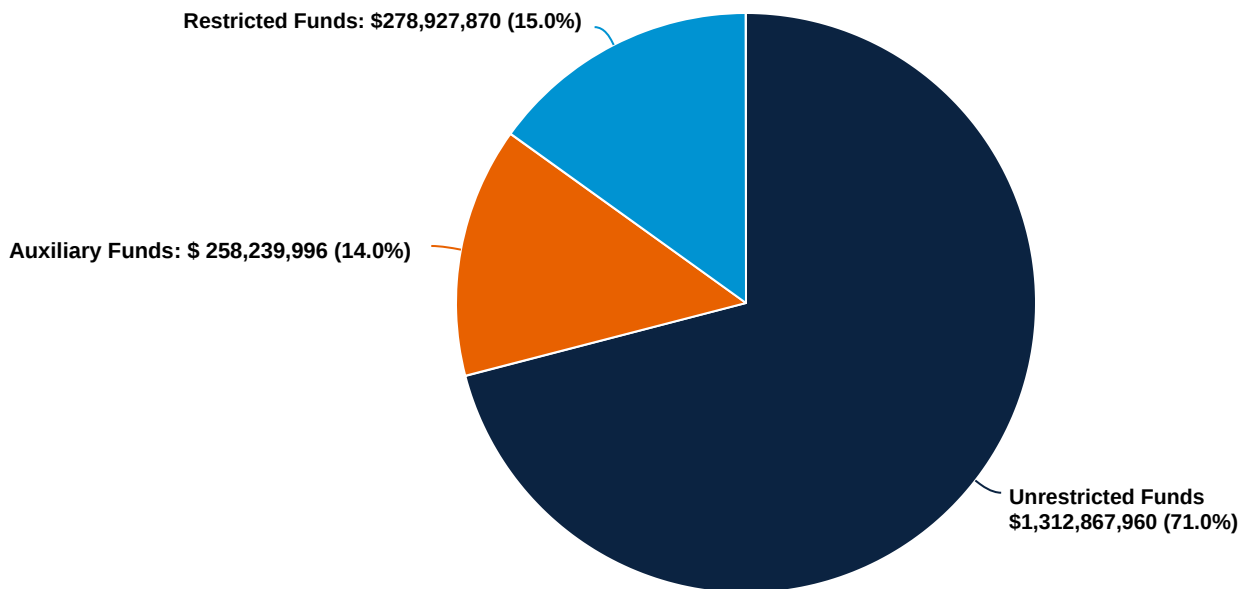


Figure 2: Auburn University Budget by Funding Category

Revenues

The proposed budget for FY 2024-25 anticipates an increase of \$134.9 million in total revenues from the prior year. The main sources of revenue growth are:

- **State appropriations:** The 2024 legislative session concluded with a favorable outcome for Auburn University, with an expected increase of \$27.0 million (7.45%) in state funding. Occasionally, Auburn receives supplemental appropriations for various projects and uses, and this legislative session was no different, with both Auburn-Main Campus and Auburn-Montgomery receiving a substantial allocation of resources from the supplemental pool. Because these funds are non-recurring and variable, the only amounts included in the budget are those directly tied to Auburn in the Education Trust Fund appropriations bill. The trend for state appropriations continues to be extremely positive (as seen in **Figure 3**) with a compound annual growth rate of 7.66% since FY23.

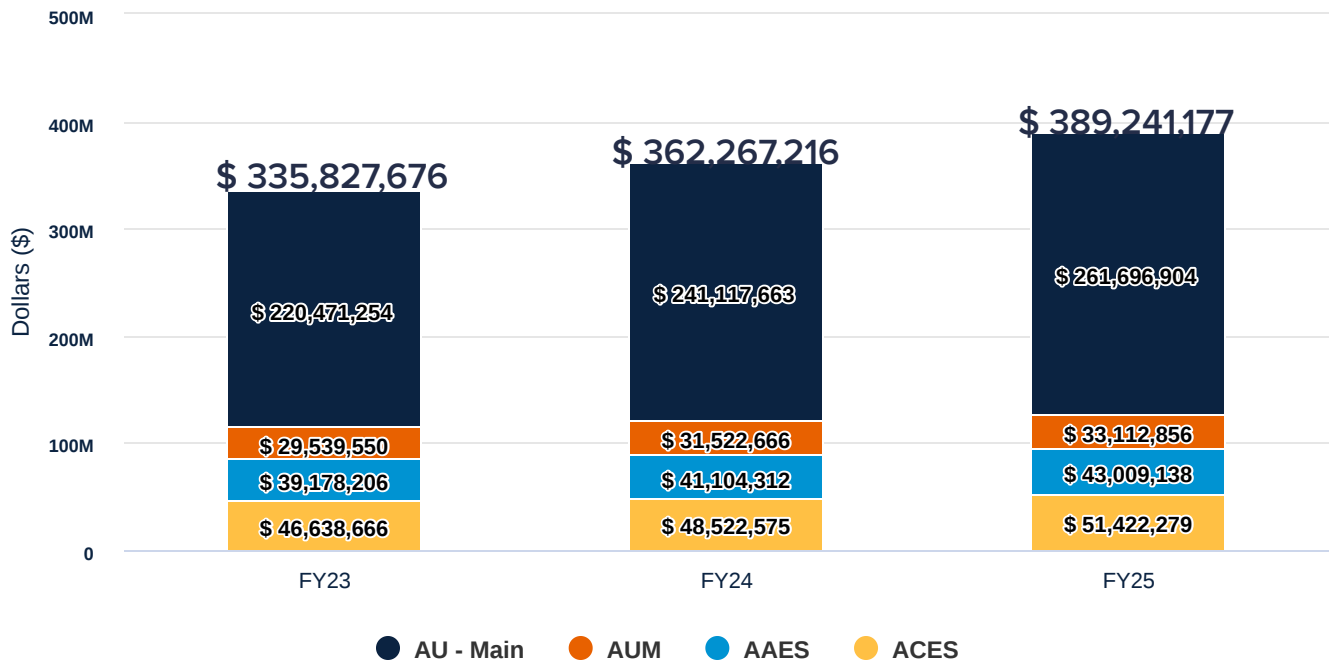


Figure 3: 3-Year Trend for State Appropriations

- **Tuition and fees:** The Board of Trustees approved a tuition rate increase of 3% for AU-Main and AUM for the FY 2024-25 academic year. The rate change, coupled with an expected growth in enrollment, results in an expected increase in tuition and fees of \$46.1 million (6.23%) over the prior year.
- **Restricted revenues:** This source of funding is expected to increase by \$23.4 million (9.18%) due to growth in research-related contracts and grants in the Colleges of Agriculture, Business, Engineering, and Sciences and Mathematics.
- **Auxiliary revenues:** These revenues are expected to increase by \$23.3 million (9.93%). This is primarily due to increases in Athletics (\$12 million), the AU Bookstore (\$4 million) and Campus Living (\$4.2 million), which includes housing and dining.
- **Sales & services and other revenues:** These combined revenues are expected to increase by \$15.1 million (12.30%). This increase is related to the study abroad programs in several colleges, an increase in activity at the RFID Laboratory, investment income, and an increase in indirect cost recovery revenues related to the growth in contracts and grants revenue.



The University has numerous revenue sources as seen in **Figure 4**. State appropriations and tuition & fees make up almost 63.5% of the total proposed budget for FY 2024-25, which is a slight decrease from the 64.2% they represented in FY 2023-24.

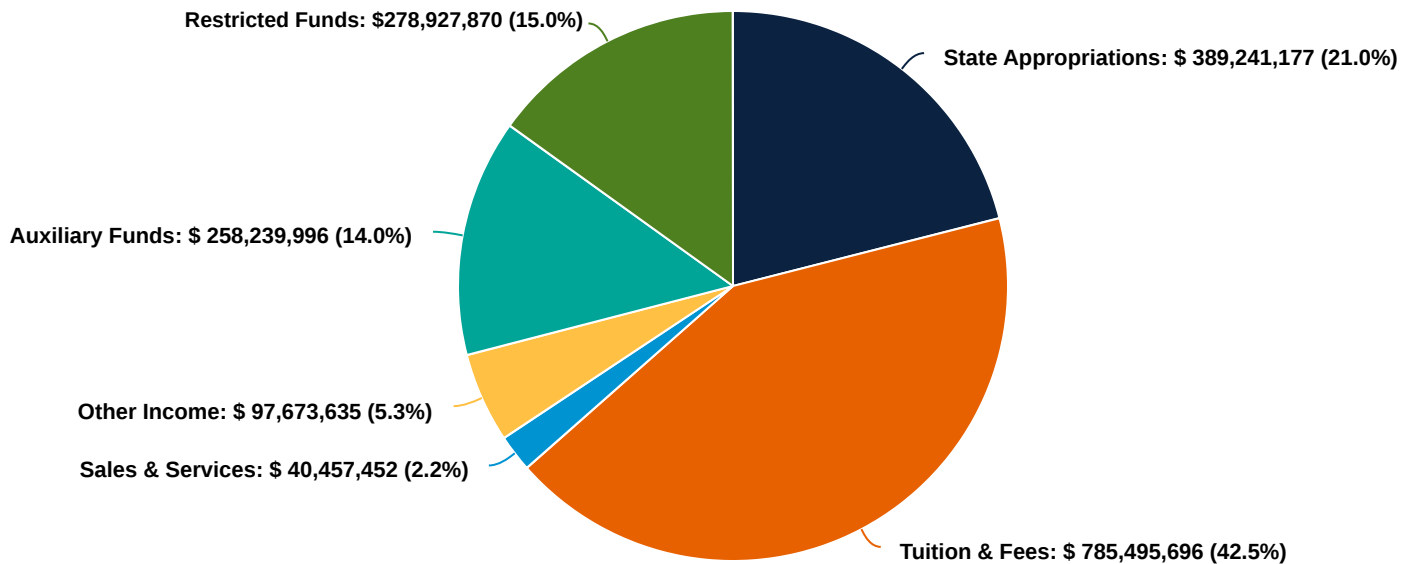


Figure 4: Total Revenue (\$1,850,035,826)

Expenses

The proposed budget for FY 2024-25 includes an expected increase of \$134.9 million in total expenses from the prior year. A significant portion of that increase is expected to be from personnel costs:

- **Salaries and wages:** The proposed budget includes an expected increase in salaries and wages of \$48.1 million (6.86%) from the prior year. The University is budgeting for a 4% merit pool which accounts for \$21.4 million. Expected job family and faculty promotions total \$1.8 million. New faculty and administrative positions are expected to increase by \$10.7 million, which is made up of approximately twenty-six new faculty positions and one hundred fifty-nine administrative and professional positions. A significant portion of this increase in new positions is related to expected growth in contract and grant activity. Other salary adjustments of \$14.2 million are attributable to: an increase in the use of temporary employees (\$4.8 million), an increase in the use of student and graduate employees (\$6.2 million), personnel in Athletics (\$1.2 million), and salary adjustments that occurred during the previous year (\$2.0 million).



- Employee benefits: While salaries and wages did increase, employee benefits are only expected to increase by \$0.5 million from the prior year (0.28%) due to a decrease in the proposed fringe benefit rate.

Non-personnel expenses are expected to increase by \$86.3 million from the prior year (10.62%). This includes the following changes:

- Student aid: Student aid is expected to increase by \$13.6 million, which includes additional funding to match the growth of merit and need-based aid in recent years.
- Operations and maintenance: Operations and maintenance expenses are expected to increase by \$65.6 million from the prior year (13.58%). This includes increases in contracts and other mandatory costs in safety and security with the city of Auburn, administrative and academic software, technology infrastructure, property insurance, utility and maintenance costs related to building operations, and new campus square footage which total \$7.3 million. Also included in the overall increase is \$22.0 million in additional funding being set aside for strategic investments and initiatives as contingencies. A \$12.0 million increase is expected in restricted funding for AU-Main related to increases in supplies, equipment and subcontractor expenses on research grants. Auxiliary units at AU-Main are expected to increase by \$21.0 million. A significant portion of this increase is a new housing lease and increased utility expense for residence halls. Also included in the expected growth of auxiliary expenses is an increase in the cost of travel for athletic teams, game operations, and athletic supplies. AAES is also expecting a \$2.0 million increase, which will be used for equipment and infrastructure at their research stations across the state. ACES estimates an increase of \$3.2 million, which will be used to support their strategic plan. AUM is expecting a decrease of \$1.9 million.
- Repairs and renovation: The overall budget for repairs and renovation is expected to increase by \$1.3 million from the prior year (8.64%). This includes an expected increase for AU-Main of \$2.0 million while AUM will use supplemental state funds for their deferred maintenance needs, resulting in a decrease of \$0.7 million for their repair and renovation budget.
- Debt service: Debt service is expected to be flat over the prior year with a slight decrease of \$14K (0.02%).
- Mission enhancement fund: The net mission enhancement fund is expected to increase by \$5.8 million over the prior year (71.49%).

A summary of expenses by object can be found in **Figure 5** and a summary of expenses by function can be found in **Figure 6**.

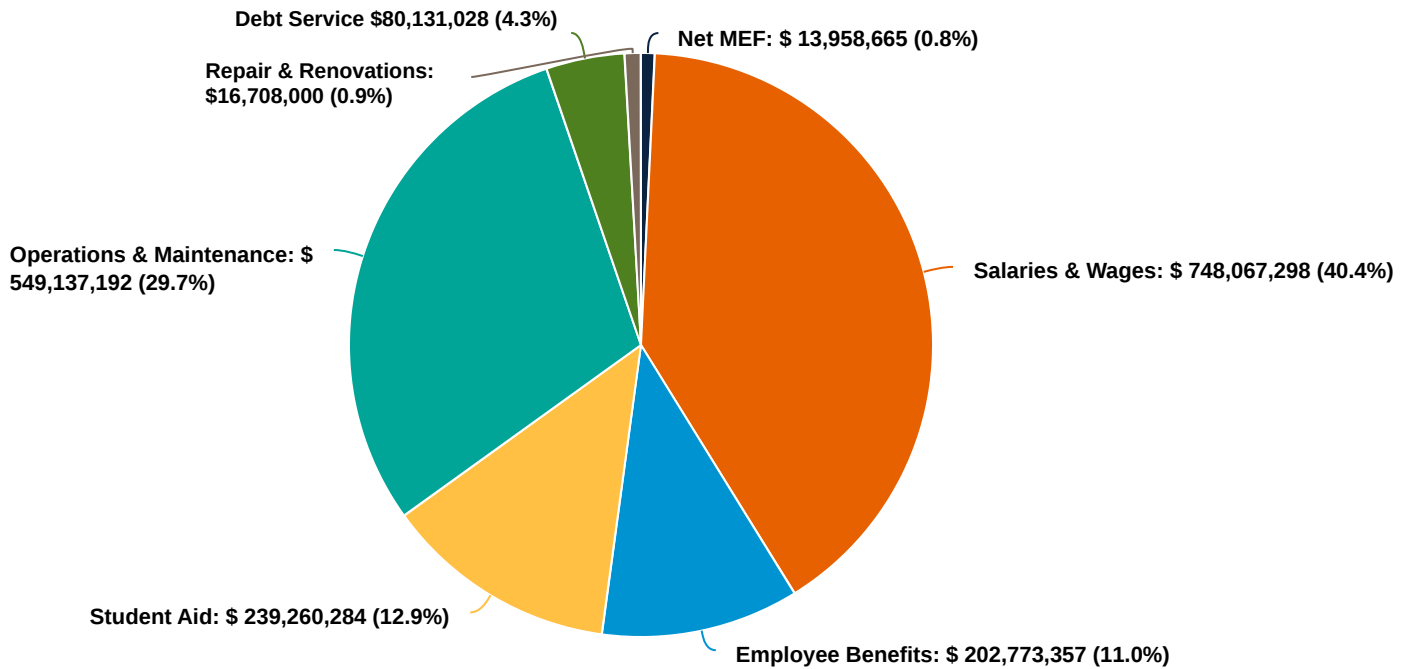


Figure 5: Expenses by Object

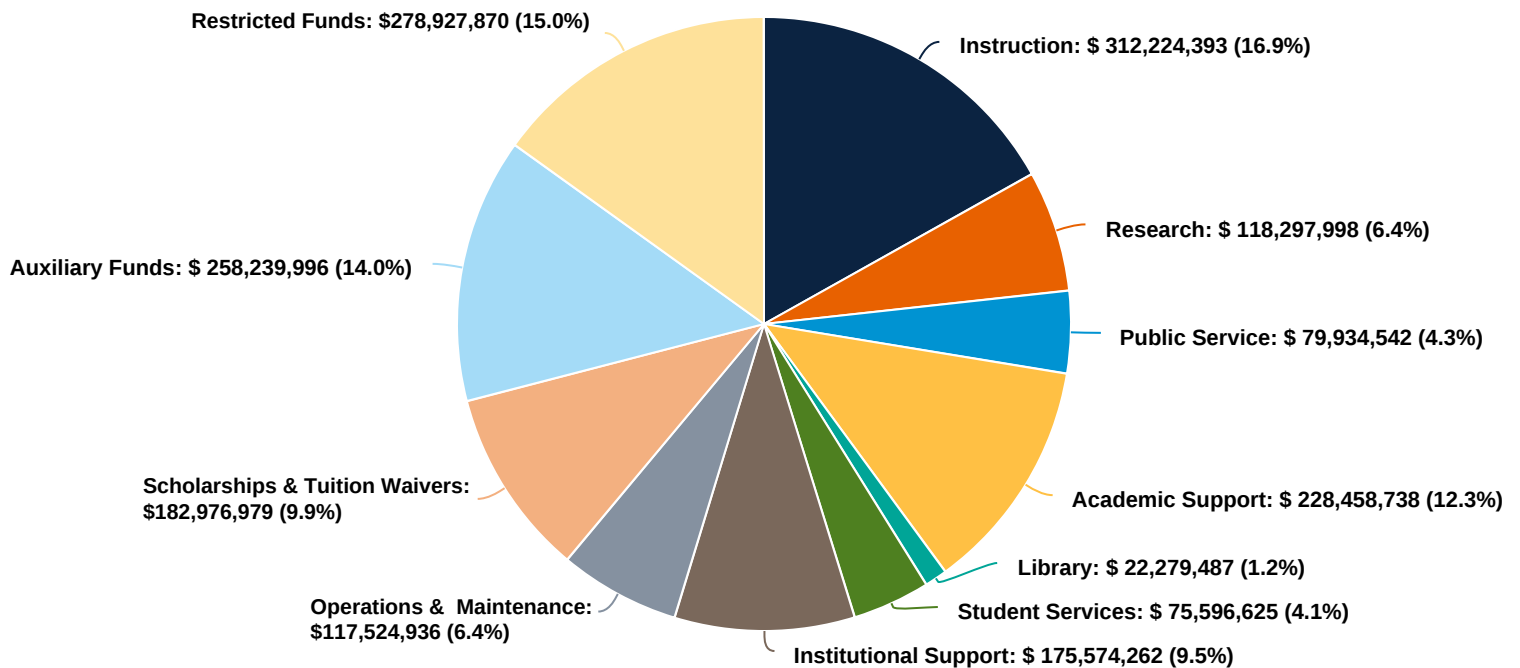


Figure 6: Expenses by Function



Strategic Budgeting Initiative

The University continues to budget using the modified RCM approach, which delegates operational authority to colleges and other units within the institution. Revenues are allocated to the colleges using the following metrics: 1) a ratio of 65%/35% of undergraduate tuition allocated to the college of instruction and college of major, respectively, 2) a ratio of 90%/10% of graduate and professional tuition allocated to the college of major and college of instruction, respectively, and 3) a 60%/40% ratio of state appropriations allocated based on the amount of resident tuition allocated to revenue units and sponsored activity/research, respectively. This is a slight change from FY24 where the state appropriations were allocated at 65%/35%. The variables used for allocation continue to be based on the last full year of data, meaning there is a one-year lag for most model variables. The specific data points are on the graphs in the Allocation Metrics section.

The Mission Enhancement Fund (MEF) participation rate increased to 25% and is assessed on allocated revenues. The funds generated are used for both subvention and strategic investment. For FY 2024-25, the amount generated in the MEF before reallocation is \$178.1 million. Subvention needs are approximately \$164.2 million, which yields a strategic investment portion of \$13.9 million. As previously mentioned, this represents a \$5.8 million increase in the MEF from the prior year.



MINUTES NOT YET APPROVED

Auburn University - All Divisions
Comparative Summary of Budgeted Revenues & Expenses
By Function & Object

	<u>2024-25 BUDGET</u>	<u>2023-24 BUDGET</u>	<u>% CHANGE</u>
State Appropriations	\$ 389,241,177	\$ 362,267,216	7.45%
Tuition & Fees	\$ 785,495,696	\$ 739,425,329	6.23%
Sales & Services	\$ 40,457,452	\$ 33,502,111	20.76%
Other Income	\$ 97,673,635	\$ 89,499,811	9.13%
Unrestricted Funds	\$ 1,312,867,960	\$ 1,224,694,467	7.20%
Auxiliary Funds	\$ 258,239,996	\$ 234,918,865	9.93%
Restricted Funds	\$ 278,927,870	\$ 255,475,110	9.18%
Total Revenues by Source	\$ 1,850,035,826	\$ 1,715,088,442	7.87%

Instruction	\$ 312,224,393	\$ 299,984,152	4.08%
Research	\$ 118,297,998	\$ 114,417,725	3.39%
Public Service	\$ 79,934,542	\$ 75,354,682	6.08%
Academic Support	\$ 228,458,738	\$ 200,419,751	13.99%
Library	\$ 22,279,487	\$ 21,555,501	3.36%
Student Services	\$ 75,596,625	\$ 71,130,248	6.28%
Institutional Support	\$ 175,574,262	\$ 163,231,165	7.56%
Operations & Maintenance	\$ 117,524,936	\$ 109,624,240	7.21%
Scholarships & Tuition Waivers	\$ 182,976,979	\$ 168,977,003	8.29%
Unrestricted Funds	\$ 1,312,867,960	\$ 1,224,694,467	7.20%
Auxiliary Funds	\$ 258,239,996	\$ 234,918,865	9.93%
Restricted Funds	\$ 278,927,870	\$ 255,475,110	9.18%
Total Expenses by Function	\$ 1,850,035,826	\$ 1,715,088,442	7.87%

Salaries & Wages	\$ 748,067,298	\$ 700,016,365	6.86%
Employee Benefits	\$ 202,773,357	\$ 202,211,912	0.28%
Total Personnel Costs	\$ 950,840,655	\$ 902,228,277	5.39%
Student Aid	\$ 239,260,284	\$ 225,708,533	6.00%
Operations & Maintenance	\$ 549,137,192	\$ 483,488,720	13.58%
Debt Service	\$ 80,131,028	\$ 80,144,544	-0.02%
Repairs & Renovations	\$ 16,708,000	\$ 15,378,560	8.64%
Net MEF/Central Unit Allocation	\$ 13,958,667	\$ 8,139,808	71.49%
Total Non-Personnel Costs	\$ 899,195,171	\$ 812,860,165	10.62%
Total Expenses by Object	\$ 1,850,035,826	\$ 1,715,088,442	7.87%



MINUTES NOT YET APPROVED

FY25 vs FY24 Comparative Summary
Budgeted Revenues & Expenses

Auburn University -Main Campus			
	Current Year	Prior Year	% Change
State Appropriations	\$ 261,696,904	\$ 241,117,663	8.53%
Tuition & Fees	\$ 730,191,039	\$ 686,800,329	6.32%
Sales & Services	\$ 35,330,952	\$ 28,776,161	22.78%
Other Income	\$ 91,877,835	\$ 84,275,161	9.02%
Unrestricted Funds	\$ 1,119,096,730	\$ 1,040,969,314	7.51%
Auxiliary Funds	\$ 245,774,653	\$ 221,773,865	10.82%
Restricted Funds	\$ 224,029,951	\$ 199,431,860	12.33%
Total Revenues by Source	\$ 1,588,901,334	\$ 1,462,175,039	8.67%

	Current Year	Prior Year	% Change
Instruction	\$ 283,638,202	\$ 271,231,570	4.57%
Research	\$ 78,452,439	\$ 76,532,734	2.51%
Public Service	\$ 29,895,011	\$ 28,483,008	4.96%
Academic Support	\$ 217,897,393	\$ 190,350,435	14.47%
Library	\$ 20,338,810	\$ 19,617,609	3.68%
Student Services	\$ 65,145,456	\$ 60,939,247	6.90%
Institutional Support	\$ 143,374,452	\$ 133,723,495	7.22%
Operations & Maintenance	\$ 106,731,488	\$ 99,459,213	7.31%
Scholarships & Tuition Waivers	\$ 173,623,479	\$ 160,632,003	8.09%
Unrestricted Funds	\$ 1,119,096,730	\$ 1,040,969,314	7.51%
Auxiliary Funds	\$ 245,774,653	\$ 221,773,865	10.82%
Restricted Funds	\$ 224,029,951	\$ 199,431,860	12.33%
Total Expenses by Function	\$ 1,588,901,334	\$ 1,462,175,039	8.67%



**FY25 vs FY24 Comparative Summary
Budgeted Revenues & Expenses**

Auburn University -Montgomery			
	Current Year	Prior Year	% Change
State Appropriations	\$ 33,112,856	\$ 31,522,666	5.04%
Tuition & Fees	\$ 55,304,657	\$ 52,625,000	5.09%
Sales & Services	\$ 1,250,000	\$ 1,250,000	-
Other Income	\$ 1,430,000	\$ 1,130,000	26.55%
Unrestricted Funds	\$ 91,097,513	\$ 86,527,666	5.28%
Auxiliary Funds	\$ 12,465,343	\$ 13,145,000	-5.17%
Restricted Funds	\$ 16,450,000	\$ 17,100,000	-3.80%
Total Revenues by Source	\$ 120,012,856	\$ 116,772,666	2.77%

	Current Year	Prior Year	% Change
Instruction	\$ 28,586,191	\$ 28,752,582	-0.58%
Research	\$ 152,047	\$ 139,885	8.69%
Public Service	\$ 867,689	\$ 519,464	67.04%
Academic Support	\$ 6,997,358	\$ 6,649,898	5.23%
Library	\$ 1,940,677	\$ 1,937,892	0.14%
Student Services	\$ 10,451,169	\$ 10,191,001	2.55%
Institutional Support	\$ 24,923,626	\$ 22,773,179	9.44%
Operations & Maintenance	\$ 7,870,256	\$ 7,253,765	8.50%
Scholarships & Tuition Waivers	\$ 9,308,500	\$ 8,310,000	12.02%
Unrestricted Funds	\$ 91,097,513	\$ 86,527,666	5.28%
Auxiliary Funds	\$ 12,465,343	\$ 13,145,000	-5.17%
Restricted Funds	\$ 16,450,000	\$ 17,100,000	-3.80%
Total Expenses by Function	\$ 120,012,856	\$ 116,772,666	2.77%



MINUTES NOT YET APPROVED

FY25 vs FY24 Comparative Summary Budgeted Revenues & Expenses

Alabama Agricultural Experiment Station			
	Current Year	Prior Year	% Change
State Appropriations	\$ 43,009,138	\$ 41,104,312	4.63%
Sales & Services	\$ 3,565,000	\$ 3,130,000	13.90%
Other Income	\$ 2,387,500	\$ 2,450,500	-2.57%
Unrestricted Funds	\$ 48,961,638	\$ 46,684,812	4.88%
Restricted Funds	\$ 15,717,107	\$ 16,681,591	-5.78%
Total Revenues by Source	\$ 64,678,745	\$ 63,366,403	2.07%

	Current Year	Prior Year	% Change
Research	\$ 39,655,656	\$ 37,708,531	5.16%
Public Service	\$ 44,147	\$ 130,736	-66.23%
Academic Support	\$ 3,563,987	\$ 3,419,418	4.23%
Institutional Support	\$ 2,729,656	\$ 2,479,865	10.07%
Operations & Maintenance	\$ 2,923,192	\$ 2,911,262	0.41%
Scholarships & Tuition Waivers	\$ 45,000	\$ 35,000	28.57%
Unrestricted Funds	\$ 48,961,638	\$ 46,684,812	4.88%
Restricted Funds	\$ 15,717,107	\$ 16,681,591	-5.78%
Total Expenses by Function	\$ 64,678,745	\$ 63,366,403	2.07%

Alabama Cooperative Extension Service			
	Current Year	Prior Year	% Change
State Appropriations	\$ 51,422,279	\$ 48,522,575	5.98%
Sales & Services	\$ 311,500	\$ 345,950	-9.96%
Other Income	\$ 1,978,300	\$ 1,644,150	20.32%
Unrestricted Funds	\$ 53,712,079	\$ 50,512,675	6.33%
Restricted Funds	\$ 22,730,812	\$ 22,261,659	2.11%
Total Revenues by Source	\$ 76,442,891	\$ 72,774,334	5.04%

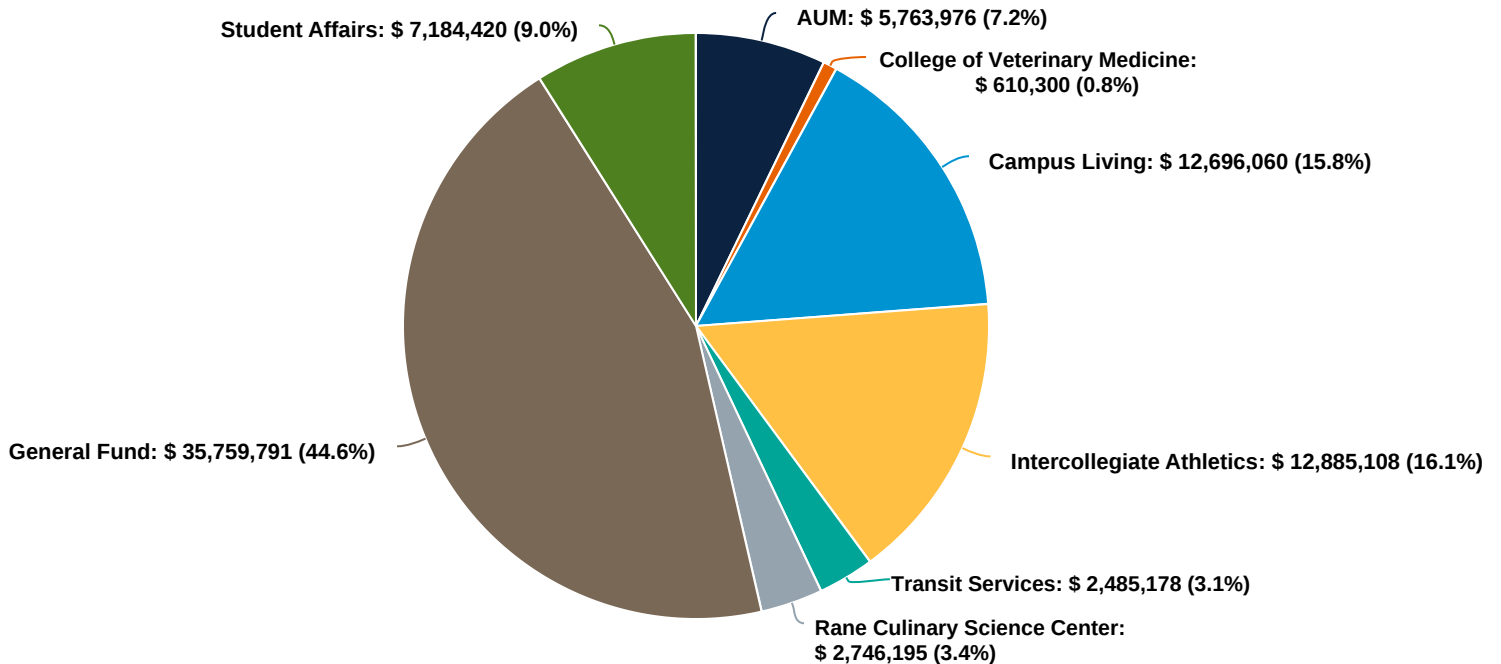
	Current Year	Prior Year	% Change
Research	\$ 37,856	\$ 36,575	3.50%
Public Service	\$ 49,127,695	\$ 46,221,474	6.29%
Institutional Support	\$ 4,546,528	\$ 4,254,626	6.86%
Unrestricted Funds	\$ 53,712,079	\$ 50,512,675	6.33%
Restricted Funds	\$ 22,730,812	\$ 22,261,659	2.11%
Total Expenses by Function	\$ 76,442,891	\$ 72,774,334	5.04%



MINUTES NOT YET APPROVED

Auburn University
FY 2024-25 Debt Service Schedule
Includes Principal & Interest

	Current Year	Prior Year	Variance	% Change
College of Veterinary Medicine	\$ 610,300	\$ 608,700	\$ 1,600	0.26%
Campus Living	\$ 12,696,060	\$ 12,729,466	-\$ 33,406	-0.26%
Intercollegiate Athletics	\$ 12,885,108	\$ 13,386,823	-\$ 501,715	-3.75%
Transit Services	\$ 2,485,178	\$ 2,485,578	-\$ 400	-0.02%
Rane Culinary Science Center	\$ 2,746,195	\$ 2,745,877	\$ 318	0.01%
Student Affairs	\$ 7,184,420	\$ 7,226,978	-\$ 42,558	-0.59%
General Fund	\$ 35,759,791	\$ 35,197,146	\$ 562,645	1.60%
AUM	\$ 5,763,976	\$ 5,763,976	-	-
Auburn University	\$ 80,131,028	\$ 80,144,544	-\$ 13,516	-





MINUTES NOT YET APPROVED

Auburn University
FY 2024-25 State Appropriations
Division Summary per Bill SB88 (Act 2024-379)

AUBURN UNIVERSITY

Operations & Maintenance	\$ 265,689,182
Teacher In-Service Center	\$ 284,217
Poultry Science	\$ 250,000
National Livestock Competition	\$ 250,000
CLT Outreach	\$ 940,125
Irrigation Research & Outreach	\$ 500,000
Allocated to AAES under SBI Model	(\$ 38,336)
Allocated to ACES under SBI Model	(\$ 6,178,284)
Total Unrestricted State Apps	\$ 261,696,904

AUBURN UNIVERSITY MONTGOMERY

Operations & Maintenance - AUM	\$ 32,997,941
Senior Resource Center	\$ 114,915
Total Unrestricted State Apps	\$ 33,112,856

ALABAMA AGRICULTURAL EXPERIMENT STATION

Operations & Maintenance - AAES	\$ 42,970,802
Allocated from AU to AAES under SBI Model	\$ 38,336
Total Unrestricted State Apps	\$ 43,009,138

ALABAMA COOPERATIVE EXTENSION SYSTEM

Operations & Maintenance - ACES	\$ 45,118,995
4H Youth Development Specialist	\$ 125,000
Allocated from AU to ACES under SBI Model	\$ 6,178,284
Total Unrestricted State Apps	\$ 51,422,279

TOTAL STATE APPROPRIATIONS

Operations & Maintenance	\$ 386,776,920
Earmarks	\$ 2,180,040
Teacher In-Service Center	\$ 284,217
Allocated Under SBI Model	-
Total Unrestricted State Apps	\$ 389,241,177



MINUTES NOT YET APPROVED

**Summary of Central Unit
Expenses by Pool**

Below are the listings of the Central Unit Allocation Pools and the metrics by which those pools are allocated. i.e. Central Unit Allocation Pool: Academic Services, allocation metric: Credit Hours Instructed.

ACADEMIC SERVICES / CREDIT HOURS INSTRUCTED

Provost	\$ 21,819,668
Graduate Studies	\$ 1,935,533
Library	\$ 20,575,347
University Initiatives	\$ 19,500,000
Salary Escrow	\$ 2,053,070
Reserve	\$ 20,565,943
Presidential Initiatives	\$ 5,000,000
Academic Services Total	\$ 91,449,561

GENERAL ADMINISTRATION / DIRECT EXPENSES

Business & Admin. & CFO	\$ 5,647,342
Office of the President	\$ 8,428,800
Legal Affairs & General Counsel	\$ 3,757,613
Audit, Compliance & Privacy	\$ 5,252,695
Risk Management & Safety	\$ 12,055,112
General Administration Total	\$ 35,141,562

ADVANCEMENT & STUDENT SERVICES / STUDENT HEADCOUNT

Enrollment Management	\$ 9,833,314
Endowment Investment Office	\$ 530,628
Advancement	\$ 18,082,312
Student Affairs	\$ 11,466,466
Adv. & Student Services Total	\$ 39,912,720

FACILITIES / SQUARE FOOTAGE

Facilities	\$ 69,240,873
Repair & Renovation	\$ 16,458,000
Debt Service	\$ 35,759,791
Facilities Total	\$ 121,458,664



Auburn University Central Unit Expenses by Pool

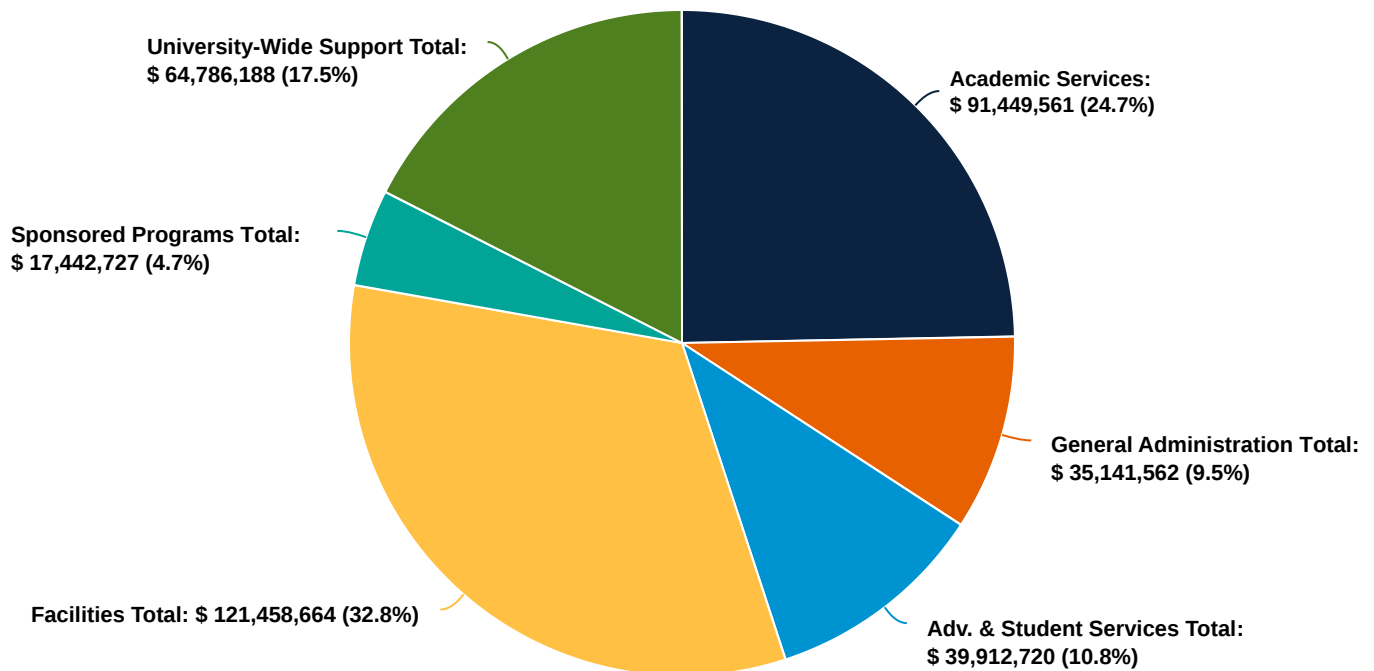
SPONSORED PROGRAMS / SPONSORED PROGRAM REVENUE

Research & Econ. Development	\$ 17,442,727
Sponsored Programs Total	\$ 17,442,727

UNIVERSITY-WIDE SUPPORT / STUDENT/FACULTY/STAFF FTE

Jule Collins Smith Museum	\$ 2,022,789
Gogue Performing Arts Center	\$ 2,574,390
Outreach	\$ 4,792,317
Human Resources	\$ 11,689,341
Information Technology	\$ 31,325,373
Campus Safety & Security	\$ 12,381,978
University-Wide Support Total	\$ 64,786,188

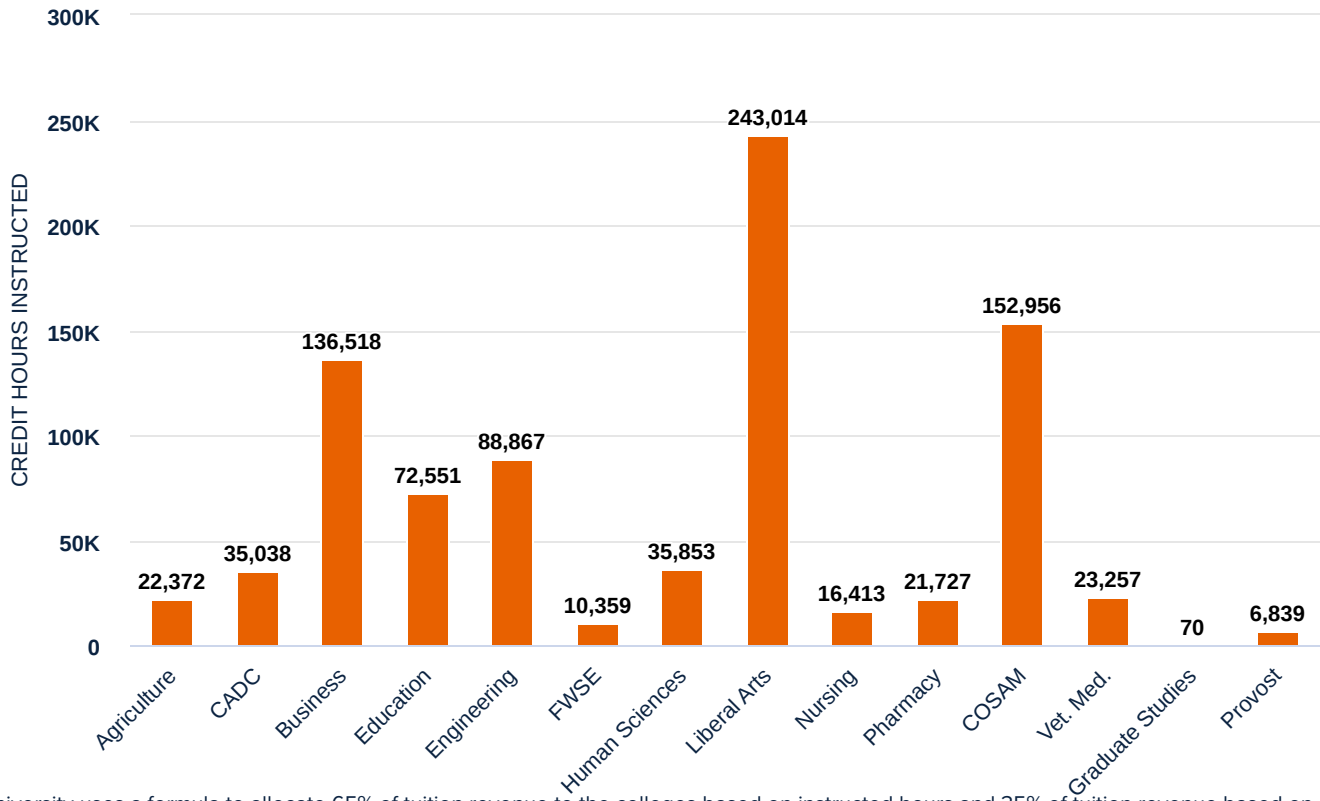
Total Central Unit Allocations	\$ 370,191,422
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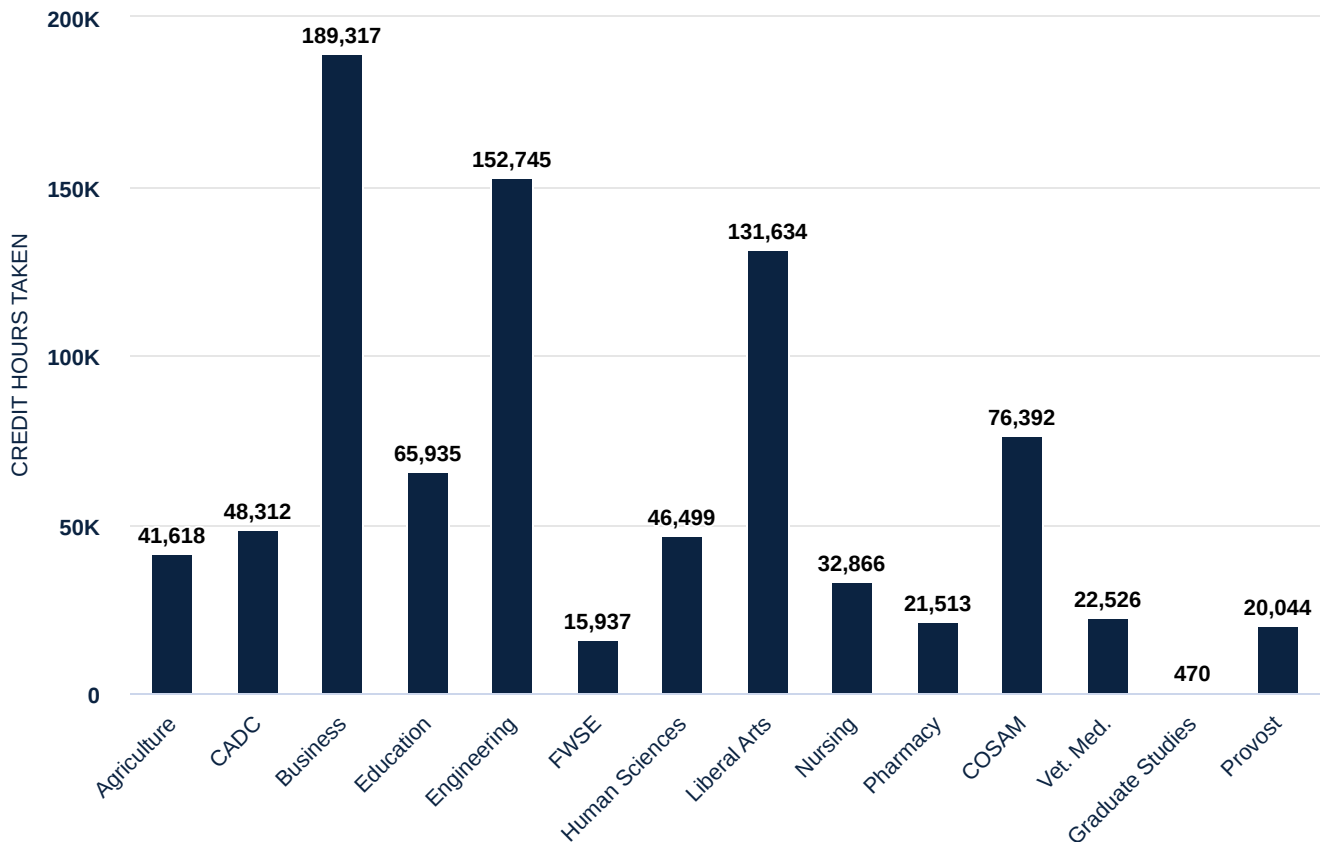
Central Units are shown at the pool level. For a list of units that make up each pool, refer to page 18.



Credit Hours



The University uses a formula to allocate 65% of tuition revenue to the colleges based on instructed hours and 35% of tuition revenue based on a student's college of enrollment, by a college unit. Total Credit Hours Instructed are used to allocate the Central Unit-Academic Services Pool; therefore Graduate School and the Provost are not included in the percentage calculation.

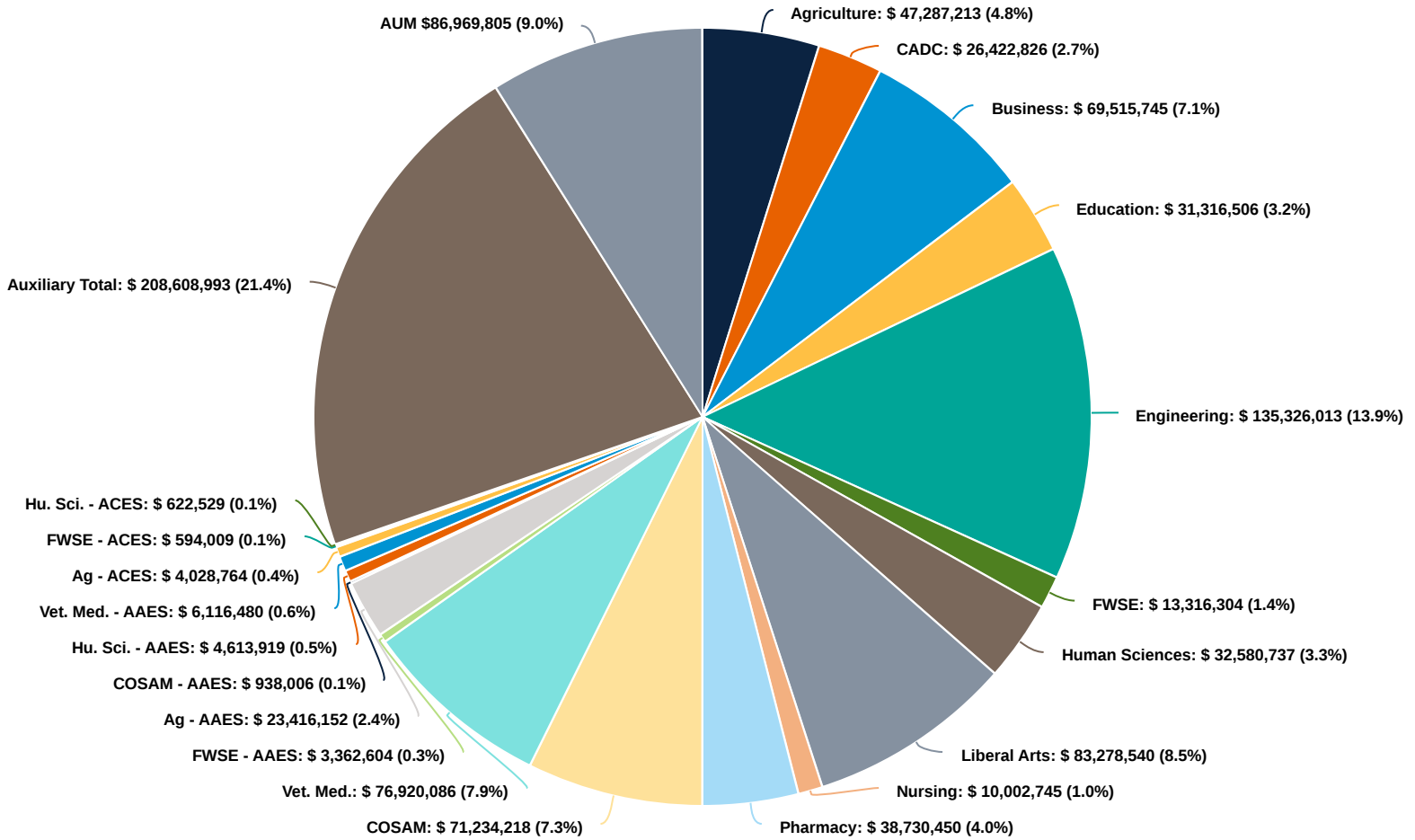




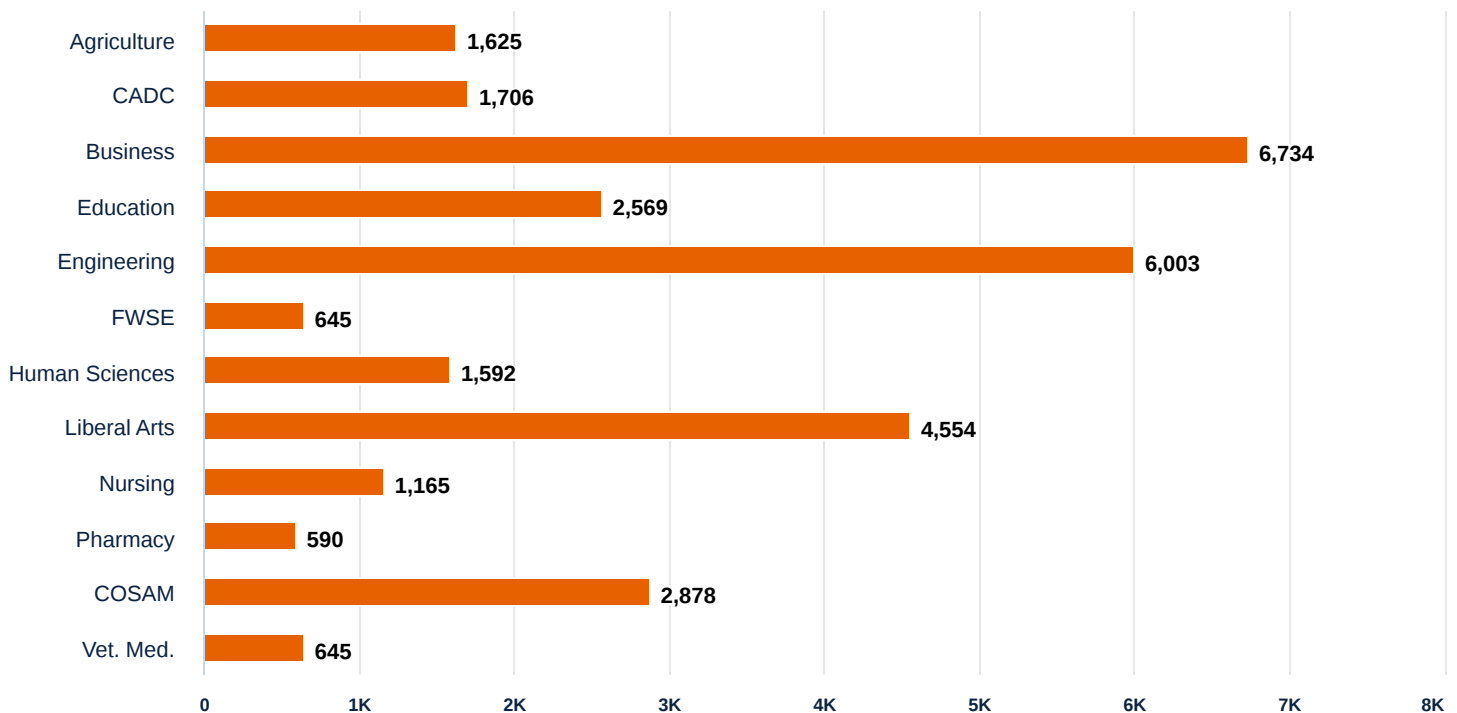
MINUTES NOT YET APPROVED

Auburn University Central Allocation Metrics

Direct Expenses



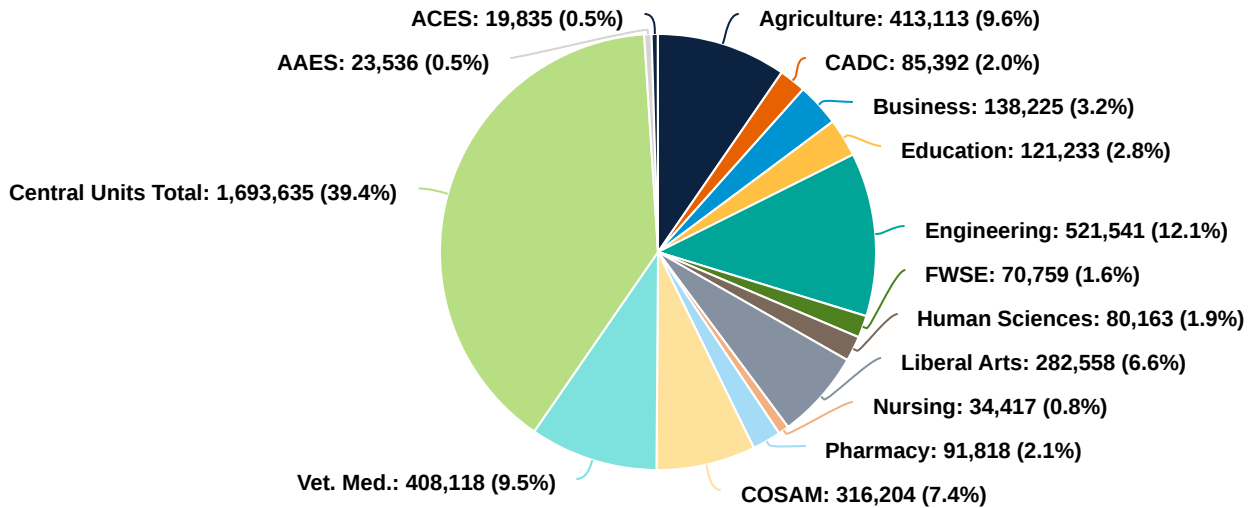
Student Headcount



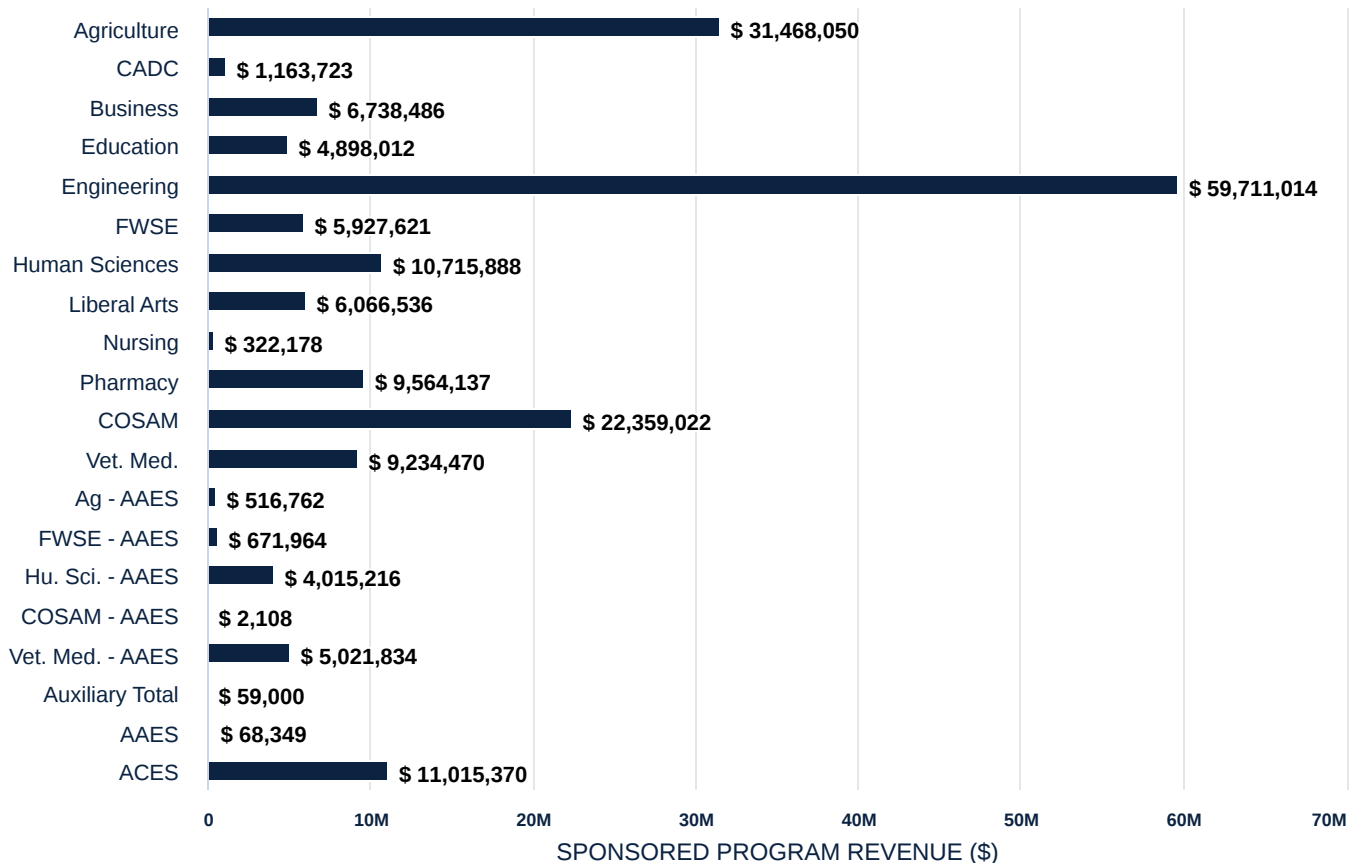


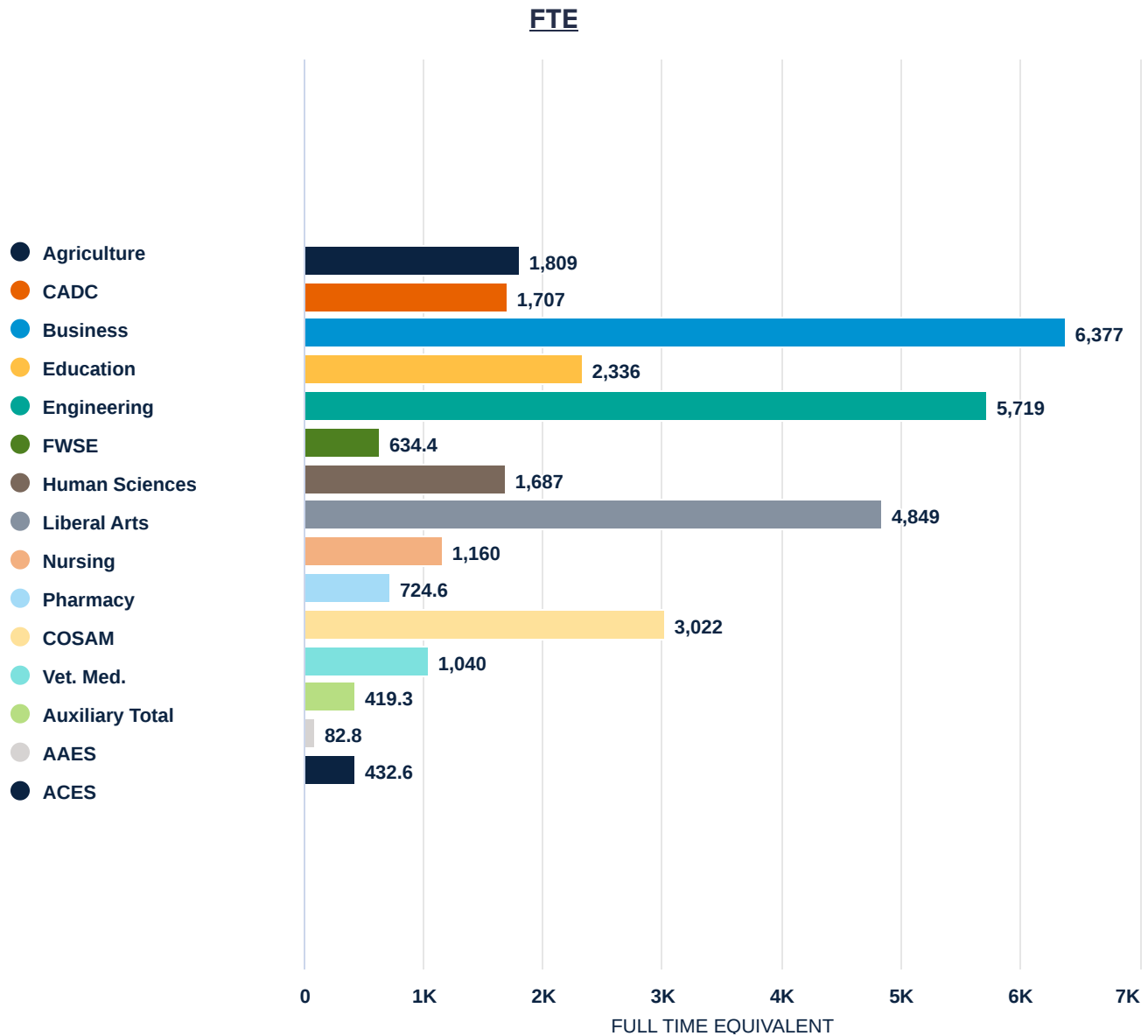
Auburn University Central Allocation Metrics

Square Footage



Sponsored Programs





FTE

A full-time equivalent (FTE) is a unit of measurement used to determine the number of full-time hours worked by all employees in a business. If your business considers 40 hours to be a full-time workweek, then an employee working 40 hours per week would have an FTE of 1.0. In contrast, a part-time employee working only 20 hours per week would have an FTE of 0.5—which shows that their hours worked are equivalent to half of a full-time employee. (Forbes, 2024). Auburn includes all employees and students in the FTE allocations; however, student employees are removed from the calculation so that they are not counted twice. This variable is utilized when allocating expenses related to the University Wide Support expense pool.

EXHIBIT A

**AUTHORIZATION FOR THE ISSUANCE
OF REVENUE REFUNDING BONDS OF AUBURN UNIVERSITY**

WHEREAS, it is desirable and appropriate for Auburn University (the "University") to issue its General Fee Revenue Bonds from time to time for the purpose of refunding and paying certain of its prior outstanding bonds and thereby achieving an overall interest expense savings to the University; and

WHEREAS, the University may also be able to achieve an overall interest expense savings by refunding and refinancing all or a portion of its outstanding bonds by purchasing all or a portion of the outstanding bonds through a tender offer (a "Tender Transaction") and/or exchanging all or a portion of the outstanding bonds for newly issued Bonds (as hereinafter defined) (the "Exchange Transaction"); and

WHEREAS, it may be necessary to issue Bonds for the purpose of paying the purchase price of outstanding bonds purchased through Tender Transactions, for the purpose of exchanging for outstanding bonds exchanged through Exchange Transactions, and for the purpose of paying costs of issuing the Bonds and accomplishing the Tender Transactions and Exchange Transactions; and

WHEREAS, in order to manage the University's refunding opportunities in the most efficient manner possible and to permit the University to take advantage of changing market conditions, it is desirable and appropriate to authorize the officers of the University to arrange for the issuance of refunding bonds and Tender Transactions and Exchange Transactions without further approval of the Board of Trustees, subject to the limitations expressed in this authorization.

THEREFORE, by virtue of the Resolution to which this Authorization is attached, the Board of Trustees hereby and thereby authorizes the following:

Section 1. Findings. The following bonds or leases of the University are currently outstanding:

- (i) General Fee Revenue Bonds, Series 2014-A, dated July 24, 2014, issued under the Seventeenth Supplemental General Fee Indenture dated as of July 1, 2014;
- (ii) General Fee Revenue Bonds, Series 2015-A, dated March 18, 2015, issued under the Eighteenth Supplemental General Fee Indenture dated as of March 1, 2015;

- (iii) General Fee Revenue Bonds, Series 2015-B, dated September 10, 2015, issued under the Nineteenth Supplemental General Fee Indenture dated as of September 1, 2015;
- (iv) General Fee Revenue Bonds, Series 2016-A, dated August 17, 2016, issued under the Twentieth Supplemental General Fee Indenture dated as of August 1, 2016;
- (v) General Fee Revenue Bonds, Series 2018-A dated June 21, 2018, issued under the Twenty-First Supplemental General Fee Indenture dated as of June 1, 2018;
- (vi) General Fee Revenue Refunding Bonds, Series 2020-A, dated March 18, 2020, issued under the Twenty-Second Supplemental General Fee Indenture dated as of March 1, 2020;
- (vii) Taxable General Fee Revenue Refunding Bonds, Series 2020-B, dated March 18, 2020, issued under the Twenty-Second Supplemental General Fee Indenture dated as of March 1, 2020;
- (viii) Taxable General Fee Revenue Bonds, Series 2020-C, dated July 29, 2020, issued under the Twenty-Third Supplemental General Fee Indenture dated as of July 1, 2020;
- (ix) General Fee Revenue Bond, Series 2021-A, dated May 5, 2021, issued under the Twenty-Fourth Supplemental General Fee Indenture dated as of May 1, 2021;
- (x) General Fee Revenue Refunding Bond, Series 2024-A, dated March 5, 2024, issued under the Twenty-Sixth Supplemental General Fee Indenture dated as of March 1, 2024; and
- (xi) Lease Revenue Bonds, Series 2017 (Auburn University Educational Complex Gulf Shores Project).

The bonds described in (i) – (x) above are herein referred to as the "Outstanding Bonds" under the General Fee Revenue Trust Indenture.

Section 2. Authorization of Bonds. The University is hereby authorized to issue its revenue bonds for the purpose of refunding and retiring any or all of the Outstanding Bonds (including by way of a Tender Transaction and/or Exchange Transaction authorized in Section 3 below). The said bonds shall be issued under the terms, conditions and provisions set out in the General Fee Revenue Trust Indenture dated as of June 1, 1985 between the University and The Bank of New York Mellon Trust Company, N.A., as successor trustee (herein called the "Trustee"), as heretofore supplemented, and as further supplemented by the Supplemental

General Fee Revenue Indentures (the "Supplemental General Fee Indentures") provided for in Section 7 of this authorization (the original General Fee Revenue Trust Indenture, as so supplemented being herein referred to as the "General Fee Revenue Indenture"). The bonds herein authorized (the "Bonds") may be issued at such time or times and in such series as may be most advantageous to the University, subject to the provisions of Section 13 of this authorization. The Outstanding Bonds to be refunded (including by tender and/or exchange) by the Bonds are hereinafter referred to as the "Refunded Bonds."

All the provisions of the General Fee Revenue Indenture, as applicable to the Bonds, are hereby adopted as a part of this authorization as if set out at length herein.

Section 3. Authorization of Tender Transactions and Exchange Transactions. In furtherance of the Tender Transactions, the Senior Vice President for Business & Administration and CFO of the University is hereby authorized to solicit offers to purchase from the owners of all or any portion of the Outstanding Bonds. In furtherance of the Exchange Transactions, the Senior Vice President for Business & Administration and CFO of the University is hereby authorized to solicit offers to exchange from the owners of all or any portion of the Outstanding Bonds. The President and Senior Vice President for Business & Administration and CFO of the University are hereby authorized to execute all documents necessary for the solicitation of the purchase and/or exchange of the Outstanding Bonds and the Transactions.

All or any portion of the Outstanding Bonds may be purchased as part of a Tender Transaction and/or exchanged as part of an Exchange Transaction, if the Transactions undertaken would produce an aggregate net present value savings of at least three percent (3%) of the principal balance of the Outstanding Bonds being purchased and/or exchanged. In the event that such net present value savings threshold is met, Bonds are hereby authorized to be issued to accomplish the Tender Transaction and/or the Exchange Transaction with respect to the Outstanding Bonds. The President and Senior Vice President for Business & Administration and CFO of the University are each separately authorized to accept offers submitted from owners of Outstanding Bonds with respect to a Tender Transaction and/or an Exchange Transaction and to execute all documents necessary to complete the contemplated Transactions, subject to satisfaction of the conditions set forth in this Section 3 and in Section 13 hereof. Any such Outstanding Bonds purchased as part of a Tender Transaction or exchanged for Bonds as part of an Exchange Transaction shall be immediately cancelled.

Section 4. Bonds to be Issued as Additional Parity Bonds; Special Findings. The Bonds shall be issued as additional parity bonds under Article VIII of the General Fee Revenue Indenture.

In accordance with the provisions of Section 8.2(b) of the General Fee Revenue Indenture, the Board hereby finds and declares as follows:

- (a) The University is not now in default under the General Fee Revenue Indenture and no such default is imminent.

(b) Bonds the interest on which is excludable from gross income for purposes of federal income taxation shall be designated "General Fee Revenue Refunding Bonds, Series ____". If it is necessary and appropriate to issue a portion of the Bonds as bonds the interest on which is taxable for purposes of federal income taxation, such bonds shall be designated "Taxable General Fee Revenue Refunding Bonds, Series ____". The series designation shall be completed to reflect the calendar year in which the Bonds are issued and to provide any further identification of the Bonds as is appropriate.

(c) The persons to whom the Bonds are to be delivered are set forth in Section 8 hereof.

(d) All of the Bonds, except for Bonds issued in connection with Exchange Transactions will be issued by sale in accordance with Section 8 hereof. The Bonds to be issued in connection with Exchange Transactions will be issued by exchange in accordance with Section 8 hereof.

(e) The sale and/or exchange price of the Bonds shall be as set forth in Sections 8 and 13 hereof.

(f) The only parity bonds that have previously been issued by the University under the General Fee Revenue Indenture and that are currently outstanding are those bonds listed in (i) – (x) of Section 1 above along with the supplemental indentures under which they were issued.

(g) The Refunded Bonds are to be refunded from proceeds of the Bonds, unspent proceeds, if any, from the Refunded Bonds, and Bonds issued in exchange for Refunded Bonds, subject to the determinations and conditions set forth in Section 13 hereof.

The Trustee is hereby requested to authenticate and deliver the Bonds to the purchaser or holder specified in Section 10 hereof upon payment of the purchase price designated therein or delivery of the Refunded Bond for exchange, as appropriate.

Section 5. Source of Payment of the Bonds. The principal of and the interest on the Bonds shall be payable from (i) the gross revenues from those general tuition fees levied against students at the Auburn, Alabama campus and the Montgomery, Alabama campus of the University that are more particularly described and referred to as "General Fees" in the General Fee Indenture; (ii) the gross revenues derived by the University from the operation of its housing and dining facilities located on the Auburn campus and on the Montgomery campus that are more particularly described and referred to as "Housing and Dining Revenues" in the General Fee Indenture; (iii) the gross revenues derived by the University from the operation of its athletics programs that are more particularly described and referred to as "Athletic Fee Revenues" in the General Fee Indenture; and (iv) the several student fees levied against students at the Auburn campus and the Montgomery campus that are more particularly described and referred to as the "Pledged Student Fees" in the General Fee Indenture. The said General Fees,

Housing and Dining Revenues, Athletic Fee Revenues, and Pledged Student Fees are referred to herein as the "Pledged Revenues."

Nothing contained in this authorization, in the Bonds, in the General Fee Revenue Indenture, or in the supplemental indentures hereinafter authorized shall be deemed to impose any obligations on the University to pay the principal of or the interest on the Bonds except from the Pledged Revenues. Neither the Bonds, nor the pledge or any agreement contained in the General Fee Revenue Indenture, in any supplemental indenture or in this authorization shall be or constitute an obligation of any nature whatsoever of the State of Alabama, and neither the Bonds nor any obligation arising from the aforesaid pledge or agreements shall be payable out of any moneys appropriated to the University by the State of Alabama. The agreements, covenants or representations contained in this authorization, in the Bonds, in the General Fee Revenue Indenture, and in any supplemental indenture do not and shall never constitute or give rise to any personal or pecuniary liability or charge against the general credit of the University, and in the event of a breach of any such agreement, covenant or representation, no personal or pecuniary liability or charge payable directly or indirectly from the general revenues of the University shall arise therefrom. Nothing contained in this section shall, however, relieve the University from the observance and performance of the several covenants and agreements on its part herein contained.

Section 6. Bonds Payable at Par. All remittances of principal of and interest on the Bonds to the holders thereof shall be made at par without any deduction for exchange or other costs, fees or expenses. The bank or banks at which the Bonds shall at any time be payable shall be considered by acceptance of their duties hereunder to have agreed that they will make or cause to be made remittances of principal of and interest on the Bonds, out of the moneys provided for that purpose, in bankable funds at par without any deduction for exchange or other cost, fees or expenses. The University will pay to such bank or banks all reasonable charges made and expenses incurred by them in making such remittances in bankable funds at par.

Section 7. Authorization of Supplemental Indentures. The Board does hereby authorize and direct the President of the University to approve, execute and deliver, for and in the name and behalf of the University, to the Trustee, a Supplemental General Fee Revenue Indenture with respect to each series of the Bonds, and does hereby authorize and direct the Secretary of the Board to affix the official seal of the University to said Supplemental General Fee Revenue Indenture and to attest the same.

Section 8. Sale or Exchange of the Bonds. The Bonds may be sold as an underwritten public sale, or by a private placement with one or more banks or other qualified institutional purchasers, as determined under Section 13 hereof. If the Bonds are sold through an underwritten public sale, the Board does hereby authorize and direct the President of the University or the Senior Vice President for Business & Administration and CFO of the University to approve, execute and deliver, for and in the name and behalf of the University, one or more Bond Purchase Agreements with respect to each series of Bonds between the University and an underwriter or underwriters (the "Underwriter") approved under Section 13 of this authorization. If the Bonds are sold by private placement, the Board does hereby authorize and direct the President of the University or the Senior Vice President for Business & Administration and CFO

of the University to approve, execute and deliver, for and in the name and behalf of the University, a Placement Agreement or similar document with the purchaser(s) of the Bonds approved under Section 13 of this resolution.

The Bonds may also be issued through exchange with the holders of Refunded Bonds upon terms approved pursuant to Section 13 hereof in connection with an Exchange Transaction. If the Bonds are issued through exchange, the Board does hereby authorize and direct the President or the Senior Vice President for Business & Administration and CFO of the University to approve, execute and deliver, for and in the name and behalf of the University, such documents as may be necessary or appropriate to effectuate the issuance of Bonds by such exchange and the cancellation of the Refunded Bonds so received by the University in such exchange as approved under Section 13 hereof.

Section 9. Authorization of Official Statements. The Board does hereby authorize and direct the Underwriter and/or Professionals designated under Section 13 of this authorization to prepare and distribute, for and in the name and on behalf of the University, a Preliminary Official Statement and a final Official Statement with respect to each series of Bonds issued under this authorization. The Board does hereby further authorize and direct the President or the Senior Vice President for Business & Administration and CFO of the University to execute and deliver, for and on behalf of the University, such final Official Statement(s) and does hereby declare that the Official Statement(s) so executed by the President or the Senior Vice President for Business & Administration and CFO of the University shall be the Official Statement(s) of the University with respect to the Bonds covered by such Official Statement(s).

Section 10. Execution and Delivery of Bonds. The Board does hereby authorize and direct the President of the University to execute the Bonds, in the name and on behalf of the University, by causing his signature or a facsimile thereof to be placed or imprinted on the Bonds, and does hereby authorize and direct the Secretary of the Board to cause the official seal (or a facsimile thereof) of the University to be applied or imprinted on the Bonds and to attest the same by causing his signature or a facsimile thereof to be placed or imprinted on the Bonds, all in the manner provided in the General Fee Revenue Indenture. The President of the University is hereby further authorized and directed to deliver the Bonds, subsequent to their execution as provided herein to the Trustee, and to direct the Trustee to authenticate all the Bonds and to deliver them to (i) in the case of Bonds issued by sale, the Underwriter or other purchaser, upon payment to the University of the purchase price therefor or (ii) in the case of Bonds issued by exchange, the holders of Refunded Bonds to be exchanged for Bonds in connection with an Exchange Transaction, in accordance with the provisions of Sections 8 and 13 hereof.

Section 11. Application of Proceeds. The entire proceeds derived by the University from the sale of the Bonds shall be paid to the Trustee under the General Fee Revenue Indenture. The Trustee is thereupon authorized and directed to apply and disburse such moneys for the purposes and in the order specified in the Supplemental General Fee Indentures.

Section 12. Redemption of Refunded Bonds; Authorization of Escrow Trust Agreement. Any series of Outstanding Bonds to be refunded by the Bonds or any series of the Bonds shall be called for redemption on the first date permitted for the call and redemption of

such Outstanding Bonds subsequent to the date of issuance of the Bonds, at and for a redemption price equal to 100% of the principal amount of each bond so redeemed, plus accrued interest. The President and the Senior Vice President for Business & Administration and CFO of the University are separately authorized to direct the Trustee to mail and/or publish notice of such redemption as required under the terms of the General Fee Revenue Indenture. Any such redemption notice mailed or published prior to the date of issuance of the Bonds shall provide that the call of the affected Refunded Bonds for redemption is contingent upon the issuance and sale of the Bonds.

Pursuant to Section 6.1(a) of the General Fee Revenue Indenture, the Board hereby confirms that the University is not in default under said indenture.

The President of the University is hereby authorized to approve, execute and deliver in the name and on behalf of the University an Escrow Trust Agreement or Agreements, between the University and the Trustee, if necessary or desirable, with respect to each series of Refunded Bonds to provide for the escrow and investment of proceeds of the Bonds until the redemption date of the Refunded Bonds.

Section 13. Authorization to Approve Certain Matters. The Board has determined that it is in the best interest of the University to authorize the issuance of the Bonds for the purposes described in this authorization and subject to the limitations of this authorization without a further meeting or approval of the Board. The Senior Vice President for Business & Administration and CFO of the University and the Chairman of the Finance Committee of the Board are hereby authorized:

(a) to determine when and if any Bonds shall be issued and to approve the schedule of issuance for each series of Bonds; provided that no Bonds shall be issued under the authority of this authorization after December 31, 2025;

(b) to approve the principal amount of the Bonds to be issued in each series and the designation of the Bonds as tax-exempt or taxable Bonds; provided that the aggregate principal amount of each series of Bonds shall not exceed the amount necessary to accomplish the refunding and/or Transaction with respect to which they are issued (taking into account any original issue premium or discount) and the costs of issuing the Bonds, including, without limitation, among other costs, the payment of fees to Bond Counsel, the underwriters, the financial advisor, the information agent and/or the tender agent, other professionals engaged for a Tender Transaction of Exchange Transaction and other professionals engaged by or on behalf of the University, as necessary, to accomplish the issuance of the Bonds and the Transactions;

(c) to determine which of the Refunded Bonds are to be refunded and redeemed by the Bonds; provided that any such refunding shall result in a minimum net present value savings of at least 3%; provided, further, that if the University enters into a forward delivery agreement providing the University an option to refund the Bonds (issued as taxable bonds) with a subsequent issue of

tax-exempt bonds, the savings achieved may be calculated by assuming the University will exercise the option to refund the Bonds with the tax-exempt bonds provided for in the forward delivery agreement;

(d) to determine which of the Outstanding Bonds (if any) are to be refunded and retired by the Bonds in connection with a Tender Transaction and/or an Exchange Transaction; provided that any such transaction shall result in a minimum net present value savings as provided in Section 3 hereof;

(e) to determine whether the Bonds to be issued by sale are to be sold to the public or are to be privately placed with one or more banks or other institutions, and the terms of either form of sale;

(f) to approve the forms of Supplemental General Fee Indenture(s), Bond Purchase Contract(s) (if the Bonds are sold to the public), Placement Agreement (if the Bonds are privately placed with a bank or financial institution), Preliminary Official Statement(s), Official Statement(s), Forward Delivery Agreement(s) and Escrow Agreement(s) and all other documents to be delivered in connection with each series of Bonds and any related Tender Transaction or Exchange Transaction;

(g) to approve the final form and pricing details of each series of Bonds, including the interest rates to be borne by such Bonds, the principal maturities thereof and any original issue discount or premium with respect to the Bonds issued by sale and the terms of any Bonds issued by exchange; provided that the net interest cost of any series of Bonds shall not exceed 6%;

(h) to approve the expenses of issuing the Bonds and any related Tender Transaction and/or Exchange Transaction; and

(i) to take such other steps and to execute and approve such other documents as may be necessary or appropriate to cause the Bonds to be issued, sold and delivered consistent with the provisions of this authorization and the General Fee Revenue Indenture and to effect any Tender Transaction or Exchange Transaction in connection with the issuance of such Bonds.

The final approval by the Senior Vice President for Business & Administration and CFO of the University and the Chairman of the Finance Committee of the Board of the items listed above may be conclusively evidenced by a certificate signed by each of them and delivered at the time of issuance of the Bonds.

Section 14. Severability. The various provisions of this authorization are hereby declared to be severable. If any provision hereof shall be held invalid by a court of competent jurisdiction, such invalidity shall not affect any other portion of this authorization.

Section 15. Designation of Professionals. The retention of PFM Financial Advisors LLC as financial advisor to the University, and the law firm of Balch & Bingham LLP as bond counsel to the University for the issuance of the Bonds or other professionals for their expertise as determined by the President and Senior Vice President for Business and Administration and CFO are hereby authorized.

Section 16. General Authorization. The President of the University, Senior Vice President for Business & Administration and CFO of the University and the Secretary of the Board are hereby authorized to execute such further certifications or other documents and to take such other action as any of them may deem appropriate or necessary for the consummation of the matters covered by this authorization, to the end that the Bonds may be executed and delivered at the times and on the terms most advantageous to the University.

FINANCE COMMITTEE

RESOLUTION

TUITION AND FEES FOR AUBURN UNIVERSITY AND AUBURN UNIVERSITY AT
MONTGOMERY

WHEREAS, student tuition and fees are the primary sources of unrestricted revenue for support of University programs and operations; and

WHEREAS, state appropriations are generous but alone are not sufficient to maintain the standards of quality instruction and other activities long associated with Auburn University; and

WHEREAS, one of the University's institutional goals is to maintain rates consistent with regional averages for peer institutions.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Christopher B. Roberts, President, or such person as may be serving as President, be and the same is hereby authorized, with the 2025 Fall Semester, to establish tuition and fee rates for Auburn University as shown in Exhibit 1 and for Auburn University at Montgomery as shown in Exhibit 2.

EXHIBIT 1

**AUBURN UNIVERSITY TUITION STRUCTURE
PROPOSED FALL 2025**

Tuition and Student Services Fee	Fall 2024 RESIDENT	Fall 2024 NON-RESIDENT	Fall 2025 PROPOSED RESIDENT	Fall 2025 PROPOSED NON-RESIDENT
Credit Hour Tuition - Undergraduate to 12 hours*	\$ 459.00	\$ 1,377.00	\$ 473.00	\$ 1,419.00
Credit Hour Tuition - Graduate/Professional to 9 hours*	\$ 612.00	\$ 1,836.00	\$ 630.00	\$ 1,890.00
Student Services Fee (all semesters)	\$ 937.00	\$ 937.00	\$ 958.00	\$ 958.00
Student Services Fee - GRA/GTA (fall/spring)	\$ 779.00	\$ 779.00	\$ 800.00	\$ 800.00
Student Services Fee - GRA/GTA (summer)	\$ 350.00	\$ 350.00	\$ 350.00	\$ 350.00

Non-Credit/Specialty Fees

Auburn Abroad Fee	\$ 774.00	\$ 774.00	\$ 797.00	\$ 797.00
Auditing Fee/Special Course Fee - Undergraduate per course	\$ 459.00	\$ 1,377.00	\$ 473.00	\$ 1,419.00
Auditing Fee - Graduate/Professional per course	\$ 612.00	\$ 1,836.00	\$ 630.00	\$ 1,890.00
Clearing for Graduation	\$ 450.00	\$ 450.00	\$ 450.00	\$ 450.00
College of Veterinary Medicine Clinical Rotation Fee	\$ 774.00	\$ 774.00	\$ 797.00	\$ 797.00
Continuous Enrollment Fee - Graduate	\$ 450.00	\$ 450.00	\$ 450.00	\$ 450.00
International Student Fee	\$ 130.00	\$ 130.00	\$ 130.00	\$ 130.00
Music Fee (full hour lessons)	\$ 246.00	\$ 246.00	\$ 246.00	\$ 246.00
Music Fee (half-hour lessons)	\$ 163.00	\$ 163.00	\$ 163.00	\$ 163.00

Professional Fees, Program Fees, Differential Tuition**

College of Architecture, Design, & Construction (per semester)	\$ 2,160.00	\$ 2,160.00	\$ 2,160.00	\$ 2,160.00
College of Business FR/SO (per semester)	\$ 328.00	\$ 328.00	\$ 338.00	\$ 338.00
College of Business FR/SO Summer	\$ 109.00	\$ 109.00	\$ 112.00	\$ 112.00
College of Business JR/SR (per semester)	\$ 656.00	\$ 656.00	\$ 676.00	\$ 676.00
College of Business JR/SR Summer	\$ 191.00	\$ 191.00	\$ 197.00	\$ 197.00
College of Business Graduate - per credit hour	\$ 229.00	\$ 229.00	\$ 236.00	\$ 236.00
College of Engineering FR (per semester)	\$ 471.00	\$ 471.00	\$ 485.00	\$ 485.00
College of Engineering SO/JR/SR (per semester)	\$ 823.00	\$ 823.00	\$ 848.00	\$ 848.00
College of Human Sciences - Interior Design (per semester)	\$ 2,286.00	\$ 2,286.00	\$ 2,355.00	\$ 2,355.00
College of Human Sciences - Hospitality Management (per semester)	\$ 530.00	\$ 530.00	\$ 546.00	\$ 546.00
College of Veterinary Medicine (per semester)	\$ 9,542.00	\$ 9,542.00	\$ 9,542.00	\$ 9,542.00
College of Education - Doctorate of Physical Therapy (per semester)	\$ 1,250.00	\$ 1,250.00	\$ 1,250.00	\$ 1,250.00
College of Education - Doctorate of Physical Therapy Summer	\$ 1,000.00	\$ 1,000.00	\$ 1,000.00	\$ 1,000.00
Honors College (per semester)	\$ 250.00	\$ 250.00	\$ 250.00	\$ 250.00
College of Nursing - per clinical credit hour	\$ 350.00	\$ 350.00	\$ 350.00	\$ 350.00
College of Pharmacy (per semester)	\$ 6,000.00	\$ 6,000.00	\$ 6,000.00	\$ 6,000.00

* No additional charge for credit hours exceeding 12/9 hours

** Professional fees, program fees, differential tuition in addition to regular credit hour tuition

1 Includes the same components as the student services fee with the exception of the proration fee.

2 Indexed with the rate of the tuition increase for resident students.

EXHIBIT 1

**AUBURN UNIVERSITY STUDENT SERVICES FEE
PROPOSED FALL 2025**

Student Services Fee

Special Building Fund
Student Activity
Mental Health
Student Swim Complex
Student Center Bond
Student Center Operation
Transit Fee
Athletics Fee
Proration Fee
Campus Rec & Wellness

24-25

\$ 20.00
\$ 60.00
\$ 44.00
\$ 15.00
\$ 90.00
\$ 9.00
\$ 192.00
\$ 110.00
\$ 158.00
\$ 239.00

25-26

\$ 21.00 ²
\$ 62.00 ²
\$ 45.00 ²
\$ 16.00 ²
\$ 90.00 ²
\$ 9.00 ²
\$ 198.00 ²
\$ 113.00 ²
\$ 158.00 ²
\$ 246.00 ²

Change

\$ 1.00
\$ 2.00
\$ 1.00
\$ 1.00
\$ -
\$ -
\$ 6.00
\$ 3.00
\$ -
\$ 7.00

Total

\$ 937.00\$ 958.00\$ 21.00**Student Services Fee - GRA/GTA**

Special Building Fund
Student Activity
Mental Health
Student Swim Complex
Student Center Bond
Student Center Operation
Transit Fee
Athletics Fee
Campus Rec & Wellness

24-25

\$ 20.00
\$ 60.00
\$ 44.00
\$ 15.00
\$ 90.00
\$ 9.00
\$ 192.00
\$ 110.00
\$ 239.00

25-26

\$ 21.00 ²
\$ 62.00 ²
\$ 45.00 ²
\$ 16.00 ²
\$ 90.00 ²
\$ 9.00 ²
\$ 198.00 ²
\$ 113.00 ²
\$ 246.00 ²

Change

\$ 1.00
\$ 2.00
\$ 1.00
\$ 1.00
\$ -
\$ -
\$ 6.00
\$ 3.00
\$ 7.00

Total

\$ 779.00\$ 800.00\$ 21.00

EXHIBIT 2

**AUBURN UNIVERSITY AT MONTGOMERY TUITION STRUCTURE
PROPOSED FALL 2025**

	Current 2024-2025 RESIDENT	Current 2024-2025 NON-RESIDENT		PROPOSED 2025-2026 RESIDENT	PROPOSED 2025-2026 NON-RESIDENT
Tuition and Student Services Fee					
Credit Hour Tuition - Undergraduate	\$ 368.00	\$ 825.00		\$ 379.00	\$ 850.00
Credit Hour Tuition - Graduate	465.00	1,044.00		479.00	1,075.00
Administrative Service Fee*	35.00	35.00		35.00	35.00
Student Activity Fee*	170.00	170.00		170.00	170.00
Student Health Fee*	25.00	25.00		25.00	25.00
Technology Fee	10.00	10.00		10.00	10.00
Athletic Fee**	7.00	7.00		7.00	7.00
First-Time Student Orientation Fee***	125.00	125.00		125.00	125.00

Non-Credit/Specialty Fees/Professional Fees

Biology Fees	15.00	15.00		15.00	15.00
Clinical Laboratory Fees	8.00	8.00		8.00	8.00
Fine Arts Fees	8.00	8.00		8.00	8.00
Physical Science/Chemistry Fees	15.00	15.00		15.00	15.00
Speech & Hearing Fees	8.00	8.00		8.00	8.00
Hybrid Course Fee	20.00	20.00		20.00	20.00
Online Course Fee	40.00	40.00		40.00	40.00
University Affiliation Fee*	135.00	135.00		135.00	135.00
Graduation Fee (Undergraduate)***	85.00	85.00		85.00	85.00
Graduation Fee (Graduate)***	98.00	98.00		98.00	98.00
Nursing Clinical Fees (per clinical hour)	200.00	200.00		200.00	200.00
Dept. of Communication Disorders Professional Fee	200.00	200.00		200.00	200.00
Dept. of Medical Laboratory Science Professional Fee	200.00	200.00		200.00	200.00
School of Nursing Graduate Professional Fee	200.00	200.00		200.00	200.00

* Fees are charged on a per-term basis

** First 12 hours undergraduate and 9 hours graduate

*** One-time fees

FINANCE COMMITTEE

RESOLUTION

AUBURN UNIVERSITY HOUSING MAIN CAMPUS RATES FOR 2025-2026
ACADEMIC YEAR

WHEREAS, residence halls, operated by Auburn University Housing (AUH), are provided on the Auburn University main campus as a convenience and service to our undergraduate students; and

WHEREAS, the administration regularly reviews housing operations to assure that it is responsive to student needs and that it continues to be fiscally sound and self-supporting; and

WHEREAS, AUH needs to increase reserves for deferred maintenance, increased debt retirement commitments, rising operational costs, anticipated renovations, programming, new construction, and other non-recurring expenditures; and

WHEREAS, AUH leadership has proposed a housing rate increase in response to those demands and these recommendations are endorsed by the President.

NOW THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Christopher B. Roberts, President, or such person as may be acting as President, be and the same is hereby authorized to establish student housing rates for Auburn University main campus, as shown in Exhibit A, with the new rates becoming effective in the 2025 fall semester.

EXHIBIT A

Auburn University Housing
Proposed Semester Rental Rates
Academic Year 2025-2026

Description	Approved 2024-2025 rate	Proposed 2025-2026 rate
Hill Single	\$ 4,330.00	\$ 4,460.00
Hill Double	\$ 3,460.00	\$ 3,570.00
Quad Single	\$ 5,020.00	\$ 5,170.00
Quad Double	\$ 4,080.00	\$ 4,210.00
Village Single	\$ 5,540.00	\$ 5,710.00
Village Double	\$ 5,540.00	\$ 5,710.00
Village Triple	\$ 5,290.00	\$ 5,450.00
Village Quad	\$ 5,290.00	\$ 5,450.00
South Donahue Single	\$ 6,680.00	\$ 6,880.00
South Donahue Double	\$ 6,570.00	\$ 6,770.00
South Donahue Double (Shared)	\$ 5,300.00	\$ 5,460.00
South Donahue Quad	\$ 6,570.00	\$ 6,770.00
191 College 2/2 Double	\$ 6,620.00	\$ 6,820.00
191 College Quad 4/4	\$ 6,400.00	\$ 6,600.00
191 College Quad 4/4 Shared	\$ 5,290.00	\$ 5,450.00
Union 2 bedroom/2 bath	\$ 6,620.00	\$ 6,820.00
Union 3 bedroom/3 bath	\$ 6,620.00	\$ 6,820.00
Union 4 bedroom/4 bath	\$ 6,620.00	\$ 6,820.00
Union 5 bedroom/5 bath	\$ 6,400.00	\$ 6,600.00
Union 6 bedroom/6 bath	\$ 6,400.00	\$ 6,600.00

FINANCE COMMITTEE

RESOLUTION

AUBURN UNIVERSITY TIGER DINING RATES DISCUSSION FOR 2025-2026
ACADEMIC YEAR

WHEREAS, dining facilities, operated by Aramark Corporation as contracted with Auburn University through Tiger Dining, are provided on the Auburn University main campus as a convenience and service to our students, faculty, and staff; and

WHEREAS, the agreement between Auburn University and Aramark Corporation provides for reasonable price increases based on food and labor statistics provided by the USDA and Department of Labor; and

WHEREAS, Auburn University wishes to support continuity of staffing in all dining facilities, keep food quality and consistency high and prevent the need for larger market adjustments that are jarring for consumers.

NOW THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Dr. Christopher Roberts, President, or such person as may be acting as President, be and the same is hereby authorized to affect the proposed mandatory dining rates for Auburn University main campus, as displayed on Exhibit A to this resolution, with the new rates becoming effective in the 2025 fall semester.

EXHIBIT A
AUBURN UNIVERSITY TIGER DINING RATES
ACADEMIC YEAR 2025-2026

<u>Plan</u>		<u>2024-2025</u>	<u>2025-2026</u>
Orange	5 BMs* Weekly + \$450 DB**	\$1,500	\$1,530
Blue	50 BMs* Semester + \$425 DB**	\$1,010	\$1,020
White	\$425 DB**	\$425	\$425

Prices indicated are per semester.

Orange: This plan is automatically assigned to first-time, first-year Auburn students.

Blue: This plan is automatically assigned to sophomores and above who live on campus.

White: This plan is automatically assigned to sophomores and above who live off campus.

*BM = Blocked Meals

**DB = Declining Balance

Audit and Compliance Committee

Chairperson Ainsworth indicated that the Audit and Compliance Committee met earlier and discussed one action item and one item of information. Chairperson Ainsworth moved for approval of the Audit and Compliance Committee's single action item. The motion was seconded by Ms. Huntley, and the resolution was approved by a voice vote.

The following resolution was approved:

CODE OF CONDUCT & ETHICS



AUBURN
UNIVERSITY



AUBURN UNIVERSITY
AT MONTGOMERY



AUBURN
Alabama Agricultural
Experiment Station





THE AUBURN CREED



AUBURN



I believe that this is a practical world and that I can count only on what I earn. Therefore, I believe in work, hard work.

I believe in education, which gives me the knowledge to work wisely and trains my mind and my hands to work skillfully.

I believe in honesty and truthfulness, without which I cannot win the respect and confidence of my fellow men.

I believe in a sound mind, in a sound body and a spirit that is not afraid, and in clean sports that develop these qualities.

I believe in obedience to law because it protects the rights of all.

I believe in the human touch, which cultivates sympathy with my fellow men and mutual helpfulness and brings happiness for all.

I believe in my Country, because it is a land of freedom and because it is my own home, and that I can best serve that country by "doing justly, loving mercy, and walking humbly with my God."

And because Auburn men and women believe in these things, I believe in Auburn and love it.

-George Petrie (1943)

The Auburn Creed describes the Auburn Spirit and qualities that make Auburn University (AU) unique. It is from the Auburn Creed that AU's Code of Conduct & Ethics emanates. From the Code flow Auburn Policies and Procedures which direct the daily actions and behaviors expected of all Auburn Personnel.

WHO WE ARE



AUBURN



Auburn University (AU), Auburn University at Montgomery (AUM), the Alabama Cooperative Extension System (ACES), and the Alabama Agricultural Experiment Station (AAES) (collectively, “the University” or “Auburn”) recognize the importance of operating with the highest ethical and professional standards of conduct. This Code of Ethics (“Code”) formalizes our values and expectations for faculty, staff, administrative/professionals, and contractors representing the University on a daily basis (collectively referred to as “Auburn Personnel”).

The principles of ethical behavior outlined in the Code articulate basic expectations that guide our everyday work and

interactions. The University understands these expectations require a shared commitment to ethical conduct in all University activities. Auburn Personnel are expected to demonstrate ethical, legal, and professional behavior in teaching, research, public service, and business practices.

Auburn Personnel must promote a positive and ethical work environment at Auburn. Our shared values of Integrity, Respect, and Excellence emanate from the Auburn Creed and are demonstrated each day through our actions, decisions, and behaviors. The Code provides guidance, answers, and contacts for addressing ethical concerns.

OUR VALUES

INTEGRITY

We will pursue our work with honesty, professionalism, and ethics that foster trust and accountability.

RESPECT

We will honor the rights and dignity of others and work each day to create an environment where people are welcomed, valued, respected, and engaged.

EXCELLENCE

We will pursue our work with distinction, diligence, and an unwavering commitment to advancing Auburn's mission.

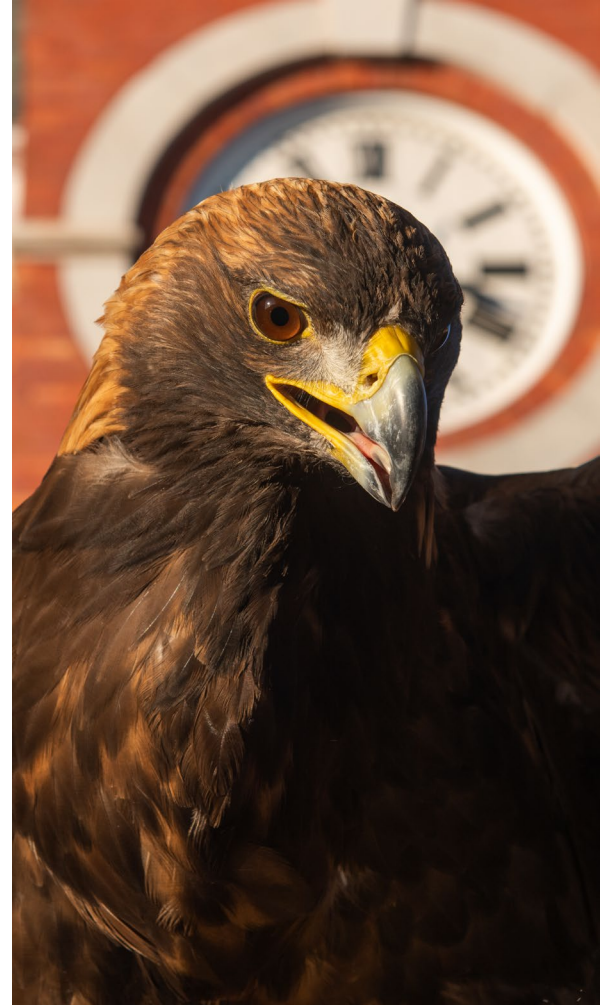
OUR ROLE

MINUTES NOT YET APPROVED

The Code is our guide to making wise choices and doing the right thing. It provides resources, examples, and links to University policies that help us when we have questions or are faced with a difficult situation. We encourage everyone to speak up and raise concerns to their supervisors, the Office of Audit, Compliance & Privacy, or our anonymous reporting hotline about potential violations of law or policy. Importantly, we do not tolerate retaliation against those who do speak up.

Everyone must do their part to maintain a culture of compliance and ethics. All Auburn Personnel are expected to adhere to the ethical standards expressed in the Code. We must conduct ourselves in a responsible manner consistent with the Code and University policies to meet our regulatory and compliance obligations. We must do what is right, individually and collectively.

The University's rules concerning employee conduct and job performance (Employee Relations Policies) are simple, common-sense guidelines applicable to all Auburn Personnel. University Policies and Procedures must be consistent with the Code. All Auburn personnel shall be held to the same standards of conduct.



Examples of Related Policies:

[Employee Relations Policies](#)

[University Policies](#)

[Human Resources](#)

[Faculty Handbook](#)

We Exhibit Ethical and Honest Behavior: The University relies upon all Auburn Personnel to conduct themselves ethically, honestly, and with integrity in all dealings. Such conduct requires applying the principles of fairness, good faith, and respect in our decisions and actions. We each take responsibility for our actions and perform our delegated responsibilities using sound judgment. We carry out our duties in compliance with the Code.

We Comply with Applicable Laws, Regulations, and University Policies: We are aware of applicable laws, regulations, and policies. We acknowledge the importance of these rules and follow them in both their letter and spirit. We understand that University policies exist to facilitate awareness and compliance with laws and regulations and set the minimum standard for our expectations.

We Act with Integrity: Auburn Personnel are expected to display the highest standards of honesty and integrity in teaching, research, scholarship, outreach, service, and business. We are responsible stewards of University property and resources and do not engage in fraudulent activities involving plagiarism, misrepresentation, fabrication or falsification of information, records, or data in our work. We speak candidly and truthfully and do not produce or perpetuate false information. It is our responsibility to all people that research be conducted in strict conformity with Auburn University standards, methodologies, and governmental and private research sponsor requirements.

We Preserve Data Security, Privacy & Confidentiality: Auburn Personnel often have access to, receive, or generate various types of confidential information. Laws, agreements with third parties, and University policies and guidelines govern the collection, storage, transmission, and destruction of confidential information. Individuals with access to confidential information have an obligation to protect and secure this data from unauthorized access and use. Additionally, we adhere to privacy best practices and record retention requirements.

We Avoid, Report, and Manage Conflicts of Interest: Auburn Personnel must carefully navigate situations that involve a potential conflict of interest or commitment with the University. Individuals are expected to faithfully carry out their professional duties in furtherance of the University's mission and to avoid conflicts between their personal interests and official responsibilities. We expect all Auburn Personnel to comply with University and other guidelines for reporting and reviewing actual and potential conflicts of interest and conflicts of commitment. When real or perceived conflicts arise, they must be recognized, disclosed, and eliminated or appropriately managed.

Examples of Related Policies:

Policy on Research Misconduct

Spending Policies and Procedures

Nepotism Policy

Nepotism Policy for Research and Sponsored Activities

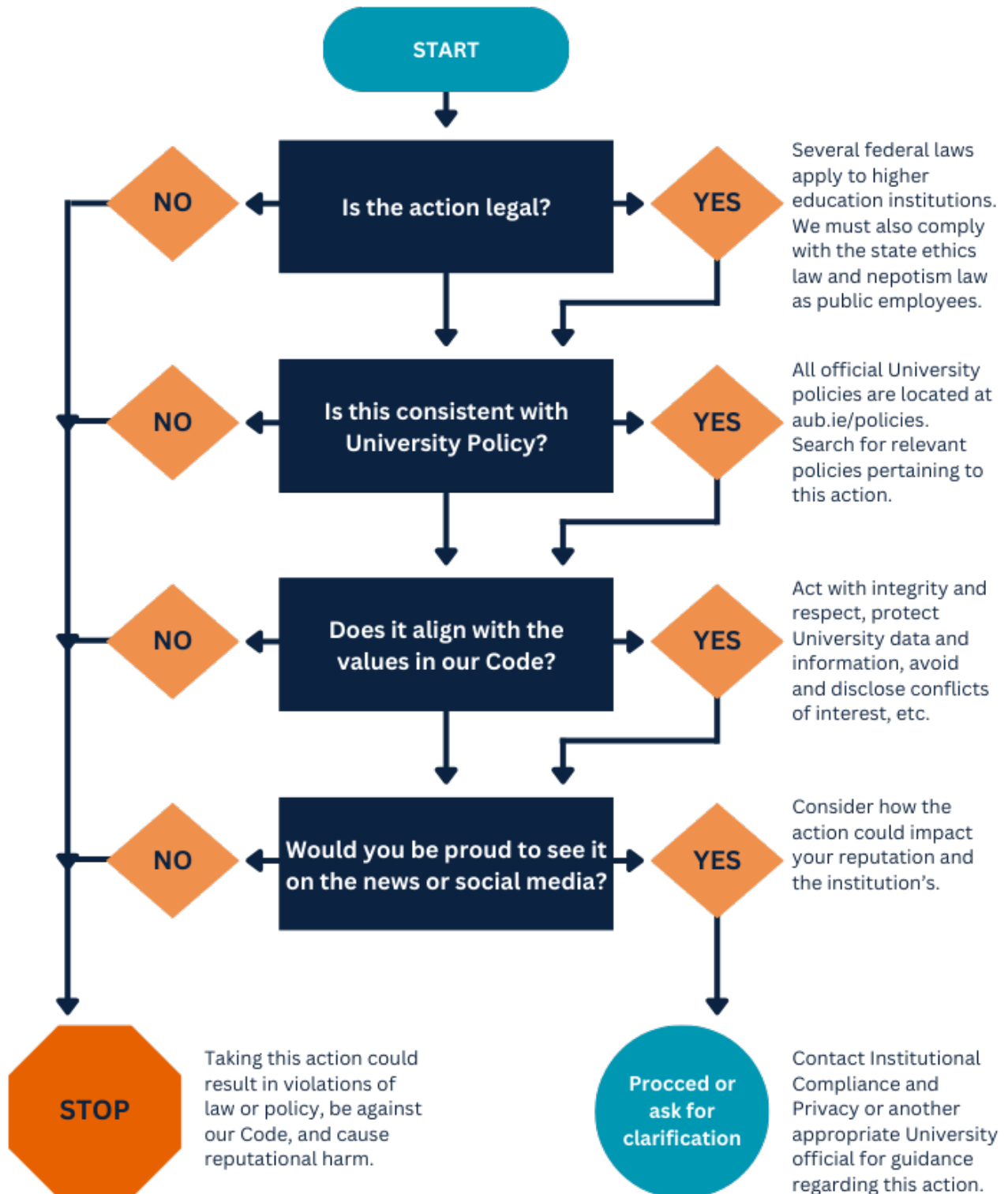
Consulting Policies: [AU](#), [AUM](#)

Privacy of Student Records: [AU](#), [AUM](#)

Information Disclosure and Confidentiality Policy

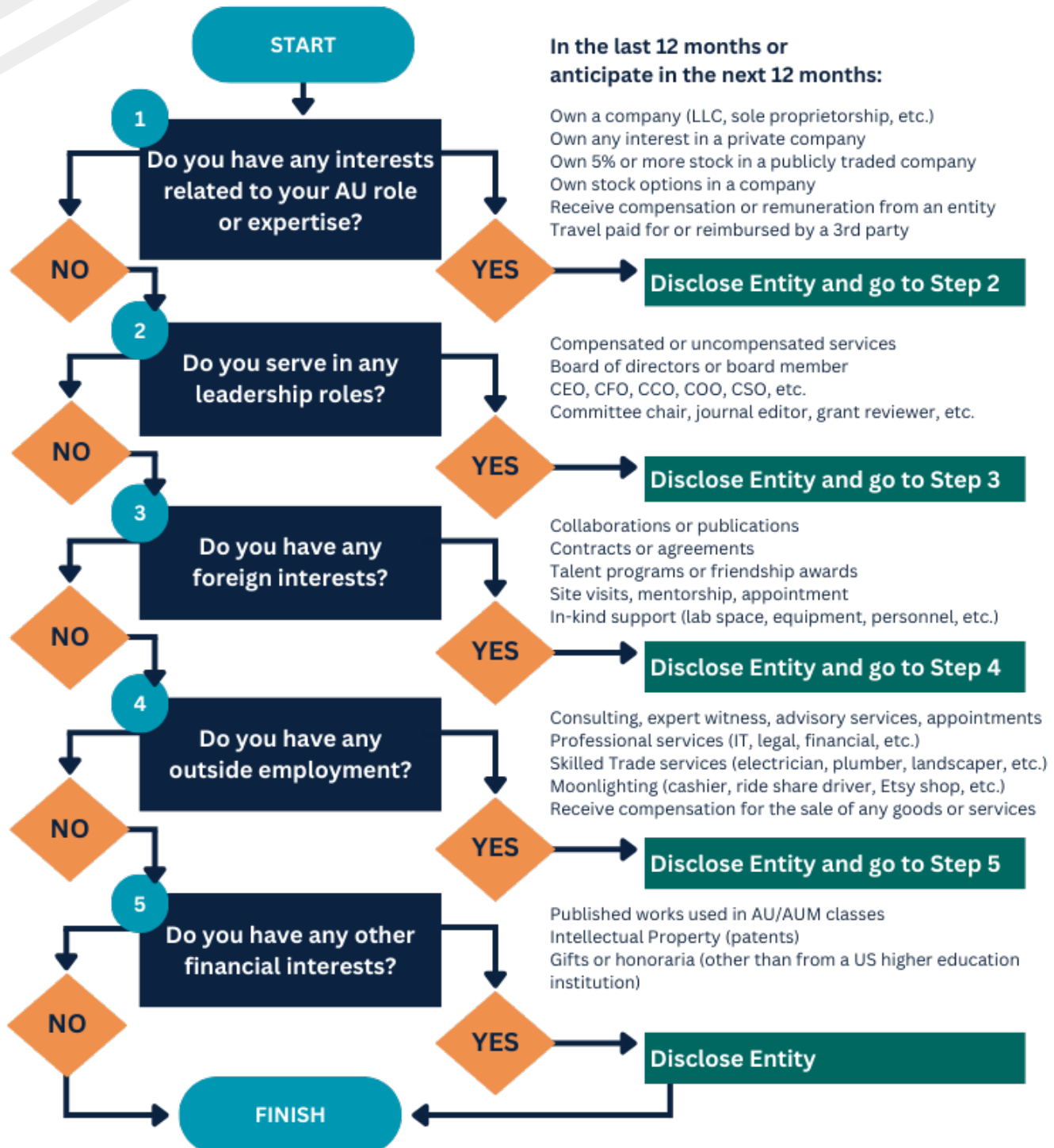
ETHICAL DECISION-MAKING

Consider using the following guide to help you decide if a particular action is appropriate.



CONFLICT OF INTEREST/ CONFLICT OF COMMITMENT

Consider your interests, activities or relationships with any entity external to the University (AU, AUM, ACES, AAES) to identify a conflict.



RESPECT

MINUTES NOT YET APPROVED

We Respect the Rights and Dignity of Others: We are committed to providing an environment in which every member of the Auburn community feels welcomed, valued, respected, and engaged. Our institution prohibits harassment, threats, violence, and discrimination. We prohibit retaliation against personnel who file complaints in good faith regarding discrimination or misconduct. Simply, we treat others how we would want to be treated.

We are committed to Equal Opportunities for All: We understand and value the importance of a welcoming community and providing equal opportunities for all. The University environment fosters rigorous, constructive, truth-seeking discussions about questions of consequence. In that regard, Auburn Personnel are expected to treat one another with the kind of courtesy and respect that allows Auburn community members to learn from one another, despite differences in viewpoint or background.

Examples of Related Policies:

Title IX Sexual Harassment Policy: AU, AUM
Policy on Sexual and Gender-Based Misconduct
Policy Against Discrimination and Harassment: AU, AUM
Americans with Disabilities Act Accommodations

We Represent the Auburn Brand: We recognize the strong value of the Auburn brand and strive to maintain an excellent reputation in the state, region, and country. To continue to attract high-caliber students, employees, and partners, we exhibit professional communications and protect our marks.

We Report Concerns and Cooperate to Resolve Issues: We support a “speak-up” culture. Auburn Personnel employees should report suspected policy violations and other concerns at the earliest possible opportunity to their supervisor, the Office of Audit, Compliance & Privacy, or the Office of the General Counsel. Auburn Personnel are protected from retaliatory actions should they report in good faith. Auburn employees and students wishing to remain anonymous may report their concerns via the anonymous EthicsPoint reporting system available online at aub.ie/ReportIt. We encourage all members of the Auburn community to report suspected incidents of misconduct, fraud, abuse, hazing, violations of law or other wrongdoing through [EthicsPoint](#), or online or in-person using the tools available through [Student Affairs](#) or through the [Office of Audit, Compliance & Privacy](#). Each member of the University is expected to cooperate fully and honestly with any investigation undertaken to reach a fair and complete resolution. If you encounter an active emergency or someone’s health, safety, or property is currently in danger, you should immediately call 911 or make a report in person at the nearest police precinct.

We Take Responsibility for Our Actions: We understand that each of us must perform our duties effectively for the success of the University. Each person has an important role to play to ensure we fulfill our mission. We take responsibility for our actions and know that our daily decisions, actions, and behaviors are a reflection of the University. We hold ourselves and each other to consistent expectations of exceptional performance and conduct that advances the University’s mission while fostering a culture of collegiality, curiosity, and growth.

Examples of Related Policies:

Employee Relations Policy

Policy Against Retaliation

Employee Duty to Cooperate

Reporting Child Abuse and Neglect: [AU](#), [AUM](#)

LIVING THE CODE



AUBURN

DAILY DEDICATION



While the Code is not a policy, all policies emanate from the Code. The Code is a resource synergizing the University's Policies and Procedures so that they are accessible and easy to understand.

The ethical standards set forth in the Code complement current and future University policies which guide our daily activities to prevent legal and regulatory violations.

The Code should be utilized to promote and reinforce the University's culture of compliance and ethics, foster loyalty and retention, and build stronger relationships with students, collaborators, and business partners.

If you have questions or concerns about the Code, or about possible illegal or unethical behavior, or noncompliance with University policy, you should speak with your supervisor, another University leader, the Office of Audit, Compliance & Privacy, or utilize the confidential reporting hotline, EthicsPoint at aub.ie/ReportIt (or other appropriate offices). Together, we make Auburn University a place where everyone is respected, takes responsibility for their actions, and trusts one another to do the right thing.

Executive Committee

Chairperson Dumas indicated that the Executive Committee met earlier and discussed two action items and one item of information.

Chairperson Dumas reported that first, President Roberts discussed the approval of the 2024-2035 Strategic Plan. Chairperson Dumas moved for approval of the item. The motion was seconded by Mr. Rane, and the resolution was approved by a voice vote.

Chairperson Dumas reported that the second item presented to the Executive Committee was a list of proposed awards and namings. Chairperson Dumas moved for approval of the item. The motion was seconded by Mr. Pratt, and the resolutions were approved by a voice vote.

The following resolutions were approved:

EXECUTIVE COMMITTEE

RESOLUTION

AUBURN UNIVERSITY STRATEGIC PLAN, 2024-2035

WHEREAS, the Auburn University Board of Trustees supports an ongoing, comprehensive, and integrated research-based strategic planning and evaluation process as a sound management practice in guiding the institution toward achieving its mission; and

WHEREAS, the administration has engaged in an extensive strategic planning process that has involved appropriate internal and external constituents and stakeholders; and

WHEREAS, the process has been guided by Auburn's faculty, staff, and students who have all provided important ideas for the development of strategic directions for the institution; and

WHEREAS, the Strategic Plan for Auburn University, 2024-2035, identifies strategic opportunities to enhance the institution's mission over the next ten years, resulting in continuing improvements in institutional quality through systematic evaluation processes; and

WHEREAS, the President has approved the draft plan, who recommends that the Board approve the key strategic elements as a final draft as shown in Exhibit A, recognizing that the plan is a living document that will be reviewed annually.

NOW, THEREFORE, BE IT RESOLVED that the draft of key elements in the Strategic Plan, as shown on Exhibit A, is approved and that Christopher Roberts, President, or such other person as may be acting as President, is hereby authorized to do those things necessary and appropriate to implement said Plan, monitor progress towards its achievement and annually report to the Board concerning progress as well as recommending any changes that are appropriate given changing circumstances.

EXECUTIVE COMMITTEE

RESOLUTION

NAMING THE DIRECTOR'S OFFICE
IN THE COLLEGE OF EDUCATION AS THE
SUSAN H. BANNON '71 AND JAMES H. BANNON '69 DIRECTOR'S OFFICE

September 6, 2024

WHEREAS, Susan H. Bannon and James S. Bannon have demonstrated lifelong dedication to education and Auburn University, both having deep roots and personal history with the institution; and

WHEREAS, Susan was born in Clermont, Florida, enrolling at Auburn and graduating with a bachelor's degree in education in 1971 and a master's in education in 1973. James, born and raised in Montgomery, Alabama, pursued agriscience education at Auburn, earning a bachelor's degree in education in 1969 and a Master of Science in Agronomy in 1972; and

WHEREAS, Susan and James met at Auburn and shared a commitment to furthering their education. Both earned doctoral degrees from Louisiana State University before embarking on professional careers in St. Louis, Missouri, with James working as a research scientist at Monsanto Company and Susan serving as an assistant professor of educational technology at the University of Missouri–St. Louis; and

WHEREAS, in 1985, they returned to Auburn University, where Susan began a faculty position in the newly renamed College of Education and later became the director of the Learning Resources Center in 1994, and James served as the director of outlying units for the Alabama Agricultural Experiment Station system until his retirement in 2014; and

WHEREAS, they are parents to their daughter, Laura, an Auburn alumna and a classroom teacher with the Hoover City School System;

NOW, THEREFORE, BE IT RESOLVED that the Director's Office in the College of Education be named the Susan H. Bannon '71 and James S. Bannon '69 Director's Office in honor of their exceptional contributions to education and their enduring legacy of service and commitment to the College of Education and Auburn University.

EXECUTIVE COMMITTEE

RESOLUTION

NAMING THE STUDENT SERVICES RECEPTION AREA
IN THE COLLEGE OF EDUCATION AS THE
DR. BETTY LOU WHITFORD RECEPTION AREA

September 6, 2024

WHEREAS, Dr. Betty Lou Whitford was the younger daughter of parents who were teens in the Great Depression who were steadfast in their financial and moral support for their daughters' and granddaughter's educational pursuits; and

WHEREAS, she holds a Bachelor of Arts degree in social studies education, a master's degree in political science, and a doctoral degree in curriculum and instruction and sociology of education from the University of North Carolina at Chapel Hill; and

WHEREAS, she dedicated her life to working in the field of education as a high school social studies teacher, a university researcher, a faculty member, a professor and dean at multiple institutions, ultimately joining the Auburn Family in 2010 as the Dean of the College of Education; and

WHEREAS, throughout her distinguished career, she showed exceptional leadership in preparing both novice teachers and advanced graduate students, mentored countless students and faculty members, and provided guidance, support, and inspiration, thereby shaping the future of education through her dedication and expertise; and

WHEREAS, in 2020, after ten years of unwavering commitment and service to the Auburn University College of Education, she was bestowed the honor of Dean Emerita and Wayne T. Smith Distinguished Professor Emerita in honor of the enormous impact she made and will continue to make in the lives of others;

NOW, THEREFORE, BE IT RESOLVED that the Student Services Reception Area in the College of Education be named the Dr. Betty Lou Whitford Reception Area in recognition of her generous support and contributions to Auburn University and the College of Education.

EXECUTIVE COMMITTEE

RESOLUTION

NAMING THE MEDIA PRODUCTION ROOM
IN THE COLLEGE OF EDUCATION AS THE
FRANCES K. KOCHAN AND WILLIAM R. KOCHAN MEDIA PRODUCTION ROOM

September 6, 2024

WHEREAS, Frances (Fran) K. Kochan and William (Bill) R. Kochan devoted their careers to building better futures for all through the field of education all while raising two children, Philip and Anne, and embarking on a lifetime of adventures together; and

WHEREAS, Fran received her bachelor's degree from The State University of New York at Fredonia, her master's degree from the University of Guam and her doctoral degree in Adult Education in Policy Studies from Florida State University, she served as a public school teacher, principal and superintendent before joining the faculty in the Auburn University College of Education as an Associate Professor of Educational Leadership in 1994, then as the Director of the Truman Pierce Institute (1997-2002), Associate Dean (2001), Interim Dean (2001-2004) and in 2005 as the fifth and first female Dean of the College of Education and Wayne T. Smith Distinguished Professor; and

WHEREAS, Bill graduated from the State University of New York at Fredonia and received advanced degrees from Florida State University, he served as a teacher and adult educator in Western New York, Yap, Majuro, and Guam, also serving as a school psychologist in North Florida and Georgia, deeply caring about the his students and their parents; and

WHEREAS, the Kochans exemplified the Auburn Creed and built a legacy of outstanding service to others;

NOW, THEREFORE, BE IT RESOLVED that the Media Production Room in the College of Education be named the Frances K. Kochan and the William R. Kochan Media Production Room in recognition of their generous support of Auburn University and the College of Education.

EXECUTIVE COMMITTEE

RESOLUTION

NAMING THE CURRICULUM AND TEACHING HUDDLE ROOM
IN THE COLLEGE OF EDUCATION
AS THE CHARLES AND RUBY KIEFER HUDDLE ROOM

September 6, 2024

WHEREAS, Charles Kiefer had to drop out of high school to help support his family during the Great Depression and Ruby Kiefer had a one-year business college degree, this naming recognizes the great sacrifices they made to provide their children, Charles Kiefer Jr. and Kate Kiefer, a better life through the gift of education; and

WHEREAS, Charles was a World War II veteran who served in the U.S. Navy as a Seabee for three and a half years while Ruby worked back at home. They eventually settled in Montgomery, Alabama to raise their family; and

WHEREAS, Charles Jr. received his Bachelor of Arts in History in 1969 and Kate received her Bachelor of Science in Education in 1972, they both experienced successful careers due to the education they received from Auburn University, but especially from the love and guidance of their parents; and

WHEREAS, Charles and Ruby Kiefer exemplified the Auburn Creed, professionally and personally, in that, "I believe that this is a practical world and that I can count only on what I earn. Therefore, I believe in work, hard work. I believe in education, which gives me the knowledge to work wisely and trains my mind and my hands to work skillfully;"

NOW, THEREFORE, BE IT RESOLVED that the Curriculum and Teaching Huddle Room in the College of Education be named the Charles and Ruby Kiefer Huddle Room in honor of these core beliefs and to ensure their legacy shall live on at Auburn University for generations to come.

EXECUTIVE COMMITTEE

RESOLUTION

NAMING THE GEOTECHNICAL CHAMBER IN THE
ADVANCED STRUCTURAL ENGINEERING LABORATORY
AT THE SAMUEL GINN COLLEGE OF ENGINEERING
AS THE ENGINEERING CONSULTING SERVICES, LIMITED (ECS)
GEOTECHNICAL CHAMBER

September 6, 2024

WHEREAS, founded in 1988, Engineering Consulting Services, Limited (ECS) is a leader in geotechnical, construction materials, environmental, and facilities engineering; and

WHEREAS, ECS has grown to over 2,700 employees and more than 90 offices and testing facilities spread across the Mid-Atlantic, Midwest, Pacific, Southeast, and Southwest; and

WHEREAS, ECS, one of the fastest-growing engineering firms in the United States, is currently ranked No. 64 in Engineering News-Record's Top 500 Design Firms, No. 131 in Engineering News-Record's Top 200 Environmental Firms, and No. 2 in Zweig Group Hot Firms; and

WHEREAS, ECS has made a generous commitment to the Advanced Structural Engineering Laboratory and the Samuel Ginn College of Engineering;

NOW, THEREFORE, BE IT RESOLVED that the geotechnical chamber in the Advanced Structural Engineering Laboratory at the Samuel Ginn College of Engineering be named the Engineering Consulting Services, Limited (ECS) Geotechnical Chamber in honor of ECS's generous support and ongoing dedication to Auburn University.

EXECUTIVE COMMITTEE

RESOLUTION

**NAMING CONFERENCE ROOM 3163
IN THE HAROLD D. MELTON STUDENT CENTER
AS THE LOWELL LEDBETTER CONFERENCE ROOM**

September 6, 2024

WHEREAS, Lowell Ledbetter received a Bachelor of Arts degree in History from Auburn University in 1957, and a Master's degree in Higher Education and Administration in 1972; and

WHEREAS, Lowell Ledbetter served as a football team manager while a student at Alabama Polytechnic Institute (API); and

WHEREAS, Lowell Ledbetter left API from 1953-1955 after his freshman year and served in Korea. Lowell came back to API and was part of the Marine Reserve Unit led by Lieutenant Vince Dooley, an assistant football coach; and

WHEREAS, Lowell Ledbetter later graduated from New Orleans Baptist Theological Seminary, M Th, 1961 and became a pastor at Farmville Baptist Church and also pastored at New Testament Fellowship Church in Auburn; and

WHEREAS, Lowell Ledbetter faithfully served Auburn University alongside Dean James E. Foy in several roles including Foreign Student Advisor and Director of Foy Student Union; and

WHEREAS, Lowell Ledbetter was the long-time advisor for Phi Eta Sigma Honor Society; and

WHEREAS, Lowell Ledbetter retired from Auburn University in July 1990 after 28 years of service.

NOW, THEREFORE, BE IT RESOLVED that Conference Room 3163 in the Harold D. Melton Student Center be named the Lowell Ledbetter Conference Room in honor of Lowell's significant contributions to Auburn University and the Auburn community.

EXECUTIVE COMMITTEE

RESOLUTION

NAMING THE GYMNASTICS WALL OF FAME
IN THE MCWHORTER CENTER
AS THE YOLANDA FARLEY TAYLOR GYMNASTICS WALL OF FAME

September 6, 2024

WHEREAS, Yolanda Farley Taylor was a member of the Auburn University Gymnastics team from 1978 to 1982; and

WHEREAS, Mrs. Taylor was the first female athlete to receive a full athletic scholarship to Auburn University as well as the first gymnast to be awarded a scholarship for gymnastics at Auburn University; and

WHEREAS, Mrs. Taylor was a highly touted national recruit coming out of high school, and she chose Auburn over many other nationally-ranked programs; and

WHEREAS, while at Auburn, Yolanda Taylor was voted by her teammates as the most valuable gymnast all four seasons, and she was an all-SEC honoree, as well as a two-time national qualifier as an individual; and

WHEREAS, Yolanda Taylor's husband Alan Taylor wishes to honor his wife's gymnastics legacy and contributions to the Auburn Gymnastics Program;

NOW, THEREFORE, BE IT RESOLVED that the gymnastics wall of fame in the McWhorter Center be named the Yolanda Farley Taylor Gymnastics Wall of Fame in honor of the Taylor Family's generous support and ongoing dedication.

EXECUTIVE COMMITTEE

RESOLUTION

NAMING THE BASEBALL RECRUITING LOUNGE
AT THE AUBURN UNIVERSITY AT MONTGOMERY BASEBALL COMPLEX
AS THE JACK DOANE RECRUITING LOUNGE

September 6, 2024

WHEREAS, Jack Doane was assistant director of Institutional Advancement at Auburn University at Montgomery from 1988-1992, was the first member of the AUM Athletics Hall of Fame for meritorious service, and served as president of the AUM Senators Athletic Club from 1978-1991; and

WHEREAS, Jack Doane is a retired lieutenant colonel in the United States Air Force; and

WHEREAS, Jack Doane and his wife Barbara have been supporters of AUM Athletics for more than 35 years and are members of the 1967 Society; and

WHEREAS, Jack and Barbara Doane made a meaningful gift in support of the Auburn University at Montgomery Baseball program;

NOW, THEREFORE, BE IT RESOLVED that the recruiting lounge of the Auburn University at Montgomery Baseball Complex be named the Jack Doane Recruiting Lounge in honor of the generous support from the Doane family.

EXECUTIVE COMMITTEE

RESOLUTION

AWARDING AN HONORARY DOCTOR OF LETTERS TO
LT. GEN. RONALD L. BURGESS JR.

September 6, 2024

WHEREAS, Lt. Gen. Ronald L. Burgess Jr. graduated from Auburn University with a bachelor's degree in political science and was commissioned as a second lieutenant through Auburn's ROTC program in 1974; and

WHEREAS, during his distinguished 38-year military career as a U.S. Army officer, Lt. Gen. Burgess held myriad key staff and command positions and was regarded as a driving force in the U.S. intelligence community, providing exceptional leadership and a broad strategic vision that contributed to safeguarding national security; and

WHEREAS, he is a decorated serviceman with merits including the Defense Distinguished Service Medal, Defense Superior Service Medal, Joint Service Commendation Medal, U.S. Special Operations Command Medal and the Legion of Merit, Meritorious Service Medal; and

WHEREAS, after serving as the 17th director of the Defense Intelligence Agency, Lt. Gen. Burgess retired from military service and returned to Auburn to lead as a senior counsel for national security, cyber programs and military affairs, before being appointed the university's chief operating officer; and

WHEREAS, he served Auburn steadfastly, overseeing a range of operational and auxiliary services to streamline processes and maximize efficiency across the university; and

WHEREAS, Lt. Gen. Burgess was honored by the Auburn Alumni Association with its Lifetime Achievement Award and was inducted into both the United States Army Military Intelligence Hall of Fame and the Army ROTC National Hall of Fame.

NOW, THEREFORE, BE IT RESOLVED by the Auburn University Board of Trustees that Auburn University awards Lt. Gen. Ronald L. Burgess Jr. with an Honorary Doctor of Letters in recognition of his remarkable military career, his stalwart dedication to the United States and security for all its citizens, and for his service to Auburn University.

EXECUTIVE COMMITTEE

RESOLUTION

AWARDING AN HONORARY DOCTOR OF SCIENCE TO
CHARLES E. GAVIN III

September 6, 2024

WHEREAS, Charles E. Gavin III earned a bachelor's degree in textile engineering from Auburn University in 1959 and later an executive MBA from the University of North Carolina in 1977; and

WHEREAS, Gavin began his distinguished textile career at Cabin Crafts as a shift dyer and by age 23, had designed and implemented his first dye line; and

WHEREAS, he advanced quickly in the textile industry, pioneering a new acid-dyed carpet line, a process that remains an industry standard; and

WHEREAS, after leaving Columbus Mills as a vice president, Gavin and his late wife Carol Ann formed MFG in 1981, becoming leaders in specialty and colorant chemicals for the carpet industry; and

WHEREAS, the Gavins made significant contributions to the Samuel Ginn College of Engineering, including a transformative gift to renovate the former textile building as the Gavin Engineering Research Laboratory; and

WHEREAS, the Gavins were among the earliest champions of Auburn Men's Basketball Coach Bruce Pearl and supported innovation and growth for the program;

WHEREAS, Gavin has made gifts to Auburn University in memory of loved ones, creating the Carol Ann Gavin Garden on campus, the Gavin Terrace atop Horton-Hardgrave Hall and a scholarship honoring his son, Chuck; and

WHEREAS, Gavin was named the Samuel Ginn College of Engineering's Outstanding Textile Alumnus, was awarded the Distinguished Auburn Engineer Award and the Auburn Alumni Association's Lifetime Achievement Award and was inducted into the State of Alabama Engineering Hall of Fame.

NOW, THEREFORE, BE IT RESOLVED by the Auburn University Board of Trustees that Auburn University awards Charles E. Gavin III with an Honorary Doctor of Science in recognition of his achievements in engineering practice and dedication to advancing the engineering profession, along with his service to Auburn University and generous spirit of philanthropy.

President *Pro Tempore* Riggins then indicated that with there being no further items for review, the meeting was recessed at 11:00 a.m.

Respectfully Submitted,

Jon G. Waggoner
Secretary to the Board of Trustees

RESOLUTION

AWARDING OF DEGREES

WHEREAS, Auburn University confers appropriate degrees upon those individuals who have completed requirements previously approved by this Board of Trustees and stated in University Catalogs.

NOW, THEREFORE, BE IT RESOLVED as follows:

1. That all degrees to be awarded by the faculty of Auburn University and Auburn University at Montgomery at the end of the Fall 2024 semester, complying with the requirements heretofore established by the Board of Trustees, be and the same are hereby approved.
2. That a list of the degrees awarded be filed and maintained in the records of the University and hereby made an official part of this resolution and of these minutes.