

MINUTES OF A MEETING OF THE  
BOARD OF TRUSTEES  
OF  
AUBURN UNIVERSITY

NOVEMBER 12, 2021

**SCHEDULE AND AGENDA  
NOVEMBER 12, 2021 BOARD MEETING  
AUBURN UNIVERSITY BOARD OF TRUSTEES**

I. Call to Order and Opening Remarks

II. Committee Meetings

A. Property and Facilities Committee | Chairperson DeMaioribus

1. *The Image and Character of Auburn University, Second Edition*: Final Approval
2. College of Human Sciences Clinic Renovation and Relocation: Final Project Approval
3. Duncan Drive Extension and Infrastructure: Final Project Approval
4. Hill Residence Hall Complex Demolition Plan: Final Project Approval and Authority to Execute
5. Transformation Gardens: Approval of Project Architect Selection
6. North Auburn Equine Research Facility – Addition: Approval of Project Architect Selection
7. Plainsman Park Player Development Center – Phase II: Approval of Project Architect Selection
8. Auburn Arena Women’s Basketball Locker Room Renovations: Approval of Project Architect Selection
9. McWhorter Center Gymnastics and Softball Team Area Renovations: Approval of Project Architect Selection
10. Jordan-Hare Stadium – WIFI System Replacement: Authority to Execute
11. Village Residence Halls Repair and Refurbishment – Phase I: Matthews and Aubie Halls – Authority to Execute
12. AUM Science Laboratory Renovation – Hazardous Material Abatement: Authority to Execute
13. Authority to Purchase Property in Shorter, Alabama
14. Property Exchange with USDA Agricultural Research Service and Amended Declaration of Covenants for Research Park

15. Status Updates – *For Information Only*

- a. Current Status of New Construction/Renovation/Infrastructure Projects with Budgets of \$1,000,000 and Greater
- b. Project Status Report

B. Academic Affairs Committee | Chairperson Newton

- 1. Proposed Changes to Faculty Personnel Policies
- 2. Agenda Item for the Board of Trustees – *For Information Only*

C. Executive Committee | Chairperson Smith

- 1. Posthumous Awarding of the Doctor of Philosophy in Music Education to Federico Alberto Foster
- 2. Recognition of the Life and Legacy of Dr. Harold A. Franklin, Sr.
- 3. Proposed Awards and Naming

D. Trustee Reports

III. Regular Meeting of the Board of Trustees

IV. Proposed Executive Session

V. Reconvened Meeting of the Board of Trustees

- 1. Approval of the September 10, 2021 Meeting Minutes
- 2. AUM Chancellor's Report
- 3. President's Report
- 4. Action Items and Committee Meeting Reports

A. Property and Facilities Committee

- 1. *The Image and Character of Auburn University, Second Edition*: Final Approval
- 2. College of Human Sciences Clinic Renovation and Relocation: Final Project Approval
- 3. Duncan Drive Extension and Infrastructure: Final Project Approval

4. Hill Residence Hall Complex Demolition Plan: Final Project Approval and Authority to Execute
5. Transformation Gardens: Approval of Project Architect Selection
6. North Auburn Equine Research Facility – Addition: Approval of Project Architect Selection
7. Plainsman Park Player Development Center – Phase II: Approval of Project Architect Selection
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13. Authority to Purchase Property in Shorter, Alabama
14. Property Exchange with USDA Agricultural Research Service and Amended Declaration of Covenants for Research Park

B. Academic Affairs Committee

1. Proposed Changes to Faculty Personnel Policies

C. Executive Committee

1. Posthumous Awarding of the Doctor of Philosophy in Music Education to Federico Alberto Foster
2. Recognition of the Life and Legacy of Dr. Harold A. Franklin, Sr.
3. Proposed Awards and Namings

VI. Recess Meeting | 11:00 a.m.



As *President Pro Tempore* of the Auburn University Board of Trustees, Mr. Bob Dumas convened the meeting of the Auburn University Board of Trustees on Friday, November 12, 2021 at 9:00 a.m. in the Legacy Ballroom of The Hotel at Auburn University and Dixon Conference Center.

After calling the meeting to order, *President Pro Tempore* Dumas called upon Board Secretary Jon Waggoner to call the roll. The following named members of the Board of Trustees were deemed to be in attendance:

Mr. Michael A. DeMaioribus; Mr. Robert W. Dumas; Mr. Raymond J. Harbert; Ms. Elizabeth H. Huntley; Mr. D. Gaines Lanier; Mr. Charles D. McCrary; Ms. Sarah B. Newton; Mr. James R. Pratt, III; Mr. James W. Rane; Mr. Quentin P. Riggins; Mr. B.T. Roberts; Mr. M. Clark Sahlie; Mr. James H. Samford; Mr. Wayne T. Smith; and Mr. Timothy Vines.

Governor Kay Ivey, President of the Board, was absent from the meeting.

The individuals listed above represent all persons recognized as members of the Auburn University Board of Trustees at the time of the meeting.

Also sitting with the Board were the following persons: Dr. Jay Gogue, Auburn University President; Dr. Donald Mulvaney, Faculty Advisor to the Board of Trustees from the Auburn University campus; Dr. Glen Ray, Faculty Advisor to the Board of Trustees from the Auburn University at Montgomery campus; Mr. Rett Waggoner, Auburn University Student Government Association President; Mr. Keenan Carter, Auburn University at Montgomery Student Government Association President; and Mr. Jon Waggoner, Secretary to the Board of Trustees.

The following persons were also in attendance in the Legacy Ballroom: Gen. Ronald Burgess, Executive Vice President; Dr. Bill Hardgrave, Provost and Senior Vice President for Academic Affairs; Ms. Kelli Shomaker, Vice President for Business & Finance and Chief Financial Officer; Dr. Bobby Woodard, Senior Vice President for Student Affairs; Ms. Jaime Hammer, General Counsel; Mr. Daniel King, Associate Vice President for Facilities; Dr. Carl Stockton, Chancellor of AUM; Mr. Mark Stirling, Director of Auburn University Real Estate; Ms. Gretchen VanValkenburg, Vice President for Alumni Affairs and Executive Director of the Auburn Alumni Association; Dr. Joffrey Gaymon, Vice President for Enrollment; Mr. Simon Yendle, University Architect; Mr. Jared White, Executive Director of Governmental Affairs; Mr. Allen Greene, Director of Athletics; Dr. Chris Roberts, Interim Vice President for Development and Interim President of the Auburn University Foundation; and Mr. Jim O'Connor, Vice President for Information Technology and Chief Information Officer.

*President Pro Tempore* Dumas welcomed the following persons that serve Auburn University and AUM in various capacities: Dr. Todd Steury, Academic Affairs Faculty Representative; Dr. Robert Norton, Agriculture and Natural Resources Committee Faculty Representative; Dr. Kim Brackett, AUM Faculty Senate President; Dr. Beverly Marshall, Finance Committee Faculty Representative; Dr. Scott Lane, Finance Committee Faculty Representative; Dr. Henry Schenck, Institutional Advancement Committee Faculty Representative; Mr. David Hinton, Property and Facilities Committee Faculty Representative;

Dr. Elizabeth Davis-Sramek, Student Affairs Faculty Representative; Dr. Paul Fox, Student Affairs Faculty Representative; Mr. Clint Lovelace, Chair of the Auburn University Staff Council; Ms. Ashley Reid, Chair of the Auburn University Staff Council; Ms. Susan Terino, President of the AUM Staff Council; Ms. Cheryl Casey, Chair of the Auburn University Foundation Board of Directors; Ms. Regenia Sanders, President of the Auburn Alumni Association; and Ms. Oluchi Oyekwe, President of the Graduate Student Council.

The Board then met in various committees, each discussing the items which would later appear on the Reconvened Board Meeting Agenda, as follows:

**MINUTES OF A MEETING OF THE  
PROPERTY AND FACILITIES COMMITTEE OF THE  
AUBURN UNIVERSITY BOARD OF TRUSTEES  
FRIDAY, NOVEMBER 12, 2021 AT 9:05 A.M.**

Chairperson DeMaioribus convened the meeting of the Property and Facilities Committee of the Auburn University Board of Trustees on Friday, November 12, 2021 at 9:05 a.m. in the Legacy Ballroom of The Hotel at Auburn University and Dixon Conference Center.

After calling the committee meeting to order, Chairperson DeMaioribus called upon Mr. King for discussion of the following Property and Facilities Committee agenda items:

**1. *The Image and Character of Auburn University, Second Edition: Final Approval***

Mr. King first discussed *The Image and Character of Auburn University, Second Edition*. Mr. King stated that the Office of the University Architect produced an updated version of its image and character guidelines. Mr. King shared that *The Image and Character of Auburn University, Second Edition* is focused on the architectural image and character guidelines set out in the first edition and provides direction on how future facility design can both connect Auburn University's historic fabric and also meet the needs of a growing and forward-looking university. Mr. King explained that the second edition provides guidance on how a building's design is influenced by its location on campus and will ensure that all new projects undertaken adhere to those qualities that make Auburn, "Auburn".

Mr. King stated that the request before the Board of Trustees is to adopt a resolution providing final approval of *The Image and Character of Auburn University, Second Edition*.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Harbert. The motion was seconded by Mr. Sahlie, and the committee approved the motion by a voice vote.

**2. *College of Human Sciences Clinic Renovation and Relocation: Final Project Approval***

Mr. King then discussed the College of Human Sciences Clinic Renovation and Relocation project. Mr. King stated that the project will relocate the academic and outreach programs of three College of Human Sciences clinic buildings to other facilities on campus. Mr. King shared that these relocations are required to allow for the new University Student Housing project to be built on the site of the existing buildings, which will be demolished. Mr. King reported that the receiving facilities require renovation to support the relocated functions. Mr. King commented that the project will renovate the 6,139 square foot Dawson Building on South Donahue Drive, build-out a 9,000 square foot floor for the relocation of the Marriage & Family Therapy Center and the Center for Health Ecology & Equity Research, and renovate a 3,200 square foot space in Foy Hall for the EAGLES Program.

Mr. King reported that the estimated total project cost is \$5.51 million, to be financed by University General Funds.

Mr. King stated that the request before the Board of Trustees is to adopt a resolution providing final approval of the College of Human Sciences Clinic Renovation and Relocation project.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Ms. Huntley. The motion was seconded by Mr. Roberts, and the committee approved the motion by a voice vote.

### **3. Duncan Drive Extension and Infrastructure: Final Project Approval**

Mr. King then discussed the Duncan Drive Extension and Infrastructure project. Mr. King stated that the project will support the campus road system and the College of Agriculture's Transformation Gardens project. Mr. King shared that the project will construct a two-lane campus road that extends Duncan Drive from Lem Morrison Drive to Woodfield Drive with bicycle lanes, sidewalks, street lighting, overhead power, storm sewer, and domestic water lines.

Mr. King reported that the estimated total project cost is \$4.1 million, to be financed by University General Funds.

Mr. King stated that the request before the Board of Trustees is to adopt a resolution providing final approval of the Duncan Drive Extension and Infrastructure project.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Sanford. The motion was seconded by Mr. Vines, and the committee approved the motion by a voice vote.

### **4. Hill Residence Hall Complex Demolition Plan: Final Project Approval and Authority to Execute**

Mr. King then discussed the College of Human Sciences Clinic Renovation and Relocation project. Mr. King stated that the project will relocate the academic and outreach programs of three College of Human Sciences clinic buildings to other facilities on campus. Mr. King shared that these relocations are required to allow for the new University Student Housing project to be built on the site of the existing buildings, which will be demolished. Mr. King reported that the receiving facilities require renovation to support the relocated functions. Mr. King commented that the project will renovate the 6,139 square foot Dawson Building on South Donahue Drive, build-out a 9,000 square foot floor for the relocation of the Marriage & Family Therapy Center and the Center for Health Ecology & Equity Research, and renovate a 3,200 square foot space in Foy Hall for the EAGLES Program.

Mr. King reported that the estimated cost of the Phase I demolition is anticipated to be \$2.5 million and the estimated cost of the Phase II demolition is anticipated to be

\$5.0 million. Mr. King stated that both phases of the demolition will be funded by University General Funds.

Mr. King stated that the request before the Board of Trustees is to adopt a resolution approving the Hill Residence Hall Complex Demolition Plan and authorizing its execution.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Roberts. The motion was seconded by Mr. Lanier, and the committee approved the motion by a voice vote.

#### **5. Transformation Gardens: Approval of Project Architect Selection**

Mr. King then discussed the Transformation Gardens project. Mr. King stated that, at is previous meeting on September 10, 2021, the Board of Trustees adopted a resolution that approved the initiation of the Transformation Gardens project and authorized the commencement of the architect selection process.

Mr. King stated that the request before the Board of Trustees is to adopt a resolution to approve the selection of Architecture Works, of Birmingham, Alabama, as project architect for the Transformation Gardens project.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Sanford. The motion was seconded by Mr. Vines, and the committee approved the motion by a voice vote.

#### **6. North Auburn Equine Research Facility – Addition: Approval of Project Architect Selection**

Mr. King then discussed the North Auburn Equine Research Facility - Addition project. Mr. King stated that, at is previous meeting on September 10, 2021, the Board of Trustees adopted a resolution that approved the initiation of the North Auburn Equine Research Facility – Addition project and authorized the commencement of the architect selection process.

Mr. King stated that the request before the Board of Trustees is to adopt a resolution to approve the selection of Poole & Company Architects, LLC, of Birmingham, Alabama, as project architect for the North Auburn Equine Research Facility - Addition project.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Sanford. The motion was seconded by Mr. Pratt, and the committee approved the motion by a voice vote.

**7. Plainsman Park Player Development Center – Phase II: Approval of Project Architect Selection**

Mr. King then discussed the Plainsman Park Player Development Center – Phase II project. Mr. King stated that, at is previous meeting on September 10, 2021, the Board of Trustees adopted a resolution that approved the initiation of the Plainsman Park Player Development Center – Phase II project and authorized the commencement of the architect selection process.

Mr. King stated that the request before the Board of Trustees is to adopt a resolution to approve the selection of Cooke Douglass Farr Lemons, of Jackson, Mississippi, as project architect for the Plainsman Park Player Development Center – Phase II project.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Roberts. The motion was seconded by Ms. Huntley, and the committee approved the motion by a voice vote.

**8. Auburn Arena Women’s Basketball Locker Room Renovation: Approval of Project Architect Selection**

Mr. King then discussed the Auburn Arena Women’s Basketball Locker Room Renovation project. Mr. King stated that, at is previous meeting on September 10, 2021, the Board of Trustees adopted a resolution that approved the initiation of the Auburn Arena Women’s Basketball Locker Room Renovation project and authorized the commencement of the architect selection process.

Mr. King stated that the request before the Board of Trustees is to adopt a resolution to approve the selection of Goodwyn Mills Cawood, of Auburn, Alabama, as project architect for the Auburn Arena Women’s Basketball Locker Room Renovation project.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Sanford. The motion was seconded by Mr. Riggins, and the committee approved the motion by a voice vote.

**9. McWhorter Center Gymnastics and Softball Team Area Renovation: Approval of Project Architect Selection**

Mr. King then discussed the McWhorter Center Gymnastics and Softball Team Area Renovation project. Mr. King stated that, at is previous meeting on September 10, 2021, the Board of Trustees adopted a resolution that approved the initiation of the McWhorter Center Gymnastics and Softball Team Area Renovation project and authorized the commencement of the architect selection process.

Mr. King stated that the request before the Board of Trustees is to adopt a resolution to approve the selection of DAVIS Architects, of Birmingham, Alabama, as project architect for the McWhorter Gymnastics and Softball Team Area Renovation project.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Lanier. The motion was seconded by Mr. Pratt, and the committee approved the motion by a voice vote.

**10. Jordan-Hare Stadium – WIFI System Replacement: Authority to Execute**

Mr. King then discussed the Jordan-Hare Stadium – WIFI System Replacement project. Mr. King stated that the WIFI system in Jordan-Hare Stadium was last updated ten years ago, and its technology has become outdated. Mr. King explained that the project will replace the existing system with an upgraded technology to allow for more-reliable coverage within the stadium.

Mr. King stated that the overall cost of the project is estimated to be approximately \$10 million. Mr. King reported that it is anticipated that the funding for this project will be split with 60% of the cost paid by Athletics and 40% of the cost to be paid by the cellular carrier.

Mr. King stated that the request before the Board of Trustees is to adopt a resolution authorizing the execution of the Jordan-Hare Stadium WIFI Replacement project.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Pratt. The motion was seconded by Mr. Roberts, and the committee approved the motion by a voice vote.

**11. Village Residence Halls Repair and Refurbishment – Phase I: Matthews and Aubie Halls – Authority to Execute**

Mr. King then discussed the Village Residence Halls Repair and Refurbishment project. Mr. King stated that the Office of Student Affairs proposed a project to commence a multi-phased, multi-year refurbishment of the Village Residence Halls complex in a phased approach over four years. Mr. King explained that the project will refurbish 484 suites throughout the complex. Mr. King stated that scope of the work calls for replacing existing flooring, casework, countertops, vanities, bathroom fixtures, repainting the suites and hallways, and air conditioning units for each suite.

Mr. King reported that the estimated cost for Phase I of the project is \$9.2 million, to be financed by Student Affairs.

Mr. King stated that the request before the Board of Trustees is to adopt a resolution authorizing the execution of the Village Residence Halls Repair and Refurbishment: Phase I – Matthews and Aubie Halls project.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Rane. The motion was seconded by Mr. Sahlie, and the committee approved the motion by a voice vote.

**12. AUM Science Laboratory Facility Renovation – Hazardous Material Abatement: Authority to Execute**

Mr. King then discussed the AUM Science Laboratory Facility Renovation – Hazardous Material Abatement project. Mr. King stated that AUM proposed a project to renovate the Alabama Department of Public Health (ADPH) Building to serve as a new science laboratory facility. Mr. King stated that the Board approved the initiation of the project at the February 4, 2021 meeting and that the project is currently underway. Mr. King then stated that, in order to expedite the renovation project, AUM seeks to conduct the abatement of hazardous materials within the building prior to obtaining final approval of the overall project. Mr. King indicated that the project will be presented to the Board for final approval in February 2022 with the renovation work commencing in April 2022.

Mr. King reported that the cost of the overall renovation work is estimated to be in the \$15 to \$20 million range. Mr. King stated that the anticipated cost of the abatement work is approximately \$750,000. Mr. King indicated that the project will be funded by University General Funds and State of Alabama PSCA funds.

Mr. King stated that the request before the Board of Trustees is to adopt a resolution authorizing the execution of the AUM Science Laboratory Facility Renovation – Hazardous Material Abatement project.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Sanford. The motion was seconded by Mr. Sahlie, and the committee approved the motion by a voice vote.

**13. Authority to Purchase Property in Shorter, Alabama**

Mr. King then discussed a real estate acquisition in Shorter, Alabama. Mr. King explained that Auburn University owns 3,800 acres of land at the E.V. Smith Research Center in Macon County, Alabama. Mr. King reported that the university seeks the authorization to purchase 2.3 acres of property adjacent to the E.V. Smith Experiment Station. Mr. King indicated that the property is offered for sale and is listed for Eight Thousand dollars (\$8,000), which is equal to the appraised value.

Mr. King stated that the request before the Board of Trustees is to adopt a resolution approving the acquisition of approximately 2.3 acres of vacant land adjacent to the E.V. Smith Research Center in Macon County, Alabama, for the price of Eight Thousand dollars (\$8,000).

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Roberts. The motion was seconded by Mr. Sahlie, and the committee approved the motion by a voice vote.



#### **14. Property Exchange with USDA Agricultural Research Service and Amended Declaration of Covenants for Research Park**

Mr. King then stated that it is proposed that Auburn University enter into a transaction to exchange property with the Agriculture Research Service of the United States Department of Agriculture (“ARS”). Mr. King explained that ARS owns a 6.29-acre parcel located at the corner of West Samford Avenue and South Donahue Drive (“Tillage Farm Site”), which ARS currently uses for soil dynamics research. Mr. King stated that, in return for the parcel, Auburn University will exchange a 6.63-acre site in the Research Park along with a 53.5-acre property at the South Auburn Fisheries Research Lab which is currently used and leased by ARS. Mr. King reported that the proposed exchange results from joint efforts and consultation among Auburn University, ARS, and other stakeholders. Mr. King stated that appraisals have been obtained, as required by Board of Trustees Policy D-9, Real Estate Exchange Policy.

Mr. King reported that, to finalize the transaction, ARS also requires that the university modify the scope of property covenants applying to land within the Research Park. Mr. King stated that the Covenants currently apply to the Research Park site that ARS would acquire, and accordingly, must be amended to remove the ARS site from the scope of the covered property.

Mr. King stated that the request before the Board of Trustees is to adopt a resolution authorizing the approval of the property exchange and related transactions.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Roberts. The motion was seconded by Ms. Huntley, and the committee approved the motion by a voice vote.

Mr. King then discussed the following information only reports:

#### **15. Status Updates – *For Information Only***

##### **a. Current Status of New Construction/Renovation/Infrastructure Projects with Budgets of \$1,000,000 and Greater**

Consistent with standing practice, Mr. King provided a report on the current status of new construction, renovation, and infrastructure projects with budgets greater than \$1,000,000.

##### **b. Project Status Report**

A *brief for information only* report regarding the status of Board of Trustees approved capital projects was submitted to the Board for its review.

Chairperson DeMaioribus thanked Mr. King for his reports, and with there being no further items, recessed the committee meeting at 9:35 a.m.

**MINUTES OF A MEETING OF THE  
ACADEMIC AFFAIRS COMMITTEE OF THE  
AUBURN UNIVERSITY BOARD OF TRUSTEES  
FRIDAY, NOVEMBER 12, 2021 AT 9:35 A.M.**

Chairperson Newton convened the meeting of the Academic Affairs Committee of the Auburn University Board of Trustees on Friday, November 12, 2021 at 9:35 a.m. in the Legacy Ballroom of The Hotel at Auburn University and Dixon Conference Center.

After calling the committee meeting to order, Chairperson Newton called upon Dr. Hardgrave for discussion of the following Academic Affairs Committee agenda items:

**1. Proposed Changes to Faculty Personnel Policies**

Dr. Hardgrave reported that proposed changes to Chapter 3 of the *Auburn University Faculty Handbook* include non-substantive changes to current language designed to support consistency in nomenclature and greater clarification regarding tenure and/or promotional policies.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Smith. The motion was seconded by Mr. Sahlie, and the committee approved the motion by a voice vote.

**2. Agenda Item for the Board of Trustees – *For Information Only***

Dr. Hardgrave then presented an information only report to the Board on the following topic:

New Undergraduate Certificate:

- *Undergraduate Certificate in Aviation Hospitality Management*, Department of Aviation, College of Liberal Arts

Chairperson Newton thanked Dr. Hardgrave for his reports, and with there being no further items, recessed the committee meeting at 9:40 a.m.

**MINUTES OF A MEETING OF THE  
EXECUTIVE COMMITTEE OF THE  
AUBURN UNIVERSITY BOARD OF TRUSTEES  
FRIDAY, NOVEMBER 12, 2021 AT 9:40A.M.**

Chairperson Smith convened the meeting of the Executive Committee of the Auburn University Board of Trustees on Friday, November 12, 2021 at 9:40 a.m. in the Legacy Ballroom of The Hotel at Auburn University and Dixon Conference Center.

After calling the committee meeting to order, Chairperson Smith called upon Dr. Hardgrave for discussion of the first Executive Committee agenda item.

**1. Posthumous Awarding of the Doctor of Philosophy in Music Education to Federico Alberto Foster**

Chairperson Smith indicated that the first item before the Executive Committee was a request to award posthumously the Doctor of Philosophy in Music Education to Federico Alberto Foster.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Rane. The motion was seconded by Mr. McCrary, and the committee approved the motion by a voice vote.

Chairperson Smith then discussed the remaining Executive Committee items as follows:

**2. Recognition of the Life and Legacy of Dr. Harold A. Franklin, Sr.**

Chairperson Smith stated that the next item before the Executive Committee was a resolution recognizing the life and legacy of Dr. Harold A. Franklin, Sr., the first Black student to attend Auburn University. Chairperson Smith reserved comments regarding the item for a formal presentation during the reconvened meeting.

A motion to report the item favorably to the full Board during the reconvened meeting was received from *President Pro Tempore* Dumas. The motion was seconded Mr. DeMaioribus, and the committee approved the motion by a voice vote.

**3. Proposed Awards and Namings**

Chairperson Smith shared that the final item was a list of eight awards and namings.

A motion to report the item favorably to the full Board during the reconvened meeting was received from Mr. Harbert. The motion was seconded by Mr. DeMaioribus, and the committee approved the motion by a voice vote.

With there being no further items, Chairperson Smith recessed the committee meeting at 9:50 a.m.

*President Pro Tempore* Dumas then moved to reports from various committee chairpersons and lead trustees as follows:

### **Academic Affairs Committee**

Chairperson Newton started her report by acknowledging the sanctity and importance of Veteran's Day and how it impacts Auburn and its students. Chairperson Newton stated that Auburn continues to serve its students veterans by providing programming and transition services through the Veteran's Resource Center. Chairperson Newton shared that nearly 1,500 enrolled students are receiving VA benefits, which marks a forty-seven percent increase in just four years and equates to almost \$12 million in funding received from the VA. Chairperson Newton concluded her report by stating that, in addition to being designated as a military friendly institution for the past five consecutive years, Auburn's student veterans are among some of the university's best students, with seventy-eight percent of spring 2021 graduates completing there degrees within a four-year period.

### **Alumni**

Lead Trustee Huntley began her report by sharing that the Alumni Association will host the seventh annual Black Alumni Weekend from Friday, November 12, 2021 through Sunday, November 14, 2021. Lead Trustee Huntley stated that the weekend will feature a registration reception on Friday afternoon, a tailgate on Cater Lawn on Saturday prior to the football game, and the awards brunch on Sunday at the Student Activities Center.

Lead Trustee Huntley then shared that the Military Appreciation Reception will be hosted on November 12, 2021 in the Alumni Center. Lead Trustee Huntley stated that four hundred alumni who have served our armed forces plan to participate and will receive a commemorative military coin.

Lead Trustee Huntley concluded her report by sharing that the Track 'Em Tigers Virtual 5K was held from October 18-24, 2021. Lead Trustee Huntley announced that over 500 alumni and friend registered and participated in the event.

### **Governmental Affairs Committee**

Chairperson Rane provided a brief report regarding governmental affairs as it relates to Auburn University. Chairperson Rane stated that revenue estimates continue to look strong ahead of next year's legislative session, which starts on January 11, 2022. Chairperson Rane shared that the Montgomery governmental affairs team is busy working with the Governor's Office and others regarding the Fiscal Year 2023 budget as it relates to Auburn University.

### **Research and Technology Committee**

Chairperson Sahlie began his report by providing an update regarding research funding. Chairperson Sahlie indicated that sponsored research expenditures grew nineteen percent from Fiscal Year 2020 to Fiscal Year 2021, and sixty-eight percent over the past five years.

Chairperson Sahlie then provided an update regarding the Research Discovery Engine. Chairperson Sahlie stated that the Interdisciplinary Center for Advanced Manufacturing Systems (ICAMS) at Auburn is the recipient of a \$7.2 million award from the Department of Defense to encourage small- and medium-sized manufacturers to adopt the advanced technologies associated with Industry 4.0, or smart manufacturing. Chairperson Sahlie explained that this will provide for development of the nation's first cyber-physical manufacturing range housed on a university campus.

Chairperson Sahlie then shared that Auburn's College of Veterinary Medicine is home to the new Animal Health and Argo-/Bio-Defense (AHAD) program through funding from the USDA-Agricultural Research Service. Chairperson Sahlie explained that the planning funding will total more than \$2.5 million in the next five years, and the program will focus on protecting economically important domestic animals from diseases that pose a threat to public health or impact national security and economic stability locally, nationally, and globally.

Chairperson Sahlie then recognized Professor Andrew Freedar, director of the College of Architecture, Design and Construction's Rural Studio, for being selected as one of eight new National Academicians by the National Academy of Design in recognition of his contributions to arts and architecture. Chairperson Sahlie reported that, to date, the Rural Studio has built more than two hundred projects and educated more than 1,200 students in the Alabama Black Belt.

Chairperson Sahlie concluded his report by sharing that Auburn's new venture accelerator, located in the Research Park, continues to generate success stories. Chairperson Sahlie stated that XO Armor Technologies, a startup company founded by Professor Michael Zabala, uses a patent-pending 3D-printing process to create customized protective gear for athletes across the country and internationally, as well as toolkits for in-house printing for orthopedic clinics and athletic departments.

**MINUTES OF A REGULAR MEETING OF THE  
AUBURN UNIVERSITY BOARD OF TRUSTEES  
FRIDAY, NOVEMBER 10, 2021 AT 9:50 A.M.**

*President Pro Tempore* Dumas convened the regular meeting of the Board of Trustees on Friday, November 12, 2021 at 9:50 a.m. in the Legacy Ballroom of The Hotel at Auburn University and Dixon Conference Center.

After convening the regular meeting, *President Pro Tempore* Dumas asked General Counsel Hammer if there was any pending litigation that needed to be discussed in an executive session. General Counsel Hammer indicated that there was pending litigation that needed to be discussed in an executive session.

*President Pro Tempore* Dumas then asked for a motion for the Board to enter an executive session. A motion was received from Ms. Huntley. The motion was seconded by Mr. Pratt, and the Board approved the motion by a voice vote. *President Pro Tempore* Dumas recessed the regular meeting of the Board of Trustees at 9:52 a.m.

**MINUTES OF A RECONVENED MEETING OF THE  
AUBURN UNIVERSITY BOARD OF TRUSTEES  
FRIDAY, NOVEMBER 12, 2021 AT 10:40 A.M.**

*President Pro Tempore* Dumas reconvened the meeting of the Board of Trustees on Friday, November 12, 2021 at 10:40 a.m. in the Legacy Ballroom of The Hotel at Auburn University and Dixon Conference Center.

After reconvening the meeting, *President Pro Tempore* Dumas asked for a motion to adopt the minutes of the September 10, 2021 Board of Trustees meeting. A motion was received from Mr. Rane. The motion was seconded by Ms. Huntley, and the resolution was approved by a voice vote.

The following resolution was approved:

## RESOLUTION

### APPROVAL OF MINUTES

WHEREAS, copies of the minutes of the September 10, 2021 meeting of the Board of Trustees have been distributed to all members of this Board for review; and

WHEREAS, the members have reviewed the minutes and determined that they constitute a true and correct recitation of the business of the respective meeting.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the minutes of the September 10, 2021 meeting of the Board of Trustees are hereby approved as distributed.



Following the approval of the minutes of the September 10, 2021 Board Meeting, *President Pro Tempore* Dumas called upon Dr. Stockton for the AUM Chancellor's Report.

### **AUM Chancellor's Report**

Dr. Stockton began his report by sharing that during the Fall 2021 semester, AUM launched a Bachelor of Social Work program and will soon begin a three-year accreditation candidacy with the Council on Social Work Education. Dr. Stockton stated that, AUM recently received notification from the Council on Social Work that the Commission on Accreditation granted candidacy status for the degree. Dr. Stockton explained that the accreditation is a three-step process, and the Commission only limits a select number of programs to enter candidacy status. Dr. Stockton shared that, after learning of the news, AUM's pre-social work enrollment has more than doubled its size.

Dr. Stockton then shared that *U.S. News & World Report* once again named AUM as one of the top regional comprehensive universities in the Southeast. Dr. Stockton reported that AUM's rankings increased to thirty-second among public regional comprehensive universities in the south. Dr. Stockton highlighted that AUM was recognized for promoting "social mobility"—enrolling and graduating a significant population of economically disadvantaged students.

Dr. Stockton then provided an update on AUM's outreach programs designed to recruit, support, and graduate first-generation students. Dr. Stockton shared that AUM recently hosted a variety of events during the national First-Generation Student Week. Dr. Stockton shared that the events were a booming success and that the university anticipates further success in the future.

Dr. Stockton then shared that AUM is currently celebrating Military and Veteran Appreciation Week. Dr. Stockton stated that nearly twenty percent of AUM's student body are comprised of military affiliated students. Dr. Stockton reported that AUM was recognized as both a 2021-2022 Military Friendly School and Military Spouse Friendly School by Victory Media. Dr. Stockton stated that AUM improved from a "bronze" status to a "silver" status rating by this organization. Dr. Stockton announced that it is AUM's goal to reach "gold" status.

Dr. Stockton reported that AUM continues to sign articulation agreements with community colleges across the state. Dr. Stockton explained that these agreements cover concurrent enrollment and scholarship opportunities for students at each of the participating institutions. Dr. Stockton stated that AUM currently has nine agreements with community colleges.

Dr. Stockton then stated that AUM's strategic plan addresses the importance of enhancing connectivity with its alumni to increase participation in annual giving and other fundraising initiatives. Dr. Stockton shared that in Spring 2021, twenty-five percent of AUM's graduating class gave a monetary gift to AUM and hopes that this trend will only increase in the future.

Dr. Stockton concluded his report by sharing the somber news that the AUM community lost Montgomery business leader Watson Robins Taylor in October. Dr. Stockton shared that Mr. Taylor was a ubiquitous force in Montgomery and on the AUM campus. Dr. Stockton thanked Mr. Taylor for his support and dedication, and that he will be greatly missed.

*President Pro Tempore* Dumas thanked Dr. Stockton for his report and then called upon Dr. Gogue for the Auburn University President's Report.

### **President's Report**

Dr. Gogue began his report by sharing that Anna Moates, an EAGLES student, and a recent College of Education graduate have written and published a new children's book together titled, "Almost Twins: A Story of Friendship and Inclusion." Dr. Gogue explained that the book tells Ms. Moates' story as a young woman with Down Syndrome in a way designed to reach children. Dr. Gogue stated that Ms. Moates' mother, Valarie, said the program has been impactful for her daughter because she is able to have a true college experience and become a member of the Auburn Family like her sisters, father, and grandfather.

Dr. Gogue then reported that the College of Nursing received the highest markings in its recent accreditation process. Dr. Gogue commented that, in all of his history in higher education, he does not remember an accreditation report with such success. Dr. Gogue congratulated Dr. Newschwander, Dean of the College of Nursing, for the incredible feat.

Dr. Gogue then shared that for the fifth-straight year, Auburn University was named as the most popular public, four-year university for in-state undergraduate students. Dr. Gogue shared that the Alabama Commission on Higher Education data shows around 14,200 in-state students were enrolled at Auburn in fall of 2021. Dr. Gogue indicated that this was the highest total in the state, beating the University of Alabama by nearly 1,000 students.

Dr. Gogue then reported that Auburn University and its alumni made a \$5.63 billion economic contribution to the state of Alabama in the last year. Dr. Gogue shared that the study was based on recent statistical and financial data from the university's main campus, AUM, the Experiment Station, and the Extension System.

Dr. Gogue then reported that in October of 2021, Auburn announced that the university will offer a minimum hiring rate of \$14.50 to all employees. Dr. Gogue shared that this new policy impacts over 200 Auburn University employees.

Dr. Gogue concluded his report by sharing that in October of 2021, six of nations most senior cybersecurity officials spoke at an event hosted by the McCrary Institute for Cyber and Infrastructure Security. Dr. Gogue stated that the event focused on next generation public-private partnerships.

*President Pro Tempore* Dumas thanked Dr. Gogue for his report and then moved to the action items and committee reports as follows:

### **Property and Facilities Committee**

Chairperson DeMaioribus indicated that the Property and Facilities Committee met earlier and discussed fourteen action items and one item of information. Chairperson DeMaioribus moved for approval of a consent agenda for the Property and Facilities Committee's fourteen action items. The motion was seconded by Mr. Rane, and the resolutions were approved by a voice vote.

The following resolutions were approved in the consent agenda:

## RESOLUTION

### THE IMAGE AND CHARACTER OF AUBURN UNIVERSITY, SECOND EDITION

#### FINAL APPROVAL

WHEREAS, consistent with the Board of Trustees policy “D-2 Campus and Capital Projects Planning Policy,” it is proposed that *The Image and Character of Auburn University, Second Edition* be presented to the Board of Trustees through the Property and Facilities Committee for consideration of a resolution that provides final approval of the guidelines; and

WHEREAS, the Office of the University Architect has produced an updated version of its image and character guidelines which are intended to serve as the general rules for the architectural development of future buildings and spaces on the Auburn University Campus; and

WHEREAS, the second edition of *The Image and Character of Auburn University* is focused on the architectural image and character guidelines set out in the first edition and provides direction on how future facility design can both connect to Auburn University's historic fabric and also meet the needs of a growing and forward-looking university; and

WHEREAS, the second edition of *The Image and Character of Auburn University* additionally provides guidance on how a building's design is influenced by its location on campus; and

WHEREAS, in keeping with the mission of the Office of the University Architect to establish and enforce procedures, guidelines, and standards for good design, the second edition of *The Image and Character of Auburn University* will ensure that all new projects undertaken by Auburn University adhere to those qualities that make Auburn, “Auburn”; and

WHEREAS, a copy of *The Image and Character of Auburn University, Second Edition* is attached to this Resolution for Board of Trustees review and approval; and

WHEREAS, consistent with the Board of Trustees policy “D-2, Campus and Capital Projects Planning Policy,” it is appropriate that the final approval of *The Image and Character of Auburn University, Second Edition* be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that *The Image and Character of Auburn University, Second Edition* is approved, and that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to ensure that the architectural designs of future Auburn University buildings comply with these guidelines.





# Image and Character *of Auburn University*



Second Edition 2021



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# Preface

Auburn University Facilities Management office of Planning, Design, and Construction has produced an updated version of its image and character guidelines. This revised second edition is intended to serve as the general rules for the architectural development of future buildings and spaces on the Auburn University Campus.

*The Image and Character of Auburn University* was originally published in 2001. It summarized how the campus developed over its 150-plus-year history and described the general nature of the physical campus. It led to the development of a comprehensive Campus Master Plan and Landscape Master Plan, and it remains an important history of the codification of the Auburn University Image and Character, also conceived as Auburn University's brand.

This second edition focuses on the Architectural Image and Character Guidelines set out in chapter four of the first edition. The current document provides direction on how future facility design can both connect to the university's historic fabric and also meet the needs of a growing and forward-looking university. It also provides guidance on how design is influenced by a project's location on campus. It defines campus "sectors" by their functional purpose and how each sector impacts university development. *Image and Character of Auburn University* makes these guidelines accessible to multiple audiences. It ensures that all new projects undertaken by Auburn University adhere to those qualities that make Auburn, "Auburn," in keeping with the mission of Planning, Design, and Construction to establish and enforce procedures, guidelines, and standards for good design.



*Samford Park viewed from university gate at the corner of S. College Street and W. Magnolia Avenue*

# Acknowledgments

Facilities Management would like to thank the following contributors for their assistance with writing, editing, and publishing the second edition of *The Image and Character of Auburn University*.

## **Auburn University Board of Trustees**

### **Auburn University Administration**

Jay Gogue, PhD, President

Lt. Gen. Ron Burgess (Ret.), Executive Vice President

### **Auburn University Facilities Management**

Dan King, Associate Vice President, Facilities Management

Martha Gentry, Facilities Communications Manager

#### *Planning, Design, and Construction*

Simon Yendle, University Architect

Richard Guether, Director, Campus Planning and Space Management

Sarah Smith, Director, Capital Projects

Ben Burmester, University Site and Transportation Engineer

Bradley Prater, Campus Architect

David Bess, Campus Architect

Judd Langham, Campus Planner

Noelle Wills, Coordinator

William Maffett, Campus Architect

Anne Leader, PhD, editor

Sarah Rollins, graphic designer

### **IDEA**

Hugh Darley, consultant



# Introduction

The visual characteristics of the Auburn University campus result from the interconnection of its buildings and open spaces. **(Figure 1)** Rather than simply occupy space, Auburn University's built environment defines the spaces of teaching, learning, research, and community engagement. The campus, through its architecture and its green and pedestrian spaces, creates a lasting image of the Auburn experience for students, faculty, staff, alumni, and visitors.

The Image and Character of the Auburn campus, defined by its building and landscape architecture, contribute greatly to the Auburn brand. They drive the emotional connection felt by all who spend time on campus, whether to study, live, work, or visit. Combined with the strong sense of the Auburn Family and the ethic of the Auburn Creed, the buildings and grounds make Auburn University distinctly "Auburn."

From the oldest buildings to the most recent, the architecture of the campus strongly connects the distinguished history of Auburn University's past not only with its present but also with its future. This essential connection to the past reinforces Auburn University's proud heritage and valued traditions. Campus architecture helps define the student experience of today and creates new capabilities Auburn University will enjoy as it moves boldly into the future of instruction, research, and outreach.

As a key element of the Auburn brand, the image and character of Auburn University is an asset that must be sustained and protected. Adherence to the guidelines established herein ensures that the architectural characteristics of the Auburn campus continue to contribute to and strengthen the Auburn brand.

In contrast to a planned campus conceived all at once, Auburn University has developed over time. Formal quads are prevalent in the campus core, and naturalistic landscaping frames the built environment in a manner that recalls the open spaces of the rural south. The pedestrianization of Auburn University's campus connects users to the land, underscoring its value. To fulfill the vision of a land grant institution further, human scale and proportions, as well as the site itself, determine the appearance of built space.

The exterior materials of Auburn University's core campus architecture have set a distinctive color palette and texture that is commonly associated with Auburn University's Image and Character. On a sunny day, the view of Samford Hall against the Alabama sky echoes the school colors of orange and blue. When members of the Auburn Family think of campus buildings, they usually think first of red brick and white stone detailing **(Figure 1)**. Red brickwork and limestone have established a strong foundation for the university's architectural character that is timeless and enduring. These materials speak to the red clay used to make bricks in Alabama since the eighteenth century and the white

limestone widely distributed in the Alabama landscape. This somewhat restrictive material palette nevertheless provides a reasonable range of choices, including newer materials like architectural precast in lieu of stone, or metal panels.

This second edition of *The Image and Character of Auburn University* also defines the architectural evaluation process managed by Planning, Design, and Construction, which allows for innovation and growth while preserving the established atmosphere of the Auburn University campus. The following architectural guidelines ensure that new projects and future campus development sustain, protect, and enhance the Auburn brand.



Figure 1 | *Ross Hall, 222 Foy Union Circle, 1930, Academic*

# Overview

**Chapter 1** provides definitions of image and character to ensure clarity of meaning for all stakeholders. The Image and Character of Auburn University is defined as the combination of the physical nature of campus and the emotions it elicits.

**Chapter 2** sets out the guiding architectural and aesthetic principles that underlie successful building projects. These guiding principles preserve and enhance Auburn's Image and Character. They operate at both the macro and micro levels, beginning with a broad campus outlook, to the more specific site on campus, followed by a detailed view of the building itself. In keeping with these guiding principles, it is the policy of Auburn University that all development shall reflect the general character of the university and represent its brand; connect physically, visually, and emotionally with its surroundings; and preserve and enhance the architectural cohesiveness of campus.

**Chapter 3** describes the nine sectors that constitute the main campus, indicating how each contributes to Auburn's image and character. Each sector – defined as a campus area with a specific functional purpose – will influence site and building design in terms of how closely the sector relates to the image and character of the campus core.

**Chapter 4** delineates the design process, specifically a project's "Terms of Reference" that establish how a new project will adhere to the Image and Character guidelines. Each capital project's "Terms of Reference" is established by the university architect during the design phase and approved by the University Design Review Committee. The Board of Trustees, as "keeper" of Auburn University's Image and Character, determines compliance through the established capital project review and approval process.

**Appendices** provide a visualization of the guiding principles defined in this document, a sample "Terms of Reference" form, and a glossary of architectural and less familiar terms. Glossary terms appear for the first time within the text in boldface type.

# 1

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## Chapter One: *Definitions*

# Definitions

The Auburn University Image and Character is best understood by how buildings and open spaces work together to create the defining physical traits of the Auburn University campus and what these qualities mean to the greater Auburn community.

IMAGE is the general impression that Auburn University presents to students, faculty, staff, alumni, and visitors

CHARACTER is the distinctive nature of Auburn University's built environment

The Auburn University image and character, therefore, is the combination of the physical campus and the emotions elicited by its buildings, connections, and landscapes (**Figure 2**).

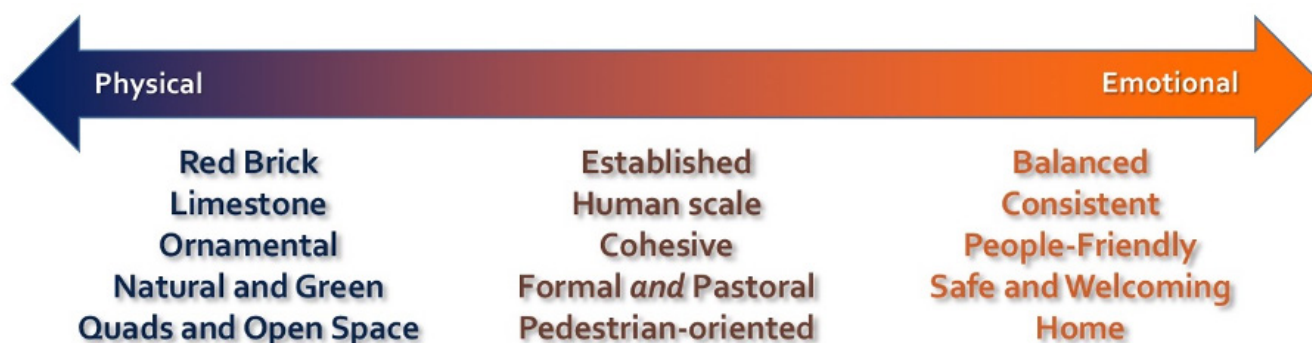


Figure 2 | *Image and Character Physical to Emotional Connection*

The recurrence of well-established architectural **forms**, materials, and **motifs** provides a consistency to the campus that feels stable and long-lasting; **traditional** and timeless. The combination of **historicist** buildings that draw inspiration from past architectural styles and **contemporary** configurations connect alumni, visitors, students, faculty, and staff to the university's past and excite them about its future. The pedestrian-oriented campus, with its built, landscaped, and pastoral elements, is people-friendly, balancing academics, research, student life, athletics, and public outreach.

The primary physical characteristics of the Auburn University campus are red **brickwork** and **limestone**, which are found in structural elements, architectural ornament, and pedestrian hardscapes. Buildings, often organized around quads, are developed at a human scale and harmonize with open spaces to preserve the natural and green effect of the built environment, reflecting the university's long-established land-grant mission. These fundamental physical characteristics create a welcoming campus that feels like home to the Auburn University community.

# 2

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## Chapter Two: *Guiding Principles*

# Guiding Principles

The following set of principles provides guidance for how the Auburn University image and character can be recognized when observing the physical campus. These guidelines are not intended to be prescriptive, but rather reflect a design approach that encourages innovation and imagination while protecting the distinctive nature of the Auburn campus. (Figure 3)

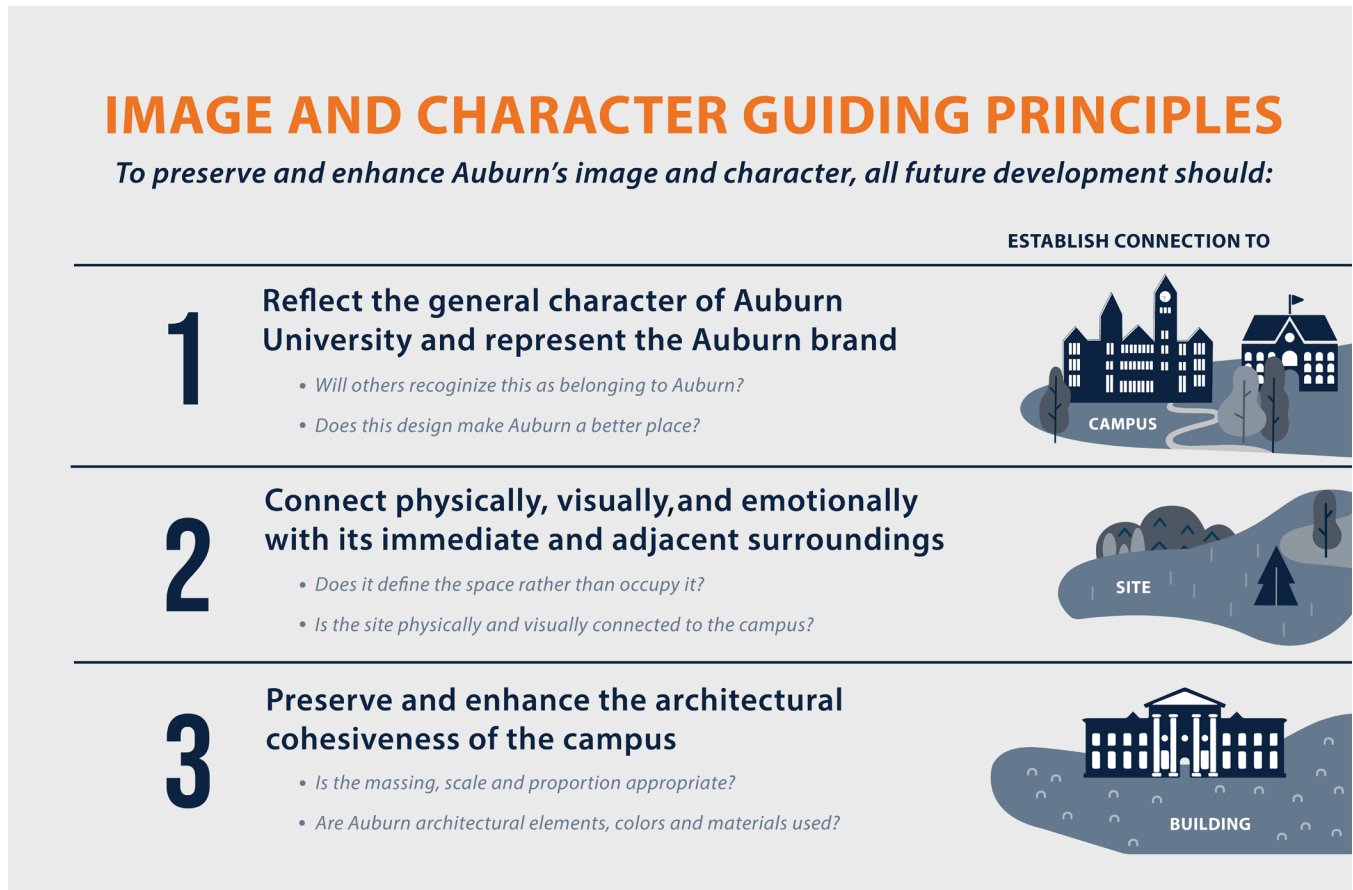


Figure 3 | Image and Character Guiding Principles

The Guiding Principles will be applied at three levels: campus, site, and building, with each perspective providing guidance on how future development can preserve and enhance Auburn University's Image and Character:

1. *Campus Level* – development should establish a connection to the campus by *reflecting the general character of Auburn University and representing its **brand*** through buildings that are recognizable as belonging to Auburn University. All new campus buildings should enhance the Auburn brand.



2. *Site Level* – development should establish a *physical, visual, and emotional connection to the building site and the broader campus both physically and visually* by being space-defining rather than space-occupying.
3. *Building Level* – development should preserve and enhance the *architectural cohesiveness of the campus* through appropriate **massing**, scale, and proportion, as well as compatible architectural elements, colors, and materials.



Figure 4 | Brown-Kopel Engineering Student Achievement Center, 152 Wilmore Drive, 2019, Academic

## Principle One: *Campus Level*

In many ways, it is the campus of Auburn University itself that defines the Auburn brand. The Auburn campus consists of a collection of buildings set within carefully designed open spaces, reflecting the balance of interior and exterior, structure and landscape that welcomes people to campus and makes them feel at home. This people-friendly environment is created through attention to human scale, familiar forms and materials, comfortable pedestrian circulation, outdoor seating, and retention of Auburn University's connection to the land through its green spaces, tree canopy, and plantings.

The primary physical characteristics of the Auburn campus are its green open spaces and buildings of red **brick** and white **limestone** that align with its concourses and quads (**Figures 4 and 5**). The campus contains a mixture of traditional and contemporary buildings



set in both designed landscapes and natural areas. Traditional buildings include **classicizing** forms and architectural ornament. Contemporary buildings tend to have sleek profiles, flat roofs, and little to no adornment. Consistency of materials, color palette, scale, and proportion among buildings, as well as the placement of trees, plantings, furniture, and other outdoor elements across the landscape, bring cohesion, consistency, and balance to Auburn University's built environment. The result is a safe and welcoming campus that so many call "home."

Of the guiding principles, "campus level" is the least prescriptive in that it goes beyond a list of physical characteristics to reflect its more emotional aspect. One way to assess adherence to this guiding principle is by answering the following fundamental questions: Will the building or development be recognized as belonging to Auburn University? Will it make the Auburn University campus a better place to learn, work, and live? The answer must always be "yes" for a design to connect on a campus level.



Figure 5 | *Tichenor Hall, 322 Thach Concourse, 1940, Academic*

## Principle Two: *Site Level*

Auburn University's image and character stem from the relationship of campus open spaces to its well-scaled and well-proportioned buildings, especially those of the Campus Core sector. The importance of the site, specifically a building's physical, visual, and emotional connection to its immediate and adjacent surroundings, must be considered as part of its design. These site relationships of building to surroundings should be consistent across campus and utilize human scale and proportion.

All buildings shall define space rather than simply occupy space through the use of the site as a design component. Building- and landscape-defined spaces:

1. Establish a seamless connection to adjacent areas and the greater campus
2. Complement neighboring landscape and buildings
3. Ensure that the building belongs to the site
4. Create a natural transition between the first floor and outdoor spaces
5. Create outdoor, functional “rooms”

The Campus Core has established the density and scale of buildings to the campus landscape. Adjacent sectors, though more varied in the use of massing, architectural elements, and materials, continue this important relationship of building to natural space through careful consideration of a structure’s relationship to its site, keeping human scale as the guiding standard.

Preservation of the green and natural look and feel of the Auburn University campus shall be maintained through a balance between the built environment and the natural environment. Connections between interior and exterior should maximize opportunities for both indoor and adjacent outdoor activities. The first floor of a building, and especially the entrance, serves as a pedestrian transition or extension of the outdoor room. This design philosophy, which considers the relationship of a building to its site in a unified, cohesive complex, is key to maintaining the Auburn brand. To achieve this objective, new campus buildings should:

1. Have front and side setbacks consistent with adjacent structures
2. Have a primary façade that
  - a. Fronts an open green space, pedestrian pathway, or planned roadway
  - b. Is parallel, or nearly parallel, to the street or outdoor room
  - c. Contains the primary entry that is visible from the street, well lit, and easily accessible through a
    - i. Prominent and welcoming entryway or porch that is in scale with and complementary to the primary facade of the building
    - ii. Connection to walkway(s)
  - d. Contains transparent windows covering at least 15% of all street-facing facades
3. Consider the pedestrian, both entering and passing by, for a building’s position and scale
4. Support campus pedestrian circulation and assist wayfinding

## Principle Three: *Building Level*

To ensure that new construction complements existing buildings and landscapes and enhances the university's environment, new buildings must adhere to the following guidelines regarding:

1. Massing, Scale, and Proportion
2. Architectural Elements
3. Materials

### MASSING, SCALE, AND PROPORTION

A building's massing (form), scale (size), and proportion (balance) shall be considered in relation to its site, both adjacent open space and neighboring buildings, and to human scale. Massing refers to the geometry that comprises a building's form. Scale establishes the relationship between the structure and its surroundings, while proportion determines the relationship of a building's details to its overall form.

New development shall follow the precedent of historic buildings in the Campus Core:

1. Respect Auburn architectural tradition with buildings that are symmetrically balanced
2. Have massing that conforms to the horizontal aspect of Auburn University buildings
3. Have an architectural **tripartite** division of **base**, **body**, and **cap** to provide a consistent look across campus. These components are defined below:
  - a. Base, the lowest part of the structure, should give the sense of a firm, strong, and stable foundation on which the body rests. Base should be delineated by one of the following:
    - i. Brick
    - ii. **Rusticated stone** (or precast)
    - iii. A clearly articulated water table of brick or stone
  - b. Body, the main, central part of the structure, should provide the primary impression of the building's elevation and massing. A building's body:
    - i. Should be constructed, in most cases, of brick
    - ii. Should be distinguished from the base
    - iii. May use rusticated **quoins** to strengthen corners
  - c. Cap, the topmost part of the structure, signals its crown. Caps can
    - i. Incorporate the top portion of a building's walls
    - ii. Use a roof that is either pitched, typically a **hipped** or **gable roof**, or flat
4. Use rectangular or triangular components to mark entrances and boundaries. Arched elements, on occasion, may be used to emphasize the primary component(s) of a building
5. Reduce the visual impact of buildings with large footprints necessitated by programmatic

space or technological requirements by

- a. Disguising usable square footage to add height without changing the overall impression of the building's profile or its impact on the surrounding area
  - i. Within bases and/or **attics**
  - ii. Through setbacks
- b. Breaking the mass into proportional parts, signaled through different architectural elements and/or materials
- c. Enhancing the outdoor room surrounding the building and allowing views of the landscape from inside these spaces

## ARCHITECTURAL ELEMENTS

A building's architectural elements articulate the building's massing, scale, and proportion (see previous section). These component parts and details form the building's architectural style. The Campus Core is dominated by classicizing designs. Newer buildings often echo traditional proportions and use of architectural elements such as **podia**, **columns**, and **cornices**, but with sleeker or more austere profiles.

1. Entrances shall be clearly articulated (**Figure 6**) and defined by
  - a. An articulated or rusticated surround rendered in limestone or brick;
  - b. A diminutive or monumental **portico**;
  - c. A **pediment**, cornice, articulated **lintel**, or **frontispiece** with **pilasters**
  - d. Doors, paneled or lighted, with strong bottom rails and side and top rails of a smaller dimension
2. Windows shall be clearly articulated and defined through



Figure 6 | Mary E. Martin Hall, 211 West Thach Avenue, 1910, Academic



- a. Lintels and/or sills
  - b. Sash-type windows set in punched openings
  - c. A storefront or curtain wall, if deemed appropriate. The proportion of glass to solid must be carefully balanced with respect to adjacent buildings
3. Roofs shall be
- a. Low-slope hipped or gable, or flat
  - b. Articulated, usually with an entablature that has a projecting cornice, ideally in limestone or precast
  - c. Adorned as needed with chimneys that are simple in form, rendered in brick and, occasionally and strategically, may carry a dome or cupola, if the building is significant, to disguise building systems and rooftop equipment

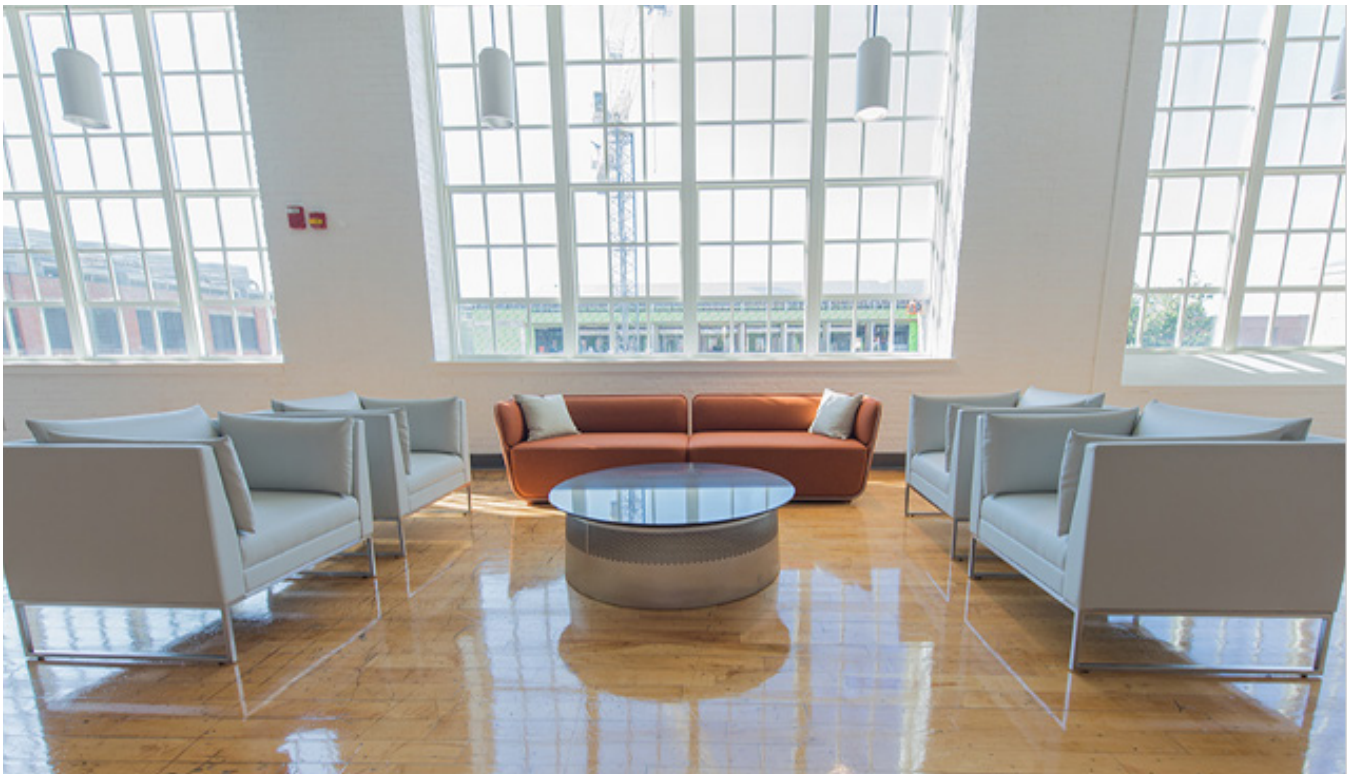
## MATERIALS

Building materials help establish the look and feel of the Auburn University campus. The Campus Core was constructed primarily of red brick and mortar, limestone, and white-painted wood. **(Figure 6)** These materials established the original image and character palette of the university. New designs may utilize these materials, or their contemporary equivalents, or they may incorporate materials that complement Auburn University's traditional red brick and white detailing. **(Figure 7)**



**Figure 7** | *Langdon Hall (near), 152 S. College St., 1846 / 1883, Academic; Davis Hall (far), 141 Engineering Drive, 1992, Academic*

1. **Red Brick:** Red brick is the dominant building material on the Auburn University campus. Its continued use ensures a cohesive campus fabric, aids in the preservation of Auburn University's architectural traditions, and maintains the established human scale of campus buildings. A brickwork pattern that uses courses of mixed headers (short side) and stretchers (long side), like **Flemish Bond**, is preferred; patterns that alternate one stretching course per heading course, like **English Bond**, are acceptable.
2. **Stone and Architectural Precast:** Limestone or carefully detailed architectural precast is preferred for pilasters, columns, entrance/window details and surrounds, friezes, cornices, and roof details, articulated wall details, **cartouches**, medallions, and other wall, window, and door details. The use of brick, ceramic, or terra cotta tile are acceptable for some or all of these architectural details
3. **Metal:** A variety of metals may be used, but primarily as accents in small quantity. Lead-coated copper, gray steel, and other metals that develop a warm, brown **patina** may be used for roofs, coping, windows, gutters, and downspouts. **Auburn bronze** is the preferred color.
4. **Glass:** Designers are encouraged to incorporate natural light and views to the outdoors in keeping with the large windows found on some of Auburn's oldest buildings (**Figure 8**). Though enclosures can be almost entirely transparent to the outside world, building designs should acknowledge Auburn University's traditional architecture through **piers**, columns, or other subdividing detailing in brick, limestone, and/or precast, avoiding expansive curtain walls and seeking a balance of transparent and opaque; open and closed; solid and void as in the example of Brown-Kopel Engineering Student Achievement Center (**Figure 4**).



**Figure 8** | Gavin Engineering Research Laboratory, 311 W Magnolia Ave, built 1930, renovated 2018, Academic

# 3

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## Chapter Three: *Campus Sectors*



# Campus Sectors

The Auburn University image and character shall be preserved across all properties. This policy was established in the first edition of *The Image and Character of Auburn University* (2001) and continues to be upheld in this second edition. Newly emphasized is the importance of a project's location on campus to the interpretation of the university's Image and Character. This second edition identifies all campus sectors and establishes how each shall respond to the Image and Character guidelines. See Appendix A for a summary view of what follows.

The oldest portion of the Auburn University campus, known herein as the Campus Core, contains the university's most recognizable and iconic buildings. Though at the northeast corner of main campus, Samford Park and the buildings in its vicinity remain the heart of the university. As Auburn University has developed, Campus Sectors have formed in which facilities of similar function and purpose are clustered together, framing the Campus Core and expanding beyond it. While the Campus Core boundary is well-established and protected, the borders of other university sectors are somewhat fluid and in certain areas overlap, as the map below indicates. (Figure 9)

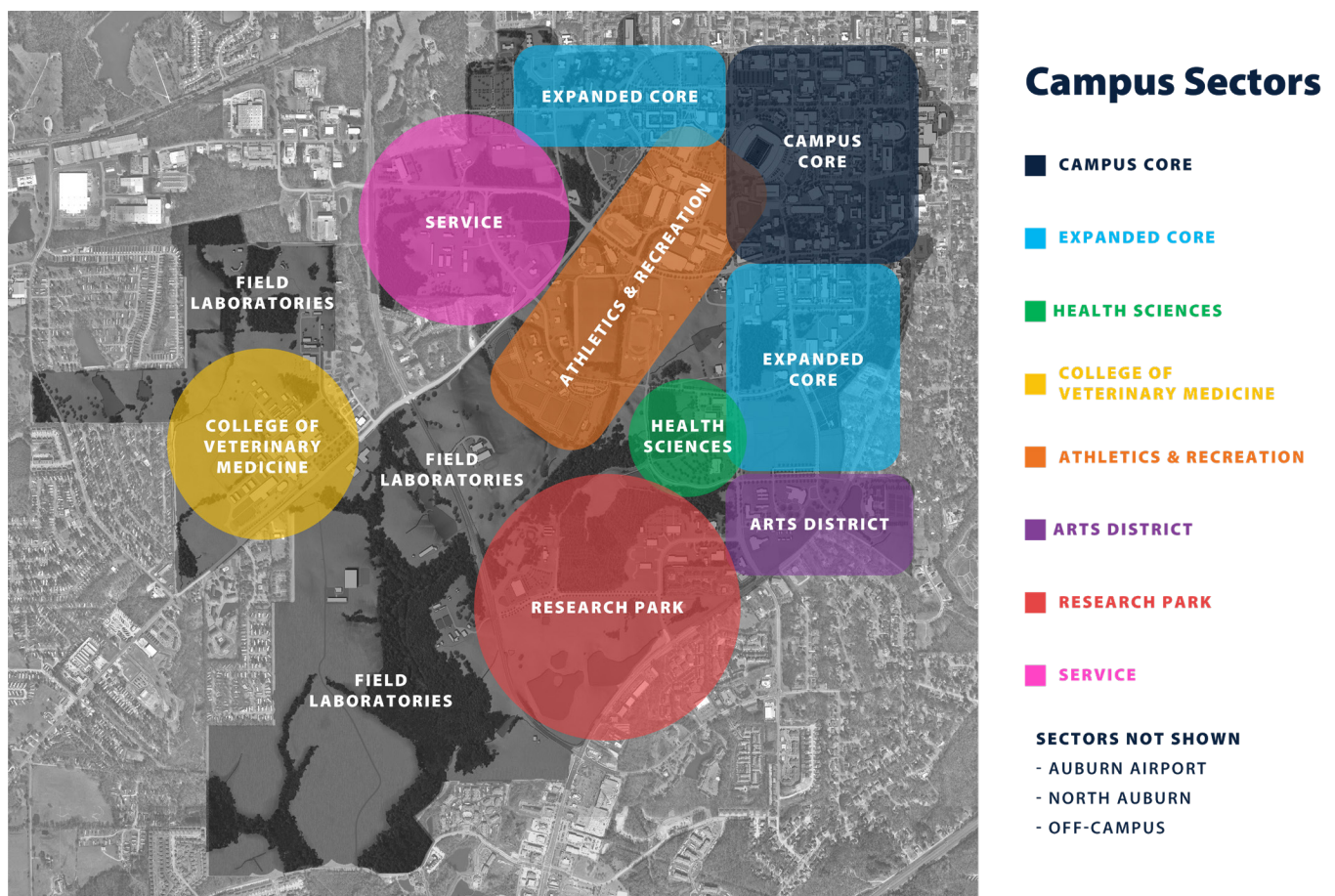


Figure 9 | Main campus map with overlay of campus sector boundaries



# Campus Sectors Matrix

The matrix below (Figure 10) summarizes how the three Guiding Principles described in the previous chapter are applied across campus. It outlines how buildings in each campus sector relate architecturally to the campus core. Guidelines for each sector are detailed in the remainder of this chapter.

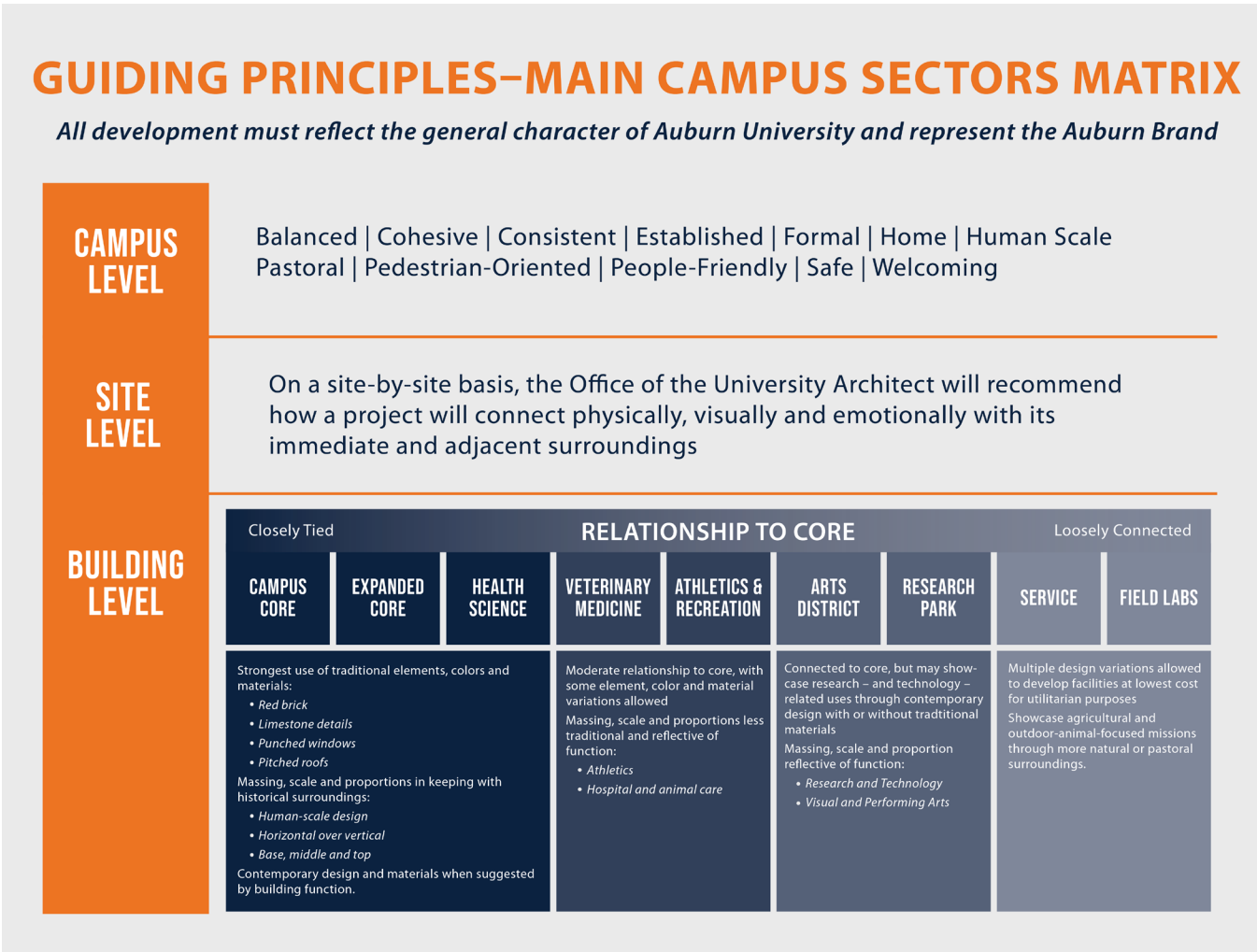


Figure 10 | Guiding Principles-Main Campus Sectors Matrix

## Campus Core

- A. Boundaries: West Magnolia Avenue, South College Street, Samford Avenue, and Donahue Drive
- B. Characteristics of buildings and spaces:
  1. Campus Core contains some of the university’s oldest structures that
    - a. Serve as university’s “front door”
    - b. Set the tone for remainder of campus
    - c. Show the strongest use of traditional elements, including red brick, white detailing, punched windows, and pitched roofs

2. Massing, scale, and proportions of most buildings
  - a. Utilize human scale
  - b. Stress horizontal over vertical
  - c. Set the standard for base, body, and cap design
3. Green spaces and hardscapes are integral parts of the built environment and
  - a. Gear the campus to pedestrians
  - b. Encourage social gathering, study, and reflection
  - c. Unite and connect the built environment
  - d. Set the standard for a liberal, established setback from primary roadways
  - e. Use glass to create visually connected transitions from indoor spaces to outdoor “rooms”



Figure 11 | *Little Residence Hall, 304 Quad Drive, 1938, Housing; Mell Classroom Building, 231 Mell Street, 2017, Academic*

- C. New buildings in the Campus Core shall adhere to the following Image and Character guidelines:
1. Use traditional elements, colors, and materials
    - a. Red brick
    - b. Limestone details
    - c. Punched windows
    - d. Pitched roofs
  2. Ensure massing, scale, and proportions are in keeping with historical surroundings:
    - a. Human-scale design
    - b. Horizontal over vertical
    - c. Base, middle, and top
    - d. Prominent entry
  3. Utilize contemporary design and materials when suggested by building function

## Expanded Core

- A. Boundaries: Expanded Core areas stretch south from Campus Core between Donahue and Lem Morrison Drives to Woodfield Drive and west along Thach Concourse to Hemlock Drive
- B. Characteristics of Expanded Core buildings and spaces:
  - 1. Buildings take their cues for massing, scale, and proportion from Campus Core.
    - a. Continue liberal placement of buildings on large lots with setbacks as established in Campus Core
    - b. Reflect continued respect for buildings defining space, not merely occupying it
    - c. Use the traditional Auburn materials of red brick with white detailing and balanced proportions that relate to human scale
  - 2. Buildings incorporate design solutions conducive to contemporary functions or needs.



Figure 12 | *Poultry Science*, 260 Lem Morrison Drive, 2004, Academic; *Magnolia Residence Hall*, 201 Wire Road, 2009, Housing

- C. New buildings in the Expanded Core shall adhere to the following Image and Character guidelines:
  - 1. Use traditional elements, colors, and materials
    - a. Red brick
    - b. Limestone details
    - c. Punched windows
    - d. Pitched roofs
  - 2. Ensure massing, scale, and proportions are in keeping with historical surroundings:
    - a. Human-scale design
    - b. Horizontal over vertical
    - c. Base, middle, and top
    - d. Prominent entry
  - 3. Utilize contemporary design and materials when suggested by building function

# Health Sciences

- A. Boundaries: Donahue, Woodfield, and Lem Morrison Drives
- B. Characteristics of Health Sciences buildings and spaces:
  - 1. Auburn University's newest sector, established 2015
  - 2. State-of-the-art facilities for health care training and research housed within buildings that echo the Campus Core through their use of red brick, cast stone, and traditional profiles while using larger expanses of glass to allow for natural light and connection to the landscape "rooms" outside
  - 3. Consistent proportion and massing to campus core, but buildings can vary in scale



Figure 13 | *Nursing Building and Pharmaceutical Research Building, 710 and 720 S. Donahue Drive, 2017, Academic*

- C. New buildings in the Health Sciences sector shall adhere to the following Image and Character guidelines:
  - 1. Use traditional elements, colors, and materials
    - a. Red brick
    - b. Limestone details
    - c. Punched windows
    - d. Pitched roofs
  - 2. Ensure massing, scale, and proportions are in keeping with historical surroundings:
    - a. Human-scale design
    - b. Horizontal over vertical
    - c. Base, middle, and top
    - d. Prominent entry
  - 3. Utilize contemporary design and materials when suggested by building function



# College of Veterinary Medicine

A. Boundaries: southwest of Shug Jordan Parkway along Wire Road

B. Characteristics of Veterinary Medicine buildings and spaces:

1. Some buildings, like the Veterinary Education Center, are sleekly designed with large expanses of glass, pointing to function as state-of-the-art training ground for future veterinarians
2. Other buildings retain historicist elements, like the Large Animal Teaching Hospital, whose gabled roof and porch-like entrance are reminiscent of a barn or other agricultural buildings
3. Buildings use red brick, white stone, and other traditional materials to retain connection to Campus Core while using massing, scale, and proportion more closely related to their function as veterinary-research and animal-care facilities



Figure 14 | *Veterinary Education Center, 1987 and Vaughan Large Animal Hospital, 2003, 1180 and 1500 Wire Road, Academic*

C. New buildings in the Veterinary Medicine sector shall adhere to the following Image and Character guidelines:

1. Demonstrate a moderate relationship to core, with some element, color, and material variations allowed
2. Utilize less traditional massing, scale, and proportion reflective of building function

# Athletics

- A. Boundaries: extends diagonally from Campus Core and framed by the Expanded Core along either side of West Samford Avenue and South Donahue Drive.
- B. Characteristics of Athletics buildings and spaces:
  - 1. Athletics are a major driver of Auburn University's image and public perception of the university
  - 2. Facilities exemplify the cohesive consistency of old and new on campus.
    - a. Acknowledge Auburn University tradition through the use of red brick
    - b. Depart from the massing, scale, and proportion of traditional campus architecture due to functional needs of long-span interior spaces for athletic venues, compliance with NCAA competition specifications, and safety requirements for large-assembly occupancy of spectators



Figure 15 | Auburn Arena, 250 Beard-Eaves Court; Soccer & Track Facility, 645 W. Samford Avenue, 2010, Athletics

- C. New buildings in the Athletics sector shall adhere to the following Image and Character guidelines:
  - 1. Demonstrate a moderate relationship to core, with some element, color, and material variations allowed
  - 2. Utilize less traditional massing, scale, and proportion reflective of building function as athletics facilities; can be larger than typical human scale

## Arts District

- A. Boundaries: opens on either side of South College Street. East: Jule Collins Smith Museum of Fine Art bound by Gay Street and Woodfield Drive. West: Jay and Susie Gogue Performing Arts Center bound by Woodfield and South Donahue Drives
- B. Characteristics of Arts District buildings and spaces:
  - 1. More loosely connected to the Campus Core
  - 2. Buildings are more modern in their appearance with broad planes and sleek surfaces of travertine, limestone, glass, and white brick



Figure 16 | *Smith Museum of Art, 901 S. College Street, 2003; Gogue Performing Arts Center, 910 S. College Street, 2019*

- C. New buildings in the Arts District sector shall adhere to the following Image and Character guidelines:
  - 1. Demonstrate connection to core, but may showcase more contemporary design and materials
  - 2. Utilize massing, scale, and proportion reflective of function as performing and visual arts facilities

# Research Park

- A. Boundaries: Shug Jordan Parkway, South College Street and South Donahue Drive
- B. Characteristics of Research Park buildings and spaces:
  - 1. Established in 2005 and leased by Auburn University to Auburn Research and Technology Foundation (ARTF)
  - 2. Typically designed and built for use by third-party institutions



Figure 17 | *Research Park One, 570 Devall Drive, 2008, Research*

- C. New buildings in the Research Park sector shall adhere to the following Image and Character guidelines:
  - 1. Demonstrate connection to core, but may showcase research and technology functions through more commercial and contemporary design and materials
    - a. Buildings should generally strive to reflect established campus image and character using brick, limestone, and other traditional elements
    - b. Buildings may use more contemporary design reflective of research and technology development goals of ARTF
  - 2. Utilize massing, scale, and proportion reflective of function research and technology-based facilities



## Service

A. Boundaries: areas along both sides of West Samford Avenue, west of Wire Road

B. Characteristics of Service buildings and spaces:

1. Historically, this area has contained operational functions that serve the main campus, most notably Facilities Management
2. Typically, not visible from main streets and therefore do not influence general perception of Auburn brand
3. Buildings reflect low-cost, utilitarian design that utilizes few traditional campus architectural elements, although traditional materials are incorporated when appropriate
4. In future, sector will house more academic functions, especially “dirty” shops or laboratories



Figure 18 | *Facilities Management 1, 1161 W Samford Ave., 1981, Service; Band Practice Facility, Hemlock Drive, 2018, Academic*

C. New buildings in the Service sector shall adhere to the following Image and Character guidelines:

1. Utilize design variations to develop facilities at lower costs for utilitarian purposes
2. May be constructed using more contemporary design and materials reflective of function

# Field Laboratories

- A. Boundaries: occupy areas to the south of Wire Road along Shug Jordan Parkway and the northern part of the College of Veterinary Medicine Sector
- B. Characteristics of Field Laboratories buildings and spaces:
  - 1. Field laboratories are a physical manifestation of the university's essential, agricultural mission as an established land-grant institution
  - 2. Outdoor research spaces have value to their respective programs on par with indoor instructional or research laboratories
  - 3. Outdoor research facilities contribute to the green space so beloved by broader Auburn Family
  - 4. Larger buildings utilize traditional materials of red brick and white stone, though most structures are utilitarian in nature, reflecting agricultural and animal-related outdoor laboratory functions



Figure 19 | Wilson Beef Teaching Center, 2003, 500 Shug Jordan Parkway, Academic

- C. New buildings in the Field Laboratories sectors shall adhere to the following Image and Character guidelines:
  - 1. Utilize design variations to develop facilities at lower costs for utilitarian purposes
  - 2. May be constructed using more contemporary design and materials reflective of function

# 4

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## Chapter Four: *Design Process*

# Design Process

Image and character expectations are communicated to the selected architect of record at the start of each capital project's design process. The key elements of the process are:

1. University architect oversees design process for all capital projects and is responsible for implementation of the university image and character guidelines
2. A Terms of Reference document shall be the primary means for communicating how image and character guidelines apply to a project. This document will indicate how a project will reflect Guiding Principles and relate to its selected site and Campus Sector
3. Auburn University Design Review Committee is responsible for recommending Terms of Reference for each new project and for reviewing each design for adherence to said terms
4. The Board of Trustees (BoT), as "keeper" of Auburn University's image and character, ensures compliance to terms through established BoT review and approval process

The Design Process proceeds according to the following workflow:

1. Planning Phase: Terms of Reference established, outlining how project will comply with image and character guidelines. Terms of Reference guided by Campus Master Plan, pertinent site and space studies, and established capital project planning process
2. Project Initiation: Project initiated (BoT I)
  - a. Following initiation, Terms of Reference for potential new building site(s) will be reviewed and recommended by the Auburn University Design Review Committee
3. Design architect selected and Terms of Reference presented (BoT II)
4. Programming Design Phase: Terms of Reference shared with design architect; University Architect provides clarification, as needed
5. Design Phase: project reviewed by university architect and the Auburn University Design Review Committee to ensure compliance with Terms of Reference
6. Final Project Approval: presentation of design (BoT III) includes imagery and description of how Image and Character Guidelines have been applied. Board of Trustee project approval denotes compliance with Image and Character guidelines

# Terms of Reference

Each project requires a Terms of Reference created and administered by Planning, Design, and Construction. (See Appendix Terms of Reference sample forms) These terms determine how a new facility design will align with the Guiding Principles of the Image and Character of Auburn University. The terms will be communicated to the architect of record at the start of the design phase and reviewed by the university architect and Auburn University Design Review Committee prior to final BoT approval.

Terms will ensure alignment with:

1. Image and Character of Auburn University, 2nd ed.
2. AU Campus Master Plan
3. AU Campus Landscape Plan

Information shared through the Terms of Reference will include:

1. Site information, identifying
  - a. Campus Sector
  - b. Prominent adjacent vehicle thoroughfares and pedestrian routes
  - c. Major facility adjacencies
2. Site capacity and programming information
  - a. Buildable area (footprint)
  - b. Impervious area goal
  - c. Maximum building height and stories
  - d. Master Planning elements
3. Contextual references
  - a. Adjacent image and character references
  - b. Recommended styles
  - c. Common materials
  - d. Architectural elements

# Appendices

## A. TERMS OF REFERENCE SAMPLE FORMS

Project Number: Project Name	
A. Sector	<Select Neighborhood>
B. Prominent Pathway	<Select Pathway>
C. Major Adjacencies	<Select Building>
	<Select Building>
	<Select Building>
	<Select Building>
<b>II. Recommended Site Capacity</b>	
A. Buildable Area (SF)	<Insert calculated square footage>
B. Impervious Area Goal (%)	<Select Ratio> to <Select Ratio>
C. Maximum Building Height (Feet)	<Select Building Height>
D. Master Planning Elements	
<b>III. Contextual References</b>	
A. Image & Character References	<Select Building>
	<Select Building>
	<Select Building>
	<Select Building>
B. Local Architectural Styles	<Select style>
	-
C. Common Materials	
D. Distinct Architectural Elements	
<b>IV. Signatories</b>	
Architect of Record	
University Architect	

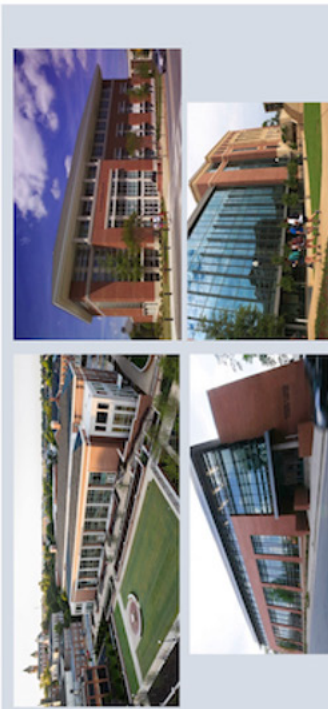


## Image & Character: Terms of Reference

The Terms of Reference that follow are intended to guide the Architect of Record in the expectations of the Office of the University Architect to design with the goal of enhancing the Auburn University Image and Character in relation to the specific site recommended for this project.



18-538 New College of Education Building		Design Review Checklist
<b>I. Site Information</b>		 Does the design address the major site components?
A. Sector	Core Campus - Historic	
B. Prominent Pathway	Sanford Ave	
C. Major Adjacencies	Peet Theatre Leach Science Center Goodwin Hall Burton Hall	
<b>II. Recommended Site Capacity</b>		 Does the design adhere to the recommended site capacity?
A. Buildable Area (SF)	TBD	
B. Impervious Area Goal	35% to 50%	
C. Datum Lines (setback)	70	
C. Maximum Building Height (Feet)	70	 Does the design cohesively enhance the Image & Character within its context?
D. Master Planning Elements	Pedestrian Paths, Prominent Street	
<b>III. Contextual References</b>		
A. Image & Character References	Leach Science Center Horton Hardgrave Hall Brown Koppel Engineering Achievement Center Gorrie Center	
B. Local Architectural Styles	Neo-classical Contemporary	Architect of Record University Architect
C. Common Materials	Brick, Precast, Glass, Metal	
D. Distinct Architectural Elements	Structural Expression Articulated Entry Transparency Horizontality	





## B. GLOSSARY

The following list of terms has been devised to familiarize readers with terminology used to describe architectural and landscaping elements throughout the Auburn University campus and to ensure that decision makers understand the terms similarly.

**Architrave** (aar-kuh-treiv) the lowest of the main horizontal divisions of an entablature; by extension, the frame around windows or doors

**Articulation** (aar-ti-kyuh-lei-shn) method of styling the joints in the formal elements of architectural design ranging from highly distinct to fluid and continuous; articulation unites each part to the whole

**Attic** (a-tuhk) a story above the main cornice level

**Auburn bronze** (aa-brn braanz) paint color by Matthews Paint (MAP 37092 Deep Bronze). Paint color formula can be provided upon request

**Base** (beis) the lowest part of a structure; the lowest element of a column, pier, or wall

**Brand** (brand) a trademark or distinctive name identifying a product or manufacturer

**Brick** (brik) a small rectangular block typically made of fired or sun-dried clay, used in building. According to the Encyclopedia of Alabama, clay mineral deposits in Alabama were first used commercially in 1780 by British colonists making bricks in Mobile

**Brickwork** (bri-kwurk) bricks in a wall or structure in terms of their type or layout; a **header** brick is laid so that the short end appears on the wall face, when used exclusively creates a **Heading Bond**; a **stretcher** brick is laid so that the long side shows on the wall face, when used exclusively creates a **Stretcher** or **Running Bond** when staggered, a **Stack Bond**, when plainly loaded directly on top of each other; **English Bond** consists of alternating courses of stretchers and headers while **Flemish Bond** consists of headers and stretchers laid alternately in the same course. These basic types of bond exist in numerous variations.

**Body** (baa-dee) the main section of a structure; the central portion of a column, pier, or wall

**Cap** (kap) the upmost part of a structure; the topmost part of a column, pier, or wall

**Capital** (ka-puh-tl) the topmost part of a column, above the shaft, which carries the entablature

**Cartouche** (kaar-toosh) an ornamental tablet often inscribed or decorated, and framed with elaborate scroll-like carving

**Classicism** (kla-si-si-zm) architectural styles that show a high regard for classical antiquity in the Western tradition through the use of forms and motifs developed in ancient Greek and Roman architecture. The Romanesque, Renaissance, and **Neoclassical** styles all fall under the umbrella term classicism.

**Column** (kaa-luhm) an upright pillar, typically cylindrical and made of stone or concrete, supporting an entablature, arch, or other structure or standing alone as a monument

**Contemporary** (kuhn-tem-pr-eh-ree) belonging to or occurring in the present; in the history of architecture refers to works of the most recent 20-to-30 years

**Coping** (koh-ping) the top, protective course, capping, or covering of a brick or stone wall, usually sloping to carry off water

**Cornice** (kor-nuhs) a horizontal molded projection that crowns or completes a building or wall

**Elevation** (eh-luh-vei-shn) the vertical plane of a building; a particular side of a building; a drawing or diagram of the walls of one side of a building with all lines of true dimension and shown vertical and horizontal

**English Bond** (ing-gluhsh baand) see brickwork

**Entablature** (uhn-ta-bluh-chr) the horizontal beamlike member supported by columns or a wall; typically composed of the lower architrave, middle frieze, and crowning cornice

**Form** (fôrm) an individual mass, shape, or grouping in a work of architecture; the visual shape, configuration, or arrangement of architectural parts

**Flemish Bond** (fleh-muhsh baand) see brickwork

**Frontispiece** (fruhn-tuh-spees) the principle façade or bay of a building

**Gable roof** (gei-bl roof) a simple roof composed of two angled flat surfaces meeting to form a straight ridge; the gable the triangularly shaped area enclosed by these sloped surfaces and the wall below

**Hip, or Hipped roof** (hipt roof) a roof where all sides slop downwards to the walls, usually with a fairly gentle slope, and thus has no gables or other vertical sides

**Historicism/-ist** (huh-staw-ruh-si-zm /-sist) the reference to historic periods in the past; the use of architectural forms derived from the past with consistency, in contrast to eclecticism, which results from the combination of elements of many historic periods in one building

**Limestone** (laim-stown) a sedimentary rock consisting principally of the mineral calcite (calcium carbonate); widely distributed in Alabama and, according to the Encyclopedia of Alabama, used for centuries as a common building stone in the state

**Lintel** (lin·tl) a beam used to carry a load over an opening or to span between two vertical elements, such as columns

**Massing** (ma·suhng) the perception of the general shape and form as well as size of a building

**Molding** (mowl·duhng) a projecting or recessed band used to ornament a wall or other surface; may be plain or enriched. Each style of architecture produces its own characteristic moldings

**Motif** (mow·teef) a distinctive recurring design, pattern, figure, shape, or form; a decorative design or pattern

**Neoclassicism** (nee·ow·kla·suh·si·zm) an aesthetic and artistic style developed in the mid 18th century in response to the discovery of the ancient Roman city of Pompeii. Neoclassical buildings adopt the classical orders and design principles first codified by Vitruvius and reiterated in the Renaissance by theorists like Palladio. Neoclassical buildings tend to have a clearly defined base or podium, columns with capitals, and pediments and/or domes.

**Patina** (puh·tee·nuh) mellowing of tone or texture as the result of age and use

**Pediment** (peh·duh·muhnt) the triangular gable above the entablature of Greek and Roman temples enclosed by the horizontal cornice of the entablature and the raking cornices of the gable roof; later, any such cornice-framed embellishment over a door or window

**Pier** (peer) A solid support designed to sustain vertical pressure

**Podium** (pl. podia) (**pow·dee·uhm**) A continuous projecting base or pedestal under a building

**Portico** (**por·tuh·kow**) a covered entrance, often using **Classical columns** to support a **pediment** or other roof

**Precast** (**pree·kast**) object or element, typically concrete, in its final shape before positioning

**Quoin** (koyn or kwoin) originally the structural use of large masonry blocks to reinforce the corner of a brick or other masonry wall; but often used as a decorative embellishment in non-load bearing materials; the rusticated or otherwise emphasized stones applied to the external angles of a building

**Rustication** (**ruh·stuh·kei·shn**) the treatment of stone masonry with the joints between the blocks or courses of stone deeply cut back; the surfaces of the blocks may be smoothly dressed, textured, or extremely rough

**Stringcourse** (**string·kors**) a **molding** or projecting band running horizontally across a façade or wall

**Traditional** (truh·**di**-shuh·nuhl) existing in or as part of a tradition; long-established

**Tripartite** (trai·**paar**-tait) composed of or divided into three parts

**Water table** (**waa**-tr **tay**-bul) a projection of lower masonry on the outside of a wall slightly above the ground; a projecting course that deflects water running down the face of a building away from lower courses or the foundation, though often primarily decorative. A water table may be found near the base of a wall or at a transition between materials, such as from stone to brick.

## RESOLUTION

### COLLEGE OF HUMAN SCIENCES CLINIC RENOVATION AND RELOCATION

#### FINAL PROJECT APPROVAL

WHEREAS, at its previous meeting on June 11, 2021, the Board of Trustees adopted a resolution that approved the initiation and architect selection for the College of Human Sciences Clinic Renovation and Relocation project; and

WHEREAS, the project will relocate the academic and outreach programs from three College of Human Sciences clinic buildings: Early Learning Center; Marriage & Family Therapy Center; and the Center for Health Ecology & Equity Research and the College of Education EAGLES program to other facilities on campus; and

WHEREAS, these relocations are required to allow for the new University Student Housing project to be built on the site of the existing buildings, which will be demolished; and

WHEREAS, the project will renovate the Dawson Building, a 6,139 square foot building, which will provide a facility for the relocation of the Early Learning Center program; and

WHEREAS, the project will renovate the second floor of Research Park Building 1, a 9,000 square foot space, which will provide a facility for the relocation of the Marriage & Family Therapy Center and the Center for Health Ecology & Equity Research; and

WHEREAS, the project will renovate suite 136 of Foy Hall, a 3,200 square foot space, which will provide a facility for the relocation of the EAGLES program; and

WHEREAS, these renovations include the creation of classrooms, observation rooms, offices, conference rooms, clinic spaces, storage and support space, a playground, and ADA accessibility upgrades; and

WHEREAS, the estimated total project cost for the College of Human Sciences Clinic Renovation and Relocation project is \$5.51 million, to be financed by University General Funds; and

WHEREAS, pursuant to the Board of Trustees policy “D-3, Capital Projects Approval,” the final approval of the project must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the College of Human Sciences Clinic Renovation and Relocation project is approved, and that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Establish a budget for the College of Human Sciences Clinic Renovation and Relocation project in the amount of \$5.51 million, to be financed by University General Funds; and
2. Direct the consultants to complete the required plans for the project; and
3. Solicit bids and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the project budget.

RESOLUTION  
DUNCAN DRIVE EXTENSION AND INFRASTRUCTURE  
FINAL PROJECT APPROVAL

WHEREAS, at its previous meeting on September 10, 2021, the Board of Trustees adopted a resolution that approved the initiation and architect selection for the Duncan Drive Extension and Infrastructure project; and

WHEREAS, the project is proposed in support of the campus road system and the college of Agriculture's Transformation Gardens project and would construct a two-lane campus road that extends Duncan Drive from Lem Morrison Drive to Woodfield Drive to include bicycle lanes, sidewalks, and street lighting, as well as overhead power, storm sewer and domestic water lines; and

WHEREAS, the project would also execute site grading, stormwater management and the installation of utilities infrastructure (sanitary sewer, gas, water, electrical) for the adjacent Transformation Gardens, a teaching and outreach space planned by the College of Agriculture; and

WHEREAS, this project would result in numerous benefits to the Auburn University campus, including improved traffic flow of the campus, utility system redundancy, and facilitating the creation of the College of Agriculture's Transformation Gardens; and

WHEREAS, the estimated total project cost for the Duncan Drive Extension and Infrastructure project is \$4.1 million, to be financed by University General Funds; and

WHEREAS, pursuant to the Board of Trustees policy "D-3, Capital Projects Approval," the final approval of the project must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Duncan Drive Extension and Infrastructure project is approved, and that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Establish a budget for the Duncan Drive Extension and Infrastructure project in the amount of \$4.1 million, to be financed by University General Funds; and
2. Direct the consultants to complete the required plans for the project; and
3. Solicit bids and award a contract for construction conditioned upon the lowest responsible and responsive bid being consistent with the project budget.



## RESOLUTION

### HILL RESIDENCE HALL COMPLEX DEMOLITION PLAN

#### FINAL APPROVAL AND AUTHORITY TO EXECUTE

WHEREAS, the Hill Residence Hall complex was built between 1962 and 1967, and is comprised of 14 buildings totaling over 1,400 beds; and

WHEREAS, given the age of the Hill Residence Halls complex, Student Affairs has determined that investing in a major renovation of the residence hall buildings would not be cost effective; and

WHEREAS, the area of campus where the Hill Residence Hall complex is located is extremely valuable to the University as a site for future academic buildings; and

WHEREAS, to utilize this site, a plan has been developed to demolish most of the existing residence hall buildings in the next year; and

WHEREAS, the demolition schedule for these buildings is summarized below:

#### Phase I – To Be Demolished Spring 2022:

- Toomer Hall
- Dunn Hall
- Dobbs Hall
- Graves Hall

#### Phase II – To Be Demolished Summer 2022:

- Hollifield Hall
- Duncan Hall
- M Hall
- Burton Hall
- Knapp Hall
- Dowell Hall
- Leischuck Hall

WHEREAS, the estimated cost of the Phase I demolition is anticipated to be \$2.5 million and the estimated cost of the Phase II demolition is anticipated to be \$5.0 million, to be funded with University General Funds; and

WHEREAS, given the impact on the Auburn University campus resulting from the demolition of these residence halls, it is appropriate that the Board of Trustees approve the Hill Residence Hall Complex Demolition Plan and authorize the execution of the demolition.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Hill Residence Hall Demolition Plan is approved, and that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to execute the demolition of the buildings.

RESOLUTION  
TRANSFORMATION GARDENS  
APPROVAL OF PROJECT ARCHITECT SELECTION

WHEREAS, at its meeting on September 10, 2021, the Board of Trustees adopted a resolution that approved the initiation of the Transformation Gardens project and authorized the commencement of the architect selection process; and

WHEREAS, the University Architect, after conducting interviews with three (3) architectural firms, determined the architectural firm Architecture Works, of Birmingham, Alabama, was best qualified to provide design services on this project; and

WHEREAS, pursuant to the Board of Trustees policy “D-3, Capital Projects Approval,” the selection of the project architect must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee for approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Engage Architecture Works, of Birmingham, Alabama, as project architect to consult in the development of the facility program and project design; and
2. Limit the project planning and design development to the schematic design phase until such time as the program requirements, budget, funding plan, and site are approved by the Board.

## RESOLUTION

### NORTH AUBURN EQUINE RESEARCH FACILITY – ADDITION

#### APPROVAL OF PROJECT ARCHITECT SELECTION

WHEREAS, at its meeting on September 10, 2021, the Board of Trustees adopted a resolution that approved the initiation of the North Auburn Equine Research Facility – Addition project and authorized the commencement of the architect selection process; and

WHEREAS, the University Architect, after conducting interviews with three (3) architectural firms, determined the architectural firm Poole & Company Architects, LLC, of Birmingham, Alabama, was best qualified to provide design services on this project; and

WHEREAS, pursuant to the Board of Trustees policy “D-3, Capital Projects Approval,” the selection of the project architect must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee for approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Engage Poole & Company Architects, LLC, of Birmingham, Alabama, as project architect to consult in the development of the facility program and project design; and
2. Limit the project planning and design development to the schematic design phase until such time as the program requirements, budget, funding plan, and site are approved by the Board.

## RESOLUTION

### PLAINSMAN PARK PLAYER DEVELOPMENT CENTER – PHASE II

#### APPROVAL OF PROJECT ARCHITECT SELECTION

WHEREAS, at its meeting on September 10, 2021, the Board of Trustees adopted a resolution that approved the initiation of the Plainsman Park Player Development Center – Phase II project and authorized the commencement of the architect selection process; and

WHEREAS, the University Architect, after conducting interviews with five (5) architectural firms, determined the architectural firm Cooke Douglass Farr Lemons, of Jackson, Mississippi, was best qualified to provide design services on this project; and

WHEREAS, pursuant to the Board of Trustees policy “D-3, Capital Projects Approval,” the selection of the project architect must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee for approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Engage Cooke Douglass Farr Lemons, of Jackson, Mississippi, as project architect to consult in the development of the facility program and project design; and
2. Limit the project planning and design development to the schematic design phase until such time as the program requirements, budget, funding plan, and site are approved by the Board.

## RESOLUTION

### AUBURN ARENA WOMEN'S BASKETBALL LOCKER ROOM RENOVATIONS

#### APPROVAL OF PROJECT ARCHITECT SELECTION

WHEREAS, at its meeting on September 10, 2021, the Board of Trustees adopted a resolution that approved the initiation of the Auburn Arena Women's Basketball Locker Room Renovations project and authorized the commencement of the architect selection process; and

WHEREAS, the University Architect, after conducting interviews with five (5) candidate firms, determined the architectural firm Goodwyn Mills Cawood, of Auburn, Alabama, was best qualified to provide design services on this project; and

WHEREAS, pursuant to the Board of Trustees policy "D-3, Capital Projects Approval," the selection of the project architect must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee for approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Engage Goodwyn Mills Cawood, of Auburn, Alabama, as project architect to consult in the development of the facility program and project design; and
2. Limit the project planning and design development to the schematic design phase until such time as the program requirements, budget, funding plan, and site are approved by the Board.

## RESOLUTION

### MCWHORTER CENTER GYMNASTICS AND SOFTBALL TEAM AREA RENOVATIONS

#### APPROVAL OF PROJECT ARCHITECT SELECTION

WHEREAS, at its meeting on September 10, 2021, the Board of Trustees adopted a resolution that approved the initiation of the McWhorter Center Gymnastics and Softball Team Area Renovations project and authorized the commencement of the architect selection process; and

WHEREAS, the University Architect, after conducting interviews with five (5) architectural firms, determined the firm Davis Architects, of Birmingham, Alabama, was best qualified to provide design services on this project; and

WHEREAS, pursuant to the Board of Trustees policy “D-3, Capital Projects Approval,” the selection of the project architect must be submitted to the Auburn University Board of Trustees through the Property and Facilities Committee for approval.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to perform the following tasks:

1. Engage Davis Architects, of Birmingham, Alabama, as project architect to consult in the development of the facility program and project design; and
2. Limit the project planning and design development to the schematic design phase until such time as the program requirements, budget, funding plan, and site are approved by the Board.



## RESOLUTION

### JORDAN-HARE STADIUM WIFI SYSTEM REPLACEMENT

#### AUTHORITY TO EXECUTE

WHEREAS, the WIFI system within Jordan-Hare Stadium is heavily utilized on football gamedays and is considered an essential fan amenity for fans attending games; and

WHEREAS, the Jordan-Hare Stadium WIFI system was last upgraded 10 years ago and is now outdated; and

WHEREAS, the Athletics Department proposes a project to replace the existing WIFI system with upgraded technology that utilizes "under seat" antennas to achieve a wider distribution of antennas throughout the stadium along with the replacement and addition of existing external WIFI antennas; and

WHEREAS, the overall cost for this work is anticipated to be approximately \$10 million with the funding for this project split as follows: 60% Athletics and 40% cellular carrier; and

WHEREAS, the Auburn University portion of this work will be funded by Athletic Department funds; and

WHEREAS, the planned schedule for this upgrade is to begin the replacement work in April 2022 and complete the upgrade by August 2023; and

WHEREAS, given the level of investment involved in this project, it is appropriate that the Board of Trustees authorize the execution of the Jordan-Hare Stadium WIFI Replacement project.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Jordan-Hare Stadium WIFI System Replacement project is approved, and that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to execute the upgrade to the Jordan-Hare Stadium WIFI system.

## RESOLUTION

### VILLAGE RESIDENCE HALLS REPAIR AND REFURBISHMENT – PHASE I: MATTHEWS AND AUBIE HALLS

#### AUTHORITY TO EXECUTE

WHEREAS, during its meeting on November 22, 2019, the Board of Trustees approved the Village Residence Halls Repair and Refurbishment project and authorized the execution of the work; and

WHEREAS, the intent of this project is to refurbish all 484 suites throughout the complex in a phased approach over four years; and

WHEREAS, the scope of work calls for replacing the existing flooring, casework, countertops, vanities, and bathroom fixtures of each suite as well as repainting the suites and hallways and replacing the air conditioning units for each suite; and

WHEREAS, it is proposed that Phase I of this project, the repair and refurbishment of Matthews and Aubie Halls, begin in the summer of 2022; and

WHEREAS, the cost of the design for all four phases and the construction cost for Phase 1 is anticipated to be \$9.2 million, to be funded by Student Affairs; and

WHEREAS, given the level of investment involved in this project, it is appropriate that the Board of Trustees authorize the execution of Phase 1 of the Village Residence Hall Repair and Refurbishment project.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to execute the Village Residence Halls Repair and Refurbishment: Phase I – Matthews and Aubie Halls project.

## RESOLUTION

### AUBURN UNIVERSITY AT MONTGOMERY SCIENCE LABORATORY FACILITY RENOVATION – HAZARDOUS MATERIAL ABATEMENT

#### AUTHORITY TO EXECUTE

WHEREAS, during its meeting on February 6, 2021, the Board of Trustees adopted a resolution that approved the initiation of the Auburn University at Montgomery (AUM) Science Laboratory Facility Renovation project; and

WHEREAS, during its meeting of April 16, 2021, the Board of Trustees adopted a resolution that approved the selection of Williams Blackstock as architect for the project design; and

WHEREAS, the design of the project is currently underway; and it is anticipated that the project will be presented to the Board of Trustees in February 2022 for final approval; and

WHEREAS, to expedite the renovation project, AUM seeks to conduct the abatement of hazardous material within the building prior to obtaining final approval for the project from the Board of Trustees; and

WHEREAS, the anticipated cost of the hazardous material abatement work is approximately \$750,000; and

WHEREAS, given that the abatement work would be performed prior to obtaining final approval of the overall project, it is appropriate that the Board of Trustees authorize the execution of the hazardous material abatement.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the Auburn University at Montgomery Science Laboratory Facility Renovation – Hazardous Material Abatement project is approved, and that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized and empowered to execute the hazardous material abatement within the building.

## RESOLUTION

### AUTHORITY TO PURCHASE PROPERTY IN SHORTER, ALABAMA

WHEREAS, Auburn University owns 3,800 acres of land at the E.V. Smith Research Center in Macon County; and

WHEREAS, Savannah Brown Jemison owns 2.3 acres of land at 8660 County Road 30 in Shorter, Alabama; which is contiguous to the Research Center; and

WHEREAS, Ms. Jemison has offered to sell the property to Auburn University; and

WHEREAS, the purchase of this land would effectively contribute to the provision of irrigation research on property adjacent to the E.V. Smith Research Center, Field Crops Unit; and

WHEREAS, E.V. Smith has available unrestricted funds with which to purchase the property.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such person as may be acting as President, be and the same is hereby authorized and empowered to take such action as is necessary and desirable to purchase from Savannah Brown Jemison approximately 2.3 acres of vacant land adjacent to the E.V. Smith Research Center in Macon County, Alabama as shown on Exhibit A, for the price of Eight Thousand Dollars (\$8,000). All documents consummating the purchase of the property shall be reviewed as to form by legal counsel for Auburn University.







## RESOLUTION

### PROPERTY EXCHANGE WITH USDA AGRICULTURAL RESEARCH SERVICE AND AMENDED DECLARATION OF COVENANTS FOR RESEARCH PARK

WHEREAS, Auburn University and the Agricultural Research Service of the United States Department of Agriculture (ARS) have a long-standing, productive research collaboration; and

WHEREAS, ARS currently owns a 6.29-acre parcel at the corner of West Samford Avenue and South Donahue Drive (Tillage Farm Site); and

WHEREAS, Auburn University supported a \$43 million federal appropriation to allow ARS to develop new research facilities and relocate from the Tillage Farm Site, which is adjacent to the core of campus and occupies a strategic location for future University development; and

WHEREAS, in October 2020, the Auburn University Board of Trustees approved an exchange of land with ARS, whereby the University would provide certain parcels and a cash payment in exchange for the Tillage Farm Site; and

WHEREAS, based on subsequent review, ARS has requested modifications to the previously approved exchange; and

WHEREAS, Auburn University wishes to acquire the Tillage Farm Site in exchange for the following package of real property (parcels depicted on the attached exhibits):

- Convey to ARS 6.63 acres owned by the University in Auburn Research Park on the southwest corner of Devall Drive and Auburn Camp Road, adjacent to the former poultry research farm (final shape and orientation of parcel subject to ARS's design); and
- Convey to ARS the 53.5 acre University property on Lee County Road 27, known as the South Auburn Fisheries Research Lab, which currently is leased and used by ARS.

WHEREAS, Board of Trustees policy "D-9, Real Property Exchange," allows the exchange of real property when the transaction is in the best interest of the University and the existing University property is no longer required to carry out its mission, so long as the value of the property to be acquired by the University is equal to or exceeds the value of the property to be conveyed; and

WHEREAS, two MAI appraisals of the Tillage Farm Site and other relevant parcels have been obtained and the value of the Tillage Farm Site is equivalent to the combined value of the University parcels as determined by the appraisals and subsequent negotiation; and

WHEREAS, ARS intends to develop new research facilities on the sites conveyed by the University, including a site in Auburn Research Park, which will benefit the University, ARS, and the Research Park; and



WHEREAS, in order to accommodate federal government requirements and at ARS's request, the University agrees to remove the ARS Research Park site from the scope of the Research Park restrictive covenants and acknowledges that the Auburn Research and Technology Foundation and current ground lessees within Research Park have consented to such removal; and

WHEREAS, to facilitate ARS's transition from the Tillage Farm Site, the University agrees to lease that site back to ARS at nominal rent for a temporary period not to exceed 72 months; and

WHEREAS, Board of Trustees Policy D-8, Real Estate Sale and Lease Policy, permits the lease of University property for appropriate purposes and according to specific procedures approved by the Board of Trustees; and

WHEREAS, for the reasons described herein, the property exchange and related transactions are in the best interest of Auburn University, are being undertaken for institution-related purposes, and comply with applicable Board of Trustees policies.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the property exchange and related transactions described herein are approved, declared to be for institution-related purposes, and in the best interest of Auburn University, and that Jay Gogue, President, or such other person as may be acting as President, is authorized and empowered to negotiate and execute the deeds and lease, in accordance with the terms stated herein, as well as other legal documents necessary to effectuate the transactions and convey to ARS the parcels described below in exchange for the University receiving title to the Tillage Farm Site:

1. Convey to ARS 6.63 acres owned by the University in Auburn Research Park on the southwest corner of Devall Drive and Auburn Camp Road, adjacent to the former poultry research farm; and
2. Convey to ARS the 53.5-acre University property on Lee County Road 27, known as the South Auburn Fisheries Research Lab, which currently is leased and used by ARS.

The conveyance to Auburn University may be accomplished by quitclaim deed. All documents consummating this transaction shall be reviewed as to form by the General Counsel.

BE IT FURTHER RESOLVED that the University may grant all water, access, sanitary sewer, stormwater, electric, and other customary and appropriate easements required in connection with the property exchange, as determined by, and upon the terms and conditions approved by, the President or his designee.

BE IT FURTHER RESOLVED that the Declaration of Protective Covenants, Conditions, Restrictions, Reservations, and Easements for the Auburn Research Park shall be amended to remove the ARS Research Park site from the scope of those covenants, and that Jay Gogue, President, or such other person as may be acting as President, is authorized and empowered to execute all documents necessary to effectuate that transaction, with such documents reviewed as to form by the General Counsel.

BE IT FURTHER RESOLVED that the resolution passed by the Board on October 16, 2020, shall be deemed rescinded and of no further effect.



Exhibit 1

S. Donahue Dr

Devall Dr

Camp Auburn Rd

Proposed USDA Parcel

S. College St



SCALE: 1:350



Exhibit 2

Biggio Dr

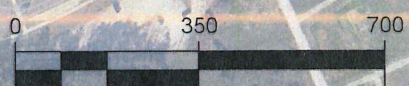
S. Donahue Dr.

W. Samford Avenue

Existing  
USDA  
Parcel

Duncan Dr

Lem Morrison Dr



SCALE: 1:350

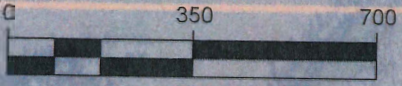


Exhibit 3

Society Hill Rd

Lee Road 27

Existing  
Fisheries  
Parcel



SCALE: 1:350

### **Academic Affairs Committee**

Chairperson Newton indicated that the Academic Affairs Committee met earlier and discussed one action item and one item of information. Chairperson Newton moved for approval of the Academic Affairs Committee's one action item. The motion was seconded by Mr. Rane, and the resolution was approved by a voice vote.

The following resolution was approved:



## RESOLUTION

### PROPOSED CHANGES TO FACULTY PERSONNEL POLICIES

WHEREAS, the faculty personnel policies included in the Faculty Handbook reflect Auburn University policies and information; and

WHEREAS, the proposed changes to the faculty personnel policies have been recommended by the University Senate, with additional recommendations provided by the Senate Executive Committee, and have received the approval of the Provost and the President; and

WHEREAS, the Board defines policies related to appointment, promotion, tenure and dismissal of faculty, and development and approval of procedures to implement those policies is the responsibility of the President or those duly authorized by the President.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that Jay Gogue, President, or such other person as may be acting as President, be and the same is hereby authorized to revise the contents of the faculty personnel policies designated as Board of Trustee approved policies in Attachment A and is delegated the authority to approve procedures for the administration of these policies.

**Faculty Handbook Revisions**  
**Clarifications in Chapter 3 Language**  
*Unanimously Approved by the Faculty Handbook Review Committee*

Summary. These changes make clarifications to Chapter 3, particularly the promotion and tenure processes, as requested by various Senate and University committees, as well as suggested by FHRC members. Several of these changes resolve apparent contradictions, align the language between various parts, and clarify rarely used processes.

### 3.6.4 Eligibility for Promotion and Tenure

There is no fixed requirement for years of service at a given rank before a faculty member can be promoted or tenured. However, the qualifications for tenure or for promotion to associate professor generally cannot be demonstrated fully in less than five complete years of service; promotion to professor cannot **generally** be demonstrated fully in less than four complete years on full-time appointment at the associate professor level. Only in **exceptional and well-**documented cases, in which a faculty member has met all requirements for promotion and/or tenure in a shorter time, should they be recommended for promotion and/or tenure before meeting these standard expectations for completed years in rank.

**Commented [A1]:** This aligns the language on associate → full with that of the assistant → associate level

**Commented [A2]:** The current language calls for “exceptional” cases that “met” requirements. Those two statements are contradictory. This language clarifies that a well-documented case in which all criteria are met would be eligible for tenure and/or promotion.

The norm for consideration of candidates for tenure and promotion to associate professor is therefore during the sixth year of appointment. A candidate must be considered for tenure during their sixth year if they have not been granted tenure earlier and have not waived consideration. Under no circumstances should the length of the probationary period exceed seven years of full-time service except where the faculty member has agreed in writing that a year in which the faculty member qualified for leave under the Family and Medical Leave Act (FMLA) or took leave without pay will not count toward the probationary period. The written agreement must be received by the provost within the probationary year in which the extension is requested.

If a faculty member begins employment between January 1 and May 15, the partial academic or calendar year shall not count as part of the probationary period.

A faculty member who feels that they have not met the requirements for tenure by the sixth year can **forever** waive consideration by stating, in writing, that they do not wish to be considered by the department. In such a case, the dean will send the letter of noncontinuation to the faculty member.

**Commented [A3]:** This change was requested because it contradicts other sections of the handbook. Faculty can go up in the 7<sup>th</sup> year, but this requires that they “forever” waive consideration in the 6<sup>th</sup> year, meaning that waiving in the 6<sup>th</sup> year means a candidate can’t go up for tenure in the 7<sup>th</sup> year, which they otherwise have the right to do. Removing “forever” means that they can waive consideration in the 6<sup>th</sup> year and receive a noncontinuation notice, but if they go up in the 7<sup>th</sup> and are granted tenure, that nullifies the noncontinuation notice.

I’m told these cases are exceptionally rare, but they do happen.

### 3.6.5.E. The Department’s and Dean’s Recommendation

The eligible department faculty who voted on a candidate’s promotion and/or tenure will write a summary letter that reflects the vote and represents all aspects of the discussion leading to that vote. The department head/chair will also write an evaluative letter (that will count as his/her vote) with an explicit recommendation for or against promotion and/or tenure. In addition to these two required letters, individual faculty members may write letters explaining why they do or do not favor promotion and/or tenure. Where there are fewer than three faculty members in a department who are

eligible to ~~vote~~ ~~write letters of evaluation~~, the head/chair shall appoint additional faculty to participate in the vote, ensuring a minimum of three votes are available for tenure and/or promotion cases. The head/chair shall select additional faculty to appoint in consultation with the eligible department faculty and candidate(s) for promotion and/or tenure, giving preference to emeritus department faculty when possible, and otherwise giving preference to closely related disciplines within the university. The chair shall appoint these additional faculty to participate in the vote only after receiving majority approval by secret ballot from the department tenure-track faculty. ~~may ask for letters from faculty members in other departments who have knowledge of the candidate's professional performance.~~ Those faculty from outside the department will serve with the eligible faculty to accomplish the work of the faculty review and write the summary letter. In total, there must be a minimum of three faculty participating in the review, voting, and writing the summary letter. For faculty members hired under the research cluster initiative, the head/chair shall ask for a letter from the cluster leader prior to the consideration of the candidate for sharing with tenured faculty (and those of higher rank in cases of promotion). In such cases, the tenured faculty along with the head/chair will consider this information in making recommendations for promotion and tenure. Before writing the letter, the cluster leader shall seek advice from the steering committee of the cluster. Letters from the home department should address the quality of research/creative work and the candidate's potential for continued work, teaching effectiveness, effectiveness in the area of extension, service contributions, and, in tenure cases, potential to contribute as a productive and collegial member of the academic unit in all relevant areas. In the case of candidates for tenure-on-hire letters from the candidate's current colleagues as well as from Auburn faculty members are strongly encouraged and should address these same issues.

Faculty should bear in mind that letters to the Promotion and Tenure Committee are an important source of information for the committee. Letters can help the committee to make an informed judgment about the candidate's collegiality by addressing the candidate's performance of their duties within a department. Letters can also help the committee, whose members may not come from the candidate's field, understand the significance of the candidate's work and make a fair appraisal of it. Faculty, department heads/chairs, and chairs should note that, unlike letters from outside reviewers, which remain confidential, their letters will be made available to and may be rebutted by the candidate.

The department head/chair shall communicate the department's vote to the candidate in writing and also ~~make available~~ provide copies to the candidate of all letters submitted by the committee, the department head/chair, and individual faculty members. After reviewing the letters, the candidate has five working days to write a rebuttal if desired. The candidate can also make an informed decision about whether or not to continue with the process of seeking promotion and/or tenure. If the candidate wishes to continue the process despite a negative recommendation, the department head/chair and dean shall honor the candidate's request.

**Commented [A4]:** This clarifies the question of what it means to "make available" in that it means candidates get a copy – which then allows them to write a rebuttal if they so choose.

If there is a college committee, its members will review the dossier, letters, and the candidate's rebuttal (if submitted), and they will vote by secret ballot. The committee will write a summary letter that reflects the vote and represents all aspects of the discussion leading to that vote. The dean will also write an evaluative letter (that will count as his/her vote) with an explicit recommendation for or against promotion and/or tenure. The dean shall communicate in writing the college/school committee vote and ~~make available~~ provide copies to the candidate of the

**Commented [A5]:** Some logic here as the prior edit.



college/s/school's and dean's letters. After reviewing the letters, the candidate has five working days to write a rebuttal if desired.

#### **3.6.5.H. University-Level Review and Recommendation and Notification of the Candidate**

Candidates considered for tenure and promotion on the schedule noted above shall be notified of the decision no later than the end of spring semester. Candidates for rank and tenure-on-hire shall be notified in a timely manner. A list of newly promoted and tenured faculty shall be made public by the end of summer term.

~~If tenure is denied in the fifth year, the department head/chair may give the candidate a letter of noncontinuation.~~ Should tenure not be granted during the sixth year, the head/chair shall give the candidate at least a 12 months' notice of noncontinuation. Such a candidate may be considered for tenure during the seventh year of full-time service, but this consideration does not invalidate the noncontinuation notice unless tenure is granted. In no case shall a candidate be considered for tenure by the Promotion and Tenure Committee more than two times.

**Commented [A6]:** This deletion resolves a conflict between this section and earlier sections. We believe this is a holdover from when the handbook had people going up for tenure in the fifth year (now it is the sixth). Given that going up in the fifth year is now going up early, it makes little sense to give someone a noncontinuation notice for going up early and not succeeding. Notice in the following sentence, if they are not successful in the sixth year, they "shall" get a noncontinuation notice.

## **Executive Committee**

Chairperson Smith indicated that the Executive Committee met earlier and discussed three action items.

Chairperson Smith reported that the first item presented to the Executive Committee was a request to award posthumously the Doctor of Philosophy in Music Education to Federico Alberto Foster. Chairperson Smith moved for approval of the item. The motion was seconded by Ms. Huntley, and the resolution was approved by a voice vote.

Chairperson Smith then stated that the second item presented to the Executive Committee was a resolution recognizing the life and legacy of Dr. Harold A. Franklin, Sr., the first Black student to attend Auburn University. Chairperson Smith called upon *President Pro Tempore* Dumas comments regarding the item.

*President Pro Tempore* Dumas stated that it is with “great pride but also sorrow” to present the next item to the Board. *President Pro Tempore* Dumas stated that the Auburn Family suffered a great loss with the passing of Dr. Franklin in September of 2021. *President Pro Tempore* Dumas said, “As the first Black student at Auburn, Dr. Franklin changed Auburn for the better by emboldening our creed and embodying a ‘spirit that is not afraid. Although not always easy, Dr. Franklin fought the good fight, and by doing so, has earned a special place in [Auburn’s] history.” *President Pro Tempore* Dumas also said, “During times like these, words do not simply suffice to show our gratitude and appreciation. The Auburn Family is forever indebted to Dr. Franklin for the sacrifices he made and the legacy he has left for all students that follow in his footsteps.” *President Pro Tempore* Dumas then indicated that the Board of Trustees wishes to recognize Dr. Franklin’s legacy and remember the exceptional life he lived.

*President Pro Tempore* Dumas then welcomed Dr. Franklin’s grandson, Deldrick Franklin, for a presentation of a replica of the plaque unveiled the day prior at the Harold Franklin Desegregation Marker Ceremony. *President Pro Tempore* Dumas welcomed Mr. Franklin, citing Mr. Franklin as a “living testament” of Dr. Franklin’s legacy. *President Pro Tempore* Dumas then asked Board Secretary Waggoner to read the resolution aloud.

Following the reading of the resolution and the presentation of the plaque to the Franklin Family, *President Pro Tempore* Dumas asked for a motion to approve the resolution. A motion was received from Mr. Lanier. The motion was seconded by Ms. Huntley, and the resolution was approved by a voice vote.

*President Pro Tempore* Dumas concluded his remarks regarding the item by asking all those in attendance to take the time to reflect on this “special occasion” and keeping in mind what it truly means to be a member of the Auburn Family.

Chairperson Smith then reported that the third and final action item presented to the Executive Committee was a list of eight proposed awards and namings. Chairperson Smith moved for approval of the item. The motion was seconded by Ms. Huntley, and the resolutions were approved by a voice vote.

Following the approval of the list of awards and namings, Chairperson Smith indicated that he wished to formally recognize one of the resolutions passed, the recognition of Spirit, one of the university's eagles upon her retirement. Chairperson Smith welcomed Dr. Calvin Johnson, Dean of the College of Veterinary Medicine; representatives from the Southeastern Raptor Center; and Spirit for a formal recognition.

Chairperson Smith then asked Board Secretary Waggoner to read the resolution honoring Spirit's tenure aloud. Following the reading of the resolution, Chairperson Smith called upon Dr. Johnson for comments.

Dr. Johnson thanked the Board for the opportunity and congratulated the Southeastern Raptor Center for their hard work and notable achievements.

Chairperson Smith thanked Dr. Johnson, the representatives from the Southeastern Raptor Center, and Spirit for their participation.

Chairperson Smith indicated that, with no further items to report, the Executive Committee meeting report was concluded.

The following resolutions were approved:



## RESOLUTION

### POSTHUMOUS AWARDING OF THE DOCTOR OF PHILOSOPHY IN MUSIC EDUCATION TO FEDERICO ALBERTO FOSTER

WHEREAS, Federico Alberto Foster, a doctoral student in the Department of Curriculum and Teaching in the College of Education at Auburn University, passed away in September 2021; and

WHEREAS, Mr. Foster passed away before he could complete the final requirements necessary for a Doctor of Philosophy in Music Education; and

WHEREAS, the faculty in the Department of Curriculum and Teaching, the Dean of the College of Education, the Dean of the Graduate School, the Provost, and the President recommend that the Doctor of Philosophy in Music Education be awarded posthumously.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the degree of Doctor of Philosophy in Music Education is hereby granted posthumously to Mr. Federico Alberto Foster in recognition of his academic achievements as a student at Auburn University.

BE IT FURTHER RESOLVED that the Board hereby expresses its sympathy and condolences to the family of Mr. Foster in this period of sadness and that a copy of this resolution be presented to them so that they will know of this action and the university's deep loss.

## RESOLUTION

### RECOGNITION OF THE LIFE AND LEGACY OF DOCTOR HAROLD ALONZA FRANKLIN, SR.

WHEREAS, Dr. Harold A. Franklin, Sr. began his young adult life serving his country in the United States Air Force as an active-duty officer from 1951-1955 and thereafter, a reservist until 1958; and

WHEREAS, Dr. Franklin received his undergraduate degree from Alabama State University where he graduated with honors in 1962; and

WHEREAS, Dr. Franklin exhibited a “spirit that is not afraid” when he walked onto Auburn’s campus as the university’s first Black student on January 4, 1964 to pursue his master’s degree; and

WHEREAS, Dr. Franklin ultimately earned a master’s degree from the University of Denver after being denied the opportunity to defend his thesis at Auburn University; and

WHEREAS, Dr. Franklin achieved an impressive career in higher education, including prominent faculty and administrative posts at Alabama State University, North Carolina A&T University, Tuskegee Institute, and Talladega College; and

WHEREAS, Dr. Franklin retired in 1992 after nearly three decades of service to higher education; and

WHEREAS, Auburn University has honored the historical role of Dr. Franklin at Auburn University by awarding Dr. Franklin an Honorary Doctor of Arts in 2001 and placing a historical marker on its main campus in 2015 to forever commemorate the desegregation of Auburn students; and

WHEREAS, Dr. Franklin has returned to Auburn’s campus on multiple occasions to serve as a lecturer for various events and during the recognition of historical milestones of Auburn University namely the university’s Sesquicentennial Lecture Series and the celebration of the 50<sup>th</sup> Anniversary of the integration of Auburn; and

WHEREAS, Dr. Franklin successfully defended his thesis and graduated from Auburn University with a master’s degree in history in 2020; and

WHEREAS, Dr. Franklin returned to Auburn’s campus for his final time in December 2020 for the fall commencement to participate in a hooding ceremony for Auburn’s first female African American doctoral graduate in the Department of History; and

WHEREAS, Dr. Franklin passed away on September 9, 2021 at his home in Talladega, Alabama; and

WHEREAS, Auburn University has endeavored to further honor Dr. Franklin's achievements by expanding and beautifying the area surrounding the existing desegregation marker which celebrates the contributions of Dr. Franklin; and

WHEREAS, the commemoration of this historical space on campus and a celebration of Dr. Franklin's life and legacy will be honored during Auburn's esteemed Black Alumni Weekend.

NOW, THEREFORE, BE IT RESOLVED by the Board of Trustees of Auburn University that the university hereby honors the life and legacy of Dr. Harold Alonza Franklin, proclaiming the profound impact he had on Auburn University, the state of Alabama, and higher education.

BE IT FURTHER RESOLVED that the Board hereby expresses its sympathy and condolences to the family and friends of Dr. Franklin in this period of sadness and that a copy of this resolution be presented to them so that they know of the university's actions and deep sympathy.

## RESOLUTION

### NAMING THE AUBURN FOOTBALL GAMEDAY LOCKER ROOM AT JORDAN-HARE STADIUM AS THE DAVIS FAMILY LOCKER ROOM

WHEREAS, Mr. Stephen Davis is a 2010 Auburn graduate from the Harbert College of Business with a degree in finance; and

WHEREAS, Mrs. Heather Davis is a 2011 Auburn graduate from the College of Liberal Arts with a degree in communication; and

WHEREAS, Mr. Davis serves as Vice Chair of Davis Development, Davis Exploration, and TX Morrow Construction; and

WHEREAS, the Davis family has provided significant support to Auburn Athletics qualifying them for Tigers Unlimited's new Pat Dye Society; and

WHEREAS, the Davis family is the youngest couple to reach this philanthropic milestone; and

WHEREAS, the Davis's have made a generous gift to Auburn University Athletics in support of Auburn Football.

NOW, THEREFORE, BE IT RESOLVED that the Auburn University Board of Trustees, meeting in session on this twelfth day of November, 2021, hereby declares and makes known that, henceforth, the Auburn Football Gameday Locker Room at Jordan-Hare Stadium is named The Davis Family Locker Room.

## RESOLUTION

### NAMING THE PROCESSING PLANT IN THE CHARLES C. MILLER JR. RESEARCH AND EDUCATION CENTER AS THE FORTENBERRY PROCESSING PLANT

WHEREAS, Larry Fortenberry and Family have been generous supporters of Auburn University, the College of Agriculture, and the Charles C. Miller Jr. Research and Education Center; and

WHEREAS, Larry Fortenberry is a highly regarded entrepreneur in the poultry industry having developed and engineered many products to advance the efficiency of the industry; and

WHEREAS, the Charles C. Miller Jr. Research and Education Center is held in high acclaim regionally, nationally, and internationally and the Poultry Science Department has increasing demand for graduates; and

WHEREAS, Larry's experience and expertise in the poultry and manufacturing industry are an asset to alumni in the poultry industry and students and faculty in the Auburn University Poultry Science Department; and

WHEREAS, such acclaim and increasing interest in the poultry industry has necessitated a facility to provide state-of-the-art teaching and research; and

WHEREAS, the College of Agriculture has built such a facility; and

WHEREAS, Larry Fortenberry and family have responded to the call for philanthropic support for such a facility.

NOW, THEREFORE, BE IT RESOLVED that the processing plant in the Charles C. Miller Jr. Research and Education Center be named The Fortenberry Processing Plant in honor of Larry Fortenberry and family for their philanthropic generosity to Auburn University, the College of Agriculture, and its Poultry Science Department.

## RESOLUTION

### NAMING THE MIX POSITION IN THE AMPHITHEATRE AT THE JAY AND SUSIE GOGUE PERFORMING ARTS CENTER AT AUBURN UNIVERSITY AS THE NICHOLAS AND STEPHANIE GINN MIX POSITION

WHEREAS, Stephanie Ginn received a bachelor's degree in public relations from Auburn University in 2012; and

WHEREAS, Nic Ginn received a bachelor's degree in accounting from Auburn University in 2012 and completed the Master of Accountancy program at Auburn in 2014; and

WHEREAS, Stephanie began her career at Wells Fargo and for the past ten years has served as a business initiatives consultant with a focus on national business strategy; and

WHEREAS, Stephanie played the cello as a child and also served as a vocalist in various orchestras and bands throughout childhood and college; and

WHEREAS, after successfully completing the CPA exam in 2014, Nic began his career at KPMG serving in the audit services division; and

WHEREAS, in 2017, Nic joined Invesco Ltd. serving in both internal audit and investment compliance roles and since January 2021 has served as an advisory compliance associate at BlackRock, a global investment management company; and

WHEREAS, Stephanie and Nic reside in Atlanta, GA with their three-year-old daughter Eloise and are expecting a baby boy in early 2022; and

WHEREAS, they both enjoy traveling and spending time with friends and family; and

WHEREAS, Stephanie and Nic made a generous gift to support the Gogue Performing Arts Center because of their passion for the performing arts and Auburn University.

NOW, THEREFORE, BE IT RESOLVED that the Mix Position in the Amphitheatre at the Jay and Susie Gogue Performing Arts Center at Auburn University shall be named The Nicholas and Stephanie Ginn Mix Position in recognition of their generous support of the Gogue Performing Arts Center and Auburn University.



## RESOLUTION

### NAMING THE HEY DAY MARKET PATIO IN THE TONY AND LIBBA RANE CULINARY SCIENCE CENTER AS THE KATHY MORRISON COBB HEY DAY MARKET PATIO

WHEREAS, the Auburn University Hospitality Management Program is held in high acclaim regionally, nationally and internationally and has increasing demand for graduates; and

WHEREAS, such acclaim and increasing interest in the program and the study options of Culinary Science, Hotel and Restaurant Management, and Event Management has necessitated the construction of a facility to provide state-of-the-art learning for students; and

WHEREAS, Auburn University and the College of Human Sciences has initiated a campaign to construct such a facility; and

WHEREAS, Katherine Morrison Cobb, a 1981 graduate of the College of Human Sciences with a bachelor's degree in Coordinated Dietetics who later earned a master's degree in Public Health from the University of Alabama at Birmingham; and

WHEREAS, following completion of her master's degree, Katherine founded Coastal Clinical Research in Mobile, Alabama, the oldest clinical research facility in Alabama, which later joined the Alliance for Multidisciplinary Research; and

WHEREAS, following the sale of her business, Katherine looks forward to retirement, allowing for more frequent travel and epicurean experiences much like those students learn about as part of the Hospitality Management Program; and

WHEREAS, the Tony and Libba Rane Culinary Science Center combines Katherine's passion for these experiences with her desire to give back to Auburn University.

NOW, THEREFORE, BE IT RESOLVED that the Hey Day Market Patio in the Tony and Libba Rane Culinary Science Center be named The Kathy Morrison Cobb Hey Day Market Patio in honor of Katherine Morrison Cobb's generous support and ongoing dedication to Auburn University.

## RESOLUTION

### NAMING ROOM 150 IN GOODWIN HALL AS THE MEREDITH ANN BIRCHFIELD BAND REHEARSAL ROOM

WHEREAS, Ms. Meredith Ann Birchfield, has always admired the dedication of Auburn University Marching Band members as well as their aspirations for excellence; and

WHEREAS, Ms. Birchfield, as one of five children, had to work her way through college and desires to help others make their way through college, discover their dreams, and reach their goals; and

WHEREAS, Ms. Birchfield saw the opportunity to provide much needed funds to enhance the experience of Auburn University Marching Band members through her philanthropy, and to help ensure that experience for years to come.

NOW, THEREFORE, BE IT RESOLVED that Room 150 in Goodwin Hall be named The Meredith Ann Birchfield Band Rehearsal Room in recognition of her generous support of Auburn University and the Auburn University Marching Band.

## RESOLUTION

### NAMING THE CONFERENCE ROOM WITHIN THE CAMPUS RECREATION AND WELLNESS CENTER THE JENNIFER JARVIS CONFERENCE ROOM

WHEREAS, Jennifer Jarvis is an alumna from the College of Education where she received her undergraduate degree in Health, Physical Education Recreation; and

WHEREAS, Jennifer Jarvis lettered in three varsity sports as a student at Auburn including basketball, softball, and volleyball; and

WHEREAS, Jennifer Jarvis began her career at Auburn in Campus Recreation in 1981 and became the Director of Campus Recreation in 2008 and the Executive Director in 2014; and

WHEREAS, Jennifer Jarvis led the conception, design, construction, and opening of the \$72 million Recreation and Wellness Center, which opened in 2013 and the \$22 million Sportsplex, which was completed in 2020; and

WHEREAS, Jennifer Jarvis expanded the Campus Recreation staff from 5 full time employees to over 40 in 2021; and

WHEREAS, Jennifer Jarvis is retiring from Auburn University after 40 years of service in December 2021.

NOW, THEREFORE, BE IT RESOLVED that the Conference Room in the AU Campus Recreation and Wellness Center (room 2226) be named the Jennifer Jarvis Conference Room in honor of Jennifer, for her significant contributions to Auburn University and Campus Recreation.

RESOLUTION  
NAMING THE EMILY REAVES LEISCHUCK RESIDENCE HALL  
IN THE VILLAGE

WHEREAS, Emily Reaves Leischuck served Auburn University with dedication for more than 20 years and was known for her warm and graceful personality; and

WHEREAS, she began her career at Auburn on the staff of former Dean of Women Katherine Cater, working with Panhellenic and other student groups, mentoring generations of young people; and

WHEREAS, Emily Leischuck served as an assistant to former Auburn University presidents Wilford Bailey, James Martin and William V. Muse and received the Algernon Sydney Sullivan award in 1996 for “continuing expression of those high qualities which ennoble and beautify living and bind man to man in mutual love and helpfulness”; and

WHEREAS, she and her husband of 46 years, Dr. Gerald S. Leischuck, provided generous philanthropic support to Auburn University through the Leischuck-Reaves Endowment for Scholarships and the Gerald and Emily Leischuck Endowment for Acquisitions in the Jule Collins Smith Museum of Fine Art; and

WHEREAS, a significant philanthropic commitment through a future gift from the estate of Emily and Gerald Leischuck will further their legacy at Auburn University.

NOW, THEREFORE, BE IT RESOLVED by the Auburn University Board of Trustees that in recognition of her service and generosity to Auburn University and the broader community, a residence hall within The Village be named Emily Reaves Leischuck Hall.

## RESOLUTION

### DESIGNATION OF SPIRIT AS AN HONORARY WAR EAGLE

WHEREAS, eagles have represented Auburn University since the late 1800s, symbolizing our institution's values of strength, power, courage, and freedom; and

WHEREAS, Spirit, a 25-year-old female bald eagle, has become a symbol of wildlife conservation, education, and awareness since arriving at Auburn University in 1998; and

WHEREAS, Spirit has completed 45 unforgettable pregame flights above Jordan-Hare Stadium prior to home football games since 2002, and was one the only eagle to make pregame flights in 2017, during which Auburn University won every home game; and

WHEREAS, Spirit's longstanding serving to Auburn University has contributed to one of the greatest traditions in the history of college sports; and

WHEREAS, Spirit continues to support wildlife educational programs and has helped educate more than 30,000 students and other members of the public each year as part of the College of Veterinary Medicine's Southeastern Raptor Center; and

WHEREAS, Spirit remains an outstanding representative of the U.S. Fish and Wildlife Service and has served gallantly alongside Auburn's official War Eagles, the university's golden eagles.

NOW, THEREFORE, BE IT RESOLVED that Spirit be recognized as an institutional icon upon her retirement this Twelfth Day of November 2021, and that she is hereby designated as an Honorary War Eagle.


Following the committee meeting reports, *President Pro Tempore* Dumas called upon Mr. Smith for updates regarding the following items:

First, Mr. Smith discussed the ongoing search for Auburn University's next president. Mr. Smith shared that the Presidential Search Advisory Committee and the consultant firm, Greenwood/Asher & Associates, have been hard at work to select the university's 21<sup>st</sup> president. Mr. Smith stated that since the September 10, 2021 Board Meeting, public listening sessions have been conducted, a new presidential search website has been created, and, following a thoughtful review, the presidential description has been created and released. Mr. Smith indicated that the consultant firm has already recruiting several candidates and that the committee is actively working to find the best person for the job. Mr. Smith stated that the goal is to select and announce the next president no later than this coming spring.

Second, Mr. Smith discussed the 2021-2022 Trustee Selection Process. Mr. Smith stated that the Trustee Selection Committee is seeking candidates to fill the following seats on the Board: the District 5 seat, the District 7 seat, and one At-Large seat. Mr. Smith shared that the application period opened on November 8, 2021 and will close on December 6, 2021. Mr. Smith explained that all application-related materials, forms, and information may be found on the new Trustee Selection website (<https://cws.auburn.edu/botapp/Home>). Mr. Smith concluded his comments by stating that interviews will be held in January 2022.

*President Pro Tempore* Dumas thanked Mr. Smith for the updates and indicated that with there being no further items for review, the meeting was recessed at 11:00 a.m.

Respectfully Submitted,



Jon G. Waggoner  
Secretary to the Board of Trustees