

STRATEGIC BUDGETING INITIATIVE

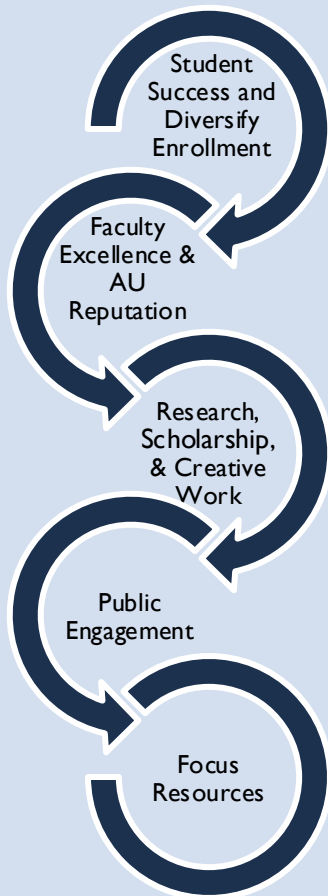
NOVEMBER 12, 2019

Kelli Shomaker, CPA
Vice President for
Business & Finance,
Chief Financial
Officer



AUBURN
UNIVERSITY

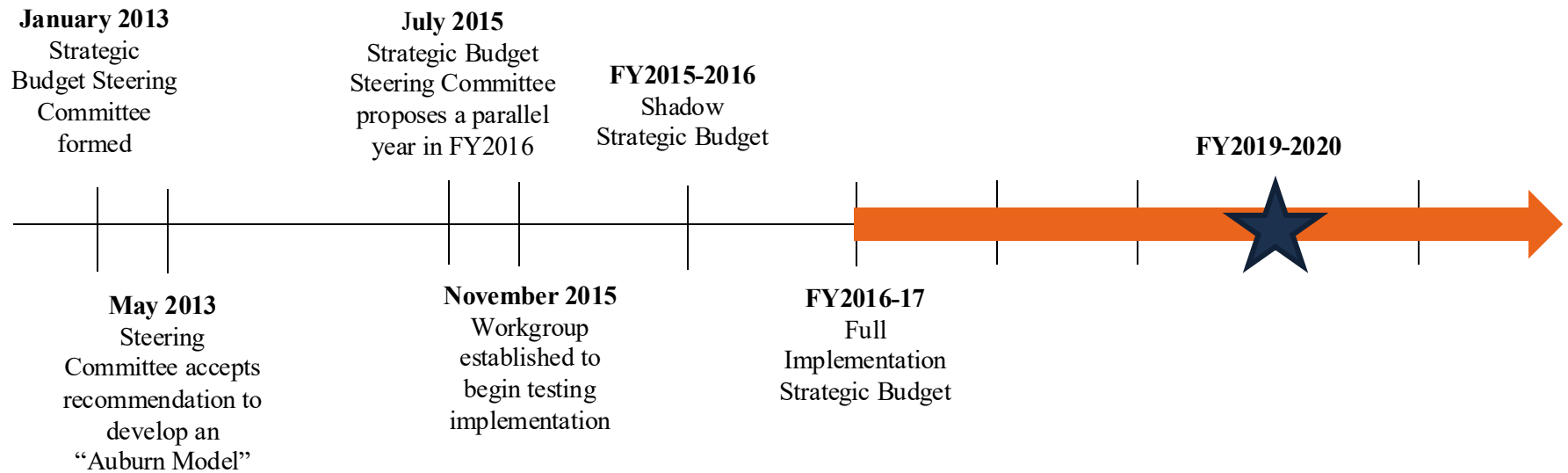
2013-2018 STRATEGIC PLAN

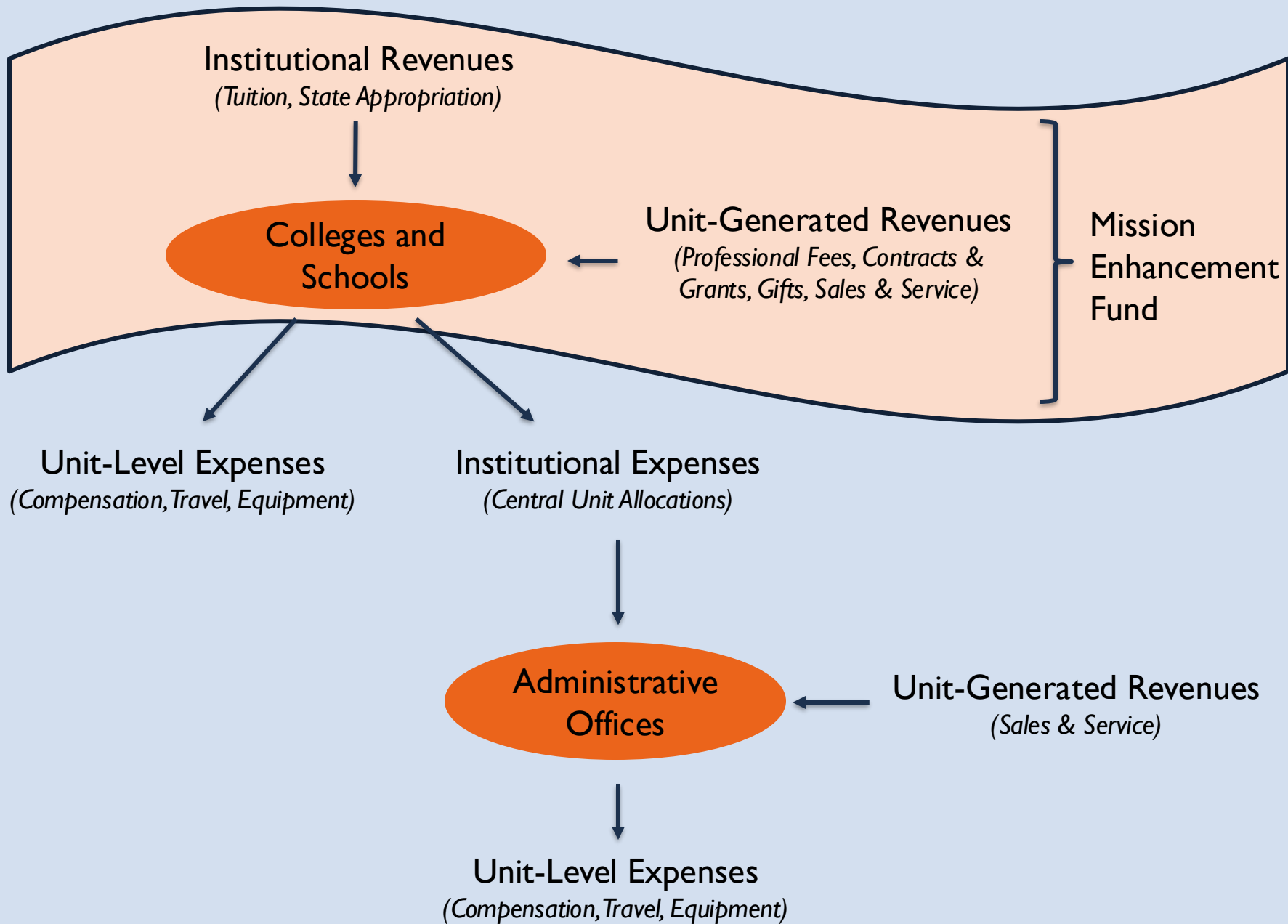


Strategic Budgeting Initiative Guiding Principles

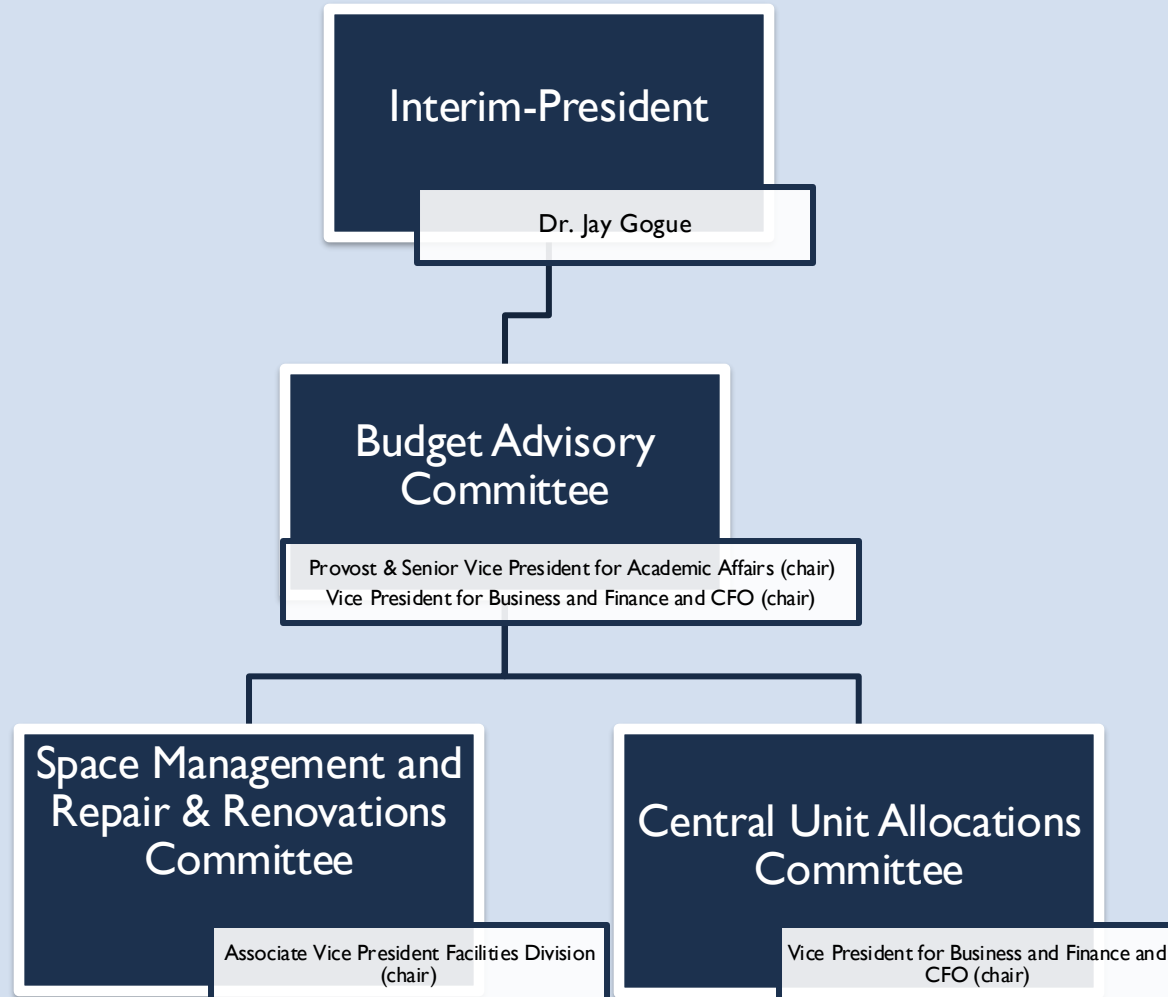
- Prioritize funding of strategic initiatives aligned with Auburn's mission
- Deliver consistent, accurate, and realistic financial projections, while allowing flexibility to respond to future opportunities and unknowns
- Promote authority, responsibility, and accountability, both locally and university-wide
- Provide incentives for effective management of both revenues and expenses and reward creativity and innovation
- Be simple, transparent, and logical

SBI Timeline





UNIVERSITY GOVERNANCE



CHARGE

The committee shall review and recommend to senior leadership the comprehensive University budget submitted to the President for final approval by the Board of Trustees.

COMPOSITION

Academic, Voting	Ex Officio, Voting
4 Deans	Provost (co-Chair), Bill Hardgrave
Vini Nathan	VP for Business & Finance (co-Chair), Kelli Shomaker
Janaki Alavalapati	Immediate Past Chair, University Senate, Michael Baginski
Richard Hansen	Immediate Past Chair, A&P Assembly, Robert Kulick
Annette Ranft	Immediate Past Chair, Staff Council, Tammy Williams
4 Faculty, Dept Head/Chair	
Andrew Pendola	Ex Officio, Non-Voting
Jeff Suhling	Associate Provost, Emmett Winn
Pamela Ulrich	Budget Services, Bryan Elmore
Adelia Grabowsky	

BUDGET ADVISORY COMMITTEE

Provost and
Senior Vice
President for
Academic Affairs
(co-chair)

Vice President
for Business &
Finance and CFO
(co-chair)

CHARGE

The committee will promote collaboration between academic and central support units, clarify expected service levels by the central units, and evaluate the funding levels required to deliver those services at desired and realistic levels.

COMPOSITION

Academic, Voting	Ex Officio, Voting	Ex-Officio, Non-Voting
4 Deans	VP for Business & Finance (chair), Kelli Shomaker	Institutional Research, Drew Clark
Calvin Johnson	Senate Chair, Nedret Billor	Budget Services, Bryan Elmore
Betty Lou Whitford	Administrative Assembly Chair, Mark Bransby	
Chris Roberts	Staff Council Chair, Kim Brumeloe	
George Flowers	AAES, Art Appel	
4 Faculty, Dept Head	ACES, Gary Lemme	
James Hanson	Auxiliary, vacant	
Wayne Greene	Central Unit Leader, Royrickers Cook	
John Carvalho	Central Unit Leader, Taffye Clayton	
Keven Yost		

CENTRAL UNIT ALLOCATION COMMITTEE

Vice President
for Business &
Finance and CFO
(co-chair)

REVENUE DISTRIBUTION

Institutional Revenues

Allocated by Formula

Undergraduate Tuition

- 70% to college of instruction
- 30% to college of record

Graduate Tuition

- 0% to college of instruction
- 100% to college of record

Student Aid and Waivers

- Offset to Tuition
- Relative to the amount of undergraduate tuition received

State Appropriation

- 70% relative to resident tuition received
- 30% relative to sponsored activities

Unit-Generated Revenue

Flows Directly to the College

- Differential Tuition and Course Fees
- Distance Learning Fees
- Contracts and Grants
- Indirect Cost Recovery Revenue
- Gift and Private Support Revenue
- Investment Income
- Sales & Service Revenue
- Other Revenue

CHARGE

The committee shall advise University leadership on the use of the University's repair and renovation (R&R) funding to support the maintenance, repair, and improvements to facilities and grounds across the University. Additionally, the committee shall serve as a broker for units wishing to give up or acquire space and shall advise University leadership on the development of policies and procedures for the management and brokerage of space.

COMPOSITION

Academic, Voting	Ex Officio, Voting	Ex-Officio, Non-Voting
3 Deans	AVP Facilities, Dan King (Chair)	University Engineer, Mark Aderholt
Susan Hubbard	AVP Auxiliary Services, vacant	Exec Dir, Design & Construction, Scott Fuller
Nicholas Giordano	Associate Provost, Emmett Winn	Campus Plan & Space Mngt, Richard Guether
Joseph Aistrup	VP Research, James Weyhenmeyer	Controller, Amy Douglas
3 Faculty, Dept Head	SVP Student Affairs, Bobby Woodard	
Ana Franco-Watkins	Athletics Director, Jeff Steele	
David Umphress	Chair-Elect Univ Senate, Donald Mulvaney	
Oladiran Fasina	AAES, Henry Fadamiro	
	ACES, Gary Lemme	

SPACE MANAGEMENT AND REPAIR AND RENOVATIONS COMMITTEE

Associate Vice
President,
Facilities
Division
(co-chair)